Wollongong Heritage Strategy 2019-2022
Protecting and conserving our city’s rich Heritage
February 2019


This document is intended as Council’s Operational Delivery Plan. It contains some items that are subject to the securing of funding and grants and will be subject to regular review and evaluation based on available resources, funding and other operational requirements.
Contents

Background 4
Council's Planning Process 5
Our Heritage 6
Objectives 7

Wollongong Heritage Strategy 8

Strategy 1 - Community Involvement 9
Strategy 2 - Maintain the List of Heritage Items 10
Strategy 3 - Provide Professional Heritage Advice 11
Strategy 4 - Proactively Manage our Heritage 12
Strategy 5 - Fund Heritage Programs 13
Strategy 6 - Identify and Manage our Heritage Places 14
Strategy 7 - Heritage Education and Promotion Programs 15
Strategy 8 - Heritage Asset Management 16
Strategy 9 - Sustainable Development 17

Implementation and Action Plan 18
Background

Development of a Wollongong Heritage Strategy

In 2010 Wollongong City Council re-established the Wollongong Heritage Advisory Committee (now known as the Wollongong Heritage Reference Group).


Updating the Heritage Strategy

The Wollongong Heritage Strategy 2019-2022, has been developed following a review of the 2014-2017 Strategy and Action Plan, with input from the Wollongong Heritage Reference Group, various Council Divisions and following a public exhibition process.

This document provides continued direction to Council, and the Wollongong Heritage Reference Group, in relation to heritage outcomes for the strategy period.

Wollongong City Council respects and acknowledges those who came before us, the Traditional Custodians of the land on which our City is built, and all of those who have contributed to the City of Wollongong.

We will do this by working with the community to: identify; acknowledge; conserve; protect; document; record; interpret; promote; and manage, the significant: places; objects; records; stories; and memorials, of our past, for the benefit, enjoyment, and appreciation of future generations.
Council’s Planning Process

Wollongong 2028

The Wollongong Heritage Strategy expands on the Heritage aspects of our Wollongong 2028 Community Strategic Plan (CSP) and sits alongside a number of intersecting and ‘supporting documents’ which are connected to the Wollongong Heritage Strategy 2019-2022. These documents provide further details on how Council will achieve positive heritage outcomes within the Local Government Area.

Objective 1.4 of the CSP specifically deals with heritage “we recognise and celebrate our heritage.”

The Wollongong Heritage Strategy 2019-2022 is closely linked to the following supporting documents:

- Creative Wollongong Cultural Plan 2019-2024
- Cultural Tourism Strategy 2018 (Draft)
- Urban Greening Strategy 2019-2037
- Public Art Strategy 2016-2021
- City Centre Urban Design Framework 2019 (pending)

Community Strategic Plan
A 10 year plan that identifies our community’s priorities and vision for the future

Supporting Documents
A level of interconnected documents that provide further detail about how we are going to achieve positive outcomes for the community

Implementation and Action Plan
Sets out the key projects and ongoing actions that will be delivered by Council as outcomes of the Strategy
Our Heritage

Wollongong’s Heritage

Our History
The Traditional Custodians live and care for Country here in the Illawarra as they have done for thousands of years. In 1815 some of the Illawarra’s Traditional Custodians led the first white settlers and their cattle down the escarpment. This marked a new chapter in the story of our area.

Today the knowledge and dreaming stories of our Traditional Custodians has been layered with a rich history of timber-getting, farming, coal mining, railway and port building and burgeoning seaside village and holiday communities. All this has occurred in the setting of our beautiful beaches and the magnificent escarpment.

Our Shared Heritage
The Illawarra’s heritage places include historic buildings, industrial infrastructure, cemeteries, ocean pools and memorials. But our heritage is much more than just architectural forms. Rural lands, mining sites, cultural and natural landscapes of importance to the Aboriginal community are all entwined to form our shared heritage.

Our heritage is the product of thousands of years of Aboriginal custodianship, descendants of the first European settlers and generations of migrants and their families from across the world who moved to the Illawarra and made it their home. It is also continuously evolving as we welcome those drawn to the Illawarra’s natural beauty and rich history. This living heritage is a vital part of the cultural fabric that makes up the Illawarra.

