

Heritage Strategy 2023-2027

Conserving and enhancing our city's rich Heritage

September 2023



Wollongong Heritage Strategy 2023-2027

Protecting and conserving
our city's rich Heritage

September 2023

*The Wollongong Heritage
Implementation Plan
(Attachment 1) is intended
to inform Council's Delivery
Program and Operational
Plan. It contains some items
that are subject to the
securing of funding and
grants and will be subject
to regular review and
evaluation based on available
resources, funding and other
operational requirements.*



Cintra, Austinmer

Contents

Background	4
Council's Planning Process	5
Our Heritage	6
Objectives	7
Wollongong Heritage Strategy	8
Strategy 1 - Community Involvement	9
Strategy 2 - Maintain the List of Heritage Items	10
Strategy 3 - Provide Professional Heritage Advice	11
Strategy 4 - Proactively Manage our Heritage	12
Strategy 5 - Fund Heritage Programs	13
Strategy 6 - Identify and Manage our Heritage Places	14
Strategy 7 - Heritage Education and Promotion Programs	15
Strategy 8 - Heritage Asset Management	16
Strategy 9 - Sustainable Development	17

Attachment 1 - Implementation Plan

Background

Development of a Wollongong Heritage Strategy

With the support of the Wollongong Heritage Reference Group, Wollongong City Council has adopted three previous versions of the Wollongong Heritage Strategy for the periods 2011-2014, 2014-2017 and 2019-2022.

The nine strategies outlined have strategic alignment with the NSW State Government requirements and priorities identified by Heritage NSW.

Updating the Heritage Strategy

The Wollongong Heritage Strategy 2023-2027, has been developed following a review of the 2019-2022 Strategy and Implementation Action Plan, with input from the Wollongong Heritage Reference Group, various Council divisions and following a public exhibition process.

This document provides continued direction and guidance to Council in relation to heritage outcomes for the strategy period.

Policy Statement

Wollongong City Council respects and acknowledges those who came before us, the Traditional Custodians of the land on which our City is built, and all of those who have contributed to the City of Wollongong.

We will do this by working with the community to: identify; acknowledge; conserve; protect; document; record; interpret; promote; and manage, the significant: places; objects; records; stories; and memorials, of our past, for the benefit, enjoyment, and appreciation of future generations.



Former Church, Scarborough

Council's Integrated Planning Process

Council has an integrated approach to cultural heritage management.

Council's Plans and Strategies work together to make Wollongong a liveable city for all people.

The Wollongong Heritage Strategy 2023-2027 expands on the Heritage aspects of our **Wollongong Community Strategic Plan - Our Wollongong Our Future 2032 (CSP)** and Goal 1 and 4.

Goal 1 - We Value and Protect our Environment

Goal 4 - There is greater awareness and understanding of Local Aboriginal and Torres Strait Islander culture, heritage and histories

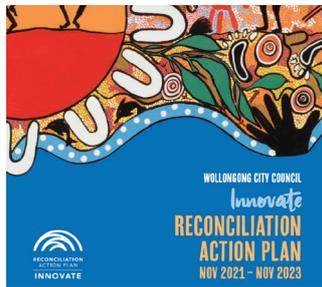
The Wollongong Heritage Strategy 2023-2027 is closely linked to the following supporting documents endorsed by Council, some of which include specific heritage actions:

- > Creative Wollongong Cultural Plan 2019-2024
- > Urban Greening Strategy 2019-2037
- > Reconciliation Action Plan 2021-2023
- > City Centre Urban Design Framework 2019
- > Sustainable Wollongong 2030: A Climate Healthy City Strategy
- > Wollongong Coastal Zone Management Program



Community Strategic Plan

A 10 year plan that identifies our community's priorities and vision for the future



Supporting Documents

A level of interconnected documents that provide further detail about how we are going to achieve positive outcomes for the community



Implementation Plan

Sets out the key priorities for heritage management and includes our approach to implementation

Our Heritage

Wollongong's Heritage

Our History

The Traditional Custodians live and care for Country here in the Illawarra as they have done for thousands of years. In 1815 some of the Illawarra's Traditional Custodians led the first white settlers and their cattle down the escarpment. This marked a new chapter in the story of our area.

