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ITEM 1 POST EXHIBITION - DELIVERY PROGRAM 2018-2022 AND DRAFT OPERATIONAL PLAN 2021-2022 - OUR WOLLONGONG 2028

At its meeting on 19 April 2021, Council resolved to place on exhibition the draft suite of forward strategic plans. These strategic management plans include the Delivery Program 2018-2022 and draft Operational Plan 2021-2022, including draft Budget 2021-2022; draft Infrastructure Delivery Program 2021-2025 and draft Revenue Policy, Fees and Charges 2021-2022. The Financial Strategy Council Policy was also placed on exhibition for community input.

The exhibition period gave the community the opportunity to provide feedback and input into the finalisation of the Plans. These Plans are now presented to Council for adoption.

RECOMMENDATIONS

1 Council note the submissions received from the community and the proposed amendments of the exhibited Delivery Program 2018-2022 and draft Operational Plan 2021-2022 (Attachments 1 and 2).

2 Council adopt the suite of the Delivery Program 2018-2022 and draft Operational Plan 2021-2022 documents as amended post exhibition (Attachments 3 to 6).

3 Council adopt the Financial Strategy Policy post exhibition (Attachment 7).

4 Council make the rates and annual charges for the period 1 July 2021 to June 2022 as specified in the Post-Exhibition Revenue Policy 2021-2022 and note the minor changes from those exhibited in the draft Revenue Policy, Fees and Charges endorsed on 19 April 2021.

5 Council adopt the charge for Interest on Outstanding Rates and Charges of 6.0%.

6 The General Manager be authorised to make minor editorial amendments to the endorsed Delivery Program 2018-2022 and Operational Plan 2021-2022, including attachments.

7 Acknowledge and thank community members and organisations for their participation and feedback during the process of developing the Integrated Planning and Reporting documents.

REPORT AUTHORISATIONS

Report of: Brian Jenkins, Chief Financial Officer
Authorised by: Renee Campbell, Director Corporate Services - Connected + Engaged City

ATTACHMENTS

1 Summary of Submissions received during the Exhibition of the Delivery Program 2018-2022 and draft Operational Plan 2021-2022
2 Summary of Proposed Amendments to the Delivery Program 2018-2022 and draft Operational Plan 2021-2022
3 Post-Exhibition Delivery Program 2018-2022 and Operational Plan 2021-2022
4 Attachment 1 - Post-Exhibition Budget 2021-2022
5 Attachment 2 - Post-Exhibition Infrastructure Delivery Program 2021-2022 - 2024-2025
6 Attachment 3 - Post-Exhibition Revenue Policy, Fees and Charges
7 Post-Exhibition Financial Strategy Council Policy

BACKGROUND

Council's Delivery Program 2018-2022 and draft Operational Plan 2021-2022 supports 'Our Wollongong 2028' strategic management plans and outlines the actions Council will take to deliver the vision and goals of our Community Strategic Plan 2028. The Delivery Program and Operational Plan include Service Plans, Budgets, Infrastructure Delivery Program and Revenue Policy incorporating rates, fees and charges.

The Delivery Program 2018-2022 and draft Operational Plan 2021-2022, including attachments, were exhibited for 28 days from 22 April to 20 May 2021. One hundred and forty-three submissions comprising 190 items were received from community members and organisations during this exhibition period.

Submission Summary

A total of 143 submissions on the Delivery Program 2018-2022 and draft Operational Plan 2021-2022 were received from community members and organisations. The submissions contained 190 items with the following themes/topics emerging:

- *Illawarra Stingrays United Football Club* – 75 submissions (52%) were received requesting Council to provide adequate budget and resources to support the Club with securing a standalone home ground. Submissions also requested a range of changes to the draft Operational Plan, including actions, Service Plans and projects within the Infrastructure Delivery Program.
- *Transport Infrastructure* – 27 submissions (19%) were received regarding the provision of transport infrastructure throughout the Local Government Area (LGA). This included specific enquiries/request for changes on projects contained in the draft Infrastructure Delivery Program relating to roads, bridges, West Dapto infrastructure and active transport.

  Of these, 15 directly related to active transport with a focus on cycling for travel and recreation. Themes emerging include the desire to widen shared paths, provide end-to-end facilities, creation of new links and routes (east-west links and the University precinct in particular), installation of guided signage and the establishment of dedicated cycleways.

  Two submissions were received which were not supportive or raised concerns regarding the trial pop-up cycleway project on Smith Street, Wollongong. Three submissions noted Council received the prestigious Union Cycliste Internationale (UCI) Bike City label and expressed support for the opportunities the UCI Road World Cycling Championships will bring to the region and City.
- *Pedestrian and Cyclist Safety* – 13 submissions (9%) were received relating to improved safety for pedestrians, cyclists and road users. Themes include requests for new pedestrian crossings at specific locations, Council maintenance of vegetation and tree management to minimise trip hazards, provision of adequate signage and measures to protect pedestrians from cyclists on shared paths. Three submissions specifically identified Railway Street (between Harbinger and High Streets), Corrimal, as a concern and requested a new pedestrian crossing(s) along this corridor. Other themes included the need for enhanced lighting in specific locations to improve public safety.
- *Dogs in Public Places* – six submissions (4%) were received relating to dogs in public places, requests for infrastructure for dog owners, including fenced dog parks and water stations and regulation of responsible pet ownership. Other themes included the social and health benefits of walking dogs and the possibility of Council providing water stations alongside playgrounds. Several submissions noted the existing fenced dog park at Reed Park, Dapto, and the desire for similar types of these facilities to be installed throughout the LGA.

- *Playground Upgrades (Sheargold Park, Cordeaux Heights)* – five submissions (4%) were received directly related to the damaged Sheargold Park playground. Themes included the need for repairs and the need for upgrades to include installation of shading and other supporting infrastructure, such as public amenities and seating.

A range of other items were raised by the community and these along with the above are outlined in Attachment 1.

Internal Review

Council staff undertook a further review of the documents to address any irregularities and respond to external factors arising from the exhibition period to refine language and duplication and confirm Council's capacity to deliver on the draft Plans.

The suite of documents has been updated to reflect changes proposed during the exhibition period, as outlined in this report and Attachment 2.

Attachment 1 provides a summary of all submissions received during the exhibition period and Council's response to these. The responses contained in this report form part of the reply correspondence to the individuals or organisations who have made a submission following Council adoption of the Plans.

Attachment 2 summarises the recommended changes to the draft Plans in response to submissions received during the public exhibition period and recommended staff changes.

Attachment 3 represents the exhibited Delivery Program and Operational Plan 2021-2022 suite of documents, as amended to reflect the post exhibition recommended changes detailed in Attachment 2 of this report.

PROPOSAL

The Delivery Program 2018-2022 and Operational Plan 2021-2022 suite of documents and the Financial Strategy Council Policy be adopted.

CONSULTATION AND COMMUNICATION

Preparation of the draft Plans began in October 2020 with Councillors receiving a briefing on a proposed approach to the 2021-2022 strategic planning cycle. Divisions within Council then considered business priorities and actions. This approach led to the development of draft documents which were reviewed and refined with Councillor initiatives and staff input. Councillors informed the development of the Plans over the past nine months, specifically during the Planning Workshops held in December 2020 and February 2021.

The draft Plans and attachments were exhibited for 28 days from 22 April to 20 May 2021. Exhibition included promotion via a media briefing, newspaper advertisements and on Council's Our Wollongong engagement webpage. Social media and Council's webpage included a video using plain English and simple graphics that was shared on social forums and posted on our website to inform the community of the purpose of the Plans and the opportunity to provide feedback.

The website included Frequently Asked Questions for interested community members and a second simple English version was made available from the Council's Our Wollongong engagement webpage which is more easily translated to other languages. The Google Translate link was also made accessible from the webpage.

Government, businesses and Council's stakeholders were contacted wherever possible and the Neighbourhood Forums and Northern Illawarra Residents Action Group (NIRAG) were contacted directly to encourage feedback on the draft Plans. Council staff attended four Neighbourhood Forum meetings and one NIRAG meeting.

A range of stakeholders were consulted throughout the exhibition period these include:

- Active Neighbourhood Forums and the Northern Illawarra Residents Actions Group;
- Local Members of Parliament

All networks contacted throughout the exhibition period were encouraged to let their contacts, including family and friends, know about the draft Plans to enable feedback to inform Council's decision making.

PLANNING AND POLICY IMPACT

This report relates to the commitments of Council as contained within the Strategic Management Plans. This report contributes to the delivery of Wollongong 2022 Goal 4 “We are a connected and engaged community”.

Specifically, Objective 4.1 “Residents have easy and equitable access to information and play an active role in decisions that affect our city.” and 4.4 “Our Council is accountable, financially sustainable and has the trust of the community.”

It delivers on core business activities as detailed in the Corporate Strategy Service Plan 2020-2021. Specifically, “Coordinate and prepare Council's strategic management cycle including the Community Strategic Plan, Delivery Program, Operational Plan and Service Plans’.

FINANCIAL IMPLICATIONS

The following information outlines the proposed changes to the financial projections and Revenue Policy that were contained in the draft Plans.

REVENUE POLICY, FEES AND CHARGES

Rates

As detailed in the draft Revenue Policy – Rates, Fees and Charges 2021-2022 document (page i), the ‘Rate Yields’ and ‘Cents in the dollar’ used in determining the actual rates charged would be subject to slight variation due to changes in properties and valuations anticipated prior to finalisation of the Operational Plan 2021-2022. The revised rates, base charges, minimums and yields for 2021-2022, including the General Income variation approved by IPART and recommended in this report are shown below.

The final rates calculation includes a ‘catch up’ for rates foregone in 2020-2021 due to decreases in property values following objection by the owners to the NSW Valuer General. Total objections in 2020-2021 amounted to approximately $54,216. Although Council’s General Rates income will increase in accordance with the IPART increase of 2%, individual assessments will vary depending on land values due to the impact of a base (fixed) charge in the Residential Rate category.

Overall, the average increase in property rates on individual properties will be around 2% in 2021-2022. The Ad Valorem rate is represented as a ‘rate in the dollar’.

Table 1

Rating Category	Name of sub-category	Number of Properties	Ad Valorem Rate *	$ Base or Minimum rate where applicable	Percentage Base or Minimum to total rates for Category	Notional Income Yield
Residential		80,631.27	0.00199096	$785.01 (B)	50.00%	126,591,767
Farmland		120.00	0.00144525	$1027.59 (M)	4.17%	332,030
Business	Ordinary	294.00	0.00204417			52,394
Business	Commercial	2,100.37	0.01286196	$1027.59 (M)	11.66%	21,288,828
Business	3c Regional Business	283.48	0.01627103	$920.14 (M)	4.59%	6,833,506
Business	Light Industrial	1,118.88	0.00996064	$1027.59 (M)	20.74%	6,670,527
Business	Heavy Industrial	421.00	0.01618350	$1027.59 (M)	16.39%	7,177,141
Business	Heavy 1 Activity 1	40.00	0.02521616	$920.14 (M)	2.50%	8,729,948
Mining		12.00	0.01169868	$1027.59 (M)	16.67%	986,031
Special Rates	Wollongong Mall Rate	73.00	0.00652372			1,220,713
Special Rates	City Centre Rate	670.19	0.00063272			438,458
* Ad valorem Rate is presented as rate in dollar as this is how it will be presented on the rate notice					TOTAL	180,321,341
(B) = Base Amount, (M) = Minimum Rate						

Fees and Charges

The following proposed changes have advanced during the exhibition period:

- During the exhibition period, the Minister announced that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2021 to 30 June 2022 is 6.0%. It is proposed Council apply the 6.0% per annum charge. Council's draft Revenue Policy, Fees & Charges had not proposed an interest rate at the time of exhibition as it had not been made available by IPART at that date.
- It was noted in the Draft Revenue Policy, Fees & Charges 2021-2022 attachment that waste facility disposal fees were subject to change pending announcement of EPA levy for 2021-2022. An increase of $1.10 per tonne was announced during the exhibition period resulting in an increase in the lead fee from $384 (GST inclusive) to $385 (GST inclusive). This has also flowed on to the Domestic Waste disposal cost, however, this increase has been offset by a transfer from restricted cash and annual charges so Domestic Waste Management services remain as exhibited.
- An error was noted in exhibited fees shown for surface carparks. This included the omission of Court Lane and Auburn Street parking facilities and incorrect inclusion of Atchison Street. As the charge amount of these omitted items is the same as the other listed locations, it is considered that Council is not required to re-exhibit those fees and charges and satisfies s. 610F of the Local Government Act 1993 (NSW).
- An adjustment has been proposed to how expanded plastic material (polystyrene and other light loads) is processed at the Wollongong Waste and Resource Recovery Park. Currently, loads of polystyrene are charged per metre cubed (m^3) if the polystyrene or light material comprises more than 25% of the total load. Mixed loads are now to be processed in two steps – expanded plastics and then general waste. Therefore, it is proposed to amend this fee description to a unitary charge – *Expanded Plastic (polystyrene and other light) loads by volume – charge per* m^3. Similar to the above point, as there is no change proposed to the charge amount, it is considered that Council is not required to re-exhibit this fee.

Draft Budget 2021-2022

Variations to the final projections are made as part of the annual planning process based on external submissions during the exhibition period and additional information becoming available during this time including the recurrent variations identified through the March Quarterly Review process adopted by Council in May.

Financial Forecasts

The impact of the changes to the projected result for the three years is shown in the following table:

Table 2

	2021/22 $M	2022/23 $M	2023/24 $M
Draft Operational Plan - As exhibited			
Net Surplus (Deficit) [Pre Capital]	0.4	5.8	6.0
Net Surplus (Deficit)	32.4	44.3	47.5
Funds Available from Operations	68.8	71.7	72.0
Total Funds Surplus/(Deficit)	0.6	(1.0)	1.2
Proposed Operational Plan(including changes proposed during exhibition period)			
Net Surplus (Deficit) [Pre Capital]	(9.2)	5.5	6.1
Net Surplus (Deficit)	22.9	44.0	47.6
Funds Available from Operations	59.1	71.7	72.0
Total Funds Surplus/(Deficit)	(9.1)	(1.0)	1.2

The most material impacts on the Long-Term Financial Plan's Operating Result [Pre Capital] are as follows, with a more comprehensive list provided in Table 3 of this report.

- **Financial Assistance Grant**. The post exhibition forecasts include an adjustment for the early payment of part of the 2021-2022 Financial Assistance Grant during 2020-2021 estimated at $9.8M. This is reflected as an improvement in the annual 2020-2021 result and a corresponding reduction in 2021-2022.
- **Emergency Services contribution.** Council has now received the 2021-2022 assessment notice for contributions to NSW Rural Fire Service, NSW Emergency Service and Fire and Rescue NSW. This indicates a decrease of $0.7M compared to draft budget projections and a decrease compared to the 2020-2021 levy of $0.6M. The Levy had increased for 2019-2020 and 2020-2021 to support additional work safety expenditure for employees and volunteers. This increase was offset by an additional grant from the NSW State Government in those years. An equivalent increase in operational contingency is proposed in the financial projections as a buffer for a number of potential financial risks that remain unmitigated in the forward estimates. These include a possible reduction in the Financial Assistance Grant allocation, investment revenues, uncertainty around continuation of the Defined Benefits Superannuation additional payments, labour costs due to enterprise agreement negotiations, and the continuing threat of additional cost and revenue loss due to COVID-19. Additional information outlining these risks have been added to the draft Budget document.
- **Change in timing of Supporting Documents projects**. The table for Supporting Documents projects has been amended to reflect revised completion times for 2020-2021 projects as reported through the March Quarterly Review process and an arithmetic correction. The proposed budget for 2021-2022 has increased from $3.1M to $3.6 due to projects initiated in 2020-2021 that will now be completed in 2021-2022. The proposed budget for 2022-2023 has increased from $2.4M to $2.5M for the same reason. A detailed listing of projects is provided on pages 36 and 37 of Attachment 1.

Operating Result [pre capital]

The projected Operating Result [pre capital] for 2021-2022, based on the proposed changes, is anticipated to vary from a surplus of $0.4M to a deficit of $9.2M. This is primarily due to the early payment of part of the 2021-2022 Financial Assistance Grant in the current financial year ($9.8M) and resultant decrease in payments in 2021-2022.

Net Surplus/Deficit

The projected Net Surplus/Deficit for 2021-2022 that includes capital income from grants and contributions is anticipated to decrease from a net surplus of $32.4M to a surplus of $22.9M, which is attributable to proposed changes that have impacted on the pre capital result detailed above.

Total Fund Surplus/Deficit

The Total Funds Result for 2021-2022 is now estimated to move from a surplus of $0.6M to a deficit of $9.1M. This is largely due to the timing of the Financial Assistance Grant payments discussed above.

Long Term Financial Projections

Key Performance Information shown below provides a comparison of the long term forecasts that supported the exhibited draft Operational Plan 2021-2022 with the impact of changes that are now proposed. The revised projections reflect additional information that has become available during the exhibition period.

Table 3 provides a summary of the long term impacts of the changes discussed above that have been incorporated in the revised draft Budget.

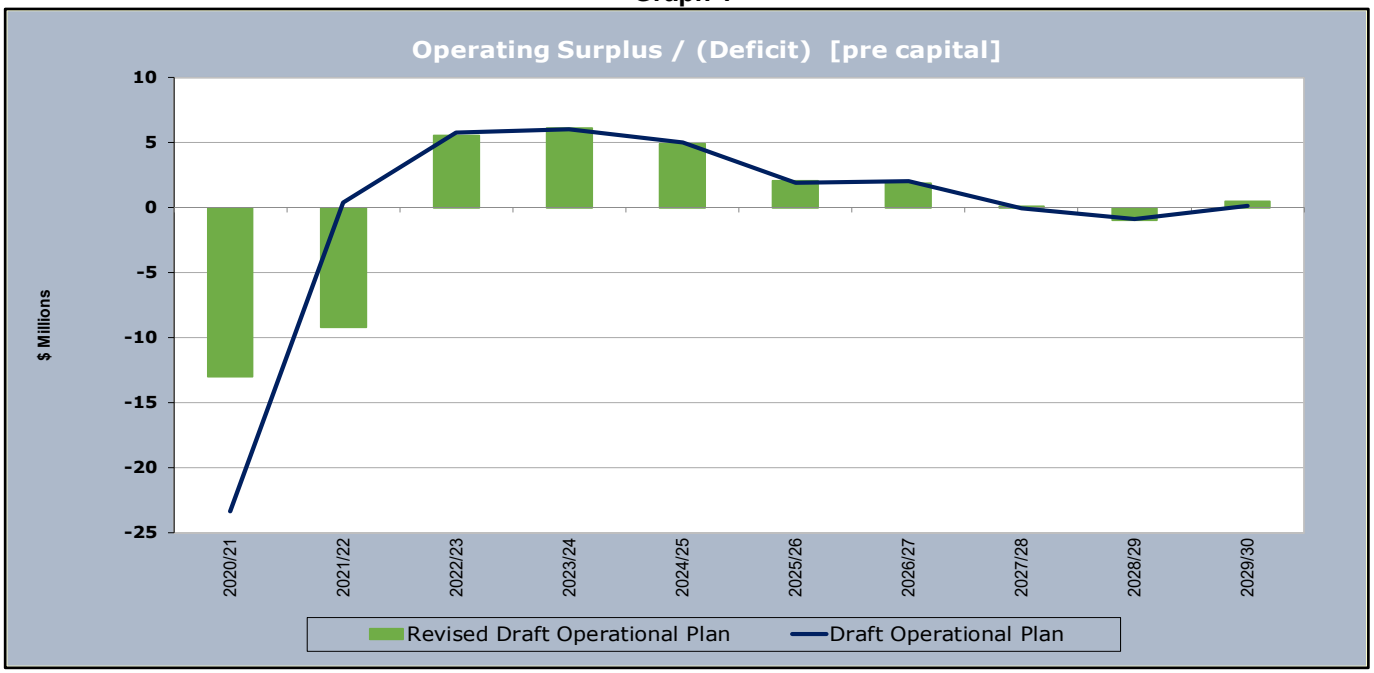
Table 3

PROPOSED VARIATIONS POST EXHIBITION OPERATIONAL PLAN 2021-22	2021/22 $,000	2022/23 $,000	2023/24 $,000	2024/25 $,000	2025/26 $,000	2026/27 $,000	2027/28 $,000	2028/29 $,000	2029/30 $,000
OPERATING RESULT BEFORE CAPITAL									
Timing									
Early payment of 2021-22 Financial Assistance Grant	(9.8)								
Biennial sculpture	0.1	(0.1)	0.1	(0.1)	0.1	(0.1)	0.1	(0.1)	0.1
Completion of Management of Water Supply project		(0.1)							
	(9.7)	(0.2)	0.1	(0.1)	0.1	(0.1)	0.1	(0.1)	0.1
Other Adjustments									
Emergency Services Contributions decrease	0.7	0.7	0.7	0.7	0.7	0.8	0.8	0.8	0.8
Emergency Services levy improvement offset to contingency	(0.7)	(0.7)	(0.7)	(0.7)	(0.7)	(0.8)	(0.8)	(0.8)	(0.8)
Domestic Waste - impact of EPA levy indexation		(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
Various Other	0.1		0.1	0.1	0.1	0.1	0.1	0.2	0.2
	0.1	(0.1)	0.0	0.0	0.0	0.0	0.0	0.1	0.1
Total Impact on Operating Result [pre capital]	**(9.6)**	**(0.3)**	**0.1**	**(0.1)**	**0.2**	**(0.1)**	**0.2**	**0.0**	**0.3**
FUND RESULT									
Non Cash & Timing									
Timing Biennial sculpture	(0.1)	0.1	(0.1)	0.1	(0.1)	0.1	(0.1)	0.1	(0.1)
Timing Management of Water Supply project		0.1							
Domestic Waste transfer from restricted cash	0.0	0.1	0.1	0.1	0.1	0.1	0.1	0.1	0.1
Various Other			(0.1)	(0.1)	(0.1)	(0.1)	(0.1)		
Total Non Cash adjustments	(0.1)	0.3	(0.2)	0.1	(0.2)	0.1	(0.2)	0.2	(0.1)
Capital									
Expenditure	2.4	(7.0)	(0.5)	(0.6)					
Funding	(2.4)	7.0	0.5	0.6					
Total Capital	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Impact on Total Funds Surplus (Deficit) changes	(9.7)	0.0	(0.0)	0.0	0.0	0.0	0.0	0.2	0.2

Long Term Operating Surplus/(Deficit) [pre capital]

The Operating Result [pre capital] provides an indication of the long term viability of Council. In broad terms, a deficit from operations indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and continue to renew existing assets. The revised projections include the proposed changes outlined in Table 3 above.

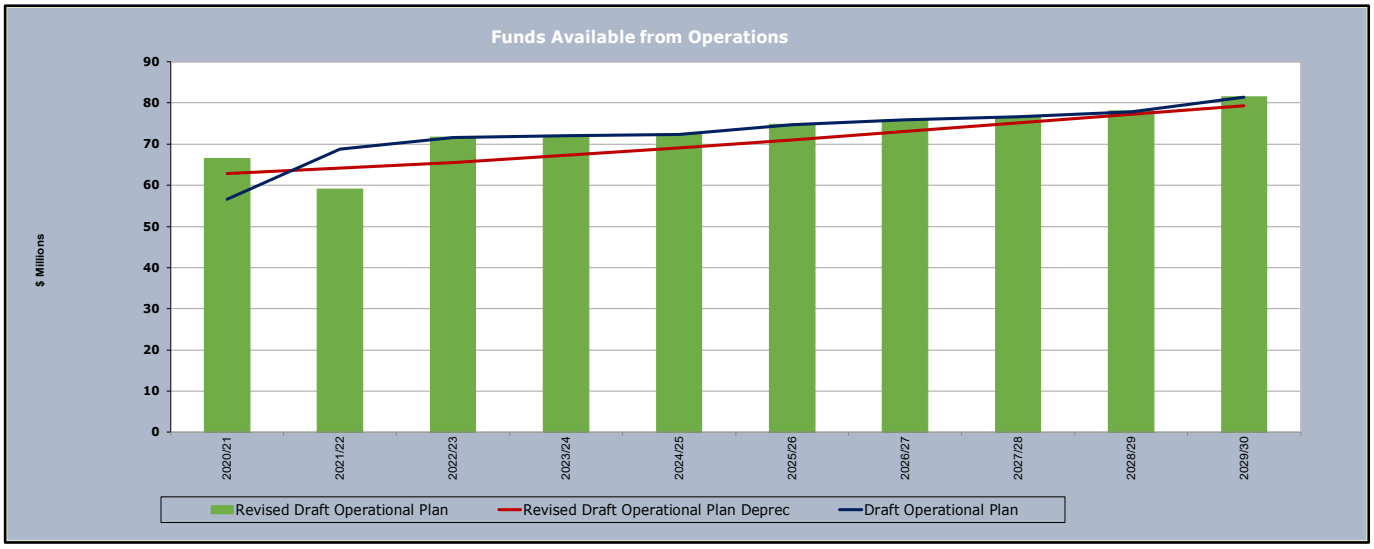
Graph 1



Funds Available from Operations

The Funds Available from Operations is a primary objective of Council over time to provide for effective renewal of assets and growth in assets. The following graph shows forecast depreciation expenses compared to Funds available from Operations. This is an important indicator as it demonstrates the capacity to generate sufficient funds from operations to meet asset renewal requirements. The variation in 2020-2021 and 2021-2022 is mainly due to the early payment of the Financial Assistance Grant for 2021-2022. The graph generally shows Council achieving its target of providing funds from operations equal to depreciation.

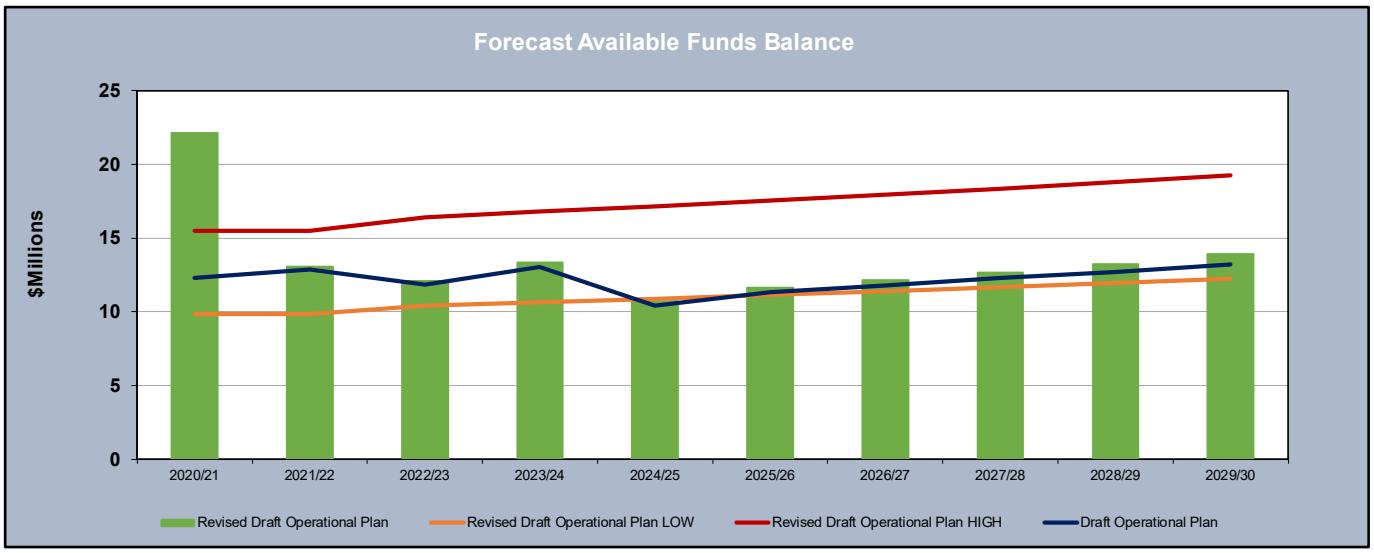
Graph 2



Available Funds

Available Funds are the uncommitted funds of an organisation that assist in meeting the short term cash requirements, provide contingency for unexpected costs or loss of revenue and provide flexibility to take advantage of opportunities that may arise from time to time. Council's Financial Strategy has a target to achieve and maintain an Available Funds position between 3.5% and 5.5% of operational revenue [pre capital].

Graph 3



Capital Budget

Council's Capital Works Program has been developed with the view to facilitating the Services we provide.

The capital budget has been reviewed since the commencement of community exhibition in May 2021. Major changes to this program include:

- The relocation of the Retaining Walls budget and program from Roadworks to Footpaths and Cycleway Program. This is structural only and results in no change to the overall budget.
- A reduction in Waste Facilities budget in FY2021-2022 of $1.5M, which has been offset by a Waste Facilities budget increase in future years. This is associated with the rephasing of the delivery of the Stage 2 access road construction project.
- A reduction in West Dapto projects for 2021-2022 of $2M, which has been offset by an increase in future years. This is associated with the delivery of the Bong Bong Road/Station Street signals project now planning for construction in the next three years.
- A reduction in the Parks, Gardens and Sports fields budget for 2021-2022, of $1.3M, which has been offset by an increase in future years. This is associated with the expected timing of the construction of the Beaton Park Tennis Courts project to commence in quarter four, after the Summer tennis season.

While some minor grant amounts have been introduced, the above changes have resulted in an overall reduction of total budget in 2021-2022 from an exhibited $109.5M to a proposed $107.1M. The addition of the above projects in 2022-2023, plus the introduction of additional grant funding in 2022-2023 results in a total budget also of $107.1M in 2022-2023.

The combined capital budget over the forecast four years has increased since exhibition by $5.6M from $413M to $418.6M. This includes external funding sources such as the NSW Public Spaces Legacy Program, Phase two of the Commonwealth Local Roads and Community Infrastructure Fund, and funds from the NSW Safer Roads program.

Infrastructure Delivery Program (IDP)

The exhibited draft IDP showed a total of 452 design and construction projects in 2021-2022. Following public exhibition, further information from current year project timelines, review of program deliverables and additional grant funding allocations, the number of design and construction projects is 502. Additional projects have been introduced to areas of identified need that have high confidence of delivery, particularly pipe relining, footpath renewal and roadworks. There are fewer projects in more complex delivery areas.

The table below shows two columns for each of the forecast capital budget for the upcoming four years. The first column is the proposed budget allocation with the second column showing the variation from the allocation exhibited during May.

Table 4

	2021/22 Proposed	Variance 2021/22	2022/23 Proposed	Variance 2022/23	2023/24 Proposed	Variance 2023/24	2024/25 Proposed	Variance 2024/25
Roads And Related Assets	18.5	0.8	15.6	- 0.2	14.2		16.2	- 0.2
West Dapto	7.6	- 1.9	11.4	1.5	11.0	- 0.2	11.0	-
Footpaths And Cycleways	24.7	0.1	17.5	1.7	17.6	0.3	14.3	0.1
Carparks	2.1	- 0.0	1.3	- 0.2	1.9	0.2	1.8	-
Stormwater And Floodplain	8.3	1.2	6.7	0.4	6.7	0.2	5.8	0.2
Buildings	17.1	- 0.3	19.4	1.6	21.9	-	22.5	1.8
Commercial Operations	1.7	0.6	2.2	-	1.7	-	1.7	- 0.1
Parks Gardens And Sportfields	9.2	- 2.1	6.6	1.6	4.6	0.0	4.1	-
Beaches And Pools	3.9	0.8	6.2	1.5	3.5	-	3.5	0.4
Natural Areas	-	-	-	-	-	-	-	-
Waste Facilities	2.3	- 1.5	7.6	-	9.8	-	8.5	-
Fleet	1.8	-	1.8	-	1.8	-	1.8	-
Plant And Equipment	4.2	-	3.9	-	3.4	-	3.6	-
Information Technology	1.7	-	1.7	-	1.7	-	1.7	-
Library Books	1.3	-	1.3	-	1.3	-	1.4	-
Public Art	0.1	-	0.1	-	0.1	-	0.1	-
Emergency Services	-	-	-	-	-	-	-	-
Land Acquisitions	0.3	- 0.1	2.4	- 0.1	0.3	- 0.1	0.3	- 0.1
Non-Project Allocations	10.7	- 0.1	11.0	- 0.8	14.0	- 0.0	14.1	- 1.6
	107.1	**- 2.4**	**107.1**	**7.0**	**103.4**	**0.4**	**101.0**	**0.6**

2021-2024 Capital Budget changes from Public Exhibition

The program has been reviewed cognisant of critical impacts including the prioritisation of works associated with the 2022 UCI Road World Championships, which has a clear delivery date of September 2022 and the consistent need to balance design and delivery of the projects within the program and its commensurate availability of human resources in addition to financial resources.

The program will continue to be refined over the future years to provide increased clarity over project phasing (through the addition of a 'feasibility/concept' phase) and showing a clear nexus between project proposals and supporting documentation in as many instances as possible.

CONCLUSION

The Delivery Program 2018-2022 and Operational Plan 2021-2022 has been prepared which outlines the actions Council will undertake to deliver on Our Wollongong 2028. Together, these documents set a clear policy and planning direction for Council in future decision making. The Delivery Program 2018-2022 and Operational Plan 2021-2022 outline how Council will contribute to the strategies within the Community Strategic Plan for which it is responsible. Following a period of public exhibition, feedback on the draft Plans has been considered, with a series of changes recommended for inclusion. These documents have been prepared following extensive research, engagement and data analysis, and are recommended to Council for adoption.

Delivery Program 2018-22 and Operational Plan 2021-22 – SUBMISSIONS AND RESPONSES

#	Author	Theme	Submission summary	Response	Proposed Amendment to plans
48-70; 72-84; 86-89; 91-106; 108; 109; 111-114; 119; 121; 122; 124-126; 128-130; 136; 137.	Seventy- three (73) Individuals.	Illawarra Stingrays United Football Club – Home ground.	These submissions requested amendments to the draft Operational Plan 2021-2022 and draft Infrastructure Delivery Program to include adequate resources for the selection of a home ground for the Illawarra Stingrays Football Club, in accordance with the Council resolution of 2 September 2019. Specific requests are summarised below. Requested amendments to draft Operational Plan 2021-2022 'Parks and Sportsfields' Service Plan: The following text added to the list of 'Major Projects 2021-2022': "Select a site for a permanent home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition in 2022." The following additional words added under the heading 'Future Challenges' (to provide inclusion and equitable opportunity for liaison with relevant stakeholders): "Liaise with Football South Coast, FOOTBALL NSW, ILLAWARRA STINGRAYS AND WOLLONGONG WOLVES on the development of training and competition venues throughout the city" Requested amendments to draft Infrastructure Delivery Program 2021-2022 - 2024-2025 Infrastructure Planning and Support: include an action for cross-Divisional site selection for Illawarra Stingrays home ground including brokering licence arrangement (if shared) (2020-21); and preparation of draft Masterplan design for selected site for public consultation (2022-23). Justification: a deliverable is required for the Council resolution of 2 September 2019. One of these submissions requested the Parks and Sportsfields – Sportsfields – Community Facilities: request to add the following project: "New awning to Guest Park Amenities: Design 2020-2021; Construct 2022-2023." Justification: the eastern side of the building warrants a covered area for gathering of players (and their gear), the team physiotherapist and parents in inclement weather. Add a new Line Heading 'Sporting Facilities Masterplan': p79: Add the following: "Select a site for a permanent home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition in 2022."	Council recognises the continued growth in Women's football in the city and remains committed to working collaboratively with the Illawarra United Stingrays Football Club in their desire to pursue a home ground. Council will include a new Operational Plan action to reflect the 2 September 2019 resolution. Council will also amend the Parks and Sportsfields Service Plan to incorporate the new action and amend Future Challenges to better reflect Council's liaison all sporting codes and associations. During 2020-2021, Council prioritised the Infrastructure Delivery Program to support the football club through allocation of significant resources to the development of Guest Park Fairy Meadow. The deployed investment (approximately $800,000) during 2020-2021 at Guest Park has assisted the Stingrays football club in addressing its immediate training venue requirements with the provision of upgraded contemporary gender equitable amenities and sportsfield lighting across the northern section of the park. The North-western car park (Guest Park carpark renewal project) is currently listed in the draft Infrastructure Delivery Program (IDP) for design in 2020-2021 and construction in 2021-2022 financial year. $120,000 has been allocated to this project. In addition, Council will be investing $60,000 for sportsfield perimeter fencing at Guest Park during 2021-2022. Council supports the initiative of a covered area attached to the recently upgraded amenities at Guest Park. While the draft IDP has not allocated resources to this particular project, Council staff would be able to assist the club with guidance on specifications, relevant approvals and letters of support for grant funding. It should also be noted that Council has proposed to increase the budget allocation for the Sports Grants Program from $250,000 to $400,000 annually.	Yes. Council will include a new Operational Plan action under Delivery Program Action 5.1.4.1 and a corresponding project in the Parks and Sportsfields Service Plan: *Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location.* Parks and Sportsfields Service Plan (Future Challenges): *Liaise with local Sports associations on the development of training and competition venues throughout the city.*
85	Illawarra Stingrays United Football Club	Illawarra Stingrays United Football Club – Home ground.	This submission requested a range of amendments to the draft Operational Plan 2021-2022 and Infrastructure Delivery Program 2021-2022 to include adequate resources for the selection of a home ground for the Illawarra Stingrays Football Club in accordance with the Council resolution of 2 September 2019. These amendments are requested to provide certainty and accountability with actioning this resolution. The submission suggests the inclusion of the requested amendments is consistent with Council's Delivery Program 2018-2022 and all key focus areas of the Sportsgrounds and Sporting Facilities Strategy. The submission contained background and supporting information which highlighted the Club's successful history with high level competitions and the increase in participation in both women's and girl's football in NSW/Australia. The submission also noted their members' success with acceptance into elite training programs. The submission referenced Council's resolution of 2 September 2019 and noted the resolution is not incorporated into Council's Delivery Program and Operational Plan for monitoring and accountability.	Council recognises the continued growth in Women's football in the city and remains committed to working collaboratively with the Illawarra United Stingrays Football Club in their desire to pursue a home ground. Council will include a new Operational Plan action to reflect the the 2 September 2019 resolution. Council will also amend the Parks and Sportsfields Service Plan to incorporate the new action and amend Future Challenges to better reflect Council's liaison all sporting codes and associations. During 2020-2021, Council prioritised the Infrastructure Delivery Program to support the football club through allocation of significant resources to the development of Guest Park Fairy Meadow. The deployed investment (approximately $800,000) during 2020-2021 at Guest Park has assisted the Stingrays football club in addressing its immediate training venue requirements with the provision of upgraded contemporary gender equitable amenities and sportsfield lighting across the northern section of the park. The North-western car park (Guest Park carpark renewal project) is currently listed in the draft Infrastructure Delivery Program (IDP) for design in 2020-2021 and construction in 2021-2022 financial year. $120,000 has been allocated for	Yes. Council will include a new Operational Plan action under Delivery Program Action 5.1.4.1 and a corresponding project in the Parks and Sportsfields Service Plan: *Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location.*

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			The requested amendments to the draft Plans are summarised below. Requested Amendment to Draft Operational Plan 2021-2022: 'Parks and Sportsfields' Service Plan: 'Major Projects 2021-2022' (to reflect Council resolution of September 2019): Select a site for a permanent standalone home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition in 2022. Future Challenges: request the following additional words: "Liaise with Football South Coast, Football NSW, Illawarra Stingrays and Wollongong Wolves on the development of training and competition venues throughout the city." Requested Amendments to Draft Infrastructure Delivery Program 2021-22 to 2023-24 Transport Services (p.27) - We support the proposed Car Park reconstruction for Guest Park to be designed in 2020-21 and constructed in 2022-23. The north-western car park is in need of reconstruction due to potholes and lack of line marking etc. Infrastructure Planning and Support Service Plan: Include an action for cross-Divisional site selection for Illawarra Stingrays home ground including brokering licence arrangement (if shared) (2020-21); and preparation of draft Masterplan design for selected site for public consultation (2022-23). Justification: to include a deliverable for the Council resolution of September 2019. Infrastructure Delivery Program (Parks and Sportsfields; Community Facilities) New awning to Guest Park Amenities Design 20-21 and Construct 22-23. Justification: the eastern side of the building warrants a covered area for gathering of players (and their gear), team physiotherapist, and parents in inclement weather. Draft Operational Plan 2021-22: Add the following: Select a site for a permanent standalone home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition in 2022.	this project. In addition, Council will be investing $60,000 for sportsfield perimeter fencing at Guest Park during 2021-2022. Council supports the initiative of a covered area attached to the recently upgraded amenities at Guest Park. While the draft IDP has not allocated resources to this particular project, Council staff would be able to assist the club with guidance on specifications, relevant approvals and letters of support for grant funding. It should also be noted that Council has proposed to increase the budget allocation for the Sports Grants Program from $250,000 to $400,000 annually.	Parks and Sportsfields Service Plan (Future Challenges): *Liaise with local Sports associations on the development of training and competition venues throughout the city.*
1	Individual	Review of Planning Controls – Wilga Street, Corrimal.	An Operational Plan action (Annual Deliverable) is requested for 2021-22 to reflect new proposed budget to complete the 'Review Planning Controls - Wilga Street, Corrimal' project	Council notes your request and will propose a new Operational Plan action (Annual Deliverable) for inclusion in the final, adopted document: *Review planning controls – Wilga Street, Corrimal.* *Year – 2021-2022* *Delivery Stream – Land Use Planning* *Supporting Document – Corrimal Town Centre Plan*	Yes.
2	Individual	Natural areas management – Bushcare.	We had been anticipating a bush care officer, however it is with great sadness we heard this was not to be. About 19 years ago and for about 5 years, Lynne Kavanagh was the bush care officer. She bothered to train each new member in all the safety procedures, moved around different sites, ran excursions to various sites, and had specialists in to increase knowledge concerning many varied aspects of our work (mushrooms, snakes, and a host of other things) and of course ongoing training in the native and weed species as well as various safety aspects. We visited each other's sites and learned a heap of useful things. There were also some fun rewards at the end of the year. Lynne supplied information on courses available outside the Illawarra and had specialised people to train us about sedges or grasses etc.	The Bushcare volunteer program has evolved over the years, including the establishment of the DuneCare and FiReady groups. Council highly values and appreciates the contribution of volunteers in the care of our natural areas. You are correct in noting the hours spent by volunteers is quantified and used as leverage when applying for grant funds, which employs professional contractors to supplement your efforts and Council's ongoing funding. During the 2019-2020 financial year, Council expended $4.4M in natural area management projects and operations. Unfortunately, over the last 12 months it has been difficult due to COVID-19 public health order restrictions to provide a lot of the opportunities for training and interaction as you describe. Council is currently recruiting a number of	No

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			Hardly any of this now happens. Once the job was divided up into three geographical sections, each leader being responsible for both the paid and voluntary workers in each site, the focus of course went onto the paid workers, with little time for the learning and encouragement of volunteers. This year we are invited to join a webinar on fire management, but I know of no other training for quite some time. And yes, we get nicely thanked with an annual Christmas party. I don't know how many different volunteers you have at the many sites or how many hours they do, but it must make an incredible difference to the whole of the Illawarra. I also know that such volunteers also do a heap of rubbish collection in their areas. I get my exercise putting in 500 - 600 hours per annum and the rest of the group collectively puts in a about that much work at Bellambi Dunes. There are a couple of workers at Puckey's who put in even more time, and who are making a phenomenal difference to that area. There are such a great number of others who do their three hours every week/fortnight/month in little pockets of woodland in the Wollongong area. Such an army of voluntary workers surely deserves to have someone who will have time to focus on the training/supervision/care/thanks for what they are doing? I beg you to reconsider the appointment of such a person. I'd be happy to take anyone interested on a tour of our site, with photos of what it looked like 18 years ago as just one example of the difference volunteers can make. Note- The voluntary hours we do contributes towards funding for a paid crew who also do some work on our site).	Bushcare Casuals who will be tasked with providing on ground and training support across all programs over the next 12 months. As you note, Council undertook a review of the service and implemented a structure with three officers for the three geographical areas. This in effect, deployed an increased level of resources compared to the previous structure of one Bushcare officer. As such, no decreases to this service level was proposed or implemented. Council will assess the effectiveness of this approach in lieu of a single staff position servicing Bushcare, including surveying Bushcare volunteers for feedback. Thank you for your submission and ongoing support.	
3	Individual	Active Transport - Cycling Infrastructure.	The military Road Port Kembla Cycleway was scheduled for construction in 2020-2021. It is now pushed back to being designed in 2020-2021 and no funding allocated for construction. Why? This cycle way has been promoted in the community and we are waiting for it. It will provide safe transit from the town centre to the beach, and wayfinding to the station and Hill60. Please invest in cycling infrastructure outside the CBD.	During the development of detailed designs for this project, Council has identified a number of opportunities to provide a safer cycling route and to create better cycling connections. This has resulted in delays. However, Council is planning to deliver the works next financial year (2021-2022) and will allocate budget to that end.	Already Planned.
4	Individual	Hill 60 Masterplan footpath/boardwalk.	I wish to add to the Implementation of the (Hill 60 Masterplan), a walk from Hill 60 Port Kembla, to Windang Surf Club, a boardwalk constructed, starting at the carpark at Hill 60 and connecting Port Kembla Surf Club carpark, then behind the sand dunes, connecting to Windang Surf Club carpark. This would attract active walkers, bird watchers and families seeking healthy outdoor activities.	The Ngaraba-aan Trail is a historical walking trail that runs from Port Kembla along MM Beach, up Hill 60, past Coomaditchie and through to Lake Illawarra at Windang. In recent years Council has been able to deliver formal walking paths along MM Beach, which have proved popular, however not all the length is proposed to be built to a formal standard, but rather a more natural walking trail is included in the Hill 60 masterplan. Total investment required to deliver the Hill 60 Masterplan is estimated at $8.5M. This includes the section from the Hill 60 car park to the Port Kembla Pool car park. Concept plans can be seen at: https://our.wollongong.nsw.gov.au/hill-60-master-plan/widgets/93081/documents. South of the Port Kembla Surf Club, Council provides a shared path /cycleway that runs along Shellharbour Road, an alternative to traverse this 6km stretch is along the beach, with the land being public land. A second formed path/boardwalk, while desirable, is considered cost prohibitive to deliver at this stage.	No.
5	Individual	Major projects budgeting and outcomes.	Don't let council do any major projects as they always spend too much money and finish with something worse than when they started.	Council has delivered a significant number of major projects over the term of this Council, including one of the largest infrastructure projects undertaken by local government being the construction of Karrara Bridge (Extension of Fowlers Road) West Dapto. This project provides a safe, uninterrupted crossing of the rail corridor with flood reliable access to residents of the West Dapto release area.	N/A.

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				Council was recognised with an Engineering Excellence Award by the NSW Institute of Public Works Engineering Australia for the delivery of this project.	
		Councillor fees and remuneration.	No pay increase for Councillors and the Lord Mayor.	The fees paid to the Lord Mayor and Councillors are to be consistent with the minimum and maximum fees recommended for each Council by the Local Government Remuneration Tribunal. For 2021-2022 the Tribunal has recommended an increase of 2%. Councillors received no increase during 2020-2021. Council considered a report on this issue at its meeting on 31 May 2021.	No.
		Pop-up cycleways (not supported).	No cycleways replacing roads. With the Smith street project, Council has inconvenienced thousands of motorists for a cycleway nobody will use.	Council appreciates the new arrangements along Smith Street to accommodate a new cycleway may present some inconvenience to motorists. The cycleway has been designed to minimise as far as possible impacts on motorists. It is in place on a trial basis and Council will undertake monitoring of traffic impacts and cyclist usage to inform if the facility will be retained in future. There has been no dedicated space for cyclists in Wollongong City Centre prior to the pop-up cycling routes project and as such, many people who could cycle have been reluctant to do so for safety reasons. This project aims to provide safe connections for cyclists in a small number of streets.	No.
6	Individual	Transport (Roads).	Yellagong Street; Immarna to Mount Keira Road. I welcome the reference to Immarna Avenue in the draft Infrastructure Delivery Program and believe it should be prioritised. Please consider the following comments when reviewing the work that needs to occur on the road: As a resident of Immarna Avenue in West Wollongong over the years, I have become increasingly concerned with the speed of traffic that use the road as a thoroughfare between Mount Keira and Carcoola Street (via a quick turn on Euroka Street). Along with the speed of traffic, I am concerned with driver behaviour trying to negotiate moving between parked cars in the street, which worsens during peak hour, around 8 and 5. I understand Immarna Avenue provides an important function as it connects residents to a Mount Keira Road to continue to their destination, however the increased traffic, speed and frustration of drivers on the road is creating a very dangerous situation, particularly with an increased amount of young families living in the area. In the past, Council has advised for those travelling from the area west of Kaloona Avenue and north of Carcoola Street, Immarna is the most appropriate way to connect to Mount Keira Road to travel north and south, however the road is not wide enough to cope with the increase traffic if it continues to operate as a two-way street.	Immarna Avenue is a steep and winding road with parking permitted on both sides. Whilst the kerbside parking along the street may make it more difficult for two opposing vehicles to pass each other, this effectively slows traffic using the street as they are forced to give way to oncoming traffic where there is insufficient room to pass. If Council were to remove or restrict parking within the street, this would increase vehicle speeds and traffic volume, as vehicles would no longer be forced to give way, resulting in increased risk for pedestrians and other road users. This outcome would be similar for conversion of the road to one-way, but with additional impacts due to circuitous routes for residents in this area and issues for waste collection. Speed mitigation devices such as speed humps are generally not suitable due to sight distance and steep topography, making them a road hazard. Council, therefore, does not have any plans to alter traffic conditions on Immarna Avenue.	No.
7	Individual	Transport (cycleways and bridges).	When redoing cycleways and bridges, consider making them three lanes wide like the bridge south of Corrimal Surf Club. This would help prevent accidents between cyclists and pedestrians.	Thank you for your suggestion. Council continuously seeks to improve the convenience and safety of walking and cycling routes when developing designs. As you would appreciate, it may not always be required or feasible to widen walking and bike riding routes, particularly at bridges. Council is often faced with significant site constraints, particularly where bridges are required and the need to balance a project's cost with its community benefit.	No.
8	Individual	Pedestrian safety.	Pedestrians should have rights too. All about cycling, how about caring for pedestrians on our so-called footpaths. Not everyone owns a bike. Not everyone has a bike. Cater more for those who do not want to zoom along footpaths on bikes.	Council understands with the recent focus on delivery of cycling infrastructure and in particular, pop-up cycleways, there may be a perception that pedestrians have not been a priority. Council can assure this is not the case. Walking and pedestrian traffic remains a key mode of transport Council values and encourages. Council is currently developing an updated Wollongong City Access and Movement Strategy, where pedestrian movement will be a key focus.	Already Planned.

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				Works are being undertaken in Corrimal CBD which have a pedestrian focus. The draft Infrastructure Delivery Program includes a significant footpath program to support pedestrian traffic and the implementation of the Pedestrian Plan. In the draft 2021-2022 Infrastructure Delivery Program, Council is investing an additional $300k per annum to pedestrian facilities. This will complement existing pedestrian investment under the program.	
		Libraries (supportive).	What Council is doing with libraries sounds good.	Thank you, your submission is noted.	N/A
		Supportive of Revenue Policy, Fees and Charges.	Draft Revenue Policy, Fees and Charges: "Fees I suppose reflect the times we are living in."	Thank you, your submission is noted.	N/A
9	Individual	Electric Vehicles (supportive).	As the City of Innovation, it would be great to see Wollongong be at the leading edge of the burgeoning area of Electric Vehicles. Some suggestions: since the number of apartments in Wollongong's CBD continues to increase, provide options for apartment dwellers to charge their electric cars. This could be by providing public chargers in council car parks and on street parking, but also by encouraging (or requiring) apartment developments to have some allowance for car charging in their parking areas. This could be as simple as providing some 15-amp sockets in their parking areas. Purchase fully electric vehicles for Council's fleet. As well as the obvious environmental benefits, there are significant cost benefits in the total cost of ownership of an electric vehicle due to their reduced maintenance costs compared to combustion engines. It also shows leadership in a significant environmental area for Council to start the transition to an all-electric fleet.	The current emissions inventory for the City of Wollongong shows 19% of emissions are attributed to transport. The shift to sustainable transport alternatives such as Electric Vehicles (EV's), provides several environmental, social, economic and health benefits. Council adopted its Electric Vehicles Charging Infrastructure on Public Land Policy in December 2020. The policy aims to support the uptake of EVs in Australia and address the issue of range anxiety. Council adopted its Climate Change Mitigation Plan 2020-2022 In November 2020. Adoption of the aforementioned policy was an action in the Climate Change Mitigation Plan. Other associated actions within the Plan relate to investigation and pursuit of installation of additional charging infrastructure across the city, modifications to Council's vehicle fleet and planning policy and controls to promote and support EV uptake, reduce transport emissions and contribute towards achieving Council and the city's emission reduction targets. Your suggestion will be useful in this work as we explore these opportunities.	Already Planned.
10	Individual	Facilities for Dog Owners (Figtree Oval).	In this submission, members of the dog walking community seek better amenities for the dog walking community in terms of several seats placed around the perimeter and area near the cricket field at Figtree Park. The submission noted the importance of planting trees to provide shade near each seat. If the estimate is $2,000 for each seat and about $2,000 total for natural shade, the submission to budget would be about $10,000. Figtree Dog Park is both accessible and popular with a significant number of dog owners who use the facility on a regular basis. Figtree Park is home to a number of sporting groups including Cricket and AFL and the grounds are well kept. Within the Dog park facility are loose groupings that participate in the life of the leash free area, who together comprise our Figtree Dog Park community. There are a number of special interest groups who regularly plan picnic days or just meet ups with others who own the same breed of dogs. It has become not just a place for dogs to run free but in many ways a community of people who are brought together by their common love of dogs who have become friends and often support each other. The park is probably more seen as a sporting venue but due to its size it also houses this wonderful community of dog owners. However, the facilities outside the sporting nature of the park are limited and the purpose of this letter is to create awareness of the dual nature of The Figtree park, with a view to seeking establishment of more amenities for the Dog walking community. Many of the dog walkers are older Australians and until a few years ago, there were no benches or seating in the dog park walking area. We now have a couple of benches and a table bench set, but we need many more. Additional bench seating in several areas would be much appreciated, especially by many of our older dog walkers and those with	Council recognises Figtree Oval is highly valued for both active and passive recreational pursuits. The provision of seating and shade were identified in the adopted Figtree Park Masterplan. Council staff are currently planning to deliver on the provision of seating and advanced trees in the winter of 2021.	Already Planned.

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			some degree of impaired mobility who wish to still walk their dog and catch up with their friends at the park. It would be nice to have several shady areas where there are one or two benches or table bench sets that permit socialisation shaded by trees. Locations around the southern side overlooking the cricket area could also be useful in a dual role of shaded areas for the dog walkers and for viewing cricket games. The benefits of exercising are apparent that occur in walking and playing with dogs. Given the public health burden of cardiovascular disease and health issues that can be reduced or ameliorated by taking part in exercise, it is important owners of dogs are undertaking exercise as they walk their dogs. However, many of our older dog walkers find it difficult in summer as there are very few shady areas or seats to allow rest breaks before continuing on the next lap.		
11	Individual	Pedestrian safety (new crossing).	There is an urgent need for a pedestrian crossing point in the central zone of Railway Street. Railway Street, between Harbinger and High Streets Corrimal, does not have any designated pedestrian crossing points. Since the interchange with Memorial Drive was established, Railway Street has become the principal arterial road connecting the Corrimal Town Centre, East Corrimal and the train station. At peak times of the day, residents within this area, seeking to cross Railway Street to access Corrimal Station or areas east of the railway, are often delayed due to traffic volume. This particularly effects students from this area who attend Corrimal East Public School and Corrimal High School. People with challenged mobility would also be impacted by the lack of a crossing point. As this zone has been officially designated for medium density development in the future, recent development, such as the Verge, will exacerbate the challenge in this regard. The members of Neighbourhood Forum 4 have asked this be added to considerations in the current budget round of infrastructure planning.	Council is aware Railway Street is a busy collector road, with mixed land use and pedestrian and vehicular traffic generators in its vicinity along its length, including shops, public transport nodes and schools (East Corrimal Public and Corrimal High). This can make crossing the road along the length including accessing the railway station challenging. Council is investigating the optimal locating of pedestrian facility(ies) and is considering potential locations close to Corrimal Railway Station and Duff Parade to be included in Council's traffic facilities priority list, with the project to be ranked against other city-wide priorities using a number of criteria. Once the project approaches the top of the list, it can be considered for inclusion in the Infrastructure Delivery Program for design and construction, subject to available budget. It should also be noted an additional facility may be included as part of the Corrimal Coke Works development proposal, which will be subject to a State Government Gateway Determination, at the intersection upgrade treatment proposed for Harbinger Street – Railway Street, which will most likely include crossing facilities to provide improved safety for pedestrians. While the development is in the planning stage, it is expected to be exhibited for public comment.	No amendment to draft Infrastructure Delivery Program. Project added to traffic facilities priority list.
12	Individual	Transport (footpaths).	I wish to commend Council on bringing forward the renewal of footpaths on Crown Street from Moore Lane to Kembla Street on both the North and South sides. This footpath has been in a poor condition for a number of years and walking this stretch every day between home and work, I have seen it deteriorate over time. Having said that, it concerns me there is no item in the draft Infrastructure Delivery Program to renew the Crown Street footpath between Corrimal Street and Moore Lane on the North side. The condition of this footpath needs urgent renewal and I question why this has not been included. Omitting this section implies there is no plan to renew this section within the next four years. It would make more sense to undertake this section in conjunction with the programmed work for this year's work and therefore complete the required renewal of all footpaths between Corrimal and Kembla Streets. As part of the renewal works, could Council also undertake remedial works on a number of utility covers located adjacent to Jimmy's Burgers and Zambrero that are in a poor condition, which pose a trip hazard as well as being aesthetically unappealing.	Thank you for your feedback. Although the name of the project is *Crown St; Moore Ln to Kembla St North and South sides*, the project scope is *'Crown St; Corrimal St to Kembla St North and South sides.'* The project name has now been updated to reflect the scope of works. In regard to the remedial works on utility covers adjacent to the shops, this item has been included within the scope of the detailed footpath design as part of the footpath upgrade project.	Yes – (amend title) Project is Already Planned.

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13	Individual	Pedestrian safety (new crossing).	I wish to see a safe pedestrian passage across Railway Street between the railway line and Memorial Drive. I live on the eastern section of Collins Street between the railway line and Memorial Drive and on the north side of Railway Street. I am very concerned for the safety for pedestrians crossing Railway Street when approaching Corrimal Train Station. There are school children at risk as well as adults of all ages with a wide range of mobility. I find it a dangerous dash to cross the road between traffic flow. Please, can the council include in the budget, a safe manner for pedestrians to cross the road before someone has a mishap.	Council is aware Railway Street is a busy collector road, with mixed land use and pedestrian and vehicular traffic generators in its vicinity along its length, including shops, public transport nodes and schools (East Corrimal Public and Corrimal High). This can make crossing the road along the length including accessing the railway station challenging. Council is investigating the optimal locating of pedestrian facility(ies) and is considering potential locations close to Corrimal Railway Station and Duff Parade to be included in Council's traffic facilities priority list, with the project to be ranked against other city-wide priorities using a number of criteria. Once the project approaches the top of the list, it can be considered for inclusion in the Infrastructure Delivery Program for design and construction, subject to available budget. It should also be noted an additional facility may be included as part of the Corrimal Coke Works development proposal, which will be subject to a State Government Gateway Determination, at the intersection upgrade treatment proposed for Harbinger Street – Railway Street, which will most likely include crossing facilities to provide improved safety for pedestrians. While the development is in the planning stage, it is expected to be exhibited for public comment.	No amendment to draft Infrastructure Delivery Program. Project added to traffic facilities priority list.
14	Individual	Pedestrian safety (new crossing).	My request is for a signalised pedestrian crossing facility at Railway Street Corrimal between Harbinger Street and High Street. Reasons for this include: • Provision safe access to local schools. Crossing this street is necessary for many school children to access East Corrimal Public School, Corrimal High School and Corrimal Public School; • The absence of any pedestrian crossing between Memorial Drive and Pioneer Road on heavily trafficked Railway Street, which is already at capacity during peak periods on many days; • I recently received a plea for help from a 10-year-old student, "I have trouble crossing Railway Street now and I would probably be really late for school if another 500-1,000 cars (from the Coke Works development) came by so please keep protesting." He might also be at risk of involvement in a serious/fatal accident; • When construction begins at the Former Corrimal Coke Works site, high numbers of trucks will be added to the already heavy load of traffic on Railway Street. Children, and all pedestrians and cyclists, will be even more at risk for the next 5-8 years of demolition and construction. I ask this signalised pedestrian crossing be urgently added to the Infrastructure Delivery Program and given priority, before a child, or other pedestrian, is involved in a serious accident. I note there are very few entries in any of the Plans for new pedestrian crossing facilities. While we have goals for getting people out of their cars and encouraging them to walk and cycle, safe pedestrian crossings have to be an integral part of these plans. We cannot continue to prioritise car movements at the expense of pedestrian-cyclist safety.	Council is aware Railway Street is a busy collector road, with mixed land use and pedestrian and vehicular traffic generators in its vicinity along its length, including shops, public transport nodes and schools (East Corrimal Public and Corrimal High). This can make crossing the road along the length including accessing the railway station challenging. Council is investigating the optimal locating of pedestrian facility(ies) and is considering potential locations close to Corrimal Railway Station and Duff Parade to be included in Council's traffic facilities priority list, with the project to be ranked against other city-wide priorities using a number of criteria. Once the project approaches the top of the list, it can be considered for inclusion in the Infrastructure Delivery Program for design and construction, subject to available budget. It should also be noted an additional facility may be included as part of the Corrimal Coke Works development proposal, which will be subject to a State Government Gateway Determination, at the intersection upgrade treatment proposed for Harbinger Street – Railway Street, which will most likely include crossing facilities to provide improved safety for pedestrians. While the development is in the planning stage, it is expected to be exhibited for public comment.	No amendment to draft Infrastructure Delivery Program. Project added to traffic facilities priority list.
15	Individual	Transport (footpaths, cycleways).	Great that some budget is going towards new footpaths, cycleways, and Grand Pacific Walk, the more the better.	Council has made significant commitments to improving active transport in the city. Thank you for your support.	N/A.
16	Individual	Safety around schools.	$2M on safety improvements around our 84 schools over the next four years - is this necessary? There is already signage, a school zone speed limit (which is sometimes very easy to go over) and fences around every school. Or, is this more about a virtual sort of wall to protect children from predatory behaviour?	Council's safety around schools' program focuses on the journey to school for children and young people. They are vulnerable road users at greater risk from road related injuries due to their unpredictable behaviour and limited ability to judge and understand road and traffic environments.	N/A.

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				Council will take a proactive approach in delivering improvements to and installation of pedestrian facilities and extend footpath lengths beyond school zones to encompass a safer 10 – 15-minute walking and riding journeys. Walking and cycling remains a key healthy mode of transport for children to and from school. Upgrades will aim to encourage this active transport uptake, thus easing traffic congestion around schools at peak morning and afternoon drop off -pick-ups.	
17	Individual	Cyclist and Pedestrian safety (Signage).	Cyclist signage – while I have no strong objections to cycle paths and the addition of more of them, I do object to the behaviour of some cyclists and think some signage provided by Council is inadequate. There is a considerable percentage of cyclists who ignore laws regarding the wearing of helmets. There are areas which are designated "No Cycling" upon which I regularly meet adult cyclists (without young children in tow). Perhaps this could be another focus for Council's compliance officers. A contributory factor is, I believe, poor Council signage identifying these areas. Good examples are the footpath passing Levendi at the Harbour and the section of coastal footpath between the bus depot and Endeavour Drive past the Surf Lifesaving Club. I have already provided a series of photos to Council illustrating this point and can forward them to you should you wish me to. I understand all adult cycles must be equipped with a bell when being sold by a retailer. I would like to think cyclists could be encouraged to use them to warn pedestrians of the approach of a cyclist. I value your thoughts on these issues.	Council is aware of concerns held by some within our community regarding people riding bikes within the Blue Mile precinct. Similarly, concerns held over the safe and considerate use of our shared walking and riding spaces. Council is aware of a relatively small number of cyclists who continue to ride past the City Beach Surf Lifesaving Club and longboard café regardless of signs restricting their access. Council works with the NSW Police to enforce these restrictions as Council has no enforceability jurisdiction in those matters. The path was designed as a shared user path and has a similar layout to much of the Blue Mile precinct and has led to limited conflict between users of the space. Council has partnered with our neighbouring councils and the NSW Government in developing and delivering the 'share the path' behavioural campaign. This campaign focuses on many aspects of sharing our paths, such as the issues you raise relating to helmet wearing and ringing of bells, users keeping to the left, controlling pets and considering others using the space. More information on our share the path campaign can be found on our website: https://www.wollongong.nsw.gov.au/about/parking-transport/cycling/using-our-shared-pathways	No.
		Supportive of enhanced city presentation.	In contrast to the above, I'd like to send my appreciation of the efforts to brighten up the town with new displays of flowers and shrubs. I imagine it is the members of the Parks Department (or equivalent) who are responsible and need to be congratulated. I will continue to replant any plants pulled out by mindless individuals and to report any damage I cannot remedy myself. I am also pleased we now have workers designated to pick up litter left in the streets and will continue to supplement their work by picking up rubbish myself.	Thank you for your support. Council notes your submission.	N/A.
18	Individual	Wollongong Lawn Cemetery access road.	As a long-term rate payer and frequent visitor to the Wollongong Lawn Cemetery, I wish to make a complaint regarding the state of the access road to the Lawn Cemetery from the poorly kept entrance piers on the Wylie Road West Dapto Road intersection right through to the entrance to the cemetery. The road condition and the verges on both sides are not curbed and guttered or maintained and are a complete eyesore. I have been visiting the cemetery for 25 years and it is as unsightly now as it was when I first visited all those years ago. When one attends the cemetery to show respect to the departed, it is somewhat distressing to have to use this access as it does not make you feel at peace. Council should take pride in this entrance, as well as showing respect for the departed and take action to make the Lawn Cemetery entrance a place to be proud of rather than resembling an extension of Whytes Gully waste facility. The road is regularly used as a dumping ground for old tyres, dirty mattresses and at times, abandoned cars. I would appreciate a representative of Council to review this request and visit the site. I am sure you will not be impressed by this eyesore. I request some feedback on my complaint and to have the Works Team organised to fix the road, side verges and perhaps plant trees to	Wylie Road is proposed to be upgraded to an urban road standard as per the West Dapto Masterplan. In future it, will be a four-lane road with kerb and guttering, landscaped verges and footpaths. Council is currently working on a design to inform the best alignment as part of the Northcliffe Drive Extension project. Maintenance currently repairs any minor potholes as raised by Customer Requests. Any larger road repairs will be assessed and prioritised for inclusion in Council's Infrastructure Delivery Program. Council's illegal dumping team actively collects roadside material, however if illegal dumping has occurred, it is recommended to contact Council and raise a Customer Request and the team will collect the rubbish in a timely manner.	Already Planned.