Our Heritage Places
At the time of adoption of this strategy Council has over 490 heritage sites and cultural landscapes listed in the Wollongong Local Environmental Plan 2009 and through State Environmental Planning Policies.

Of these items, 24 are listed on the NSW State Heritage Register as being items of significance to the state of New South Wales.

Heritage Conservation Areas
There are nine listed Heritage Conservation Areas in the Wollongong Local Government Area:

1. Austinmer Conservation Area
2. Brownsville Conservation Area
3. Bulli Conservation Area
4. Old Bulli Conservation Area
5. Garrawarra Hospital Conservation Area
6. Kembla Heights Mining Village
7. Market Street Conservation Area
8. North Beach Precinct and Belmore Basin
9. Illawarra Escarpment Landscape Area

Declared Aboriginal Places
There are two declared Aboriginal Places under the NSW National Parks and Wildlife Act 1974 in the Wollongong Local Government Area. In 2007 Sandon Point was declared an Aboriginal Place, followed by formal recognition of the Bellambi Point Aboriginal Place in 2012.

“Places of cultural significance enrich people’s lives, often providing deep and inspirational sense of connection to community and landscape, to the past and to lived experiences. They are historical records that are important expressions of Australian identity and experience.

[These] places reflect the diversity of our communities, telling us about who we are and the past that has formed us and the Australian Landscape. They are irreplaceable and precious.”

- The Burra Charter
Objectives

There are five key Objectives that this Policy aims to achieve:

1. Ensure that the Community are actively engaged in the development and delivery of Council's heritage policies.
2. Set the Heritage Reference Group's agenda for the period of the Strategy.
4. Provide for the long term sustainable management of Wollongong's Heritage.
Heritage Strategy

Strategy 1: Actively involve the community in the management of Wollongong’s heritage;

Strategy 2: Maintain an up to date list of heritage items;

Strategy 3: Employ and train staff to manage Wollongong’s heritage and provide professional advice to the community;

Strategy 4: Develop and implement programs and projects that aim to achieve proactive heritage management;

Strategy 5: Provide funding for heritage projects and programs;

Strategy 6: Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes;

Strategy 7: Implement heritage education and promotion programs;

Strategy 8: Implement best practice heritage asset management procedures as a positive example for the community; and

Strategy 9: Promote sustainable development as a tool for heritage management.

Council will strive to achieve its Heritage Policy and the key Objectives by implementing nine key Heritage Strategies.

Each strategy is linked with a recommendation from the NSW Office of Environment and Heritage publication ‘Recommendations for Local Council Heritage Management’.

Former Miner’s Clubhouse, Kembla Heights
Actively involve the community in the management of Wollongong’s heritage

Involving the community in the management of the City’s heritage is an essential component of good heritage management. The Wollongong Heritage Reference Group was formed in 2018. The purpose of the Reference Group is to provide a formal means of community involvement in Council’s Heritage Management processes and decision making.

Council also acknowledges that the Heritage Reference Group provides only one means for community involvement in heritage management and that Council must also engage with a diverse cross section of our multicultural community in relation to all policy decisions that will impact on heritage outcomes.

Council also recognises the need to continually improve our engagement with the local Aboriginal community in relation to Council works projects as well as Council policy programs and continue to collaboratively manage key sites of Aboriginal significance.

In recent years, there has been a significant trend within social media toward engagement around issues relating to the history and heritage of Wollongong. Social media provides an opportunity to engage with a broader and younger segment of the community in relation to heritage issues.

Heritage Branch Recommendation 1 - ‘Establish a Heritage Committee to deal with heritage matters in your local area’
Strategy 2

Maintain an up to date list of heritage items

Council has a legislative responsibility to maintain a list of heritage places and recognises the importance of this responsibility. Council is committed to the ongoing review and update of Schedule 5 of the Wollongong Local Environmental Plan and is focused on ensuring that the Schedule accurately represents those aspects of our city’s heritage that are important to the community.