Today the knowledge, cultural traditions and dreamings of our Traditional Custodians has been layered with a rich history of timber-getting, farming, coal mining, railway and port building and burgeoning seaside village and holiday communities. All this has occurred in the setting of our beautiful beaches and the magnificent escarpment.

Our Shared Heritage

Wollongong's heritage places include historic buildings, industrial infrastructure, cemeteries, ocean pools and memorials. But our heritage is much more than just architectural forms. Rural lands, mining sites, cultural and natural landscapes of importance to the Aboriginal community are all entwined to form our shared heritage.

Our heritage is the product of thousands of years of Aboriginal custodianship, descendants of the first European settlers and generations of migrants and their families from across the world who moved to the Illawarra and made it their home. It is also continuously evolving as we welcome those drawn to the Illawarra's natural beauty and rich history. This living heritage is a vital part of the cultural fabric that makes up the Illawarra.

These places such as Hill 60 Reserve in Port Kembla, which is listed on the State Heritage Register are significant for their Aboriginal Heritage and shared values.

Our Heritage Places

At the time of adoption of this strategy Council has over 500 heritage sites and cultural landscapes listed in the Wollongong Local Environmental Plan 2009 and through State Environmental Planning Policies.

Of these items, 25 are listed on the NSW State Heritage Register as being items of significance to the state of New South Wales.

Heritage Conservation Areas

There are nine listed Heritage Conservation Areas in the Wollongong Local Government Area:

- Austinmer Conservation Area
- Brownsville Conservation Area
- Bulli Conservation Area
- Old Bulli Conservation Area
- Garrawarra Hospital Conservation Area
- Kembla Heights Mining Village
- Market Street Conservation Area
- North Beach Precinct and Belmore Basin
- Illawarra Escarpment Landscape Area

Declared Aboriginal Places

There are three declared Aboriginal Places under the NSW National Parks and Wildlife Act 1974 in the Wollongong Local Government Area. These places are Sandon Point Aboriginal Place, Bellambi Point Aboriginal Place and Dharawal Resting Place. Djeera (Mt Keera) and the Five Islands have also been proposed as Aboriginal Places. These Aboriginal Places hold great importance to the Aboriginal Community due to their cultural significance.

“Places of cultural significance enrich people's lives, often providing deep and inspirational sense of connection to community and landscape, to the past and to lived experiences. They are historical records that are important expressions of Australian identity and experience.

These places reflect the diversity of our communities, telling us about who we are and the past that has formed us and the Australian Landscape. They are irreplaceable and precious.”

- The Burra Charter

Objectives

There are four key Objectives that this Strategy aims to achieve

- 1 Provide for the long term sustainable management of Wollongong's shared cultural heritage
- 2 Ensure that the Community, including the Wollongong Heritage Reference Group are actively engaged in the development and delivery of Council's heritage policies and priorities
- 3 Provide a formal mechanism for evaluating, and reporting on Council's performance in heritage management
- 4 Provide the supporting policy framework for delivery of the Wollongong's Heritage Implementation Plan 2023-2027



Austinmer Ocean Pool

Our Heritage Strategies

Heritage Strategy

- Strategy 1:** Actively involve the community in the management of Wollongong's heritage;
- Strategy 2:** Maintain an up to date list of heritage items;
- Strategy 3:** Provide qualified and trained people to support the ongoing management of Wollongong's heritage and provide professional planning advice;
- Strategy 4:** Develop and implement programs and projects that aim to achieve proactive heritage management;
- Strategy 5:** Provide funding for heritage projects and programs;
- Strategy 6:** Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes;
- Strategy 7:** Implement heritage education and promotion programs;
- Strategy 8:** Implement best practice heritage asset management procedures as a positive example for the community; and
- Strategy 9:** Promote sustainable development and Caring for Country as tools for heritage management.