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			beautify the area. I am sure this would fit in with Council plans for the beautification of the environment. Looking at your/our Council Operational Plan I am sure a project of this nature fits perfectly with "Improving our Places and Spaces, the Councils Vision and Our Community Goals."		
19	Individual	Tennis courts - light pole replacement.	I cannot see any planning for light pole replacements at tennis courts. E.g Wiseman Park and Windang currently have poles flagged as dangerous and due for replacement and which Council has said could be in next financial year. Are they in the plan? Is there future planning for any other courts and poles that will need replacement in the near future?	The light poles replacement at these two key tennis locations are a key Council responsibility and will be replaced in the 2021-2022 maintenance program. Note, the draft Infrastructure Delivery Program outlines the list of capital projects (both new and renew) to be delivered and does not include maintenance items at the individual project level.	Already Planned.
20	Individual	Playgrounds (Lang Park).	Lang Park Playground is located in North Wollongong in the plans. There appears to be no design process, but construction is identified as occurring during 2021-2022 and 2022-2023 which seems an inordinately long time for such a small park. Stuart Park Playground, which is relatively new and quite a large playground is listed in Wollongong (when it is located in North Wollongong). Apparently Design phase is in 2020-2021 and construction in 2021-2022. I'm concerned someone has confused the two playgrounds. Lang Park is quite old and fast disintegrating, especially the surface area which probable leaves council open to be sued for children's injuries. Stuart Park Playground has already been substantially upgraded.	The Stuart Park Playground listed in the draft Infrastructure Delivery Program for construction in 2021-2022 is the All Ages All Abilities playground. This is a new facility to be constructed within close proximity to the existing playground precinct, noting this is not a replacement for the existing Stuart Park playground. Council staff will carefully monitor the condition of the Lang park Playground until its planned renewal in 2022-2023.	Already Planned.
21	Individual	Public safety (street and car park lighting).	I currently lease a parking space in Council's Rawson Street Wollongong carpark and when I finish work at 5.30pm, am now walking in the dark to an unlit parking area. There is no street lighting in Rawson Street and no lighting in the actual carpark. It is so dark in this street and parking area I feel unsafe approaching the carpark and unlocking my car. It is an isolated space and there are often people hanging around in this area in the early evenings. Could Council please consider installing some type of lighting in this location, to make it seem safer and hopefully discourage the anti-social behaviour?	Council has investigated this issue under the City Centre Car Park Lighting Upgrades program. The investigations recommended lighting be installed in this carpark. The Rawson Street carpark lighting will be prioritised for delivery against other projects included in this program. At this stage, Council cannot commit to a delivery timeframe.	No amendment to draft Infrastructure Delivery Program. Project included in Car Parks priority list.
22	Individual	Active transport (footpaths improvements).	I have recently returned from Western Australia travelling down to the Margaret river area and the care and attention the Council's there have for their ratepayers make Wollongong's efforts an insult. We have one of the busiest cycleways in Wollongong. For two years we have not only emailed but had a personal visit from your previous senior Manager Infrastructure, Strategy and Planning where he was shown the ankle twisting subsidence opposite Ursula road. Also, the disgusting mess of the access to Bulli café from the park area caused by the dangerous build-up of sand, which trips people leading down to the steps into the café. The steps which you refused to put a rail on one side, with the excuse people can walk through the coffee shop, which they don't do, as the park is the route they take from the car park to the pool. Your previous Manager acknowledged this on his viewing 2 years ago, so why do you ask for feedback? The mess of wear holes around the telegraph poles, which are an insult for people to sit on, in an area with million-dollar ocean views and used continuously in daylight hours. So what if Council thinks they look good, they don't use them. Would you remove them and put in intelligent seating?	The coastal area along Ursula Road and Bulli Cafe is subject to complex legislation and approval processes to ensure the environmental and heritage values are duly considered and preserved when undertaking projects. Council started the process of approvals in this area in consultation with the NSW State Government and has made good progress. The Cycleway between Ursula Road to Farrell Road is listed in Infrastructure Development Program for Design 2020-2021 and Construction 2021-2022 and 2022-2023. $540,000 has been allocated to this project. At this stage, the project is in design phase. It is programmed for construction in the next financial year (2022-2023) subject to design completion and granting of approvals. The renewal of access to cafe and beach is identified in the Waniora Masterplan, however this project is also awaiting heritage approval before it can progress.	Already Planned.

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		Flooding issues around homes and schools.	All your councillors except Janice Kershaw could not be bothered to say visit when requested to come and inspect the cause of our houses and school being flooded, which was caused by previous Council work. Not even a reply, and you want feedback. Sorry, as far as we are concerned in the Bulli area you take our considerable rates and treat us with contempt.	Through community consultation events organised by Council, we have committed in our Infrastructure Delivery Program the delivery of flood mitigation works in this area. The area next to the school is located in a coastal floodplain. School staff advised unfortunately after devastating bushfires, the majority of buildings had been rebuilt with slab on grounds which made them more resilient to bushfire risk, but in turn more prone to flooding. The flood mitigation works proposed will provide some benefits however will not make the area flood free.	No.
23	Individual	Bulli District Tennis Courts - lighting and maintenance.	Bulli District tennis courts currently has no lighting in the carpark and the walkway to the carpark. Would like to see lighting added for safety reasons. Currently there are no lights in the Bulli Tennis Courts carpark which means it's very dark when walking to cars from the tennis club. The club is visited and used by young and elderly I am concerned with no lighting a person could easily trip and in general just being a very dark carpark to be in. During winter it gets dark very early and the club is used by many people. We hope you can add this to your Infrastructure Delivery Program as a priority	Thank you for raising your concerns regarding lighting in Bulli Tennis Court car park. There are no short-term plans for lighting this area and the project is not in the current Infrastructure Delivery Program. Council has included this project for prioritisation in the car park priority list. This project will be considered in a future update to the Infrastructure Delivery Program.	No amendment to draft Infrastructure Delivery Program. Project added to Car Parks priority list.
			Include maintenance of the western side of the outside of the courts, currently the storm water area near the tennis courts are overgrown and is not maintained. There could be a risk of snakes etc. in the area which is near tennis courts. If this area could be maintained, with grass/weeds trimmed be added to the budget.	The Western edge of the Tennis Court is currently private land. As such Council has no maintenance responsibility for this space.	N/A.
24	Individual	Active Transport (cycling infrastructure).	I regularly ride around Lake Illawarra. There are two areas of concern to me. I'm aware there are difficulties with these areas but here is what I suggest. Berkeley to Kanahooka road, Dapto, the existing roadside path along Kembla Grange is ok but very rough and not well separated from road traffic. I usually ride alongside the motorway, which is not a great solution. Could a cycleway run alongside the motorway, outside the Armco railing instead of inside it? The other area of concern is from Tallawarra power station to Yallah. The road ride on Yallah Bay road is ok but then we are again alongside motorway, once again, could the cycleway be outside the Armco? I know there are big challenges in these areas, so offering some suggestions.	Council is aware of the overall safety issues and discomfort riding around Lake Illawarra currently presents to both our local and visiting communities. Council has often considered treatments to complete and improve the ride, including what you have suggested. Given the constraints in the area, Council has allocated approximately $100,000 to undertake the Lake Illawarra Shared User Path Masterplan and Study during the 2021-2022 financial year. The majority of locations surrounding Lake Illawarra have high levels of ecological and cultural importance and State and local planning controls apply, which influence the type and timing of infrastructure that can be considered. The study will take into account those issues, among others, to determine an appropriate strategy and priority for works required to deliver a complete and enjoyable Lake Illawarra cycling and walking network.	No amendment to draft Infrastructure Delivery Program. Lake Illawarra Shared User Path Masterplan project is Already Planned.
25	Individual	Active Transport (Footpath Infrastructure).	Walker Street Helensburgh. I refer to my previous correspondence regarding this location dated 17 September 2018 and Council response dated 30 October 2018. Since then, I have attended many Town Planning meetings and Neighbourhood Forum 1 meetings at which Council staff who were in attendance were surprised and had no apparent knowledge of these improvements-repairs to the eastern side of Walker Street forming part of the "Helensburgh Town Centre Plan." The latest meeting was held on the 10 March 2021, again attended by employees of the Council who appeared to have a lack of knowledge of this. The Mayor, Cr Gordon Bradbery AM attended the Neighbourhood meeting on the 12 September 2018 and advised at the time these improvements would form part of the 2020-2021 plans. My thoughts were maybe Council would attend to the replacement of the existing footpath with the new Library and Community Centre (which has also been promised for quite some	Thank you for your interest and correspondence on this issue. When Council originally consulted with the community on the footpath renewal project, we received a strong response requesting a holistic plan for the town. In response, Council worked with the community to develop the Helensburgh Town Centre Plan and supporting masterplan drawings. This plan identified key focus areas to improve the town centre which Council is currently building. These changes will improve walkability and safety of the town centre by improving connections and slowing vehicle speeds. Council will be talking to the community in the coming months about the next stage of works. Current budget for these planned works is around six times the previous commitment for footpath renewal. It is noted the town centre plan is a long-term planning document. The delivery of the supporting masterplan requires a staged approach to realise the full vision of the town centre.	Already Planned.

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			time and has now been delayed). However, the Library and Community Centre will not now be built on the existing Library site and with alternative sites now being investigated. Council cannot pretend to not know of the unsightly and hazardous nature of this section of footpath. I again raise the question to Council of when will the footpath on Walker Street (Eastern side) be replaced/upgraded? The residents and public attending businesses along the Eastern side of Walker Street deserve better. A positive response of impending action would be appreciated.	To summarise, the original footpath renewal project evolved into the current Helensburgh town centre project. This was in response to concerns raised by the community who Council has continued to engage with. Some sections of the footpath will be renewed as part of the Stage 2 works. The section of Walker Street south of Lilyvale Street will be considered amongst other locations as part of Council's general renewal program. The adopted town centre plan will continue to inform future updates to the Infrastructure Delivery Program and will support applications for grant funding opportunities to accelerate its delivery where possible.	
26	Individual	Pedestrian safety (Dangerous trees on Council land).	We have contacted Council numerous times regarding two extremely large gum trees situated on the Council walkway on Highcrest Avenue, Balgownie. My concern is when branches fall, they are extremely large, and should someone be walking past could be badly hurt. I once parked my van overnight near the trees and a branch fell on the roof which caused a lot of damage. We advised Council, who told us there was nothing they could do. They take up so much room on the Council path that you have to go on the road to go around them, so they are blocking the pathway. The mess these trees make not only in people's yards but also the road is unbelievable. As much as I like these trees, they belong in the bush, not in a residential area where there are people around and children playing - which is an accident waiting to happen. Hopefully if an accident happens to someone, Council will not have the same reaction saying there is nothing they can do.	Wollongong has one of the lowest rates of tree canopy in and around urban areas of any major Australian city and the adopted Urban Greening Strategy aims to increase canopy for the benefit of people. Public Trees are managed in accordance with Council's Public Tree Management Policy. Council employs expert arborists who assess public trees to determine any public risk. People concerned about individual trees should make a customer request where the appropriate inspection will be actioned.	No.
27	Individual	Pedestrian/Public Safety (Lighting).	Our concern is the lack of any lighting on the walkway between Gibson Park in Thirroul and McCauley's Beach Estate. This walkway is used by residents coming from the nearby train station, the Bowling Club and many members of the public who use it after finishing football training. The walkway is extremely dark which makes it difficult to negotiate any obstacles. The stairs are quite hazardous which has resulted in a number of falls. With Winter now upon us, there is more cause for concern due to earlier loss of daylight. Women are especially reluctant to use the walkway, myself included, if unaccompanied because of safety concerns. Snakes are another hazard, due to the surrounding bush, they are quite abundant in the area and with no lighting it makes it impossible to see them. Graffiti is another issue that causes problems with the frequent attacks on the retaining walls on the walkway. Just recently my husband and I witnessed a group of young males graffitiing the walls and again, due to the lack of lighting makes it a perfect place for them to deface the area. As we all know, this comes at a great cost to the community to remove. Our suggestion would be to install solar lighting and if that is not feasible, then street lighting as an appropriate remedy to the problem.	Thank you for contacting Council and sharing your concerns for the area. Your concerns are similar to those raised by other members of the community. In response we are currently developing lighting designs for the path. Construction is anticipated to commence within the next 12 months.	Already Planned.
28	Individual	Enhanced Streetscapes (in favour).	Flower filled planter boxes. Please continue these, they have been spectacular and my family, friends and I love them. Great job. Thank You!	Thank you for your support and feedback on the planter boxes.	N/A.
		Active Transport (footpath and cycling infrastructure).	Smith Street one-way cyclist path. What a disaster. I have never seen anyone on this cycle path. My friends and I as bike riders all agree this should be removed. Cyclists need to stop at every set of lights, no one uses it, causing more city traffic congestion. Please return this to two-way traffic. Please do not waste money on doing more of this. I see the intention, but it does not work.	The pop-up cycleways in the CBD including Smith Street are part of a trial and Council is taking counts along Smith Street to get a complete picture of how this section of cycleway and the road is being used. The facility is already in use by a significant number of riders and as other sections of the route open (Harbour street, Kembla Street and Lower Crown Street) and we move into the warmer months, we expect to see an increase in usage.	No.

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				This project is a trial and we value our community's feedback. Council acknowledges we are asking people to amend their driving habits while these modifications are made. Community feedback on the pop-up cycling project will be sought at various points over the next 12 months to determine what works best for everyone.	
			We have a fantastic bike track from Wollongong to Bulli which is very busy. This needs widening and upgrade work to accommodate the large traffic volumes of riders and pedestrians.	Council has a strong commitment to cycling as reflected in the Wollongong Cycling Strategy 2030 and is aware of the increasing use of our walking and cycling routes. A number of projects are in development to improve the Grand Pacific Walk between Wollongong and Bulli, as shown within the draft Infrastructure Delivery Program. Since 2013, Council has invested $11.5M on the Grand Pacific Walk and is proposing an additional $2.8M in expenditure during 2021-2022. Many locations are heavily constrained due to limited space and significant environmental and heritage considerations. While Council is committed to these upgrades, considering our level of resources and citywide competing priorities widening may not be achievable in the short to medium term at all locations.	No.
			Signage on the bike-footpath between the Continental Pool and North Beach is needed. People are still confused and don't know where they should walk or ride.	Council staff are investigating options for additional line marking and signage in the Blue Mile to increase awareness of shared path arrangements and improve user behaviour.	Already Planned.
29	Individual	Dogs on Beaches; Standard of facilities	Sharky Beach attracts thousands of people during summer since becoming a leash free beach. With this in mind, it is apparent that the carpark facilities provided are inadequate. As a local resident of nearly 20 years, I am yet to see any evidence of an upgrade to the Sharky Beach facilities, despite Council considering it a great idea to make the beach leash free. With reference to the above, such a move has resulted in dog fights and the littering dog faeces being a regular occurrence during summer. There are thousands of visitors each summer which cannot be accommodated by the current inadequate level of Council facilities.	The Coledale Beach Car Park is currently listed for renewal in the draft Infrastructure Development Program. Construction is programmed in the 2023-2024 financial year. Fencing replacement will be considered as part of the design process for this project. In the meantime, Council will maintain the carpark barriers as required. Council staff conduct a proactive beach patrol program across all beaches, including Sharkey's beach and regulatory action is taken as appropriate for poor owner behaviour, including not picking up after your dog. On-beach education is conducted by staff and community education initiatives, including radio and social media messaging is also undertaken. All dog attacks that are reported to Council are investigated and the details are uploaded to the NSW Companion Animal Register.	Already Planned.
		Safety and Environmental Issues	Recently, the barriers preventing vehicle access to the beach were destroyed in an act of vandalism. As a result, cars are now free to drive on the sand. This poses both an environmental hazard and a danger to beach goers.	Council will maintain the carpark barriers as required.	Already Planned
		Accessibility	The lack of steps from the carpark to the beach cause mass coastal erosion of the sand dunes and as stated, there currently is unfettered car access to the beach itself. The toilet facilities are totally inadequate to cater for the number of visitors. There are no disable facilities and the condition of the toilets deems them unhygienic.	Council staff are shortly commencing an audit on all beach access stairs to determine their functionality and fit for purpose. Findings of the audit will be cross referenced with Council's strategic documents including but not limited to the Coastal Zone Management Plan (CZMP).	No.
30	Individual	Transport (Roads Condition)	The section of road surface between Hassan Street and Gloria Crescent, Lake Heights is in extremely poor condition and is a hazard to motorists and is especially dangerous to motorcycle riders. I have noted this section of road is not included in the draft infrastructure delivery program 2021-2025 and should be. Could you please include this section of road in the 2021-2025 program.	This section of road was inspected by Council staff and as a result, the Infrastructure Delivery Program will be amended to extend the current scope of works from Flagstaff Road to Hassan Street, to include the segment between Hassan Street and Gloria Crescent.	Yes.
31	Individual	Transport (Roads Condition)	Council has made the main street of Corrimal more dangerous by taking 400mm off the road and making the footpath wider. This has created a much higher risk of getting out of your car if you have parked on the western side of the highway. There are more and more cars passing through this stretch of road and people are driving much bigger SUV's and utes; many of them are in a hurry.	The parking lane on the west side of the road has been reduced in width to allow additional footpath space to be provided. Council recognises the needs of all users of the town centre and the additional path width will improve amenity and accessibility for pedestrians, which is an important consideration of the NSW Government's Movement and Place Framework and creating a successful and thriving town centre.	No.

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			You have only got to get a person to open a door to step out of their vehicle and a fast, large car going past and bang, you have a fatality by putting them 400mm closer to the hit zone.	Additionally, the slight narrowing of the parking lane still allows for a parking lane width which exceeds standards and the through-traffic lane still complies with width requirements for thoroughfare of trucks and buses. It is noted some narrowing in a town centre environment will assist in reducing vehicle speeds, which is important given the high demand for crossing the Princes Highway. Council considers the new arrangement provides a balance between creating an improved 'place' while accommodating the 'movement' function of the Princes Highway.	
			We should be thinking of improving traffic flow, with the Northern Distributor at capacity people are looking at alternative to bypass it. The Princess Highway is one of them. More and more people are taking and picking up their kids from school hence the number of cars on the road has increased. We should return the Highway to a full two lane road, taking out the concrete barriers and in certain times of the day no parking or clearway as you have done with Bulli.	While traffic congestion is occurring on Memorial Drive, it is not considered appropriate to increase capacity on the Princes Highway through Corrimal as an alternative route for through-traffic movement. Memorial Drive is a NSW State managed road and is appropriate for capacity improvements to be made in order to cater for through-traffic demand. Transport for NSW (TfNSW) is currently investigating options for capacity improvements on Memorial Drive. The Princes Highway, whilst being a sub-arterial road, also functions as a town centre corridor, where, in accordance with the Movement and Place Framework, is important to balance the traffic function with other important requirements of a successful town centre (such as pedestrian and cyclist access and safety, parking and public transport servicing).	No.
			Nimbin Street, Russell Vale. This road needs urgent repair; a complete strip and reseal is needed. It gets a lot of traffic due to the Public School in Terania Street, resulting in a highway-like environment in mornings and afternoons. Traffic flies up and down this street and cars are now parked both sides of the street, along with three Caravans where cars can no longer pass each other. With the park at the end and when soccer is on, it gets very heavy use.	Nimbin Street is not currently scheduled for renewal. However, Council staff will inspect the street and give further consideration to its inclusion within future versions of the Infrastructure Delivery Program. It is understood Nimbin Street is used by parents of children attending Russell Vale Public School and may get busier during school pickup and drop-off periods. While there is kerbside parking along the street which may present difficulties for two opposing vehicles to pass each other, this effectively slows traffic using the street as they are forced to give way to oncoming traffic where there is insufficient room to pass. If Council were to remove or restrict parking within the street, this would increase vehicle speeds and traffic volume, as they would no longer be forced to give way, resulting in increased risk for school children and other road users. Council is therefore not proposing to change existing parking within Nimbin Street.	No.
32	Individual	Active Transport (footpath infrastructure)	My problem with Council is the state of our public footpaths. There was a bit of improvement made recently on Bellevue Road, Figtree but it is quickly deteriorating. As a 73-year-old who enjoys walking her dogs, I'm having to take extra care as I age. I suggest that some of you younger, fitter people take a walk along the footpaths across both sides of the Princes Highway and both sides of the Figtree and Wollongong off ramps from the Princes Motorway. The state of the footpaths is an absolute disgrace and Council should be ashamed, bragging about how much beautification is going on when people have to walk single file, avoid grass, rubbish, etc.	Council staff have reviewed the footpath structural condition in the vicinity of the Princes Highway. The structural condition along both sides of Princes Highway has been assessed as fair to good. It appears your concerns are related to maintenance and we have asked our maintenance crews to consider your request. However, if you have noted damages to the footpath, Council will be happy to investigate further if you can provide the exact location of your concerns. Should you require any further information please phone the customer service on 02 4227 7111.	No.

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		Environmental issues impeding pedestrian access	Walking along the path past the Illawarra Grammar School and St Therese Primary School is problematic. Soil has washed down the slope to the point that anyone walking is forced to walk so close to passing traffic that it has become very dangerous. Where have all the workers gone who once did such a good job keeping our footpaths and verges tidy and safe? Why do we have to mow the Council nature strip in front of our homes, yet we can't rely on you to do your job properly? These issues aren't part of some fancy draft plan. They are things which should be dealt with on a regular basis, same as we mow our lawns or weed our gardens.	Your concerns are noted and will be investigated for appropriate action.	No.
33	Individual	Transport (Roads Condition)	Upgrade of amenities at Bellambi boat ramp. We have enquired previously about improvements to the boat ramp. Mainly new bumpers so our boats are not damaged next to the wharf. Would like Bellambi boat ramp upgraded. Mainly to the edge of the wharf, soft bumpers to be installed. Or if some funds can be spent on updating and improving the ramp at Austinmer so that we do not have to travel to Bellambi to launch our boat.	Council is preparing a master plan for this area which will include consideration for improvements to boat ramps, jetties and carparks. Council will undertake community consultation over the next 12 months on this matter. Council has engaged a contractor to undertake condition inspection surveys of jetties, including Bellambi boat ramp. Findings of master plan and condition assessment will be used to prioritise works for Bellambi boat ramp facilities. In the meantime, Council will carry out minor maintenance (as required) to keep the jetty safe and serviceable. There are no current plans to upgrade the Austinmer Boat Ramp. A scope for upgrades to the boat ramp are restricted due to its open coast setting, which makes it prone to significant wave actions.	No.
34	Individual	Facilities Upgrade (Lang Park)	Community places and Spaces - Lang Park - Wollongong In addition to a new playground, it would be wonderful to include other amenities for family and/or pet owners. This could be a tennis and basketball court including lower hoops for smaller children and automatic/solar lights for playing during daylight savings time. A fenced-in dog park similar to the one in Reed Park would be good for all those who live in apartments who don't wish to go off-lead with their puppies until recall has been mastered or have dogs who dislike sand.	During 2021-2022, Council staff will undertake a functional review of the Lang Park precinct to ascertain the most appropriate passive recreational infrastructure to enhance community access to this popular reserve. This will include the playground, toilets and lighting. Council is mindful of the need to identity another dog park within the CBD precinct, noting Lang Park is also identified as a key location for major events. Fencing required as part of the reserve for a dog park may not be a desired outcome. The cost to provide a facility similar to the Reed Park Dog Park would be in the vicinity of $200,000.	No.
		Pedestrian Safety (new crossing)	A pedestrian crossing from Lang Park to City Beach would be ideal as crossing the road with children can be dangerous and nearly impossible during busy periods.	Council is considering options for improved pedestrian and cyclist access and amenity throughout the City Foreshore and Blue Mile precincts. This includes enhancing pedestrian priority across Cliff Road and Marine Drive. Council is currently reviewing how this may be achieved, and whether raised pedestrian crossings at a number of locations, including Lang Park, would benefit our community's access around the foreshore. Council will engage with the community with the precinct planning of Lang Park.	Already Planned.
35	Individual	Active Transport (Smith Street Cycleway; Cycling Infrastructure); Pedestrian Safety.	No inclusion of a pedestrian crossing of any type for Campbell Street. I sent a submission to this website on April 13th and did not receive any reply nor confirmation of its receipt. At that time alterations to Smith Street were incomplete, but already the increased westbound traffic flow displaced to Campbell Street was apparent.	Drivers are adapting their travel patterns in response to the one-way traffic change in Smith Street between Keira Street and Harbour Street. There are likely to be some increases in westbound traffic on Campbell Street due to the change, however there may be less traffic in the easterly direction due to Smith Street being eastbound only with no traffic in the opposite direction. Council will monitor traffic changes in Campbell Street and other surrounding streets and make adjustments where needed.	No.
			As alterations have progressed to completion, the degree to which cyclists are required to move onto footpaths at intersections has become apparent. I note there is no signposted requirement for cyclists to dismount at any of these points. This is of particular concern at the	The paths have been widened to full width at these locations to provide space for sharing. The paths have also been marked as shared paths. Bicycle speeds are	No.

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			south western corner of the Smith and Kembla Streets, where visibility is extremely restricted for all parties. I personally experienced one near miss encounter at this point. Other points of significant concern regarding such interactions are intersections at Smith and Keira Streets and now Kembla and Market Streets. The latter seems particularly dangerous for any southbound cyclist who forgets or otherwise fails to move to the footpath.	likely to be low and cyclists are obliged to give way to pedestrians in accordance with Australian road rules.	
			In my previous submission I complained there had been no provision of pedestrian assistance in crossing Campbell Street. This has not been remedied and is of major concern. The modifications to Smith Street have caused a large increase in westbound traffic on Campbell Street. This area of the city is used by a far greater number of pedestrians than cyclists and the majority of pedestrian traffic moves in north – south directions. Both pedestrian traffic and vehicular flows are naturally greatest at peak hours and as a result, dangers for pedestrians are clearly greatest then and greatly increased. As previously noted there is no assisted crossing facility (lights or zebra crossing) over Campbell Street at any point between Flinders and Corrimal Streets. Given that a significant portion of the residents in this part of the city are seniors, I believe that the credibility of the risk analysis for this project must be questioned. If a serious injury to motorist, passenger, cyclist or pedestrian should occur, a court will be very interested in that risk analysis and also in submissions such as this. I walk this area daily and am observing that while some cyclists are using the Smith Street facility, at least as great a number are actively avoiding it. They prefer to use Campbell Street – possibly because there are no lights to delay them. Clearly this compounds all of the issues raised above. Others choose to ride on the car lane of Smith Street and also on the northern footpath! I understand Council's wish to make the city more suitable to cyclists but I do not think that it is acceptable to do this at the significant increased risk to pedestrians.	Please refer to point 1 of this submission response. A fixed counter on the cycleway is now registering use of the cycleway. Council expects more cyclists to use the facility over time as other connecting pop-up cycleways are built and we approach the warmer months. Data on usage we will collect over time will help us evaluate the effectiveness of the pop-up cycling routes.	No.
			Suggest that a better outcome for all parties would have been to implement a 'shared road and traffic calming measures' strategy, such has already been done on Harbour Street.	Prior to the pop-up cycleway, there has been no dedicated space for cyclists in the city centre. as such, many people who could cycle have been reluctant to do so for safety reasons. These individuals generally don't want to mix with vehicles, so streets such as Harbour Street (south of Smith Street) where there are bicycle symbols marked and edge lines to reduce vehicle speeds, do not see significant use by less confident cyclists. Furthermore, grades on parts of Smith Street can result in slow cycling speeds which are less suitable to mix with vehicles even in a traffic calmed environment.	No.
36	Individual	Playground Upgrade (Sheargold Park, Cordeaux Heights	Can you please fix/update the kids park, at Sheargold Park in Cordeaux Heights. Parts of it have been fenced off for a while, and there is no shade for parents seated at the chairs. Please rectify both of these in the new budget.	The play equipment and soft fall surface are currently programmed for repair, and replacement of damaged playground components have been ordered and will be completed as soon as these items are available. Council has made a commitment to enhancing natural shade through tree planting around all 55 of Council's local level playgrounds and Sheargold Park will be planted prior to 30 June 2021, consistent with similar play facilities across the City. Council generally does not make provision for toilet facilities at local level parks including Sheargold Park, however your request for additional Seating has been considered at this location and will be provided in 2021-2022.	Already Planned.
37	Individual	Playground Upgrade (Sheargold Park, Cordeaux Heights	I would like to see the broken equipment in Sheargold park Cordeaux Heights repaired; it has been broken for months now. I think some shade areas over the seating for mums with babies in prams is necessary. I would like council to consider expanding the equipment in this park. Sheargold Park is between and right next door to a Primary School of over 300 children and a preschool that has over 150 children a week. It is a huge park area and certainly has room and reason for added equipment. Thank you.	The play equipment and soft fall surface are currently programmed for repair, and replacement of damaged playground components have been ordered and will be completed as soon as these items are available. Council has made a commitment to enhancing natural shade through tree planting around all 55 of Council's local level playgrounds and Sheargold Park will be planted prior to 30 June 2021, consistent with similar play facilities across the City.	Already Planned.

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				Council generally does not make provision for toilet facilities at local level parks including Sheargold Park, however your request for additional Seating has been considered at this location and will be provided in 2021-22.	
38	Individual	Playground Upgrade (Sheargold Park, Cordeaux Heights	Please update and fix the equipment at Sheargold park in Cordeaux heights. It's a park between a primary school and a preschool also near a local cafe so is well used by the local community. It could be a huge draw card to the area like some Wollongong city parks if updated and improved as the land area is massive. This location needs shade and updated play equipment.	The play equipment and soft fall surface are currently programmed for repair, and replacement of damaged playground components have been ordered and will be completed as soon as these items are available. Council has made a commitment to enhancing natural shade through tree planting around all 55 of Council's local level playgrounds and Sheargold Park will be planted prior to 30 June 2021, consistent with similar play facilities across the City. Council generally does not make provision for toilet facilities at local level parks including Sheargold Park. Additional Seating has been considered at this location and will be provided in 2021-22.	Already Planned.
39	Individual	Playground Upgrade (Sheargold Park, Cordeaux Heights	With so many schools and young families in the area, Sheargold Park in Cordeaux heights is desperate for a larger equipment area. If areas like Woonona and Wongawilli can have such great play areas with a huge variety of equipment, I don't understand why Sheargold Park shouldn't either. The park as a whole is completely not utilised. There are no weekend sports or activities held there, so why not use the space and make a huge equipment area? What's there is dull and whoever designed it didn't do a very good job at looking at the needs of the community. T There's no shaded area, no toilets, and no variety. This park is in desperate need of a redo.	The play equipment and soft fall surface are currently programmed for repair, and replacement of damaged playground components have been ordered and will be completed as soon as these items are available. Council has made a commitment to enhancing natural shade through tree planting around all 55 of Council's local level playgrounds and Sheargold Park will be planted prior to 30 June 2021, consistent with similar play facilities across the City. Council generally does not make provision for toilet facilities at local level parks including Sheargold Park, however your request for additional Seating has been considered at this location and will be provided in 2021-22.	Already Planned.
40	Individual	Public Toilets Condition (Replacement)	When will the Bulli Beach Public Toilets next to Bulli Beach Cafe will be upgraded? Early last year, I travelled in Kakadu National Park, Northern Territory and Katherine and dreaded the public toilets that would be provided. I found that they are much better than my home town in Bulli. These are in much need of an upgrade: doors don't lock, taps are hard to operate, and the area is extremely popular all summer with locals and visitor alike and it becomes a right mess in there. Can we please have an upgrade as soon as possible.	Council has programmed scheduled maintenance works to the amenities which will address the concerns raised. The works will be completed prior to the commencement of the 2021 Summer season.	Already Planned.
41	Organisation: Illawarra Roller Skating Club	Recreational Facilities; Use of existing Community Facilities; Opportunities for Young People.	Last year, the roller-skating rink at Oak Flats had over 40,000 customers i.e. roller skaters who visited this facility. While this is an impressive number of people, it should be noted this was over a period where the venue was closed for over three (3) months, due to COVID-19 and was followed by an extended period of restricted patronage. Unfortunately, the owners of the rink at Oak Flats recently terminated the lease on the building leaving the members of our club, the roller hockey players and local recreational skaters with no venue to skate, to develop skills and participate in a physical activity. I would Council to consider how you could engage with the Illawarra Roller Skating Club (IRSC), as a not for profit organisation, and local recreational skaters, to assist us with accessing a suitable Council facility. In so doing, this would increase utilisation of Council's recreation and leisure assets and is aligned with Council's Delivery Program actions: 5.1.1.1 partner with community based organisations in the provision of services; 5.2.1.3 Use data to assess the current community infrastructure available, community demand and develop a strategic framework and policies to either rationalise, enhance or expand to meet community needs and; 5.5.1.1 Well maintained assets are provided that meet the needs of the current and future communities.	Council recognises the recent closure of the privately managed skating rink at Oak Flats has left the roller-skating community without a purpose-built venue in the Region. While there are currently no plans to develop a purpose-built facility, Council staff will work collaboratively with the Illawarra Shoalhaven Joint Organisation (ISJO) and the NSW Office of Sport to explore alternative opportunities within the region. Council's Community Facilities team has undertaken direct correspondence with the Illawarra Roller Skating Club and local member Paul Scully in relation to this matter, and a response has been provided. Council has investigated our existing social infrastructure assets to determine if any of these might be suitable for use by the IRSC, however these do not offer sufficient floor area for roller skating, are solidly booked for use by community groups or are licensed out to other organisations. Suggestions have been provided to IRSC for non-Council venues for their consideration.	No.

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			Local skaters are not looking to Council to establish a purpose-built facility, for the exclusive use of skaters, but would like you to consider how you could rationalise and activate use of existing halls or leisure centres so these could be accessed and shared with us on a regular basis. Unfortunately, our approaches to share such facilities have been rejected due to concerns about how skate wheels will damage the floor. However, the same halls are being used by other sporting activities that result in marks from rubber soles or scratches from equipment on the floor. Therefore, we would welcome the support from Council to show fairness in decision making, prioritisation and in allocating resources. This is also aligned to Council's Delivery Program action 4.2.2.1. Over many years, our club members have attended state and national roller-skating events held in multi-purpose halls and leisure centres owned by other local councils which have hard wood polished floors. If our club had access to a similar venue, in this area, the talent of our artistic and recreational skaters would be enhanced as they would be able to practice on a floor with the same surface the same size as other rinks in Sydney venues. In addition to this, we would be able to host events and competitions that would bring other skaters and their families into this area from NSW and perhaps even other states. This is also in line with Council Delivery Program actions: 3.1.2.5; 3.1.2.1; 4.2.3.1 and Community Strategic Plan (CSP) Strategy 3.1.2. If Council facilitated a local venue for roller skating it would also be able to generate an income on the lease of this facility and achieve a market return. In addition, they would create jobs for young workers and would hopefully be able to rehire some of the 14 workers that lost their jobs when the rink abruptly closed. This would be aligned to Council's Delivery Program actions: 2.1.4.1; 4.3.2.2; 4.3.3.1; 5.1.5.2 and CSP Strategy 2.1.1. As unemployment (particularly youth unemployment) is a significant economic and social issue for the Illawarra region, a local facility for roller skates would provide a place for young people to spend time participating in physical activity, develop friendships, become less isolated and foster a sense of belonging. This would provide local networking opportunities with young people becoming more aware of opportunities within the local community. This is aligned with Council's Delivery Program actions: 5.1.3.1; 5.1.4.3; 5.1.4.3; 5.4.2.1 and CSP Strategy 5.1.1; 5.1.3; 5.2.1 and Objectives 5.1 and 5.2.	Council recognises services for young people play an integral role in strengthening our community and enhancing the lives of young people. In response, Council provides significant investment and commitment to supporting and delivering services for young people across the Local Government Area (LGA). Council's Youth Services Program consists of Wollongong Youth Services (WYS) and the Neighbourhood Youth Work Program (NYWP). WYS is a generalist youth service and has a focus on community development, capacity building and connecting young people with the services, support and opportunities which best meet their individual needs. The WYS team includes of six permeant qualified Youth Development Workers and operates from Wollongong Youth Centre, providing outreach services across the LGA with a focus on Koonawarra, Warrawong and Bellambi and surrounding suburbs. Council also provides funding, under an annual contract, to community organisations to provide generalist youth services and community development activities in specific suburbs of the Local Government Area.	
42	Individual	fs in Public Places	I would like to see better dog poo patrol on the (brown) mile and high fees implemented for that owners that do not pick it up.	Council staff conduct proactive patrols along all coastal areas, including the Blue Mile, with regulatory action taken as appropriate for poor dog owner behaviour, including not picking up after your dog. Community education initiatives are conducted to educate dog owners of their responsibilities when in a public place. These initiatives include social media and radio messaging, signage and educational conversations by staff on-beach or foreshore areas. In regard to Penalty Notices values, all Penalty Notice values are set by Revenue NSW and are unable to be adjusted by Council.	N/A.
		Public Toilets and Accessibility	I would like to see better toilet facilities at Levendi and use of the toilets at the swimming pools that for the past year not open to public, it is an extremely long walk to other toilet facilities for children. I would also like to see a ramp installed on the northern end of Brighton beach for strollers and carts, a lot of young children use that beach, another ramp near Levendi.	The replacement of Belmore Basin Amenities is scheduled in the draft 4-year Infrastructure Delivery Program. Council is shortly commencing an audit on all beach access stairs and ramps to determine their functionality and fit for purpose. Findings of the audit will be cross referenced with Councils strategic documents including but not limited to the Coastal Zone Management Plan (CZMP). Following the audit, Council will consider the installation of additional ramps as part of the review process.	Already Planned.
		Cycling Infrastructure	I would like to see more bike rack in stalled in the Wollongong CBD, the big u-shaped ones (as bikes that have installed locks cannot use any other sort) and have them installed in a light bright area	Council has developed a plan for the installation of new bike parking in key locations across our City, including Wollongong CBD and has recently completed community consultation on this project. All bike racks will be stainless steel, and	Already Planned.

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				some will be hoop rails and other post rails. Council will consider feedback received from the community and anticipate new bike parking will be installed at key locations in the CBD in the next four months.	
		Pedestrian Safety	Lycra bike riders banned from the Blue Mile, there should be speed limits enforced on the blue mile	There are no current plans to ban cyclists from, or install a speed limit on, the Blue Mile. The monitoring of issues related to cyclist and pedestrian conflicts does not support these actions.	No.
43	Individual	Delivery Program and Operational Plan Presentation	The message from the General Manager talks about making Wollongong the place to ride not only for professional (read: road cyclists) but for everyone. So why is the photo on the next page a shot of people on road bikes? Use a photo of someone doing an everyday commute/utility trip.	Thank you for your suggestion, your feedback is helpful. Following this feedback, Council will amend the photo to present a more balanced view, including recreational-commuter cyclists.	Yes.
		Sustainability (Food Security)	It is disappointing to see the only action regarding food security/resilience and community wellbeing in this whole plan is to review the Illawarra Regional Food Strategy, and the review takes three years of the Delivery Program cycle. Surely COVID-19 highlighted the need for urgent action to promote a local, sustainable and secure food supply and to ensure Council is doing everything in its realm of influence to facilitate this. There are many excellent examples of systems-based approaches to food systems being taken by other local governments around Australia, particularly in Victoria. Wollongong should prioritise this.	Council adopted the Sustainable Wollongong 2030 - A Climate Healthy City Strategy in November 2020. This strategy articulates Council's commitment to working together with the community to create a sustainable future for our city. This includes the following related actions: – Increase the community's knowledge of locations and availability of low cost and free meals; – Increase local food system resilience through supporting local agencies in their response to food security; – Continue to support the establishment of community gardens on appropriate public spaces through the Community Gardens Policy; – Council is a member of Food Fairness Illawarra and is involved in the development of the annual Connecting over Fair Food event.	Already Planned.
		Community Gardens and Public Spaces	Why is there nothing about community gardens, about verge gardening, about community programs to enhance food literacy, access, affordability, etc.?	Council has an established Policy for implementing Community Gardens on public land, and Published Verge Garden Guidelines in October 2020 as part of our Urban Greening Strategy. These resources are in addition to the Grow Local Food Guide, available on Council's website: https://www.wollongong.nsw.gov.au/my-community/sustainable-living/gardening/grow-local	Already Planned.
		Community Strategic Plan Goals (linkages)	Link Goal 1 and Goal 2: There needs to be an explicit link made between the focus on environmental sustainability made by Goal 1 and the economic focus in Goal 2. These two do not exist in isolation. Everything we do for the 'economy' needs to be grounded in environmental wellbeing. This aligns with Council's recognition of the immediate need to act on climate change, but yet is missing from the Goal 2 context.	The planning process which underpins the development of the Goals is based on the premise that for success, all goals need to interact and are inherently interconnected. Thank you for this feedback, as it will help inform the review of the goals as part of the Community Strategic Plan review to be undertaken during 2021-2022.	No.
44	Individual	Active Transport (Cycleways and Shared Paths)	It is suggested that Gwynneville and Keiraville, given their proximity to the main campus of UOW, are in need of more cycleways. One obvious place to put one is on the East Side of Foleys Road, just south of the entrance to Beaton Park.	Council has identified a number of cycleways around the Gwynneville and Keiraville area. These were exhibited to the community during the Wollongong Cycling Strategy 2030 engagement process. Similarly, a shared path surrounding the Beaton Park Precinct is identified under the Beaton Park Masterplan. At this stage, Council is building a number of paths in the vicinity, with a new shared path being delivered in the Fairy Creek corridor. As this network expands, Council will consider introducing other projects in the area for delivery, subject to competing citywide priorities.	No.
			New (paved) footpaths, Braeside Avenue, Murphy's Road to Gipps Street is noted in Gwynneville, it could well be in Keiraville. There is no mention of any construction. Yet, written advice from Council to myself, over the past year or two, indicated that this could be completed by mid-2022, with a contribution from the University of Wollongong (UOW) Voluntary Planning Agreement (VPA) with Council.	Council apologises for this oversight. Timeframes for design and construction for these three projects will be allocated in the revised Infrastructure Delivery program as per the following: • Gipps Road, Southern side along Wiseman park: Design 2021-2022; Construct 2022-2023; • Braeside Ave, Murphy's Road to Gipps Street: Design 2022-2023; Construct 2023-2024; • Rose Street, Robsons Road to William Street: Design 2023-2024; Construct 2024-2025.	Yes.
			In the past two years, Braeside Avenue residents have seen part of Murphy's Avenue with a footpath on the Northern Side, be favoured with a footpath on the southern side between Gray Street and Robsons Road.	Council is working with UOW under a Voluntary Planning agreement to deliver a footpath on Braeside Avenue.	Already Planned.

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			It is suggested Braeside Avenue, which is now seeing overflow parking from the UOW main campus (and is a pedestrian access route between Gipps Road and a much-used gate to the Wollongong Botanic Garden), should now have a paved footpath on one side of the street.		
			Council is asked to consider a policy of deferring streets getting paved footpaths on two sides of a street until more streets have at least one paved footpath.	All footpaths projects are assessed on a range of merits. Under current planning, Council does not duplicate footpaths outside of high pedestrian areas such as frontages within the CBD, town centres and denser residential areas.	No.
45	Individual	Dogs in Public Places (Dog Park Facilities)	I would like to request consideration of adding new dog park facilities in or near Fairy Meadow. There are a large number of open grassy parks that could easily accommodate a fenced-in dog park. There are a number of pet grooming businesses in the area, so I'm sure many local residents would appreciate such a facility.	Council notes the popularity fenced dog parks at Reed Park and will continue to explore new opportunities in the CBD and Northern Suburbs. The cost to provide a facility similar to the Reed Park Dog Park would be in the vicinity of $200,000.	No.
46	National Parks Association NSW – Illawarra Branch	Mountain Biking in the Illawarra Escarpment	Mt Kembla Mountain Bike Trails (plan and design) has 'design' earmarked for 2021-2022. We maintain its inclusion lacks justification at present. National Parks Association takes a special interest in matters affecting the escarpment and advocates for more resources and better management of its natural, recreational and cultural values. We have closely been following the development of the National Parks and Wildlife Services (NPWS)/Wollongong City Council Illawarra Mountain Bike Strategy and participate in the NPWS Advisory Group. We were pleased the 2018 Draft Strategy was abandoned in favour of focusing on an area of lesser known environmental and cultural significance but remain concerned that rigorous environmental assessment is still required. NPWS have advised if the Review of Environmental Factors (REF) finds specific features of the present plan do not meet environmental standards, this could undermine the entire plan. Particular risks which have been recognised include the soil stability on the steep slopes near Kembla Heights, the quality of sections of Illawarra Shoalhaven Subtropical Rainforest, and the feasibility of entering and exiting the trail network from Mt Kembla village. The last of these is what concerns us. During a site visit in 2020 of the planned trail networks, we could see major problems at the Mt Kembla village and Kembla Heights areas. In particular, there was an obvious potential danger with mountain bikers, especially a group of them travelling together and/or at speed, entering the narrow Kirkwood Place. This much valued but steep Mt Kembla Memorial Pathway joins this small street and mountain bikes on the pathway would constitute a clear danger for walkers. Some proponents advocate the route really needs to be located elsewhere, preferably on what is now private land to the north and asked Council to look into the possibilities. We are not aware of any further developments here, but submit that this land needs to be secured before the plan can be approved. Some of our members have also participated in Council's community consultations with Mt Kembla residents and have not been satisfied that their concerns will be met. As such, we are surprised to see this item in Council's budget. We do not know how much funding is involved or what exactly is planned and submit that this information should be publicly available. However, on the basis of what we can see, we think committing Council funds to a project which has not yet been approved, and where there are clear doubts about its feasibility, is not responsible. We see a direct parallel with the funds Council planned to commit for creating car park/s on Mt Keira before any decisions were made on the Draft Strategy in 2019,which resulted in Mt Keira being removed from the plans.	As you're aware, the Illawarra Escarpment Mountain Bike project is still in the planning phase and Council is working with NPWS on the ongoing development of the concept plan. Information received through community engagement earlier this year will inform what happens next, along with information being gathered through environmental, cultural and social impact assessments. Council has included costs for design in the draft 2021-2022 budget to cover work which may need to be undertaken for this project to inform the environmental assessment process. This relates to infrastructure and amenities which may need to be enhanced or built, for parts of potential network on Council land. While decisions are yet to be made on the trail network itself, it is prudent for Council to set budget aside for work which may be required, should the assessments and engagement provide options for a trail network on the escarpment. Council will continue to update the community and seek feedback throughout the development of the concept plan.	No.
		Natural Areas Management	We repeat our concerns about last year's budget, which did not allocate replacement funds for lost grant money for the maintenance of Natural Areas. We are disappointed to note that this still has not received any increase in funding in the present budget. In fact, the forecast is actually less than the current budget Natural Area Management ($4,175 compared to $4,187). The present level of staffing to support community Bushcare groups is not adequate, being much lower than for comparable councils with extensive natural areas such as Sutherland. As we said in relation to last year's budget, 'These areas provide valued green space and shade, wildlife habitat, biodiversity conservation and erosion control. Neglected	Council has not decreased the real amount of funding for Natural Area Management. Grant funding previously paid for one fulltime position, which has now been absorbed into the budget. In addition, the draft budget has foreshadowed a $100,000 per year investment specifically to match future grant funding opportunities for which Council continues to be successful in obtaining. In addition to the natural area management budget, approximately $800,000 per year is allocated from Stormwater funding for riparian restoration work, while	No.

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			creek lines and formerly degraded lands may be unstable and highly susceptible to weed invasions.' We strongly support the Urban Greening strategy and see Natural Areas Management as an important pillar of it. Our parks, waterways and foreshores need to be thoughtfully managed and vegetated with endemic species. There is good community commitment but it requires more support from Council. We would make a particular plea for special recognition of the escarpment, which is not specifically mentioned in the budget papers but continues to require oversight and management. A greater Natural Areas Management budget would at least allow the possibility of important work around the urban interface areas, where illegal activities such as clearing, dumping, bike trails and weed invasions are rampant.	$130,000 per year is allocated to Pest Management such as deer, myna birds, foxes and rabbits. The Bushcare volunteer program has evolved over the years, including the establishment of DuneCare and FiReady groups. Council is currently recruiting a number of Bushcare Casuals who will be tasked with providing additional on ground and training support across all programs over the next 12 months. This will supplement the support provided by 1 x Natural Area Coordinator, 3 x Natural Area Officers and 1 x Bushfire Management Officer who oversee these programs. The effectiveness of this approach will be assessed over 2021-2022, including surveying Bushcare/Dunecare and FiReady volunteers for feedback. Council agrees Natural Area Management is an important pillar of Urban Greening and has been working on new initiatives such as installing transitional landscapes and meadow plantings between naturals areas and parks, taking bike trails out of sensitive bushland and creeks to more appropriate spaces and providing opportunities for community involvement in these activities across the Local Government Area.	
		Lake Illawarra	We were pleased to see the Lake Illawarra Coastal Management Plan (CMP) endorsed in 2019 as the Lake is such a significant geographic feature of our area and is vulnerable to impacts from past industry and present development around it. The CMP addresses all the issues with a comprehensive plan which is costed at $37 million over ten years. The Draft Budget 2021-2022 says 'Wollongong Council has committed approximately $2.5M under the current four-year Delivery Program towards CMP actions' (p44). This is a very small proportion of what is needed. We recognise Council cannot dedicate all funds required but again state a greater Natural Areas budget would be a step towards at least ongoing maintenance of the vegetation on the foreshore and discouraging destructive behaviour there. We know that the shortfall is expected to come from grants and that Council cannot control the amount or timing of them. Grants were received this year from the Department of Local Government but the amount received and what it was for has not been publicly announced. We would like to be reassured that the annual funding is tracking well against the goal and request some annual reporting to this effect.	The Lake Illawarra Coastal Management Plan was certified and then gazetted in January 2021. Council has committed to $3M operational spend on Lake Illawarra over the next four years. Council has been successful with accessing $868,165 in grant funding for projects associated with natural areas management, water quality monitoring and Entrance management investigations.	Already Planned.
47	Individual	Russell Vale Golf Course Pricing	Russell Vale Golf Club requests the fee category "Golf Club student Member Practice Round (Maximum 5 holes) - $5.00" be replaced with "Golf Club Junior Member Practice Round (Maximum 9 holes) - No Charge". This would be of great benefit to juniors under 18 years of age practicing golf after school, and during school holidays. It would be a significant incentive to juniors to play a few rounds with their colleagues and/or parents. This change would have a minimal financial impact on Council, as playing numbers on the course have increased significantly post the COVID-19 shutdown, and this initiative would promote physical activity amongst the younger members of the local community.	Council recognises the importance of providing an incentive for junior players to practice after school. While it is proposed the fee of $5.00 is retained in 2021-2022, Council staff will be happy to collaborate with the Golf Club on the provision of a promotional gift voucher to be used during off peak times to support aspiring golfers.	No.
71	Keiraville Residents Action Group (KRAG)	Infrastructure Delivery Program Presentation	Would it be possible for future editions to give a range of likely costs for each individual line item? KRAG has a particular interest in storm water issues, paved footpaths, and cycleways.	When exhibiting the draft Operational Plan each year, Council provides a list of capital projects programmed to be delivered over the future four years in the Infrastructure Delivery Program. Council also provides the forecast capital budget for these four years in Attachment 1, the draft Budget. These budgets are allocated by asset class, so both the annual budget allocations for example, Footpaths or Treated Water Pools are outlined, as are projects these budgets support. The four-year horizon is provided for clarity and expectation of upcoming works, however individual projects do not have detailed cost estimates available until design processes are complete and are therefore not shown.	No.

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		Stormwater Management	We note a number of reline projects (renew – mostly reline with one reconstruction and one bank reconstruction), and also a new stormwater pit to be constructed at 3 Cosgrove Avenue. We would like to ask the estimated cost of these works and if any of these can be expedited?	Two pipe relines, one pipe reconstruction and bank rehabilitation projects in Keiraville have a combined forecast allocation of approximately $1 million. While the timing of the program will remain, the request to expedite is noted should future opportunities arise. The new stormwater pit at 3 Cosgrove Street includes localised kerb and gutter replacement, landscaping, road pavement, driveway, new pit and pipe installation and associated works. This project design is complete and the estimate for the civil works is $39,240 + ancillary costs.	No.
		Active Transport (Footpaths/Cycleways)	KRAG would suggest that a Braeside Avenue footpath should be a priority, taking into account the large number of parked cars (overflowing from University up to 2020, and now returning) and the street being a thoroughfare for students on foot as it connects with the Botanic Gardens middle gate. It is very noticeable for not having a paved footpath. We note that some 15 streets are due to have footpaths replaced, and request that this be reviewed until Braeside Ave and other streets that have long awaited a paved footpath have been provided with a paved footpath. We would also like to recommend that all new paved footpaths have a minimum width of one metre; and, that a hold be placed on providing new paved footpaths to streets that already have one paved footpath. Incidentally this street would appear to be located in Keiraville (not Gwynneville as per page 6). It is our understanding that with funds from the University of Wollongong Voluntary Planning agreement, it was supposed to be constructed in 2022. KRAG would like to ask if this Voluntary Planning agreement is still in force, as a source of funds for paving footpaths?	Yes. Braeside Avenue is in Keiraville, not Gwynneville; thank you for the correction. Council agrees a footpath along Braeside Avenue is desirable. In recent years, John Street footpath was constructed. It was preferred as it aligned with the path constructed through Nyrang Park. Council is continuing to work with the Voluntary Planning agreement with the University regarding construction of a new footpath along Braeside Avenue.	Planning Underway.
			We note there are no Cycle/Shared Paths envisaged for Keiraville and only one is noted for Gwynneville (part Keiraville) in Gipps Road from Robsons Road to Foley Street. Given the proximity of Keiraville to the University of Wollongong, we would suggest there is scope for more cycleways in Gwynneville Keiraville, in particular a dedicated link cycleway connecting the cycleway at Nyrang Park with the cycleway to the University starting at the Botanic Gardens main entrance,	Thank you for the suggestion of a new cycleway supporting the University. Councils Cycling Strategy 2030 maintains an on-road cycleway on John Street, linking with Nyrang Park and Paulsgrove Street. The new shared path in the area of interest may be the New 'Fairy Creek Shared path' project in West Wollongong. This will link Beaton Park and Wisemans Park with Robsons Road via Reserve Street -> Gilmore Street -> and then through the Fairy Creek corridor to Vickery Street.	No.
87	Individual	Stormwater Management (Asset Renewal)	Would Council please allocate money to replace the 60 plus year-old pipes at the northern end of the 'William Street' creek in Balgownie, where the creek meets the southern end of Kenneth Grove. These pipes are no longer adequate for current development in this 40-hectare area which drains into the creek and need to be replaced as a matter of urgency. Would Council also please consider the construction of a detention basin somewhere in this catchment area to mitigate the 'William Street' creek problem and set aside funds for this. The Brokers Road detention basin has been an improvement in that area of Cabbage Tree Creek but has no bearing on the 'William Street' creek problem.	This issue is being investigated as part of the current review of the Fairy and Cabbage Tree Creeks Floodplain Risk Management Study and Plan. The floodplain risk management committee will be updated on the progress of this project. It is also expected Council will undertake community consultation in the next financial year once flood risk mitigation options have been investigated.	Already Planned.
90	Individual	Public Amenities (City Beach)	My comments relate to quite modest improvements to the amenities at the entry point of City Beach at its two most southern entry points. These entry points are at the end of Bank Street (Coniston Beach) and opposite Andrew Lysaght Park (City Beach). The City Beach entry point opposite Andrew Lysaght Park has one Soviet-era looking drinking bubbler only and the entry point to Coniston Beach at the end of Bank Street has no drinking or shower services at all. Every other entry point to City Beach along Marine Drive has both drinking and shower facilities. Similarly, the entry points to North Beach have such facilities. I understand Council has previously been reluctant to install these facilities at these entry points as it wished to encourage people to walk up the beach towards the lifesaver patrolled area of City Beach. While I can appreciate the intent, the fact is people who enjoy City Beach and Coniston Beach are ignoring this objective and voting with their feet by staying put within the vicinity of the two entry points I have mentioned.	Council recognises the popularity of the foreshore precinct along City Beach and the key entrance point on Bank Street and the entrance at Andrew Lysaght Park. Council staff will explore internal and external grant funding opportunities for the design and provision of water refill and dog bowl drinking provision in the precinct.	No.

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			There is also an emergency telephone device installed in the morning and removed in the evening at the entry to Coniston Beach. During the summer months, the southern parts of City Beach and Coniston Beach are enjoyed by a growing number of beachgoers with families and young children. As you know, Coniston Beach is also an off-leash area for dogs. These beach entry points are now extremely popular with the community and families. It is time Council invested in the upgrade of facilities at these two entry points. Fresh water drinking and showering facilities are now needed. I encourage Council to include the commencement of the design work and construction to upgrade facilities at this location in this year's delivery program and operation plan. Currently, there is no provision for any of these works. Note, I have previously advocated to upgrade facilities at these entry points last year.		
107	Individual	Recreation Assets (Exercise Equipment)	I propose an all accessible, publicly available outdoor exercise station be erected directly adjacent to the North Wollongong Surf Club. It would be calisthenics or "street workout" styled structure that consists of high-quality components that are both simple and safe to use and require very low maintenance. Many additional features could be optionally added to enhance the users experience such as solar powered lights, device charging, water station, weather and surf cam, etc. The location is ambitious, yet for good reason. If this particular site is utilised for this project, I believe that it would ensure the greatest potential success in terms of ongoing engagement and best chance of becoming an iconic piece of destination infrastructure for our city. As our population grows alongside our popularity as a "vibrant and liveable city" so too does our demand for supporting infrastructure. The pandemic has had the effect of increasing people's awareness of the ill consequences of a sedentary lifestyle thus leading to "the dramatically increased use of our outdoor spaces like parks, playgrounds and shared paths." This project aims to offer benefits that differ and expand on those provided by existing sports infrastructure. The design would be one with the scale and versatility to accommodate across all demographics, allowing inclusivity by persons of all ages and abilities. The space would be one that would foster connection, growth, learning and encourage the evolution of our healthy beachside culture of which we place great value. The opportunity presents itself at this vital time in history for us to be progressive and take advantage of this unique idea and our perfectly suitable surroundings. Essentially, we have the chance to be ahead of the trend in with this type of infrastructure in Australia with exception to the one recently built at East Point Reserve, Darwin, which has been demonstrably successful at proving the model. When I use the word 'trend' here it is largely inadequate as I believe engaging in healthy activity by the beach is something unlikely to ever go out of fashion. In conclusion I have noted here just a few of the recognisable health, social and economic outcomes to be achieved for our community by the realisation of this idea. These do seem to align well with Council's vision of creating "a more accessible and sustainable city." Other outcomes to be considered would be a boost for surrounding businesses, tourism, community pride and the possibility of national and international media attention. With the range of criteria that this project meets I do hope that it is seriously considered as something to be integrated into these grand plans "that speak to the city that we are, and the one we aspire to be in the future."	Council acknowledges the positive impact outdoor exercise equipment has on the community. In planning such infrastructure, inclusion is a key focus with design to accommodate across all demographics, allowing inclusivity by persons of all ages and abilities. While there currently no funds immediately available, Council will be undertaking landscape planning research during 2021-22 to Stuart Park, North Wollongong and Lang Park Foreshore areas and will carefully consider the opportunity to create an exercise hub for all users.	No.
110	Individual	Sportsgrounds Facilities (National Baseball League Team)	This is to table the outstanding opportunity that exists for Wollongong in relation to improved baseball infrastructure at Fred Finch Park as a legacy for the community and securing a team in the National Baseball League. Some councillors are aware and have expressed support for this opportunity, and Destination Wollongong has completed significant positioning work with Baseball Australia, which is looking to issue two new team licenses in the next two years. An amenity block with female-friendly change rooms and ballpark lighting suitable for broadcast would secure a national team (estimated annual economic impact of $2.1 million), provide opportunity to host several large regional, state and/or national tournaments,	Council recognises the ongoing interest in the National Baseball League considering a licence for a Wollongong Based team. The provision of infrastructure such as flood lighting and contemporary amenities are currently key shortcomings in infrastructure at Fred Finch Park and will need to be prioritised against other sportsfields enhancement initiatives. Given the regional status of Fred Finch Park baseball fields and potential to host national events, Council staff will review the current sportsfield lighting program to consider collaborative options to bringing forward Fred Finch Baseball Facility	Yes. Council will include a new Operational Plan action and a corresponding project in the Parks and Sportsfields Service Plan.

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			enhance female participation (with softball planning to merge with baseball) and likely increase junior participation due to the possibility of evening scheduling. The window of opportunity is tight, however. If Council commits to significant spend (e.g. lighting), it could apply for the next round of the sports facilities fund through the Office of Sport for up to $1 million in funding (for an amenities block). This would satisfy the missing requirements for a national team, with Baseball Australia keen to expand the competition as soon as possible. If we don't act now as a city, this opportunity will pass us by - and with it - the chance to provide a lasting legacy for the community and ensure Fred Finch Park becomes the leading baseball precinct in the region (which is a tabled priority of the Office of Sport).	for lighting. A similar review will be undertaken for gender diverse amenities. It is noted Fred Finch Park will require a more comprehensive assessment to ensure facilities at this level can be accommodated – for example parking, traffic management, appropriate drainage etc. Council will include a new Operational Plan action (deliverable) under Delivery Program action 5.14.1: *Investigate options with the Australian Baseball League to establish Wollongong as a home base location for a National Baseball League team.*	
115	Individual	Footpaths Maintenance (weeds; mowing; signage)	William Beach Park in Brownsville: Council created a pathway many years ago along the eastern side of Mullet creek with a few signs about Mikey the mullet telling the story of breeding site. The signs have long deteriorated, but the posts are still there. The pathways are covered with weeds and inaccessible. If Council put in pathways, they should be maintained.	Noted. There are extensive revegetation works being undertaken at William Beach Reserve. Council will investigate and remove redundant signage, and the ongoing need for pathways at this site. Council is responsible for cleaning the foreshore and public toilets along the Blue Mile. These toilets are routinely cleaned and during known busy periods are inspected multiple times and cleaned as required. Resources don't allow a full-time attendant at each public toilet, however the foreshore is a high exposure environment and Council directs attention to upholding cleanliness standards for the benefit of our community.	Already Planned.
116	Individual	Parks and Open Space Maintenance	Council should and are liable to maintain all Reserves on a regular basis without having to be notified and reminded by ratepayers.	Noted. Council aims to maintain all reserves on a minimum cycle of 13 services per annum. The high rainfall experienced this year through the summer-autumn period produced significant grass and vegetation growth across our network of reserves, impacting our service delivery during this period.	No.
		Flood Mitigation	Council with their flood mitigation rules for residential and commercial properties should have a good look at their own creeks and waterways first.	Council has an extensive program of creek vegetation management targeting critical areas identified through a detailed flood risk management process. Creek vegetation is important to maintain ecosystem health and manage erosion. Flood related development controls are in place to protect property owners from future significant damages by floodwaters to their assets.	No.
		Blue Mile	Seems that Council is infatuated with the Blue Mile at North Wollongong	Noted. The Blue Mile is an asset highly valued by the community at large and visitors to the area.	No.
		Public Amenities (Poor Condition)	The Council Amenities adjacent to Levendi's at Belmore Basin are a utter disgrace, should not be that close to a food outlet, the interior is very poor and needs regular cleaning.	Council is responsible for cleaning the foreshore and public toilets along the Blue Mile. These toilets are routinely cleaned and during known busy periods are inspected multiple times and cleaned as required. The replacement of Belmore Basin Amenities is scheduled in the draft four-year Infrastructure Delivery Program (design – 2021-2022 – 2022-2023; construct 2023-2024 – 2024-2025).	Already Planned.
117	Individual	Active Transport (Cycling Strategy Implementation - supportive)	It is noted the draft Operational Plan 2021-2022 features the rollout of our Cycling Strategy 2030. This is promising as half of the high priority actions of the Cycling Strategy at the time of approval in 2020 were unfunded. The prestigious UCI Bike City Label will not be long held without continued collaborative policy innovations followed by robust implementation of best practice to achieve the outcomes of the Cycling Strategy. The implementation of the Cycling Strategy should be prioritised within the budget not only because of the UCI designation, but more critically because of the role cycling plays in achieving the Wollongong Climate Change Mitigation Plan targets, and importantly for the wellbeing of residents, particularly young people and seniors. It is notable the plan includes increased funding for priority pedestrian and road safety projects, as well as significantly increased investment in footpaths and cycleways. The Transport Services capital budget over four years is $143 million. United Nations	Thank you for your well-informed feedback. Council is pleased to see significant level of support in the community to our commitments for active transport in the city.	N/A.

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			recommendation that 20% of the transport budget be invested in "non-motorised transport". For Wollongong this would be $29 million over four years. Alternatively, $30/person per year is a gold standard for investment in walking and cycling. The Wollongong population of 218,114 translates to $26 million over four years as a minimum investment in walking, cycling and other forms of micro mobility. The total capital budget allocated to cycleways and shared paths, new footpaths and footpath renewal totals $25 million over four years or 17% of the total Transport Services capital budget. Very close to the mark. Thank you for this significant commitment to increase walking and cycling participation in Wollongong for the benefit of the entire community. There is still much hard work to do and this increased investment is an essential first step.		
118	Northern Illawarra Residents Action Group (NIRAG)	Proposed Infrastructure Projects;	Council staff attendance and documentation at our 5 May meeting was helpful, however there is a need to provide timely additional information (more details of design, scoping and budget allocations) for particular projects of interest. Some additional information has been supplied since the meeting, but our group is awaiting details of the Tramway Creek cycleway bridge, despite this being requested previously. The proposed project is scheduled for design, but what is the budget? We have heard $300,000, however we are concerned this amount of money could be better used elsewhere as all that is required is regular maintenance of the bulrushes for sight distance and minor resurfacing/regrading of the causeway to avoid ponding. Could a design engineer from the Engineering Department please call me to discuss and inspect the site? (This is a longstanding request from NIRAG and NF3). At the 5 May meeting, we were told additional investigations had shown the regrading option was not feasible, yet this has never been communicated to NIRAG and we have continually had to ask for the bulrushes to be trimmed for sight distance. Please provide this information and the opportunity for further input.	It is noted this project is still under investigation and a preferred option is in development. Council will have one of our design engineers to contact you to discuss your concerns.	No.
		Document Suite Accessibility	It must be recognised this group of documents are a real challenge to be reviewed by the general community in a meaningful way. While staff provided a good general presentation of goals and aspirations, support for UCI Cycle City and active transport, there was no opportunity to discuss project priorities or even the general details of the projects in the programs.	Thank you for your feedback. It is noted the Operational Plan suite is a complex set of documents. Improvements to the presentation to this year's set of documents (specifically the Infrastructure Delivery Program) included the ability to filter by suburb and improvements to the online mapping tool. The program is developed based on priorities identified in Our Wollongong 2028 Community Strategic Plan and its supporting documents such as the Pedestrian Plan, Cycling Strategy 2030 and town and village centre plans. Consultation is undertaken for the development of each of these documents and during the development of each project.	No.
		Active Transport (footpaths; Shared Pathways)	Page 4 and 5: In the messages from the LM and GM it was pleasing to see that COVID-19 has been taken as an opportunity to promote healthy lifestyles, cycling, pedestrian and road safety projects. We strongly encourage cycling and the UCI cycle-city initiative and associated programs to educate and change community attitudes. We would like to see more attention given to having a commitment to all future foot path construction being designed as shared pathways, except where it can be demonstrated it is not feasible or safe, to encourage all age-groups to exercise and use bicycles for daily transport.	The additional costs of constructing a shared path mean it is not viable to deliver a shared path on every street. On lower order roads, verge spaces are limited and can only fit a footpath when considering levels and allocation for street trees. Council developed the map of the future strategic network as part of the cycling strategy – which can be found here: (https://our.wollongong.nsw.gov.au/wollongong-cycling-strategy-2030/maps/cycling-map). Areas identified for a footpath are constructed as shared path if it is listed as a future connection.	No.
		Pedestrian and Cyclist Safety	A commitment to working with Transport for NSW (TfNSW) to improve cycle safety along the Grand Pacific Drive (Lawrence Hargrave Drive) between Austinmer and Stanwell Park is lacking in the Infrastructure Development Program. This iconic trip over the Seacliff Bridge featured in Council billboards (and on page 6 of the Operational Plan 2021) is on many visiting cyclists bucket list, and it will be a major attraction whether it is on the UCI route or not.	Lawrence Hargrave Drive is a NSW State road under care and responsibility of Transport for NSW (TfNSW). Any improvements on the trafficked area of Lawrence Hargrave Drive are planned and prioritised by TfNSW. Such works include resheeting, widening and road maintenance.	N/A.