Council is also working to clearly identify and demonstrate the significance of all heritage items through ensuring that the information available on the NSW Heritage Database is accurate and up to date. This database is accessible online by the general public.

Council also acknowledges that there are many sites and places of significance to the local Aboriginal Community that are not listed on Schedule 5 of the Wollongong Local Environmental Plan. These sites fall under the NSW National Parks and Wildlife Act 1974 and are most appropriately managed by the (former) Office of Environment & Heritage through the Aboriginal Heritage Information Management Database.

Heritage Branch Recommendation 2 - Identify the heritage items in your area and list them in your Local Environmental Plan.
Strategy 3

Employ and train staff to manage Wollongong’s Heritage and provide professional advice to the community

Heritage Branch Recommendation 3 - Appoint a heritage advisor to assist the Council, the community and owners of listed heritage items

Council will continue to provide a range of heritage services to the community. These services include:
- Heritage planning advice;
- Advice relating to conservation projects;
- Heritage promotion and education programs;
- Continue to grow and maintain the Wollongong Local Studies Library Collection.

Council recognises the importance of providing adequate resources to maintain and deliver these services to the standard expected by the community.

Council is also committed to the development and implementation of an internal staff training program.

Heritage Strategy 2019-2022 Wollongong City Council
Strategy 4

Develop and implement programs and projects that aim to achieve proactive heritage management

Council recognises the importance of proactive heritage management in providing positive heritage outcomes and is committed to the implementation of projects and programs that encourage the active conservation of our city’s heritage.

Council aims to achieve this by ensuring that heritage advice and guidance is readily available to the community. Council will continue to promote positive heritage projects through the use of the Heritage Incentive clauses in the Wollongong Local Environmental Plan.

Council also takes a proactive role in shaping heritage policy and legislation at all levels of government. Council is also committed to ensuring that the views of the local community, particularly the local Aboriginal community, are meaningfully represented in these spaces.

Heritage Branch Recommendation 4 - Manage local heritage in a positive manner

Council is committed to maintaining open and effective working relationships with other government agencies including the National Parks and Wildlife Service, the Department of Planning, Industry and the Environment as well as community organisations such as the Illawarra/Shoalhaven Branch of the National Trust and the Illawarra Aboriginal Land Council to implement cross organisational projects.

Old Helensburgh Railway Tunnel, Helensburgh
Strategy 5

Provide funding for heritage projects and programs

Heritage Branch Recommendation

5 - Introduce a local heritage grant fund to provide small grants to encourage local heritage projects

Council recognises the importance of funding to support community based and individual Heritage projects as well as to manage our own Heritage assets. Providing funding for a range of projects allows Council to achieve positive heritage outcomes that benefit the entire community. Council is committed to providing funds to support the delivery of this Strategy and associated Implementation Plan.

Council has run a successful local heritage grant program for the past 10 years and will continue to support local heritage owners to achieve positive conservation outcomes. Council will also continue to actively pursue available heritage funding from other levels of government, including the Department of Planning, Industry and the Environment Heritage Advisor Program.

Keera Vale House, West Wollongong (Image: Illawarra Mercury)

Concept: David McRae Architecture
Strategy 6

Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes

The identification and management of historic precincts and streetscapes is recognised by Council as an essential component of heritage management, as well as being interlinked with principles of urban design and strategic planning.

Council is committed to managing our highly significant Aboriginal Places, cultural landscapes and environmental heritage through meaningful engagement with the local Aboriginal community. Council recognises the significance of both the tangible and intangible values associated with cultural landscapes such as Sandon Point, Hill 60 and the natural landscapes of Illawarra Escarpment that are entwined with the environmental values of these places.

Council also recognises that some of our valued rural landscapes such as the West Dapto Precinct and historic industrial sites including former collieries and cokeworks are facing significant development pressure and are in danger of being lost.

Council acknowledges that appropriate development can be an opportunity for innovative adaptive re-use of historic sites, increased public access to heritage places and integrated interpretation strategies. Therefore Council is committed to ensuring heritage is a key consideration of town and village planning, CBD planning as well as in planning and master planning for public places and significant sites with recognised heritage values.