Council will strive to achieve its Heritage Policy and Objectives by implementing nine key Heritage Strategies.

Each strategy is linked with a recommendation from the Heritage NSW publication 'Recommendations for Local Council Heritage Management'.



The Imperial Hotel, Clifton

Strategy 1

Actively involve the community in the management of Wollongong's heritage

Heritage NSW Recommendation 1 - 'Establish a Heritage Committee to deal with heritage matters in your local area'

Involving the community in the management of the city's heritage is an essential component of good heritage management. The Wollongong Heritage Reference Group has been convened in numerous formats for a number of decades. The purpose of the Reference Group is to provide community representation and advice in relation to Council's Heritage Management processes.

Council acknowledges that the Heritage Reference Group provides only one means for community involvement in heritage management and that Council must also engage with a diverse cross section of our community in relation to policy decisions that will impact on heritage outcomes.

Council also recognises the need to continually improve our engagement with the local Aboriginal community in relation to Council works projects as well as Council policy programs to build trust and meaningful relationships. Council

has recently developed an Aboriginal Engagement Framework, as part of Council's commitment to engage in a meaningful and consistent way. The Framework is underpinned by local Aboriginal culture, knowledge and heritage.

The Framework can be accessed on Council's website:

https://wollongong.nsw.gov.au/_data/assets/pdf_file/0027/133785/Aboriginal-Engagement-Framework-accessible.pdf

In recent years, there has been a significant trend within social media toward engagement around issues relating to the history and heritage of Wollongong. Social media provides an opportunity to engage with a broader and younger segment of the community in relation to heritage issues.



Strategy 2

Maintain an up to date list of heritage items

Council has a legislative responsibility to keep a list of its heritage items and places. Council is committed to the ongoing review and update of Schedule 5 of the Wollongong Local Environmental Plan and is focused on ensuring that the Schedule accurately represents those aspects of our City's heritage that are important to the community.

Council is also working to clearly identify and demonstrate the significance of all heritage items through ensuring that the information available on the NSW Heritage Database is accurate and up to date. This database is accessible online by the general public.

Council also acknowledges that there are many sites and places of significance to the local Aboriginal Community that are not listed on Schedule 5 of the Wollongong Local Environmental Plan. These sites fall under the NSW National Parks and Wildlife Act 1974 and are most appropriately managed by Heritage NSW through the Aboriginal Heritage Information Management Database.

Heritage NSW Recommendation 2 - Identify the heritage items in your area and list them in your Local Environmental Plan



Strategy 3

Provide qualified and trained people to support the ongoing management of Wollongong's heritage and provide professional planning advice

**Heritage NSW
Recommendation
3 - Appoint a
heritage advisor to
assist the Council,
the community
and owners of
listed heritage
items**

Council will continue to provide a range of heritage services to the community. These services include:

- Heritage planning advice to private heritage owners and general public;
- Advice relating to conservation and adaptive reuse projects;
- Heritage promotion and education programs;
- Providing internal advice on Council projects;
- Continue to grow and maintain the Wollongong Local Studies Library Collection.

Council recognises the importance of providing adequate resources to maintain and deliver these services. Council has two funded full time heritage staff, and continually applies for grant funding from the State Government to contribute to engaging an independent Heritage Advisor.

Council is also committed to the development and implementation of an internal staff training programs as well as the continued implementation of our Reconciliation Action Plan.



Gleniffer Brae, Keiraville (SHR)

Strategy 4

Develop and implement programs and projects that aim to achieve proactive heritage management

Council recognises the importance of proactive heritage management in providing positive heritage outcomes and is committed to the implementation of projects and programs that encourage the active conservation of our City's heritage.

Council aims to achieve this by ensuring that heritage advice and guidance is readily available to the community. Council will continue to promote positive heritage projects through the use of the heritage incentive clauses in the Wollongong Local Environmental Plan.