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			With UCI 2022 approaching (Sept 2022) this trip is going to be more popular and funding and a coordinated approach with TfNSW is urgently needed. There are many locations where shoulder maintenance, resheeting or minor widening would allow cyclists to stay out of the traffic lanes and allow traffic to overtake more easily. In some cases, vegetation overhanging the shoulder needs to be trimmed. Even though this route does not suit a separate bike lane, some safety improvements to shoulders at discrete locations along the whole length from Austinmer to Stanwell Park would be cost effective, especially on the uphill grades, where cyclists travel more slowly.	Council actively works with TfNSW to improve the adjacent areas outside of the road. The Grand Pacific Walk program provides improved walking and off-road cycling opportunities.	
		Cultural Tourism Strategy; Cultural Events; Public Art	Supportive of the Development and installation of the Sandon Point interpretive Strategy and Indigenous Art Project and recommend the project includes the contribution of the 5-year Hill Street Community Picket; Page 34: Strategy 2.3.1.1. Page 43: Strategy 4.1.3.1; This item should explicitly include the Sandon Point Aboriginal Place and Tent Embassy (SPATE). Working with the Aboriginal community to resolve the housing of artefacts excavated by Stockland should be recognised as a key objective that is now over 20 years overdue.	Your submission is noted. The first priority for signage onsite remains interpretative signage, with Council staff working collaboratively with the aboriginal community on its wording.	Already Planned.
			Delivery Program Action 2.3.1.1 - Supportive of the development of a Cultural Tourism Strategy. This strategy should explicitly include the 6,000 year Kuradji Burial site, and SPATE at the Sandon Point Aboriginal Place, which to date has been ignored by Council and Destination Wollongong.	The Cultural Tourism Strategy will be used to inform the direction of work by Council and Destination Wollongong in the tourism sector. Your comments have been noted	Already Planned.
			Operational Plan Action 2.3.3.1.3 and Delivery Program 3.1.1.4: The Illawarra Folk Festival, held at Bulli is a non-profit event. It deserves more assistance and recognition as the largest volunteer run Festival in NSW. It should be an explicit commitment on the calendar of annual events and festivals.	Council provides in kind support to the Bulli Folk Festival. It is acknowledged as an important event in the cultural calendar.	Already Planned.
		Dogs in Public Places (Off-Leash Parks)	Delivery Program Action 5.1.4.1 - Quality Passive and Active Open Spaces and Facilities: This strategy does not include any provision for additional off leash dog exercise areas. Additional areas away from the beach front are required, preferably within reasonable walking distance of all residential suburbs. Lack of parking and overcrowding are issues which could be better managed if there were more local, easily accessible parts of exiting parkland made off leash areas.	Council appreciates the popularity of the fenced dog park located at Reed Park. Council staff will continue to plan for additional dog parks as funding becomes available.	No.
		Town and Village Planning (Thirroul)	Strategy 5.4.2 - this program does not include the Thirroul Village centre where planning controls should ensure future developments do not limit the live music venues of Anita's Theatre and the Beaches Hotel precinct in particular. These live venues are vital cultural features of Thirroul, yet they appear threatened by encroaching residential development.	The planning controls for Thirroul do not restrict the use of restaurants, cafes, pubs, hotel or other venues for live music. The amenity of nearby residents is a consideration in the assessment of development applications.	No.
		Active and Sustainable Transport (Supportive)	Strategy 6.1.2; Item 2, 3 and 11 - we strongly support programs to encourage active sustainable transport options. In addition to the comments above regarding Lawrence Hardgrave Drive, and as previously detailed in NIRAG submissions on the Cycling Strategy 2030, the cycle network can be extended by including the many existing inter and intra-suburb pathways and footbridges on the Cycle Plan maps. With low cost directional signage more local trips could be encouraged on low traffic volume back roads. This suggestion has apparently not been followed up though it has been in previous submissions and a response is requested.	Thank you for your suggestions. Council has allocated operational budget for updated cycling maps and installed further directional signage. The Beacon Avenue project, in Bulli, is an example of delivering the links you are mentioning. More of these routes will be constructed following the initial roll out of the regional wayfinding program, which is a priority at this time.	Already Planned.
		Active Transport Infrastructure	Can information be provided about what is proposed at Point Street Footbridge, Bulli.	The design of Point Street Footbridge, Bulli, is at concept stage. Council is currently planning for the replacement of the bridge deck and girders, repairs to the abutments, and rehabilitation work to the trestles within the rail corridor. Due to complex design consideration associated with Sydney Trains requirements, the target construction year is now 2022-2023.	Already Planned.
		Project Prioritisation Methodology	Staff provided some feedback about Point Street and Georges Avenue footpaths following the discussion we had with Council at our meeting on 5th May. As we were aware they are both deemed to be low priority, but the situation analysis, particularly in relation to Point Street, appears to be quite subjective, lacking important details and an emphasis on pedestrian safety. Does Council have a rigorous decision-making process for footpath prioritisation?	Council has a rigorous priority program for new capital works, particularly footpaths given it is the most requested new asset. The review process includes: cost; traffic volumes; traffic mix; measured 85th speed; known hazards; crash history; adjacent land use and nearby attractors; population density; population growth; existing pedestrian and cyclist activity;	No.

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				public transport amenity; public transport proximity; public transport use; strategic alignment (to adopted strategies for the area); connectivity to existing network and; whether there are existing parallel routes, school catchment, business catchment, does it form part of an event or scenic route, level of existing public support for the proposal, accessibility, social equity and affordability.	
		Transport Infrastructure Projects	Point Street is a major collector road, and vehicular traffic, cyclist and pedestrian use is growing and will continue to increase even without the Gerahty Street connection to Thirroul. Yet this doesn't rate a mention. Point Street does a lot more than service a "minor residential catchment". It is the Grand Pacific Drive route, a bus route, and it is the main link to Sandon Point and Bulli Beach (important destinations and Life Saving Clubs) not only for the 150- 300 residents in and around Point St, but also for a large growing community west of the Highway, the Bulli Showground, Tennis Courts and Grevillea Park; yet these doesn't rate a mention. Other destinations ignored are the Bulli Uniting Church, Sandon Point Children's Centre and the Return and Earn bottle recycle centre.	These surrounding land uses are all considered in the assessment. Bulli is not unique in relation to its issues, attractors or its catchment. Areas south of Bulli in Corrimal, Bellambi, and Fairy Meadow have the same, if not worse, likelihood for pedestrian injury and road traffic issues and are requesting path improvements. A number of these paths have a higher cost benefit; therefore, these locations rank higher.	No.
			It is not clear that "When compared to other sites higher ranking, it is clear that it is not near the destinations, residential or walking catchments being targeted." Could you please clarify what destinations, and walking catchments are being targeted and why the destinations above are not recognised?	Walking catchments of: • notable town centres such as Thirroul, Corrimal and Fairy Meadow in Ward 1; • Notable school and community facilities catchments, major recreational areas; • Existing and known high crash risk locations. The destinations you have listed are recognised, however are competing with locations with significantly higher community benefit in their delivery.	N/A.
			There is no option for pedestrians of all ages but to walk in the traffic lanes around parked cars that are there at all times of the day. The idea "residents immediately affected may need to walk along the road, given these verges are steep, often walking around parked cars" completely misrepresents the true situation, as *all* pedestrians (not only residents) *must* walk in the traffic lanes, and *always* have to walk around parked cars next to the steep verges. The claim of "sporadic on street residential parking" also attempts to trivialise the safety issue as does the suggestion there is no need for this because it would only "reduce walking trips by three minutes when compared to alternate existing routes via quiet low volume residential streets"	This comment refers to the level of parking available on-streets operating at around 1/5th its capacity at any given time. This allows pedestrians to wait for a break in traffic to walk around parked cars. Council is not trivializing the issue with walking around parked cars; we are making an observation that people can walk, during breaks in traffic, adjacent to the travel lane. This has been further improved with the installation of edge line marking under the Local Area Traffic Management (LATM) scheme. When ranking Point Street, it is noted it has high hazards along its length due to this. Other factors result in a lower ranking.	No.
			Council officers think it is a reasonable alternative for children, mothers with prams and the elderly to walk on the narrow roads along O'Brien Street and Somerville Street which are indirect, have steeper grades, and are without footpaths. This may seem like an alternative in a map view from the office, but it is not a viable alternative at all.	In general, yes. If NIRAG's observation of Point Street is that road conditions are poor and safety a dominant issue, it would be reasonable for pedestrians to walk a less convenient but safer route via nearby lower order roads. Given there are pedestrian crashes occurring on our road network, but not at this location, Council is prioritising those sites over sites with no history for our limited available funding.	No.
			Even though the number of pedestrian and cyclists may appear "quite low and infrequent when compared to other locations" there is significant latent demand, and we should be aiming to encourage active transport by making major community links like this safe for all.	There are significant latent pedestrian demands across our network for far higher priority and latent demand areas. For instance, there are streets within the 400m walking catchments of Wollongong CBD and the town centres of Dapto, Warrawong, Unanderra, Corrimal, Fairy Meadow and Thirroul which do not have a footpath on their streets or safe crossing points. This means the medium to high density housing on their fringes can't walk on a footpath into their immediate town centre, or when they do they get injured as reflected by statistics collected. There remains schools and aged care facilities with no frontage footpaths in the LGA, resulting in children and the elderly being unable to get to their locations.	No.

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				There are also parks, playgrounds and community facilities without paths, inhibiting access to the buildings. The issue is, there are many competing priorities that need to be balanced, reviewing each project on a case by case, (i.e. Council is unable prioritise every project at once). While there are projects Council would like to do, we are not in a position to do them all within the next four years.	
			Council is basing the need on the "limited crash history ", prioritising other sites which have less dangerous situations, where pedestrians have choices and don't HAVE TO WALK in the traffic lanes. Admittedly the LATM scheme (not yet completed) has helped somewhat, but it looks like it will take a tragic accident before this footpath is funded and built? We must not wait for this. Much of the analysis provided appears to be quite subjective. Please reconsider this case, giving forward planning and the safety for pedestrians and cyclists a much higher priority, and include the completion of Point Street footpath in the current Delivery Program.	Council has reviewed the risk of a pedestrian crash in this location, particularly against areas with existing serious pedestrian risks and have advised accordingly. Staff will continue to consider Point Street for a footpath in its forward planning, however given the current review that occurred during the LATM, this project ranks lower than other areas in the Local Government Area. Council may pursue a design in a future year, as funds become available, and seek grant funding for its installation.	No.
120	Individual	Sportsgrounds Provision (Illawarra Stingrays)	A new Operational Plan action is requested under Delivery Program action 5.1.4.1: *Select a site for a permanent standalone home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition by end of 2021 to facilitate progress and resolution of the lack of a Stingrays Ground before end of 2022*	Council recognises the continued growth in Women's football in the city and remains committed to working collaboratively with the Illawarra United Stingrays Football Club in their desire to pursue a home ground. During 2020-2021, Council prioritised the Infrastructure Delivery Program to support the football club through allocation of significant resources to the development of Guest Park Fairy Meadow. The deployed investment at Guest Park has assisted the Stingrays football club in addressing its immediate training venue requirements with the provision of upgraded contemporary gender equitable amenities and sportsfield lighting across the northern section of the park. It is noted the provision of infrastructure to support increasing participation in all sports will continue to be a key theme of the revised 2022-2026 Sports Grounds and Sports Facilities Strategy. It is anticipated the Strategy will have a strong focus on inclusion and in particular, addressing the needs of Women's sports. Specific actions associated with provision of infrastructure to support Women's football will be identified in the updated strategy which is anticipated to be placed on public exhibition in September 2021.	Yes. Council will incluide a new Operational Plan action under Delivery Program Action 5.1.4.1: *Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location.*
			Request the 'Parks and Sportsfields' Service Plan to include the following amendment added to the list of 'Major Projects 2021-2022' (to reflect Council resolution of September 2019): *Select a site for a permanent standalone home ground for the Illawarra Stingrays, and develop a Masterplan for the selected site for public exhibition by end of 2021 to facilitate progress and resolution of the lack of a Stingrays Ground before end of 2022.*	See response to item one of this submission.	See response for item 1 of this submission.
			Request a new Operational Plan action under Delivery Program action 5.1.4.3: *Investigate the feasibility of an area of suitable size and facilities at West Dapto to be allocated under licence to the Illawarra Stingrays for their usage with a completion date of 2023.*	See response to item one of this submission.	See response for item 1 of this submission.
			Request a new Operational Plan action under Delivery Program action to 5.1.4.1: *Explore the options for the provision of a Synthetic Surfaces licenced to the Illawarra Stingrays that offer a broader community reach while addressing the need for a home ground for the Illawarra Stingrays.*	See response to item one of this submission.	See response for item 1 of this submission.
			Request a new Operational Plan action under Delivery Program action to 5.1.1.1: *Explore the options for the use of Bott Reserve to be licenced to the Illawarra Stingrays in an arrangement that would offer a broader community reach, a focus of pride for the Bellambi region and address the need for a home ground for the Illawarra Stingrays.*	Council is currently reviewing future land use options and future planning in the Bellambi Foreshore Precinct. The Stingrays interest in the development of Bott Drive Reserve is noted, however given the significant infrastructure resources required to meet Football NSW stadium requirements, it would be premature to engage the community in	No.

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				both master planning and licencing the reserve without the broader precinct plan being finalised.	
			Request a new Operational Plan action under Delivery Program action to 5.1.1.1: *Develop a Masterplan for the Bellambi Bott Reserve site for public exhibition by end of 2021 to facilitate progress and resolution of the lack of a Stingrays Ground before end of 2022.*	See above response.	No.
			A new Operational Plan action is requested under Delivery Program action 5.1.4.3: *Investigate the feasibility of an area at West Dapto to be allocated under licence to the Illawarra Stingrays or a Women's sporting body to be developed as a Women's Sporting Excellence Centre.*	Council staff will continue to plan for recreation facilities in the West Dapto area. The Cleveland Precinct has previously been identified as a preferred site for the *Home of Football* and a Community Leisure Centre. While the area remains at concept stage, it would be essential to see a commitment to advance further designs prior to explore licencing with stakeholders.	No.
			Budget for Stingrays Home Ground: Three grounds are currently under discussion – Guest Park, JJ Kelly Outer Grounds and Bott Reserve Bellambi. The Infrastructure Delivery Program and Budget do not have any commitment to the upgrade of any of these fields for that purpose. While it is expected grant funding will greatly contribute to the Stingrays needs, it is significant to note that not even the construction of needed amenities facilities at JJ Kelly Outer or Bott Reserve are NOT indicated in the planning or budget. Nor are carpark resurfacing construction needs. Given the usage of these fields – an amenities block would be a basic requirement at these 2 parks. If it is Councils preference to grant the Illawarra Stingrays a licence to play and train at Guest Park then it is significant to note there are no plans or funds to address lighting upgrade, fencing, storage or playing resurfacing. While there is plans to resurface the carpark this does not look at the opportunity to increase the car park before resurfacing (without loss of amenity to the park). It is requested the Draft Budget be amended to include budget expenditure to support the implementation of Council Resolution of Sept 2019 to provide the Illawarra Stingrays with a home ground and The Sports Priority Program prioritise allocation funds for this purpose and the funding be in conjunction with plans to change the designated field to an all-weather synthetic surface	During 2020-2021, Council prioritised its Infrastructure Delivery Program to support the Football Club through allocation of significant resources to the development of Guest Park, Fairy Meadow. The deployed investment at Guest Park has assisted the Stingrays Football Club in addressing its immediate training venue requirements, with the provision of upgraded contemporary gender equitable amenities and sportsfield lighting across the northern section of the park. The Guest Park facility at this stage will continue to meet the training requirements of the Stingrays. The current carpark upgrade is considered appropriate for current services.	No.
		Stakeholder Management (Sporting Codes and Groups)	Parks and Sportsfields Service Plan reads: "Liaise with Football South Coast on the development of training and competition venues throughout the city." No other entity appears to be specifically mentioned and this implies favouritism as well as a lack of understanding of all stakeholders in football. Amend the Plan to reflect all relevant stakeholders should get equal representation and roles. Council should not be showing favouritism. Requested amendment: Liaise with all relevant stakeholders on the development of training and competition venues throughout the city	Comment noted. Council will amend the action to read: *Liaise with local Sports associations on the development of training and competition venues throughout the city.*	Yes.
		FIFA Women's World Cup	Request new Operational Plan actions under Delivery Program action 3.1.1.5: Develop programs in conjunction with Football South Coast, Illawarra Stingrays and other Women's Football stakeholders to develop and attract events focussed around and following from the FIFA Women's World Cup 2023 and; Approach Football Australia and offer Wollongong as a training facility for teams in the FIFA Women's World Cup 2023	The 2023 Women's World Cup in Australia provides a great opportunity for Football Australia to promote the sport throughout the city. Council is happy to play a support role in the provision of facilities for any events the sport wish to pursue in or around the World Cup. Council staff will continue to work collaboratively with Destination Wollongong on attempting to secure training opportunities in the city for teams associated with the 2023 Women's World Cup. The Delivery Program includes a number of actions that focus on events, specifically Delivery Program actions 3.1.1.5 *Encourage Sports Associations to conduct regional, state and national events in the city* and 3.1.1.4 *Deliver sustainable and successful events and festivals through Council investment and delivery of the Major Events Strategy.*	No.

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#	Author	Theme	Submission summary	Response	Proposed Amendment to plans
		Research Attraction	Request Delivery Program action 2.4.1.1 be amended so Illawarra Health and Medical Research Institute (IHMRI) be specifically identified as an opportunity to attract research scientists.	Noted. This action is deliberately broad to ensure all potential organisations are captured by the Delivery Program action's intent.	No.
		Sponsorships and Grants	Request a new Operational Plan action under Delivery Program action 4.3.2.2: *Build a program that attracts and facilitates private sponsorship and contribution to the development of community assets such as bequests and donations and; Investigate options to allow charitable donations via building funds.*	Council reviews and provides support where appropriate to organisations with licences or leases over community assets should they seek to apply for external grant funding opportunities relating to proposed works to community assets. This is undertaken as part of Council's core business. Operational Plan action seven (7) under Delivery Program 4.3.2.2 provides that Council "continue to seek external funding to support the delivery of core community infrastructure projects".	No.
		Customer Management	Request a new Operational Plan action under Delivery Program action 4.3.1.1: *Create and advertise a complaints process that allows stakeholders to raise complaints about Council staff conduct without fear of that complaint impacting their request / business.*	Council has an established role of Professional Conduct Coordinator (PCC) that can investigate matters to ensure the conduct of staff involved is appropriate and in accordance with the Code of Conduct. All matters raised with the PCC remain confidential. Council has established a page on its website to allow all compliments, complaints and feedback to be provided to Council. This process can be used to lodge a complaint in relation to an operational decision of council. Please refer to: https://wollongong.nsw.gov.au/contact-us/compliments,-complaints-and-feedback	Already Planned.
		Integration of Strategies and Plans	In relation to Delivery Program action 4.3.3.2 - It is noted that many plans and programs operate in isolation. Across the programs are many, many opportunities to be supportive of other programs with a little bit on ingenuity. Require council staff to actively look for opportunities. It is requested benchmarks and reporting requirements for those responsible for implementing specific Operational Plans to identify ways that implementation can support other Operational Plans.	Council's planning documents, such as the Delivery Program and Operational Plan (including the strategies, actions, plans and programs therein) are designed in compliance with the NSW Integrated Planning and Reporting Framework. While plans and programs are outlined separately, they do not exist and operate in isolation. The planning process which underpins the development of the goals, objectives, strategies and actions is based on the premise that for success, all elements need to interact and are inherently interconnected. The implementation of the Delivery Program and Operational Plan is monitored via Quarterly Review Statements and the six- month Delivery Program Progress Report to Council and the community. The progress of Delivery Program actions is monitored and reported by exception in Council's Delivery Program Progress Report, including performance measures. Similarly, annual deliverables from the Operational Plan are monitored in terms of progress to time and budget and are reported in Council's Quarterly Review Statements. In addition, Council prepares an Annual Report to the community on progress and achievements by November of each year. Please refer to the following link for more information on Council's progress reporting: https://www.wollongong.nsw.gov.au/your-council/plans-and-reports/wollongong-2028/progress-reports	No.
		Governance Mechanisms (Leases and Licenses)	In relation to Delivery Program action 4.3.1.1 Ensure appropriate strategies and systems are in place that support good corporate governance. Council works in association with many groups, and licences facilities to these groups. It should require the same level of financial transparency and standards as Council where that group benefits from the arrangement with Council OR is given responsibilities to execute on behalf of Council. Problems with these groups/licensees will impact Councils reputation and standing. In addition, where Council works with a body as a "representative" for a specific group it should ensure that body is truly representative of that group.	Council undertakes due diligence when progressing leases/licences to community or sporting groups. As part of this, Council confirms the entity's details, confirms entity has the appropriate authority to enter into the agreement, undertakes a review of the entity's constitution and if they are an association or representative body, Council confirms the membership parameters and functions prior to proceeding with any agreements. These activities form part of Council's core activities for Property Services within the Core Business of "Manage the statutory requirements of Council's property portfolio for community lands." In relation to community and sporting group rentals specifically, organisations are required to submit financial documentation	Already Planned.

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			It is requested Council develop standards for entities that it licences facilities to and involves in strategic discussions to ensure those organisations: 1. accurately reflect the views of that stakeholder group; 2. operate under good governance and democratic principles and; 3. operate with financial transparency (with particular emphasis on Council related funds)	in order to demonstrate good governance, in addition to qualifying for the Community and Sporting Group rental fee as per Council's fees and charges.	
		Historic Intergenerational Gender Discrimination – Redress Action.	Redressing historic discrimination across many walks of life, equity for women in employment is being addressed. This should be extended to equity in cultural, community and sporting situation. The mere fact women were not encouraged or allowed to participate in many activities for the simple reason of gender has created a historic situation of inequality. For example, the ability for Women's non-traditional sports to gain licences for facilities now suffers because of lack of grounds. The grounds have been allocated to traditional sports clubs many years ago. At that time, there was often no opportunity for Women's teams to exist or contend for those licences due to discriminatory practices prevalent at the time. This historical situation stops facilities being available now for Women's non-traditional sports and activities on the basis "there are none available." The following amendments are requested to the draft Operational Plan 2021-2022: 1. Under Goal 3, add a new Community Strategic Plan Strategy: Opportunities to support non-traditional activities and address historical discrimination are identified and actioned across all Plan Operational Plans; 2. Under Goal 3, add a new Community Strategic Plan Objective: Set a benchmark and reporting requirement for those responsible for implementing specific operational plans to identify ways that implementation can support the redress of the impact of historical discrimination; 3. Under Goal 3, add a new Community Strategic Plan Objective: Facilitate opportunities for the transfer of licences of council facilities / establishment of equitable joint licences to bodies that are tasked with addressing usage allocation in such a way to meet agreed targets to redress past discriminatory practices.	Council recognises the growing participation of women in non - traditional sports across the city. It is noted the provision of infrastructure to support increasing participation in all sports will continue to be a key theme of the revised 2022-2026 Sports Grounds and Sports Facilities Strategy. It is anticipated the Strategy will have a strong focus on inclusion and in particular addressing the needs of women's sports. Thank you for your suggestions. The amendments you have requested relate to elements of the Community Strategic Plan (Strategies and Objectives). These elements are unable to be changed during a review of the Delivery Program and Operational Plan. However, Council in consultation with the community, will be completing a review of the Community Strategic Plan during 2021-2022 and will consider this feedback during the development of the new Plan.	No.
		Performance of Council's Commercial Businesses.	Russell Vale Golf Course appears to be under performing given its potential. Specific responsibility and performance goals and accountability should be put in place to improve its financial contribution as a positive income source.	Enhancing the financial performance of The Vale Golf Course will continue to be a focus. Collaboration with the Golf Club and the provision of affordable access to the public remains as a key focus to continue to see growth in participation onsite.	No.
			Leisure Centres Income - it is noted they are subsidised. Specific responsibility and performance goals and accountability should be put in place to improve its financial contribution to become a break-even commercial operation at least.	The leisure centres provide a variety of programs to the community. Many of these programs are subsidised including seniors' programs, health moves programs and children's programs. Key performance indicators are set and benchmarked against like facilities from around the country, with both centres performing well against these, despite our focus on providing community programs that meet our customer's needs.	No.
		Beach Facilities and Car Parks	Beach Facilities [New] and Car Parks [New] (Swan Street). The following item needs to be added and budgeted: On City Beach to the southern side – off Swan Street - an access ramp to the beach is required to stop serious erosion by the volume of dog walkers and surfers accessing the beach through the golf course. A budget item should be allocated for this - especially noting the parking works will encourage greater volume of visitors to the beach by that access point.	Council staff are shortly commencing an audit on all beach access stairs and ramps to determine their functionality and fitness for purpose. Findings of the audit will be cross referenced with Councils strategic documents including but not limited to the Coastal Zone Management Plan (CZMP).	No.
123	Individual	Footpaths Maintenance (weeds; mowing; signage)	Please re-consider funding priorities to include footpath access for pedestrians and cyclists for the full length of Point Street, Bulli. The situation for pedestrians and cyclists using Point Street is becoming increasingly precarious as:	Council has reviewed the risk of a pedestrian crash in this location, particularly against areas with existing serious pedestrian risks and have advised accordingly.	N/A.

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			• on-street parking is becoming more prevalent; • increased traffic along Point Street as motorists seek to avoid traffic snarls on Princes Highway. Motorists frequently exceed 50km speed limit further increasing the risk to pedestrians and cyclists who must walk past parks cars placing them on the same part of the road used by motor vehicles.	Staff will continue to consider Point Street for a footpath in its forward planning, however given the current review that occurred during the Local Area Traffic Management plan, this project ranks lower than other areas in the Local Government Area. Council may pursue a design in a future year, as funds become available, and seek grant funding for its installation.	
127	Business Illawarra	Support for Council's investment in Infrastructure, Cycling Strategy, UCI Event and Investment in Transport Services	Business Illawarra supports the principles and priority areas outlined by Council in its Draft Operational Plan. In particular, we commend Council for committing $828 million in infrastructure investment and asset renewal. We are also pleased to see planned investment in cycling infrastructure to maximise the opportunity for the region created by the UCI Cycling championships.	Thank you for your support of Council's commitments in delivering and maintaining new and existing infrastructure that support our businesses and economy. The timing of the UCI Cycling championships provides greater incentive and opportunities that align well with our Cycling Strategy	N/A.
			Strong support for initiatives to improve local and regional transport services. Business Illawarra welcome the Council's commitment and significant funding allocation towards transport over the next 4 years (approx. $140M capital expenditure and $65M operational expenditure). we note that this must remain a high priority for the LGA to maximise the opportunities that may arise from investment in energy and industry in the near future as well as to ensure that the region can accommodate population growth and the revitalisation of the CBD. The investment in cycling infrastructure is also very welcome to help ensure that the LGA maximises the business, tourism and other investment opportunities presented by the UCI Cycling championships next year.	Council's agrees the draft Infrastructure Delivery Program demonstrates a strong commitment to deliver best practice transport services to support a range of industries, businesses and our community. The movement and place framework which guides our transport services delivery will also support striving and vibrant CBD areas.	No.
		Support for Business expansion and attraction initiatives	Highlight strong support for Objectives: 2.1; 2.2. In particular we would welcome engagement on ensuring that Wollongong makes the most of opportunities post-COVID through the Economic Recovery Committee.	Noted. On 1 February 2021, Wollongong City Council endorsed the establishment of a 'Post COVID-19 Peak Bodies Taskforce' to work together on ensuring Wollongong's economy is best placed to recover from the pandemic. The Taskforce will bring together key stakeholders, including the Illawarra Business Chamber to address the economic challenges facing the region. Whilst many sectors of the economy have largely recovered and are performing strongly, it is recognised there are some sectors that remain heavily impacted.	Already Planned.
			Close engagement on implementation of Strategy 2.1.3 with a view to focusing on the coordination and implementation of cross sector initiatives to increase and attract business investment, supporting small businesses and encouraging jobs growth and on policies and strategies directed towards building renewable energy products and services.	Noted. There are a number of important action items under this strategy that will involvement engagement with the Illawarra Business Chamber, including implementing the Economic Development Strategy 2019-29, delivering the Invest Wollongong Business Attraction Program and responding to the COVID-19 pandemic with local stakeholders.	Already Planned.
		Inner City Parking	Support for Delivery Program action 2.1.2.1, including Inner City Parking Strategy: Business Illawarra recommend Council should seek to maximise the availability of parking in order to encourage people back to the CBD and look to the private sector options to create significant additional parking uplift.	In accordance with Delivery Program action 2.1.2.1, Council has an action to review the Inner City Parking Strategy 2010-26 and update any identified necessary adjustments. As part of this action, Council will consider current traffic data and economic conditions to inform any adjustments.	Already Planned.
		City Centre Planning & Design Review; Public Spaces Public Life Implementation Plan; Planning Controls	Potential for improvement: Support closer engagement on proposals to "Undertake the City Centre Planning Review and Design Review arising from the Wollongong City Centre – Public Spaces Public Life Implementation Plan" and with a view to ensuring that action to promote the city centre include the update of relevant policies, such as those for outdoor dining, are fit for purpose.	Policies supporting the implementation of the Wollongong City Centre vision will be reviewed to ensure consistency, following the progression of the draft Wollongong City Centre Planning Strategy.	Already Planned.
			Potential for improvement: Greater engagement with the business community on planning controls.	If the draft Wollongong City Centre Planning Strategy is endorsed for exhibition, the exhibition will include consultation with all stakeholders.	No.
		Destination Wollongong; Tourism	Potential for improvement: More regular reporting on the work of Destination Wollongong to promote the region as a holiday destination.	Noted. Wollongong City Council funds Destination Wollongong to provide tourism services, including destination marketing, and attracting major and business events to the city.	No.
		Digital Transformation Strategies and NBN Roll Out	Potential for improvement: Encourage engagement with business on digital transformation strategies and initiatives for local business off the back of Federal and State Government funding initiatives in this area.	Noted. The importance of infrastructure and telecommunications infrastructure is outlined in the Economic Development Strategy 2019-29, including developing a business case for the infrastructure of ultra-high-speed digital infrastructure in the Wollongong city centre to enable new digital economy businesses. The importance of sound telecommunications infrastructure has become more evident during the global pandemic and there is a continued opportunity for local businesses to build their capabilities in this area, through a range of mechanisms,	Already Planned.

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				including business advice and other avenues. Various studies have consistently shown that ecommerce and digital capability is an area most SME's could improve. Council will look to explore other government programs available to promote opportunities for local businesses to enhance their digital presence.	
			Potential for improvement: Clarification on the progress of NBN rollout status.	The NBN rollout for Council facilities and networks is complete. For further information on the rollout's progress throughout the region, please refer to the NBN Co website.	No.
		West Dapto Planning	Business Illawarra encourage the Council to engage closely with the business community (including local chambers) on plans for West Dapto to ensure that they meet with community expectations and address any congestion and/or amenity concerns.	Council has a long history of engagement with the Dapto/ Horsley community regarding West Dapto Infrastructure, particularly regarding transport infrastructure. While there are many ways of communicating with Council, the West Dapto web page is available to anyone and is regularly updated with news and events. https://wollongong.nsw.gov.au/council-projects/ongoing-projects/west-dapto Any further specific questions may be addressed to Council in writing.	No.
		Outdoor Dining	Business Illawarra encourages the Council to consider waiving fees and charges for outdoor dining to encourage uptake and ultimately the revitalisation of the city centre area.	Council waived its Outdoor Dining Fees for a period of nine (9) months to assist businesses throughout the COVID-19 period financially and to promote the use of outdoor spaces during a time when capacity was limited for indoor premises. Council will continue to review ways to encourage the update of Outdoor Dining, especially in the city centre area.	No.
		Financial Sustainability	While it is important that Council is in a healthy financial position, we hope that there is plan for the projected surpluses (of approx. $30 to $40 mill) to be reinvested in the community – particularly revenue generated from grants and contributions (p.14 Draft Operational Plan).	Council's financial position remains sound although requires careful planning, constant monitoring, action, and reaction in line with our Financial Strategy parameters to maintain that position. Council receives specific purpose grants that are managed through restricted funds to ensure they are expended in accordance with the grant agreements. Council also receives a significant untied grant in the form of the Financial Assistance Grant that is part of a revenue sharing payment from the Federal Government. This grant forms part of Council's general revenues to fund ongoing operations. Council's Operating Surpluses are the accounting result from ongoing operations that create a small level of increase in net assets. While Financial Sustainability relates to maintaining current levels of service, any enhanced and/or new service supported by assets have to be funded through surplus. The published surplus results also includes a notional, and as yet unidentified, savings of $2M per annum over the first 5 years, required to repay the internal 'debt' incurred to fund some of the cost of COVID-19 (outlined page 4 - draft Budget 2021-22). Should Council achieve savings against current estimated costs in 2020-2021 it is proposed these debts will, in part, be retired early and future savings requirements will decrease. This will reduce the reported surplus results in future periods. Council reports both an Operating Result and a Funds (Cash) Result to show how its funds are expended. Council does maintain a level of unallocated funds (Available Funds) between 3.5% and 5.5% of Revenue [pre-capital] while other funds after operations are expended on assets or held as Restricted Assets for future actions. Surpluses anticipated during this reported period have been allocated in the proposed budget.	
131	Malcolm Group	West Dapto Infrastructure	A critical element of enabling Infrastructure for the release of Stage 5 of the West Dapto Urban Release Area (WDURA) includes the upgrade of Marshall Mount Road and Yallah Road.	Council is aware of the developer progress in Stage 5 of the West Dapto Release Area and the need to progress road designs to help inform interface arrangements with surrounding development.	Yes.

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		(Marshall Mount Road Project)	The Draft Operational Plan 2022 identifies the timeline for design only of this road upgrade as follows: Marshall Mount Road: Yallah Road to Calderwood - Design: 2022-2023 and 2023-2024; Marshall Mount Road: Yallah Road to Huntley Road - Design: 2023-2024; Marshall Mount Road: North Marshall Mountain Road to End - Design: 2024-2025; Yallah Road: Marshall Mount Road to M1 Highway - Design: 2024-2025; This design program contained within the Draft Operational Plan 2022 is not co-ordinated with the anticipated delivery of stage 5 of the (WDURA). In particular, it is noted Developers are currently designing interfacing development to Marshall Mount Road without the knowledge of the future horizontal or vertical alignment of Marshall Mount Road. We note Council's plans provides for advancement. of design for the Upgrade of Cleveland Rd in the 2021/2022 period yet this road services stages 3 and 4 of the WDURA which is yet to be rezoned. The advancement of critical infrastructure within WDURA should be prioritised according to development staging which should suggest prioritisation of Marshall Mount Road Upgrades prior to Cleveland Road. It is requested Council support the timely provision of key infrastructure in Yallah/Marshall Mount and provide due consideration to revise the Draft Operational Plan in respect of the design of Marshall Mount Road upgrade infrastructure to align with the current development program within Stage 5. In this regard we propose that the design timeline be amended as follows: Marshall Mount Road: Yallah Road to Calderwood - Design: First half of 2021/2022 Marshall Mount Road: Yallah Road to Huntlev Road - Design: 2021-2022 Marshall Mount Road: North Marshall Mountain Road to End - Design: 2023-2024 Yallah Road: Marshall Mount Road to M1 Highway - Design: 2021-2022	Council has reviewed the West Dapto program in the draft Infrastructure Delivery Program and consequently made several adjustments to the timing of projects in the Marshall Mount area. Specifically, the road design for Marshall Mount Road between Calderwood and Yallah Road as well as the proposed Marshall Mount Town Centre bypass road, has been brought forward to commence in 2021-2022. Council intends that this design would include a small section of Marshall Mount Road north of Yallah Road, considering this section has the greatest development interface issues. The design for Yallah Rd between Marshall Mount Rd and M1 motorway has also been brought forward to 2023-2024.	
132	Individual	Playgrounds (Sheargold Park, Cordeaux Heights)	Please include shading for Sheargold Park, Derribong Drive. There is currently no shading at all at this site and therefore it is super-hot in the summer months making the facility unusable. There are trees on the southern side, but these do not shade the park. The Park is between a primary school and a preschool and would benefit greatly of shading. The Park would benefit greatly from updating damaged equipment / expansion of equipment as this park is used extensively by the community (due to immediate proximity of schools etc): • Expansion of playground equipment / playground size (there seems to be a lot happening in the northern and southern suburbs in this regard, but not here?); • Damaged rotary equipment has been fenced off for many months now and makes the park less usable (smaller park) as well as potential safety issue, even though fenced off; • Repair was raised multiple times via correct channels, but closed straight away with the note that parts are ordered (many months later nothing has changed); • Second smaller seated rotary equipment also damaged and never repaired; • Ground covering damaged and washed out underneath in multiple places. • Please consider the submission for shading and extension of the park at the next appropriate council meeting.	The play equipment and soft fall surface are currently programmed for repair, and replacement of damaged playground components have been ordered and will be completed as soon as these items are available. Council has made a commitment to enhancing natural shade through tree planting around all 55 of Council's local level playgrounds and Sheargold Park will be planted prior to 30 June 2021, consistent with similar play facilities across the City. Council generally does not make provision for toilet facilities at local level parks including Sheargold Park, however your request for additional Seating has been considered at this location and will be provided in 2021-2022.	Already Planned.
133	Individual	Mining Museum; Illawarra Tourism; Heritage	We seek your support in principle for the Mining Museum concept. A site in the Mount Kembla area would be ideal for a mining museum. Creating a coal mining museum at a former mine site could be considered based on mine site closure plans that are required by legislation and the 2006 NSW Office of Environment and Heritage (OEH) Mining Heritage report sponsored by Wollongong City Council and the former Department of Mineral Resources.	Thank you for your submission. There was previously a Museum at Mt Kembla, at the Dendrobium site. Representatives from Council meet regularly with South 32 and will raise your suggestion.	No.

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			The Mount Kembla Colliery pit pony stables are still standing and have survived the weather and the threat of vandalism and bushfires. Due to the close proximity of the large population in Sydney, we believe there is great potential for educational tourism if a "mining museum" was established in the Illawarra. Council has stated previously that it regards heritage sites as an important part of Illawarra tourism. Your support in principle would allow us to seek a government grant for a mining museum in the Illawarra.		
134	Port Kembla Mermaids Inc.	Fees and Charges (Lane Hire Fees, Dapto Swimming Pool)	As secretary for Port Kembla Mermaids Inc. I am writing to you regarding the fee we are charged for lane hire at Dapto Pool and request Council reduce the lane hire fee for us. The weekly donation we ask from members is $5. During the winter months we swim at Dapto Heated Pool and on average have 20 members per week, being a total of $100. The club hires three lanes for 90 minutes and are charged two hours for each lane which totals $150. This demonstrates it is impossible for us to sustain without drastically increasing our member's weekly payments and the club is reluctant to take this step. Increasing the cost of participating would prevent a significant number of club members from attending, robbing them of this important socialising event. We respectfully ask that our lane hire be reduced to $5.50 per half hour. We conduct a weekly social event including structured swimming every Thursday to connect pensioners, single mums, widows and elderly women in a convivial club atmosphere. The aim is to promote exercise, well-being and mental health, all being well known, necessary activities for these women. For most members, Mermaids Thursday activity is their once per week time to meet and chat with others whilst enjoying structured swimming races. Some are living alone, or caring for unwell family members. Most are pensioners so affordability is essential for them to continue this healthy lifestyle and 25% of the club members are in their 80's. We are a non-profit organisation and has been operating for the past 55 years, all year round.	Council acknowledges the role Port Kembla Mermaid Swim club plays in the provision of swimming opportunities to the club members. It is noted during the summer months at Port Kembla Pool, the club is eligible for the not-for-profit lane hire rate of $11.50 per hour, which equates to $5.25 per half hour. It is noted while current fees for lane hire at Dapto Heated Pool applicable over winter are $46.50 per hour, the Mermaids club has previously requested and received a 50% reduction of this fee to $23.25 per hour. The request of a specific fee of $5.50 per lane per half hour is considered a significant subsidy that has broader implications on other hire groups and at this time is unable to be considered.	No.
135	Illawarra Escarpment Alliance	Mountain Biking in Illawarra Escarpment	Illawarra Escarpment Alliance (EscA) notes there is a line item in the Draft Infrastructure Delivery Program 2021-25 for Mount Kembla Mountain Bike Trails (plan and design). This lists 'design' funding earmarked for 2021-2 (p51). EscA are objecting to this inclusion on the grounds it is premature. EscA's view is that there is still a long way to go in determining if and where formal mountain bike riding has a sustainable place within the Illawarra Escarpment State Conservation Area (IESCA), and WCC funding for 'design' is therefore inappropriate at this time. No comprehensive assessment of the social and environmental impacts of mountain biking anywhere in the IESCA has been completed. Initial public consultation on a draft 'Mountain Bike Strategy' released in 2019 determined that mountain biking in the Mount Keira area is inappropriate for a number of reasons, and a revised draft 'concept plan' was released in late 2020 that focused only on the Mount Kembla/O'Briens Drift and Kembla Heights areas; however detailed assessment of the trails proposed in this 'concept plan' is still required in advance of any design work. NPWS has commissioned a Review of Environmental Factors (REF) for the draft 'concept plan', the draft findings of which are not expected to go on public exhibition until December 2021 at the earliest. NPWS has also indicated that the REF of the draft 'concept plan' for mountain biking in the Mount Kembla Area may find that one or more aspects of the plan may not meet environmental standards and that this may result in the entire 'concept plan' being deemed unfeasible. A number of potential risk areas have been identified, including soil stability, presence of threatened ecological communities such as critically endangered subtropical rainforest, and community concerns about the interaction of trails with Mount Kembla Village. Due to these points, EscA believes that inclusion of any budget funding for design in relation to of mountain bike trails in the IESCA is inappropriate at this time. Additionally, EscA notes that we cannot	As you're aware, the Illawarra Escarpment Mountain Bike project is still in the planning phase and Council is working with NPWS on the ongoing development of the concept plan. Information received through community engagement earlier this year will inform what happens next, along with information being gathered through environmental, cultural and social impact assessments. Council has included costs for design in the draft 2021-2022 budget to cover work that may need to be undertaken for this project including the assessment process. This relates to infrastructure and amenities that may need to be enhanced or built, for parts of a potential network on Council land. While decisions are yet to be made on the trail network itself, it is prudent for Council to set money aside for work which may be required, should the assessments and engagement provide options for a trail network on the escarpment. Council will continue to update the community and seek feedback throughout the development of the concept plan.	No.

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			determine from the available documentation what the proposed quantum of funding is, nor the precise purpose for which it will be used. To us, this constitutes a lack of transparency which we believe is inappropriate for a high profile and contentious activity like mountain bike riding in the IESCA, an area that is dedicated to environmental conservation. We would welcome publication of further details about the quantum of funds involved and what exactly they will be spent on. We note in conclusion that EscA was formed partly in response to WCC's proposal to use the Mount Keira Summit Park for parking and mountain biking trail heads on Mount Keira, after the release of a draft Illawarra Escarpment Mountain Bike Strategy in 2019 (subsequently withdrawn following community concern and pushback). It is quite possible that the current 'concept plan' trails may also prove unfeasible after the REF and community consultation in 2021-22. We ask that Council reconsiders the decision to provide funding against this line item in 2021-22.		
138	Individual	Enhanced Streetscapes (Supportive)	I just want to say how much I like all the trees, gardens and flower beds and boxes that Council has been planting. I hope this continues.	Thank you for this feedback.	N/A.
		Natural Shading and Urban Greening	Would you consider planting a tree to give summer shade to two the seats on the grass area south of Fairy Meadow Surf Club? I know that the sun is appreciated in the colder weather but maybe your staff can work this out.	Council has added this to our schedule for proposed tree plantings for assessment by our Arborists.	Already Planned.
			Another suggestion is a few more trees on the grass area between the playground at Towradgi Point and the bridge over the creek. (on the beach side of the bike/walking path) I am a member of Corrimal Rotary club and we have several members who would happily help plant trees with WCC staff – not just in those locations.	See above.	Already Planned.
139	Neighbourhood Forum 5	Organisational Values	Review the organisation's Values, including taking into account transparency and accountability.	Council recently undertook a comprehensive review of its values. As part of the values refresh, 86% of the organisation participated in one or more of the 37 engagement opportunities including surveys, workshops, and feedback sessions. Council's refreshed values are: Integrity, Respect, Courage, Sustainability and One Team. A working group also established a Behavioural Framework that outlines the personal behaviours and the organisational practices that reflect our values and the counterproductive behaviours that don't align with our organisational values. The 'integrity' value represents the concepts of accountability and transparency.	No.
		Community Survey	Bring forward the Community Survey in the program so that the results are available before the September election	The Community Survey is scheduled for October 2021. The Wellbeing Survey 2021 has recently been undertaken and results will be made available to the Community. The main purpose of the Wollongong LGA Wellbeing Survey is to gather data to track Council's performance against our Community Strategic Plan indicators. The indicators form part of the End of Term report. The End of Term report outlines the performance in implementing the Community Strategic Plan and also informs the development of the new Community Strategic Plan. The Wellbeing survey also provides a broader look at Wollongong and an insight into how the community feels about the city, their perception of safety, and whether they are satisfied with life	No.
		Development Control Plan (Character Statements)	Bring forward amendments to the DCP Desired Future Character Statements to 2021-2022.	The reprioritisation of the Suburb Character Statements would require other priority projects to be delayed.	No.
		Capital Projects Accounting	Review the capitalised & distributed employee costs of over 13%.	Capitalised and Distributed Employee Costs are applied on a time and attendance basis through work orders against Capital Projects. Employees involved in design, supervision and construction of assets are costed, along with contractors, goods	N/A.

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				and plant costs against the asset construction process to ensure Council captures the full cost of works. Council has insourced a greater portion of this work over recent years to ensure more certainty on delivery, quality, and efficiency in providing a significant capital program each year. The level of resourcing applied in a period is reflective of the level of capital works and the mix between internal and external resources. This resourcing mix is reviewed constantly.	
		Foreshore Parking Strategy	Provide adequate funding in FY 2021-22 for Foreshore Parking Strategy.	The foreshore parking strategy will inform the prioritisation and delivery of individual projects under the Infrastructure Delivery Program.	Already Planned.
		Organisational Optimisation Program	Provide adequate funding in FY 2021-22 for the 'Leading the Way' program.	'Leading the Way', is Council's transformation program to improve service delivery to the community. This will be an ongoing program, with the projects currently in progress (E.g OneCouncil implementation, innovation program, safety program) already funded. As new projects are identified, they will be identified and considered for funding through the business proposal process.	Already Planned.
		Transport Strategy	Provide adequate funds to ensure the draft Integrated Transport Strategy is exhibited by mid-2022.	The development of an integrated transport strategy is scheduled to start next financial year and is expected to take approximately two years to finalise. Consultation with the community will occur at relevant stages of this project.	Already Planned.
		Blue Mile	Provide adequate funds in 2021/22 to review comprehensively the Blue Mile Masterplan in conjunction with the community, at least at level 3 in the CE Policy, i.e. Involve, and preferably level 4 Collaborate.	A comprehensive communication and engagement strategy based on the IAP2 model and Council's policy will be developed to support and inform the review of the Blue Mile Master Plan.	Already Planned.
		Botanic Gardens Masterplan Implementation	Provide adequate funds in the 2021/22 budget and beyond for the implementation of the Botanic Gardens Masterplan/Asset Management Plan	Noted. The Draft Infrastructure Delivery Program highlights a number of priority projects for the Botanic Garden identified in the Masterplan.	Already Planned.
		City Wide Local Environmental Plan (LEP) Review; Effective Community Engagement	Provide adequate funds in the 2021/22 and /23 budgets to review the City Wide LEP, including extensive and effective community engagement processes;	The budget allocation of the future City-wide Local Environmental Plan (LEP) review will be assessed as part of future budget processes. At this stage, Council has planned to commence the review in 2022-2023 and 2023-2024 and has allocated budget in these years (draft Budget 2021-2022 – p. 32).	Already Planned.
			Engage the community in the Design stage of projects, where appropriate, by using the CE Policy's higher levels, i.e. L3 Involve and in relevant cases ultimately L4 Collaborate	Council is committed to delivering meaningful engagement with the community on projects that matter to them. Council undertakes a high volume of design projects every year and where appropriate, involve and collaborate with the community and key stakeholders in the process. When planning an engagement, Council considers who to engage, how to engage and where to engage. How we engage depends on the level of interest and impact a plan or project will have on the community. A range of factors are considered to determine the level of engagement for each project including the engagement purpose, level of impact, degree of complexity, timeframes and legislation.	N/A.
		Transparency	Restore estimated costs per project in the Infrastructure Delivery Program to provide an annual reconciliation of estimated and actual costs to ensure transparency and accountability	Council's Infrastructure Delivery Program provides the current year and forecast four-year project listing of capital works totalling over 1,000 projects. As this is a long-term view provided for community awareness of upcoming works, many projects have not yet had detailed or conceptual design undertaken. The provision of financial forecasting for projects that are not yet designed is based on conceptual estimates only and may not provide an accurate assessment of the actual project cost or expenditure. Therefore, Council provides the actual forecast budget to be adopted, which is at an asset class level, not a project level. This still allows community commentary on overall budget allocations and the direction Council is taking with funding apportionment.	No.
		Place Based Management	Review Council's adopted Place Management approach and provide adequate resources to ensure Place Managers in key areas are effective	Council continues to have a strong place based or precinct focus and as such, establishes cross-divisional project groups when multiple projects are planned.	No.

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				This includes senior and/or Executive involvement and seeks to ensure appropriate communication and coordination is in place.	
		Stormwater Management	Urgently correct the apparent gross relative underfunding for Stormwater Services.	The funding for stormwater services is informed by strategic documents such as floodplain risk management studies, plans and asset management plans. The review of these plans is currently in progress and will inform a future review of budget allocations. It should be noted significant funding is generally secured to deliver priority flood and stormwater projects. This funding is not reflected in our program as its status is unknown at this time. Over the next four years, Council is planning to invest over $38M in the maintenance, operation and construction of stormwater services infrastructure across the local government area.	No.
140	Individual	Active Transport (Footpaths)	This is a suggestion for a new pathway pedestrian link in Helensburgh. I'd like to raise this suggestion in view of the growing population and recreational needs of the local residents in Helensburgh. The suggestion is to transform an existing gravel car access track into a pedestrian pathway for cyclists / dog walkers and pedestrians. Location between Sutherland Street/Fletcher Street intersection, and Laurina Avenue Helensburgh NSW 2508. Pedestrian traffic is common in this area between schools and recreation oval space, specifically located close by is Helensburgh Mountain Bike Tracks, Holy Cross Public School, Helensburgh Public School, Rex Jackson oval and popular dog walking area. Dog walking is currently not allowed on the existing gravel access track - evident by NPWS signage. I would like to suggest the pathway be the boundary between dog use and NPWS with signage erected along the bush edge of the pathway to inform dog-users to use leads at all times. Infrastructure development especially relevant in view of land development plans, for a growing population in the immediate area.	Thank you for the suggestion of formalising a sealed pathway along the bush track between Fletcher Street/Sutherland Street and Laurina Avenue, Helensburgh. The majority of this access track is on National Parks and Wildlife Services (NPWS) land and the decision to create a sealed path lies with NPWS. Whilst Council acknowledges pedestrians and cyclists already use the bush track for access in the area, dogs are not permitted within National Parks; regardless of whether the path is sealed, this would still be the case.	N/A.
141	Individual	West Dapto Infrastructure Provision (Transport);	Council continues to approve subdivision in West Dapto from developers like Sheargold, MMJ and Stockland without providing any working infrastructure first and expectation of all of the people that move into these subdivisions to use very dangerous and narrow roads like Wongawilli Road, West Dapto Road, Darkes Road, Bong Bong Road, Cleveland Road and Sheaffe's Road before Council actually upgrades any roads some 40 years later in the case of the Fowlers Road extension. There are almost no green parks and fields in all of West Dapto except for Reed Park which is the only multipurpose sport facility in all of Dapto for its 41,000 people to use. There are almost no parks for children and parents to go in all of West Dapto of any size except for the Diamond Brothers Park and this like all of the other parks has no shade shelter of permanent Colorbond sheet construction to protect parents and children from the sun.	Thank you for your extensive submission and comments. Council delivers and prioritises design and delivery of its extensive road program in accordance with the West Dapto Vision and West Dapto Access Strategy. Council regularly attends the Neighbourhood Forum to provide updates and seek feedback on the implementation of the strategy and current projects. Over the next four years, Council is planning to invest over $41M in the maintenance, operation and construction of West Dapto infrastructure.	No.
		Project Management; Transport Infrastructure.	Council wastes millions of dollars each year on consultants, advisers and contractors to do work that its 1,100 workforce should be more than competent to do with nothing to show in 41 years in Dapto for the $19.5M Council gets in rates money each year from the ratepayers of Dapto, except for the Fowlers Road Bridge construction, it's no wonder the 41,000 people of Dapto hate Council and the Ward 3 Councillors with such passion which is growing each year as Council staff and our non-resident councillors refuse to listen to what the people of Dapto and especially West Dapto actually want to solve their infrastructure needs. Stop hiring consultants and external contractors at millions of dollars, stop raising our rates by more than 1.2% current official inflation rate until Council has delivered safe roads for the 16,000 of West Dapto. Until all of the West Dapto Roads are upgraded all of the Senior	Noted. Council has insourced a greater portion of work over recent years to ensure more certainty on delivery, quality, and efficiency in providing a significant capital program in each year. The level of resourcing applied in a period is reflective of the level of capital works and the mix between internal and external resources. This resourcing mix is reviewed constantly.	N/A.

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			Management on 6 figures per year should face a wage freeze in recognition of not upgrading all of the dangerous roads in West Dapto for 41 years that they have had since West Dapto was opened to developers in January 1980.		
		Transport Infrastructure (Wongawilli Road).	The next highest priority for the is the upgrade to a four lane 1 in 100-year flood reliable road for the full length of West Dapto Road for the Princess Highway all the way to Wongawilli Road intersection. The first 400 meters of this road from the Princes Highway has had two near fatalities in the last two years west of the South Coast Railway line.	Council notes the priorities as presented.	No.
		Transport Infrastructure (Darkes Road).	Second priority is the upgrade to a high standard 1 in 100-year flood reliable road for Darkes Road which is currently a goat track with 2,000 people being shoved by Council into the Western corner of it using this dangerous road with no lighting to get to Dapto CBD.	Council notes the priorities as presented.	No.
		Transport Infrastructure (Bong Bong Road-Brookes Reach Stage Four).	Third priority is the upgrade of Bong Bong Road from the Princes Highway to the west side of Brookes Reach Stage Four as four lane road all the way and for the extremely dangerous intersection of Bong Bong/Hamilton/Burringbar Roads to be raised by half a meter and mitigation works provided under the road to prevent it from easily flooding after every rainfall event.	Council notes the priorities as presented.	No.
		Transport Infrastructure (Cleveland Road).	Fourth priority is the upgrade of Cleveland Road to a four lane 1 in 100-year flood reliable road.	Council notes the priorities as presented.	No.
		Revenue Policy (Rates, Fees and Charges Increases).	Do not raise Rates and Charges by more than inflation, as Council has mismanaged developer contribution funds from West Dapto for 41 years, which has resulted in only one upgraded flood proof road being built in all that time frame. Do not raise the tip fees for at least another 10 years as they are way too high and encourage the poor to dump rubbish along our back streets on an increasing basis. Do not put up the fees for our pools for at least the next 10 years, as people are struggling to afford to use them in a regular basis with the current fees.	The revenue derived from rates is Council's major source of revenue and it is capped by the State Government through the Independent Pricing and Regulatory Tribunal (IPART). IPART review the increase in the cost of delivery services for Local Government through the Local Government Cost Index which is similar to Consumer Price Index(CPI), although is based on a basket of services and products used by councils and an employee index based on the Labour Price Index, Public Sector NSW. In effect, this increase is in line with the increased cost of service or Council's inflation. Council's West Dapto Development Contributions Plan has been in place for a number of years and is managed in accordance with legislative requirements and has been independently reviewed on a number of occasions by IPART. Waste fees and charges are reviewed annually, with this year's fee expected to include a minimal increase associated with the NSW Government EPA Waste Levy component of the fee and which is not determined by Wollongong City Council. Illegal dumping remains a challenge, however Council's waste service is comprehensive and provides opportunities for residents to dispose of materials for free through the Community Recycling Centre, and also through two on-call collection services provide to each resident annually. Council's illegal dumping team actively collects roadside material, however if illegal dumping has occurred, it is recommended to contact Council and raise a Customer Request and the team will collect the rubbish in a timely manner. Illegal dumping can also be reported to Council via Council's website - https://wollongong.nsw.gov.au/my-community/report-an-issue/rubbish-recycling-issues/accordions/illegal-dumping In addition to the indoor pool at Beaton Park Leisure, Council provides two heated pools, six free community outdoor pools and nine tidal rock pools. It is acknowledged the operational, maintenance and asset renewal costs associated with these valued recreational assets are significant to maintain current service levels. Subsequent reviews of the entry fees at Beaton Park, Corrimal and Dapto	No.

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				and hire fees at the free community pools will continue to be reviewed on an annual basis and will consider the impacts of consumer price index changes on our services.	
		Level of Information in Plans (Major Projects).	The documents should have expanded information as to what the extent of work involved is for each major project as your descriptions are lacking basic information on many items.	The Infrastructure Delivery program is very large, with over 1,000 projects in the current year and four-year forecast. While Council provides the overall area budget, the suburb location with mapping, and the project title, which is the core information required to advise of upcoming capital works, we do agree more detailed information on projects is desirable and are working toward improving the way information is provided in future versions.	N/A.
142	Neighbourhood Forum 1	Revenue Policy: Rates Increase; Pensioner Rebate.	No rate rise is acceptable to the residents especially after current financial year has been difficult for all residents and Council. Forum members acknowledge Council is bound by State Government direction concerning rate rises but asks that Council minimise the rate raise as much as is allowed under State direction.	Council's Draft Operational Plan 2020 -2021 includes its annual deliverables, Budget, Infrastructure Delivery Program and Revenue Policy. The revenue derived from rates is Council's major source of revenue and is capped by the NSW State Government through the Independent Pricing and Regulatory Tribunal (IPART). IPART review the increase in the cost of delivery services for Local Government through the Local Government Cost Index which is similar to CPI, although is based on a basket of services and products used by councils and an employee index based on the Labour Price Index, Public Sector NSW. Council has proposed applying the full indexation to ensure we can continue to provide the level of services and amenity to the community, replace assets as needed, continue to support the community and development across the city and remain financially sustainable.	No.
			The Pensioner voluntary rebate of rates has not changed from $250 in 31 years and NF1 asks that Council request / action a rise in the rebate in ratio to the increase in rates in that 31 years.	The Mandatory Pensioner rebate of $250 for eligible pensioners is set through the Local Government Act by the State Government. The rebate is subsidized by State and Federal government by 55%. Council's portion of the rebate is expected to cost $1.3M in 2021-2022. Wollongong City Council has on numerous occasions advocated for an increase to the Pensioner Rebate amount, although has argued that increases in the rebate should be funded by other levels of government. Local Government areas such as Wollongong are disproportionately impacted by the pensioner subsidy due to the higher percentage of pensioners in the area. Therefore, any increases in cost at the local level would be disproportionately borne by other ratepayers in the local area.	No.
		Placed Based Management.	Place Managers – NF1 has seen over the past few years a disjointed method of communications to residents and business operators from council. While the Engagement Team handle projects and release of draft documents other areas of council appear to not communicate with residents clearly. One example is the recent letters delivered to residents when road surfacing is due to occur. These letters do not state the roads to be resurface or when but are a very general letter saying there is road resurfacing to happen in the area. In 2013 if was proposed by councillor Martin that Place Manager be appointed for each area of Wollongong but this was "replaced" by the then General Manager as a "Place Management Strategy with Senior Managers being nominated as "place responsible managers" for what, at the time in 2014, appeared to be project locations only. NF1 asks if the Place Manager proposal can be reviewed.	Council continues to have a strong place based or precinct focus and as such, establishes cross-divisional project groups when multiple projects are planned. This includes senior and/or Executive involvement and seeks to ensure appropriate communication and coordination is in place. Thank you for your specific feedback regarding recent correspondence. Correspondence will be reviewed for improvement opportunities.	No.
		Local Infrastructure Projects (Helensburgh).	**Walker Street Eastern Side between Parkes and Whitty Street Footpath Improvement Project**: This project has never been completed and has disappeared from the budget documents.	When Council originally consulted with the community on the footpath renewal project, we received a strong response requesting Council to have a holistic plan for the town. In response, we worked with the community to develop the Helensburgh Town Centre Plan and supporting masterplan drawings. This plan	Already Planned.

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			NF1 understood from the workshops on the Helensburgh Town Centre Plan that the improvement project for the eastern footpath of Walker Street (Parkes to Whitty Streets) would be completed as part of the Town Centre project.	identified key focus areas to improve the town centre which Council is currently building. The changes we are making will improve walkability and safety of the town centre by improving connections and slowing vehicle speeds. Council will be talking to the community in the coming months about the next stage of works. The current budget for these planned works is around six times the previous commitment for footpath renewal. It is noted the Town Centre Plan is a long-term planning document. The delivery of the supporting masterplan requires a staged approach to realise the full vision of the town centre. To summarise, the original footpath renewal project evolved into the current Helensburgh Town Centre project. This was in response to concerns raised by the community who Council has continued to engage with. Some sections of the footpath will be renewed as part of the Stage 2 works. The section of Walker Street south of Lilyvale Street will be considered amongst other locations as part of Council's general renewal program. The adopted Town Centre plan will continue to inform future updates to the Infrastructure Delivery Program and will support our applications for grant funding opportunities to accelerate its delivery where possible.	
			Western Access Way at Bridge over Lawrence Hargrave Drive Stanwell Park: The western access to the bridge has been a long issue with Council and meetings on site, including with the Lord Mayor, have not resulted in any progress to date. The eastern side access allows for disabled access but exiting the western side is not available to disable people. One of the issues is Council neglect in resuming Council land encroached on by the neighbouring properties of #64 AND #62. Council has failed its duty to residents here. The western access way impacts on Railway Crescent roadway and pedestrian access across Railway Crescent.	Council is currently preparing on a number of design options for Railway Crescent, to improve pedestrian safety and accessibility in this very constrained environment. The cost and complexity of disabled access provision down to the bridge across Lawrence Hargrave Drive is required to be weighed against demand for use, given Railway Crescent itself is a challenging environment for mobility challenged individuals. Possible alternatives such as upgrade of pedestrian access along Railway Crescent to Lawrence Hargrave Drive with an improved crossing facility also needs to be assessed. This option is currently being investigated as part of the wider Railway Crescent options mentioned above. Council will be engaging with the community regarding pedestrian upgrades in the area once designs have been developed.	No.
			Short Street, Walker Street to Short Lane (Northern side): Dirt and grass (unmaintained) footpath in the CBD area of Helensburgh requires a footpath.	The adopted Helensburgh Streetscape Masterplan identifies a proposed footpath upgrade on the north side of Short Street. Given its limited connectivity, it is not prioritised for short term implementation.	No.
			Stuart Street, Parkes Street to Lilyvale Street: Western side of Stuart Street and part of eastern side between Parkes Street and Lilyvale Street, in the CBD defines area of Helensburgh does not have a kerb and cutter and both pedestrians and drives have safety issues in these areas.	While the Helensburgh Town Centre Plan does identify the western edge of the town centre as being Stuart Street, the majority of the eastern side of the road does have existing kerb and gutter. The completion of missing links on this side of the road is on Council's footpath priority list, however does not rank as highly as other sites in the Local Government Area. The completion of the path on this eastern alignment would provide a high level of pedestrian access around this western extent of the town centre. The western side of the road is more heavily constrained by steep verge and driveway cross falls where it is extremely difficult to provide a footpath that complies with standards. Given its low benefit/high cost and the fact a path exists on the	No amendment to Infrastructure Delivery Program. Project is included in the traffic facilities priority list.