Heritage Branch Recommendation 6 - Run a heritage main street program
Implement heritage education and promotion programs

Council recognises that our heritage places and sites, particularly the Wollongong Harbour Precinct and North Beach Precinct as well as a wide range of other significant places, are unique assets to the community that provide opportunities for education, cultural tourism and the ongoing economic development of the region.

Council recognises that educating and promoting our heritage to the community and visitors to our Local Government Area is an essential part of proactive heritage management. Council is committed to the ongoing presentation of exciting and engaging heritage education and promotion programs for all ages and exploring new opportunities that social media presents for interactive heritage programs.

These programs include an ongoing education program for Council staff, a commitment to ongoing support for local heritage events and festivals as well as the preparation of a Draft Cultural Tourism Strategy and working closely with Destination Wollongong.

Heritage Branch Recommendation 7 - Present educational and promotional programs

Image: Destination Wollongong

Wollongong Heritage Trail

DISCOVER THE

WOLLONGONG

City Centre

Heritage Trail

SUMMERTIME SUNRISES

Image: Destination Wollongong
Strategy 8

Implement best practice heritage asset management procedures as a positive example for the community

Council is responsible for the management of over 100 heritage affected properties. These include over 30 heritage listed buildings, more than 20 heritage listed parks and recreation areas, eight cemeteries, as well as many other heritage items including trees and landscapes, monuments/memorials, ocean pools, historic roads and rail alignments.

In addition to these Council also maintains a number of assets that have cultural significance but may not be listed as heritage items on the Wollongong Local Environmental Plan 2009. These sites include a wide range of Aboriginal sites and places of cultural significance to the local Aboriginal community.

It is essential that Council puts in place procedures and processes to ensure that Council leads by example and proactively manages our heritage assets. Best practice heritage management benefits our local community by ensuring our shared history, our iconic public buildings as well as our cultural landscapes are cared for into the future.

Heritage Branch Recommendation 8 - Set a good example to the community by properly managing heritage places owned or operated by the council.
Council acknowledges that Aboriginal Cultural Heritage is intrinsically tied to the Illawarra Landscape and our rich variety of flora and fauna. Caring for Country, through principles of sustainable environmental management and conservation that have traditionally been practiced by the Aboriginal community for thousands of years is essential to the management of our Cultural Landscapes.

Council also recognises that the conservation of heritage sites supports the underlying principles of environmentally sustainable development (ESD). Council supports the principles of ESD through the Heritage Incentives Clauses of the Wollongong Local Environmental Plan that encourage adaptive re-use of heritage buildings and the waiver of development application fees where conservation outcomes are achieved.

Council also acknowledges that opportunities to allow heritage buildings to meet modern sustainability outcomes are increasing through the development of new technologies. These innovations can be balanced with the heritage significance of these sites through appropriate management and decision making.
To ensure the successful delivery of the Wollongong Heritage Strategy 2019-2022, the Wollongong Heritage Implementation Plan Proposals 2019-2022 have been developed. The Implementation Plan Proposals are provided as Appendix 1 to the Strategy.
### Appendix 1