Council also takes a proactive role in shaping heritage policy and legislation at all levels of government. Council is committed to ensuring that the views of the community, including the local Aboriginal community, are meaningfully represented as part of significant legislative reviews.

Council is committed to maintaining open and effective working relationships with other government agencies including the National Parks and Wildlife Service, Heritage NSW as well as community organisations such as the Illawarra Shoalhaven Branch of the National Trust, Illawarra Historical Society and the Illawarra Local Aboriginal Land Council and our Traditional Custodians to implement cross organisational projects.

**Heritage NSW
Recommendation
4 - Manage local
heritage in a
positive manner**

Former Bulli Guesthouse, Bulli following adaptive reuse project



Strategy 5

Provide funding for heritage projects and programs

Heritage NSW Recommendation 5 - Introduce a local heritage grant fund to provide small grants to encourage local heritage projects

Council recognises the importance of funding to support community based and individual Heritage projects as well as to manage our own Heritage assets. Providing funding for a range of projects allows Council to achieve positive heritage outcomes that benefit the entire community. Council is committed to providing assistance to support the delivery of this Strategy and the associated Implementation Plan.

Council has run a successful local heritage grant program for the past 15 years and will continue to support local heritage owners to achieve positive conservation outcomes. Council will also continue to actively pursue available heritage funding from other levels of government, including Heritage NSW Local Government Heritage Grants program.



Coral Vale Dairy Building Adaptive Reuse, Smiths Lane Wongawilli

Strategy 6

Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes

The identification and management of historic precincts and streetscapes is recognised by Council as an important component of heritage management, as well as being interlinked with principles of urban design and strategic planning.

Council also recognises that some of our valued rural landscapes such as the West Dapto Precinct and historic industrial sites including former Collieries and Coke Works are undergoing significant change. As Council delivers green and brownfield urban release areas it is important that heritage values be managed as part of new development.

Council is committed to managing our highly significant Aboriginal Places, cultural landscapes and environmental heritage. Council recognises the significance of both the tangible and intangible values associated with cultural landscapes such

as Sandon Point, Hill 60 and the Illawarra Escarpment that are entwined with the environmental values of these places. It is recognised that all of these places together form interconnected and layered cultural landscapes, which traverse suburb and Local Government Area boundaries and should be managed holistically.

Council is committed to ensuring heritage is a key consideration of town and village planning, neighbourhood planning, and master planning for public places and significant sites with recognised heritage values.

**Heritage NSW
Recommendation
6 - Run a heritage
main street
program**



View of the Illawarra Escarpment and West Dapto Urban Release Area

Strategy 7

Implement heritage education and promotion programs that celebrate our shared history and culture

Heritage NSW Recommendation 7 - Present educational and promotional programs

Council recognises that our heritage places and sites, particularly the Illawarra Escarpment, Wollongong Harbour Precinct and North Beach Precinct as well as a wide range of other significant places, are unique assets to the community that provide opportunities for education, cultural tourism and the ongoing economic development of the region.

Council recognises that educating and promoting our heritage to the community and visitors to our Local Government Area is an important part of proactive heritage management. For this reason Council has committed to the ongoing presentation of education and promotion programs for all ages, related to our shared heritage such as the National Trust Heritage Festival and World Environment Day events.

These programs include an ongoing education program for Council staff, a commitment to ongoing support for local heritage events and festivals, as well as history and heritage tours such as the Blue Mile Walking Tour developed in partnership with Destination Wollongong.

It is also recognised that Council should support the local Aboriginal community to develop and benefit from educational and tourism opportunities, where culturally appropriate, to ensure our rich Aboriginal heritage and culture is shared and celebrated.

It is important to acknowledge that increased tourism can have an impact on cultural values and sensitive ecological areas that must be appropriately managed.



Blue Mile Heritage Walking Tour, Wollongong (Image: Destination Wollongong)

Strategy 8

Implement best practice heritage asset management procedures as a positive example for the community

Council is responsible for the management of over 30 heritage listed buildings, more than 20 heritage listed parks and recreation areas, eight cemeteries, as well as many other heritage items including trees and landscapes, monuments/memorials, ocean pools, historic roads and rail alignments.