Delivery Program 2018-22 and Operational Plan 2021-22 – SUBMISSIONS AND RESPONSES

#	Author	Theme	Submission summary	Response	Proposed Amendment to plans
				opposite side of the road, provision of a footpath on the west side of the road is not a priority for Council. In regard to the provision of kerb and gutter, this project is identified in our drainage priority list however has a lower ranking compared to other priority projects. As such, it has not been included in the current Infrastructure Delivery Program.	
			Walker Street, Merrigong Place to Lawrence Hargrave Drive Helensburgh: This project has to include drainage works for the springs that rise up in the roadway particularly those between cemetery Road and Gills Creek bridge. Also, drainage work to enable the foot bridge across Gills creek to remain water free even in heavy rain. (currently the gap between the foot bridge and the road bridge is total closed by tar which causes water runoff from the road to travel across the foot bridge encouraging moss growth on the foot bridge making the foot bridge slippery.	The scope of works for this project will be reviewed to consider your comments and address as far as practically possible, given the groundwater and drainage issues	No.
			Bulgo Lane, Otford Road to Whitty Street: This reconstruction is welcome and overdue but must include Whitty Road drainage as currently in rain events Whitty Road has water flooding across it making it dangerous for pedestrians and drivers.	Council will inspect the site and consider if the scope of works on Bulgo Lane could be extended to include some drainage improvement along the south side of Whitty street in the form of asphalting the road shoulder.	No.
			Railway Crescent, Lawrence Hargrave Drive to #34 Stanwell Park: This is a reconstruction of the road and drainage and requires consultation with residents including residents of Hillcrest Village. This road is used by Transport for NSW heavy railway vehicles for accessing the railway corridor for works and maintenance an is required to be at a standard to allow access for these vehicles and residents. Resurfacing cannot be carried out without a full reconstruction of the roadway including resumption of required land and full drainage reconstruction. Concern by forum members has been expressed over the retaining wall at #64 supporting the roadway especially as this retaining wall and excavated lower level was not approved by Council.	Council is currently working on a number of design options for Railway Crescent to improve pedestrian safety, accessibility and vehicular access in this very constrained environment. These designs will include consideration of pavement and drainage requirements as required. Council will be engaging with the community regarding these road upgrades once designs have been sufficiently developed.	Already Planned.
			Walker Lane, Helensburgh: This is reconstruction and surfacing of an existing laneway and not as new construction.	Noted.	N/A.
			Walker Street, Whitty – Tabratong Road: This is understood to be along the open drain on the western side of Walker St. Please confirm this is correct. A higher priority is replacement of the railing with full guardrail at the corner of Walker and Whitty Streets above the Camp Creek.	This project was for renewal of the guard rail at the creek culvert opposite Otford Road intersection. This work was completed late last year. Your request for replacement at the corner of Walker and Whitty Street has been passed onto the appropriate team for consideration. It is noted there have been no recorded crashes in this location over the past 10 years.	N/A.
			Otford Road – Water Crossing over Hacking River: A higher level crossing was listed a number of year ago for this crossing and now as Otford Rd is Transport for NSW alternative / detour router for when Lawrence Hargrave Drive is closed (accident or roadworks) a higher level all weather crossing of the Hawking river here is seen by NF1 as a priority along with reconstruction of the roadway on the western side of the river crossing to higher standard than present standard of the roadway with specific focus on the drainage down the roadway especially on the southern side of the roadway. NF1 suggests Council request financial assistance from the State Government for construction of a higher-level crossing of the Hawking River at Otford due to TfNSW using it as an alternative/detour router, replacement bus route and access for heavy railway maintenance vehicles.	Council has undertaken extensive investigations around the performance of this culvert. Unfortunately, a higher-level crossing does not provide a tangible increase to flood immunity due to the way the water catchment operates in a flood event. The project listed in the draft Infrastructure Delivery Program is investigating risk management by providing advance warning signage during flooding. This early identification will allow users to take alternative route via Walker St and Lawrence Hargrave Drive, saving back tracking or the temptation to drive through flood waters. Council staff are also investigating the priority of any renewal work to the existing crossing structure after the recent storm event. These investigations will include the consideration of external funding opportunities as suggested.	No.
			Rex Jackson Oval Shared Pathways: Concern from forum members over mountain bike riders using the pathway at speed and time racing when older people are using the pathway for walking. This is of a particular concern for visually / hearing impaired walkers. Example was also given of small children on bike learning to ride against high speed mountain bike riders. Solution?	It is noted this item relates to the future construction project. Council can install behavioural signage to remind cyclists to share the paths if this issue arises. The Helensburgh mountain biking park is extensive with plenty of opportunities for cyclists to race. The eastern section of the path is only the section of shared path with the intent of providing a connection to facilities and business within	No.

Delivery Program 2018-22 and Operational Plan 2021-22 – SUBMISSIONS AND RESPONSES

#	Author	Theme	Submission summary	Response	Proposed Amendment to plans
				the town centre. The remaining paths in the Rex Jackson precinct are dedicated to pedestrian use.	
			Lukin Street: This footpath would benefit from a No Stopping sign at the top of Lukin Street to prevent vehicles from parking on the footpath and allowing vehicles to complete a turn.	No stopping signage should be present for the turning area of Lukin Street. Residents can request rangers visit the area if drivers are continuing to ignore parking signs, via Council's customer service team.	N/A.
			Rex Jackson Park, Netball Court Carpark Forum asks if the surface can be of anti-hoon type that prevents burnouts and "donutting" in the carpark	Council is not aware of a specific surface that would deter this behaviour and still meet the needs of the community.	No.
			Helensburgh Library and Community Centre This is a substantial project for the community of 2508 and the delay is frustrating residents with the secrecy over location now adding further to that frustration. The location has to be in the CBD of Helensburgh to allow easy movement of pedestrians to and from the library and community centre and access to public transport. The location also demands substantial car parking for not only the Library and Community Centre but also the CBD of Helensburgh. Procurement of the land for the new Helensburgh Library and Community Centre needs to be this financial year and not delayed. While the Helensburgh Library staff are fantastic in what they deliver the temporary building does not require any more birthdays. The community does not want to the building turning 50 years old before it is replaced.	Further investigations of the existing library site were required during 2020 after the January 2020 bushfire season, in light of the proposed amendments to NSW Rural Fire Service requirements for construction in bushfire prone areas. These investigations have identified new regulations around identified bushfire zones, which have created several constraints for this site which indicate that this site is unlikely to be a feasible location for the new Community Centre and Library (CC&L). Investigations continue into the viability of locating the CC&L on an alternative site in the Helensburgh Town Centre. The complexities involved with completing due diligence for an alternative site, which include working with parties external to Council to resolve a number of land use issues, have resulted in delays with announcing an alternate site. Despite these challenges, other aspects of the project's planning continues and is ongoing. Council notes there is a budgeted commitment in the capital budget and Infrastructure Delivery Program and we continue to plan in accordance with this timeframe. Expected timeframes moving forward: • Community engagement (mid 2021); • Engage consultant design team (late 2021) • Development Assessment submission (early 2023); • Design completion (late 2024); • Construction commences (early 2025); • Completion and opening (mid 2027).	No.
143		Environmental Issues (Land Remediation); Land Use Management; Acquisition of Property; Open Spaces and Urban Greening.	Seeking your assistance and advice over a piece of land currently under remediation. As a Young Street (Wollongong) resident, I have watched with interest and lived with some discomfort as Jemena have gone about their Wollongong Gasworks Remediation project at 120 Smith Street since September 2019, potentially due to complete in June 2020. That the ground will no longer be contaminated by coal gas by-products is a big positive for both local residents and the environment generally. In the interim period after The Housing Trust moved out and before Ventia started demolition the area saw a multitude of bird species arrive, and no doubt other creatures took up residence in the quiet green space, before all the trees and buildings were removed. It would not take long for it to revert to this sort of state again. To my understanding, though remediated the subject land cannot be excavated (no basement carparks for example), but carbon fixing with indigenous bush would better prevent any further environmental issues and fits well with the Vision and Principles of council's Urban Greening Strategy 2017	Noted. The land in question remains in the ownership of Jemena Gas Networks NSW Limited and there are no current planning applications for this site at this time. While the City Centre Urban Design Framework identified a potential shortage of open space in the Smiths Hill and Victoria Street precincts, there is currently no strategy to support acquisition of open space land in this area. Noting the zoning and current use of this site, it is unlikely to be suitable for acquisition for open space noting that costs are likely to be overly prohibitive.	No.

Delivery Program 2018-22 and Operational Plan 2021-22 – SUBMISSIONS AND RESPONSES

#	Author	Theme	Submission summary	Response	Proposed Amendment to plans
			We would like to request Council resume the land in question and continue the green corridor which currently stretches back to the Princes Highway at Wollongong West Public School through Beaton Park, over Throsby Drive and on to Flinders Street. The benefits for the city would be many and varied but a park in this proposed location would certainly provide sanctuary for native animals, allow potential recovery of the (buried) stormwater creek, and meet many other of the principles (Maximisation of ecosystem services, waterway health and biodiversity connectivity, for example) of the Strategy. It is also on the new cycleway, so easy to get to on a bike. The main focus though for us would be that it would also provide a "sanctuary" for children and adults living in the multi-storey apartment blocks now proliferating in the area (with several more due to open up in the next year or so, including a large child care centre), with little or no adjacent green space. A place to rest and play by way of a council park would seem like a great solution all round. We for example currently walk over to the Botanical Gardens to enjoy this sort of urban greening relaxation. We would appreciate your thoughts and feedback as our ward councillor to this request, we would certainly appreciate your help in making this corner of the CBD a better place for us all to live.		

Delivery Program 2018-2022 & Operational Plan 2021-2022
SUMMARY OF PROPOSED AMENDMENTS

Recommended Changes Resulting from External Submissions

Illawarra Stingrays Home Ground

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (pp. 51-52):

Addition: *New action under Delivery Program Action 5.1.4.1: 'Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location'.*

Delivery Stream: Sportsfields
Supporting Document: Sportsgrounds and Sporting Facilities Strategy 2017-2021

Review Planning Controls – Wilga Street, Corrimal

Change to draft Delivery Program 2018-2022 and Operational Plan 2021-2022 (pp. 52-53):

Addition: *New action under Delivery Program Action 5.1.4.2: 'Review planning controls – Wilga Street, Corrimal'* and tick the 2021-2022 year.
Delivery Stream: Land Use Planning
Supporting Document: Corrimal Town Centre Plan 2015-2025

Roadworks (Renew)

Change to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 8):

Amend: *Amend the 'Lake Heights Rd; Flagstaff Rd to Hassan St' surfacing project to read 'Lake Heights Rd; Flagstaff Rd to Hassan St and segment between Hassan Street to Gloria Crescent,'.*

Active Transport (Shared Path and Cycleways)

Change to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 17):

Amend: *The 'Gwynneville; Braeside Ave, Murphys Road to Gipps Street' proposed new (paved) footpaths to read 'Keiraville; Braeside Ave, Murphys Road to Gipps Street.'*

CBD Public Domain

Change to Attachment 2: Draft Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 20):

Amend: *Amend the 'Wollongong; Crown St; Moore Ln to Kembla St North and South sides' upgrades project, to read 'Wollongong; Crown St; Corrimal St to Kembla St North and South sides'.*

Delivery Program 2018-2022 & Operational Plan 2021-2022
SUMMARY OF PROPOSED AMENDMENTS

Recommended Changes Resulting from External Submissions (continued)

West Dapto Infrastructure

Change to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 24):

Amend: *The design start date for Marshall Mount Road between Yallah Rd and Calderwood to the '2021-2022 and 2022-2023' financial years.*

Minor Amendments / Changes

Changes to Delivery Program and 2018-2022 and Operational Plan 2021-2022:

Amend*: Change of image on page 6 titled 'Delivering for our Community' to present a more balanced view to include recreational/commuter cyclists.*

Amend: *Amend the Parks and Sportsfields Service Plan (p. 96) Future Challenges Section: from 'Liaise with Football South Coast on the development of training and competition venues throughout the city' to read 'Liaise with local Sports associations on the development of training and competition venues throughout the city'.*

Amend: *Amend the Parks and Sportsfields Service Plan (p. 96) Major Projects Section: additional project 'Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location''*

Amend: *Amend the Land Use Planning Service Plan (p. 89) Major Projects Section: Review planning controls – Wilga Street, Corrimal*

Delivery Program 2018-2022 & Operational Plan 2021-2022
SUMMARY OF PROPOSED AMENDMENTS

Recommended Internal Amendments

Minor Amendments / Changes

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (pp. 10-11): 'Snapshot of the Wollongong Community'

Amend: *Update percentage of Wollongong's working age population eligibility to receive JobSeekeer or Youth Allowance from 8.1% to 6.8% to reflect the latest available data.*

Amend: *Update the estimated resident population from 218,114 to 219,798 to reflect the latest available data (2020 estimate).*

Amend: *Update the Wollongong LGA and NSW unemployment rate from 7% and 5.7% to 6.4% for both, to reflect the latest available data.*

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (pp. 14-16): 'Funding at a Glance':

Amend: *'Projected Sources of Revenue', 'Projected Expenses' and 'Capital Budget 2021-2024 Summary' has been updated to reflect current budgets and forecasts proposed for adoption. Full details of budget changes made during the exhibition period are included in the Council report.*

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (p. 46):

Amend*: Operational Plan Action 4.3.1.2 (3) to: Implement the Workforce Strategy 2018-2022 and Prepare an updated Workforce Strategy 2022-2026*

Amend*: Operational Plan Action 4.3.1.2 (4) to: Implement the Our Safety Program*

Delivery Stream: Safety and Workplace Services
Supporting Document: Our Safety Program

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (pp. 51-52):

Addition: *New Operational Plan action under Delivery Program action 5.1.4.1: Investigate options with the Australian Baseball League to establish Wollongong as a home base location for a National Baseball League team.*

Delivery Stream: Sportsfields
Supporting Document: Sportsgrounds and Sporting Facilities Strategy 2017-2021

Changes to Delivery Program 2018-2022 and Operational Plan 2021-2022 (p. 95) – Parks and Sportsfields Service Plan

Amend: *The Parks and Sportsfields Service Plan 'Major Projects' to include: Investigate options with the Australian Baseball League to establish Wollongong as a home base location for a National Baseball League team.*

Delivery Program 2018-2022 & Operational Plan 2021-2022
SUMMARY OF PROPOSED AMENDMENTS

Recommended Internal Amendments (continued)

Minor Amendments / Changes

Changes to Attachment 3: Revenue Policy, Fees and Charges 2021-2022 (pp. 79-80

Amend (pp. 79-80): *Mixed General Waste – Charge per tonne: from $384.00 to $385.00 to reflect the 2021-2022 NSW Environmental Protection Authority (EPA) Waste Levy increase of $1.10 in 2021-2022.*

Amend (p.36): *Parking Fees – Surface Parking Areas: correction of 'Atchinson' Street to 'Auburn' Street.*

Addition (p. 36): *Parking Fees – Surface Parking Areas: addition of Court Lane Carpark location to reflect Council's complete carpark portfolio. Note, the amount of the associated fees is the same as other locations listed for Surface Parking Areas.*

Amend (p. 80): *Expanded plastic (polystyrene & other light) loads by volume – Charge per m^3 (applicable to loads > 25% by volume polystyrene) to: Expanded Plastic (polystyrene & other light) loads by volume – Charge per m^3.*

Changes to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 13)

Remove: *Bellambi Boat Ramp Car Park Upgrades. This project has been reclassified from a capital project to the maintenance program. Note, the project remains scheduled, however is now not listed as a capital project in the Infrastructure Delivery Program.*

Changes to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 15)

Remove: *'Franklin Avenue Cycleway; Ursula Road to Park Road.' This project is now incorporated into the 'Ursula Rd; Franklin Ave to Trinity Row – Shared User Path' project (p. 16 of Infrastructure Delivery Program 2021-2022 to 2024-2025).*

Changes to Attachment 2: Infrastructure Delivery Program 2021-2022 to 2024-2025 (p. 15)

Remove: *'North Wollongong SLSC Roof.' This project is now incorporated into the 'North Wollongong SLSC' project (p. 44 of Infrastructure Delivery Program 2021-2022 to 2024-2025).*

DELIVERY PROGRAM 2018-2022

OPERATIONAL PLAN 2021-2022



wollongong
city of innovation



Acknowledgement of Country

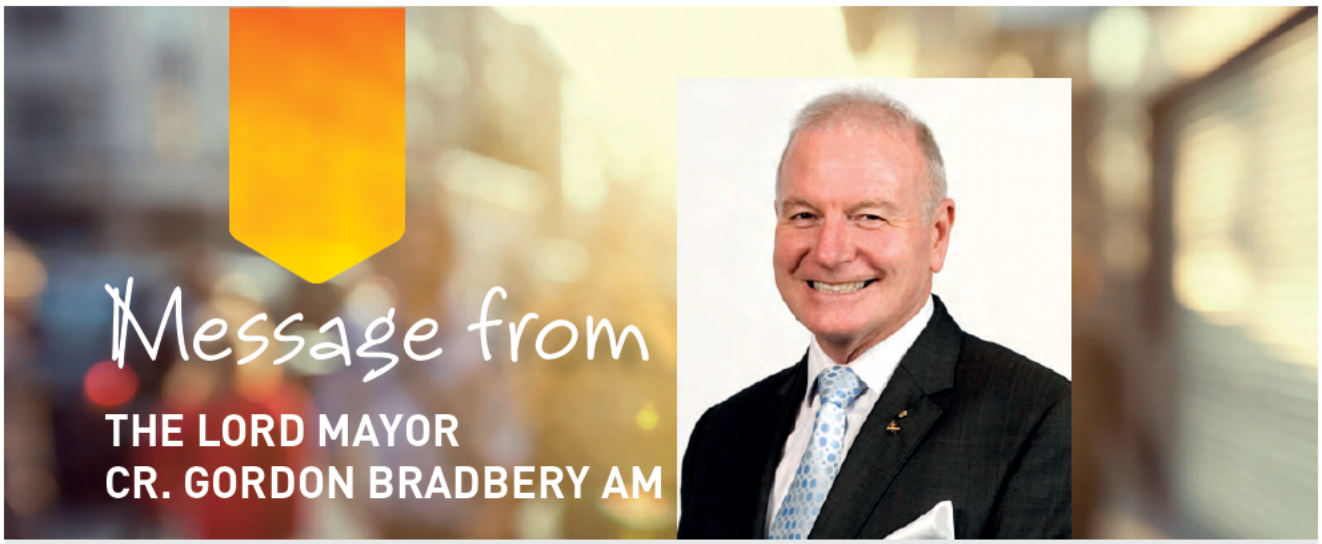
We acknowledge the Traditional Custodians of the land on which our city is built, Dharawal Country. We recognise and appreciate their deep connection to this land, waters and the greater community. We pay respect to Elders past, present and those emerging and extend our respect to all Aboriginal and Torres Strait Islander people who call this city home. We recognise Aboriginal and Torres Strait Islander people as the first people to live in the area. We respect their living cultures and recognise the positive contribution their voices, traditions and histories make to the city.

From the mountains to the sea



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Message from

THE LORD MAYOR CR. GORDON BRADBERY AM

The opportunity to write the Lord Mayor's comment on an upcoming Operational Plan always provides a welcome chance for reflection. It allows me to critically review what has been achieved over the past 12 months, as well as our future direction. It's a chance to recognise what has been delivered, and what we're committed to moving forward.

Community is at the front and centre of all we do – and nowhere is that more apparent than in this Operational Plan. It is, of course, an Operational Plan we never anticipated this team of Councillors and I would need to prepare as our term was due to finish in September 2020. That, however, changed when COVID-19 hit and the decision was made to move the council election to 4 September 2021, adding an additional year of service to our council term.

Last year we made some big decisions that allowed Council to respond proactively and to work to minimise the impact the pandemic had on our community. We offered rate relief by providing the option to defer payments, and we committed on the delivery of programs and infrastructure that had a two-fold impact. It saw us respond to the dramatically increased use of our outdoor spaces like parks, playgrounds and shared paths. We put more lifeguards at our pools and on our beaches over summer, we increased our waste collection services in public spaces, and we undertook an ambitious plan to renew footpaths and shared pathways. It also allowed us to follow through on our commitment to support local businesses during tough times by prioritising the use of contractors or suppliers.

Move forward 12 months and my fellow Councillors and I have gone through the difficult process of reviewing, prioritising and planning what our Council will deliver for our community in the next one to four years. We are grateful to the various grant funding opportunities the Australian and NSW Governments have provided to support us and we've worked to ensure our decisions are in line with the vision set out in Wollongong 2028.

To those who regularly interact with Council, these priorities will come as no surprise. Some of the highlights of this Operational Plan and associated Delivery Program have allowed us to;

- Propose a $834M Infrastructure Delivery Program over the next four years
- Commit $18M operational investment in sustainability and climate action over the next four years.
- Commit to $3M operational spend on Lake Illawarra over the next four years, and,
- Invest $3.3M operational spend on events over the next four years

These are big numbers and they're evidence of how this Council is focussed on meeting the needs for as many people within our community as possible

However, to break these numbers down into projects or things you will see, this means we're;

- Increasing support provided through the Sports Grants Program and upgrades to sporting facilities throughout the city
- Putting extra resources into cleaning amenities, public place recycling and rubbish collection
- Adding colour to our streetscapes with more seasonal flower planter boxes
- Making improvements to our city's accessibility with new accessible amenities at Port Kembla Pool and an all access all abilities playground at Stuart Park in Wollongong.
- Funding more pedestrian and road safety projects
- Enhancing support for managing natural areas, including bike trails and dunes maintenance
- Backing our creative community with additional support for Merrigong Theatre Company and the Illawarra Performing Arts Centre, as well as improvements to Wollongong Town Hall and Wollongong Art Gallery
- And, making plans for important community assets such as new Library and Community Centre facilities at Warrawong and Helensburgh

As Lord Mayor of this great city of Wollongong I hope you feel as inspired as I do reading through these important Plans for our future. These are good plans, robust plans and ones that speak to the city that we are, and the one we aspire to be in the future.

Wollongong City Lord Mayor Councillor
Gordon Bradbery AM



Message from

THE GENERAL MANAGER GREG DOYLE

I am pleased to present the Operational Plan 2021-2022 which outlines all the actions we are committed to delivering for our City and our community in the year ahead.

This Plan includes significant investment in cycleways, footpaths, roadworks and lighting to make our favourite places more accessible, while upgrades to community buildings, cultural and sporting facilities, pools and playgrounds will ensure we continue to be a vibrant and liveable city.

As we navigate our way through the post-pandemic economic recovery, our staff, contractors and volunteers have turned this uncertainty into opportunity; shifting our delivery structures to ensure our community stays connected and everyone gets the services they need.

This program of works detailed in this Plan is assisted by both the NSW State and Federal Governments and the range of grant stimulus funding they have provided in response to the economic challenges faced by Local Governments. The rigorous planning process has prioritised a number of key projects this year based on feedback from our community and the needs of a growing population. These include:

- Rollout of our Cycling Strategy 2030
- Upgrade and refurbishment of the North Wollongong Surf Life Saving Club and Seawall
- Development of the Whytes Gully landfill site
- Continued work on the Grand Pacific Walk

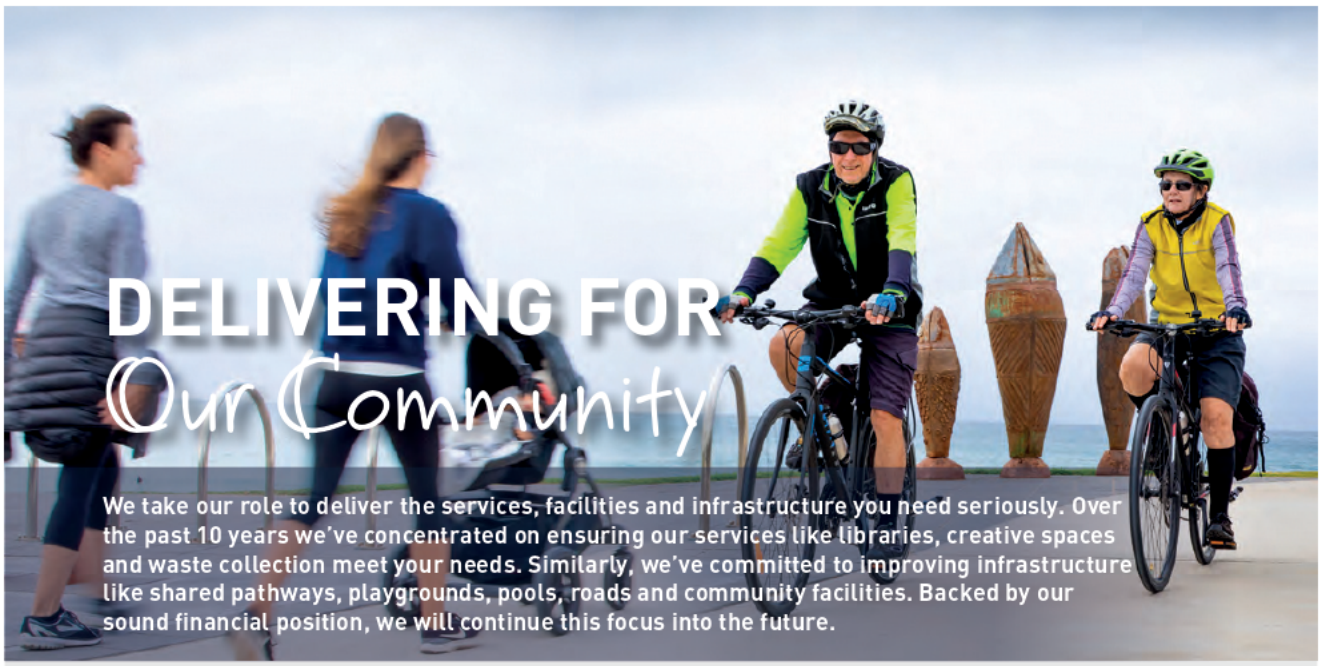
In 2020, Wollongong was awarded the prestigious UCI Bike City Label, joining the ranks of cities such as Vancouver, Paris, Copenhagen and Glasgow. The recognition comes as we prepare to host the 2022 UCI Road Cycling Championships and begin the rollout of the Wollongong Cycling Strategy 2030.

We're investing significant funding towards footpaths and shared paths, almost doubling our cycling network from around 130km to over 250km. We want to make Wollongong the place to ride, not just for professional cyclists, but for families and commuters looking for an active and environmentally friendly way to get around. From 'pop-up' cycleways in Wollongong, Towradgi and Port Kembla, to the new criterium track and mountain bike park, we're finding ways to encourage active transport and providing better options for cycling and walking.

Last year we put in place a number of strategies to support our community and manage the impact of lockdowns and job losses through the pandemic. We have also been successful in securing State and Federal funding for numerous projects. I believe this plan strikes the balance between working to create an extraordinary Wollongong while managing our financial resources for the long term. As we create a more accessible and sustainable city, our significant investment in infrastructure has provided employment opportunities for local contractors, suppliers and businesses, while creating spaces, places and facilities for our community into the future.

This year will also see us focus on continuing to improve our customer service. We are committed to being the best possible local government authority we can be.

Greg Doyle
General Manager



DELIVERING FOR Our Community

We take our role to deliver the services, facilities and infrastructure you need seriously. Over the past 10 years we've concentrated on ensuring our services like libraries, creative spaces and waste collection meet your needs. Similarly, we've committed to improving infrastructure like shared pathways, playgrounds, pools, roads and community facilities. Backed by our sound financial position, we will continue this focus into the future.

Climate and Sustainability

This community has made it clear to Council we need to prioritise care for our natural environment. We're committed to proactive and positive steps that will support this Community Strategic Plan goal.

This 2021-2022 Operational Plan proposes additional investment that will facilitate the rollout of the Sustainable Wollongong 2030 Plan. The funding will support the delivery of Council's Climate Mitigation Plan and to meet the commitments we made on under the Global Covenant of Mayors and the Cities Power Partnership. In addition, we're also fast-tracking a dunes maintenance program and offering a collaborative community-focussed program to deliver new bike trails and remove illegal environmentally-damaging ones. We will also dedicate resources to maximise external grant funding opportunities.

Supporting Our Economy

We're a major employer, landlord, contractor and service provider and we have a key role to play in supporting the local economy. Within the 2021-2022 Operational Plan, we have a $828 million Infrastructure Delivery Program (2021-2025). This is significant as it not only sees Council delivering on our promise to improve the public areas within our CBD, to offer exciting events and economic development projects, but it allows us to provide employment opportunities and to stimulate the local economy. In addition, we'll redirect net revenues from parking meters to support our increased investment in city centre activation and marketing activities.

Creative Vibrancy and Arts

Our community is a creative and artistic one and many who call Wollongong home find employment, entertainment or hobbies in the arts sector.

We value the contribution our city's creatives make to our cultural fabric and this 2021-22 Operational Plan demonstrates that through additional support to the Illawarra Performing Arts Centre and Merrigong Theatre Company to facilitate their operations.

We're also planning to undertake improvements to the Wollongong Town Hall and Wollongong Art Gallery, including maintaining its valuable arts collection.

Civic Leadership

We have a diverse community in Wollongong and to support everyone we need to ensure there is a range of housing opportunities. While Council does not necessarily build houses, we have a significant role to play in advocacy and policy support. The 2021-22 Operational Plan proposes additional funds to support the delivery of affordable housing outcomes.

We're also looking to build our city's learning capabilities and through the Wollongong Learning City project. Again acting as an advocate within the community, the project will see Council bring together local stakeholders (including educational institutions and community groups) to draw expertise, efforts and establish connections with a focus on increasing formal and informal learning opportunities. The project is linked to Wollongong City Libraries Strategy outcomes including increasing access to information, recreational and learning opportunities, technology and services and the development of training and education programs to meet diverse community needs.



Improving our Places and Spaces

Open spaces and opportunities to play, socialise and enjoy the outdoors is key to community wellbeing.

We're committed to improving our places and open spaces. The 2021-22 Operational Plan includes a focus on improving the city's presentation across key sites within the Local Government Area, and increased budget dedicated to cleaning amenities, rubbish collection, public place recycling and waste education.

We're also investing in sporting facilities and services with the Plan including a setting side budget to kickstart the implementation of the King George V Masterplan.

Record Investment In Infrastructure

We're focussed on providing the right spaces, places and facilities for our community into the future. Our investment in infrastructure needs to provide the right balance between maintenance, operation and construction.

We've a number of exciting key projects in the works for the next year. These include North Wollongong Surf Club and Seawall renewal, work on new stages of the Grand Pacific Walk, installation of accessible amenities at Port Kembla Pool, and an All Ages All Abilities playground in Wollongong's Stuart Park.

We're also undertaking major planning and delivery work ahead of the 2022 UCI Road World Cycling Championships. In September 2022 the eyes of the world will be on Wollongong for this global event and our community will benefit in a range of ways beyond the exciting event itself. These include increased funding for priority pedestrian and road safety projects, as well as our significantly increased investment in footpaths and cycleways.

Planning for The Future

While we're delivering the best for our community now, it's important we're also making plans for the future. The 2021-22 Operational Plan proposes an additional $1.4 million investment in planning studies. These studies will help support our growing community, understanding future needs and how we can support these being met.

These studies cover diverse areas including:

- Population growth an impacts of neighbouring communities' growth on city
- Coastal Management Planning and Riparian Corridor Management Study and Policy
- West Dapto future community infrastructure, feasibility assessments on proposed recreation facilities
- City Centre Access and Movement

Such key documents are important in planning for the future, and the actions within are considered and prioritised in the budget as part of Council's annual planning process.

COVID Recovery

Even at the height of COVID in 2020, we were focussed on the future. We were putting plans in place to support our community and economy into the future.

This will continue in 2021-22 as we roll out a significant infrastructure program that continues to provide employment opportunities to local contractors, suppliers and businesses. We're grateful to the Federal and State Governments as we've secured significant external funding over the past 12 months. This is being used to deliver valued community services and improvements to our local roads and community assets, including more than $16 million to support our investment in infrastructure.



Our Vision

From the mountains to the sea, we value and protect our natural environment and we will be leaders in building an educated, creative and connected community.

Our Community Goals

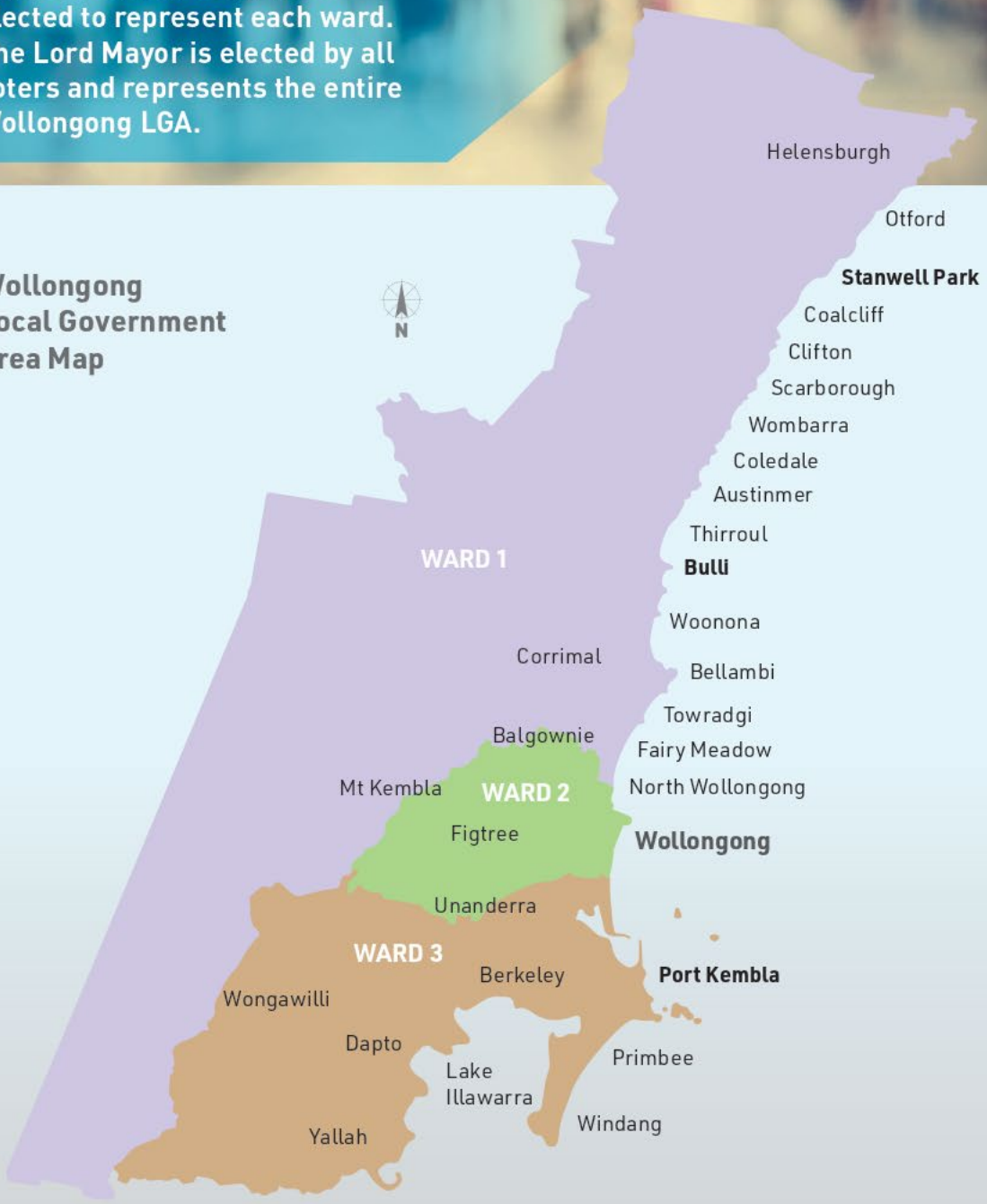
To support the achievement of our community vision, collaborative efforts will focus on six interconnected goals:

1. **We value and protect our environment**
2. **We have an innovative and sustainable economy**
3. **We have a creative, vibrant city**
4. **We are a connected and engaged community**
5. **We have a healthy community in a liveable city**
6. **We have affordable and accessible transport**

Our City

The Wollongong Local Government Area (LGA) is divided into three wards with four Councillors elected to represent each ward. The Lord Mayor is elected by all voters and represents the entire Wollongong LGA.

Wollongong Local Government Area Map



SNAPSHOT OF THE WOLLONGONG COMMUNITY



WOLLONGONG

Said to originate from the Aboriginal word Woolyungah, meaning Five Islands. The FOURTH LARGEST CITY in New South Wales and 11TH LARGEST CITY in Australia in terms of population (ABS, significant urban areas).



SEPARATE HOUSING PROVIDED ACCOMMODATION FOR

67.3% **of the Wollongong LGA population; 20.7% OCCUPIED A MEDIUM DENSITY DWELLING; while 10.3% OCCUPIED HIGH DENSITY DWELLINGS[1]. In Wollongong City, 63.2% OF HOUSEHOLDS WERE PURCHASING OR FULLY OWNED THEIR HOME, 21.3% were renting privately, and 7.4% were in social housing in 2016[2].**

THE MEDIAN AGE OF THE POPULATION OF WOLLONGONG WAS



39 YEARS

We have an ageing population, 17.7% of our community are age 65 +

IN 2016, 19.9% of households earned a high household income ($ 2,500 PER WEEK OR MORE) and 20.8% of households earned a low income ($0 to $650 per week).

In January 2021, 6.8% of WOLLONGONG'S WORKING AGE POPULATION were eligible to receive JobSeeker allowance or Youth Allowance (excluding students), up from 5.4% in April 2021



IN 2020, THERE WERE

219,798 PEOPLE

counted as living in Wollongong (Estimated resident population).



A TOTAL OF 72.6% of the population of Wollongong stated they were Australian born (5.8% not stated). OF THE 21.5% BORN OVERSEAS the FIVE MAIN COUNTRIES OF BIRTH WERE UK, China, North Macedonia, Italy and New Zealand.

Information has been taken from the 2016 ABS Census Data and Profile ID.

1. Caravans, cabins and houseboats (0.5%); other (0.5%) and not stated (0.6%)
2. Renting - not stated (0.4%); other (0.9%) and not stated (6.9%)



IN 2016, **30.2%** of families were couple families with child(ren)

and **11.5%** WERE ONE-PARENT families compared to 33.2% and 10.9% in 2001 respectively.

24.3% OF HOUSEHOLDS WERE ONE PERSON HOUSEHOLDS, with almost half of these people over the age of 65.

IN 2016, THERE WERE **5,368** PEOPLE in the Wollongong LGA who identified as Aboriginal or Torres Strait Islander, representing 2.9% OF THE TOTAL POPULATION (Estimated resident population).

IN 2016, THE MEDIAN WEEKLY MORTGAGE REPAYMENT WAS **$449** and the median weekly rent payment was $460 compared to $456 and $465 respectively for New South Wales.

Hello 你好 ¡Hola!

ENGLISH WAS STATED AS THE ONLY LANGUAGE SPOKEN AT HOME BY **78.2%** OF THE POPULATION.
The four most common languages other than English spoken at home are Macedonian, Italian, Mandarin and Arabic, with Mandarin as the fastest growing language.

Wollongong LGA's unemployment rate is now EQUAL TO THE STATE AVERAGE at **6.4%** in March 2021 compared with 6.4% for New South Wales.

A TOTAL OF **76.6%** of Wollongong's households had broadband internet connection UP FROM 71% IN 2011. This varies across the city from a low of 55% in Warrawong to a high of 88.4% in Austinmer.

In 2016, **71.2%** of people who live in Wollongong indicated they travel to work in a motor vehicle,

5.5% travelled by train,

3.5% Worked at home.

2.0% travelled by bus.

3.6% Used active transport.

Information has been taken from the 2016 ABS Census Data and Department of Education, Skills & Employment.

OUR COUNCILLORS



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Cr. Jenelle Rimmer — WARD 1
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Cr. Cameron Walters — WARD 3
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Cr. Ann Martin — WARD 3
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Vicky King
Cr Vicky King sadly passed in February 2020.
The position has remained vacant.

OUR EXECUTIVE



Greg Doyle
General Manager



Renee Campbell
Director
Corporate
Services



Linda Davis
Director
Planning and
Environment



Joanne Page
Director
Infrastructure
and Works
(Acting)



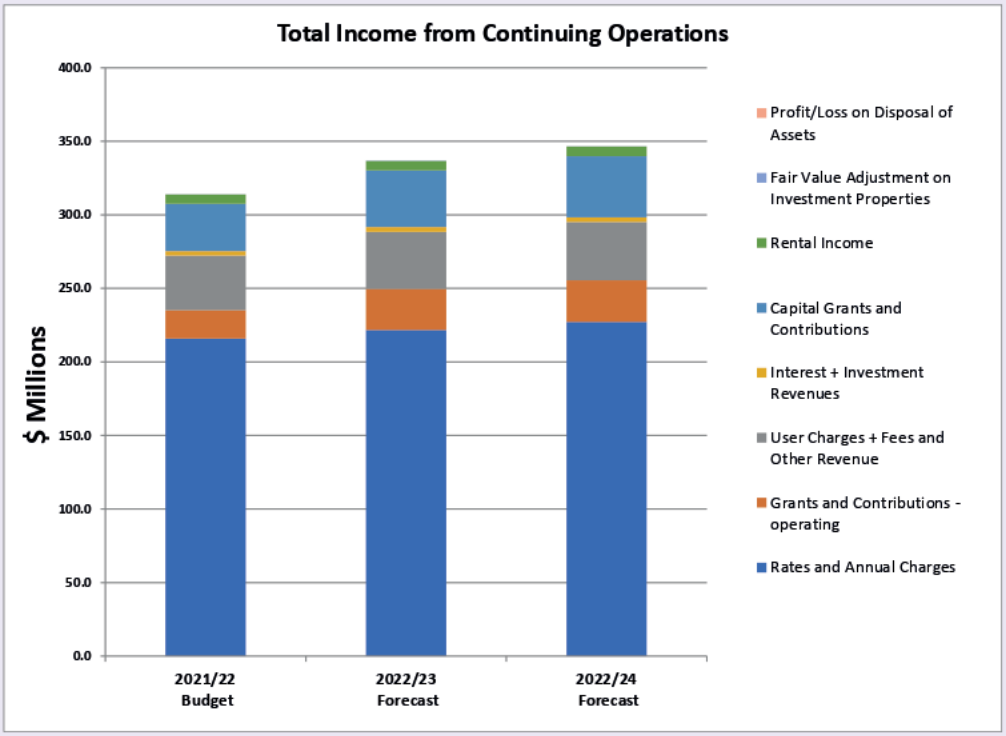
Kerry Hunt
Director
Community
Services

FUNDING AT A GLANCE

The charts and tables below provide a snapshot of Council's estimates for sources of revenue and expense categories for 2021-2022 to 2023-2024. More detailed information is provided in Attachment 1 - Budget 2021-2022 and Attachment 3 - Revenue Policy, Fees and Charges 2021-22.

Projected Sources of Revenue

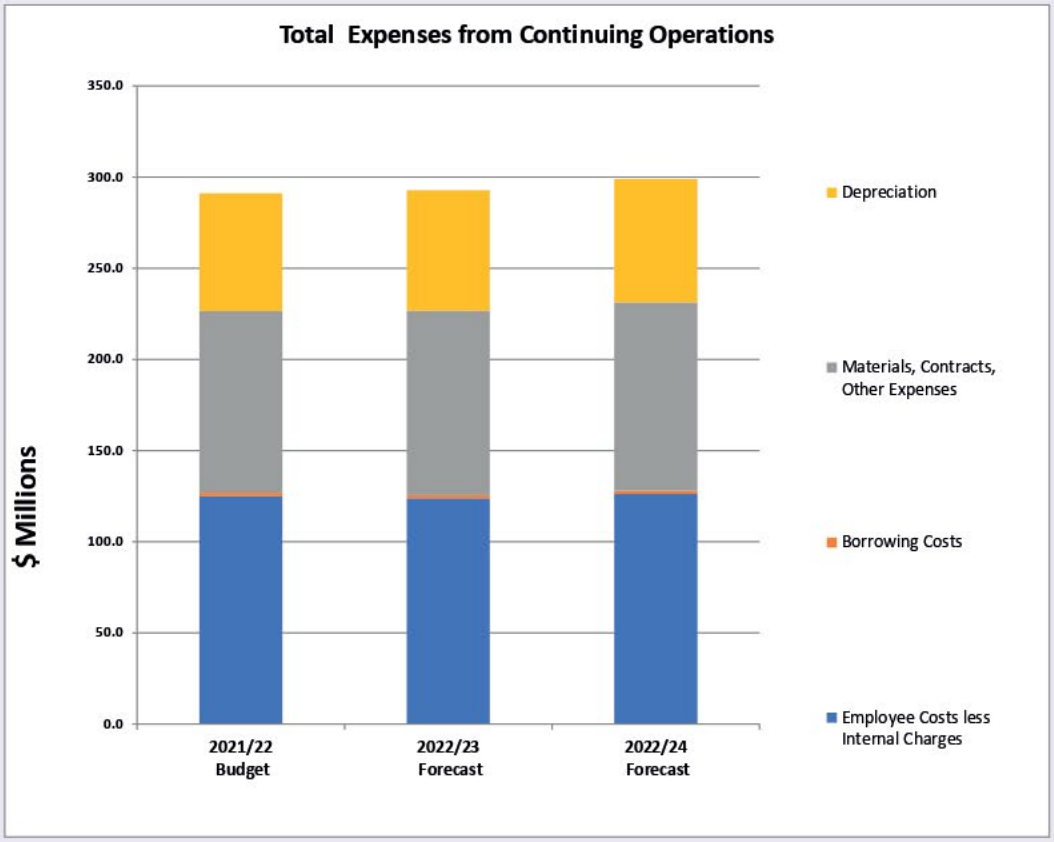
Revenue Type	2021/22 Budget ($M)	2022/23 Forecast ($M)	2023/24 Forecast ($M)
Rates and Annual Charges	215.9	221.8	227.2
Grants and Contributions - operating	19.3	27.9	28.3
User Charges and Fees and Other Revenue	37.0	38.7	39.6
Rental Income	6.3	6.4	6.6
Fair Value Adjustment on Investment Properties	0.2	0.2	0.2
Interest + Investment Revenues	3.2	3.3	3.2
Capital Grants and Contributions	32.1	38.5	41.5
Profit/Loss on Disposal of Assets	0.0	0.0	0.0
Total Income from Continuing Operations	**314.0**	**336.8**	**346.6**





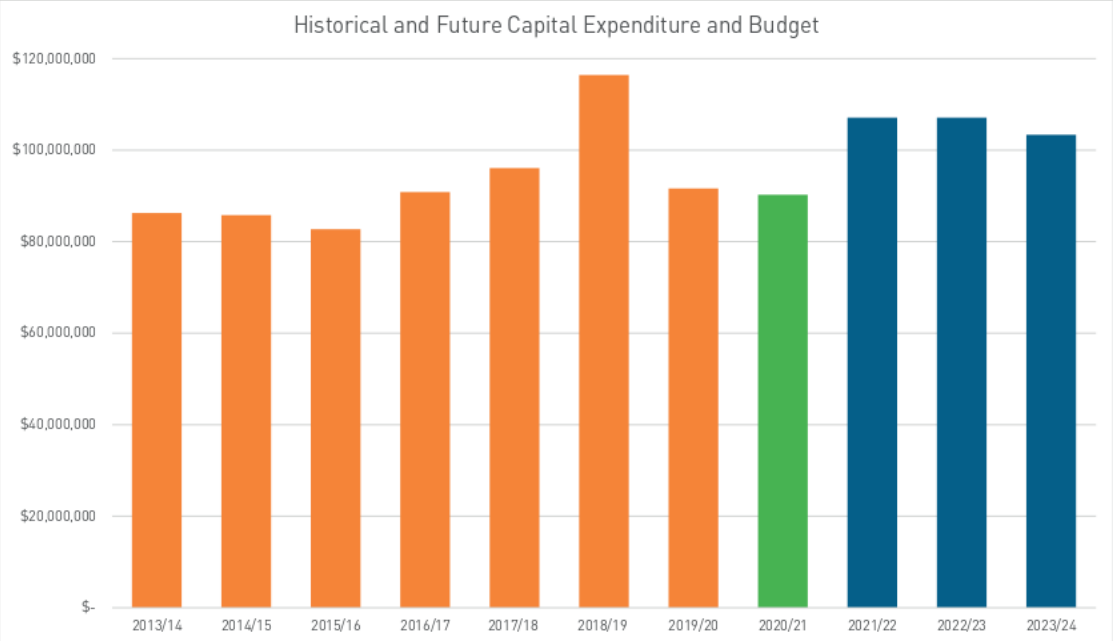
Projected Expenses

Expense Type	2021/22 Budget ($M)	2022/23 Forecast ($M)	2023/24 Forecast ($M)
Employee Costs less Internal Charges	124.9	123.8	126.3
Borrowing Costs	2.0	1.8	1.8
Materials, Contracts, Other Expenses	99.5	101.1	103.2
Depreciation	64.7	66.1	67.8
Loss on Disposal of Assets			
Total Expenses from Continuing Operations	**291.1**	**292.8**	**299.0**



Capital Budget 2021 - 2024 Summary

The table below demonstrates Council's three year commitment to asset renewal with a significant allocation of capital expenditure. This approach goes towards improving key community assets and delivering on community priorities of roads, community buildings, footpaths and cycle ways and public facilities.



The budget for 2021-2024 is comprised of the following funding sources:			
Revenue Type	**2021/22 Budget ($M)**	**2022/23 Forecast ($M)**	**2023/24 Forecast ($M)**
Operational Funds	60.9	66.7	65.5
Asset Sales	1.9	1.9	1.7
Grants and Contributions (including Developer Contributions (previously s94)	33.1	26.7	22.6
Restricted Cash (Internal & External)	8.7	10.9	13.0
Borrowings			
Other Capital Contributions	2.6	0.9	0.6
TOTAL	**107.1**	**107.1**	**103.4**

Listening to our community



An extensive engagement process was carried out on the Our Wollongong 2028 goals and Community Strategic Plan. A discussion paper Our Wollongong 2028 was released in November 2017 to commence conversations with the community on the future of Wollongong. A variety of promotional and engagement methods were used to seek community and stakeholder views on the future of Wollongong.

Community engagement is how we reach out and encourage our community to talk with us about the plans, projects and policies we develop on their behalf. Community engagement help us make better decisions, it builds relationships and trust; builds a sense of belonging; and keeps the community informed.

The feedback we receive from community is considered along with legislation, policies, technical assessment, financial, environmental and social impacts.

The COVID-19 Pandemic has changed the way we connect and engage with our community and we have used new methods to ensure we reach our community, particularly the isolated and vulnerable. We are committed to providing opportunities for everyone in our community to help us make informed decisions.

There is a range of information on ways to be involved in Council's decision making process on our website's *Join the Conversation* pages.



1. Activating our Suburbs

We are committed to enhancing and activating spaces and places across our Local Government Area through sound planning and focused programs.

Our Delivery Program includes an ambitious plan of action to establish our city, towns and villages to be connected and liveable spaces offering a variety of attractions and opportunities for people to work, live, play, learn, visit and invest. Our program supports a variety of infrastructure spending to enhance recreation, sporting and cultural opportunities.

2. Urban Greening

Urban Greening forms a significant focus during this Council term. Our program includes the implementation of key priorities within Council's Urban Greening Strategy, in conjunction with projects and services that impact sustainability and the quality of our environment.

3. West Dapto

We will continue to work in collaboration with key agencies to provide the infrastructure needed to support growth and employment lands within the West Dapto Urban Release Area. This will include coordinated planning for access improvements including new roads and bridges which are needed to support the additional 17,000 future housing lots and 8,500 jobs required over the next 30 years.

4. Active Transport and Connectivity

We are planning for and progressively working towards an integrated and active transport network with improved connectivity across the local government Area. A series of actions will be undertaken across this term of Council to facilitate the upgrade of our public transport and bicycle networks and pedestrian access. This renewed focus is complemented by a significant investment into our footpaths and cycle ways.

5. Business and Investment

We will continue to grow the Wollongong economy through attracting business, investment, major events, and tourism to the region. We will continue to promote our local advantages, including our proximity to Sydney, supportive business environment, innovative ecosystem, vibrant CBD, and superb liveability to attract businesses and encourage local jobs growth. We will work with key stakeholders, including state and federal governments to further promote our city and attract greater investment in infrastructure and other key assets.



We are a purpose-led, values driven organisation. Our values are part of everything we do every day and provide the foundation of our organisational culture, and guide how we deliver the strategies and actions outlined in this document. We live these values through:

- Enabling daily work that encourages collaboration, innovation, interdependence, belonging and inclusion
- Living the values in everyday work through behaviours and interactions
- Supporting and enabling people to deliver on the promise of an Extraordinary Wollongong.

OUR VALUES

SUSTAINABLE
use our community's resources responsibly

COURAGE
challenge the norm to be better

RESPECT
inclusive and considerate

ONE TEAM
together we deliver excellent service

INTEGRITY
honest and reliable



The Delivery Program is a four year plan that covers the term of this elected Council. To create the Program, we looked at the Community Strategic Plan and asked what we could achieve over the next four years to bring us closer to the community's vision and goals. With limited resources – skills, labour, time and money – we cannot achieve everything at once.

The four-year Delivery Program is reviewed annually to determine which strategies set out in the Community Strategic Plan can be achieved within Council's available resources, and an Operational Plan of action for the coming financial year is created.

This ensures Council's long-term planning is consistent with current and future needs of the community. The Operational Plan 2021-2022 is the final year of the Delivery Program 2018-2022. It outlines the actions that will be undertaken for each strategy, determines who has primary responsibility, and highlights related Council documents that coincide with each action.

Progress against actions identified in the Operational Plan is reported to Council quarterly. An annual report is also prepared that reflects and reports on Council's overall performance for the financial year. The progress and achievements of the Delivery Program are reported to Council at the last meeting of an elected council's term in the End of Term Report.

This planning process allows Council to prioritise projects based on the needs and direction provided by our community, and ensure our actions align to our community's vision and goals for the City.

Resourcing Our Delivery Program

The Resourcing Strategy outlines and assesses how Council will manage its finances, assets, technology and people to work towards achieving the community's vision and goals. Our Wollongong 2028 Resourcing Strategy now also includes an Information Management and Technology Strategy.

This ensures Council's long-term planning is consistent with current and future needs of the community. The Operational Plan 2021-2022 is the final year of the Delivery Program 2018-2022. It outlines the actions that will be undertaken for each strategy, determines who has primary responsibility, and provides a link to Council documents that coincide with each action.

Annual Service Plans

Service plans bridge the gap between Council's strategic direction set out in the Operational Plan (annual deliverables), and the ongoing activities delivered by the organisation on a day-to-day basis. The service plans are included on page 65 of this document.

Supporting Documents

Council has numerous strategies and plans referred to as supporting documents. These documents are the result of rigorous planning and engagement and are an important consideration in the development of the Delivery Program 2018-2022 and Operational Plan 2021-2022. Through the annual planning and prioritisation process key projects, strategies and actions contained within these supporting documents have been included in the Delivery Program.

Delivery Program Operational Plan

About this Plan

We are now in the final year of the Delivery Program 2018-2022, which form part of Council's Integrated Planning and Reporting Framework. This document outlines actions Council will undertake to achieve the objectives and strategies outlined in the Our Wollongong 2028 Community Strategic Plan. Council will facilitate a review of the Community Strategic Plan in 2021-2022 that will be informed by comprehensive engagement and feedback from our communities.



How to read this Plan

GOAL
These are the community's long-term priorities and aspirations for the City. They contribute to achieving the City vision. The City vision was adopted by Council in 2012 following extensive community engagement. Council has a custodial role in working towards realising these outcomes; however, is not wholly responsible for achieving them. Other partners, such as state agencies and community groups have an important role to play in achieving the goals.

OBJECTIVES
Provides specific focus points to achieve the community goals.

STRATEGIES
These are how we plan to achieve each objective. The Delivery Program and Operational Plan outline how the strategies can be achieved. They are structured around key community goals.

GOAL 1 - We value and protect our environment

OBJECTIVE 1.1 Our natural environment, waterways and terrestrial areas are protected, managed and improved

STRATEGY 1.1.1 The community is actively involved in the expansion and improvement of our green corridors and other natural areas connecting the escarpment to the sea

DELIVERY PROGRAM 1.1.1.1 Implement programs and events which facilitate community participation to improve natural areas

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Coordinate Council's environmental programs and events including: Bushcare, FiReady, Dunecare and Greenplan	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Sustainable Wollongong 2030
2	Continue to pursue biodiversity certification of the West Dapto Urban Release Area including offsetting provisions	West Dapto Planning	✓	✓	✓		West Dapto Vision 2018
3	Implement priority actions from the Illawarra Biodiversity Strategy	Environmental and Sustainability Planning	✓	✓	✓	✓	Sustainable Wollongong 2030

DELIVERY PROGRAM
Four year activities and plans that Council will undertake contributing to achieving the long-term objectives and ultimately the City's vision and goals

DELIVERY STREAM
The responsible council section that will oversee and report on the action

SUPPORTING DOCUMENTS
These are Council endorsed documents that inform the actions.

OPERATIONAL PLANS
The Operational Plan actions detail the activities and projects Council will undertake during each year over the four year term.
These are reviewed and updated annually. Each action relates to a Delivery Program.

Our Wollongong 2028

Delivery Program and Operational Plan

GOAL 1 - We value and protect our environment

OBJECTIVE 1.1 Our natural environment, waterways and terrestrial areas are protected, managed and improved

STRATEGY 1.1.1 The community is actively involved in the expansion and improvement of our green corridors and other natural areas connecting the escarpment to the sea

DELIVERY PROGRAM 1.1.1.1 Implement programs and events which facilitate community participation to improve natural areas

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Coordinate Council's environmental programs and events including: Bushcare, FiReady, Dunecare and Greenplan	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Sustainable Wollongong 2030
2	Provide opportunities to work with volunteers, community groups and government to actively participate in urban greening	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Urban Greening Strategy 2017-2037

DELIVERY PROGRAM 1.1.1.2 Projects and programs that achieve enhancement of the natural environment and escarpment are developed and implemented

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to pursue biodiversity certification of the West Dapto Urban Release Area including offsetting provisions	West Dapto Planning	✓	✓	✓	✓	West Dapto Vision
2	Implement priority actions from the Illawarra Biodiversity Strategy	Environmental and Sustainability Planning	✓	✓	✓	✓	Sustainable Wollongong 2030
3	Review and update the Illawarra Biodiversity Strategy 2011-2015	Environmental and Sustainability Planning		✓	✓	✓	Sustainable Wollongong 2030
4	Support the Illawarra District Weeds Authority to fulfil and prioritise weed control obligations under the Biosecurity Act 2015.	Natural Area Management	✓	✓	✓	✓	Sustainable Wollongong 2030
5	Implement priority actions from the Illawarra Escarpment Strategic Management Plan	Environmental and Sustainability Planning	✓	✓	✓	✓	Illawarra Escarpment Strategic Management Plan 2015
6	Council programs incorporate leading practice urban tree and vegetation management	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Urban Greening Strategy 2017-2037

7	Coordinate natural area restoration works at priority sites	Natural Area Management	✓	✓	✓	✓	Sustainable Wollongong 2030
8	Continue to implement and support pest management programs for priority pests	Natural Area Management	✓	✓	✓	✓	Sustainable Wollongong 2030
9	Prepare a Landscape Development Plan for West Dapto	Environmental and Sustainability Planning		✓		✓	N/A
STRATEGY 1.1.2 Manage and effectively improve the cleanliness, health and biodiversity of creeks, lakes, waterways and oceans							
DELIVERY PROGRAM 1.1.2.1 Protect and conserve the health and biodiversity of our waterways and coast							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Undertake the Lake Illawarra Water Quality Monitoring Program	Environmental and Sustainability Planning	✓	✓	✓	✓	Lake Illawarra Coastal Management Program 2020-2030
2	Implement priority actions of the certified Coastal Management Program for Lake Illawarra	Environmental and Sustainability Planning	✓	✓	✓	✓	Lake Illawarra Coastal Management Program 2020-2030
3	Coordinate the Lake Illawarra Estuary Management Committee	Environmental and Sustainability Planning	✓	✓	✓	✓	Lake Illawarra Coastal Management Program 2020-2030
4	Continue implementation of priority actions from the Dune Management Strategy	Natural Area Management	✓	✓	✓	✓	Dune Management Strategy
5	Develop a Coastal Management Program for the Open Coast	Environmental and Sustainability Planning and Infrastructure Strategic Planning				✓	Draft Open Coast Management Program (CMP)
DELIVERY PROGRAM 1.1.2.2 The impacts of the increasing number of visitors to the coast and Lake Illawarra is managed effectively							
OPERATIONAL PLAN/S							
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Maintain key statistics on beach usage, incidents and preventative actions based on year on year comparisons and manage service levels accordingly	Lifeguard Services	✓	✓	✓	✓	N/A
2	Coordinate a range of Water Safety education programs to enhance safe community access to beaches	Lifeguard Services	✓	✓	✓	✓	The Future of Our Pools Strategy 2014-2024

STRATEGY 1.1.3 The potential impacts of natural disasters, such as those related to flood and landslips are managed and risks are reduced to protect life, property and the environment.							
DELIVERY PROGRAM 1.1.3.1 Manage vegetation to reduce bushfire risk in Asset Protection Zones on natural areas under Council care and control							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement annual bushfire hazard reduction works program for Asset Protection Zones on Council managed land	Asset Protection Zone (Bushfire) Management	✓	✓	✓	✓	Illawarra Bush Fire Risk management Plan
2	Participate in the Illawarra Bushfire Management Committee programs	Asset Protection Zone (Bushfire) Management	✓	✓	✓	✓	N/A
DELIVERY PROGRAM 1.1.3.2 Establish effective urban stormwater and floodplain management programs							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review and implement key priorities from the Integrated Stormwater Management Plan	Stormwater Management	✓	✓	✓	✓	Floodplain Risk Management Plans
2	Subject to funding, pursue acquisition of eligible properties under a Voluntary Purchase Scheme and Compulsory Acquisition approved by the State Government	Property and Sales Development	✓	✓	✓	✓	Floodplain Risk Management Plans
3	Investigate opportunities and prepare grant funding applications for floodplain and stormwater management	Floodplain Management	✓	✓	✓	✓	Floodplain Risk Management Plans
4	Audit stormwater inlet structures and complete actions required to improve safety.	Floodplain Management	✓	✓	✓	✓	Floodplain Risk Management Plans
5	Develop and implement the Floodplain Risk Management Plans	Floodplain Management	✓	✓	✓	✓	Floodplain Risk Management Plans
6	Enhance the management of Council owned water and waste water assets	Support Assets			✓	✓	N/A
DELIVERY PROGRAM 1.1.3.3 Establish and maintain research programs to reduce environmental risks							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Partner with the University of Wollongong on landslide research initiatives	Design and Technical Services	✓	✓	✓	✓	N/A
2	Develop and implement best practice Flood Management Studies, Plans and Development Control Plans	Floodplain Management	✓	✓	✓	✓	N/A

OBJECTIVE 1.2 We practice sustainable living and reduce our ecological footprint

STRATEGY 1.2.1 Reduce our ecological footprint, working together to minimise the impacts of climate change and reduce waste going to landfill.

DELIVERY PROGRAM 1.2.1.1 Develop and implement a range of programs that encourage community participation in reducing Wollongong's ecological footprint

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Coordinate community environmental programs, including Rise and Shine program, Clean Up Australia Day, World Environment Day, National Recycling Week, International Composting Week and other waste education activities	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Sustainable Wollongong 2030
2	Deliver waste minimisation programs in accordance with the Waste Strategy	Environmental Community Programs and Partnerships / Wollongong Waste and Resource Recovery Park	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022
3	Manage volunteering and other activities at Greenhouse Park	Community Programs	✓	✓	✓	✓	N/A
4	Maintain active partnerships with NSW EPA, Workcover, and NSW Office of Environment and Heritage to minimise pollution and its impacts	Environmental and Sustainability Planning	✓	✓	✓	✓	N/A
5	Develop and implement proactive education programs relating to the minimisation of air, water and noise pollution.	Environment Development, Compliance and Education	✓	✓	✓	✓	N/A
6	Develop and implement a proactive surveillance and inspection program of known dumping hot-spots and implement education and awareness raising programs aimed at reducing illegally dumped waste	Environment Development, Compliance and Education	✓	✓	✓	✓	N/A
7	Develop and implement community awareness raising and education programs and materials regarding unauthorised development and it's consequences.	Environment Development, Compliance and Education	✓	✓	✓	✓	N/A
8	Develop options for a Food Organics Garden Organics (FOGO) trial for multi-unit dwellings	Wollongong Waste and Resource Recovery Park				✓	Waste and Resource Recovery Strategy Plan 2015-2022
9	Implement a Food Organics Garden Organics (FOGO) program across the LGA	Wollongong Waste and Resource Recovery Park			✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022

DELIVERY PROGRAM 1.2.1.2 Promote and enforce compliance with litter reduction

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review public place litter and waste bins and revise service levels and provision	Public Litter Bin Collection and Street and Gutter Cleaning	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022

2	Coordinate the Community Service Order program	Environmental Community Programs and Partnerships	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022
3	Expand the public place recycling program	Environmental Community Programs and Partnerships				✓	Waste and Resource Recovery Strategy Plan 2015-2022
4	Investigate options for red lid (general waste) bin latches	Wollongong Waste and Resource Recovery Park		✓			Waste and Resource Recovery Strategy Plan 2015-2022
DELIVERY PROGRAM 1.2.1.3 Methods to reduce emissions are investigated and utilised							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to deploy Council's Waste and Resource Recovery Strategy	Wollongong Waste and Resource Recovery Park	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022
2	Continue to develop and implement the landfill gas management system at Whytes Gully	Wollongong Waste and Resource Recovery Park	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-2022
3	Monitor and report on organisational water, energy and greenhouse gas emission trends	Environmental and Sustainability Planning	✓	✓	✓	✓	Sustainable Buildings Strategy
4	Implement and review annual water and energy saving actions	Environmental and Sustainability Planning	✓	✓	✓	✓	Sustainable Buildings Strategy
STRATEGY 1.2.2 Government and community work together to mitigate the impacts of climate change on our environment and future generations							
DELIVERY PROGRAM 1.2.2.1 Our community is proactively engaged in a range of initiatives that improve the sustainability of our environments							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver priority actions from the Urban Greening Strategy Implementation Plan 2017-21	Nursery	✓	✓	✓	✓	Urban Greening Strategy
2	Continue to explore the United Nations Sustainable Development Goals and how they align to the community's goals in preparation for the review of the Community Strategic Plan	Corporate Strategy	✓	✓	✓	✓	N/A
3	Review the Environmental Sustainability Strategy	Environmental and Sustainability Planning	✓	✓	✓		Sustainable Wollongong 2030

OBJECTIVE 1.3 The sustainability of our urban environment is improved

STRATEGY 1.3.1 Manage land uses to strengthen urban areas and improve connectivity to train stations and key transport routes

DELIVERY PROGRAM 1.3.1.1 Impacts from development on the environment are assessed, monitored and mitigated

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Assess new developments and planning proposals for environmental impacts	Environmental Assessment and Compliance	✓	✓	✓	✓	Local Environmental Plan, Development Control Plan
2	Engage with NSW Government, agencies, development/building industry and the broader community to achieve improved development outcomes	Development Assessment	✓	✓	✓	✓	Local Environmental Plan, Development Control Plan

DELIVERY PROGRAM 1.3.1.2 Develop planning controls and Town Centre and Neighbourhood Plans with regard to the economic, social and environmental impacts

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement funded actions of the Helensburgh Town Centre Study	Infrastructure Strategic Planning				✓	Helensburgh Town Centre Study
2	Continue the review of the West Dapto Land Release Area by developing a Local Infrastructure Plan	West Dapto Planning	✓	✓	✓	✓	West Dapto Vision
3	Prepare for the introduction and implementation of the New South Wales State Government Planning Reforms	Local Environmental Planning	✓	✓	✓	✓	N/A
4	Prepare a LGA-wide retail centres study	Urban Renewal and Civic Improvement			✓	✓	N/A
5	Prepare the Industrial Lands Review	Urban Renewal and Civic Improvement				✓	N/A

STRATEGY 1.3.2 Manage visual and urban amenity resulting from urban development particularly in the CBD and areas with medium to high density

DELIVERY PROGRAM 1.3.2.1 Carry out best practice assessment for urban development proposals and applications

OPERATIONAL PLAN/S

	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Administer Design Review Panel in relation to key sites or significant development	Development Assessment	✓	✓	✓	✓	Environmental Planning and Assessment Act 1979
2	Administer the Wollongong Local Planning Panel	Development Assessment	✓	✓	✓	✓	Environmental Planning and Assessment Act 1979
3	In conjunction with the Department of Planning, Industry and Environment administer the Southern Regional Planning Panel	Development Assessment	✓	✓	✓	✓	Environmental Planning and Assessment Act 1979

DELIVERY PROGRAM 1.3.2.2 Mitigate the impact of development on the natural environment and visual amenity of our open spaces and urban areas

OPERATIONAL PLAN/S

			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement planning controls to mitigate the impact of development on the natural environment and visual amenity of our spaces and urban areas	Local Environmental Planning	✓	✓	✓	✓	Local Environmental Plan, Development Control Plan
2	Investigate and respond to customer requests relating to development, and implement programs of inspection of building and construction sites with an emphasis on soil and water management and the protection of waterways	Environment Development, Compliance and Education	✓	✓	✓	✓	N/A
3	Prepare an new Local Strategic Planning Statement for the Local Government Area	Local Environmental Planning				✓	Wollongong Local Strategic Planning Statement 2020

OBJECTIVE 1.4 We recognise and celebrate our heritage

STRATEGY 1.4.1 Programs and projects that achieve proactive heritage management, education and promotion are developed and implemented

DELIVERY PROGRAM 1.4.1.1 Work in partnership with others to promote a diverse range of heritage education and promotion programs

OPERATIONAL PLAN/S

	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver the Heritage Assistance Grant Program	Heritage	✓	✓	✓	✓	Heritage Strategy and Action Plan 2019
2	Coordinate the Heritage Reference Group	Heritage	✓	✓	✓	✓	Heritage Strategy and Action Plan 2019
3	Develop a Heritage Asset Management Study	Heritage	✓		✓	✓	Heritage Strategy and Action Plan 2019
4	Develop and deliver diverse Local Studies Library projects that contribute to the preservation and continued relevance of local history and community stories	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy: 2017-2022

STRATEGY 1.4.2 Our Aboriginal community is actively engaged in the management of Indigenous heritage							
DELIVERY PROGRAM 1.4.2.1 Work with the local Aboriginal community in the management of Indigenous heritage							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Progress implementation of the Sandon Point Plan of Management	Community Land Management Planning	✓	✓	✓	✓	Sandon Point and McCauleys Beach Plan of Management
2	Develop and install the Sandon Point Interpretive Strategy and Indigenous Art Project	Community Land Management Planning		✓	✓	✓	Sandon Point and McCauley's Beach Plan of Management 2015
OBJECTIVE 1.5 Set targets and reduce our greenhouse gas emissions through our participation in the Global Covenant of Mayors for climate and energy							
STRATEGY 1.5.1 Participate in the Global Covenant of Mayors and set emissions reduction targets for the LGA							
DELIVERY PROGRAM 1.5.1.1 Set an emissions reduction target and carry out actions to reduce greenhouse gas emissions through the Global Covenant of Mayors							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Set an emissions reduction target aligned with the Global Covenant of Mayors compliance requirements	Environmental and Sustainability Planning		✓			N/A
2	Implement priority actions from the endorsed Climate Change Mitigation Plan 2020-2022	Environmental and Sustainability Planning			✓	✓	Climate Change Mitigation Plan 2020
3	Deliver commitments made under the Global Covenant of Mayors and support Council's climate emergency declaration	Environmental and Sustainability Planning			✓	✓	Sustainable Wollongong 2030
4	Prepare the Climate Change Mitigation Plan 2022-2026	Environmental and Sustainability Planning				✓	Climate Change Mitigation Plan 2020
5	Develop a Climate Change Adaptation Action Plan	Environmental and Sustainability Strategy			✓	✓	Sustainable Wollongong 2030
6	Monitor and report annually against Council's endorsed emission reduction targets	Environmental and Sustainability Strategy			✓	✓	Sustainable Wollongong 2030
7	Implement climate change and sustainability program actions from Sustainable Wollongong 2030, Climate Change Mitigation Plan 2020 and the Climate Change Adaptation Plan.	Environmental and Sustainability Strategy			✓	✓	Sustainable Wollongong 2030

GOAL 2 - We have an innovative and sustainable economy

OBJECTIVE 2.1 Local employment opportunities are increased with a strong local economy

STRATEGY 2.1.1 Support educational and employment opportunities that retain young people and local talent, attract new workers and provide opportunities for the unemployed.