**Implementation Plan 2019-2022**

#### Strategy 1 – Actively involve the community in the management of Wollongong’s heritage

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<thead>
<tr>
<th>Action</th>
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<tbody>
<tr>
<td>1.1</td>
<td>Explore potential procurement procedures to encourage engagement of Aboriginal contractors for site works on key Aboriginal sites.</td>
<td>Heritage Staff</td>
<td>Procurement Staff</td>
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<tr>
<td>1.2</td>
<td>Hold bi-monthly meetings of the Wollongong Heritage Reference Group.</td>
<td>Heritage Staff</td>
<td>WHRG Members</td>
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<td>1.3</td>
<td>Conduct annual reviews of the Wollongong Heritage Reference Group in accordance with the Reference Group Charter to ensure the purpose, membership and operation of the Reference Group is effective.</td>
<td>Heritage Staff</td>
<td>WHRG Members</td>
<td></td>
<td>12 Monthly Reviews</td>
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<tr>
<td>1.4</td>
<td>Monitor the implementation of the Heritage Strategy 2019-2022 by undertaking annual reviews of performance against the strategy and implementation plan.</td>
<td>Heritage Staff</td>
<td>WHRG Members</td>
<td></td>
<td>12 Monthly Reviews</td>
</tr>
<tr>
<td>1.5</td>
<td>Hold bi-monthly meetings of the Aboriginal Reference Group and ensure key Aboriginal heritage policy issues are discussed.</td>
<td>Community + Cultural Services Heritage Staff</td>
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<td>1.6</td>
<td>Hold regular meetings of the Sandon Point Joint Management Group to inform implementation of the Plan of Management.</td>
<td>City Strategy</td>
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<td>1.7</td>
<td>Continue to provide input into the development of Council’s Aboriginal Engagement Framework and Aboriginal Language Signage Guidelines.</td>
<td>Community + Cultural Services Heritage Staff</td>
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#### Strategy 2 – Maintain an up to date list of heritage items

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<tr>
<td>2.1</td>
<td>Finalise the review of the Wollongong Heritage Schedule and update the State Heritage Inventory Database accordingly.</td>
<td>Heritage Staff</td>
<td>City Strategy</td>
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<td>2.2</td>
<td>Develop a community Heritage Nomination process and associated guidelines.</td>
<td>Heritage Staff</td>
<td>WHRG Members</td>
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<tr>
<td>2.3</td>
<td>Undertake annual reviews to monitor and maintain the schedule of heritage items listed in Wollongong’s planning instruments.</td>
<td>Heritage Staff</td>
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<td>12 Monthly Review</td>
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<td>2.4</td>
<td>Continue to acknowledge the Aboriginal Heritage Information Management System as the key register of Aboriginal Heritage Sites.</td>
<td>All of Council</td>
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<td>2.5</td>
<td>Where sites are identified as being of State Heritage significance, prepare State Heritage nominations for these sites.</td>
<td>Heritage Staff</td>
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#### Strategy 3 – Employ and train staff to manage Wollongong’s heritage and to provide professional advice to the community

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<tr>
<td>3.1</td>
<td>Explore funding opportunities for the employment of an Aboriginal Heritage role within Council.</td>
<td>City Strategy</td>
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<td>3.2</td>
<td>Develop + implement regular in-house heritage training for Council staff, Councillors and Heritage Reference Group Members to encourage and facilitate a collaborative and cross divisional approach to heritage management.</td>
<td>Heritage Staff</td>
<td>Council</td>
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<td>3.3</td>
<td>Continue to grow and maintain the Wollongong Local Studies Library Collection, including accepting deposits of all completed Heritage Studies.</td>
<td>Heritage Staff</td>
<td>Library Services</td>
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<td>3.4</td>
<td>Continue to promote and enhance access to the Local Studies Library Collection through cataloguing, indexing and digitisation projects as funding allows.</td>
<td>Library Services</td>
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<td>3.5</td>
<td>Prepare and assess interim Heritage Order requests under delegation from the NSW Heritage Council in accordance with Council’s delegations.</td>
<td>Heritage Staff</td>
<td>City Strategy</td>
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<td>3.6</td>
<td>Provide professional heritage referral advice in relation to development applications with potential heritage impacts.</td>
<td>Heritage Staff</td>
<td>Heritage Advisor City Strategy</td>
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<td>3.7</td>
<td>Continue to engage with key community groups (including the Ilawarra Local Aboriginal Land Council, The Ilawarra Historical Society, the Illawarra/Shoalhaven Branch of the National Trust) and provide opportunity for their input into development applications with potential Heritage impacts.</td>
<td>Heritage Staff &amp; Development Assessment</td>
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<td>3.8</td>
<td>Identify, investigate and enforce compliance matters relating to illegal development involving heritage places.</td>
<td>Regulation &amp; Enforcement Heritage Staff</td>
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*Heritage Strategy 2019-2022*  
*Wollongong City Council*
## Strategy 4 – Develop and Implement Programs and Projects that aim to achieve pro-active heritage management