In addition to these, Council also maintains a number of assets that have cultural significance but may not be listed as heritage items on the Wollongong Local Environmental Plan 2009. These sites include a wide range of Aboriginal sites and places of cultural significance to the local Aboriginal community.

Additional heritage assets, including archaeological sites, trees and parks along with interpretive elements and places of Aboriginal Heritage significance are increasingly being dedicated to Council for management predominantly through greenfield development of the West Dapto Urban Release Area.

It is important that Council puts in place procedures and processes to ensure that it proactively manages our heritage assets. Best practice heritage management benefits our local community by ensuring our shared history, our iconic public buildings as well as our cultural landscapes are cared for into the future and are accessible for the community.

Heritage NSW Recommendation 8 - Set a good example to the community by properly managing heritage places owned or operated by the council



Glengarry, current used as Wollongong Council waste management centre

Strategy 9

Promote sustainable development and Caring for Country as tools for heritage management

Heritage NSW Recommendation 9 - Promote sustainable development as a tool for heritage management

Council acknowledges that Aboriginal Cultural Heritage is intrinsic to the Illawarra Landscape and our rich variety of flora and fauna. Involving our Aboriginal community in Caring for Country, through implementation of sustainable environmental management is essential to the ongoing management of our significant Cultural Landscapes.

Due to the unique topography of the Wollongong Local Government Area, we acknowledge that climate change poses a significant risk for many of our significance places, particularly those located along the coastline and in flood affected areas. Council is committed to science based planning for future impacts such as erosion of Aboriginal Cultural Heritage sites and inundation of built heritage in coastal areas in consultation with the community.

Council also recognises that the conservation of heritage sites supports the underlying principles of environmentally sustainable development (ESD). Council supports the principles of ESD through the Heritage Incentives clause in the Wollongong Local Environmental Plan that encourage adaptive re-use of heritage buildings and the waiver of development application fees where conservation outcomes are achieved.

Council also acknowledges that opportunities to allow heritage buildings to meet modern sustainability outcomes are increasing through the development of new technologies. These innovations can be balanced with the heritage significance of these sites through appropriate management and decision making, with support and guidance from Council.



Illawarra Local Aboriginal Land Council and WCC undertaking erosion protection works at Bellambi Harbour

Delivery of this Strategy

Implementation Plan

To ensure the successful delivery of the Wollongong Heritage Strategy 2023-2027 the following Implementation Plan has been developed. The Implementation Plan and associated actions are provided as Attachment 1 to the Strategy.

Under each Strategy Council undertakes a number of activities as part of its core business. These are identified in the Implementation Plan, however are not actions for completion.

The Implementation Plan are intended to guide Council in the delivery of the nine strategies detailed in this Policy

Do you have a question for Wollongong City Council?

Phone: (02) 4227 7111

For the hearing impaired: 13 36 77 (Australian Communication Exchange)

Email: Council@wollongong.nsw.gov.au

Please provide written feedback to:

Online:

www.wollongong.nsw.gov.au

The General Manager
Locked Bag 8821
WOLLONGONG DC NSW 2500
Australia



Attachment 1: Implementation Plan

Strategy 1 - Actively Involved the community in the management of Wollongong's heritage

Core Business

Hold bi-monthly meetings of the Aboriginal Reference Group and ensure key Aboriginal heritage policy issues are discussed.

Hold quarterly meetings of the Wollongong Heritage Reference Group.

Monitor the implementation of the Heritage Strategy 2023-2027 by undertaking annual reviews of performance against the strategy and implementation plan.

Continue to implement the Aboriginal Community Engagement Framework across Council Projects.

Continue to deliver Council's Reconciliation Action Plan and acknowledge the important connections between reconciliation and the recognition of our Aboriginal Cultural Heritage.