DELIVERY PROGRAM 2.1.1.1 Build on partnerships which enable the retention of local talent

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Engage in a range of activities that provide opportunities and promote Wollongong City Council as an employer of choice including the Cadet, Apprentice and Trainee and Work Experience programs in partnership with educational institutions	Learning and Development			✓	✓	N/A

STRATEGY 2.1.2 Grow the national competitiveness of Metro Wollongong to drive economic growth, employment and diversification of the region's economy

DELIVERY PROGRAM 2.1.2.1 Ensure that Wollongong is attractive for business expansion, establishment and relocation.

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage the operations of the Wollongong City Centre	City Centre and Crown St Mall	✓	✓	✓	✓	N/A
2	Review the Inner City Parking Strategy 2010-26 and update any identified necessary adjustments	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Inner City Parking Strategy 2010-26
3	Implement the Inner City Parking Strategy 2010-26	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Inner City Parking Strategy 2010-26

DELIVERY PROGRAM 2.1.2.2 Progress implementation of a City for People and its accompanying Implementation Plan							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Undertake the City Centre Planning Review and Design Review arising from the Wollongong City Centre – Public Spaces Public Life Implementation Plan	Urban Renewal and Civic Improvement	✓	✓	✓	✓	A City for People - Public Spaces Public Life 2016-19
2	Implement the Wollongong City Centre Access and Movement Strategy 2013-23	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Wollongong City Centre Access and Movement Strategy 2013-23
3	Review and update the Wollongong City Centre Access and Movement Strategy 2013-23	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong City Centre Access and Movement Strategy 2013-23
STRATEGY 2.1.3 Cross sector initiatives are coordinated and implemented to increase and attract business investment, supporting small businesses and encouraging jobs growth							
DELIVERY PROGRAM 2.1.3.1 Support regional activities and partnerships that promote business investment and jobs growth							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review the Economic Development Strategy 2013-23	Economic Development	✓				Economic Development Strategy 2019-29
2	Implement the Economic Development Strategy 2019-29	Economic Development	✓	✓	✓	✓	Economic Development Strategy 2019-29
3	In partnership with NSW Government and the University of Wollongong, deliver the Invest Wollongong program to position Wollongong as a superior business location	Economic Development	✓	✓	✓	✓	Economic Development Strategy 2019-29
4	Support and implement agreed actions from the Illawarra Shoalhaven Joint Organisation Procurement Roadmap	Supply Management	✓	✓	✓	✓	N/A
5	Work with other levels of government and the business community to respond to COVID-19 impacts on the economy	Economic Development			✓	✓	N/A
6	Deliver increased City Centre marketing and activation initiatives to support local and regional economic recovery in response to COVID-19	City Centre and Crown St Mall			✓	✓	N/A

STRATEGY 2.1.4 Innovation through social enterprise and social business opportunities is encouraged and supported

DELIVERY PROGRAM 2.1.4.1 Develop and maintain partnerships with the business sector to fund and contribute to a broader range of community projects and activities

OPERATIONAL PLAN/S

	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Participate in relevant networks and support opportunities for social enterprise, including the provision of training	Community Development	✓	✓	✓	✓	N/A

STRATEGY 2.1.5 West Dapto urban growth is effectively managed to balance employment and population growth

DELIVERY PROGRAM 2.1.5.1 In collaboration with key agencies, facilitate the West Dapto Taskforce to deliver the first stages of the West Dapto Urban Release Area

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	In collaboration with key agencies, facilitate the West Dapto Review Committee to deliver the West Dapto Urban Release Area	West Dapto Planning	✓	✓	✓	✓	West Dapto Vision

OBJECTIVE 2.2 The regions industry base is diversified

STRATEGY 2.2.1 Further diversify the region's economy through a focus on new and disruptive industries and green technology

DELIVERY PROGRAM 2.2.1.1 The development of renewable energy products and services is supported

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Seek out opportunities to incorporate green technology in Council's projects and contracts	Infrastructure Strategic Planning	✓	✓	✓	✓	Sustainable Buildings Strategy

DELIVERY PROGRAM 2.2.1.2 Partnership opportunities in research and development are expanded

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement a research and development program targeting waste diversion from landfill with the University of Wollongong	Wollongong Waste and Resource Recovery Park	✓	✓	✓	✓	

STRATEGY 2.2.2 Organisations work in collaboration to support the development of innovative industries including Knowledge Services, Advanced Manufacturing and ICT							
DELIVERY PROGRAM 2.2.2.1 In conjunction with partner organisations support the development of innovative industries							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop and implement an Innovation Program	General Manager and Executive Group		✓	✓	✓	N/A
STRATEGY 2.2.3 Revitalise west Crown Street by enhancing the amenity and investment opportunities between the health precinct and the commercial core							
DELIVERY PROGRAM 2.2.3.1 Undertake major refurbishment works in the city centre							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Plan and deliver staged implementation of Crown Street West improvements	Footpaths, Cycleways and Transport Nodes	✓	✓	✓	✓	City Centre Access and Movement Strategy 2013-23 A City for People – Public Spaces Public Life 2016-19
OBJECTIVE 2.3 The profile of Wollongong as a regional city of the Illawarra is expanded and improved							
STRATEGY 2.3.1 Build our city as a tourist destination of choice for conferences, events, and a place to live, learn, work and visit.							
DELIVERY PROGRAM 2.3.1.1 Pursue initiatives that promote the region as a place to holiday to domestic and international markets							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	With Destination Wollongong, implement a new visitor information strategy that best reflects visitor needs	Destination Wollongong	✓	✓	✓		Destination Wollongong Funding Deed 2016-21
2	Provide funds to support Wollongong's ability to attract and retain a tourist ship visitor economy through on shore day visits	Destination Wollongong	✓	✓	✓	✓	Destination Wollongong Funding Deed 2016-21
3	Develop a cultural tourism strategy which draws on and celebrates aspects of the city's natural and built heritage, social history and cultural attributes through an inter divisional working party	Cultural Development	✓				Cultural Tourism Strategy 2018
4	Pursue implementation of Cultural Tourism Strategy	Economic Development			✓	✓	Cultural Tourism Strategy 2018

5	Contribute to the promotion of tourism in Wollongong through the management of Council's three tourist parks at Bulli, Corrimal and Windang	Tourist Parks	✓	✓	✓	✓	N/A
6	Undertake a review of the planning controls for Tourism Accommodation	Local Environmental Planning		✓	✓	✓	N/A

DELIVERY PROGRAM 2.3.1.2 Support projects that investigate opportunities for the provision of tourism infrastructure

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to advocate for the upgrade of the WEC as a major regional conference centre	Economic Development	✓	✓	✓	✓	Economic Development Strategy 2019-29
2	Support relevant agencies, business and industry to advocate for the establishment of a cruise ship terminal in the port of Port Kembla	Economic Development	✓	✓	✓	✓	Economic Development Strategy 2019-29
3	Seek funding for key iconic tourism infrastructure	Infrastructure Strategic Planning	✓	✓	✓	✓	Economic Development Strategy 2019-29
4	Provide power supply to the Mt Keira Summit	Infrastructure Strategic Planning	✓	✓			N/A
5	Implement actions arising from the Mt Keira Summit Park Plan of Management	Botanic Garden and Annexes			✓	✓	N/A

STRATEGY 2.3.2 Continue to build Wollongong as a vibrant, modern city with a revitalised city centre and an active evening economy

DELIVERY PROGRAM 2.3.2.1 Market and promote events in the city centre

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement a range of pilot projects and activation strategies across the city centre precincts	City Centre and Crown St Mall	✓	✓	✓	✓	A City for People - Public Spaces Public Life 2016-19
2	Deliver integrated marketing and activation program that reflects the 'city experience'	City Centre and Crown St Mall	✓	✓	✓	✓	A City for People - Public Spaces Public Life 2016-19
3	Undertake a feasibility study into digital marketing platforms, including amenity and safety for our city centre	City Centre and Crown St Mall		✓			A City for People - Public Spaces Public Life 2016-19

DELIVERY PROGRAM 2.3.2.2 Provide a diverse range of activities in the city centre that target and engage a broad community							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver the Evening Economy Action Plan 2014-18	City Centre and Crown St Mall	✓				Evening Economy Action Plan 2014-18

DELIVERY PROGRAM 2.3.2.3 Improve policies and systems to support the revitalisation of the city centre							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop and implement City Centre Wayfinding	City Centre and Crown St Mall	✓	✓	✓	✓	Cultural Action Plan 2014-18

STRATEGY 2.3.3 Enable signature events and festivals where communities and visitors can gather and celebrate							
DELIVERY PROGRAM 2.3.3.1 Continue to attract signature events and festivals							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage the Destination Wollongong Funding Agreement 2016-21	Destination Wollongong	✓	✓	✓		Destination Wollongong Funding Deed 2016-21
2	Finalise an updated Destination Wollongong Funding Agreement for 2021-2026	Destination Wollongong				✓	N/A
3	Develop generic event DAs for various sites outside the City Centre	Events Coordination	✓	✓			N/A

OBJECTIVE 2.4 Wollongong continues to expand as a place of learning							
STRATEGY 2.4.1 Pathways for research and learning are supported and Wollongong is established as a learning place of excellence and innovation							
DELIVERY PROGRAM 2.4.1.1 Ensure Wollongong is attractive to research and development companies and organisations							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to support and enhance linkages between businesses and University of Wollongong research and development capabilities	Economic Development	✓	✓	✓	✓	Economic Development Strategy 2019-29

DELIVERY PROGRAM 2.4.1.2 Implement a range of programs that incorporate learning and development							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Contribute to the delivery of 'Paint the Town REaD' early literacy program	Community Development	✓	✓	✓	✓	N/A
2	Research, assess and apply emerging technologies for library service provision, including online learning and participation in community life	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
3	Deliver a Wollongong Art Gallery Education and Public Program	Wollongong Art Gallery	✓	✓	✓	✓	Creative Wollongong 2019-2024
4	Deliver a program of activities and provide services that facilitate learning by community members: Born to Read, History Week workshops, Bookclubs	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
5	Provide database sessions to Year 11 and 12 students and information sessions for customers across a range of library sites	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
6	Deliver learning programs for employment, digital inclusion, innovation and creativity from 'The Hub' digital learning space	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
7	Implement the Wollongong Learning City project based on the UNESCO framework and principles	Library Services				✓	Wollongong City Libraries Strategy 2017-22
8	Deliver customer-driven, evolving library collections	Library Services			✓	✓	Wollongong City Libraries Strategy 2017-22
9	Investigate opportunities to enhance library opening hours	Library Services			✓	✓	Wollongong City Libraries Strategy 2017-22
STRATEGY 2.4.2 Technology is utilised to transform Wollongong into a Smart City, where assets and infrastructure are able to supply information that is used to enhance urban planning and service provision to our communities							
DELIVERY PROGRAM 2.4.2.1 Implement programs to ensure Wollongong becomes a Smart City							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Partner with University of Wollongong on the Internet of Things pilot program	Infrastructure Strategic Planning	✓	✓	✓	✓	Illawarra-Shoalhaven Smart Region Strategy
2	In conjunction with the Illawarra Shoalhaven Joint Organisation and the University of Wollongong, continue to investigate opportunities to fund and deploy smart digital technologies to enhance the productivity of local infrastructure	Infrastructure Strategic Planning	✓	✓	✓	✓	Illawarra-Shoalhaven Smart Region Strategy
3	Implement strategies from the SMART Regions Strategy	Infrastructure Strategic Planning			✓	✓	Illawarra-Shoalhaven Smart Region Strategy

GOAL 3 - Wollongong is a creative, vibrant city

OBJECTIVE 3.1 Creative, cultural industries are fostered and thriving

STRATEGY 3.1.1 Using community art and cultural development practices, our places and spaces reflect the creativity, history and identity of our people

DELIVERY PROGRAM 3.1.1.1 Promote Made in Wollongong to become a well-known brand

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement the 'Made in Wollongong' concept	Cultural Development	✓	✓	✓	✓	Destination Wollongong Major Events Strategy 2021-2026

DELIVERY PROGRAM 3.1.1.2 The visibility of our cultural diversity is increased

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop new Cultural Plan 2019-24	Cultural Development	✓				N/A
2	Deliver key strategies from Creative Wollongong	Cultural Development	✓	✓	✓	✓	Creative Wollongong 2019-2024

DELIVERY PROGRAM 3.1.1.3 Encourage the integration of urban design and public art

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver the Public Art Strategy	Public Art	✓	✓	✓	✓	Public Art Strategy 2016 - 21
2	Involve children in the design of public art features within key regional play space renewals	Parks	✓	✓	✓	✓	Wollongong Play Strategy 2014-24

DELIVERY PROGRAM 3.1.1.4 Deliver sustainable and successful events and festivals through Council investment and delivery of the Major Events Strategy							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver Council's annual community events program	Events Coordination	✓	✓	✓	✓	N/A
2	Host six major events reflecting priority sectors and contribute to the acquisition and management of signature events	Events Coordination	✓	✓	✓	✓	N/A
3	Review the 2016-20 Major Events Strategy	Events Coordination		✓	✓		N/A
4	Contribute to the delivery of the 3 Fest Arts, Science and Technology Festival in 2020	Events Coordination		✓	✓		Destination Wollongong Major Events Strategy 2021-2026
5	In conjunction with the Local Organising Committee, prepare for the 2022 UCI Road World Championship	Events Coordination			✓	✓	Destination Wollongong Major Events Strategy 2021-2026
DELIVERY PROGRAM 3.1.1.5 Encourage Sports Associations to conduct regional, state and national events in the city							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Collaborate with Destination Wollongong to encourage local sporting associations to host and facilitate events	Sportsfields	✓	✓	✓	✓	N/A
STRATEGY 3.1.2 Opportunities for artists and innovators are provided and celebrated							
DELIVERY PROGRAM 3.1.2.1 Provide opportunities for local artists and performers to exhibit, promote and perform at Council venues and events							
OPERATIONAL PLAN/S							
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage the Merrigong funding agreement for IPAC and the Town Hall	Illawarra Performing Arts Centre	✓	✓	✓	✓	N/A
2	Contribute to Salvation Army, Southern Stars and Wollongong Eisteddfod	Communications	✓	✓	✓	✓	N/A
3	Deliver the annual Comic Gong Festival	Library Services	✓	✓	✓	✓	N/A
4	Provide opportunities for young people to develop skills, experience and exposure in art, performance, broadcasting and production	Wollongong Youth Services	✓	✓	✓	✓	N/A
5	Deliver the annual Viva La Gong Festival	Cultural Development	✓	✓	✓	✓	Cultural Tourism Strategy 2018

OBJECTIVE 3.2 Community access to the arts, and participation in events and festivals is increased							
STRATEGY 3.2.1 Museums and galleries are promoted as part of the cultural landscape							
DELIVERY PROGRAM 3.2.1.1 Provide support to existing and emerging artists and performers							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage Cultural Grants Program	Cultural Development	✓	✓	✓	✓	Creative Wollongong 2019-2024
2	Update the Wollongong Art Gallery Strategic Business Plan	Wollongong Art Gallery	✓	✓	✓		N/A
3	Implement the Framing our Future: Wollongong Art Gallery Strategic Plan 2020-2025	Wollongong Art Gallery				✓	Wollongong Art Gallery Strategic Plan 2020-2025
DELIVERY PROGRAM 3.2.1.2 Seek funding for the promotion of heritage sites, museums and galleries to the community and visitors							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Work with local museums to maintain a small virtual museum	Cultural Development	✓	✓			Cultural Tourism Strategy 2018
2	Manage and deliver exhibition and collection programs at the Wollongong Art Gallery	Wollongong Art Gallery	✓	✓	✓	✓	N/A
3	Promote heritage sites and museums	Cultural Development	✓	✓	✓	✓	Cultural Action Plan 2014-18
4	Support Heritage Week and the heritage festival	Heritage	✓	✓	✓	✓	Heritage Strategy and Action Plan 2019

STRATEGY 3.2.2 The arts precinct in the heart of the city is consolidated and further enhanced							
DELIVERY PROGRAM 3.2.2.1 Coordinate an integrated approach to infrastructure improvement and service delivery in the Arts Precinct							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop improvements in the Arts Precinct within the context of the Arts Precinct Concept Design	Cultural Development	✓	✓	✓	✓	Creative Wollongong 2019-2024
2	Facilitate the Lower Town Hall as a creative space and work towards an independent model of management	Cultural Development	✓	✓	✓	✓	Creative Wollongong 2019-2024
3	Upgrade HVAC systems at Town Hall and Art Gallery	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
STRATEGY 3.2.3 Local groups and communities are actively supported to provide community-based programs, events and festivals that celebrate cultural traditions and contemporary practices.							
DELIVERY PROGRAM 3.2.3.1 Support the coordination of an externally funded calendar of activities delivered across the city							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Facilitate events occurring for NAIDOC Week, Reconciliation Week and Sorry Day	Community Development	✓	✓	✓	✓	N/A
2	Collaborate with Culturally and Linguistically Diverse Communities (CALD) community to support community events and celebrations	Community Development	✓	✓	✓	✓	N/A
3	Deliver library programs that recognise and reflect the cultural diversity of our community	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
4	Deliver National Youth Week calendar of events across the Wollongong LGA	Wollongong Youth Services	✓	✓	✓	✓	N/A
STRATEGY 3.3.2 Partner with Aboriginal and Torres Strait Islanders and culturally and linguistically diverse communities and schools							
DELIVERY PROGRAM 3.3.2.1 Deliver and support a range of projects and programs which build harmony, understanding and cultural awareness							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Support newly arrived and refugee communities through the delivery of the Illawarra Refugee Challenge with community partners	Community Development	✓	✓	✓	✓	N/A
2	Deliver the Living Books program	Community Development	✓	✓	✓	✓	N/A
3	Collaborate in joint projects with local Aboriginal organisations and the community	Community Development			✓	✓	N/A

GOAL 4 - We are a connected and engaged community

OBJECTIVE 4.1 Residents have easy and equitable access to information, and play an active role in the decisions that affect our city

STRATEGY 4.1.1 Provide residents with equitable access to information and opportunities to inform decision making

DELIVERY PROGRAM 4.1.1.1 Ensure an effective community engagement framework that connects the community to Council decision making

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver a diverse range of community engagement opportunities to inform and guide development and delivery of Council business	Community Engagement	✓	✓	✓	✓	Community Engagement Policy and Framework
2	Continue to review and enhance Council's digital customer service and engagement channels in line with strategic objectives	Customer Service Delivery	✓	✓	✓	✓	N/A
3	Redesign and launch of Wollongong City Council website	Web Development and Integration Services	✓				N/A
4	Actively engage people with disability and carers in the delivery, evaluation and monitoring of the Disability Inclusion Action Plan 2020-25	Community Development	✓	✓	✓	✓	Disability Inclusion Action Plan 2020-25
5	Develop alternate and new methods to engage and connect with our communities, considering limitations imposed on social interactions in response to COVID-19	Community Engagement			✓	✓	N/A

DELIVERY PROGRAM 4.1.1.2 Improve community understanding and awareness of Council decisions

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Publish business papers to Council's website and continue webcasting of Council meetings	Corporate and Councillor Support	✓	✓	✓	✓	N/A

STRATEGY 4.1.2 High speed broadband and communication is available across the city							
DELIVERY PROGRAM 4.1.2.1 Ensure the NBN is rolled out across the Wollongong LGA							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to work with NBN Co in ensuring a coordinated rollout across Council and community facilities	Technology Infrastructure Services	✓	✓			N/A
STRATEGY 4.1.3 Government continue to partner with our local Aboriginal community							
DELIVERY PROGRAM 4.1.3.1 Council continue to partner with our local Aboriginal community							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Work in collaboration with the Aboriginal community to develop the Aboriginal specific space and its operations at the Kembla Grange Cemetery	Community Development	✓	✓	✓	✓	N/A
2	Identify additional opportunities for working in partnership with the local Aboriginal community	Community Development	✓	✓	✓	✓	N/A
3	Develop and implement the Suburb/Place Name Signage Strategy	Community Development		✓	✓	✓	N/A
OBJECTIVE 4.2 Our residents have an increased sense of community							
STRATEGY 4.2.1 Support residents, businesses and visitors to be actively involved in diverse community activities helping to connect neighbourhoods							
DELIVERY PROGRAM 4.2.1.1 Increase opportunities for the community to connect with volunteering organisations							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Coordinate the Clubs NSW Grant program	Community Development	✓	✓	✓	✓	N/A
2	Deliver the Volunteering Illawarra service	Volunteering Illawarra	✓	✓	✓	✓	N/A
3	Continue to review and adapt the Volunteering Illawarra program to support service quality and sustainability, in line with changes to funding and the volunteering sector	Volunteering Illawarra	✓	✓	✓	✓	N/A

DELIVERY PROGRAM 4.2.1.2 Support community participation in community activities							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Work with Friends of Wollongong City Libraries to improve resources within libraries that are generated with funding from fundraising activities	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
2	Increase participation of community volunteers in the delivery of Library Services	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
3	Coordinate and evaluate the Connecting Neighbours Grant Program	Community Development	✓	✓	✓	✓	N/A
4	Review and initiate opportunities and projects to support the Wollongong community specifically in response to COVID-19	Community Development			✓	✓	N/A
DELIVERY PROGRAM 4.2.1.3 Build the capability of community based organisations in managing, developing and sustaining their volunteers							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Provide support for not for profit organisations via provision of affordable Council assets and community facilities	Community Facilities	✓	✓	✓	✓	N/A
STRATEGY 4.2.2 Support and strengthen the local community services sector							
DELIVERY PROGRAM 4.2.2.1 Continue to participate and contribute to an integrated community service network							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Support community based organisations with community facilities to maintain effective governance and sustainable management practices	Community Facilities	✓	✓	✓	✓	N/A
2	Participate in a range of community sector networks to foster collaborations and partnerships	Community Development	✓	✓	✓	✓	N/A
STRATEGY 4.2.3 Facilitate programs and events that promote civic pride							
DELIVERY PROGRAM 4.2.3.1 Support a range of projects and programs in the city							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver civic activities which recognise and celebrate the city's people	Corporate Relations	✓	✓	✓	✓	N/A
2	Develop and implement programs and projects that support intergenerational interaction and integration	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22

OBJECTIVE 4.3 Our council is accountable, financially sustainable and has the trust of the community							
STRATEGY 4.3.1 Positive leadership and governance, values and culture are built upon							
DELIVERY PROGRAM 4.3.1.1 Ensure appropriate strategies and systems are in place that support good corporate governance							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Initiate and support collaboration through Illawarra Shoalhaven Joint Organisation (ISJO) to advance Council and regional strategic objectives	Corporate Strategy	✓	✓	✓	✓	N/A
2	Review and maintain an effective risk management system, including risk appetite statements, registers and treatment plans	Risk and Insurance Management	✓	✓	✓	✓	N/A
3	Ensure all records of Council business are created and managed efficiently and according to legislation to enable easy access by staff and our community	Customer Service Delivery	✓	✓	✓	✓	N/A
4	Deploy the Information Management and Technology Strategy	Information Management	✓	✓	✓	✓	Information Management and Technology Strategy
5	Deliver the internal audit program	Corporate Governance & Internal Audit	✓	✓	✓	✓	N/A
6	Review and maintain an effective corporate governance framework, including reporting on the performance of the framework to the Audit Risk and Improvement Committee	Corporate Governance and Internal Audit	✓	✓	✓	✓	N/A
7	Manage and review Council's policy framework	Corporate Governance and Internal Audit	✓	✓	✓	✓	N/A
8	Develop, maintain and monitor emergency planning and testing	Risk & Insurance Management	✓	✓	✓	✓	N/A
9	Review and maintain the Register of Delegations to maximise organisational efficiency and manage risk	Corporate Governance and Internal Audit	✓	✓	✓	✓	N/A
10	Ensure the implementation of mitigation strategies for fraud/ corruption risks identified with immediate focus on the very high/ high rated risks	Corporate Governance and Internal Audit	✓	✓	✓	✓	N/A
11	Preparation of timely, accurate and relevant quarterly and annual reporting	Corporate Strategy	✓	✓	✓	✓	N/A
12	Implement the OneCouncil project	Technology Infrastructure Services	✓	✓	✓	✓	Information Management and Technology Strategy
13	Develop an Information Security Strategy	Information Management			✓	✓	Information Management and Technology Strategy
14	Support the effective operation of the Audit Risk and Improvement Committee	Corporate Governance and Internal Audit	✓	✓	✓	✓	N/A
15	In consultation with the community, develop a new Community Strategic Plan, Delivery Program and Operational Plan	Corporate Strategy				✓	Our Wollongong 2028

DELIVERY PROGRAM 4.3.1.2 Build a workplace culture that is safe, engaged, responsive and professional							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement the Internal Communication Strategy	Organisational Development	✓	✓	✓	✓	Internal Communication Strategy
2	Recognise staff for their work through the Employee Recognition Program	Attraction and Retention	✓	✓	✓	✓	N/A
3	Implement the Workforce Strategy 2018-2022 and Prepare an updated Workforce Strategy 2022-2026	Organisational Development	✓	✓	✓	✓	Workforce Strategy 2018-22
4	Implement the Our Safety Program	Safety and Workplace Services				✓	Our Safety Program
5	Conduct a biennial Staff Engagement Survey	Organisational Development		✓		✓	Workforce Strategy 2018-22
6	Implement Council's employee Reward Strategy	Organisational Development				✓	Workforce Strategy 2018-22
7	Implement Council's Diversity, Inclusion and Belonging Policy	Organisational Development				✓	Workforce Diversity Policy
STRATEGY 4.3.2 Resources (finance, technology, assets and people) are effectively managed to ensure long term financial sustainability							
DELIVERY PROGRAM 4.3.2.1 Effective and transparent financial management systems are in place							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Monitor and review achievement of Financial Strategy	Management Accounting and Support	✓	✓	✓	✓	Financial Strategy
2	Continuous budget management is in place, controlled and reported	Management Accounting and Support	✓	✓	✓	✓	N/A
3	Provide accurate and timely financial reports monthly, quarterly and via the annual financial statement	Management Accounting and Support	✓	✓	✓	✓	N/A
4	Manage and further develop a compliance program to promote awareness and compliance with Council's procurement policies and procedures and other related policies	Tax Management and Compliance	✓	✓	✓	✓	Procurement Policy

DELIVERY PROGRAM 4.3.2.2 Continue to pursue alternative funding options to deliver financially sustainable services and facilities							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Lobby government for financial assistance to address infrastructure renewals and provide funding for key regional projects	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
2	Investigate and implement environmentally sustainable actions for charitable waste	Wollongong Waste and Resource Recovery Park	✓	✓	✓	✓	Waste and Resource Recovery Strategy Plan 2015-22
3	Implement approved rating structures	Rates and Sundry Debtors	✓	✓	✓	✓	N/A
4	Commence the review of the rating structure to align to legislative change	Rates and Sundry Debtors				✓	N/A
5	Deploy rates relief measures in response to COVID-19	Rates and Sundry Debtors			✓		N/A
6	Lobby the NSW Government to provide rate payment assistance to support community members experiencing genuine financial hardship due to COVID-19	Rates and Sundry Debtors			✓		N/A
7	Continue to seek external funding to support the delivery of core community infrastructure projects	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
DELIVERY PROGRAM 4.3.2.4 Deliver the Asset Management Strategy and Improvement Plan 2012-17							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Progressively implement the Asset Management Improvement Program	Infrastructure Strategic Planning	✓	✓	✓	✓	Strategic Asset Management Plan – 2018-2028
STRATEGY 4.3.3 Excellent customer service is core business							
DELIVERY PROGRAM 4.3.3.1 Coordinate a service review program with a focus on business development and improvement							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Identify and implement improvement opportunities to optimise our customers experience with Council in line with strategy objectives	Customer Service Delivery	✓	✓	✓	✓	N/A

DELIVERY PROGRAM 4.3.3.2 Working together, levels of service are established and service continuously improve and offer best value for money							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Participate in the Australasian Local Government Performance Excellence Program	Business Improvement	✓	✓	✓	✓	N/A

GOAL 5 - We have a healthy community in a liveable city

OBJECTIVE 5.1 There is an increase in the health and wellbeing of our community

STRATEGY 5.1 .1 We work in partnership to build on opportunities to strengthen vulnerable communities

DELIVERY PROGRAM 5.1.1.1 Partner with community based organisations in the provision of services

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Monitor and evaluate the delivery of the Neighbourhood Youth Work Projects	Neighbourhood Youth Work Program	✓	✓	✓	✓	N/A
2	Contribute to the Collective Impact partnership with government agencies, businesses, Non Government-Organisations and the community in Bellambi, Warrawong and Bundaleer	Community Development	✓	✓	✓	✓	N/A
3	Deliver the funded actions of the Ageing Plan 2018-22	Community Development	✓	✓	✓	✓	Ageing Plan 2018-2022
4	Support newly arrived and refugee communities through sector development and coordination, community awareness and education	Community Development	✓	✓	✓	✓	N/A

DELIVERY PROGRAM 5.1.1.2 Continue to undertake social, land use and environmental planning activities that assists in service planning

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Assess the changing profile of the community and inform planning, development and service provision to deliver positive social outcomes	Social Planning			✓	✓	N/A
2	Focus on placemaking projects in partnership with the local community	Community Development	✓	✓	✓	✓	N/A
3	Assess rezoning submissions and progress supported Planning Proposals	Local Environmental Planning	✓	✓	✓	✓	Wollongong Local Strategic Planning Statement 2020

4	Assist the NSW Environment Protection Authority (EPA) to undertake the Wollongong Local Government Area land contamination literature review	Environmental and Sustainability Planning	✓	✓	✓		N/A
STRATEGY5.1.2 Improve access to affordable and timely medical services							
DELIVERY PROGRAM 5.1.2.1 Partner with agencies and health authorities to support improvements to the region's medical services							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue to collaborate with NSW Government agencies to support enhancement of medical services across the region	Corporate and Councillor Support	✓	✓	✓	✓	N/A
STRATEGY 5.1.3 Involvement in lifelong learning, skills enhancement and community-based activities is promoted							
DELIVERY PROGRAM 5.1.3.1 Deliver a diverse suite of projects to the community that foster and enhance community strengths and participation							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver a range of youth development opportunities with a focus on engagement, capacity building, inclusion, belonging, sector development and support	Wollongong Youth Services	✓	✓	✓	✓	N/A
2	Support development of local athletes via funding agreement with Illawarra Academy of Sport	Sportsfields	✓	✓	✓	✓	N/A
3	Offer a program of activities in libraries to celebrate and engage with our diverse community	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
4	Deliver tailored library programs to facilitate access and participation of people with disability	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
5	Support the delivery of programs that provide social connection for frail aged people and their carers	Social Support Programs	✓	✓	✓	✓	N/A
6	Implement, monitor and report on the Disability Inclusion Action Plan 2020-2025	Community Development	✓	✓	✓	✓	Disability Inclusion Action Plan 2020-25
7	Deliver the Wollongong City Libraries Marketing Strategy	Library Services				✓	Wollongong City Libraries Strategy 2017-22

DELIVERY PROGRAM 5.1.3.2 Carry out commercial business management of Council's operational lands							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage Council's commercial businesses to stimulate regional economic benefit at Corrimal, Bulli and Windang Tourist parks, Beaton Park Leisure Centre and Wollongong Memorial Gardens	Wollongong Memorial Gardens and Cemeteries/ Leisure Centres/ Tourist Parks	✓	✓	✓	✓	N/A
2	Carry out design work for the recreation areas at all three tourist parks	Tourist Parks	✓	✓	✓		Tourist Parks Improvement Strategy & Master Plan
3	Review, update and deliver the Property Strategy	Property Sales and Development	✓	✓	✓	✓	Commercial Property Strategy
4	Reinstate Waterfall (Garrawarra) Cemetery	Memorial Gardens and Cemeteries		✓	✓	✓	N/A
STRATEGY 5.1.4 Urban areas are created to provide a healthy and safe living environment for our community							
DELIVERY PROGRAM 5.1.4.1 Provide an appropriate and sustainable range of quality passive and active open spaces and facilities							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Pursue Playground renewals in accordance with the Play Wollongong Strategy 2014 -2024 and adopted Capital Works program	Playgrounds	✓	✓	✓	✓	Play Wollongong Strategy 2014 -2024
2	Complete the master plan for the Beaton Park Precinct	Leisure Centres	✓				N/A
3	Develop a concept plan for the Beaton Park Regional Precinct	Leisure Centres	✓	✓	✓	✓	N/A
4	Drainage works to be undertaken at Fred Finch Park Sports field, Berkeley	Sportsfields	✓				N/A
5	Increase utilisation of Council's recreation and leisure assets	Leisure Centres	✓	✓	✓	✓	N/A
6	Pursue key actions outlined in the 2017-2021 Sportsgrounds and Sporting Facilities Strategy	Sportsfields	✓	✓	✓	✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021
7	Construct synthetic football pitch at Ian McLennan Park, Kembla Grange	Sportsfields	✓				N/A
8	Explore funding opportunities for the provision of Synthetic Surfaces at high utilisation Sports fields	Sportsfields	✓	✓	✓	✓	N/A
9	Implement the Beach and Foreshore Access Strategy 2019-2028	Lifeguard Services			✓	✓	Beach and Foreshore Access Strategy 2019-2028
10	Pursue the renewal and relocation of Beaton Park Tennis Courts in accordance with the Beaton Park Masterplan	Leisure Centres			✓	✓	Beaton Park Regional Precinct Masterplan 2018-2038

11	Implement the Figtree Oval Recreational Master Plan 2016 - 2029	Parks	✓	✓	✓	✓	Figtree Oval Recreational Master Plan 2016 - 2029
12	Progress the Bulli Showground Masterplan Stage 2	Parks		✓	✓	✓	N/A
13	Investigate and deliver an all ages and abilities play space	Playgrounds		✓	✓	✓	Play Wollongong Strategy 2014 - 2024
14	Relocate and enhance the Cringila Hills Playground	Playgrounds		✓	✓		Play Wollongong Strategy 2014 – 2024
15	Finalise and deliver the landscape masterplan for King George V Oval	Sportsfields			✓	✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021
16	Continue to work and support the investigation and business case development for formal sport, educational and recreational cycling facilities such as learn to ride facilities, pump tracks and BMX facilities	Sportsfields			✓	✓	Wollongong Cycling Strategy 2030
17	Prepare and establish a multi-use criterium track within Wollongong	Sportsfields			✓	✓	Wollongong Cycling Strategy 2030
18	Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location	Sportsfields				✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021
19	Investigate options with the Australian Baseball League to establish Wollongong as a home base location for a National Baseball League team	Sportsfields				✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021
DELIVERY PROGRAM 5.1.4.2 Review planning controls for priority locations							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Continue implementation of priority recommendations from Warrawong Town Centre Studies	Infrastructure Strategic Planning	✓	✓	✓	✓	Warrawong Town Centre Studies
2	Implement key actions from the Dapto Town Centre Study: Dapto Town Square Renewal Investigation	Infrastructure Strategic Planning	✓				Dapto Town Centre Study
3	Continue to seek opportunities to fund the implementation of priority recommendations from the Figtree Town Centre Studies	Infrastructure Strategic Planning	✓	✓	✓	✓	Figtree Town Centre Study
4	Implement key actions from the Corrimal Town Centre Study: Shopfront Improvement Program	Economic Development	✓				Corrimal Town Centre Study
5	Implement key actions arising from Dapto Town Centre Planning Study	Infrastructure Strategic Planning	✓	✓	✓	✓	Dapto Town Centre Planning Study
6	Implement actions from the Port Kembla 2505 Revitalisation Strategy in accordance with the strategy implementation plan	Infrastructure Strategic Planning	✓	✓	✓	✓	Port Kembla 2505 Revitalisation Strategy
7	Undertake Corrimal Traffic Study and access movement	Road Safety, Traffic and Transport Planning	✓	✓			Corrimal Town Centre Study
8	Prepare the Bellambi Foreshore Precinct Plan	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
9	Implement key actions arising from the Unanderra Town Centre Study	Infrastructure Strategic Planning	✓	✓	✓		Unanderra Town Centre Study
10	Review planning controls – Wilga Street, Corrimal	Land Use Planning	✓	✓	✓	✓	Corrimal Town Centre Plan 2015-2025

DELIVERY PROGRAM 5.1.4.3 Policies and plans are developed, reviewed and implemented to encourage physical activity							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review West Dapto recreation needs in line with the bi-annual review of the West Dapto Development Contribution Plan	West Dapto Planning	✓	✓	✓	✓	West Dapto Developer Contributions Plan
2	Develop a Concept Plan for the future District Sports Park & Community Hub adjacent to West Dapto Road	Recreation Services			✓	✓	West Dapto Developer Contributions Plan
DELIVERY PROGRAM 5.1.4.4 Develop and implement public health, amenity and safety regulatory programs and reviews that assist in improving compliance with legislative requirements							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review all submitted Legionella premises Audits for compliance and follow up on all systems with overdue Certificates/ Audits in accordance with the requirements of the Public Health Act 2010	Inspections, Education and Registrations	✓	✓	✓	✓	Public Health Act 2010
2	Conduct food handling awareness programs for school & volunteer run sporting body kiosks and canteens	Inspections, Education and Registrations	✓	✓	✓	✓	N/A
3	Implement a community safety and awareness raising program based on scheduled patrols of schools and identified high risk areas	Inspections, Education and Registrations	✓	✓	✓	✓	N/A
4	Develop and implement an education and awareness raising program regarding swimming pool barriers	Inspections, Education and Registrations			✓	✓	N/A
5	Develop and conduct in partnership with NSW Health, a skin pentetration education and awarenss raising program highlighting the requirements of the Public health Act 2010 and Public Health Regulation 2012	Inspections, Education and Registrations			✓	✓	N/A
STRATEGY 5.1.5 Quality district level services, libraries and facilities are available to communities							
DELIVERY PROGRAM 5.1.5.1 Increase opportunities to enhance library multimedia and online access							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Investigate and deploy enhancements to library multimedia and digital services	Library Services	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
2	Implement customer satisfaction survey kiosks in libraries to enable real time access to customer feedback	Library Services				✓	Wollongong City Libraries Strategy 2017-22
3	Deliver an updated Wollongong City Libraries Website	Library Services		✓	✓		Wollongong City Libraries Strategy 2017-22

DELIVERY PROGRAM 5.1.5.2 Renew community facilities and consider rationalisation, replacement or refurbishment to achieve facilities that are strategically located, good quality and meet identified community need							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop and deploy 'Places for People' Implementation Plan	Community Facilities	✓	✓	✓	✓	Places for People Wollongong Social Infrastructure Planning Framework 2018-28
2	Plan for the Southern Suburbs Community Centre and Library, at Warrawong	Community Facilities	✓	✓	✓	✓	N/A
3	Plan for a new Community Centre and Library to meet the needs of the community in Helensburgh and surrounding suburbs	Community Facilities	✓	✓	✓	✓	N/A
4	Progress planning for the provision of social infrastructure for the emerging West Dapto community, including the Darkes Town Centre Recreation and Community Hub, and Wongawilli Hall	Community Facilities	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
STRATEGY 5.1.6 Work towards enabling all people in our community to have access to safe, nutritious, affordable and sustainably produced food							
DELIVERY PROGRAM 5.1.6.1 Facilitate a range of programs and activities which improve food security and support local food systems							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review the Illawarra Regional Food Strategy and incorporate actions into the Sustainable Wollongong 2030 Strategy	Environmental and Sustainability Planning	✓	✓	✓		Sustainable Wollongong 2030
OBJECTIVE 5.2 Participation in recreational and lifestyle activities is increased							
STRATEGY 5.2.1 Provide a variety of quality public spaces and opportunities for sport, leisure, recreation, learning and cultural activities in the community							
DELIVERY PROGRAM 5.2.1.1 Investigate provision of Leisure Services in the greater Dapto area, taking into account expansion of West Dapto, and determine Council's role in the market							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop a concept plan for Community Recreation & Aquatic Centre to service the Dapto and West Dapto community	Community Pools				✓	N/A
2	Progress the planning and development of a Wollongong City Centre Regional Skate Park	Parks				✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021

DELIVERY PROGRAM 5.2.1.2 Investigate the future provision of Aquatic Services across the local government area and implement improvements							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement program opportunities and innovative activity options to encourage healthy living, enhance user experience and increase patronage and new revenue streams at our supervised public swimming pools	Community Pools	✓	✓	✓	✓	N/A
2	Incorporate elements of good design and wise use of water resources when undertaking improvements to public pool amenities	Community Pools	✓	✓	✓	✓	N/A
3	Explore commercial opportunities for the Continental Pool that support the provision of aquatic services (e.g. kiosk/cafe/restaurant)	Community Pools	✓				N/A
4	Undertake programmed renewal works at Council's rock pools in accordance with the Infrastructure Delivery Program	Ocean Rock Pools	✓	✓	✓	✓	N/A
5	Finalise the Masterplan for Corrimal Heated Pool and identify potential funding sources for implementation	Commercial Heated Pools	✓				N/A
DELIVERY PROGRAM 5.2.1.3 Use data to assess the current community infrastructure available, community demand and develop a strategic framework and policies to either rationalise, enhance or expand to meet community needs							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Implement the key recommendations of the Strategic Plan for Council's swimming pools in accordance with Council's capital program	Community Pools	✓	✓	✓	✓	The Future of Our Pools Strategy 2014-2024
2	Implement The Future of Our Pools Strategy 2014-2024	Community Pools	✓	✓	✓	✓	The Future of Our Pools Strategy 2014-2024
3	Implement Landscape Masterplan recommendations for Hill 60 Reserve at Port Kembla	Parks	✓	✓	✓	✓	N/A
4	Deliver library infrastructure projects identified in Wollongong City Libraries Supporting Document 2017-2022	Community Facilities	✓	✓	✓	✓	Wollongong City Libraries Strategy 2017-22
5	In consultation with the community, undertake a detailed site assessment for the future development of a Cringila Hills Masterplan	Parks	✓	✓	✓		N/A
6	Implement the key projects identified in the Cringila Hills Recreation Masterplan	Parks			✓	✓	Cringila Hills Recreation Masterplan

7	Road realignment and car park relocation and expansion in Figtree Park; subject to review of the Allans Creek Flood Study	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
8	Continue to progress design and construction of Wollongong SES headquarters at Coniston	Infrastructure Strategic Planning	✓	✓	✓	✓	SES Service Level Agreement
9	Install fitness equipment stations throughout the city that cater to people of all ages and abilities	Sportsfields	✓	✓	✓	✓	Sportsgrounds and Sporting Facilities Strategy 2017-2021
10	Continue to engage with the local community regarding the Draft Illawarra Escarpment Mountain Bike Strategy	Community Engagement		✓	✓	✓	N/A
DELIVERY PROGRAM 5.2.1.4 Develop a Regional Botanic Garden of Excellence							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Enhance Botanic Garden visitor experience via programs, interpretation, education and events	Botanic Garden and Annexes	✓	✓	✓	✓	N/A
2	Facilitate the future uses of Gleniffer Brae	Glennifer Brae	✓	✓	✓	✓	N/A
3	Finalise the review of the Botanic Garden Plan of Management and Masterplan	Botanic Garden and Annexes				✓	N/A
4	Design and construct the Longyan Friendship Garden	Botanic Garden and Annexes	✓	✓	✓	✓	N/A
5	Implement priority actions from the Botanic Garden Masterplan	Botanic Garden and Annexes		✓	✓	✓	N/A
DELIVERY PROGRAM 5.2.1.5 Provide statutory services to appropriately manage and maintain our public spaces							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Finalise land title requirements for the transfer of private land occupied by Russell Vale Golf Course	Property Sales and Development	✓	✓			N/A
2	Finalise the review of the Beaton Park Plan of Management	Community Land Management Planning	✓				N/A
3	Finalise the Mt Keira Summit Park Plan of Management	Community Land Management Planning	✓	✓	✓		N/A
4	Develop and distribute community awareness raising materials that detail owner responsibilities around companion animal management in public places	Animal Control	✓	✓	✓	✓	N/A
5	Develop and implement Crown Land Plans of Management	Community Land Management Planning		✓	✓	✓	N/A

DELIVERY PROGRAM 5.2.1.6 Implement Council's Planning, People, Places Strategy							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Plan, design and complete the renewal of the downstairs Lifesaving building of the North Wollongong Surf Life Saving Club	Lifeguard Services	✓	✓	✓	✓	N/A
2	Develop an updated Landscape Masterplan for Stuart & Galvin Parks North Wollongong	Parks				✓	N/A
3	Prepare designs for stage 1 construction (realignment) of the outdoor netball courts at Fred Finch Park, Berkeley	Parks			✓	✓	N/A
4	Fund initial studies to assist the Illawarra Sports Stadium Board commence the Stadium extension project	Sportsfields			✓	✓	N/A
STRATEGY 5.2.2 Healthy, active ageing programs are promoted in partnership with government agencies and community organisations							
DELIVERY PROGRAM 5.2.2.1 Deliver a range of programs and recreational pursuits for older people							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Provide a variety of affordable senior programs at the leisure centres	Leisure Centres	✓	✓	✓	✓	Ageing Plan 2018 - 2022
2	Deliver Community Transport Services across Wollongong and Shellharbour Local Government Areas to connect older people to social and recreational activities	Community Transport	✓	✓	✓	✓	N/A
OBJECTIVE 5.3 Residents have improved access to a range of affordable housing options							
STRATEGY 5.3.1 Housing choice in the Wollongong Local Government Area is improved, taking into account population growth, community needs and affordability							
DELIVERY PROGRAM 5.3.1.1 Prepare a Housing Study and Strategy incorporating Affordable Housing Issues							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Develop a LGA-wide Housing Strategy	Local Environmental Planning	✓	✓	✓	✓	N/A
2	Deliver the Council resolution for affordable housing (targeting of commonwealth funding)	Community Development	✓	✓	✓	✓	N/A

STRATEGY 5.3.2 Integrated services are provided to residents in need of urgent shelter							
DELIVERY PROGRAM 5.3.2.1 In partnership with relevant agencies and networks lobby and advocate for improved service levels and quality enhanced access to services							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Explore opportunities to work in partnership with other relevant agencies that provide services for the homeless	Community Development	✓	✓	✓	✓	N/A
2	Develop a Homelessness Protocol	Community Development	✓	✓	✓		N/A
OBJECTIVE 5.4 Community safety and community perception of safety is improved							
STRATEGY 5.4.1 Partnerships continue to strengthen and achieve a safe, accessible and resilient community							
DELIVERY PROGRAM 5.4.1.1 Provide lifeguarding services at beaches (in partnership with Surf Life Saving Illawarra) and Council pools							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Manage a three year Service Level Agreement with Surf Life Saving Illawarra	Lifeguard Services	✓	✓	✓	✓	N/A
2	Install Mobile Lifeguard Tower at North Wollongong Beach	Lifeguard Services	✓	✓			N/A
DELIVERY PROGRAM 5.4.1.2 Facilitate a range of partnerships and networks to develop community safety initiatives							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Contribute to a range of community safety initiatives in conjunction with community partners	Community Safety and Graffiti Prevention	✓	✓	✓	✓	N/A
2	Incorporate child-friendly and age-friendly principles in design, planning and service delivery with the community	Community Development	✓	✓	✓	✓	N/A
3	Meet obligations required under the Emergency Services interagency service level agreements	Emergency Management & Support	✓	✓	✓	✓	Service Level Agreements with RFS and SES
4	Collaborate with Shellharbour City Council and Kiama Municipal Council under the Illawarra Emergency Management Memorandum of Understanding	Emergency Management & Support	✓	✓	✓	✓	N/A
5	Implement the Child Safe Wollongong Implementation Plan	Community Development				✓	Draft Child Safe Wollongong Implementation Plan

6	Work with the Rural Fire Service and Illawarra Shoalhaven Joint Organisation to minimise and mitigate the impact of bushfires on our communities	Emergency Management & Support			✓	✓	N/A
7	Implement a mobile CCTV pilot to reduce the incidents of vandalism and mitigate risks to community safety and public amenity	Community Safety and Graffiti Prevention	✓	✓			Community Safety Plan 2021-2025
8	Provide support and participate in the Illawarra Domestic and Family Violence Trauma Recovery Centre Consultative Working Group	Community Development		✓	✓	✓	N/A

STRATEGY 5.4.2 Local crime continues to be prevented and levels of crime reduced

DELIVERY PROGRAM 5.4.2.1 Deliver projects and programs to reduce crime in the Wollongong Local Government Area

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Provide Crime Prevention through Environmental Design (CPTED) advice in Development assessments and Planning	Community Safety and Graffiti Prevention	✓	✓	✓	✓	Community Safety Plan 2021-2025
2	Monitor and maintain Alcohol Free Zones including new assessments as required	Community Safety and Graffiti Prevention	✓	✓	✓	✓	Community Safety Plan 2021-2025

OBJECTIVE 5.5 The public domain is maintained to a high standard

STRATEGY 5.5.1 Public facilities in key locations and transport routes are maintained and clean, accessible and inviting to our community and visitors

DELIVERY PROGRAM 5.5.1.1 Well maintained assets are provided that meet the needs of the current and future communities

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Coordinate and undertake Graffiti Prevention actions on Council assets and deliver the Community Partnership Program to remove graffiti from non-Council assets	Community Safety and Graffiti Prevention	✓	✓	✓	✓	N/A
2	Coordinate the Sports Grants Program with the Sports and Facilities Reference Group	Sportsfields	✓	✓	✓	✓	N/A
3	Continue to undertake Council's surplus land review	Property Sales and Development	✓	✓	✓	✓	N/A
4	Undertake high priority works, as per Council adopted Landscape Masterplans to strengthen connections and people movement	Parks	✓	✓	✓	✓	N/A
5	Undertake an access audit of Council's Administration Building to inform upgrades	Infrastructure Strategic Planning	✓	✓	✓		N/A

6	Implement Public Toilet Strategy 2019-2029 recommendations to improve accessibility	Parks			✓	✓	Public Toilet Strategy 2019-2029
7	Optimise the program for cleaning and maintenance of public toilets	Cleaning of public toilets	✓	✓	✓	✓	N/A
8	Dapto Library Study Room constructed and operational	Community Facilities	✓				N/A
9	Deliver rolling program of transport infrastructure condition and compliance inspections	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
10	Coordinate the refurbishment of community facilities, in partnership with licensees and community groups, as identified in the capital works and maintenance programs	Community Safety and Graffiti Prevention	✓	✓	✓	✓	N/A
11	Design and construct a boat storage shed for North Wollongong Surf Life Saving Club	Lifeguard Services			✓	✓	N/A
12	Design and implement the North Wollongong Beach Seawall Renewal	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
13	Deliver WiFi connectivity to the community at Council sites	Technology Infrastructure Services			✓	✓	N/A
14	Investigate and identify a solution for beach access at McCauley's Beach	Infrastructure Strategic Planning			✓	✓	N/A
DELIVERY PROGRAM 5.5.1.2 Manage and maintain community infrastructure portfolio with a focus on asset renewal							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/2019	2019/2020	2020/2021	2021/2022	Supporting Documents
1	Achieve our expenditure targets for capital renewal by programming these works with sufficient flexibility to allow re-phasing, deferral and/or the introduction of other deferred renewal works as required	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
2	Review Council's Asset Management Plans: Buildings, Recreation, Stormwater, Plant and Vehicles, Transport	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
3	Continue to work with the community to review levels of service	Infrastructure Strategic Planning	✓	✓	✓	✓	N/A
DELIVERY PROGRAM 5.5.1.3 Coordinate an access improvement program through pre-planning and renewal activities							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/2019	2019/2020	2020/2021	2021/2022	Supporting Documents
1	Establish a program to ensure Disability Discrimination Act compliance is integrated with Council asset management plans	Infrastructure Strategic Planning	✓	✓	✓	✓	Disability Inclusion Action Plan 2020-25

GOAL 6 - We have affordable and accessible transport

OBJECTIVE 6.1 Wollongong is supported by an integrated transport system

STRATEGY 6.1.1 Work in partnership to deliver the Gong Shuttle Bus as an affordable transport option for our community

DELIVERY PROGRAM 6.1.1.1 Support the delivery of the Gong Shuttle Bus as an affordable transport option

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Provide funding to support the delivery of the Gong Shuttle Bus as a free transport option as per the Illawarra-Shoalhaven Regional Plan	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Illawarra-Shoalhaven Regional Plan
2	Advocate to the NSW Government to continue the Gong Shuttle as an affordable service beyond 2021	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Illawarra-Shoalhaven Regional Plan
3	Incorporate findings of investigation for a potential second Gong Shuttle route into the updated City Centre Access and Movement Strategy	Road Safety, Traffic and Transport Planning				✓	Illawarra-Shoalhaven Regional Plan
4	Advocate for the implementation of a shuttle route for the south of the Wollongong City Centre	Road Safety, Traffic and Transport Planning		✓	✓	✓	Illawarra-Shoalhaven Regional Plan

STRATEGY 6.1.2 Work with partners to decrease car dependency and facilitate sustainable transport to provide convenient movement throughout the city, with sustainable transport modes such as walking and cycling.

DELIVERY PROGRAM 6.1.2.1 Implement a variety of projects and programs to encourage sustainable transport throughout the LGA

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Review and update the Wollongong Bike Plan	Footpaths, Cycle ways & Transport Nodes	✓	✓	✓		Wollongong Bike Plan
2	Incorporate 'Park n Ride' feasibility study findings into City Centre Access and Movement Strategy 2013-23	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Illawarra-Shoalhaven Regional Plan
3	Undertake an audit of accessible car parking and bus stops to be included on access map and in capital works program	Road Safety, Traffic and Transport Planning		✓			Illawarra-Shoalhaven Regional Plan
4	Deliver the asset renewal program for active transport	Footpaths, Cycle ways and Transport Nodes	✓	✓	✓	✓	Illawarra-Shoalhaven Regional Plan
5	Develop a city wide foreshore parking strategy	Road Safety, Traffic and Transport Planning		✓			Illawarra-Shoalhaven Regional Plan
6	Investigate opportunities to install bike carriers on buses	Road Safety, Traffic and Transport Planning	✓	✓			Illawarra-Shoalhaven Regional Plan

7	Finalise and deliver priority actions in the draft Cycling Strategy 2030	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030
8	Collaborate with partners to fund and deliver a suite of education, information and infrastructure programs that improve cycling participation	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030
9	Collaborate with the State Government to fund and deliver the safe routes to school program	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030
10	Develop and implement an active transport data collection and evaluation program	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030
11	Provide up-to-date cycling information for the community, including cycling routes and end-of-trip facility maps that are inclusive and equitable	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030

STRATEGY 6.1.3 Effective and integrated regional transport, with a focus on road, bus, rail and freight movement (including the port of Port Kembla).

DELIVERY PROGRAM 6.1.3.1 Plan and implement an integrated and sustainable transport network

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Council to work with key agencies and partners to progress the provision of an effective and integrated regional transport network	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A

STRATEGY 6.1.4 Integrated communities close to public transport and local services and facilities focused around existing train stations and town and village centres are planned for and encouraged

DELIVERY PROGRAM 6.1.4.1 Facilitate the integration of public amenities and transport with local communities

OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Work with the NSW Government on the implementation of priority actions from the Illawarra Regional Transport Plan	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	Illawarra Regional Transport Plan
2	Complete the construction of the Fowlers Road extension to Fairwater Drive	Road Safety, Traffic and Transport Planning	✓	✓			West Dapto Development Contributions Plan
3	Actively participate in the West Dapto Review Committee to oversee the delivery of infrastructure in the West Dapto Urban Release Area	West Dapto Planning	✓	✓	✓	✓	West Dapto Development Contributions Plan

OBJECTIVE 6.2 Connections between our city and Sydney are strengthened							
STRATEGY 6.2.1 Opportunities to reduce travel time between Sydney and Wollongong as well as Western Sydney are explored and promoted							
DELIVERY PROGRAM 6.2.1.1 Work with partners to reduce travel time between Sydney and Western Sydney with Wollongong							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Lobby the NSW Government to prioritise Maldon Dombarton train line to be used as a dual purpose freight and passenger line improving connectivity to South Western Sydney and the future Badgery's Creek Aerotropolis	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
OBJECTIVE 6.3 Provide connected and accessible places and spaces							
STRATEGY 6.3.1 Improve our footpath connectivity to our unique places and spaces, including marine access along the LGA and accessibility from the CBD to the foreshore							
DELIVERY PROGRAM 6.3.1.1 Plan and implement projects to improve connectivity							
OPERATIONAL PLAN/S							
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Grand Pacific Walk review of priorities and design of identified sections	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
2	Work with Shellharbour City Council and others to extend the Lake Illawarra cycle way	Footpaths, Cycle ways & Transport Nodes	✓	✓	✓	✓	N/A
3	Participate in the Southern NSW Marine Strategy	Environmental and Sustainability Planning	✓	✓	✓		N/A
4	Develop a Community Focussed Active Transport Program	Footpaths, Cycle ways & Transport Nodes	✓	✓	✓	✓	N/A
5	Council to work with key agencies and partners to reduce traffic congestion and review emergency access plans	Road Safety, Traffic and Transport Planning		✓	✓	✓	N/A
6	Prepare a range of priority construction ready cycling infrastructure projects to secure available external funding	Road Safety, Traffic and Transport Planning			✓	✓	Wollongong Cycling Strategy 2030
STRATEGY 6.3.2 Maintain the service levels of our roads, footpaths and cycle ways to an acceptable standard							
DELIVERY PROGRAM 6.3.2.1 Deliver sustainable transport asset renewal programs and projects							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Deliver the road resurfacing and reconstruction program	Roads and Bridges	✓	✓	✓	✓	N/A
2	Implement footpath and cycle way improvement programs	Footpaths, Cycle ways and Transport Nodes	✓	✓	✓	✓	City of Wollongong Pedestrian Plan 2017-21

STRATEGY 6.3.3 Plan for effective future changes in transport including the option for disruptive transport technologies in the future							
DELIVERY PROGRAM 6.3.3.1 Investigate the option for disruptive transport technologies and the impact on the future transport network							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Research cities that have installed driverless transport systems	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
STRATEGY 6.3.4 Availability of late night transport options is improved							
DELIVERY PROGRAM 6.3.4.1 Work with key agencies and partners to continue and improve late night transport options							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Advocate for continued operation of the Night Bus and late rail services	Road Safety, Traffic and Transport Planning	✓	✓	✓	✓	N/A
STRATEGY 6.3.5 Community transport options for frail older people, people with disabilities and the transport disadvantaged are actively promoted and available							
DELIVERY PROGRAM 6.3.5.1 Develop an alternative service delivery, governance model and auspice for Community Transport in response to the Federal Government's Aged Care reform legislation							
OPERATIONAL PLAN/S			4 Year Delivery Program 2018/19 - 2021/22				
	Action	Delivery Stream	2018/ 2019	2019/ 2020	2020/ 2021	2021/ 2022	Supporting Documents
1	Promote access to community transport services to meet the needs of eligible consumers	Community Transport	✓	✓	✓	✓	Community Transport
2	Continue to investigate options for alternative service delivery models for Community Transport, as future directions in Commonwealth and NSW Government policy emerge	Community Transport	✓	✓	✓	✓	N/A

ANNUAL SERVICE PLANS 2021-22

Service plans bridge the gap between Council's strategic direction set out in the Operational Plan (annual deliverables), and the on-going activities delivered by the organisation on a day-to-day basis. The service plans provide a brief description and outline of the core business of each service. In addition, the Plans provide reference to:

- Alignment to the Community Strategic Plan, Our Wollongong 2028
- Major projects 2021/22
- Resourcing requirements
- Future challenges

Our current services include:

- Aged and Disability Services
- Aquatic Services
- Botanic Garden and Annexes
- City Centre Management
- Communications, Engagement, Events and Signage
- Community Facilities
- Community Programs
- Corporate Strategy
- Cultural Services
- Development Assessment
- Economic Development
- Emergency Management
- Environmental Services
- Financial Services
- Governance and Administration
- Information Management and Technology
- Infrastructure Planning and Support
- Integrated Customer Service
- Land Use Planning
- Leisure Centres
- Libraries
- Memorial Gardens and Cemeteries
- Natural Area Management
- Parks and Sportsfields
- Property Services
- People and Culture
- Public Health and Safety
- Regulatory Control
- Stormwater Services
- Tourist Parks
- Transport Services
- Waste Management
- Youth Services

Please note, these reports are developed at a particular point in time and as further amendments are made to the adopted budget (through the quarterly budget review process), the resourcing data included on the Service Plan reports may be subject to change.

Note: Resourcing data in the following plans including revenue, expenses and FTE count are for the 2021-2022 financial year only.

AGED & DISABILITY SERVICES

RESPONSIBILITY *Manager Library and Community Services*

Council works in partnership with government, community and business organisations to provide services for older people, people with disabilities and their carers, to support them to maintain quality of life and continue to live independently in the community. This includes direct provision of Community Transport Services to people in the community who are aged over 65 years, or who are transport disadvantaged to maintain access to essential services and participation in community life. Council also directly delivers Social Support Services, including respite, home maintenance and group and individual support programs, which enhance the quality of life of older people living in our community.

DELIVERY STREAMS

- Community Transport
- Social Support Programs

Operating $,000	REVENUE $ 4,508	EXPENSE $ (4,137)	NET $ 371

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

GOAL 6 : We have sustainable, affordable and accessible transport

CORE BUSINESS

- Support delivery of outcomes against Council's Positive Ageing Plan.
- Build the capacity of older people and people with disability to participate fully in community life.
- Enhance access to services for frail, older people and people with disability and their carers to enable them to continue to live independently in the community.
- Deliver Social Support Services, including individual and group support, home maintenance and respite services to frail older people, people with dementia and their carers
- Deliver Community Transport Services to people in the community who aged 65 or older, or who are transport disadvantaged.

MAJOR PROJECTS 2021-2022

- Not applicable to this Service.

RESOURCES

FTE 22.30

FUTURE CHALLENGES

- Council is currently investigating future directions of social support services in view of the Council of Australian Governments (COAG) reform of the Aged Care sector, which has been in train since 2015.
- Recovery from the impacts of the COVID-19 pandemic, including restoring the confidence of older, vulnerable people in returning to pre-COVID-19 activities and social contacts presents a challenge for the coming year.
- The population of older people is increasing in size and also in its diversity. This means greater service flexibility is required to meet the increasingly diverse, needs of this population.
- Service adaptation is required on a continuous basis, to respond to new government funding models and funding relationships, including achievement against the National Aged Care Quality Standards and introducing models of client-directed care.
- Availability of volunteers to support Community Transport and Social Support service delivery, along with the impacts of COVID-19, create challenges in recruiting and retaining volunteers.