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<tr>
<td>4.2 Develop a localized Heritage paint scheme and materials Design Guide.</td>
<td>Heritage Staff Heritage Advisor</td>
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<td>4.3 Review Chapter E10: Aboriginal Heritage of the Wollongong Development Control Plan 2009 subject to State Government legislation reform.</td>
<td>Heritage Staff Heritage Advisor City Strategy</td>
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<td>4.4 Develop a management policy for moveable heritage items and develop a list of significant moveable heritage within the city.</td>
<td>Heritage Staff WHRG Membership Community + Cultural Services</td>
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<td>4.5 Continue to provide Heritage comments and input into the State Government’s Draft Aboriginal Heritage Legislative Reforms.</td>
<td>Heritage Staff WHRG Membership</td>
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<td>4.6 Continue to provide Local Heritage Grant program for local conservation projects (see Action 5.2).</td>
<td>Heritage Staff WHRG Membership</td>
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<td>4.7 Offer a waiver of Development Application and Construction Certificate fees for heritage properties where there are positive heritage outcomes.</td>
<td>City Strategy</td>
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<td>4.8 Provide Conservation Incentives for appropriate development to heritage properties through the Conservation Incentives clause in the Wollongong Local Environmental Plan 2009.</td>
<td>City Strategy</td>
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<td>4.9 Continue to work with our local museums to develop a sustainable model for future management of our local museums (see item 3.4.3 of the Cultural Plan).</td>
<td>Community + Cultural Services</td>
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## Strategy 5 – Provide funding for heritage projects and programs

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<tr>
<td>5.1 Continue to seek additional State Government Funding to support a Heritage Advisor position and Council’s Local Heritage Grant Program, through the NSW Heritage Fund.</td>
<td>Heritage Staff</td>
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<tr>
<td>5.2 Provide a Local Heritage Grant Fund for local conservation projects (see Action 4.7).</td>
<td>Heritage Staff WHRG Membership</td>
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<td>5.3 Actively pursue grant funding for heritage projects through available programs when they arise.</td>
<td>Heritage Staff WHRG Membership</td>
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<td>5.4 Continue to fund a Consultant Heritage Advisor to support the role of the Heritage Staff.</td>
<td>Council NSW Heritage Branch</td>
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## Strategy 6 – Identify and manage key heritage precincts, streetscapes, cultural and natural landscapes

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<tr>
<td>6.1 Consider additional listing of Heritage Conservation Areas and key cultural, rural, industrial and natural landscapes as part of Council’s Heritage Review (see item 2.1).</td>
<td>Heritage Staff WHRG Membership</td>
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<td>6.2 Explore funding opportunities to develop an Archaeological Zoning Plan for the City (particularly the CBD) and implement procedures through appropriate development controls/mapping.</td>
<td>Heritage Staff Heritage Advisor</td>
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<td>6.3 Explore funding opportunities to develop an Industrial Heritage Study to identify key industrial sites.</td>
<td>Heritage Staff WHRG Membership</td>
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<td>6.4 Ensure Heritage Conservation is a key consideration in the development of Council’s Town and Village Planning studies.</td>
<td>City Strategy</td>
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## Strategy 7 – Implement heritage education and promotion programs

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<tr>
<td>7.1 Develop a suburb/place name signage strategy which provides consideration of Aboriginal and European heritage and environmental factors (see 3.3.9 Cultural Plan).</td>
<td>Community Cultural + Economic Development</td>
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<td>7.2 Seek funding to support the development and implementation of a signage strategy for the identification of Heritage Conservation Areas.</td>
<td>Heritage Staff Community + Cultural Development</td>
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<td>7.3 Implement the remaining recommended Heritage Interpretation Works contained within the Blue Mile Heritage Interpretation Strategy.</td>
<td>Heritage staff Infrastructure + Works</td>
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<td>7.4 Seek funding to support the development of a Heritage Interpretation Strategy for the Grand Pacific Walk.</td>
<td>Heritage staff</td>
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</table>
7.5 Support local events and festivals which celebrate aspects of Wollongong’s Heritage.