Strategy 1 - Implementation Actions			
	Action	Responsibility	Resourced
1.1	Explore potential procurement procedures to encourage engagement of Aboriginal contractors for works on key Aboriginal sites.	Heritage and Procurement Staff	Yes
1.2	Conduct reviews of the Wollongong Heritage Reference Group in accordance with the Reference Group Charter as required to ensure the purpose, membership and operation of the Reference Group is effective.	Heritage Staff	Yes
1.3	Explore funding opportunities to develop a Walking on Country pilot program. See Action 9.2 of the Reconciliation Action Plan	Heritage Staff & Community and Cultural Services	No

Strategy 2 - Maintain an up to date list of heritage items

Core Business

Continue to acknowledge the Aboriginal Heritage Information Management System as the key register of Aboriginal Heritage places and sites.

Where sites are identified through planning processes, development applications or heritage studies as being of State Heritage significance, prepare State Heritage nominations for these sites.

Undertake bi-annual reviews to monitor and maintain the schedule of heritage items listed in Wollongong's planning instruments

Strategy 2 - Implementation Actions			
	Action	Responsibility	Resourced
2.1	Finalise Stage 2 of the Wollongong Heritage Schedule Review and update the State Heritage Inventory Database accordingly	Heritage and Procurement Staff	Yes
2.2	Explore funding opportunities with the Illawarra Local Aboriginal Land Council to develop a community led Strategic Aboriginal Cultural Heritage studies for the Wollongong Local Government Area to inform Aboriginal Cultural Heritage Assessment priorities and significant Cultural Heritage places and sites	Heritage Staff	No

Strategy 3 - Provide qualified and trained people to support the ongoing management of Wollongong's heritage and provide professional heritage planning advice

Core Business

Develop and implement regular in-house heritage training for Council staff, Councillors and Heritage Reference Group Members to encourage and facilitate a collaborative and cross division approach to heritage management.

Continue to grow, maintain and make accessible the Wollongong Local Studies Library Collection, including acquiring deposits of all complete heritage studies and report.

Prepare and assess Interim Heritage Order requests under delegation from the NSW Heritage Council in accordance with Council's delegations.

Provide professional heritage referral advice in relation to development applications and engage with key community groups (including the ILALC, The Illawarra Historical Society, the Illawarra Shoalhaven Branch of the National Trust) and provide opportunity for their input into development applications with potential heritage impacts.

Identify, investigate and enforce compliance matters relating to illegal development involving heritage places.

Strategy 3 - Implementation Actions			
	Action	Responsibility	Resourced
3.1	Explore funding opportunities for the employment of an Aboriginal Heritage role within Council	Heritage and Procurement Staff	Yes

Strategy 4 - Implement programs and projects that aim to achieve pro-active heritage management

Core Business

Continue to provide Heritage comments and input into the State Government's Draft Aboriginal Heritage legislative Reforms.

Provide Conservation Incentives for appropriate development to heritage properties through the Conservation Incentives clause in the Wollongong Local Environmental Plan 2009

Strategy 4 - Implementation Actions			
	Action	Responsibility	Resourced
4.1	Undertake a review of Chapter E11: Heritage Conservation of the Wollongong Development Control Plan 2009	Heritage Staff	No
4.2	Review Chapter E10: Aboriginal Heritage of the Wollongong Development Control Plan 2009	Heritage Staff	No
4.3	Develop a management policy for moveable heritage items and develop a list of significant moveable heritage within the city	Heritage Staff	No
4.4	Run a Local Heritage Grant program for local conservation projects	Heritage Staff	Yes
4.5	Continue to work with our local museums to support the management of their historic collections (See item 3.4.3 of the Cultural Plan to be reviewed in 2024).	Heritage Staff Community & Cultural Services	Yes

Strategy 5 - Provide funding for heritage project and programs

Core Business

Provide a local heritage grant fund for local conservation projects.

Continue to fund a consultant Heritage Advisor to support the role of Council's Heritage staff.

Provide Conservation Incentives for appropriate development to heritage properties through the Conservation Incentives clause in the Wollongong Local Environmental Plan 2009.