SUPPORTING DOCUMENTS

- Ageing Plan 2018-2022

AQUATIC SERVICES

RESPONSIBILITY *Manager Property and Recreation*

This service includes the operation of 17 patrolled beaches, two heated swimming pools at Dapto and Corrimal, six free public swimming pools located at Helensburgh, Thirroul, Western Suburbs, Continental Baths, Port Kembla and Berkeley. It also includes the provision of 9 ocean rock pools situated at Coalcliff, Wombarra, Coledale, Austinmer, Bulli, Woonona, Bellambi, Towradgi and Wollongong Gents pool. The service provides an ocean and pool lifeguard service and surf education.

DELIVERY STREAMS

- Community Pools
- Commercial Heated Pools
- Lifeguard Services
- Ocean Rock Pools

Operating $,000	REVENUE $ 1,351	EXPENSE $ (15,607)	NET $ (14,256)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Provide affordable and equitable access to aquatic recreational services.
- Operate and maintain six free public swimming pools located at Helensburgh, Thirroul, Western Suburbs, Continental Baths, Port Kembla and Berkeley.
- Operate and maintain two heated swimming pools at Dapto and Corrimal.
- Maintain nine ocean rock pools situated at Coalcliff, Wombarra, Coledale, Austinmer, Bulli, Woonona, Bellambi, Towradgi and Wollongong Gents pool.
- Operate and maintain 17 patrolled beaches throughout the Local Government Area (LGA).
- Work with volunteers and contractors to provide services including surf lifesaving, surfing tuition, elite swim squad training, and learn to swim program.
- Monitor and implement appropriate responses to ensure improved mobility, surveillance, surf education and emergency response.
- Deliver Water Safety Education to school, TAFE and University students.
- Implement program of enhancing pool amenities, consistent with good design principles.
- Monitor and respond to the demands on our foreshore areas, including lifeguarding services, garbage and waste collection and littering.
- Maintain key statistics on beach usage, incidents and preventative actions and manage service levels accordingly.
- Implement program opportunities and innovative activity options to encourage healthy living, enhance user experience and increase patronage and new revenue streams at our supervised public swimming pools.
- Incorporate elements of good design and wise use of water resources when undertaking improvements to public pool amenities.
- Implement the key recommendations of the Strategic Plan for Council's swimming pools in accordance with Council's capital program.

MAJOR PROJECTS 2021-2022

- Implement the Beach and Foreshore Access Strategy 2019-2028
- Develop a concept plan for Community Recreation & Aquatic Centre to service the Dapto and West Dapto community.
- Implement The Future of Our Pools Strategy 2014-2024
- Plan, design and complete the renewal of the downstairs Lifesaving building of the North Wollongong Surf Life Saving Club
- Manage a three year Service Level Agreement with Surf Life Saving Illawarra
- Design and construct a boat storage shed for North Wollongong Surf Life Saving Club

RESOURCES



FTE 74.50

AQUATIC SERVICES

RESPONSIBILITY	*Manager Property and Recreation*
FUTURE CHALLENGES	→ The Future of Our Pools Strategy 2014-2024 includes a range of key actions that will guide the provision of Council's Aquatic Services program. → To manage the impact of increasing day visitors on service levels. → Staged implementation of Council endorsed recommendations on the Strategic Plan for swimming pools. → Implementation of the 2012 Coast Safe report recommendations on Council's unpatrolled beaches. → Ongoing asset management of all facilities. → Continue to monitor visitation at key sites.
SUPPORTING DOCUMENTS	→ Places for People Wollongong Social Infrastructure Planning Framework 2018-2022 → Asset Management Plans → The Future of Our Pools Strategy 2014-2024

BOTANIC GARDEN & ANNEXES

RESPONSIBILITY *Manager Open Space and Environmental Services*

The Botanic Garden and Nursery service involves managing and promoting the conservation, education, recreation and aesthetic values of the main 30 hectare site in Keiraville including the maintenance of the Glennifer Brae grounds and the three natural area annexes of Mt Keira, Puckey's Estate and Korrungulla Wetland. Environmental education and interpretation is conducted at the Discovery Centre.

DELIVERY STREAMS

- Botanic Garden & Annexes
- Nursery
- Discovery Centre
- Gleniffer Brae

Operating $,000

REVENUE $ 288	EXPENSE $ (3,897)	NET $ (3,609)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Develop, interpret and maintain the botanic collection.
- Provide environmental sustainability education programs.
- Produce and distribute local native plants through the Bushcare, Dunecare, Urban Greening and Greenplan programs.
- Manage Botanic Garden events.
- Provide conservation programs and support Botanic Garden partnerships, including the Friends of the Botanic Garden.

MAJOR PROJECTS 2021-2022

- Design and construct the Longyan Friendship Garden
- Design the Botanic Garden Rainforest Walks

RESOURCES

FTE 23.4

FUTURE CHALLENGES

- Asset management requirements for the Botanic Garden.

SUPPORTING DOCUMENTS

- Botanic Garden Plan of Management
- Wollongong Local Environmental Plan
- Illawarra Biodiversity Strategy
- Mt Keira Summit Park Plan of Management
- Sustainable Wollongong 2030: A Climate Healthy City Strategy
- Urban Greening Strategy 2017-2037

CITY CENTRE MANAGEMENT

RESPONSIBILITY *Manager Community Cultural and Economic Development*

City Centre Management supports the revitalisation of the City Centre through the coordination and delivery of a range of strategies in collaboration with various stakeholders.

The service also ensures the smooth operation of the City Centre, particularly Crown Street Mall which is funded by the Special Mall Levy. This includes day-to-day management, security, CCTV operations, graffiti removal, activation and marketing.

DELIVERY STREAMS

- City Centre & Crown St Mall

Operating $,000	REVENUE $ 1,743	EXPENSE $ (4,134)	NET $ (2,391)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

CORE BUSINESS

- Deliver City Centre marketing, promotions and activation program.
- Coordinate delivery of the 'A City for People - Public Spaces Public Life 2016-2019
- Work with partners to improve the attractiveness of and increase visitation to the Wollongong City Centre.
- Manage the City Centre including: security, CCTV, graffiti removal, cleaning, waste, civil and grounds maintenance and mall access – including vehicle permits.

MAJOR PROJECTS 2021-2022

- Deliver increased city centre marketing and activation initiatives to support local and regional economic recovery in response to COVID-19

RESOURCES



FTE 8.64

FUTURE CHALLENGES

- Coordinate activation and marketing within central business district.
- Coordinate the delivery of the Wollongong 'Public Spaces Public Life' City Centre revitalisation strategy within resource allocation.
- Review Crown Street Mall Activity Policy.
- Review City Centre safety and risk measures as required.

SUPPORTING DOCUMENTS

- A City for People - Public Spaces Public Life 2016-2019
- Economic Development Strategy 2019-2029
- Community Safety Plan 2021-2025
- Creative Wollongong 2019-2024
- Wollongong Local Environment Plan (LEP) 2009
- Wollongong Development Control Plans (DCP) 2009
- Wollongong City Centre Access and Movement Strategy 2023

COMMUNICATIONS, ENGAGEMENT, EVENTS AND SIGNAGE

RESPONSIBILITY	*Manager Community Cultural and Economic Development*

Communications, Engagement, Events and Signage deliver a range of functions for the organisation and to the community. The services are responsible for internal and external communications including media monitoring and liaison, community engagement, delivery of major and community events (in particular New Year's Eve and Australia Day), management of Sister City Relations, coordination of Council's Financial Assistance Policy and the provision of graphic design, print and signage needs for the organisation.

DELIVERY STREAMS

- Community Engagement
- Events Coordination
- Communications
- Marketing, Sign Shop & Printing
- Corporate Relations

Operating $,000	REVENUE $ 143	EXPENSE $ (3,466)	NET $ (3,323)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 3 : Wollongong is a creative, vibrant city

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- → Promote and grow use of online engagement tools.
- → Implementation of Community Engagement Policy and Framework.
- → Delivery of engagement activities.
- → Continue to streamline and improve the approval process for external event organisers.
- → Develop a more integrated approach to marketing.
- → Management of Council's online profile, including Council's website, and social media channels.
- → Continue to streamline processes and optimise efficiencies in the design, printery and sign shop areas.
- → Deliver major community celebrations eg New Year's Eve and Australia Day.
- → Support local and major events within the region that will benefit the community and showcase Wollongong.
- → Civic Receptions.
- → Community Grants and Financial Assistance Policy.
- → Provide an Events Concierge Service to event holders looking to deliver major events across the city.
- → Provide information updates via the quarterly community newsletters.

MAJOR PROJECTS 2021-2022

- → Deliver an integrated marketing and activation program that reflects the 'city experience'
- → In conjunction with the Local Organising Committee, prepare for the 2022 UCI Road World Championship
- → Develop alternate and new methods to engage and connect with our communities, considering limitations imposed on social interactions in response to COVID-19
- → Implement the Internal Communication Strategy
- → Continue to engage with the local community regarding the development of the Draft Illawarra Escarpment Mountain Bike plan

RESOURCES



FTE 32.00

COMMUNICATIONS, ENGAGEMENT, EVENTS AND SIGNAGE

RESPONSIBILITY *Manager Community Cultural and Economic Development*

FUTURE CHALLENGES

- Meet the community's changing communication preferences with the growth of social media and online engagement.
- Deliver high quality and safe community events with limited resources while managing increasing attendance at major community events.
- Changes in legislation.
- Continued focus on online and face-to-face engagement.
- Implement improvements to Council events coordination processes.
- Potential for increases in community run and operated events and partnerships.
- Changing technology.
- Increased take up of digital devices.

SUPPORTING DOCUMENTS

- Destination Wollongong Major Events Strategy 2021-2026
- Community Engagement Policy & Framework
- Creative Wollongong 2019-2024
- Economic Development Strategy 2019-2029

COMMUNITY FACILITIES

RESPONSIBILITY *Manager Library and Community Services*

This service manages and operates 56 Council-owned community facilities across the LGA. This includes neighbourhood centres, senior citizens centres, child care centres, branch libraries, community centres and community halls. The service provides accessible community spaces that support the delivery of a diverse range of community programs, activities and events. The service also manages a number of 'direct-run' Council facilities, supporting community development and enabling community groups to develop and deliver community services.

The Community Facilities unit also engages in long-term social infrastructure planning, as well as managing a range of functions (from scoping to commissioning) associated with the maintenance, design, replacement or refurbishment of new and existing community facilities.

DELIVERY STREAMS

- Community Facilities

Operating $,000	REVENUE $ 867	EXPENSE $ (6,104)	NET $ (5,237)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Day to day operational management of Council managed facilities.
- Provision of quality, accessible and affordable community facilities.
- Social infrastructure planning.
- Support for community groups who use Council's facilities for a range of activities.
- Continue to maintain, improve and reinvest in community facilities to better meet the needs of community groups, ensuring compliance and improved sustainability.
- Collect and review data to ensure appropriate marketing of facilities and satisfaction levels and community facilities planning.
- Manage licence agreements and relationships with licensees.
- Provide support for Not for Profit organisations via provision of affordable Council assets and community facilities.
- Support community based organisations within Community Facilities to maintain effective governance and sustainable management practices.

MAJOR PROJECTS 2021-2022

- Deliver the funded actions of the Ageing Plan 2018-2022
- Develop and Deploy 'Places for People' Implementation Plan
- Plan for the Southern Suburbs Community Centre and Library, at Warrawong
- Plan for a new Community Centre and Library to meet the needs of the community in Helensburgh and surrounding suburbs
- Progress planning for the provision of social infrastructure for the emerging West Dapto community, including the Darkes Town Centre recreation and community hub and Wongawilli Hall
- Establish a program to ensure Disability Discrimination Act compliance is integrated with Council asset management plans

RESOURCES



FTE 18.29

FUTURE CHALLENGES

- Recovery from the impacts of COVID-19 re-build community access to facilities and confidence in social and recreational activities.
- Ensure adequate and flexible spaces to adapt to changing community needs.
- Progress projects for new or upgraded community facilities at Warrawong and Helensburgh.
- Management of facilities changes over time, in that some facilities which are "direct run" by Council return to community management, while others under licence to community groups return to be "direct run" by Council. This means, demands on Council staff-time and resources varies quite significantly. Changes to auspice impact on hours of utilisation of facilities.

COMMUNITY FACILITIES

RESPONSIBILITY	*Manager Library and Community Services*
SUPPORTING DOCUMENTS	→ Places for People Wollongong Social Infrastructure Planning Framework: 2018-2028 → Asset Management Plans → City Libraries Strategy 2017-2022 → Ageing Plan 2018-2022

COMMUNITY PROGRAMS

RESPONSIBILITY *Manager Community, Cultural and Economic Development*

Community programs identifies priority social issues and needs and works with community, government and business partners to deliver community programs and services with a focus on social inclusion, building community capacity and wellbeing.

DELIVERY STREAMS

- Community Development
- Social Planning
- Community Safety & Graffiti Prevention
- Volunteering Illawarra

Operating $,000	REVENUE $ 283	EXPENSE $ (2,320)	NET $ (2,037)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 3 : Wollongong is a creative, vibrant city

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- → Plan and deliver community development initiatives related to relevant target groups and communities.
- → Deliver services to the community including Language Services (Interpreter service and Language Aides).
- → Deliver volunteer resource services, including promotion of volunteering opportunities, recruitment and placement of volunteers, coordination of Corporate Volunteering initiatives and research in the voluntary sector.
- → Carry out Community Safety Audits and Crime Prevention through Environmental Design assessments in the community with recommended actions.
- → Deliver projects which aim to reduce crime including Graffiti Prevention and participate in the Crime Prevention Partnership.
- → In partnership with local Aboriginal organisations, deliver NAIDOC, Reconciliation Week and Sorry Day events and community development activities that foster reconciliation and social inclusion and celebrate the contribution of Aboriginal people to the city.
- → Provide internal advice on physical access, planning and legislative compliance.
- → Resource and support organisations within the sector to build their capability so they continue to deliver high quality services to older people and people with disability.

MAJOR PROJECTS 2021-2022

- → Review and initiate opportunities and projects to support the Wollongong community specifically in response to COVID-19
- → Implement, monitor and report on the Disability Inclusion Action Plan 2020-2025
- → Strategic Priority - Activating Our Suburbs - Overall Action

RESOURCES



FTE 14.14

FUTURE CHALLENGES

- → Impacts of COVID-19 and Commonwealth policy regarding mutual obligation.
- → Anticipated growth in demand for Volunteering Illawarra services from community based organisations.
- → Growth in Council's Corporate Volunteering program.
- → Changes to Federal/State Government funding partnership arrangements in response to the Council of Australian Governments (COAG) reform of aged and disability services and the Royal Commission into Aged Care services.
- → Increase in reporting of graffiti and the community development projects.
- → Understanding the impact of COVID-19 on the community and our response to issues raised.
- → Anticipated growth in demand for Volunteering Illawarra services from community based organisations.
- → Adjusting to new ways of engaging with our community to collaborate on community development projects

SUPPORTING DOCUMENTS

- → Community Safety Plan 2021-2025
- → Disability Inclusion Action Plan 2020-2025

CORPORATE STRATEGY

RESPONSIBILITY *Corporate Strategy Manager*

This service involves the management of a range of internally and externally focussed projects, processes and activities. The service is responsible for delivery of legislative requirements pertaining to organisational planning and reporting, such as the Community Strategic Plan, Delivery Program, Operational Plan, quarterly and annual reports. The service also has a focus on performance measurement and the coordination of corporate strategies such as financial sustainability and other business improvement projects.

DELIVERY STREAMS

- Organisational Planning
- Business Improvement

Operating $,000

REVENUE $ (377)	EXPENSE $ (1,099)	NET $ (1,476)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

GOAL 4 : We are a connected and engaged community

CORE BUSINESS

- Coordinate and prepare Council's Strategic Management Cycle including the Community Strategic Plan, Delivery Program, Operational Plan, and service plans.
- Facilitate, advise and support management in timely, accurate and accountable strategic and corporate reporting.
- Coordinate organisational research.
- Identify and assist divisions with the implementation of business improvement initiatives.
- Provide strategic analysis, project management and review of service as required.
- Coordinate major corporate projects.
- Respond to the Local Government Reform Agenda.
- Undertake service reviews across targeted areas of business operations

MAJOR PROJECTS 2021/2022

- Continue to explore the United Nations Sustainable Development Goals and how they align to the community's goals in preparation for the review of the Community Strategic Plan

RESOURCES



FTE 7.46

FUTURE CHALLENGES

- Continued integration of corporate, service, workforce, financial and asset planning.
- Organisational business improvement.
- Revision of the Local Government Act and broader local government reform agenda.
- Greater emphasis on integrated planning and reporting.
- Focus on financial sustainability and organisational efficiencies.
- Service reviews may become a mandatory requirement.
- Renewed focus on benchmarking.

SUPPORTING DOCUMENTS

- Our Wollongong 2028 Community Strategic Plan
- Resourcing Strategy 2018-2022
- Delivery Program 2018-2022

CULTURAL SERVICES

RESPONSIBILITY *Manager Community, Cultural and Economic Development*

This service delivers a range of cultural programs, infrastructure such as public art, exhibitions and events to the community. The service also engages in community cultural development programs, including advocacy for and support of the cultural industries sector, development of artist and performer funding opportunities.

DELIVERY STREAMS

- Cultural Development
- Public Art
- Wollongong Art Gallery
- Illawarra Performing Arts Centre
- Wollongong Town Hall

Operating $,000

REVENUE $ 190	EXPENSE $ (7,434)	NET $ (7,243)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 3 : Wollongong is a creative, vibrant city

CORE BUSINESS

- Develop, advocate and support creative industries in Wollongong.
- Manage cultural programs including exhibitions, education projects, forums and networks that engage artists and performers, and other cultural development activities.
- Deliver annual program of exhibitions, education and community participation opportunities at the Wollongong Art Gallery.
- Manage the Wollongong Art Gallery collection, including acquisition of new works.
- Support delivery of performance program through Illawarra Performing Arts Centre.
- Support delivery of a cultural program through the Wollongong Town Hall.
- Deliver the annual Public Art program.
- Manage and implement the Creative Spaces Strategy and Lower Town Hall Artist Studios.
- Develop and deliver Viva la Gong.

MAJOR PROJECTS 2021-2022

- Pursue implementation of Cultural Tourism Strategy
- Implement public art opportunities at Hill 60 Reserve
- Develop improvements in the Arts Precinct within the context of the Arts Precinct Concept Design
- Implement the Framing Our Future: Wollongong Art Gallery Strategic Plan 2020-2025
- Complete upgrade of Heating,Ventilation and Air Conditioning (HVAC) systems at Town Hall and Art Gallery

RESOURCES



FTE 10.85

FUTURE CHALLENGES

- Expand the capacity of Cultural Services across the Delivery Streams within existing resources.
- Increase sponsorship and partnerships.
- Increase patronage and business sustainability of Art Gallery, Town Hall and IPAC.
- Focus on establishing financial feasibility.
- Integration of marketing and programming of the arts precinct.
- Increased interest in community owned events and initiatives.
- Increase incorporation of Libraries and Community Facilities into the cultural life of the city.

SUPPORTING DOCUMENTS

- Creative Wollongong 2019-2024
- Public Art Strategy 2016-2021
- Ageing Plan 2018-2022
- Disability Inclusion Action Plan 2020-2025
- Economic Development Strategy 2019-2029
- Framing Our Future: Wollongong Art Gallery Strategic Plan 2020-2025

DEVELOPMENT ASSESSMENT

RESPONSIBILITY *Manager Development Assessment and Certification*

This service includes the processing of development applications and construction certificates in accordance with state, regional and local planning policies. It seeks to guide and facilitate development to achieve sustainable outcomes having regard for social, economic and environmental factors. The service undertakes assessment and determination of development applications, construction certificates, complying development, building and subdivision certificates. It includes pre lodgement information; registration of Annual Fire Safety Statements and upgrading fire safety where required in existing buildings; building compliance inspections; audits on completed buildings; providing expert evidence in Land and Environment Court Appeals; and advice to Council and stakeholders in all aspects of the development assessment process. The service manages Council functions relating to Wollongong Local Planning Panel, the Southern Regional Planning Panel, and Design Review Panel.

DELIVERY STREAMS

- Development Assessment
- Building Certification
- Development Engineering

Operating $,000

REVENUE $ 3,727	EXPENSE $ (8,332)	NET $ (4,605)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

CORE BUSINESS

- → Provide high quality development and certification based on the four principal activities of environment, social, economy and governance.
- → Develop and implement new systems for approval and certification in response to NSW planning reforms.
- → Provide professional planning and building advice, timely and accurate assessment of development applications and construction certificates, and meet legislative reporting requirements.
- → Support accessible web-based electronic development application system.
- → Provide specialist advice as it relates to engineering issues with the development and planning framework.
- → Assess and determine development applications.

MAJOR PROJECTS 2021-2022

- → Not applicable to this Service.

RESOURCES



FTE 59.22

FUTURE CHALLENGES

- → The planning system is under ongoing review by the State Government and will result in planning reform.
- → Development activity is likely to remain at above average levels. Council is committed to achieving improved assessment times via participation in NSW Gov Acceleration program.
- → Expected growth in development at West Dapto and Tallawarra.
- → Ongoing revitalisation of Wollongong CBD and major centres.
- → Continued focus on improving customer service and in delivering electronic application lodgement, assessment and determination via e-planning portal.
- → The need to manage/reduce development application turnaround times in a highly regulated environment.
- → Deliver targeted assessment services to applicants in sensitive areas such as small business and home owners.
- → Deliver enhanced assessment service for major employment generating projects.

SUPPORTING DOCUMENTS

- → Wollongong LEP 2009
- → Wollongong DCP 2009

ECONOMIC DEVELOPMENT

RESPONSIBILITY	*Manager Community, Cultural and Economic Development*

This service promotes sustainable economic development across the City of Wollongong through planning and partnerships, Council process improvement, branding and marketing. The service also contributes to a number of economic development programs and initiatives in partnership with business, neighbouring councils and government agencies.

DELIVERY STREAMS

- Economic Development
- Destination Wollongong

Operating $,000	REVENUE $ -	EXPENSE $ (2,595)	NET $ (2,595)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

CORE BUSINESS

- Facilitate a coordinated response to business development and investment enquiries.
- Support existing business development initiatives including local clusters and other activities.
- Continue to monitor and advise Council on current economic trends, which will present opportunities and challenges.
- Administer the Destination Wollongong funding agreement which specifies outputs and outcomes to be delivered by Destination Wollongong on behalf of Council.
- Implementation of Economic Development Strategy 2019-2029.
- Delivery of Invest Wollongong program in partnership with the NSW Government and University of Wollongong.
- Manage online economic software tool Economy ID.
- Manage online presence of Economic Development.

MAJOR PROJECTS 2021-2022

- Implement the Economic Development Strategy 2019-2029
- Work with other levels of government and the business community to respond to COVID-19 impacts on the economy
- Provide funds to support Wollongong's ability to attract and retain a tourist ship visitor economy through on shore day visits
- Manage the Destination Wollongong Funding Agreement 2016-2021
- Strategic Priority- Business & Investment - Overall Action20

RESOURCES



FTE 3.91

FUTURE CHALLENGES

- Deliver key actions of the 2019 - 2029 Economic Development Strategy.
- Support the diversification of the Wollongong economy, through supporting existing industry and developing new industry.
- Our target growth sectors will continue to provide opportunities for Wollongong, recognising the region's significant skilled workforce.
- Wollongong's proximity to Sydney will continue to be a key influence on our economic future.
- Continue to increase local employment opportunities.
- Continue to change perceptions of Wollongong.
- Ongoing advocacy at key regional infrastructure, particularly at enhancing transport connectivity with Sydney.

SUPPORTING DOCUMENTS

- Economic Development Strategy 2019 - 2029
- Destination Wollongong Major Events Strategy 2021 - 2026
- Wollongong LEP 2009
- Wollongong DCP 2009
- Creative Wollongong 2019 - 2024
- A City for People - Public Spaces Public Life

EMERGENCY MANAGEMENT

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

The Emergency Management Service provides support in the planning and preparation for significant emergencies that may impact the safety and security of residents and visitors to the city. The Service also involves Council's operational response to support Emergency Service Agencies during incidents and emergencies.

DELIVERY STREAMS

- Emergency Management & Support

Operating $,000	REVENUE $ 412	EXPENSE $ (5,742)	NET $ (5,329)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Actively participate in and support Illawarra Local Emergency Management Committee in achieving its responsibilities to prepare plans in relation to the prevention of, preparation for, response to and recovery from emergencies in the Illawarra Emergency Management Area (Wollongong, Shellharbour and Kiama local government areas).
- Maintain vehicles, equipment and buildings for the local RFS brigades and SES unit.
- Provide financial support to Fire and Rescue NSW, SES and RFS.
- Provide mechanical support in relation to RFS fleet maintenance.
- Undertake maintenance to emergency facilities and fire trails, when required.
- Actively promote the Illawarra Emergency Management Plan to residents, in collaboration with emergency management providers.
- Provide operational response to support emergency combat agencies during incidents and emergencies.
- Ongoing Local Emergency Management Committee Chairmanship and Support.
- Contributing to the ongoing maintenance of the two Illawarra Emergency Operations Centres (Wollongong and Albion Park)

MAJOR PROJECTS 2021-2022

- Not applicable to this Service.

RESOURCES

FTE 0.95

FUTURE CHALLENGES

- Implementation of the new natural disaster funding arrangements from 1 July 2018
- Integration of the NSW Risk Assessment, NSW Critical Infrastructure Resilience Strategies and the Australian Strategy for Protecting Crowded Places into Council and emergency plans.

SUPPORTING DOCUMENTS

- Illawarra Emergency Management Plan 2018
- Business Continuity Plans
- Emergency Operations Plan
- Service Level Agreements with emergency service organisations
- Memorandum of Understanding for the combining of Councils for emergency management purposes

ENVIRONMENTAL SERVICES

RESPONSIBILITY *Manager City Strategy*

This service involves Council and the community working together to improve the local environment and reduce the city's ecological footprint. This includes education and awareness programs, volunteer management and partnerships, civic pride/ cleanup activities, tree removal assessments and approvals, and environmental sustainability initiatives.

DELIVERY STREAMS

- Environmental Community Programs and Partnerships
- Environmental Assessment and Compliance
- Environmental and Sustainability Planning

Operating $,000	REVENUE $ 250	EXPENSE $ (2,819)	NET $ (2,569)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

CORE BUSINESS

- Volunteer supervision for programs and Community Service Order supervision.
- Sustainability metrics, projects and advice.
- Greenhouse Park practical demonstration site.
- Community environmental events and initiatives.
- Partnerships with other organisations.
- Administer the Tree Management Permit process and investigate breaches.
- Waste education, promotion and initiatives.
- Assessment of environmental issues associated with planning proposals and development applications.
- Preparation, monitoring, reporting and review of environmental policies, strategies and plans.
- Developing, monitoring and reporting on climate change initiatives.

MAJOR PROJECTS 2021-2022

- Implement priority actions from the Illawarra Biodiversity Strategy
- Review and update the Illawarra Biodiversity Strategy 2011-2015
- Implement priority actions from the Illawarra Escarpment Strategic Management Plan
- Implement priority actions of the certified Coastal Management Program for Lake Illawarra
- Deliver waste minimisation programs in accordance with the Waste Strategy
- Monitor and report on organisational water, energy and greenhouse gas emission trends
- Implement priority actions from the endorsed Climate Change Mitigation Plan 2020-2022
- Develop a Climate Change Adaptation Action Plan

RESOURCES



FTE 14.92

FUTURE CHALLENGES

- Developing and implementing environmental programs and activities
- Coastal management legislative changes
- Climate change
- Increased urbanisation impacts on native vegetation
- Impacts of development in West Dapto on the environment
- Lake Illawarra Authority transition
- Waste Less Recycle More NSW Government funding

SUPPORTING DOCUMENTS

- Sustainable Wollongong 2030: A Climate Healthy City
- Climate Change Mitigation Plan 2020
- Waste and Resource Recovery Strategy 2012-2022

FINANCIAL SERVICES

RESPONSIBILITY *Chief Financial Officer*

Financial Services provides an in-house service of financial management. It involves the provision of financial information including management accounting and financial management systems, taxations services, treasury management, internal and external reporting and procurement compliance. In addition, the service delivers Council's rating and sundry debt information and customer management.

DELIVERY STREAMS

- Rates and Sundry Debtors
- Management Accounting and Support
- Financial Accounting and Control
- Supply Management
- Funds Management
- Tax Management and Compliance

Operating $,000	REVENUE $ 190,805	EXPENSE $ (6,344)	NET $ 184,461

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 4 : We are a connected and engaged community

CORE BUSINESS

- Provide integrated management accounting and financial management systems, procedures and training.
- Provide organisational accounting support services to managers to undertake their financial management responsibilities.
- Provide systematic measurement of financial performance and ensure timely and reliable delivery of information.
- Manage cash flow, working capital, and treasury management in accordance with Financial Strategy and Investment Policy.
- Meet external financial reporting requirements.
- Maintain systems of internal financial checks and compliance.
- Manage Council's revenue policy, rating, annual charges and sundry debtors.
- Long term financial planning.
- Annual budgeting.
- Quarterly financial reviews and monthly reporting.
- Provide tax planning, management and advice.

MAJOR PROJECTS 2021-2022

- Monitor and review achievement of Financial Strategy
- Commence the review of the rating structure to align to legislative change

RESOURCES FTE 29.61

FUTURE CHALLENGES

- Continued Local Government Act Review will potentially impact on rating processes.
- Improved financial skills, knowledge and information.
- Changes to statutory and regulatory requirements.
- Increasing environment opportunities and expectations.
- Changes to energy pricing and supply options.
- West Dapto financial planning.
- Review of Supply to ensure best value for Council.
- Financial sustainability monitoring and compliance.

FINANCIAL SERVICES

RESPONSIBILITY	*Chief Financial Officer*
SUPPORTING DOCUMENTS	→ Financial Strategy → Revised Resource Strategy 2018-2022 → Operational and Capital Budget 2020-2023 → Revised Resourcing Strategy 2018-2022

GOVERNANCE AND ADMINISTRATION

RESPONSIBILITY *Manager Governance and Customer Service*

The Governance and Administration Service functions include the Office of the General Manager and Executive Group, support for Councillors and the Professional Conduct Coordinator. In addition, this service includes a number of essential back office governance functions including policy, internal audit, legal, insurance, claims management, risk management, business paper functions, printing, corporate governance and associated administrative services.

DELIVERY STREAMS

- Corporate and Councillor Support
- General Manager and Executive Group
- Corporate Governance & Internal Audit
- Legal Services
- Risk and Insurance Management
- Internal Ombudsman / Professional Conduct Coordinator
- Supply Management
- Vehicle Management

Operating $,000	REVENUE $ 96	EXPENSE $ (11,016)	NET $ (10,920)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 4 : We are a connected and engaged community

CORE BUSINESS

- Organisational governance including Councillor and Council/Committee support, policy and procedure.
- Enterprise-wide Risk Management (ERM), insurances and claims management
- Management of delegations, policy register and governance procedure.
- Review and maintain register of strategic legislative tasks.
- Implement, audit and monitor Council's governance registers.
- Oversee the delivery of Council's internal audit function.
- Probity and investigations.
- Support Council's Audit, Risk and Improvement Committee.
- Executive management and organisational oversight.
- Provide general administrative support to Council and Councillors including policy and procedural matters.
- Administration of Council's insurance portfolio.
- Effective resolution of claims against Council in a manner consistent with Council's policies, insurance, legal rights and obligations.
- Ensure that complaints are appropriately managed.
- Review and maintain risk registers and treatment plans.
- Develop, maintain and monitor emergency planning and testing.
- Report on Governance and Fraud and Corruption Prevention to the Audit Risk and Improvement Committee.

MAJOR PROJECTS 2021-2022

- Prepare for and support the 2021 Local Government election.

RESOURCES



FTE 45.91

FUTURE CHALLENGES

- Educate and promote risk management and successfully integrate Council's Enterprise-wide Risk Management into Council's strategic management cycle
- Effective alignment of corporate emergency planning across the organisation
- Maintaining adequate insurance coverage
- Legislative changes

SUPPORTING DOCUMENTS

- Not applicable to this Service

INFORMATION MANAGEMENT AND TECHNOLOGY

RESPONSIBILITY *Chief Information Officer*

This service delivers digitally enabled, information driven and secure services that empower our customer community. This service provides a wide range of information, solutions and technology focused services which enable Council to deliver its program of works and to deliver services to our community.

DELIVERY STREAMS

- Web Development & Integration Services
- Technology Infrastructure Services
- Information Management

Operating $,000	REVENUE $ 24	EXPENSE $ (11,064)	NET $ (11,040)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Drives the development, implementation and support of the information technology roadmap, standards, principles and architecture, ensuring the organisation's information applications and technical infrastructure assets take advantage of emerging technologies, are optimised and align with business need and meet life cycle and financial objectives.
- Drives the delivery of high-quality customer support across the organisation to provide a single point of contact for all ICT incidents, service and change requests and manages the business relationship between the organisation and the ICT customer service function.
- Undertakes the design, implementation, operation, support and monitoring of IMT infrastructure ensuring it is fit for purpose and it aligns with business need in terms of availability, capacity and performance.
- Empowers a data driven culture to enable Council to meet its strategic objectives through quality information assets using information as a strategic asset that is maintained, accessible, reusable and timely.

MAJOR PROJECTS 2021-2022

- Implement the OneCouncil project
- Deliver WiFi connectivity to the community at Council sites
- Develop an Information Security Strategy

RESOURCES



FTE 52.40

FUTURE CHALLENGES

- To provide clarity on our customer aspirations and deliver the enabling technology and information to support new and improved services.
- To develop the necessary capabilities to make the best use of our information and knowledge, gaining insights into improvement opportunities and our customer needs.
- To reduce inefficiencies and duplication, giving our people the right information and technology solutions to support their work.
- To develop the guiding frameworks and knowledge to better understand, plan for and deliver on the business aspirations of Wollongong City Council.
- To engender community confidence that the sensitive information stored by Council is secure against cyber threat and inappropriate use. To see the adoption of smart city technologies to optimise business outcomes.

SUPPORTING DOCUMENTS

- Information Management and Technology Strategy 2018-2020.

INFRASTRUCTURE PLANNING & SUPPORT

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

This service includes the strategic and technical planning and whole of life asset management of Council's infrastructure to support all Council Services. This includes the integrated development and review of asset management plans, service specifications and service agreements and the coordinated development and delivery of annual and rolling capital works programs.

The service also involves the provision of project management, design and technical services and information, systems and business improvement support within Council.

DELIVERY STREAMS

- Infrastructure Strategic Planning
- Capital Program Control
- Design and Technical Services
- Infrastructure Information and Systems Support
- Support Assets

Operating $,000

REVENUE $ 238	EXPENSE $ (10,167)	NET $ (9,929)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment
GOAL 2 : We have an innovative and sustainable economy
GOAL 4 : We are a connected and engaged community
GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Coordination of infrastructure strategy and planning.
- Asset management.
- Capital program development and budget management.
- Project management and oversight of capital works projects.
- Design of structural, architectural, landscape, civil infrastructure.
- Technical support (geotechnical, drainage, survey, structural and environmental).
- Geographical, Spatial, Land Information and Asset Systems support.
- Name and address register management.
- Deliver enhanced services and organisational performance by optimising and rationalising assets in order to provide the best possible quality and value for money.
- Monthly reporting on the capital works program and budget.
- Plans and specifications for the construction of infrastructure.
- Advice on development applications and section 149 certificates.
- Urban design technical planning.
- Historic air photo digitalisation and rectification.
- Monitor and report on organisational water, energy and greenhouse gas emission trends.
- Seek funding for key iconic tourism infrastructure.
- Work with NBN Co in the roll out of NBN through planning, infrastructure and engagement advice.
- Progressively implement the Asset Management Improvement Program.
- Continue to seek external funding to support delivery of core community infrastructure projects.
- Deliver 85% of Council's capital investment into our asset renewal program.
- Review Council's asset management plans: Buildings, Recreation, Stormwater, Plant, Vehicles and Transport.
- Continue to work with the community to review levels of service.
- Undertake programmed renewal works at Council's rock pools in accordance with the capital works program.

MAJOR PROJECTS 2021-2022

- Seek out opportunities to incorporate green technology in Council's projects and contracts
- Seek funding for key iconic tourism infrastructure
- Partner with University of Wollongong on the Internet of Things pilot program
- Continue to progress design and construction of Wollongong SES headquarters at Coniston
- Undertake the North Wollongong Beach Seawall Renewal
- Investigate and identify a solution for beach access at McCauley's Beach
- Implement funded priority actions of the Helensburgh Town Centre Study
- Continue implementation of priority recommendations from Warrawong Town Centre Studies
- Implement key actions arising from the Dapto Town Centre Planning Study

INFRASTRUCTURE PLANNING & SUPPORT

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

RESOURCES  **FTE 115.94**

FUTURE CHALLENGES

- Deliver Council's commitment to improve its community assets by directing 85% of Council's capital budget into asset renewal.
- Planned assets growth in West Dapto will mean growth in asset maintenance and renewal into the future.
- Increased contributed or transferred assets (assets that are built by other parties, including developers and other tiers of Government). For example, subdivision roads at West Dapto.
- Climate change and associated impacts will impact on asset requirements.
- Local Government Act Review is likely to impact on Strategic Asset Management.
- Review of Planning Act with changes to Section 94 - Council may be required to fully fund certain infrastructure items that were previously fully funded by developers.
- Proposed changes to Federal Assistance Grant funding (i.e. reductions) may impact on the delivery and capacity of Council to fund capital items.
- Increased management and reporting of grant programs.
- Increasing Capital program means continued anticipated growth of this delivery stream.
- Increasing complexity of development application approval requirements (conditions) means more emphasis on compliance.
- Information technology trends towards handheld, mobile-based applications.
- Implement processes to streamline and improve the efficiency and cost effective delivery of infrastructure programs.

SUPPORTING DOCUMENTS

- Resourcing Strategy 2018 - 2022
- Asset Management Plans
- Asset Management Improvement Program
- Access and movement strategies
- Town and village plans
- Site specific master plans (eg, Blue Mile Masterplan)

INTEGRATED CUSTOMER SERVICE

RESPONSIBILITY	*Manager Governance and Customer Service*

Integrated Customer Service delivers a range of internal and external services including the provision of customer service through the various methods of contact-complaint management and facilitation of access to Council information and documents.

DELIVERY STREAMS

- Customer Service Delivery

Operating $,000	REVENUE $ 8	EXPENSE $ (3,100)	NET $ (3,093)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 4 : We are a connected and engaged community

CORE BUSINESS

- Manage customer contact consistently and in a timely manner.
- Initial contact management for face to face, online and telephone enquiries.
- Delivery of customer service online.
- Delivery of call centre.
- Development and support of customer service request system.
- Development and support of Council's Knowledge Base.

MAJOR PROJECTS 2021-2022

- Not applicable to this Service

RESOURCES



FTE 28.35

FUTURE CHALLENGES

- Provide user friendly online service to allow easy access to a range of information and services.
- Lead and coordinate continuous improvement in the organisation's customer service delivery.
- Customer shifts in the way they want to do business with Council.
- Technology changes.
- Volume of customer requests.

SUPPORTING DOCUMENTS

- Not applicable to this Service

LAND USE PLANNING

RESPONSIBILITY *Manager City Strategy*

This service provides land use planning in accordance with federal, state, regional and local environmental legislation and policies. Land use planning includes: precinct planning; preparation and assessment of planning proposals; local environmental plans and development control plans; heritage management; planning studies; management of Developer Contributions, Planning Certificates and community land management plans.

DELIVERY STREAMS

- West Dapto Planning
- Developer Contributions Planning
- Local Environmental Planning
- Urban Renewal and Civic Improvement
- Heritage
- Planning Certificates
- Community Land Management Planning

Operating $,000	REVENUE $ 1,018	EXPENSE $ (6,049)	NET $ (5,031)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment
GOAL 2 : We have an innovative and sustainable economy
GOAL 3 : Wollongong is a creative, vibrant city
GOAL 5 : We have a healthy community in a liveable city
GOAL 6 : We have sustainable, affordable and accessible transport

CORE BUSINESS

- → Prepare planning policies and strategic studies to inform land use planning for the city including local environmental plans and development control plans
- → Process planning proposals (including reclassification of Council land) resulting in the preparation of local environmental plans
- → Prepare Plans of Management for community land
- → Develop town and village plans
- → Plan and manage new urban release areas (West Dapto)
- → Provide heritage assessment and advice and administer the heritage assistance fund
- → Produce and review Developer Contributions Plans
- → Prepare and issue Planning Certificates and maintain data in the Land Information System
- → Participate in regional planning and infrastructure forums
- → Deliver revitalisation strategies
- → Contribute to, review and develop town centre development control plans

MAJOR PROJECTS 2021-2022

- → Continue to pursue biodiversity certification of the West Dapto Urban Release Area including offsetting provisions
- → Continue the review of the West Dapto Land Release area including the Vision, Structure Plans and Local Infrastructure Plan
- → Complete a LGA-wide retail centres study to inform development of future town centre plans
- → Implement priority actions in the Wollongong Heritage Strategy 2019-2022
- → Progress implementation of the Sandon Point Plan of Management
- → Undertake the City Centre Planning Review and Design Review arising from the Wollongong City Centre - Public Spaces Public Life Implementation Plan
- → Support Heritage Week and the heritage festival
- → Implement actions from the Port Kembla 2505 Revitalisation Strategy in accordance with the strategy implementation plan
- → Review West Dapto recreation needs in line with the bi-annual review of the West Dapto Development Contribution Plan
- → Finalise the Mt Keira Summit Park Plan of Management
- → Develop a LGA-wide Housing Strategy
- → Actively participate in the West Dapto Review Committee to oversee the delivery of Infrastructure in the West Dapto Urban Release Area
- → Strategic Priority - West Dapto - Overall Action
- → Review planning controls – Wilga Street, Corrimal

LAND USE PLANNING

RESPONSIBILITY *Manager City Strategy*

RESOURCES  **FTE 22.51**

FUTURE CHALLENGES

- Community demand for town centre reviews.
- Voluntary planning agreements.
- Rezoning requests may increase as a consequence of the pre-gateway appeal system
- Change in state legislation
- Delivery of new release area at West Dapto and West Dapto development
- Population and housing demand

SUPPORTING DOCUMENTS

- Wollongong Heritage Strategy 2019 - 2022

LEISURE CENTRES

RESPONSIBILITY *Manager Property and Recreation*

This service involves the provision of commercially operated recreation and leisure facilities at Russell Vale Golf Course, Beaton Park and Lakeside leisure centres. The services provided through these locations include community access to an 18 hole public golf course, athletics facility, heated swimming pool, learn to swim, aqua-aerobics, personal training, rehabilitation, lap swimming, tennis, squash, seniors exercise activities, gymnastics, group exercise classes, access to gymnasium and fitness equipment, on site child minding, pre exercise advice, rehabilitation and health screening. Council outsources a number of the services available at these facilities including professional golf tuition, elite swim squad training, tennis coaching and physiotherapy.

DELIVERY STREAMS

- Russell Vale Golf Course
- Leisure Centres

Operating $,000	REVENUE $ 3,655	EXPENSE $ (5,014)	NET $ (1,360)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Provide public access to community recreational pursuits at all centres.
- Provide Learn to Swim tuition.
- Provide health and exercise programs and advisory service for all sectors.
- Provide affordable and equitable access to services.
- Operate and maintain heated swimming pools.
- Operate and maintain public golf course.
- Increase utilisation of Council's recreation and leisure assets.
- Pursue key actions outlined in the 2016-2026 Sportsground & Sporting Facilities Strategy.
- Provide a variety of affordable senior programs at the leisure centres.

MAJOR PROJECTS 2021-2022

- Pursue the renewal and relocation of Beaton Park Tennis Courts in accordance with the Beaton Park Masterplan

RESOURCES



FTE 20.70

FUTURE CHALLENGES

- Ongoing maintenance of all facilities including licensing agreements with stakeholders and service providers.
- Identification of cost efficiencies to trade off increase utility costs at Beaton Park Heated Pool (water, gas and electricity).
- Alternative water sources for Russell Vale Golf Course.
- Provision of affordable, equitable and financially sustainable facilities and services.
- Compliance with the Department of Local Government's Practice Note 15 (Water Safety) 2012 and Fitness Industry Code of Practice.
- Potential increases in demand due to West Dapto.
- Cost of utilities to service greens and tees.
- Land title (ownership).

SUPPORTING DOCUMENTS

- Places for People Wollongong Social Infrastructure Planning Framework
- Beaton Park Plan of Management
- The Future of Our Pools Strategy 2014 - 2022
- Sportsgrounds and Sporting Facilities Strategy 2017-2021

LIBRARIES

RESPONSIBILITY *Manager Library and Community Services*

Wollongong City Libraries delivers information, learning outcomes and access to resources for residents and visitors to Wollongong. The service is delivered from seven library sites, across the city, as well as through the Home Library Service and online.

DELIVERY STREAMS

- Library Services

Operating $,000

REVENUE $ 703	EXPENSE $ (11,723)	NET $ (11,020)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 3 : Wollongong is a creative, vibrant city

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Deliver library services that meet the information, recreation, literacy and participation needs of the community by offering accessible print, audio-visual and electronic resources.
- Develop and deliver programs, events and activities to engage the community in the library service.
- Provide enquiry and lending services, readers' advice and community information directory.
- Provide safe and welcoming spaces for people to meet, connect, study and participate in community life.
- Deliver Home Library services to people who lack the capacity to access branches of the library.
- Provision of library support services.
- Deliver a program of activities and provide services that facilitate learning by community members: Born to Read; History Week workshops; Book Clubs.
- Provide database sessions to Year 11 & 12 students, and information sessions for customers, across a range of library sites.
- Deliver Library programs that recognise and reflect the cultural diversity of our community.
- Deliver the annual Comic Gong Festival
- Offer a program of activities in Libraries to celebrate and engage with our diverse community.

MAJOR PROJECTS 2021-2022

- Implement the Wollongong Learning City project based on the UNESCO framework and principles
- Deliver the annual Comic Gong Festival
- Deliver library infrastructure projects identified in Wollongong City Libraries Strategy 2017-2022
- Deliver the Wollongong City Libraries Marketing Strategy

RESOURCES



FTE 64.29

FUTURE CHALLENGES

- Ongoing impacts and 'recovery' from the COVID-19 pandemic - impact on spaces, visitor confidence and resources.
- Creation of Wollongong as a Learning City.
- Achieve the strategic vision of improving annual loans and visits (including online loans and visits).
- Respond to evolving and diverse customer needs and demands.
- Deliver a mix of existing and new/emerging technologies such as e-resources.
- Workforce renewal.
- Reinvention of libraries as community 'places' , beyond book repositories.
- Changing technologies, moving towards e services.
- Integration with the marketing and programming of the arts precinct.

SUPPORTING DOCUMENTS

- City Libraries Strategy 2017 - 2022
- Collection Development Plan

MEMORIAL GARDENS & CEMETERIES

RESPONSIBILITY	*Manager Property and Recreation*

This service provides memorial, burial and funeral service facilities at six sites across the Local Government Area.

DELIVERY STREAMS
- Wollongong Memorial Gardens and Cemeteries

Operating $,000	REVENUE $ 1,795	EXPENSE $ (2,350)	NET $ (555)

COMMUNITY STRATEGIC PLAN ALIGNMENT
GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS
- → Implementation of Masterplans for Wollongong Lawn Cemetery and Wollongong Memorial Gardens to maximise utilisation.
- → To provide excellent, efficient and respectful service to customers through the provision of cremation facilities and memorial and burial options.
- → The provision of funeral service facilities, burial and memorialisation sites.
- → Maintenance of the memorial gardens and cemeteries.

MAJOR PROJECTS 2021-2022
- → Reinstate Waterfall (Garrawarra) Cemetery

RESOURCES

FTE 17.14

FUTURE CHALLENGES
- → Ongoing management and maintenance of a range of older cemeteries that have little or no income potential
- → Increase income to provide funds for maintenance in perpetuity
- → Changes in consumer demand and preference
- → Growth in service from private providers
- → Changes in the market

SUPPORTING DOCUMENTS
- → Memorial Gardens Masterplan

NATURAL AREA MANAGEMENT

RESPONSIBILITY *Manager Open Space and Environmental Services*

This service includes the management of natural areas under Council care and control. Activities undertaken as part of this service include: restoration of natural areas, weed management, pest management, bushfire management as well as the conservation of endangered ecological communities and threatened species. These activities are funded through a combination of Council's own operating funds, external grants, partnerships with other organisations and the support of community volunteers.

DELIVERY STREAMS

- Natural Area Management
- Asset Protection Zone (Bushfire) Management

Operating $,000	REVENUE $ 144	EXPENSE $ (4,167)	NET $ (4,023)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

CORE BUSINESS

- Manage Council's restoration works program.
- Respond to community complaints and issues regarding the condition of natural areas under Council control.
- Pest animal management programs.
- Manage the Illawarra District Weeds Authority.
- Volunteer management and training through Council's Bushcare, Dunecare and FIReady programs.
- Conduct community education events.
- Asset protection zone management program.

MAJOR PROJECTS 2021-2022

- Not applicable to this Service.

RESOURCES



FTE 16.95

FUTURE CHALLENGES

- Increase in natural area assets as a result of growth in West Dapto, other new subdivisions and land acquisitions across the city.
- Improve natural area condition assessment for key sites.
- Manage and mitigate climate change impacts on biodiversity and fire management.

SUPPORTING DOCUMENTS

- Sustainable Wollongong 2030: A Climate Healthy City Strategy
- Urban Greening Strategy 2017 - 2037
- Illawarra Biodiversity Strategy
- Generic Plan of Management (Natural Areas)
- Wollongong City Council Vertebrate Pest Animal Policy
- Estuary and Coastal Zone Management plans
- Climate Change Mitigation Plan 2020
- Illawarra Escarpment Management Plan 2014
- Stormwater management plans
- Floodplain risk management plan
- Wollongong Dune Management Strategy
- Beach and Foreshore Access Strategy 2019-2028

PARKS AND SPORTSFIELDS

RESPONSIBILITY *Manager Open Space and Environmental Services*

This service operates 427 parks, 65 sports fields, 220 playing fields, 9 turf wickets and 156 playgrounds across the city. This includes the provision of passive access to community parks, playgrounds, affordable and equitable access to sports fields, and facility and service planning for the creation of enhanced public amenity and recreational opportunities. These services are supported through facilitating casual hire and bookings of parks and sports fields. Twenty two (22) sports fields are licensed by volunteer or semi-professional sporting clubs.

DELIVERY STREAMS

- Parks
- Playgrounds
- Sportsfields

Operating $,000	REVENUE $ 563	EXPENSE $ (21,153)	NET $ (20,590)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

GOAL 3 : Wollongong is a creative, vibrant city

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Provide safe and accessible open space and recreational facilities.
- Operate and maintain parks, sports fields and playgrounds.
- Coordinate bookings for sports fields and parks.
- Carry out quality recreation planning for the Wollongong community.
- Develop, implement and review policies aligned to public open space, playgrounds and sports fields.
- Provision of safe playground equipment for general community use.
- Involve children in the design of public art features within key regional play space renewals.
- Collaborate with Destination Wollongong on encouraging local sporting associations to host and facilitate events.
- Explore opportunities outlined in needs assessment developed for the Beaton Park Precinct.
- Pursue funding opportunities to install additional outdoor exercise opportunities in public space.
- Coordinate the sports facilities planning priorities program with the Sports and Facilities Reference Group.
- Undertake high priority works, as per open space works schedule.
- Develop and implement priority replacement program for below standard play facilities.

MAJOR PROJECTS 2021-2022

- Involve children in the design of public art features within key regional play space renewals
- Fund initial studies to assist the Illawarra Sports Stadium Board commence the Stadium extension project
- Implement the Figtree Oval Recreational Master Plan 2016 - 2029
- Investigate and deliver an all ages and abilities play space
- Continue to work and support the investigation and business case development for formal sport, educational and recreational cycling facilities such as learn to ride facilities, pump tracks and BMX facilities
- Prepare and establish a multi-use criterium track within Wollongong
- Pursue key actions outlined in the 2017-2021 Sports Ground & Sporting Facilities Strategy
- Explore funding opportunities for the provision of Synthetic Surfaces at high utilisation Sports fields
- Develop a Concept Plan for the future District Sports Park & Community Hub adjacent to West Dapto Road
- Implement Landscape Masterplan recommendations for Hill 60 Reserve at Port Kembla
- Implement the key projects identified in the Cringila Hills Recreation Masterplan
- Develop an updated Landscape Master plan for Stuart & Galvin Parks North Wollongong
- Prepare designs for stage 1 construction (realignment) of the outdoor netball courts at Fred Finch Park
- Refurbish basketball courts at Webb Park & Horsley to become multipurpose courts
- Work proactively with the Illawarra United Stingrays in the investigation and selection of a home ground location.
- Investigate options with the Australian Baseball League to establish Wollongong as a home base location for a National Baseball League team.

RESOURCES **FTE 89.40**

PARKS AND SPORTSFIELDS

RESPONSIBILITY	*Manager Open Space and Environmental Services*
FUTURE CHALLENGES	→ Ongoing asset management of all existing facilities. → Population growth and higher density development → Manage licensing agreements with stakeholders and service providers. → Offset increasing utility costs at parks and sports fields (water and electricity). → Work with sport clubs to achieve compliance with the Australian Standards on flood lighting. → Achieve compliance with Australian Standards for playgrounds. → Implementation of the Shared Sportsfield Policy → Liaise with local sports associations on the development of training and competition venues throughout the city → Managing Commercial use of Public Open Space → Increased usage of foreshore parks by South West Sydney Communities
SUPPORTING DOCUMENTS	→ Places for People: Wollongong Social Infrastructure Planning Framework → Sportsgrounds and Sporting Facilities Strategy 2017-2021 → Play Wollongong Strategy 2014-2024

PROPERTY SERVICES

RESPONSIBILITY *Manager Property and Recreation*

This service is concerned with the purchase, management, development, maintenance and disposal of Council owned property in order to meet Council's statutory requirements and contribute to the expansion of Council's revenue base.

DELIVERY STREAMS

- Leasing and Licenses
- Property Sales and Development

Operating $,000	REVENUE $6,145	EXPENSE $ (4,618)	NET $ 1,527

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Manage Council's commercial property portfolio including purchase, sale and leasing.
- Achieve market return on commercial leases.
- Facilitate the management of easements and other encumbrances on Council lands.
- Facilitate the strategic acquisition of property on behalf of Council.
- Manage the statutory requirements of Council's property portfolio for Community Lands and management of Crown Lands held under trust.
- Facilitate the management of CBD parking in alignment with the central business district parking strategy including the parking meter contract and Council's paid parking sites.
- Identify property based investment opportunities.
- Implement the Property Strategy.
- Manage metered parking system to ensure its operation at optimum levels

MAJOR PROJECTS 2021-2022

- Not applicable

RESOURCES

FTE 11.93

FUTURE CHALLENGES

- Developing an agreed level of service for building maintenance.
- Legislative changes, particularly telecommunications.
- Property market volatility and impact on performance.
- Revision of Council's Property Strategy.
- Number of properties managed.
- Contribution to Council's overall financial sustainability.
- Acquisition of land and easements to meet operational needs in West Dapto.
- Surplus land rationalisation.

SUPPORTING DOCUMENTS

- Plans of Management
- Places for People: Wollongong Social Infrastructure Planning Framework 2018 - 2028
- Property Strategy

PEOPLE AND CULTURE

RESPONSIBILITY *Manager Organisational Development*

Council's People and Culture Service provides support, advice and information to staff, work, health and safety, attracting and engaging staff, and employee learning and development. This service also fosters a safe and equitable work environment where people are skilled, valued and supported.

DELIVERY STREAMS

- Organisational Development and Change
- Learning and Development
- Industrial Relations
- Attraction and Retention
- Work Health and Safety
- Workers Compensation and Injury Management
- Payroll
- Remuneration and Performance Management

Operating $,000	REVENUE $144	EXPENSE $ 9,536	NET $ (9,392)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 4 : We are a connected and engaged community

CORE BUSINESS

- Employee learning and development.
- Educational support for Council's Cadet, Apprentice and Trainee program and the array of transition to employment programs to meet future needs of the workforce management plan.
- Performance management.
- Industrial Relations support, advice and advocacy.
- Employee Relations support and advice.
- Enterprise Agreement development and application.
- Workplace health and safety, workers compensation and injury management.
- Recruitment support and advice to hiring managers, staff and candidates.
- Employment, Equity and Diversity.
- Payroll services.
- Managing and investigating workplace complaints.
- Human Resource policy development, implementation, support and review.
- Strategic human resource management consultancy services.
- Implement Council's Diversity, Inclusion and Belonging Policy

MAJOR PROJECTS 2021-2022

- Implement the Innovation Program
- Prepare an updated Workforce Strategy
- Engage in a range of activities that provide opportunities and promote Wollongong City Council as an employer of choice including the Cadet, Apprentice and Trainee and Work Experience programs and in partnership with educational institutions
- Implement the Work Health and Safety Program
- Implement Council's Employee Reward Strategy

RESOURCES

FTE 39.78*

*This Service FTE count includes Council's cadets, apprentices and trainees.

FUTURE CHALLENGES

- Ageing workforce may mean a need to re-skill staff (eg. outdoor staff).
- Operational cost pressures on services delivery.
- Labour cost pressures.

SUPPORTING DOCUMENTS

Workforce Strategy 2018-2022

PUBLIC HEALTH & SAFETY

RESPONSIBILITY *Manager Regulation and Enforcement*

This service conducts and manages the registration, inspection and monitoring of regulated public and environmental health premises including public swimming pools and On-site Sewage Management systems with the aim of ensuring compliance with statutory requirements and Council Policy. The service provides environmental and public health related assessment and referrals as part of the development assessment process. It also involves the development of environmental and public health policies and community awareness raising and education programs and customer information.

DELIVERY STREAMS

- Inspections, Education and Registrations

Operating $,000	REVENUE $ 524	EXPENSE $ (1,199)	NET $ (676)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Undertake Council's regulatory role in relation to public and environmental health.
- Ensure Council's approach to regulation and enforcement is both consistent and transparent.
- Work with other agencies, government departments and the community to make the city safer and more accessible.
- Monitor and inspect premises including food premises, boarding houses, sex industry premises, skin penetration, ear and body piercing, hairdresser, beauty salons and tattooist.
- Assess and determine applications and associated inspections relating to the installation and operation of On-site Sewage Management systems.
- Provide detailed referrals to Council's Development Assessment and Certification Division in relation to development applications lodged for regulated health premises.
- Inspect and register places of shared accommodation, public swimming pools, and mortuaries.
- Develop and implement two public health education and awareness raising programs.

MAJOR PROJECTS 2021-2022

- Review all submitted Legionella premises Audits for compliance and follow up on all systems with overdue Certificates/ Audits in accordance with the requirements of the Public Health Act 2010.

RESOURCES



FTE 8.84

FUTURE CHALLENGES

- Negotiating service levels and increasing community demand and expectations.
- Managing the impacts of changing legislation.
- Technological advances.
- Expanding awareness and education programs to match growing community expectation and demand in regard to Council's statutory role with compliance and enforcement

SUPPORTING DOCUMENTS

- Not applicable to this Service.

REGULATORY CONTROL

RESPONSIBILITY *Manager Regulation and Enforcement*

This service is concerned with environment and development compliance, animal control and parking in accordance with statutory requirements and Council Policy. It involves the monitoring, investigation and enforcement of non-compliance relating to development, environment (such as air, water and noise pollution and abandoned motor vehicles), public safety (footpath/ road way obstructions), animal control and parking enforcement. Education and community awareness raising programs and information also form part of this service.

DELIVERY STREAMS

- Environment Development, Compliance & Education
- Animal Control
- Parking Enforcement

Operating $,000	REVENUE $ 3,761	EXPENSE $ (5,667)	NET $ (1,906)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- → Undertake Council's prescribed regulatory role in relation to the unauthorised and non-compliant building and development, environmental protection, animal control, illegal dumping and parking.
- → Work with other agencies, government departments and the community to make the city safer and more accessible.
- → Educate the community regarding Council's statutory role in compliance and enforcement.
- → Undertake regulatory inspections of swimming pool safety barriers.
- → Develop active partnerships with NSW EPA, Workcover and NSW OEH to minimise pollution and its impacts.
- → Develop regulatory programs relating to water, air pollution and acoustic issues.

MAJOR PROJECTS 2021-2022

- → Develop and implement proactive education programs relating to the minimisation of water, air and noise pollution
- → Develop and implement a proactive inspection program of known hotspots and implement education awareness programs aimed at reduction of illegal dumped waste.
- → Develop and distribute community awareness raising materials that detail owner responsibilities around companion animal management in public places.
- → Develop and implement a proactive surveillance and inspection program of known dumping hot-spots and implement education and awareness raising programs aimed at reducing illegally dumped waste
- → Develop and implement community awareness raising and education programs and materials regarding unauthorised development and it's consequences

RESOURCES



FTE 34.82

FUTURE CHALLENGES

- → Expand awareness and education programs to match growing community expectation and demand in regard Council's statutory role in compliance and enforcement.

SUPPORTING DOCUMENTS

- → Not applicable to this Service.

STORMWATER SERVICES

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

This service provides 730 kilometres of drainage and associated infrastructure assets across the city that aim to be safe, efficient, effective and sustainable.

Continue to implement a coordinated approach to floodplain management and protection of waterways including beaches, lakes, lagoons and streams from urban pollutants.

DELIVERY STREAMS

- Floodplain Management
- Stormwater management

Operating $,000	REVENUE $2,153	EXPENSE $ (15,958)	NET $ (13,805)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

CORE BUSINESS

- Efficient removal of surface runoff created through rain events.
- Flood mitigation during high volume storm and rain events.
- Ongoing management and protection of prescribed dams and lagoons.
- Protection of waterways including beaches, lakes, lagoons and streams from urban pollutants.
- Construction and maintenance of water courses, stormwater drainage and structures including pits and pipes detention basins and water quality control ponds.
- Implement coordinated approach to floodplain and stormwater management.
- Implement floodplain risk management plans.
- Coordinate natural area restoration works

MAJOR PROJECTS 2021-2022

- Subject to funding, pursue acquisition of eligible properties under a Voluntary Purchase Scheme approved by the State Government
- Investigate opportunities and make application for grant funding for floodplain and stormwater management

RESOURCES



FTE 15.47

FUTURE CHALLENGES

- Complete service level agreements for stormwater program delivery.
- Anticipated climate and sea level changes.
- Increased urbanisation.
- Change in risk allocation.

SUPPORTING DOCUMENTS

- Stormwater asset management plan
- Flood studies and floodplain risk management plans
- Estuary management plans and studies
- Stormwater management plans
- Towradgi Lagoon entrance management policy
- Fairy Lagoon entrance management policy

TOURIST PARKS

RESPONSIBILITY *Manager Property and Recreation*

Wollongong City Tourist Parks provide a commercial return to Council through the provision of beachside accommodation for visitors to Wollongong. Council's Tourist Parks are located at Bulli, Corrimal and Windang, and include annual sites and tourist accommodation. The three tourist parks compete in a commercial environment and operate accordingly to ensure that they remain commercially viable and provide an acceptable return to Council.

DELIVERY STREAMS

- Tourist Parks

Operating $,000	REVENUE $ 7,796	EXPENSE $ (6,244)	NET $ 1,552

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Provide holiday accommodation to tourists to the Wollongong Local Government Area through the provision of accommodation such as cabins, powered sites, unpowered sites and annual sites.
- Operate as an efficient, well managed business providing a return to Council.
- Contribute to the promotion of tourism in Wollongong through the provision of industry leading facilities.
- Provide a quality service to all customers of the facility.
- Implementation of masterplans to maximise utilisation.

MAJOR PROJECTS 2021-2022

- Not applicable to this Service.

RESOURCES

FTE 21.13

FUTURE CHALLENGES

- Maintaining assets and capital investment to refresh product offering and remain competitive.
- Changes to Crown Land requirements.
- Shifting customer requirements.
- Downturn in demand for specific product offerings.
- Travel restrictions.

SUPPORTING DOCUMENTS

- Places for people: Wollongong Social Infrastructure Planning Framework 2018-2028
- Draft Wollongong City Tourist Parks Marketing Strategy 2021-2024

TRANSPORT SERVICES

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

This service provides for the strategic planning, delivery and management of a transport infrastructure asset network that is safe, efficient, effective and sustainable. It is critical for sustaining basic community function including access for business, recreation and tourism activities. Transport services provide for all modes of transport including pedestrians, cyclists, motorists and watercraft through the provision of roads, footpaths, cycleways, bridges, car parks, bus shelters, traffic facilities, boat ramps and jetties. This Service also includes provision of road safety, traffic and integrated transport planning and support and advice.

DELIVERY STREAMS

- Road Safety, Traffic and Transport Planning
- Roads & Bridges
- Footpaths, Cycleways & Transport Nodes
- Car Parks & Boat Ramps
- Traffic Facilities including Street Lighting
- Street Sweeping

Operating $,000	REVENUE $ 4,508	EXPENSE $ (43,077)	NET $ (38,229)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 2 : We have an innovative and sustainable economy

GOAL 5 : We have a healthy community in a liveable city

GOAL 6 : We have sustainable, affordable and accessible transport

CORE BUSINESS

- Management, construction and maintenance of Council's transport related assets, including: roads and bridges, footpaths and cycle ways, car parks and retaining walls and traffic facilities.
- Contribution and participation towards local, regional and state transport initiatives.
- Regulation of traffic.
- Feasibility studies relating to improved public transport usage.
- Work with Transport for NSW on the implementation of the Illawarra Regional Transport Strategy.
- Advocacy for continued operation of public transport opportunities.
- Availability and maintenance of Car Parks.
- Implement the inner city parking strategy.
- Manage metered parking system to ensure its operation at optimum levels.
- Support projects that investigate opportunities for the provision of tourism infrastructure.
- Maintain, plan and install street lights.
- Continue implementation of the Wollongong Cycling Strategy 2030.
- Implement footpath and cycleway improvement programs and the development of city wide pedestrian plan.
- Continue delivery of accelerated capital program for footpath renewal.
- Monitor the level of service with change in expected life of footpaths.
- Deliver the asset renewal program for active transport.
- Deliver the road resurfacing and reconstruction program.
- Strategic Program - Connectivity/Walkability - Overall Action.
- Deliver rolling program of transport infrastructure condition and compliance inspections.
- Finalise design and approvals and commence construction of the road link.