Heritage Staff
Community Cultural + Economic Development

7.6 Maintain a heritage section on Council’s website and provide a user friendly resource of heritage information/guidelines and publications including through the use of social media.

Heritage Staff

7.7 Explore opportunities to develop and promote interactive heritage trails and walks throughout the City in collaboration with Destination Wollongong and the local Aboriginal Community, including specifically a Blue Mile Heritage Walking Tour.

Heritage Staff
WHRG Membership

7.8 Continue to provide feedback in relation to the development of Council’s Draft Cultural Tourism Strategy and heritage opportunities.

Heritage Staff
Community Cultural + Economic Development

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### Strategy 8 – Implement best practice heritage asset management procedures as a positive example for the community

<table>
<thead>
<tr>
<th>Action</th>
<th>Responsibility</th>
<th>Short Term</th>
<th>Medium Term</th>
<th>Long Term</th>
<th>Ongoing</th>
</tr>
</thead>
<tbody>
<tr>
<td>8.1</td>
<td>Finalise and implement the Wollongong Heritage Asset Management Strategy for Council’s Heritage Assets.</td>
<td>Heritage Staff Infrastructure + Works Property + Recreation Community + Cultural Development</td>
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<td>8.2</td>
<td>Develop a Historic Cemeteries Management Policy for Council managed cemeteries and rest parks.</td>
<td>Heritage Staff Crematorium + Cemeteries</td>
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<td>8.3</td>
<td>Continue to progress the adaptive re-use of the Bulli Miners Cottage as a community Artist in residence program.</td>
<td>Heritage staff Infrastructure + Works</td>
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<td>8.4</td>
<td>Develop a staged program for the short term stabilisation and long term conservation of “Streamhill”.</td>
<td>Heritage staff Infrastructure + Works</td>
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<td>8.5</td>
<td>Implement the outcomes of the Sandon Point Aboriginal Place Plan of Management and AHIP in consultation with the local Aboriginal Community and other Stakeholders.</td>
<td>Community Land Management Land Use Planning</td>
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<td>8.6</td>
<td>Develop an updated Conservation Management Plan and Aboriginal Cultural Heritage Assessment Report for the Hill 60 site to support the adopted Masterplan in consultation with the local Aboriginal Community and other Stakeholders.</td>
<td>Heritage staff Infrastructure + Works Property + Recreation</td>
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<td>8.7</td>
<td>Finalise and seek endorsement of the Gleniffer Brae Conservation Management Plan.</td>
<td>Environment + Conservation Services</td>
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<td>8.8</td>
<td>Seek specialist advice for the conservation and ongoing maintenance of the Fortifications in the Wollongong Harbour State Heritage Precinct and explore options for their activation in collaboration with Destination Wollongong.</td>
<td>Heritage staff Infrastructure + Works Property + Recreation</td>
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<td>8.9</td>
<td>Incorporate Aboriginal and non-Aboriginal heritage considerations in the planning process for Council works projects, seeking independent external heritage advice where appropriate.</td>
<td>Wollongong City Council</td>
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### Strategy 9 – Promote sustainable development as a tool for heritage management

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<th>Responsibility</th>
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<th>Medium Term</th>
<th>Long Term</th>
<th>Ongoing</th>
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</thead>
<tbody>
<tr>
<td>9.1</td>
<td>Develop guidelines and policies related to the provision of solar panels, solar hot water systems, water tanks and other technologies aimed at improving sustainability of heritage buildings.</td>
<td>Heritage Staff City Strategy</td>
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<td>9.2</td>
<td>Actively encourage the adaptive reuse of heritage sites and offer incentives to this end, including waiver of Development Application &amp; Construction Certificate Fees and Section 94 Contributions and free pre lodgement advice for adaptive re-use projects.</td>
<td>Heritage Staff Development Contributions</td>
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<td>9.3</td>
<td>Support ‘Bushcare’ and similar programs that enhance, reinstate and support ‘natural’ heritage environments and Places of Aboriginal Heritage significance, and involve Aboriginal workers in these projects where possible.</td>
<td>City Strategy</td>
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