Strategy 4 - Implementation Actions

	Action	Responsibility	Resourced
5.1	Continue to seek funding to support a Heritage Advisor position and Council's Local Heritage Grant program through the NSW Heritage fund	Heritage Staff	Yes
5.2	Actively pursue grant funding for heritage projects through available programs when they arise	Heritage Staff	Yes

Strategy 6 - Identify and manage key heritage precincts, streetscape, cultural and natural landscapes

Core Business

Continue to acknowledge and identify Heritage Conservation Areas and key cultural, rural, industrial and natural landscapes as part of Council's Heritage Review and through town and village planning studies, planning proposals and other strategic planning processes

Strategy 6 - Implementation Actions			
	Action	Responsibility	Resourced
6.1	Explore funding opportunities to develop an Archaeological Zoning Plan for the City (particularly the CBD) and implement procedures through appropriate development controls/mapping	Heritage Staff	Yes
6.2	Explore funding opportunities to develop an Industrial Heritage Study to identify key industrial sites	Heritage Staff	Yes
6.3	Undertake a Community Visioning Project to develop a Vision and Plan for the future of Mount Kembla and Kembla Heights	Community Engagement Staff	Yes

Strategy 7 - Implement heritage education and promotion projects

Core Business

Support local events and festivals which celebrate aspects of Wollongong's Heritage.

Maintain a heritage section on Council's website and provide a user friendly resource of heritage information/guidelines and publications including through the use of social media.

Strategy 7 - Implementation Actions			
	Action	Responsibility	Resourced
7.1	Seek funding to support the development and implementation of a signage strategy for the identification of Heritage Conservation Areas.	Heritage Staff	Yes
7.2	Implement the remaining recommended Heritage Interpretation Works contained within the Blue Mile Heritage Interpretation Strategy	Heritage Staff	Yes
7.3	Develop a Heritage Interpretation Strategy for the Grand Pacific Walk	Heritage Staff ISP	Yes

Strategy 8 - Implement best practice heritage asset management procedures as a positive example for the community

Core Business

Incorporate Aboriginal and non-Aboriginal heritage considerations in the planning process for Council works projects and development of Council's Town and Village Planning studies.

Seek independent external heritage advice where appropriate.

Strategy 8 - Implementation Actions			
	Action	Responsibility	Resourced
8.1	Finalise and Implement the Wollongong Heritage Asset Management Strategy for Council's Heritage Assets	Heritage Staff	Yes
8.2	Consider options for the use of the Bulli Miners Cottage property	Heritage Staff	No
8.3	Implement the outcomes of the Hill 60 Masterplan in accordance with the relevant approvals and in consultation with the local Aboriginal community and other stakeholders	Heritage Staff ISP Engagement	Yes
8.4	Prepare a conservation management plan for the Fortifications in the Wollongong Harbour State Heritage Precinct and explore options for their future activation.	Heritage Staff ISP	Yes
8.5	Implement the outcomes of the Sandon Point Aboriginal Place Plan of Management and AHIP in consultation with the local Aboriginal community and other stakeholders.	Heritage Staff ISP Engagement	Yes

Strategy 9 - Promote sustainable development and Caring for Country as tools for heritage management

Core Business

Actively encourage the adaptive reuse of heritage sites and offer incentives to this end, including waiver of Development Application & Construction Certificate Fees and Section 94 Contributions and free pre lodgement advice for adaptive re-use projects.

Support Natural Area Management, including 'Bushcare' and similar programs that enhance, reinstate and support 'natural' heritage environments and Places of Aboriginal Heritage significance, and involve Aboriginal workers in these projects where possible.

Carefully consider the potential for Cultural Heritage impacts from climate change in the development and implementation of our coastal management plans and programs.

Strategy 9 - Implementation Actions			
	Action	Responsibility	Resourced
9.1	Develop guidelines and policies related to the provision of solar panels, solar hot water systems, water tanks and other technologies aimed at improving sustainability of heritage buildings	Heritage Staff	Yes

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