TRANSPORT SERVICES

RESPONSIBILITY *Manager Infrastructure Strategy and Planning*

MAJOR PROJECTS 2021-2022

- Review the Inner City Parking Strategy 2010-2026 and update any identified necessary adjustments
- Implement the Inner City Parking Strategy 2010-26
- Implement the Wollongong City Centre Access and Movement Strategy 2013-23
- Review and update the Wollongong City Centre Access and Movement Strategy 2013-23
- Road realignment and car park relocation and expansion in Figtree Park; subject to review of the Allans Creek Flood Study
- Provide funding to support the delivery of the Gong Shuttle Bus as a free transport option as per the Shoalhaven-Illawarra Regional Plan
- Advocate to the NSW Government to continue the Gong Shuttle as an affordable service beyond 2021
- Advocate for the implementation of a shuttle route for the south of the Wollongong City Centre
- Develop and implement a best-practice active transport data collection and evaluation program
- Provide up-to-date cycling information for the community, including cycling routes and end-of-trip facility maps that are inclusive and equitable
- Council to work with key agencies and partners to progress the provision of an effective and integrated regional transport network
- Work with the NSW Government on the implementation of priority actions within the Illawarra Regional Transport Plan
- Lobby the NSW Government to prioritise Maldon Dombarton train line to be used as a dual purpose freight and passenger line improving connectivity to South Western Sydney and the future Badgery's Creek Aerotropolis
- Work with Shellharbour Council and others to extend the Lake Illawarra cycleway
- Research cities that have installed driverless transport systems
- Advocate for continued operation of the Night Bus and late rail services
- Strategic Priority - Active Transport and Connectivity - Overall Action

RESOURCES **FTE 30.60**

FUTURE CHALLENGES

- Fund the renewal gap for the city's ageing infrastructure.
- Development of an Integrated Transport Strategy.
- Changes in legislation.
- Continued urban expansion including West Dapto increasing need for services.
- Adapting to changes in availability/pricing of materials.
- Proposed changes to Federal financial assistance grants.
- State changes in transport planning/policy.
- Increased demand for walking, cycling and public transport.
- Tourism growth leading to requirement for more services and additional usage of high profile tourist facilities.
- Disruptive technologies such as driver-less vehicles and the sharing economy.

SUPPORTING DOCUMENTS

- West Dapto Development Contributions Plan 2020
- Town and Village Centre 'Access and Movement Plans'.
- City of Wollongong Pedestrian Plan (2017 - 2021)
- Wollongong Cycling Strategy 2030
- Urban Greening Strategy 2017 - 2037
- Wollongong Foreshore Parking Strategy (In Development)
- Inner City Parking Strategy 2010 - 2026
- Wollongong City Centre Access and Movement Strategy 2023

WASTE MANAGEMENT

RESPONSIBILITY	*Manager Open Space and Environmental Services*

Waste management is responsible for providing customer focussed, reliable and responsible resource recovery, recycling and solid waste management to the community that enhances civic assets and amenities and maximises environmental sustainability now and into the future.

DELIVERY STREAMS

- Public Litter Bin Collection
- Wollongong Waste & Resource Recovery Park
- Domestic Waste Collection Services
- Cleaning of public toilets

Operating $,000	REVENUE $ 44,0062	EXPENSE $ (43,701)	NET $ 360

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 1 : We value and protect our natural environment

GOAL 2 : We have an innovative and sustainable economy

GOAL 4 : We are a connected and engaged community

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- → Deliver high quality, value for money, customer focussed municipal waste services to the Wollongong community in the form of waste facilities and collection service.
- → Manage the domestic waste, recycling, on-call household clean-up and organics collection contracts.
- → Manage the recycling and organics processing contracts.
- → Provide education activities for the community on how to best utilise our services.
- → Protect the environment from impacts associated with waste generation, resource recovery, recycling and disposal activities.
- → Public bin and litter collection and services across the entire public domain.
- → Daily cleaning of high profile public spaces.
- → Operation of Wollongong Waste and Resource Recovery Park at Kembla Grange.
- → Strategic management of Waste and Resource Recovery for Wollongong.

MAJOR PROJECTS 2021-2022

- → Investigate options to increase the environmental sustainability of charitable waste disposal practices
- → Deliver enhanced city presentation across high usage foreshore sites

RESOURCES



FTE 45.26

FUTURE CHALLENGES

- → Increasing reuse, recycling and treatment of waste to minimise waste going to landfill.
- → Investigating the potential to generate electricity from landfill gas to put back into the grid.
- → Minimise costs to the community

SUPPORTING DOCUMENTS

- → Wollongong Waste and Resource Recovery Strategy 2022.
- → Sustainable Wollongong 2030: A Climate Healthy City Strategy.

YOUTH SERVICES

RESPONSIBILITY *Manager Community, Cultural and Economic Development*

Council's Youth Service provides a program of recreation, cultural and education activities to meet the needs of young people aged 12 - 24 at Wollongong Youth Centre and an outreach program at Warrawong, Bellambi, Koonawarra and Cringila. These programs include referral and support, holiday programs, drop-in, structured programs and youth development. Council funds the Neighbourhood Youth Work Program (NYWP) in three community sites, (Port Kembla, Berkeley and Dapto) to address the needs of young people in those areas.

DELIVERY STREAMS

- Neighbourhood Youth Work Program
- Wollongong Youth Services

Operating $,000	REVENUE $ 40	EXPENSE $ (1,324)	NET $ (1,284)

COMMUNITY STRATEGIC PLAN ALIGNMENT

GOAL 3 : Wollongong is a creative, vibrant city

GOAL 5 : We have a healthy community in a liveable city

CORE BUSINESS

- Deliver programs for young people to participate in recreational, social and educational activities in both a drop in and structured environment.
- Work in partnership with other divisions of Council and external organisations including schools to deliver a variety of projects for young people.
- Coordinate the Neighbourhood Youth Work Program.
- Transition to Year 7 project.
- Coordinate the Wollongong Youth Network.
- Include young people in planning processes to ensure consideration is given to youth in policy and planning decisions.

MAJOR PROJECTS 2021-2022

- Not applicable to this Service.

RESOURCES



FTE 7.47

FUTURE CHALLENGES

- Youth unemployment in the Wollongong LGA is one of the highest in Australia for over a decade.
- The Wollongong LGA ranks high nationally in terms of socio-economic disadvantage with a SEIFA score, indicating Wollongong is more disadvantaged than the national average.
- The Wollongong LGA has five southern suburbs that experience very high levels of disadvantage.
- The issue of high youth unemployment has also prompted Youth Services to provide up-skilling projects, such as the barista course.

SUPPORTING DOCUMENTS

- Not applicable to this Service.



Wollongong 2028

PLANNING PRINCIPLES

Wollongong 2028 is underpinned by the Social Justice Principles of equity, access, participation and rights. These four interrelated principles ensure that:

- There is fairness in decision making, prioritisation and allocating resources, particularly for those in need
- All people have fair access to services, resources and opportunities to improve their quality of life
- Everyone has the maximum opportunity to genuinely participate in decisions that affect their lives
- Equal rights are established and promoted, with opportunities provided for people from diverse linguistic, cultural and religious backgrounds to participate in community life.

These principles are our community's 'rights to the city' and are reflected throughout this document via the provision of infrastructure, recognition of our diverse population, and through democratic and effective governance.

Further detail is provided in Appendix 1.

APPENDICES

APPENDIX 1: PLANNING PRINCIPLES

Consistent with Our Wollongong 2028, social justice principles are reflected throughout this document via the provision of infrastructure, recognition of our diverse population, and through democratic and effective governance. Our planning principles aim to ensure the Wollongong community will prosper socially and economically, while preserving our natural environment to support a good quality of life now and in the future. This is reflected through our Sustainability Commitment which is outlined below:

Our Sustainability Commitment

Wollongong City Council will work to protect our local environment, reduce the use of natural resources and to support our quality of life for present and future generations. We will demonstrate leadership and responsible planning and decision-making to avoid any harmful local and global effects of our actions. We will also work in partnership with the community, stakeholders and other government organisations to achieve our sustainability and climate change commitments.

A quadruple bottom line approach, based on achieving integrated sustainability through the interlinked areas of environmental, social, economic and governance activities, underpin Council's commitment to sustainability. Principles have been developed which further clarify how these areas will be considered by Council in carrying out its operations.

Governance:

a) We value sustainability leadership and will demonstrate how sustainability can be practically implemented;

b) We believe that sustainability should be intrinsic to all decision-making and will incorporate it as a fundamental component of all Council processes;

c) We support understanding of the importance of sustainability and will improve sustainability awareness throughout Council and the community; and

d) We recognize the importance of issues beyond our borders and aim to create a balance between local and global issues.

Environmental sustainability:

a) We respect our natural resources and will work to protect and enhance these for current and future generations;

b) We value our natural biodiversity and will work to protect and enhance local native habitat;

c) We treasure our coastal areas and waterways and will work to maintain their health and special qualities;

d) We will not undertake any actions that have a potential risk to cause serious harm to the community or the environment even in the absence of scientific certainty (the precautionary principle);

e) We recognise the importance of access to fresh, local and sustainably produced food.

f) Climate Change - Council is committed to a whole of organisation approach to reducing the impacts of climate change.

Social-cultural sustainability:

a) We respect universal social justice and will work to improve community well-being and quality of life;

b) We value social equity and believe that services, facilities and community amenities should be accessible and equitable;

c) We support equal rights and constructive engagement with the community in decision-making;

d) We will actively involve people from diverse linguistic, cultural and spiritual backgrounds.

Economic sustainability:

a) We will use resources efficiently and responsibly and reduce our ecological footprint;

b) We support sustainable asset management principles;

c) We understand the impact of poverty on quality of life and will work to address disadvantage in our community;

d) We value a strong local economy and will encourage the use of local businesses and resources in our operations;

e) We believe in local economic growth that respects our natural heritage and values and will foster sustainable and green economic opportunities.

APPENDIX 2 : TERMS USED IN THIS PLAN

In the context of this Delivery Program and Operational Plan the following definitions apply:

ABS Census	Australian Bureau of Statistics (ABS) undertakes a census every five years. The census provides information about the characteristics of the Australian population and its housing within small geographic areas and for small population groups. This information supports the planning, administration, policy development and evaluation activities of governments and other users. The Census provides a snapshot of the nation. Data gathered helps decide what funding is needed for infrastructure, community services and facilities.
AEDI Domains	Australian Early Development Index (AEDI). There are five AEDI domains, these are: physical health and wellbeing, social competence, emotional maturity, language and cognitive skills and communication skills and general knowledge. These five domains are closely linked to the predictors of good adult health, education and social outcomes.
Annual Report	Report on the achievements in implementing the Delivery Program and the effectiveness of the principal activities undertaken in achieving the objectives in the Community Strategic Plan at which those activities are directed.
Asset Management Plan	Included in Council's Resourcing Strategy for the provision of resources required to implement the Community Strategic Plan. Comprises an Asset Management Strategy and plan/s.
Biodiversity	Has been described as the 'web of life' 'the variety of living things' or 'the different plants, animals and micro-organisms, their genes and ecosystems of which they are a part' .
Community	Includes residents, rate payers/land owners, business owners and operators, people who work in the local government area, visitors, government agencies, users of council services, local community groups and associations.
Community Goal	These are about the end result we want for children, adults, families, business and communities.
Community Indicators	Are a way to track trends in quality of life for the community and are used as a basis for improving community engagement, community planning and policy making.
Community Strategic Plan	A plan which identifies the community's main priorities and aspirations for the future of the local government area. This plan is for a minimum of ten years.
Delivery Program	Details the principal activities to be undertaken by Council to implement strategies established by the Community Strategic Plan.
End of Term Report	Report on Council's achievements in implementing the Community Strategic Plan over the previous four years.
Governance	The values, policies and procedures Council and its staff adopt, to provide ethical, transparent and accountable local governance.
Green Technology	Technology that is considered environmentally friendly based on its production process or supply chain.
Infrastructure	Is built structures like roads, railways, airports, water supply, sewers, power grids, telecommunications, buildings and facilities.
Innovative	Using or showing new methods, ideas.

Liveable	The degree to which a city meets the needs of the residents who live there.
Long Term Financial Plan	Included in Council's Resourcing Strategy for the provision of resources required to implement the Community Strategic Plan. This is the point where long-term community aspirations and goals are tested against financial realities.
Objectives	Outlines a series of sub-goals required to achieve the Community Goals.
Operational Plan	Details the activities to be engaged in by Council during the year, and annual budget. Annual sub-plan of Delivery Program. Referred to by the Department of Local Government as Operational Plan.
Principles	Are a set of high-level statements or goals used to guide our thinking and activities. They provide a framework for decision making and action, and form the basis for developing action-oriented goals and objectives.
Quadruple Bottom Line (QBL)	A balanced and holistic approach to achieving sustainability. This means that social, environmental, economic and civic leadership considerations must be addressed in planning, decision making and reporting.
Quarterly Review	Reports on progress against indicators and major projects in our Delivery Program and Operational Plan.
Resourcing Strategy	Consists of four components, these are the Long Term Financial Plan, Workforce Management Plan, Asset Management Plan and Information Management and Technology Strategy. The Resourcing Strategy is where Council outlines who is responsible for what, in terms of the issues identified in the Community Strategic Plan. The Resourcing Strategy focuses in detail on matters that are the responsibility of Council, and looks generally at matters that are the responsibility of others.
State of the Environment Report	Reports on environmental issues relevant to the objectives for the environment established by the Community Strategic Plan.
Strategies	How we plan to achieve each objective.
Sustainability	There are many different views in what constitutes a 'sustainable community'. Wollongong City Council carries out its decision-making based on the principle of sustainability which is based on environmental, intergenerational, social, economic equity and good governance.
Vision	Our aspiration for how we want our city, our community and our lives to be in the future.
Wollongong	Refers to the whole of the Wollongong Local Government Area.
Workforce Plan	Included in Council's Resourcing Strategy for the provision of resources required to implement the Community Strategic Plan. This Plan addresses the human resourcing requirements of Council's Delivery Program.

Acronyms and Symbols used in this plan

ABS	Australian Bureau of Statistics
ATSI	Aboriginal and Torres Strait Islanders
CBD	Central Business District
EPA	Environment Protection Authority
HVAC	Heating Ventilation and Air Conditioning
IMT	Information Management and Technology
LGA	Local Government Area
LTFM	Long Term Financial Model
NAIDOC	National Aborigines and Islanders Day Observance Committee
NGO	Non Government Organisation
SAMP	Strategic Asset Management Plan
WCC	Wollongong City Council


OUR WOLLONGONG 2028
From the mountains to the sea
wollongong
city of innovation

ATTACHMENT 1

2021-2022 BUDGET



wollongong
city of innovation

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INTRODUCTION

In April 2017, Council adopted its current Financial Strategy that recognised Council had reached its target of financial sustainability and committed to maintain that position. Since that time, Council has continued to build on its financial strength, exceeded its expectations in some areas and was planning for continued improvement in operations and the levels of service provided to our community.

The advent of COVID-19 in 2020 has had direct impact both on our community and Council. Measures were taken during the formulation of the 2020-2021 Operational Plan to alleviate the anticipated immediate impact of the pandemic and to plan for a recovery in financial terms for Council over the longer term. For our community, a comprehensive relief package to business, residents and other customers of Council was endorsed to assist in managing the impacts on individuals and business. This package included provision for rate payers to defer their rate and annual charges payments with an interest free period, implementation of the government directive on relief for commercial lessees, freezes on fees and charges increases including domestic waste, and the suspension of a range of public health inspection fees. For Council, the direct impacts have come from closure of services, reduction in gatherings in public places, implementation of social distancing requirements and the need to develop new ways to operate and deliver services while maintaining the health and wellbeing of our people. Together, these impacts were estimated to result in a loss of net revenue for Council in the order of $16M to the end of financial year 2020-2021.

These impacts were recognised in Council's financial projections along with a strategy which endeavoured to manage this crisis without increased future costs through delayed asset maintenance or unreasonable transfer costs to future generations. The planned recovery in the first instance was to absorb immediate shortfalls through Council's reserves it has built up for unexpected loss (Available Funds $5.1M) and funds it holds for Future Investment (Strategic Projects $4M and Property Investment $5M) and the commitment to an Improvement Program, or savings against budget, that improved the net result for 2020-2021 by $2M. Longer term projections include a continuation of the improvement for up to a further five years (until 2025-2026) to support the repayment of funds drawn from the Property Investment Fund and to return Available Funds forecasts back within the Financial Strategy targets.

Available Funds are a cornerstone of our Financial Sustainability and while usage was appropriate in the short term, the Financial Strategy requires these funds to be re-established to ensure we are prepared for such events in the future. Likewise, the Property Investment Restriction, being used to fund the revenue loss due to COVID-19, is an integral part of our future to deliver opportunity for investment to create increased capacity to deliver service enhancement.

The most significant assumption in determining the estimated financial impact on Council and developing the long-term financial forecasts that support the Operational Plan 2021-2022 is that there will continue to be a sustained recovery period over the coming months with services and activities returning to relatively normal pre COVID-19 position by June 2021.

Although current trends indicate these assumptions are reasonable, there continues to be a high degree of uncertainty in the evolution of impacts and duration of COVID-19. Our assumptions will be sensitive to actual restrictions and community responses, the duration and nature of the recovery phase and any longer term changes that may be required in the way services are delivered. These estimates are at a point in time and Council has a continuous budget process that ensures our short and long-term estimates are revised at least on a quarterly basis throughout the year. Developments will be carefully monitored and continually reassessed. Council will give effect to changes in these assumptions through its Quarterly Budget Reviews.

Financial support has been made available from other levels of government through stimulus packages that allow Council to deliver additional projects or enhance existing proposals. Council has been successful in securing a range of grants including $1.56M and $6.76M respectively under phase I and phase 2 of the Federal Government Local Roads and Community Infrastructure Program, $0.45M for NSW Streets as Shared Spaces, $1.3M under the combined Federal and State Government funded Road Safety Stimulus Program and $1.1M under the NSW Resources for Regions Round 7. Council has also been deemed eligible for funding under the Public Spaces Legacy Program of up to $3.0M.

In addition to stimulus funding, Council has also been successful in securing funding of $4.2M under the NSW Coastal & Estuary Grant Funding Program that will support the North Beach Seawall project and $25.5M through the Housing Acceleration Fund that will be used to support the West Dapto Road project. There is a range of other active grant funding programs which Council may be successful in securing further funding. Many of these grants have specific delivery timeframes that will require an ongoing review and management of capacity to deliver these along with our planned programs.

FINANCIAL STRATEGY

An updated Financial Strategy is included as part of the planning documents on exhibition. The revision continues with the principles currently endorsed with some minor changes and an update relating to the use of borrowings.

Wollongong City Council remains committed to the principles of financial sustainability and good financial management. Council will use rate payers' money, together with other funding available, wisely to provide prioritised services, improve financial sustainability and asset management. Financial Sustainability is defined as where the planned, long-term service and infrastructure levels and standards of Council can be met without unplanned increases in rates or disruptive cuts to service.

Financial forecasts are built within the parameters of Council's Financial Strategy (Council Policy) providing the direction and context for decision making in the allocation, management and use of Council's limited financial resources. The Financial Strategy sets the parameters within which Council plans to operate to provide financial stability, affordability, focus and efficiency (value for money), over the short, medium and longer terms. The key performance indicators outlined in the Financial Strategy are supported by clear targets for these to support continuous measurement of financial sustainability.

The Financial Strategy is reviewed on an ongoing basis and targets modified over time to reflect Council's financial sustainability, maturity, evolution and to respond to external influences. The Financial Strategy is viewed as an enabling Plan that provides the guiding principles to allow for financial stability over the short, medium and longer terms.

The current Financial Strategy has a number of clear objectives that include:

- Council will aim to maintain Available Funds between 3.5% and 5.5% of Income from Continuing Operations [pre-capital].
- Council will plan to maintain a small Operating Result surplus (average over three years) in the future.
- Council's annual allocations to Operating and Capital Budgets will generally not exceed anticipated cash inflows. Where the Available Funds level is above minimum requirements, additional funds will be transferred to the Strategic Projects Restricted Asset and consideration given to the allocation of funds through the Strategic Planning process.
- Council will plan for Funds Available from Operations at least equal to depreciation.
- In determining the approval of budget for additional or enhanced assets, Council will

ensure the whole of life cost is considered and are able to be sustainably accommodated within future forecasts.

- Council will actively consider borrowings through its Resource Strategy and Capital Budget as a source to finance timing mismatches between cash availability and expenditure requirements and to provide for intergenerational equity where determined applicable.

FINANCIAL FORECASTS

The financial forecasts contained in this document provide a financial view that encapsulates the service levels and outcomes as documented in the Adopted Resourcing Strategy and Delivery Program 2018-2022 and Operational Plan 2021-2022. The forecasts include estimates of the impacts of COVID-19 for 2020-2021 and the planned recovery programs in the ensuing years. There is still uncertainty about the ongoing or future impacts of COVID-19. The financial forecasts in the Operational Plan 2021-2022 are based on the assumption that generally Council will return to full service provision in the new financial year, there will not be significant changes in the operation and delivery of services and Council will have the planned capacity to work towards reinstating the pre COVID-19 financial position. These assumptions will be extremely sensitive to actual restrictions and community responses, the duration and nature of the recovery phase and any longer term changes that may be required in the way services are delivered. These developments will need to be monitored and potential impacts on Council's business reassessed.

The forecasts have also been informed by asset management plans, timing of capital program and are supported by the range of underlying indices and assumptions discussed throughout this document. The development of Council's forecasts is part of the continuous budget process updated in line with annual delivery planning, a reset of assumptions and indices, Quarterly Review changes, one-off changes where new information leads to a requirement to alter the longer term forecast. The underlying indices supporting the long-term forecasts have been revised through the 2021-2022 annual planning process to reflect most recent economic indicators.

West Dapto remains a substantial variable to the continuous operations of Council due to its size, unpredictability and delivery requirements. The current modelling of the potential impacts of West Dapto operations on the key performance indicators is included in these forecasts. It is expected the West Dapto development will occur over a 40 to 60 year period, which is a disproportionately long period in terms of the Long-Term Financial Plan 2018-2028. The implications are Council has introduced the financial reporting implications in future years, based on extremely broad assumptions for actions that may vary markedly as the future unfolds. A conservative approach is currently being taken to these forecasts that assume West Dapto does not negatively impact the existing financial performance of Council and can remain self-funded as advocated in the Resourcing Strategy and Delivery Program 2018-2022. The financial impacts of West Dapto within the current assumptions and modelling are discussed further throughout this document.

The estimates show Council's medium and longer term financial capacity remains sound and Council will be able to achieve and maintain results within the targets outlined in the key performance indicators in the Financial Strategy. In the short term, there have been impacts to Council's Operating Result and a deterioration in our Available Funds position, which will reduce our immediate resilience levels, however, the financial plan to reinstate those positions in the medium term provide a positive outlook. Council continues to plan to achieve a Funds Available from Operations to be equal to depreciation to ensure the highest levels of construction activity are maintained.

While Council aims to achieve a small Operating Surplus [pre capital], there is a forecast deficit result for the Operating Result [pre capital] and Total Funds in 2020-2021. This has been

impacted by the early payment of part of the 2020-2021 Financial Assistance Grant of $9.9M in the previous financial year and the expected impact of COVID-19. The impact of COVID-19 does not fully flow on to the Total Funds Result as it was partially offset by support from Strategic Projects and Property Investment Fund internally restricted cash.

The key financial forecasts are shown in the table below for 2021-2022 to 2023-2024.

KEY INCOME & EXPENSE RESULTS	2021/2022 Budget $M	2022/2023 Forecast $M	2023/2024 Forecast $M
Operating Result [pre capital]	(9.2)	5.5	6.1
Operating Result	22.9	44.0	47.6
Funds Available from Operations	59.1	71.7	72.0
Total Funds Result Surplus / (Deficit)	(9.1)	(1.0)	1.2

Continued investment, service enhancement, and recovery actions

In past years where Council achieved financial improvements beyond the targets set in the financial forecasts, these were transferred to Strategic Projects internally restricted cash to be held for allocation through the annual planning cycle. This provided a level of additional capacity that could be applied to enhance some service deliveries, accelerate planned projects or introduce additional projects. During 2020-2021, $4M of these restricted funds were returned to Available Funds (unrestricted) to support the impact of COVID-19. At the commencement of the 2021-2022 planning process there was a forecast unallocated balance of $7.6M. The Operational Plan 2021-2022 proposes the inclusion of a number of capital and operational projects that are non-recurrent or fixed duration to be funded from Strategic Projects restricted cash. These projects are detailed in the diagram below and have an estimated cost of $4.4M over the next five years.

Diagram 1

PROPOSED PROJECTS & PROGRAMS Funded from Strategic Projects Restricted Cash	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000	2023/2024 Forecast $'000	2025/2026 Forecast $'000
Capital Projects					
Accessible Viewing Platform at Hill 60 (Design)	50				
Botanic Gardens Rainforest Walk - Stage 2	100				
Design & Implementation of King George V Park Masterplan Stage 1	20	237			
Draft Illawarra Escarpment Mountain Bike Strategy	250				
Enhanced City Presentation and Public Place Recycling	20				
Parking Compliance Vehicle	30				
Port Kembla Railway Station to Southern Cycleway shared path link (Design)	50				
Priority Pedestrian Infrastructure Improvements (Traffic Facility Imp)	300	300	300	300	
	820	**537**	**300**	**300**	**0**
Studies & Supporting Documents					
Access and Movement Strategy Review	125				
Barina Park Oval Investigative Studies (Land form modifications)	40				
Feasibility Study Synthetic Football Pitch in Planning Area 1 (North)	50				
Illawarra Sports Stadium Extension - Arboriculture Impact Assessment	15				
Pedestrian Bridge Thurston Avenue - Feasibility Study	30				
Review Planning Controls - Wilga Street, Corrimal	150				
Western Sydney Development Impacts Study	150				
	560	**0**	**0**	**0**	**0**
Other non recurrent projects					
Bald Hill to Stanwell Park Pathway Feasibility	25				
Climate Change and Sustainability Program	150	155	157		
Detailed Concept Plan for Re-Use of Hill 60 Tunnels	150				
Interpretive Historical Signage Grand Pacific Walk	80	80	40		
IPAC Additional Support	110	62	63	64	65
King George V Masterplan - Vegetation Management		30			
Relocation of "Amy" monument Thirroul Beach	58				
Volunteering Illawarra - Service Sustainability	135				
Wollongong Learning City Project	48	98	100	68	
WEC Concept Plan Contribution *	150				
* WEC contribution to project is conditional on receiving NSW State Government funding (cut)					
	907	**425**	**359**	**132**	**65**
ANNUAL TOTAL	**2,287**	**962**	**659**	**432**	**65**
Cumulative total funded from Strategic Projects Restricted Cash					**4,405**

Financial Position - Available Funds

Available funds are funds Council has earned but not allocated to specific expenditure in the past or future.

They are held as Council's savings and are used to act as a buffer against unanticipated future costs or can be used to provide flexibility to take advantage of opportunities that may arise.

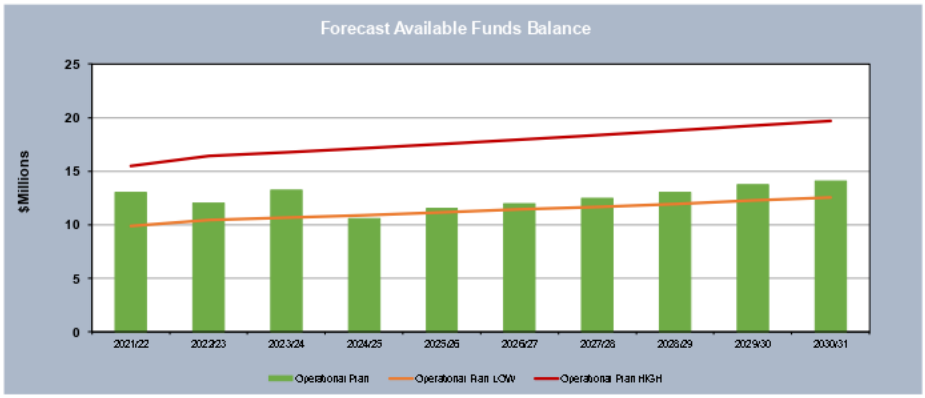
Council aims to maintain Available Funds (the unallocated portion of all future revenues) between 3.5% and 5.5% of Income from Continuing Operations [pre-capital].

While the Available Funds balance may fall below or towards the bottom of the targeted level during the period, our Financial Strategy provides an onus in our planning to ensure adequate adjustment is made to restore the balance through future programs within an acceptable timeframe.

Prior to COVID-19, Council was able to consistently maintain Available Funds at the mid or upper point of the target providing Council with a significant level of resilience. This capacity was utilised in the first instance to support the impact of COVID-19 along with the use of internally restricted cash. The financial projections include a longer term proposal for Available Funds to be returned to pre COVID-19 levels through a savings program.

The diagram below provides the forecast levels of Available Funds with the targeted upper and lower levels and includes the impact of the COVID-19 response in the earlier years and the planned recovery as the savings program is implemented.

Diagram 2



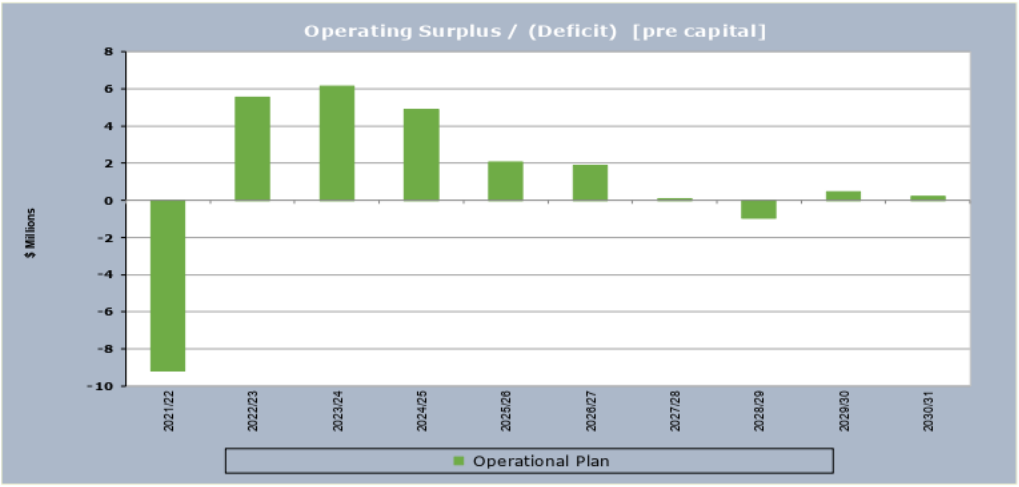
Operational Performance – Operating Result [pre capital]

Council's Financial Strategy targets a small operational surplus [pre capital] (average over three years).

The Operating Result [pre capital] is one of the main indicators of the long-term financial viability of Council. The long-term nature of Operating Result is often misunderstood by reflection on single year surplus or deficit results that may be impacted by unusual circumstances or events.

In broad terms, a deficit from operations over a period of time indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and renewal of assets, which are an integral part of that service, when required. This measure should be viewed over the long-term as annual results may be impacted by timing. For example, in the diagrams below, 2021-2022 is a deficit result mainly due to the early payment of the first two quarters of the 2021-2022 Financial Assistance Grant in June 2021. Other timing impacts may result from grants or contributions received in one year where they are recognised as income and then expended in future years. Similarly, the introduction of operational projects funded from internally restricted assets has the same impact.

Diagram 3



Operational Performance – Funds Available from Operations

The Financial Strategy requires that Council plan for a Funds Available from Operations result at least equal to depreciation.

The depreciation target is a proxy for the long-term annual funding required to replace Council's assets at their gross replacement value. This target does not fully provide for inevitable increases in standards when replacing assets, which has some broad provision through the Rates Growth budget that is discussed later.

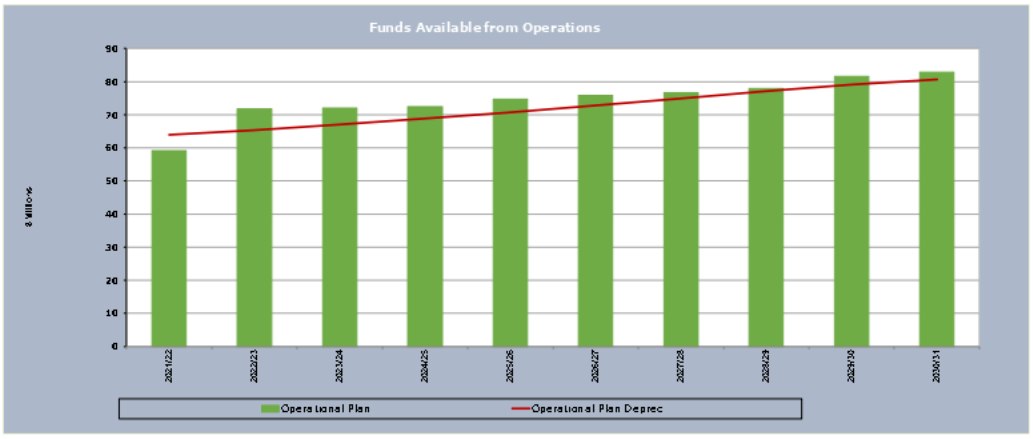
Without this target, it is possible to achieve an appropriate level of Available Funds and have a surplus Operating Result and remain financially unsustainable. This target is the key to ensuring Council has the funds to address the hidden deterioration in and eventual replacement of assets that are used to serve the community.

The ultimate 'financial sustainability' goal for Council is to be able to provide services at an agreed level on a continuous basis and to be able to maintain the ability to replace assets used in providing those services on an ongoing basis.

Council receives income and elects to spend that money on day to day activities to provide services and operate the organisation. This is reflected in the Income and Expense Statement. The Operating Result [pre capital] disclosed in the Income Statement includes depreciation and other non-cash expenses so a balanced Operating Result will produce an operating cash surplus. It is this cash surplus that is available to fund the renewal of existing assets that Council considers a more reliable indicator.

The forecast Funds Available from Operations compared to depreciation is shown below.

Diagram 4



Assets

Council's Statement of Financial Position shows the extent of assets managed by Council for the community. Property, Plant and Equipment make up the large portion of Council's assets and is valued at $2.7B. This amount is the current value of assets after allowing for depreciation. These assets have a current replacement value in excess of $4.5B.

The Budget for 2021-2022 includes a capital expenditure program of $109.3M and contributed assets of $8.4M. These forecasts are inclusive of work and contributed assets for the West Dapto release area of $9.5M and $8.4M respectively.

Borrowings

Borrowings are considered as part of the Capital budget process in accordance with the Financial Strategy and Asset Management Policy.

Council currently has a loan portfolio comprised of several loans under the Local Infrastructure Renewal Scheme (LIRS) program. The LIRS program was introduced by the State Government as incentive to councils to accelerate infrastructure renewal through the provision of a loan subsidy. Loans entered into under this program have been used to accelerate the City Wide Footpaths, Shared Path Renewal, Missing Links Construction Program, building refurbishment works for a number of Council facilities and to support the West Dapto Access - Fowlers Road project. These loans were taken over a 10 year period and will be completed by June 2025.

Council's current forecasts indicate Council will remain a low debt user although capacity remains for Council to take on new debt in line with our Financial Strategy. The timing of infrastructure development and progress for West Dapto release areas and other asset requirements is continuously reviewed to determine need for financing through debt. The current modelling for West Dapto development and asset requirements indicates in the latter years of the 10 year plan there is a possibility some infrastructure assets will need to be built in preparation for development and could require borrowing. If that were to occur, the debt would be repaid by future development contributions and restricted assets created from revenue growth in the West Dapto area. At this stage, the Long-Term Financial Plan does not indicate debt financing will be required, however, this could change as development is realised over the period. The extent of borrowing requirements will be dependent both on timing of infrastructure provision as well as availability of other funding sources such as grants and contributions.

Council will continue to evaluate and consider opportunities that may arise for subsidised or low cost borrowing programs.

Unbudgeted Supporting Document Initiatives

The terminology 'Supporting Documents' is used at Wollongong City Council in reference to a range of documents that includes plans, strategies or studies to inform future direction and priorities. Council has a large number of Supporting Document initiatives that have not yet been funded through the delivery planning process. The large volume of Supporting Documents provide clear, longer term intent and direction for Council in terms of what it would like to do and what it will endeavour to do with the resources that may be available. These Supporting Documents are important in planning future Council services and are used to identify and respond to opportunities for future external funding and/or an increase or redirection of own source funds available to Council.

One of the major sets of Supporting Documents relate to the West Dapto Release Area. A significant part of Wollongong's population growth is expected to be centred on new residential developments at West Dapto in Wollongong's south-west. Growth in West Dapto will require significant new services supported by a substantial level of new infrastructure. Supporting Documents, such as the West Dapto (Local Environment Plan) LEP, Infrastructure Plan, Access Strategy and West Dapto Development Contribution Plans have articulated proposed services, assets and potential future sources of funds to some extent and this has informed the development of a West Dapto release area financial forecast model. The implications of this model have been incorporated into the financial forecasts. The model is based on extremely broad assumptions for actions that may vary markedly as the future unfolds. A conservative approach has been taken that assumes a self-funding model and only includes agreed grant programs in these forecasts. The financial impacts of West Dapto within the current assumptions and modelling are discussed further throughout this document.

There are a number of other potential initiatives or programs that have not been included in the financial estimates at this stage due to the lack of certainty around the timing, funding and/or probability of completion. These include actions such as:

- Longer term capital works and impacts of development and operations for West Dapto
- Foreshore Parking Strategy implications
- Potential development of Council owned land in West Dapto
- Grand Pacific Walk future stages
- Implications of future management of Lake Illawarra
- Greenhouse Park rehabilitation
- 2022 UCI Road World Championships
- Alternate waste technologies
- Further Affordable Housing partnerships
- Further alternate street lighting technologies
- Sporting facility investigation to attract national level baseball teams
- Implementation of Leading the Way program focused on optimising performance through more effective, efficient and innovative service delivery. This will encompass programs such as the review and optimisation of facilities and office accommodation used by Council, implications and outcomes of the Information Management & Technology Strategy, Workforce Strategy and Reward Strategy program.

Other Risks and Exposures

The financial forecasts are based on the information available at a point in time and may also be impacted by external factors. There are a number of potential risk areas that include:

- **Financial Assistance Grant**. Council currently receives an annual allocation of approximately $19M per annuum that represents 6.5% of total operating revenues. Recent discussion on potential changes to allocation methodology and indexation application may impact on financial forecasts.
- **Superannuation Defined Benefits Scheme**. While final additional payments were expected to end in the 2020-2021 financial year, an extension into 2021-2022 was advised in early January 2021 and has been included in the financial forecasts. Historically these payments have been in the vicinity of $1.9M per annuum and any further extension will have a significant impact on Council's financial position.
- **Interest on investments**. Impacted by continued volatility in investment market conditions.
- **Waste Facility Income and Operational Costs**. The waste facility forecasts include $6M income projections from commercial customers that are subject to increasingly competitive external market conditions. Operational costs in this area may also be impacted by changing environmental compliance requirements and emerging technologies.
- Potential longer term impacts of COVID-19.
- **Enterprise Agreement**. Renewal of current agreement is due by 1 July 2021 and negotiations are currently in progress.
- Shifts in policy in other layers of Government that may affect funding or expenditure requirements.

FINANCIAL BUDGET REPORTS

The following budget reports are provided for the 2021-2022 Budget and Long-Term Financial Position:

Whole of Council Three Year Financial Forecasts:

- Income Statement
- Funding Statement (including Capital Budget)
- Statement of Financial Position
- Statement of Cash Flows
- Detailed Service Groups Income Statement 2021-2022

WOLLONGONG CITY COUNCIL

3 Year Financials

	2021/2022 LTM Budget $'000	2022/2023 LTM Budget $'000	2023/2024 LTM Budget $'000
INCOME STATEMENT			
Income From Continuing Operations			
Revenue:			
Rates and Annual Charges	213,766	219,672	225,092
User Charges and Fees	31,493	33,039	33,811
Interest and Investment Revenues	3,167	3,330	3,222
Other Revenues	5,547	5,657	5,802
Fair Value Adjustment on Investment Properties	190	194	198
Rental Income	6,326	6,446	6,581
Grants and Contributions - Operating	19,325	27,898	28,291
Pensioner Rebate (Rate Income)	2,092	2,115	2,141
Capital Grants & Contributions	32,091	38,497	41,486
Other Income:			
Net Share Joint Venture using Equity Method	0	0	0
Total Income From Continuing Operations	**313,998**	**336,848**	**346,623**
Expenses From Continuing Operations			
Employee Costs	144,255	143,466	146,176
Borrowing Costs	1,954	1,831	1,803
Materials and Contracts	66,429	68,873	70,228
Other Expenses	35,444	34,728	35,508
Depreciation, Amortisation + Impairment	64,652	66,099	67,767
Internal Charges (labour)	(19,309)	(19,670)	(19,906)
Internal Charges (not labour)	(2,339)	(2,507)	(2,578)
Profit/Loss on Disposal of Assets	0	0	0
Total Expenses From Continuing Operations	**291,087**	**292,820**	**298,998**
Operating Result	**22,911**	**44,028**	**47,624**
Operating Result [pre capital]	**(9,180)**	**5,531**	**6,138**

WOLLONGONG CITY COUNCIL

3 Year Financials

	2021/2022 LTM Budget $'000	2022/2023 LTM Budget $'000	2023/2024 LTM Budget $'000
FUNDING STATEMENT			
Surplus (Deficit) [Net Operating Result for the Year]	**22,911**	**44,028**	**47,624**
Add back :			
- Non-cash Operating Transactions	82,509	84,333	86,413
- Restricted cash used for operations	15,807	12,591	11,357
- Income transferred to Restricted Cash	(48,130)	(54,914)	(58,720)
- Payment of Right of Use Leases	0	0	0
- Payment of Accrued Leave Entitlements	(14,018)	(14,318)	(14,669)
- Payment of Carbon Contributions	0	0	0
Net Share Joint Venture using Equity Method	0	0	0
Funds Available from Operations	**59,079**	**71,720**	**72,005**
Borrowings repaid	(5,482)	(3,702)	(2,564)
Advances (made by) / repaid to Council	0	0	0
Operational Funds Available for Capital Budget	**53,597**	**68,018**	**69,441**
CAPITAL BUDGET			
Assets Acquired	(107,093)	(107,135)	(103,364)
Contributed Assets	(8,358)	(9,289)	(12,022)
Transfers to Restricted Cash	(1,854)	(2,300)	(2,758)
Funded From :-			
- Operational Funds	53,597	68,018	69,441
- Sale of Assets	1,854	1,885	1,728
- Internally Restricted Cash	8,675	10,887	12,954
- Borrowings	0	0	0
- Capital Grants	20,069	13,353	11,280
- Developer Contributions (previously S.94)	13,035	13,374	11,324
- Other Externally Restricted Cash	0	0	0
- Other Capital Contributions	10,958	10,209	12,642
Total Funds SURPLUS\(DEFICIT)	**(9,118)**	**(998)**	**1,224**

WOLLONGONG CITY COUNCIL

3 Year Financials

	2021/2022 LTM Budget $'000	2022/2023 LTM Budget $'000	2023/2024 LTM Budget $'000
STATEMENT OF FINANCIAL POSITION			
CURRENT ASSETS			
Cash and cash equivalents	94,907	89,518	91,964
Investments	10,545	9,946	10,218
Receivables	24,492	26,274	27,037
Inventories	381	381	381
Contract assets	5,669	5,669	5,669
Assets held for sale (previously non-current)	0	0	0
Other	10,923	11,087	11,309
TOTAL CURRENT ASSETS	**146,917**	**142,875**	**146,577**
NON-CURRENT ASSETS			
Investment	0	0	0
Receivables	0	0	0
Inventories	5,972	5,972	5,972
Investments accounted for using equity method	3,484	3,484	3,484
Investment property	5,376	5,570	5,768
Intangible assets	254	254	254
Right of use assets	1,790	1,790	1,790
Infrastructure, property, plant and equipment	2,736,233	2,777,094	2,813,202
TOTAL NON-CURRENT ASSETS	**2,753,108**	**2,794,164**	**2,830,470**
TOTAL ASSETS	**2,900,025**	**2,937,039**	**2,977,047**
CURRENT LIABILITIES			
Payables	26,198	26,354	26,910
Income received in advance	2,377	2,377	2,377
Provisions < 12 Months	13,714	13,920	14,198
Provisions > 12 Months	49,402	50,143	51,145
Contract liabilities	3,571	3,571	3,571
Interest bearing liabilities	3,702	2,564	656
Lease liabilities	341	341	341
TOTAL CURRENT LIABILITIES	**99,305**	**99,269**	**99,198**
NON-CURRENT LIABILITIES			
Payables	0	0	0
Interest bearing liabilities	3,273	709	53
Lease liabilities	1,519	1,519	1,519
Provisions	41,290	36,875	29,985
TOTAL NON-CURRENT LIABILITIES	**46,082**	**39,104**	**31,558**
TOTAL LIABILITIES	**145,387**	**138,373**	**130,756**
NET ASSETS	**2,754,638**	**2,798,666**	**2,846,290**
EQUITY			
Accumulated surplus	(1,415,242)	(1,441,352)	(1,483,458)
Surplus (Deficit) for period	(22,911)	(44,028)	(47,624)
Revaluation reserves	(1,214,858)	(1,214,858)	(1,214,858)
Restricted assets	(101,628)	(98,428)	(100,350)
TOTAL EQUITY	**(2,754,638)**	**(2,798,666)**	**(2,846,290)**

WOLLONGONG CITY COUNCIL

3 Year Financials

	2021/2022 LTM Budget $'000	2022/2023 LTM Budget $'000	2023/2024 LTM Budget $'000
STATEMENT OF CASH FLOWS			
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts			
Rates and annual charges	215,840	220,005	226,470
User charges and fees	31,493	33,039	33,811
Investment and interest revenue received	3,167	3,330	3,222
Grants and contributions	43,058	57,105	57,755
Other operating receipts	11,733	11,939	12,161
Payments			
Employee benefits and on-costs	(122,478)	(121,324)	(123,816)
Materials and contracts	(64,460)	(66,210)	(67,095)
Borrowing costs	(392)	(191)	(81)
Other	(35,444)	(34,728)	(35,508)
Other operating payments	0	0	0
NET CASH PROVIDED BY (OR USED IN) OPERATING ACTIVITIES	**82,516**	**102,966**	**106,920**
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts			
Sale of Investment securities	2,821	599	(272)
Sale of infrastructure, property, plant and equipment	1,854	1,885	1,728
Repayments from deferred debtors	0	0	0
Payments			
Purchase of infrastructure, property, plant and equipment	(107,093)	(107,135)	(103,364)
Advances to deferred debtors	0	0	0
Purchase of interest in joint ventures			
NET CASH PROVIDED BY (OR USED IN) INVESTING ACTIVITIES	**(102,419)**	**(104,651)**	**(101,908)**
CASH FLOWS FROM FINANCING ACTIVITIES			
Receipts			
Proceeds from borrowings and advances	0	0	0
Payments			
Repayments of borrowings and advances	(5,482)	(3,702)	(2,564)
Repayment of lease finance liabilities			
NET CASH PROVIDED BY (OR USED IN) FINANCING ACTIVITIES	**(5,482)**	**(3,702)**	**(2,564)**
NET INCREASE (DECREASE) IN CASH & CASH EQUIVALENTS HELD	**(25,384)**	**(5,387)**	**2,448**
Cash and cash equivalents - beginning of period	120,293	94,907	89,518
CASH & CASH EQUIVALENTS AT EOY	**94,909**	**89,520**	**91,966**
PLUS other investment securities	10,545	9,946	10,218
TOTAL CASH & INVESTMENTS	**105,454**	**99,466**	**102,184**

WOLLONGONG CITY COUNCIL

Detailed Service Group Financials - Budget 2021/2022

	Planning & Engagement $'000	Environment $'000	Transport Services & Infrastructure $'000	Community Services & Facilities $'000	Recreation & Open Space $'000	Regulatory Services & Safety $'000	Corporate Governance & Internal $'000	Total $'000
INCOME STATEMENT								
Income from Continuing Operations								
Revenue:								
Rates and Annual Charges	1,282	36,647	0	0	0	0	175,837	213,766
User Charges and Fees	759	8,437	1,241	1,944	12,693	4,475	1,944	31,493
Interest and Investment Revenues	0	0	0	0	0	0	3,167	3,167
Other Revenues	444	384	14	315	130	3,521	738	5,547
Fair Value Adjustment on Investment Properties	0	0	0	0	0	0	190	190
Rental Income	0	237	6	597	210	0	5,277	6,326
Grants and Contributions - Operating	281	442	3,586	5,529	619	427	8,440	19,325
Pensioner Rebate (Rate Income)	0	463	0	0	0	0	1,629	2,092
Capital Grants & Contributions	16,653	700	12,007	0	2,730	0	0	32,091
Other Income:								
Net Share Joint Venture using Equity Method	0	0	0	0	0	0	0	0
Total Income from Continuing Operations	**19,419**	**47,310**	**16,854**	**8,386**	**16,383**	**8,424**	**197,222**	**313,998**
Expenses from Continuing Operations								
Employee Costs	25,474	10,963	3,225	17,098	24,159	13,081	50,256	144,255
Borrowing Costs	0	1,562	0	0	0	0	392	1,954
Materials and Contracts	11,911	28,947	5,441	4,556	6,885	1,493	7,195	66,429
Other Expenses	2,930	10,861	3,465	2,305	2,973	4,370	8,540	35,444
Depreciation, Amortisation + Impairment	16,765	12,138	26,745	1,536	4,961	528	1,978	64,652
Internal Charges (labour)	(6,514)	514	1,858	98	1,792	57	(17,113)	(19,309)
Internal Charges (not labour)	(23,055)	1,660	2,343	9,799	11,145	1,411	(5,643)	(2,339)
Profit/Loss on Disposal of Assets	0	0	0	0	0	0	0	0
Total Expenses from Continuing Operations	**27,511**	**66,646**	**43,077**	**35,392**	**51,915**	**20,940**	**45,607**	**291,087**
Operating Result	**(8,092)**	**(19,337)**	**(26,222)**	**(27,006)**	**(35,533)**	**(12,516)**	**151,616**	**22,911**
Operating Result [pre capital]	**(24,745)**	**(20,037)**	**(38,229)**	**(27,006)**	**(38,263)**	**(12,516)**	**151,616**	**(9,180)**

BUDGET 2021-2022

CURRENT ASSUMPTIONS

SERVICE LEVELS

The current budget includes service levels as outlined in the revised Delivery Program 2018-2022 and Operational Plan 2021-2022. Estimates for expenses and income in future years have been applied based on existing service levels unless a decision has been made, or a plan is in place, to vary this level. The detail of services to be provided is outlined in the Service Plans. Changes to existing services or levels of service progressed through the Strategic Planning Process are incorporated into forward estimates as deployment delivery strategies are confirmed.

COVID-19 has impacted on a number of service and delivery modes through 2019-2020 and 2020-2021 that, at this stage, are not expected to continue into future years. Council will need to monitor developments and changes in circumstances may require further consideration.

The table below shows the recurrent enhancements to existing service levels proposed through the 2021-2022 planning process.

Service Enhancements Funded from Operational Capacity	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000	2023/2024 Forecast $'000	2025/2026 Forecast $'000
Art Collection Conservation	50	51	52	53	54
Dune Vegetation Management at Patrolled Beaches**	66				
Enhanced City Presentation & Public Place Recycling	415	421	430	438	447
Flower Planters at Suburban Community and Retail Precincts		82	83	84	86
Natural Areas Priorities - Bike Trails		62	63		
Natural Areas Priorities - Grant Matching Fund	100	102	104	106	108
Parking Compliance Additional Resources	15	15	15	16	16
Resourcing the SMART Regions Strategy	364	258	263	268	274
Recurrent costs associated with capital projects approved above	1	10	31	40	48
** Project approved in 2020/21 planning cycle to commence in 2022/23, earlier start not proposed					
TOTAL SERVICE ENHANCEMENTS	1,011	1,000	1,040	1,005	1,033

INDEXATION

The financial forecasts are comprised of both recurrent and non-recurrent income and expenditure. The non-recurrent items have specified values and timing of delivery. Recurrent items may be subject to the application of indices or may be set based on known commitments for expenditure, such as loan repayments, or may be adjusted for volume impacts or future pricing changes.

Where indices have been used, these are based on information sourced from a number of sources including various bank financial reports and economic reports, ABS reports, Deloittes Access Economics Economic Brief and KPMG Quarterly Economic Outlook-Australian Outlook. The annual process for the preparation and review of the financial forecasts for the long-term financial plan provides for an initial review of these indices and continuous update through the process for significant changes. Variations in recurrent budget costs in excess of expected indices will be considered through the annual planning process and will be included in the budget where agreed.

The financial forecasts have been prepared using the following indices where applicable:

Indices			
	2021/22	2022/23	2023/24+
Rate Increase	2.00%	1.80%	2.00%
Rate Increase - growth	0.15%	0.40%	0.40%
Rate Increase - growth West Dapto		0.26%	0.27%
Fees & Charges	2.00% 1	1.80%	2.00%
Interest Rate (90 day bill rate)	2		
Labour	1.50% 3	2.00%	2.00%
Superannuation Guarantee	10.00%	10.50%	11.00%
CPI General Increase	1.00% 4	1.50%	2.00%
Utilities			
- electricity	2.30% 5	2.70%	3.20%
- street lighting	2.30% 5	2.70%	3.20%
- other utilities	2.30%	2.70%	3.20%

1. No increase in Fees & Charges was applied during 2020/21 as part of the COVID-19 relief package. The increase for 2021/22 does not include a catch up hence is effectively an increase on the 2019/20 base in most instances.

2. Investment rates currently under review due to market variability.

3. Council's current Enterprise Agreement ends on 30 June 2021 with renewal negotiations in progress. Indices shown above reflect the recently approved State Award, lagged by one year.

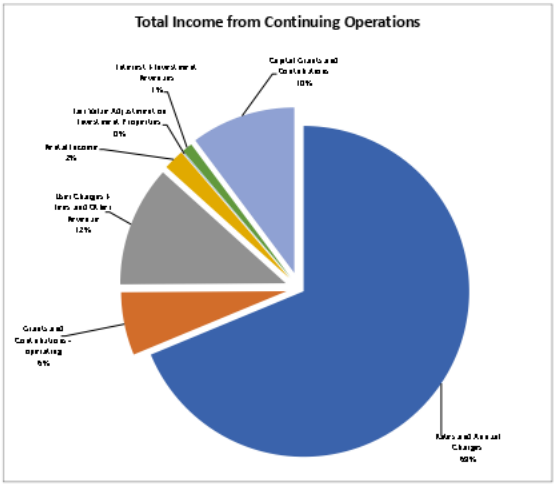
4. Forecasts from various source indicate potential increase of 1.3% for 2021/22. Financial forecasts are based on a reduced increase to reflect over provision in CPI increase for 2020/21,

5. Electricity & street lighting are subject to contract rates for Jan 2020 to Dec 2022. It is assumed that utility costs will increase approximately 1% above CPI outside of the contract period.

The following information, under the headings of Revenue and Expenses, provide additional details on some of the key areas.

REVENUE

Revenue Type	2021/22 Budget ($M)
Rates and Annual Charges	215.9
Grants and Contributions - operating	19.3
User Charges + Fees and Other Revenue	37.0
Rental Income	6.3
Fair Value Adjustment on Investment Properties	0.2
Interest + Investment Revenues	3.2
Capital Grants and Contributions	32.1
Profit/Loss on Disposal of Assets	0.0
Total Income from Continuing Operations	**314.0**



RATES

Council proposes to increase its rate income in line with the IPART rates cap that reflects the increased cost to councils generally to provide the current level of service of 2.0%.

IPART use the Local Government Cost Index (LGCI) as a base reference as this is considered a better measure of cost impacts on councils than CPI. The most significant components are employee benefits and oncosts at over 40%, with the next most significant group being in the capital area of construction and building works at about 20%. The weighting of individual components of the LGCI is reviewed every four years.

Forward projections are not available for the LGCI and the rate peg is lagged to reflect the LGCI of the previous year (September of the year before). As publications are not available that provide forecast data on these indices, the Long-Term Financial forecasts beyond 2021-2022 for rates have been based on a weighted average of expected labour and CPI increases that are lagged by one year. As a general rule, the LGCI has for the most part tracked slightly higher than comparable CPI, averaging 0.4% over the last five years.

There is also an underlying income growth assumption in the long-term financial plan projections that Council rates revenue will generally grow by 0.4% per annum. This is based on historical trends and future expectations of growth and equates to approximately 420 additional properties. In addition, growth has also been built into the long-term forecasts for expected development at West Dapto and this has been aligned to estimated staging of that release area.

The rate categories and sub-categories are proposed to remain unchanged. These structures have been applied since 1994 when the provisions of the then new Local Government Act came into force. A change in pricing structure for residential rates to include a base charge was introduced in 2002.

In addition to general rates, Council currently applies two special rates, the Mall Special Rate and the City Centre Special Rate. The Wollongong City Centre Improvement Fund Rate was applied in 2011-2012 and was merged with the Mall Special Rate from 2012-2013. Together, Special Rates are projected to generate $1.6M of revenue for 2021-2022. A review of City Centre rates is currently in progress.

The projected rate revenues shown below are based on the current rating structure and property information at February 2021 and these projections will change marginally through the planning process as property information changes. More detailed information relating to the rates and rating policy is provided as part of the Revenue Policy, Fees and Charges.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Rates Revenue			
General Rates			
Ordinary Rates - Residential	126,730	129,932	133,491
Ordinary Rates - Farmland	332	339	347
Ordinary Rates - Mining	986	1,008	1,032
Ordinary Rates - Business	50,752	51,869	53,114
Rates - Abandonments	(56)	(57)	(58)
Total General Rates	**178,744**	**183,091**	**187,926**
Special Rates			
Special Rates - Mall	1,221	1,243	1,268
Special Rates - City Centre	438	446	455
Total Special Rates	**1,659**	**1,689**	**1,723**
Pensioner Rebates - Rates			
Pensioner Rate Rebate - Statutory s575	(2,962)	(2,992)	(3,022)
Pensioner Rate Rebate - Council s582	(322)	(276)	(227)
Pensioner Rate Subsidy	1,629	1,646	1,662
Net Pensioner Rebate	**(1,655)**	**(1,623)**	**(1,587)**
TOTAL Rates Revenue (net of pensioner rebates)	**178,748**	**183,157**	**188,062**

With the development of new properties in West Dapto, there will be increasing rate revenue for Council over a period of time. This rate of revenue increase will precede operational demand and assets built will require little renewal or maintenance for approximately seven to 15 years, creating a perception of improved financial capacity. Experience in developing councils has shown the long-term negative impacts that the delayed expense pattern has if additional rate revenue is built into other recurrent operations.

To assist in managing this, the Financial Strategy requires increased annual rate revenue created from subdivision in West Dapto will be restricted and only allocated to operational expenditure as the area develops. The annual revenue will be made available to meet infrastructure or planning requirements in the area or be applied to meet existing infrastructure renewal requirements. In the current three year planning timeframe, this will be directed towards repayments of loans for the West Dapto Access Strategy.

PENSIONER REBATES

Council is required to provide a rebate to pensioners under the Local Government Act and has also continued to provide a voluntary rebate to eligible pensioners who were receiving a Council rebate prior to 1994. There is a steady increase in the number of rate payers who are entitled to the State Government pensioner rebate, while rate payers still entitled to the Council rebate dwindles slowly as entitlement has been held to only those pensioners who were eligible for the rebate in 1993.

The compulsory pensioner rebate to eligible rate payers is 50% of rates and annual charges up to $250. This rebate has not been increased by the State Government since it was introduced over 25 years ago. A significant portion (55%) of this rebate is funded from government subsidy which is included in untied grant revenues. The component funding splits are 50% from the State Government and 5% from the Federal Government.

The voluntary Council rebate is currently indexed annually in line with the rates increase, which will result in a rebate of $273.17 for 2021-2022.

Pensioner rebates are netted off against rates revenue for reporting purposes ($3.3M for Rates and $0.9M for Domestic Waste Management based on the current estimates for 2021-2022).

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Pensioner Rebates			
Pensioner Rate Rebate - Statutory s575	2,962	2,992	3,022
Pensioner Rate Rebate - Council s582	322	276	227
Total Pensioner Rates Rebate	**3,284**	**3,268**	**3,249**
Pensioner DWM Rebate - Statutory s575	823	831	838
Pensioner DWM Rebate - Council s582	79	67	55
Total Pensioner DWM Rebate	**903**	**898**	**893**
Total Pensioner Rebates	**4,187**	**4,167**	**4,143**

ANNUAL CHARGES

The Annual Charges revenue is predominately from Domestic Waste Management. Under the Local Government Act, Council must not apply income from an ordinary rate towards the cost of providing domestic waste management services. Income obtained from charges for Domestic Waste Management must be calculated so as to not exceed the reasonable cost to the Council of providing those services.

The charge calculated is based on the full recovery of the service, including appropriate charge for the domestic waste tipping fees at Whytes Gully. The Waste Facility tipping charge includes pricing for future capital costs associated with the management of the facility and long-term site remediation.

Pricing and revenue for Domestic Waste Management are applied on an averaging basis over a period of time to avoid abnormal fluctuations in price. Details on the charges are included in the Revenue Policy, Fees and Charges booklet provided under separate cover.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Domestic Waste Management Revenue			
Annual Charges Domestic Waste Management	35,679	37,180	37,699

STORMWATER MANAGEMENT

Council levies a Stormwater Management Charge on all parcels of rateable land, other than those exempted under the Local Government Act. The pricing of the Stormwater Management charge is to remain unchanged for 2021-2022. The rate has remained static since the original setting by the State Government in April 2006.

The actual yield for 2020-2021 and future estimates for the Stormwater levy are shown below. Further details are included as part of the Revenue Policy, Fees and Charges booklet provided under separate cover. The income from this charge is transferred to a restricted asset and the projects proposed to be funded from this revenue are detailed by theme in the Revenue Policy, Fees and Charges booklet.

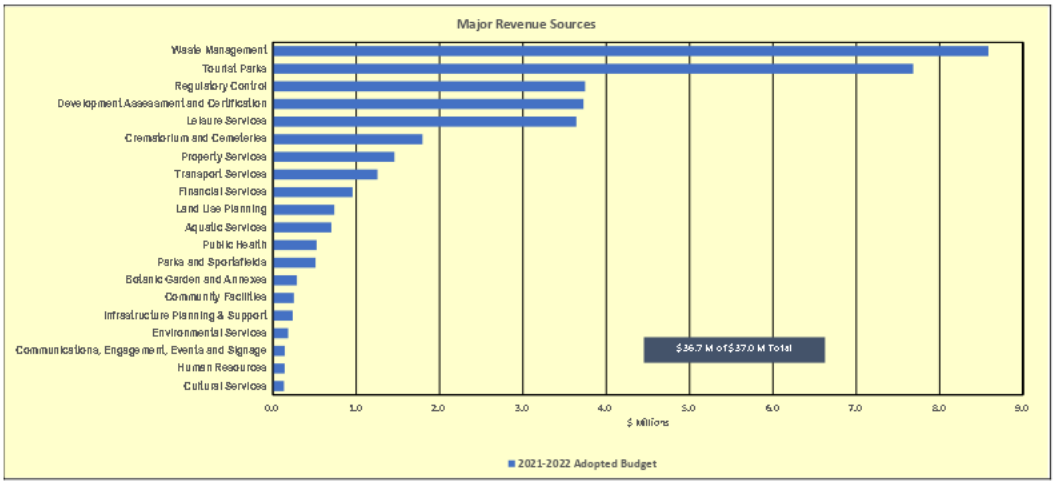
	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Stormwater Management Revenue			
Annual Charges Stormwater Management Service	1,871	1,878	1,886

WASTE MANAGEMENT SERVICES – NON-DOMESTIC PREMISES

Council levies a Waste Management fee on approximately 440 non-residential properties where approved. The operations of this service are currently managed through the kerbside collection contracts and costs have not been separated from Domestic Waste. The fee for this service has historically been set in line with Domestic Waste Management fees to avoid cross subsidisation.

USER FEES, CHARGES AND OTHER REVENUE

User Fees, Charges and Other Revenue account for 13% of Council's revenue [pre-capital]. The major elements are shown in the following table.



Council's user fees and other income is primarily attributable to commercial operations of Council's waste facility, tourist parks, property management, recreation centres, heated swimming pools and other park facilities. Other major income sources include planning and building applications, ranger services, including parking infringements, and memorial gardens and cemeteries.

The balance of fees and charges is made up of smaller elements such as hire charges for community halls. It is important to recognise major parts of these operations represent commercial activities and compete in the market place such as the leisure centres and tourist parks. Revenue pressures will continue to limit growth in these areas.

Council charges a range of fees. Fees and charges for 2021-2022 will be included in the Revenue Policy, Fees and Charges booklet for public exhibition and consideration by Council. The income received from fees reduces the amount of rates and other untied income required for these services. Other charges are generally not for service and include penalty income, leasing, recoveries, sponsorship etc.

Fees for services are set having due consideration to the following factors:

- The cost of providing the service.
- The importance of the service to the community.
- The price fixed by a relevant industry body.
- Any factors specified in the Local Government Act.
- Market rates or pricing.

Council assesses its pricing for services under the following categories which are identified against individual fees in the Revenue Policy, Fees and Charges booklet.

Pricing Method	Description
Full Cost Pricing	Fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service.
Subsidised Pricing	Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect some level of subsidisation is factored into the price.
Rate of Return Pricing	Fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service plus a profit margin.
Market Pricing	Fees and charges are based on current market fee structures. The market price is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service.
Statutory Pricing	Fees and charges are set to comply with statutory legislation. Council identifies in its Revenue Policy, Fees & Charges Booklet where it adopts the maximum statutory fee.
Rate of Return/Market Pricing	Fees are based on a combination of Rate of Return & Market Pricing and relate mainly to Waste Services currently.

Increases to fees and other revenue for 2021-2022 have been linked to rate index and the initial forward budgets have been prepared on that basis. Some prices vary outside the index based on specific issues impacting the operations, costs, or pricing parameters of the particular service.

INTEREST ON INVESTMENTS

Interest and investment revenues shown in the Income Statement are inclusive of interest on Council's investment portfolio and charges for overdue rates applied at statutory percentage.

Investment portfolio income forecasts are based on anticipated cash holdings and projected interest rates derived from a number of sources including banking sector projections and Council's investment adviser. Projected interest rates are generally based on forecast 90 day bill rates plus a small premium to reflect current investment strategies and the continuing performance of Council's investment portfolio compared to this benchmark. Cash holdings projections are drawn from the budgeted revenues and expenditures in the budget and anticipated internal and external restricted cash balances. Council is required to restrict any interest attributed to Section 7.11 Developer Contributions (formerly S94), Domestic Waste Management and a number of grants.

There has been a significant reduction in interest rates over the past 12 months that will continue to impact on this revenue stream. Interest revenues included in the financial projections for 2021-2022 onwards are of a preliminary nature and will need to continue to be reviewed through the budget development process.

Investments are made in accordance with the current Adopted Policy Guidelines which are compliant with the Department of Local Government Guidelines and the Minister's Investment Order.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Interest on Investments and transfers of Interest to Restricted Assets			
Sources			
General Interest	2,497	2,650	2,528
Property Rating	670	680	394
Southern Phones Dividend	0	0	0
	3,167	3,330	2,922
Interest transferred to Restricted Assets	891	757	565
Net General Interest after Restricted Assets transfers	2,277	2,573	2,357

OPERATIONAL GRANTS

The Financial Strategy states Council will actively pursue grant funding and other contributions to assist in the delivery of core services.

State and Federal Government planning and the announcement of one off specific purpose grants does not generally align with Council's planning cycle. It is anticipated Council will become aware of, and make application for, a range of grants during the next reporting period that are not budgeted at this stage. Where grants are provided, the budget will be updated to make allowance for the additional income and expense of the program as approved.

Operational grant forecasts include annual funding from Federal and State sources for community transport and social support programs. Council has been delivering these services to the community for over 20 years and, in the last five years, those services have been operating at cost neutral to Council. The Federal Government has commenced a reform of Aged and Disability Services that will impact on how these services may be delivered in the future and what Council's role may be. Recently, advice has been received that funding has been confirmed for Social Support Services until June 2022. As the delivery model for Community Transport has not been finalised, Council's long-term financial projections are premised on continuation of the existing arrangement.

It should be noted the current service model recovers all operational costs associated with this service delivery from external funding including accommodation costs, administrative support, use of IT facilities, etc. In the event Council no longer provides this service, there may be a negative impact if the operational costs that were attributed to this cannot be recovered from other sources or be removed.

FINANCIAL ASSISTANCE GRANT

The Financial Assistance Grant (FAG) is a general purpose annual grant funded by the Federal Government through the States. Although the Grant has two components, general purpose and roads component, it is an unconditional grant. The general purpose component is distributed to the States based on population whilst the road component is distributed based on a fixed share of the national pool.

The NSW Local Government Grants Commission is responsible for the distribution of the Grant to councils within the State. Distribution criteria include population changes, changes in standard costs, disability measures, local roads and bridge lengths and changes in property values. The distribution methodology is currently under review and may have an impact on future receipts. The Federal Government may from time to time choose to partly prepay the annual grant allocation which can create a distortion of income on an annual basis. While there has been early payment of the first two quarters of the grant in the preceding year since 2018-2019, early payment is usually confirmed through the annual Federal Budget process, generally in April. The financial projections shown below assume early payment of the 2021-2022 grant will not occur at this stage.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Financial Assistance (Revenue Sharing) Grant			
General Purpose component	8,107	16,885	17,222
Roads component	1,223	2,573	2,503
Total Financial Assistance Grant	**9,330**	**19,458**	**19,725**

BETTER WASTE AND RECYCLING PROGRAM

The State Government introduced the Waste Less, Recycle More initiative in 2013-2014 as a four year program to provide funding to Local Government to enable councils to work with their communities to increase recycling and reduce illegal dumping and littering. The program was subsequently extended for a further four years, ending in June 2021. The State Government is currently completing their waste strategy and further funding is dependent on the outcome of this.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Better Waste and Recycling Program	0	0	0

SPECIFIC PURPOSE OPERATIONAL GRANTS

There is a small range of Specific Purpose Operational Grants that are recurrent in nature and form part of Council's ongoing budget. The budget and forecast amounts for ongoing funding is provided below by service.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Specific Purpose Operating Grants			
Aged and Disability Services	3,988	2,781	2,836
Community Facilities	21	21	22
Community Programs	191	198	200
Cultural Services	41	0	0
Emergency Management	412	412	412
Environmental Services	66	309	314
Financial Services	330	155	62
Human Resources	4	4	4
Land Use Planning	281	0	0
Libraries	571	585	562
Natural Area Management	58	33	33
Regulatory Control	15	0	0
Stormwater Services	233	233	233
Transport Services	149	151	154
Youth Services	40	40	41
Total Specific Purpose Operating Grants	**6,400**	**4,922**	**4,872**

CAPITAL INCOME

Capital income refers to revenue specifically for additional assets acquired by Council. The funding may be in the form of cash contributions or may represent the value of assets dedicated to Council by land developers or other levels of Government. Capital income is inconsistent from one period to another and is also difficult to predict due to the nature of the transactions.

Wollongong City Council usually eliminates capital income from its key financial measures and discussions as it is not income that can be used to fund day to day operations of Council or generally be used to replace existing assets. Capital income is, however, important to Council and its community as it is a source of funds allowing increased assets that can improve services and/or provide new services to growing areas such as roads, bridges, drains and playing fields in a new release area such as West Dapto. The operation of these assets will be reflected in Council's operating costs in future years and will form part of the operating financial measures at that time.

Any changes in the quantum or timing in the availability of these grants and contributions will have a direct impact on the capital works program. Impacts may include changes in timing of

projects pending as alternate sources of funding or substitution of Council funding which may result in a delay in non-funded projects.

The current year has provided opportunity for additional funding or increased funding in part associated with COVID-19 pandemic stimulus related packages provided by both State and Federal Government. These have included: $1.56M and $6.76M under Phase 1 and 2 respectively under the Federal Local Roads and Community Infrastructure Program (LRCI), $0.45M for NSW Streets as Shared Spaces, $1.3M under the combined Federal and State Government funded Road Safety Stimulus Program and $1.1M under the NSW Resources for Regions Round 7. Council has also been deemed eligible for funding under the Public Spaces Legacy Program of up to $3.0M.

In addition to stimulus funding, Council has also been successful for $4.2M under the NSW Coastal & Estuary Grant Funding Program that will support the North Beach Seawall project. There is a range of other active grant funding programs through which Council may be successful in securing further funding. Many of these grants have very specific delivery timeframes that will require an ongoing review and management of capacity to deliver these along with our planned programs.

INSURANCE POOLS

The CivicRisk West (formerly Westpool) and CivicRisk Mutual (formerly United Independent Pools) Self Insurance pools were combined into CivicRisk Mutual Limited at 1 July 2020 and are no longer recognised as joint ventures The change in business structure means this will be reported as a passive interest financial asset under the Accounting Standards (AASB 9). As there are many unknown elements that impact on the valuation of this item and definitive trend information is not available, a budget is not provided for this.

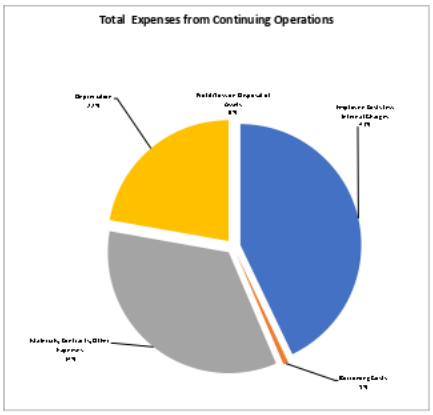
PROFIT/LOSS ON DISPOSAL OF ASSETS

A budget is not provided for the impact of asset disposals as the underlying assumption is depreciation estimates should sufficiently recognise the asset value diminution over time.

The next section of this document discusses the key expense items of Council.

EXPENSES

Expense Type	2021/22 Budget ($M)
Employee Costs less Internal Charges	124.9
Borrowing Costs	2.0
Materials, Contracts, Other Expenses	99.5
Depreciation	64.7
Total Expenses from Continuing Operations	**291.1**



EMPLOYEE COSTS

Employee costs are inclusive of labour on costs such as superannuation, workers' compensation costs, parental leave, annual leave, provision for long service leave and payroll tax, where applicable. Superannuation expenditure forecasts are determined by fund membership as well as expected wage increases. Employee costs are indexed in accordance with the Enterprise Agreement (EA) rates with indicative indexation for years beyond the current EA.

SALARY & WAGES

Labour and associated employee costs are based on position complement required to deliver current service levels with a small allowance for growth of approximately 0.3% to provide for changing resourcing needs over time. Additional labour costs related to specific non-recurrent projects (where identified) are also included. Labour costs are budgeted in accordance with the EA rates with indicative indexation for increases beyond the current EA. The current EA ends in June 2021 and negotiations are in progress for the renewal. Pending the outcome of this, indices used for 2021-2022, 2022-2023 and 2023-2024 have been aligned with the current NSW Local Government State Award with a one year lag as the Award is applicable from 1 July 2020. The State Award increases are 1.5% for 2020-2021 and 2.0% for 2021-2022 and 2022-2023.

Recurrent casual and overtime budgets are maintained to match the service and structure levels required for 2021-2022. It is usual some of these budgets are exceeded during the year as additional employee resources are used for projects that are planned but not allocated to labour in the first instance, or for new projects introduced with funding.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Salaries & Wages			
Salaries and Wages	105,812	107,295	109,294
Defined Scheme Superannuation Top Up	1,914	0	0
Workers' Compensation Insurance	2,046	1,982	1,924
Parental Leave	259	264	269
Fringe Benefits Tax	177	180	184
Payroll Tax	52	53	54
Training Costs (excluding Salaries)	1,401	1,420	1,449
Other Employee Costs	4,485	3,197	2,852
Change in Workers Comp Provision	262	267	273
Protective Clothing	310	315	321
Labour Hire	50	50	51
Direct Labour Oncosts	29,791	30,689	31,699
Total Employee Salaries & Wages	**144,255**	**143,466**	**146,176**
Capitalised & Distributed Employee Costs	19,309	19,670	19,906
Total Operational Employee Salaries & Wages	**124,947**	**123,796**	**126,270**

The amount shown as Other Employees costs in future years is largely the result of projects or activities planned to be delivered by additional labour resources where these positions have not been sufficiently defined at this point in time to be recognised through the labour budget process.

SUPERANNUATION

Superannuation projections are based on employee establishment, casual labour estimates and superannuation scheme membership.

Most Council employees belong either to a defined benefits scheme, which ceased taking new members in 1991, or various accumulation schemes. Defined benefits scheme expenses are tied to employee contributions while accumulation scheme contributions are calculated as a pre-determined percentage of the employees' salary charged at the current Superannuation Guarantee Levy rate of 9.5%.

As part of the 2014 Federal Budget negotiations, previously legislated Superannuation Guarantee increases were paused until June 2021. Currently, there are now a series of 0.5% annual increases proposed from 2021-2022 to 2025-2026 which will bring the total levy to 12% by 1 July 2025.

Estimates for Defined Benefit Scheme members are based on Council contributing 1.9 times the employee's contribution plus a 'basic benefit' charge of 2.5% of salary or wages. Defined Benefit Scheme members who are at full contribution points, are then in an 'award' phase for contributions and are covered by a percentage contribution level reflecting the Superannuation Guarantee levels (basic benefit % + award %), similar to an accumulation scheme.

Councils have been required to make an additional annual contribution to the Defined Benefits Scheme initially for a period of 10 years to address funding requirements for remaining participants in the Scheme. The final payment of this top up was originally expected to be in 2018-2019 based on discussion with the Superannuation Board in 2014-2015 year. The requirement for an extension of the additional payment was subsequently extended until 2020-2021 with annual contribution of $1.8M. Advice was received from the Superannuation Board in January 2021 that there would be a further extension of the top up payment into 2021-2022 with a contribution of $1.9M required. This has a significant impact on Council's financial position. At this stage, there is no indication if this will continue beyond 2021-2022.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Superannuation (regular)	11,262	11,921	12,655
Defined Scheme Superannuation Top Up	1,914	0	0

PARENTAL LEAVE

The current Enterprise Agreement provides for parental leave at full pay of 12 weeks' maternity leave and nine weeks' paternity leave. This is paid from a central provision and an estimate of this cost is distributed as part of the labour on costs. The budget and forecast takings are shown below.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Parental Leave	259	264	269

The Federal Government paid parental leave scheme (FGPPLS) does not impact this element of Council's on-cost. The FGPPLS funds the additional time through our payroll process but Council does not incur any further entitlement impacts (ie, additional accrual of leave) as employees on the Federal scheme are effectively on 'leave without pay' from Council.

WORKERS' COMPENSATION

Council has maintained a self-insurance licence for workers' compensation for over 20 years. Conditions for self-insurance include the requirement of an annual reassessment of liability by a qualified actuary. The value of the liability must be supported either by restricted cash or a bank guarantee. Council currently supports this liability through a bank guarantee.

Under this arrangement, Council meets all workers' compensation related costs including salary and wages, medical and associated costs up to $750,000 on any individual claim. Claims beyond this are supported by an external insurance policy. This policy is reviewed annually.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Workers Compensation			
Total Payments	**2,046**	**1,982**	**1,924**
Increase/(Decrease) in Provision	262	267	273

SALARY & WAGES RECOVERY

The cost of employees working on capital or other division's projects is allocated to the specific projects as work is completed (through work order costing). This includes design, survey, project management and supervision, community consultation and construction or maintenance staff. The Employee Cost budget includes labour costs for all employees and an estimate for the annual employee allocation required to be recovered from capital works or other divisions. This recovery is shown in Internal Charges as a negative expense which reduces the operating cost to the correct level. Under this structure, the capital budget is required to include sufficient works to employ these resources and, where other divisional work is intended, it should be negotiated and provided for in advance.

OTHER EMPLOYEE COSTS

LEARNING & DEVELOPMENT

The Learning & Development budget is held centrally with a portion provided for corporate programs and the remainder allocated to divisions. The following budget is for external provision of training and does not include programs delivered internally or labour costs.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Learning & Development			
Training, Conferences & Seminars	1,401	1,420	1,449

CADETS, APPRENTICES & TRAINEES

Council has a commitment to providing training opportunities through its cadet, apprentices and trainee program. The following budget includes payments to employees under this scheme, other supporting expenses such as reimbursement of study expenses as well as allocation of support salary staff that administer the program. This is recognised as a corporate initiative with the budget held in a central area.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Cadets & Apprentices	2,275	2,321	2,365

FRINGE BENEFITS TAX

Council incurs a range of fringe benefit costs, some of which are recovered through salary packaging. Future years' FBT has been reduced via the pricing and management of motor vehicle use. The majority of FBT exposure in future years is associated with housing benefits at tourist parks.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Fringe Benefits Tax	177	180	184

BORROWING COSTS (FINANCING)

Borrowings are considered as part of the Capital Budget process in accordance with the adopted Financial Strategy and Asset Management Policy. The current Financial Strategy indicates Council will actively consider borrowings through its Resource Strategy & Capital Budget as a source to finance timing mismatches between cash availability and expenditure requirements and to provide for intergenerational equity where determined applicable.

The introduction of the Local Infrastructure Renewal Scheme (LIRS) by the State Government provided an incentive to councils to accelerate infrastructure renewal through a subsidised loan program. Council has also been successful in securing subsidies for loans under the three rounds of the LIRS program and has entered into loans of $20M in 2012-2013 for Round 1, $4.3M in 2013-2014 for Round 2, $15M for Round 3 in 2014-2015 and a further $5.5M in 2016-2017. The LIRS program provides a loan subsidy of 4% for Round 1 and 3% for the subsequent rounds. Loan funds have been used to accelerate the City wide Footpaths, Shared Path Renewal, Missing Links Construction Program, building refurbishment works for Berkeley Community Centre, Corrimal Library and Community Centre, Thirroul Pavilion and Kiosk and to support the West Dapto Access – Fowlers Road project respectively. These loans are planned to be generally repaid over a 10 year period with final payment due in 2024-2025.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Borrowing Cost on LIRS			
Interest	390	189	79
Recognise interest on loan funds associated with Local Infrastructure Renewal Scheme [LIRS] (excludes subsidy)			

MATERIALS, CONTRACTS & OTHER EXPENSES

Forecasts for materials, contracts and other expenses are either specifically budgeted or based on existing service level resourcing plus indexation. The following sections and tables provide background to the key items in this category.

EPA LEVY

The EPA levy is applicable to waste and cover materials going to landfill. Rates applicable are determined by the Department of Environment and Climate Change based on geographic location, with Wollongong classified as being within the Extended Regulated Area. Application of the levy to cover materials was introduced in March 2007. Current operational expenditure forecasts and fee structures propose Council will be able to source an amount of cover materials on site to reduce the overall cost of this levy.

A portion of the levy relates to Domestic Waste which is recovered through the Domestic Waste Management Charge.

Application of the levy to cover materials was introduced in March 2007. At Council's current landfill site, there are two types of cover materials in use: slag and VENM (Virgin Excavated Natural Material). The quantity of cover material required is impacted by tonnages of waste processed to landfill. The current model is based on slag cover ratio of 0.06 and VENM of 0.10 to waste tonnages. Both slag and VENM incur the EPA levy, however, VENM attracts a 10% pricing discount. Where cover materials are site sourced, these do not attract the levy. Current projections are based on Council being able to site source 100% for the next 10 years. These projections are reviewed annually both in terms of waste tonnages and availability of site sourced materials as well as changes in practices that may impact on the quantity of material required.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
EPA Levy			
EPA Levy - Council	733	752	775
EPA Levy - Commercial	2,805	2,907	3,028
EPA Levy - Domestic	6,301	6,152	6,288
EPA Levy - Cover Material	591	589	606
TOTAL EPA Levy	**10,430**	**10,400**	**10,697**

STREET LIGHTING

Street lighting costs are made up of an infrastructure charge and a consumption charge. Council also receives a rebate from the State Government resulting in a net cost to Council. Council has entered into contracts for electricity and street lighting consumption pricing for a period of three years commencing 1 January 2020. The rate secured is significantly more favourable than current market rates. Mitigation strategies were commenced during 2019-2020 with the planned conversion of a number of street lights to LED at a cost of $1.6M funded from internally restricted asset for Strategic Projects. It is expected this will contribute to a reduction in electricity consumption.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Street Lighting	3,364	3,428	3,547
Street Lighting Subsidy	(736)	(746)	(760)

EMERGENCY SERVICES

Emergency services operations are contributed to by Council as below:

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Emergency Services contributions			
Rural Fire Service	634	648	664
State Emergency Services	332	339	348
NSW Fire Brigade	3,161	3,231	3,308
Total Emergency Services contributions	**4,127**	**4,218**	**4,319**

Early in 2013, the State Government commenced a review of the way emergency services, including Fire and Rescue NSW, the NSW Rural Fire Service and the NSW State Emergency Service are funded with a view of making this funding less complicated and more equitable and efficient. Under current arrangements, the bulk of funding (73.7%) is provided by a tax on insurance companies, while the remainder of the funds are provided by local governments (11.7%) and the State Government (14.6%). At that time, the State Government had advised a wide range of alternative revenue sources were being considered and there had been considerable discussion of a property based levy in place of current arrangements similar to the approach used by some of the other Australian States.

A working group including representatives from the State and Local Government was formed during 2016-2017 and preliminary investigation into the collection of the levy by councils as an element on the Property Rates notices was commenced. The State Government has deferred the final determination of this change pending further consultation with the broader community. Councils were reimbursed for the costs of investigation into implementing the deferred levy and no further impacts have been foreshadowed on the contributions side, at this stage, while there still is no indication of any rescheduled implementation dates currently.

The Operational Plan 2021-2022 includes the increased level of annual contributions of approximately $0.7M advised by the State Government at the time of developing the 2020-2021 Operational Plan. A one off grant equivalent to the increase in their contribution was provided to councils for 2020-2021 as part of the State Government COVID-19 relief measures for councils.

INSURANCE

Council joined the CivicRisk West (formerly Westpool) and CivicRisk Mutual (formerly United Independent Pools) Self Insurance pools on 31 October 2010. The pools are comprised of a number of Sydney councils. The advantages of joining a mutual pool include savings through bulk purchasing power, access to learning and networking across other councils, reducing exposure to market fluctuations through better management of claims and retention of equity in the pool.

The excess levels applicable to the two major risks, Industrial Special Risk (property damage) and Public & Professional Liability are $20,000 and $100,000 respectively. These levels are under constant review and may change in the future.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Insurances			
Insurance Premiums			
ISR Property Insurance	1,233	1,263	1,293
Motor Vehicle/Plant Insurance	348	356	365
Statutory Liability/CDO Insurance	155	159	163
Public Liability/Professional Indemnity Insurance	1,634	1,673	1,713
Crime/Fidelity Guarantee Insurance	51	52	53
Fine Arts	20	20	23
Other	20	21	20
Total Insurance Premiums	**3,461**	**3,544**	**3,630**
Excess Payments			
PL Above Excess Payments	0	0	0
PL Below Excess Payments	200	200	200
Insurance Claims Below Excess covered from Divisional Budgets	100	100	100
Total Excess Payments	**300**	**300**	**300**

LEGAL COSTS

The following expenditure represents payments to external professional providers for legal services as well as in-house lawyers who have been directly employed by Council since their introduction in the middle of 2010-2011. The use of internal legal professionals has resulted in a decrease in external costs in both legal costs and other associated fields and improved services to the organisation as a whole, by providing this expertise on a readily available rather than ad hoc basis.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Legal Expenses			
External Legal Costs	679	689	878
"In House" Legal expenditures including employees	961	983	1,005

FUEL & OIL

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Fuel & Oil	1,695	1,705	1,714

Fuel and oil pricing are subject to fluctuation in global oil pricing and currency valuations and due to this volatility is subject to an annual review rather than an application of specific indices.

AFFILIATES CONTRIBUTIONS

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Affiliates Contributions			
Tourism Support & Contributions	1,556	1,519	1,549
Performing Arts Centre	847	809	825
TOTAL Affiliates Contributions	**2,403**	**2,328**	**2,374**

This represents the direct financial support to these organisations and does not include in kind support like asset use charges such as building occupancy.

SUPPORTING DOCUMENTS - PLANNING STUDIES & INVESTIGATIONS

Supporting Documents may be in the form of plans, strategies or studies that inform future direction and priorities. These Supporting Documents are important in planning future Council services and are used to identify and respond to opportunities for future external funding and/or an increase or redirection of own source funds available to Council. The resources for undertaking the development of these documents are represented at Service level with indicative amounts allocated to specific projects within those Services as shown below.

Service & Project	2021/22 Budget $'000	2022/23 Forecast $'000	2023/24 Forecast $'000
Corporate Strategy	**79**	**237**	**412**
Centralised Studies & Plans	14	237	412
Community Strategic Plan Review	65		
Infrastructure Planning & Support	**156**	**156**	
Management of Councils Water Supply & Waterwaste Infrastructure	156	156	
Land Use Planning	**929**	**617**	**102**
West Dapto Review		73	
West Dapto Flood Risk Review	39		
West Dapto Review WaterCycle Masterplan	25	50	
Tourism Accommodation Review Planning Controls	30		
Industrial Land Planning Controls Review	30	30	
Heritage Asset Management Strategy	18		
City Centre Planning Review	40		
City Wide LEP Review		100	100
Development of Crown Land Plans of Management	123	90	
Landscape development plan for West Dapto - for riparian corridor	120		
Sandon Point Interpretive Signage & Indigenous Art Consultan	23		
Sandon Point Interpretive Signage & Indigenous Art	2	2	2
Battery Park, Smiths Hill & Flagstaff Hill Forts Heritage Co		120	
LGA Wide Retail Centres Study	130		
Review Riparian Corridor Management Study & Policy	50	52	
West Dapto Open Space and Community Facilities Needs		100	
Western Sydney Development Impacts Study	150		
Review Planning Controls - Wilga St, Corrimal	150		
Stormwater Services	**1,093**	**757**	**569**
Floodplain Management Studies	260	350	350
Review of Towradgi Creek FRMS	30		
Flood Risk Management Studies Best Practice	192	407	219
Review of Allans Creek FRMS	62		
Review of Fairy Cabbage Creeks FRMS	99		
Investigation of Flood Mitigation Options	35		
Community Education	25		
DCP Review	30		
FLIA Automation	50		
Review of Duck Creek FRMS	50		
Review of Collins Creek FRMS	90		
Review of Wollongong City FRMS	50		
Review of Brooks Creek FRMS	40		
Review of Minnegang Creek FRMS	40		
Review of Kully Bay FRMS	40		

SUPPORTING DOCUMENTS - PLANNING STUDIES & INVESTIGATIONS [CON'T]

Service & Project	2021/22 Budget $'000	2022/23 Forecast $'000	2023/24 Forecast $'000
Environmental Services	**296**	**489**	**471**
Biodiversity Strategy	71		
City Beach Dune Contamination Management	21		
Climate Change Risk Assessment & Adaptation Plan	30		
Coastal Management Program for the Open Coast	99	464	471
Prepare Subsequent Climate Change Mitigation Plan	75	26	
Natural Area Management	**25**	**26**	**26**
Vegetation Management Plans for High Priority Natural Areas	25	26	26
Transport Services	**597**	**65**	**86**
Accessible Car Parking and Bus Stops audit	22		
Access and Movement Strategy Review	125		
City Centre Parking Surveys - EMS Report	69		71
Integrated Transport Strategy	50	50	
Bellambi Foreshore Precinct Plan	122		
Wollongong LGA Feasibility Studies	8	15	15
Lake Illawarra Shared Path Masterplan	100		
Towradgi Creek Shared Path Feasibility Investigations	46		
Bald Hill to Stanwell Park Pathway Feasibility	25		
Pedestrian Bridge Thurston Av - Feasibility Study	30		
Cultural Services		**120**	
Art Gallery 2nd Entrance Design		120	
Aquatic Services	**100**		
Community Recreation & Aquatic Centre Concept Plan West Dapto	80		
Coalcliff Surf Club Proposed Refurbishment Works - Feasibility	20		
Parks and Sportsfields	**301**	**35**	
Blue Mile Masterplan - update	46		
Fred Finch Park - Landscape Masterplan		35	
Hill 60 Tunnels Reopening- Detailed Concept Plans	150		
Illawarra Sports Stadium Extension - Arboriculture Impact Assessment	15		
Feasibility Study Synthetic Football Pitch in Planning Area	50		
Barina Park Oval Investigative Studies	40		
Total Expenditure *	**3,576**	**2,501**	**1,666**

**Expenditure shown above is for full project cost. A number of projects are supported from external grant funds or internal restrictions.*

OTHER CONTRIBUTIONS, DONATIONS, MEMBERSHIPS & SUBSIDIES

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Gong Shuttle Contribution	350	355	362
WEC Concept Plan Contribution #	150	0	0
Resourcing the SMART Regions Strategy #	95	0	0
Illawarra Shoalhaven Joint Organisation	84	86	87
Sponsorship Fund	71	72	73
Natural Areas Management	67	68	70
Illawarra Surf Lifesaving Contribution	58	59	60
Illawarra Escarpment - Geotech. Research	54	54	54
City Centre - Events and Marketing	43	45	48
Community Arts Programme -Small Grants Program	42	43	44
Neighbourhood Youth Program	99	100	102
Illawarra Institute Sport Contribution	38	39	40
Investment Marketing	33	33	34
CAWS Program (RSPCA)	25	26	26
I3 Net	23	24	24
Economic Gardening	23	23	24
Neighbourhood Small Grants Program	21	21	22
Anzac Day Support	15	15	16
UOW Scholarships	14	14	15
IBC Business Awards	11	11	11
Aboriginal Activities	10	10	10
Public Bands Contribution	9	9	9
Southern Stars Contribution	8	8	8
Life Education Illawarra Contribution	7	8	8
Illawarra Historical Society	4	4	4
WCC Social Club	4	4	4
Wollongong Eisteddfod	4	4	4
Minor Donations	5	5	6
TOTAL Other Contributions, Donations and Subsidies	**1,367**	**1,139**	**1,163**

COUNCILLORS' EXPENSES

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Councillor support costs	17	17	18
Councillors	571	582	594
Councillor expenses	**588**	**599**	**611**

The impact of the COVID-19 pandemic in 2020 has resulted in elections that were due in September 2020 being postponed by one year and the Councillors' term being extended with elections now to be held in September 2021.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Council Elections	1,222	0	0

TELEPHONE

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Telephone - Central Admin budget	106	107	109
Telephone - other areas budget	112	114	116
Total Telephone	**218**	**221**	**226**

MOBILE PHONE

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Mobile Telephone	185	188	191

POSTAGE

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Postage - Central Admin budget	218	221	225
Postage - other areas budget	316	321	327
Total Postage	**533**	**541**	**552**

COUNCIL RATES

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Council Rates Expense (Council owned properties)	377	383	391

This budget represents the costs of Council owned or controlled properties used for commercial purposes or currently under lease agreements to other parties.

HOUSING AFFORDABILITY PROGRAM

Council has entered into a Memorandum of Understanding with the Commonwealth Government allowing Council to retain funding originally provided through the Building Better Regional Cities Program to develop a program that facilitates the delivery of affordable housing in the region.

At its meeting on 10 December 2018, Council provided a range of guidelines for the program including a focus on innovative, energy efficient and sustainable solutions, the ability for proposals to generate income streams that will support a continuation or expansion of the program into the future and support for schemes that target (but are not limited to) single women aged over 50 years. Council also resolved existing funds be equally committed to affordable housing delivery proposals from not-for-profit organisations and an affordable home ownership scheme for low to moderate income earners to enter the housing market could be combined with land owned by Council in the West Dapto release area.

During December 2019, Council completed a tender process for the provision of the first part of the above commitment. Council has entered into an agreement with the Illawarra Community Housing Trust Ltd (trading as Housing Trust) for the delivery of affordable rental housing managed by Illawarra Housing Trust. The agreement seeks the completion of 17 units (minimum) to be constructed to target, but not limited to, single women over 50 years.

CENTRALLY HELD BUDGET CAPACITY

The operational expense budget also includes centrally held amounts intended to be distributed for specific purposes through the year. These are held in the financial projections as follows.

RATES GROWTH

The growth in rateable assessments leads to additional impacts on some services and the need for additional resources to meet those demands. The Rates Growth provision provides resourcing for these extra impacts from increased rate payer numbers by drawing from the additional rate income. An indicative allocation model based on the assessment of the impacts of increased population on services has been devised to be used in the forward estimates. While some Services are directly or indirectly impacted by growth, other areas are not, thereby

creating natural economies of scale that lead to increased capacity. Council's initial modelling indicates 40% of the rates increase is required to maintain existing service levels to a broader population in the short to medium term. The remaining 60% is available to support additional or enhanced Service, including assets used in providing those services. The Operational Plan 2021-2022 proposes the allocation of $0.8M for new or enhanced service.

The following table provides funding allocation and availability forecasts.

	2021/2022 Budget $'000	2022/2023 Forecast $'000	2023/2024 Forecast $'000
Rates Growth			
Volume Increase Impacts	220	951	1,223
Depreciation (Asset enhancement)	558	753	953
Economies of scale	0	664	834
Total Rates Growth	778	2,368	3,011

OPERATIONAL CONTINGENCY

In past years, a central Operational Contingency has been held in the Corporate Strategy Service intended to support non-recurrent or unplanned projects and events or addressing short term issues that may arise from time to time. This has been relatively small compared to Council's overall operating expense budget with an indicative annual target of around $1.0M. Access to these funds has generally been through the strategic planning process including Impact Statements, Business Proposals, Service Reviews, Pricing Adjustments or as otherwise directed by the Executive Management Committee. This contingency has been reduced to $0.2M in 2021-2022 and approximately $0.5M each year after. A portion of this budget was used to offset the continuation of the Defined Benefits Superannuation top up payment announced in February 2021 resulting in a lower budget for 2021-2022. The intent is future budget improvements and windfalls could be used to rebuild the Operational Contingency levels as funding is available.

DEPRECIATION

Depreciation represents 22% of the operating expenses budget. While depreciation is not cash expenditure, it is an important part of the real cost of maintaining Council services. Depreciation represents the consumption of an asset over its life. This deterioration in value of assets occurs through use, ageing or obsolesce.

The cost of depreciation has changed during the past several prior years' reporting periods as classes of assets have been moved from historical cost to fair valuation. In 2009-2010 particularly, the valuation of roads and bridges was changed to fair value which had a significant impact on depreciation amounts. All assets have now been moved to fair value or acceptable approximations of fair value and significant change is not anticipated in the future.

Council's maturity in asset management is improving and as new information becomes available changes may occur, particularly to asset lives and valuation information. Depreciation forecasts in the long-term financial projections include provision for additional assets included in the capital works program (excluding West Dapto) and conservative estimates for expected growth through revaluation. No provision is currently included for any assets that may be contributed to Council from other levels of government or future developments.

KEY ASSUMPTIONS

WEST DAPTO DEVELOPMENT

The residential development at West Dapto in Wollongong's south-west will be the largest stand-alone growth for this City. The development commenced in 2011-2012 and is expected to add in the vicinity of 19,800 new dwellings and increase the local government area population by 57,400 over a 40 to 60 year period. The development has extensive infrastructure requirements and poses some challenges due to the geographic and environmental factors as well as uncertain development patterns and timing due to disaggregated land ownership.

Council has invested significant resources in planning for the construction of infrastructure and analysing potential financial impacts. The Long-Term Financial forecasts are based on the most recent plans and data; however, these projections may need to be modified over time as the underlying assumptions that support these changes.

REVENUE

The main income streams from this development will be from developer contributions and rates.

Developer contributions income is based on pricing contained in the West Dapto Section 7.11 Developer Contributions (formerly Section 94 (S94)) Plan and expected timing of lot release. Council adopted a revised contribution plan on 14 December 2020 replacing the prior plan that was in effect since 2017. The current plan was subject to a review by IPART during May 2020 and Council was directed by the Minister for Planning to incorporate the recommendations from this review. The new Plan is no longer subject to State capped developer contributions supported through the Local Infrastructure Growth Scheme that ended on 30 June 2020. The discount factor that was applicable to industrial in the prior two years has now been replaced by revised industrial and commercial rates that are less than those in the 2017 Plan. Developer contributions income forecasts for West Dapto are currently being reviewed in the context of the new Plan and lot release timing projections. Developer contributions will be held as restricted cash and are planned to be used to support the capital program and loan repayments.

Rates income estimates are aligned to estimated staging of the release area. It is expected the rate revenue increase will precede operational demand and assets built will require little renewal or maintenance in the initial years of the Long-Term Financial Plan 2018-2028, creating an improved cash position through increased Funds Available from Operations. Experience in developing councils has shown the long-term negative impacts the delayed expense pattern has if additional rate revenue is built into other non-related recurrent operations. Under the Financial Strategy, this income will be restricted and only allocated to operational expenditure as the area develops. The annual revenue in the early stages of development will be made available to meet infrastructure or planning requirements in the area or be applied to meet existing infrastructure renewal requirements and repayments of loans for the West Dapto Access Strategy.

CAPITAL PROGRAMS

Council continues to support the West Dapto Urban Release Area through delivering capital projects, particularly to improve transport links. For example, Council was pleased to open the Fowlers Road extension including Karrara Bridge in April 2020.

These works are funded from Section 7.11 Developer Contributions (formerly S94), grant funds including NSW Housing Acceleration Fund and NSW Resources for Regions and an interest free loan from the NSW Department of Planning Industry and Environment. Council continues to investigate funding opportunities to accelerate the delivery of infrastructure in the West Dapto Urban Release Area.

The West Dapto capital budget shows a significant investment in the completion of conceptual and detailed civil designs of the key transport infrastructure identified in Council's West Dapto Access Strategy. In addition to specific projects, forward projections also include capital budgets at an aggregated level that will become specific projects as project scopes are further developed.

CONTRIBUTED ASSETS

Financial projections for the West Dapto release area recognise a level of infrastructure requirements will be provided by developers. This includes works in kind where the developer will complete elements of infrastructure contained in the West Dapto Developer Contributions Plan in lieu of contributions, as well as contributed assets normally associated with new subdivisions. The value of these assets is reflected in the financial projections as capital income and contributed assets based on expected timing of receipt of these. Future depreciation, operating and maintenance cost for these have been included in forecast operational expenses.

OPERATIONAL EXPENSES

The Long-Term Financial Plan 2018-2028 includes depreciation, operating and maintenance costs associated with services required by the new population in that area such as community, library and open space facilities aligned to population growth. These estimates are based on planned asset construction and cost of providing these services to our existing population. As the development progresses, revenue from the area will be used to fund the maintenance and operation of new assets and services as part of Council's overall budget. Operational costs also include additional staff costs for the introduction of a dedicated West Dapto development team and expected cost for the delivery of services as the population grows. Service delivery costs are currently held centrally at this stage and will be distributed to relevant service delivery areas when timing and requirements can be better defined.

LOANS

Council loaned $20.5M under Round 3 of the Local Infrastructure Renewal Scheme (LIRS) that has been used to support the West Dapto Access – Fowlers Road project. The final payment for these loans is due in 2024-2025. It is intended for the most part, the loan repayment will be funded by future Section 7.11 Developer Contributions (formerly S94) contributions and rates revenue from West Dapto. Funding has been applied to debt repayments over the first 10 years. Council also had an earlier a $26.1M interest free loan from the Department of Planning used to accelerate construction of the West Dapto Access Strategy. Repayment of this loan was completed in 2019-2020.

RESTRICTED REVENUE

The level of available or untied cash is expressed as cash and investment holdings after allowance for restricted assets. Assets, generally cash, may be externally or internally restricted. External restrictions are usually imposed by an external or legislative requirement that funds be spent for a specific purpose. This may include unspent grant funds provided to Council for the delivery of a particular project or service, funds collected as developer contribution under Section 7.11 Developer Contributions (formerly S94), or surpluses achieved in the delivery of domestic waste. In some of these instances, Council is also required to restrict investment earnings generated by these cash holdings. Internal restrictions are funds Council has determined will be used for a specific future purpose such as the future replacement of waste facilities. A comprehensive review of internal restrictions was undertaken in 2009 that resulted in Council resolving to rationalise a number of internally restricted assets. This approach was consistent with the introduction of improved management of capital works through a centralised process and a longer term planning focus. The current Long-Term Financial Plan 2018-2028 maintains this approach. The below table shows anticipated restrictions and the subsequent table outlines the nature funding and purpose of the current internally restricted asset funds.

STRATEGIC PROJECTS INTERNALLY RESTRICTED ASSET

The Strategic Projects internally restricted assets has been created largely from prior year financial improvements that exceeded planned targets, along with a number of non-recurrent windfall gains such as the proceeds from the settlement of a long-term litigation matter and a number of land sales such as the Flinders Street property. Accumulated funds have provided a level of additional capacity to support enhancement of some service deliveries, accelerate planned projects or introduce additional projects. During 2020-2021, $4M of accumulated funds from this restriction were returned to Available Funds (unrestricted) to support the impact of COVID-19. The Adopted Operational Plan 2020-2021 and 2018-2021 Delivery Program included a range of projects with a total value of $43M to be funded from this source between 2020-2021 and 2029-2030. The Operational Plan 2021-2022 proposes the inclusion of a further $4.4M of projects to be funded from this internal restriction. This will leave an estimated unallocated funds balance of approximately $3.8M.

CITY PARKING STRATEGY INTERNALLY RESTRICTED ASSET

This restriction is created from the net surplus from the Inner City Parking Strategy that included the introduction of parking meters. In the past, it has been applied to parking, transport and pedestrian access, bicycle and public transport projects in the City Centre. In June 2020, Council approved the application of the net estimated annual surplus for the next 10 years to be applied to projects that will support the recovery and reactivation of the City Centre post COVID-19.

WASTE DISPOSAL FACILITIES INTERNALLY RESTRICTED CASH

The Waste Disposal Facilities Restricted Asset is held for development and renewal of assets within Council's waste facilities and for the rehabilitation of sites at the end of their lives. The waste facility fee structure includes a component for future replacement of facilities transferred to the restricted asset and offsets expenditure as it is incurred. The nature of asset construction and renewal is 'lumpy' and can result in periods when the restricted asset becomes 'overdrawn' as can be seen in the schedules below. As assets tend to be long lived, it is expected the position will be recovered over time.

3 YEAR RESTRICTED ASSETS SUMMARY

PURPOSE OF RESTRICTED ASSET	Opening Balance 1/07/21	2021/2022 Budget $'000 Transfer In	2021/2022 Budget $'000 Transfer Out	2021/2022 Budget $'000 Balance 30/06/22	2022/2023 Forecast $'000 Transfer In	2022/2023 Forecast $'000 Transfer Out	2022/2023 Forecast $'000 Balance 30/06/23	2023/2024 Forecast $'000 Transfer In	2023/2024 Forecast $'000 Transfer Out	2023/2024 Forecast $'000 Balance 30/06/24
Internally Restricted Assets										
Strategic Projects	25,396	3,748	10,158	18,986		4,274	14,712		3,128	11,584
Strategic Projects (unallocated)	7,589	(3,748)		3,841			3,841			3,841
Property Investment Fund	4,414	125	219	4,320	156	122	4,354	1,170	126	5,398
MacCabe Park Development	1,590	150		1,740	150		1,890	150		2,040
City Parking Strategy	850	542	614	777	523	527	774	505	579	700
Sports Priority Program	469	312	450	331	317	400	248	322	400	170
Natural Areas Fund	173			173			173			173
West Dapto Rates (additional)	6,793	1,854	948	7,699	2,300	920	9,079	2,758	795	11,042
Lake Illawarra Estuary Management Fund	337	165	165	337	165	165	337	165	165	337
Darcy Wentworth Park	171			171			171			171
Waste Disposal Facilities ***	2,946	2,694	2,295	3,345	4,216	7,641	(79)	4,432	9,846	(5,493)
Total Internal Restricted Assets	**50,727**	**5,842**	**14,849**	**41,720**	**7,828**	**14,049**	**35,499**	**9,503**	**15,039**	**29,963**
Externally Restricted Assets										
Developer Contributions (formerly S 94)	34,895	8,818	13,426	30,287	18,771	13,776	35,282	17,736	11,737	41,282
Planning Agreements	2,020			2,020			2,020			2,020
Grants	2,846	22,215	25,741	(681)	16,249	19,239	(3,670)	17,441	16,654	(2,883)
Loan Repayment	917	(13)		904	(17)		887	(19)		868
Domestic Waste Management	10,514	202	42	10,674	563	45	11,192	202	46	11,347
Contributed Assets		8,358	8,358		9,289	9,289		12,022	12,022	
External Service Charges to Restricted Assets	125	65		189	66		256	66		322
Other Contributions	5,826	792	2,166	4,453	675	350	4,777	672	357	5,092
Special Rates Levies - City Centre + Mall	272	1,659	1,666	265	1,689	1,697	256	1,723	1,729	250
Housing Affordability Program	9,667	167	100	9,734	213		9,947	235		10,182
Local Infrastructure Renewal Scheme	280	8		288	10		299	12		311
Stormwater Management	2,100	1,871	2,197	1,774	1,878	1,969	1,683	1,886	1,972	1,597
Total External Restricted Assets	**69,460**	**44,143**	**53,696**	**59,907**	**49,387**	**46,365**	**62,929**	**51,976**	**44,518**	**70,387**
Grand Total	**120,187**	**49,984**	**68,544**	**101,628**	**57,214**	**60,414**	**98,428**	**61,479**	**59,557**	**100,350**

*** The Waste Disposal Facilities Restricted Asset is held for the development and renewal of assets within Council's waste facilities and for the rehabilitation of the sites at the end of their lives. Council's Waste Strategy and Master Plan for facilities is currently being reviewed and will potentially change the life and capital requirements of the facilities. While this review is being progressed the forward capital works program only includes specific works that are not impacted by a revised strategy. Adjustments to the works program will be made where necessary following completion of the review program. Cash collections have been estimated in accordance with the current program.

3 YEAR DEVELOPER CONTRIBUTIONS (formerly S94) SUMMARY

PURPOSE OF RESTRICTED ASSET	Opening Balance 1/07/21	2021/2022 Budget $'000			2022/2023 Forecast $'000			2023/2024 Forecast $'000		
		Transfer		Balance	Transfer		Balance	Transfer		Balance
		In	Out	30/06/22	In	Out	30/06/23	In	Out	30/06/24
Externally Restricted Assets										
Old Plans	419			419			419			419
West Dapto	9,943	7,424	5,851	11,516	17,395	4,900	24,011	16,328	5,728	34,611
Calderwood	365	13		378	14		392	14		406
City Centre	2,846	3		2,849	(4)	800	2,045	(8)	160	1,876
City Wide	21,322	1,378	7,574	15,126	1,365	8,076	8,415	1,403	5,849	3,969
Total Developer Contributions (ex S94) Restricted Assets	**34,895**	**8,818**	**13,426**	**30,287**	**18,771**	**13,776**	**35,282**	**17,736**	**11,737**	**41,282**

Internally Restricted Assets

City Parking Strategy

Purpose	Source of Funds
To fund future parking, transport and pedestrian access, bicycle and public transport projects in the City Centre. During the adoption of the 2020-2021 Operational Plan, Council resolved to allocate $750K in 2020-2021 and the net annual surplus for the ensuing 10 years for projects that will support the recovery and activation of the City Centre post COVID-19.	Net surplus of the Inner City Parking Strategy.

Darcy Wentworth Park

Purpose	Source of Funds
Upgrading sporting facilities in the local ward. On completion of these facilities, the additional funds to be allocated to the Sports and Facilities Reference Group, to embellish sporting facilities across the city.	This restriction was funded from an arrangement that provided for payment of rent for parking facilities from an adjacent property in lieu of a planning arrangement. The new owner of the adjacent property has successfully challenged this arrangement and no further rental is applicable.

Lake Illawarra Estuary Management Fund

Purpose	Source of Funds
Wollongong and Shellharbour Council now share the responsibility for the management of Lake Illawarra and it's surroundings after the State Government disbanding the Lake Illawarra Authority in July 2014.	Funding for the LIEM Fund has been initially in the proportion of 2/3rds Wollongong to 1/3rd Shellharbour. Shellharbour's portion will come as an external contribution. The initial Memorandum of Understanding (MOU) set the contribution per annum at $165,000 for Wollongong and $85,000 for Shellharbour. The funding may be allocated over multiple years, so unspent funds are retained in this restricted asset and the external contributions restricted asset.

MacCabe Park Development

Purpose	Source of Funds
To accumulate cash for the acquisition of properties adjacent to MacCabe Park, as and when they are offered to Council in accordance with the planning provisions, to achieve the objectives of extending MacCabe Park.	

Natural Areas Fund

Purpose	Source of Funds
To provide funding for natural area projects.	Proceeds from dividend payment from Southern Phones that are allocated to specific projects annually in arrears. Council sold its interest in Southern Phones (Financail Year 2019-2020) and no future dividend will be received.

Property Investment Fund

Purpose	Source of Funds
To provide funding for investment in longer term income generating activities.	Proceeds of property sales (excluding those already identified through the property rationalisation program), investment income on accumulated funds held and dividends from investments funded from this source.

Internally Restricted Assets (con't)

Sports Priority Program

Purpose	Source of Funds
To provide funding for projects recommended by the Sports and Facilities Reference Group.	Recurring annual allocation made by Council and telecommunications licence fees (50% Fernhill and Woonona soccer clubs, and Berkeley Sports & Social Club grounds and 100% of other sports ground, including North Dalton Park and Beaton Park).

Strategic Projects

Purpose	Source of Funds
Support for future strategic projects to be approved by Council. Accumulated funds will provide an opportunity to invest in enhanced asset renewal and other initiatives.	Non recurrent improvements resulting in Council exceeding the upper level Available Funds target outlined in the Financial Strategy. Improved results in prior years, proceeds from the settlement of a long term litigation matter associated with investment advice provided to Council and proceeds on sale of Flinders Street property have contributed to this balance. As part of the December 2017 review of internal restrictions, the former Future Programs internal restriction (that was created from pre Securing Our Future budget improvements) has been amalgamated into the Strategic Projects internal restriction for more effective administration and planning purposes.

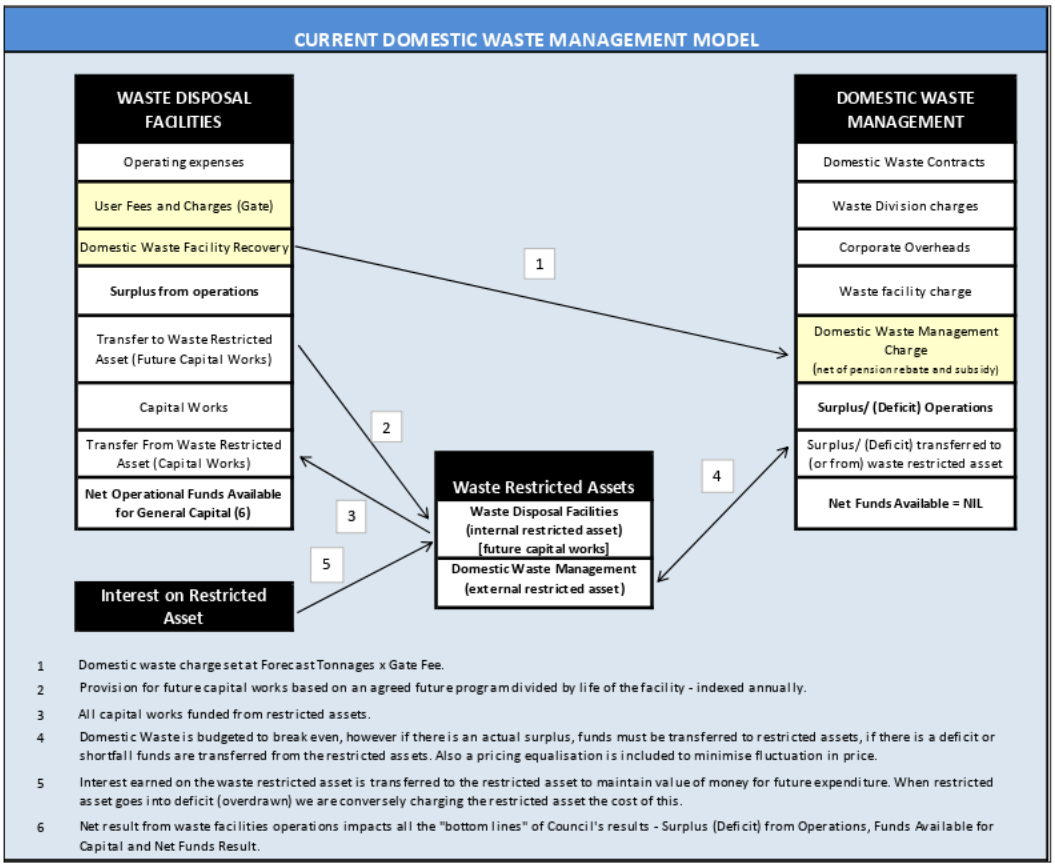
Waste Disposal Facilities

Purpose	Source of Funds
The Waste Facilities restricted asset is held for the development and renewal of assets within Council's waste facilities and for the rehabilitation of the sites at the end of their lives.	A proportion of the annual waste fee is allocated for the estimated future development and rehabilitation of waste facilities. This estimate is included in the annual calculation of the waste fees.

West Dapto Rates

Purpose	Source of Funds
Increased annual rate revenue created from subdivision in West Dapto will be restricted and only allocated to operational expenditure as the area develops. In the interim period, the annual revenue should be made available to meet infrastructure or planning requirements in the area and support loan repayments.	Increased annual rate revenue created from sub divisions in West Dapto and legacy funds from the former Property internal restriction. During the 2014-15 Annual Plan preparation, it was decided that accumulated funds in this restriction would be applied towards capital works in the West Dapto release area. These funds have been transferred to West Dapto Rates internal restriction as this has a similar expenditure intent and amalgamation allows for improved management and planning.

OVERVIEW OF DOMESTIC WASTE MODEL



1 Domestic waste charge set at Forecast Tonnages x Gate Fee.

2 Provision for future capital works based on an agreed future program divided by life of the facility - indexed annually.

3 All capital works funded from restricted assets.

4 Domestic Waste is budgeted to break even, however if there is an actual surplus, funds must be transferred to restricted assets, if there is a deficit or shortfall funds are transferred from the restricted assets. Also a pricing equalisation is included to minimise fluctuation in price.

5 Interest earned on the waste restricted asset is transferred to the restricted asset to maintain value of money for future expenditure. When restricted asset goes into deficit (overdrawn) we are conversely charging the restricted asset the cost of this.

6 Net result from waste facilities operations impacts all the "bottom lines" of Council's results - Surplus (Deficit) from Operations, Funds Available for Capital and Net Funds Result.

BUDGET LIMITATIONS/DEVELOPMENT

The current financial information has a number of recognised limitations as follows that will require adjustment over a period of time:

COVID-19

There is still uncertainty about the ongoing or future impacts of COVID-19. The financial forecasts in the Operational Plan 2021-2022 are based on the assumption that generally Council will return to full service provision in the new financial year, there will not be significant changes in the operation and delivery of services and Council will have the planned capacity to work towards reinstating the pre COVID-19 financial position. These assumptions will be extremely sensitive to actual restrictions and community responses, the duration and nature of the recovery phase and any longer term changes that may be required in the way services are delivered. These developments will need to be monitored and potential impacts on Council's business reassessed.

INDICES

Variation in actual prices and cost to Council compared to applied indices will impact financial results. The extent of this impact will depend on the size of the income or expenditure that is subject to the indices, the extent of variation and the degree to which Council is able to actively mitigate the variation. Council reviews its indices at least annually and analyses the impacts of these changes. Significant changes are addressed as they become known.

UTILITY COST

Projected increases for utility costs are generally based on the Independent Pricing and Regulatory Tribunal (IPART) publications, where applicable, other than for electricity which also includes recognition of specific negotiated contracts in place for street lighting and Council Buildings and Facilities Sites and Small Sites. Street lighting is subject to separate contracts for infrastructure and electricity. Council's electricity contracts for street lighting and large sites have been renewed for a three year period commencing in January 2020. Small sites' contracts were finalised subsequently and are linked to IPART pricing.

ASSET MANAGEMENT – VALUATION AND ASSET LIVES

As an industry, Local Government has recognised a need to provide for ongoing asset replacement. The consumption of these assets is represented by depreciation, which is based on expected asset lives, condition assessments and valuations. While the maturity of this information is improving, many of the assumptions are unproven due to the nature of this exercise. For example, it is difficult to estimate asset lives in relatively new cities, such as Wollongong, where there may not be historical data available or comparability with other cities due to differing environmental factors and construction approaches. In addition, changing technologies may impact on renewal and maintenance costs. Ongoing refinement of these forecasts may result in revised useful lives which would impact on depreciation expenditure in either direction.

LAKE ILLAWARRA

The Coastal Management Plan (CMP) for Lake Illawarra was gazetted in late 2020. The CMP sets out actions to be undertaken over the next 10 years to protect and enhance the health of the lake. The total cost to undertake all actions is approximately $35.3M. The CMP nominates an indicative funding arrangement shared between Wollongong City Council, Shellharbour City Council and various State Government agencies. Wollongong City Council has committed approximately $2.5M under the current four year Delivery Program towards CMP actions. The development of future Delivery Plans will need to consider allocations towards unfunded actions in the CMP.

INTERNAL CHARGING

There have been continuing efforts to better reflect the costs of capital and services by distributing the cost of internal assets and services. There are existing charges for buildings, plant, vehicles, desktop computing, marketing, printing, waste tipping fees, insurances, Fringe Benefits Tax (FBT), cost of capital (plant and vehicles only), and internal labour services. There has been some change in the current plan to provide greater levels of service cost understanding by increasing the use of internal charging to include other asset classes where assets are used in specific services but are managed and maintained by another area. This has included such things as roads, bridges and footpaths in parks, tourist parks, crematorium and cemeteries and recreation assets not previously captured against that service.

CONTRIBUTED ASSETS

Council's estimates do not currently provide fully for potential assets contributed or donated to Council over time. Improvements to Council's Asset Management Plans identify an objective to 'Improve the information, processes and systems supporting the management of our assets'.

DEVELOPER CONTRIBUTIONS (FORMERLY SECTION 94 INCOME) (EXCLUDING WEST DAPTO)

Developer contributions (formerly S94) income projections are based on the adopted plan and anticipated timing of receipts. The recent economic climate has had a significant impact on projected income. There are a range of projects included in the Delivery Program dependent on funding from this source. The timing and capacity to deliver these will need to be monitored in the context of ability to achieve income projections.

PROPERTY SALES AND INVESTMENT

While Council is actively pursuing the sale of some properties, a decision has been made not to forecast sale dates or values due to uncertainty in delivery. As property sales become more certain, they will be added to budgeted sources of funding. Consideration of advancing existing projects or investing in new assets to be funded from sales will be given at that time.

CLIMATE CHANGE

Local Government is considered to be on the frontline facing the impact of climate change on communities. The Federal Government has indicated councils have a role in early planning to identify and prepare for the risk from climate change and help protect the wellbeing of communities, local economies, the built and natural environment and to contribute to a low pollution future. In addition to a planning role, councils also own or directly manage a range of assets that potentially will be impacted by climate change. Increased emphasis on climate change related activities may require a redirection of funding. Activities in this regard will be guided by Climate Change Mitigation Plans (current and future) and the Climate Change Adaptation Plan currently under development.

OPERATING BUDGET BY SERVICE

OPERATING BUDGETS 2021/2022 Budget	EXPENSES $'000	REVENUE $'000	NET $'000
Corporate Strategy	(1,099)	(377)	(1,476)
City Centre Management	(4,134)	1,743	(2,391)
Economic Development	(2,595)	0	(2,595)
Infrastructure Planning & Support	(10,167)	238	(9,929)
Land Use Planning	(6,049)	1,018	(5,031)
Communications, Engagement, Events and Signage	(3,466)	143	(3,323)
Stormwater Services	(15,958)	2,153	(13,805)
Environmental Services	(2,819)	250	(2,569)
Natural Area Management	(4,167)	144	(4,023)
Waste Management	(43,701)	44,062	360
Transport Services	(43,077)	4,847	(38,229)
Aged and Disability Services	(4,137)	4,508	372
Community Facilities	(6,104)	867	(5,237)
Community Programs	(2,320)	283	(2,037)
Crematorium and Cemeteries	(2,350)	1,795	(555)
Cultural Services	(7,434)	190	(7,243)
Libraries	(11,723)	703	(11,020)
Youth Services	(1,324)	40	(1,284)
Aquatic Services	(15,607)	1,351	(14,256)
Botanic Garden and Annexes	(3,897)	288	(3,609)
Leisure Services	(5,014)	3,655	(1,360)
Parks and Sportsfields	(21,153)	563	(20,590)
Tourist Parks	(6,244)	7,796	1,552
Development Assessment and Certification	(8,332)	3,727	(4,605)
Emergency Management	(5,742)	412	(5,329)
Public Health	(1,199)	524	(676)
Regulatory Control	(5,667)	3,761	(1,906)
Integrated Customer Service	(3,100)	8	(3,093)
Financial Services	(6,344)	190,805	184,461
Governance and Administration	(11,016)	96	(10,920)
Human Resources	(9,536)	144	(9,392)
Information and Communications Technology	(11,064)	24	(11,040)
Internal Charges Service	71	0	71
Property Services	(4,618)	6,145	1,527
Grand Total - Operating Result [pre capital]	(291,087)	281,907	(9,180)

SECTION 2

CAPITAL PROGRAM AND BUDGET 2021-2022/2024-2025

Section 2 of this report sets out Council's four year Capital Works Budget for the renewal, upgrade and creation of new infrastructure assets to meet the existing and future needs of the City. The significant drivers for this program are:

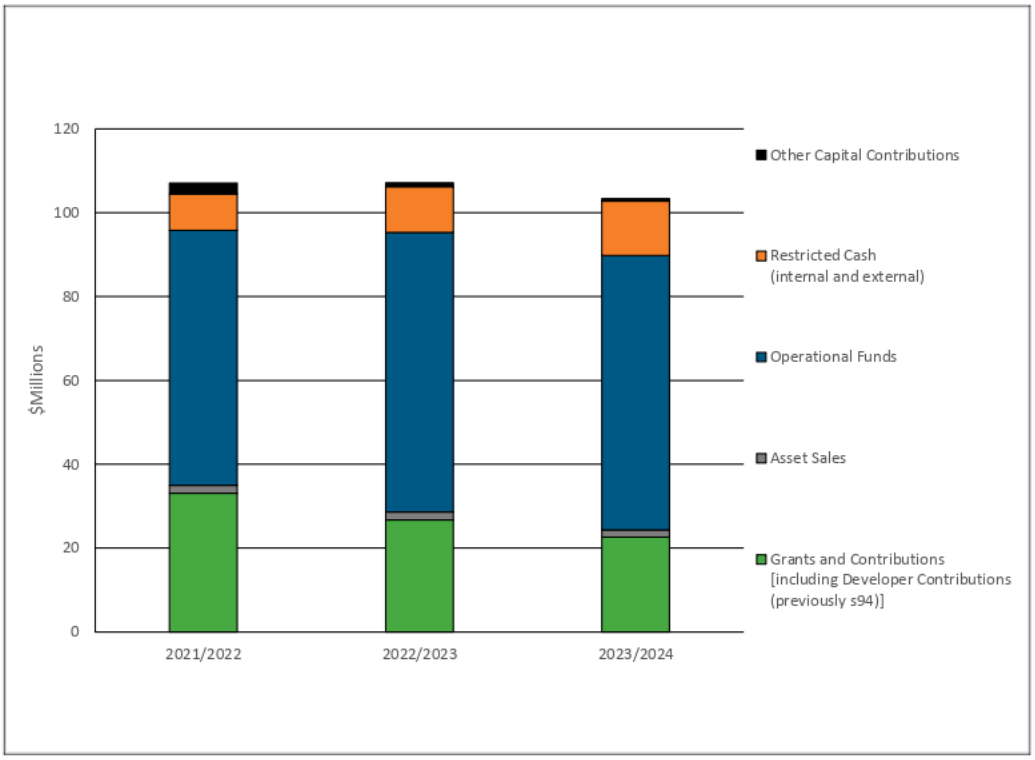
- Community input and strategic directions stated in the Our Wollongong 2028 - Community Strategic Plan
- Council's Asset Management Policy and Strategies
- Economic, tourism and growth factors including West Dapto
- Availability of funding

The Capital Works Program is structured to provide a significant amount of renewal funding to community assets such as Roads, Footpaths, Cycleways, Buildings, Stormwater, Recreation, Sporting and Aquatic facilities using inputs from both the community and Council's Asset Management Plans.

CAPITAL BUDGET FUNDING 2021-2022

In 2021-2022, $107.1M will be allocated for capital works, much of which will go towards improving the condition of existing community assets, with a focus on replacing assets. The total Capital Budget for 2021-2022 is derived from the allocation of operational funds (including contributions from operational savings), asset sales, contributions from restricted assets, allocations from Section 7.11 Developer Contributions (formerly S94) funds and funding from State and Federal Government grants.

CAPITAL BUDGET BY FUNDING SOURCES – SUMMARY GRAPH



CAPITAL BUDGET BY FUNDING SOURCES - TABLE

Revenue Type	2021/2022 Budget $M	2022/2023 Forecast $M	2023/2024 Forecast $M
Operational Funds	60.9	66.7	65.5
Asset Sales	1.9	1.9	1.7
Grants and Contributions [including Developer Contributions (previously s94)]	33.1	26.7	22.6
Restricted Cash (internal and external)	8.7	10.9	13.0
Borrowings	0.0	0.0	0.0
Other Capital Contributions	2.6	0.9	0.6
TOTAL #	**107.1**	**107.1**	**103.4**

Excluding contributed assets

CAPITAL BUDGET BY ASSET CLASS

Asset Class	2021/2022 Budget $M	2022/2023 Forecast $M	2023/2024 Forecast $M
Roads And Related Assets	18.5	15.6	14.2
West Dapto	7.6	11.4	11.0
Footpaths And Cycleways	24.7	17.5	17.6
Carparks	2.1	1.3	1.9
Stormwater And Floodplain Management	8.3	6.7	6.7
Buildings	17.1	20.0	22.3
Commercial Operations	1.7	2.2	1.7
Parks Gardens And Sportfields	9.2	6.0	4.2
Beaches And Pools	3.9	6.2	3.5
Natural Areas	0.0	0.0	0.0
Waste Facilities	2.3	7.6	9.8
Fleet	1.8	1.8	1.8
Plant And Equipment	4.2	3.9	3.4
Information Technology	1.7	1.7	1.7
Library Books	1.3	1.3	1.3
Public Art	0.1	0.1	0.1
Emergency Services	0.0	0.0	0.0
Land Acquisitions	0.3	2.4	0.3
Non-Project Allocations	10.7	11.0	14.0
Loans	0.0	0.0	0.0
	115.5	**116.4**	**115.4**
Contributed assets	8.4	9.3	12.0
Total excluding contributed assets	**107.1**	**107.1**	**103.3**

UPCOMING CAPITAL PROJECTS IN 2021-2022

PROJECTS – PLANNING AND DESIGN

During 2021-2022 Wollongong City Council plans to continue and complete approximately 240 design projects including the following:

- Footpath Upgrade - Keira Street; Burelli Street to Crown Street, East and West sides
- Corrimal District Library – Air Conditioning
- Ribbonwood – HVAC Upgrade
- Belmore Basin – Amenities Replacement
- Wollongong Lawn Cemetery – Condolence Room & Amenities
- Botanic Garden – Southern Amenities Replacement
- Cringila Hills MTB Amenities (DDA)
- Stuart Park Amenities (DDA)
- Warrawong Library and Community Centre
- Warrawong Town Centre Upgrade
- Fred Finch Park netball court realignment

PROJECTS – CONSTRUCTION

During 2021-2022, Wollongong City Council plans to commence or continue over 250 construction projects including the following:

- Road Reconstruction – Walker Street; Merringong Place to Lawrence Hargrave Drive, Helensburgh
- Rockfall Catch Fencing – Harry Graham Drive, Kembla Heights
- Harry Graham Drive – Embankment Stabilisation and Repairs
- Road Resurfacing – Squires Way - Elliotts Road to Bridge
- Lawrence Hargrave Drive – Boardwalk Reconstruction
- North Wollongong Beach – Seawall Renewal Stage 1
- New Shared Path – Princes Highway; Memorial Drive to Bourke Street, North Wollongong
- New Shared Path – Swan Street, Wollongong
- Grand Pacific Walk – Clifton
- Helensburgh Village Centre – Stage 2
- Bridge Upgrade – West Dapto Road/Wongawilli Road
- Channel Reconstruction – Railway to Holy Spirit College, Bellambi
- Helensburgh Pool Filtration and Treatment system
- North Wollongong SLSC
- Multipurpose Criterium Track
- Thomas Dalton Sports Field Lighting
- Beaton Park Tennis Court Relocation and Upgrade

CAPITAL BUDGET 2021/22 to 2023/24
$'000

Asset Class	2021/2022 Expenditure	2021/2022 Funding	2021/2022 Revenue Funding	2022/2023 Expenditure	2022/2023 Funding	2022/2023 Revenue Funding	2023/2024 Expenditure	2023/2024 Funding	2023/2024 Revenue Funding
Roads And Related Assets									
Traffic Facilities	2,663	(2,288)	375	1,303	(888)	415	990	(520)	470
Public Transport Facilities	335	0	335	390	0	390	350	0	350
Roadworks	13,330	(3,800)	9,530	12,457	(2,120)	10,337	11,237	(1,820)	9,417
Bridges, Boardwalks and Jetties	2,172	(117)	2,055	1,440	0	1,440	1,650	0	1,650
Total Roads And Related Assets	**18,500**	**(6,205)**	**12,295**	**15,590**	**(3,008)**	**12,582**	**14,227**	**(2,340)**	**11,887**
West Dapto									
West Dapto Infrastructure Expansion	7,610	(7,610)	0	11,365	(11,365)	0	11,040	(11,040)	0
Total West Dapto	**7,610**	**(7,610)**	**0**	**11,365**	**(11,365)**	**0**	**11,040**	**(11,040)**	**0**
Footpaths And Cycleways									
Footpaths	13,360	(7,573)	5,788	6,005	(1,215)	4,790	8,761	(4,241)	4,520
Cycle/Shared Paths	7,310	(5,252)	2,058	5,810	(3,100)	2,710	3,325	(950)	2,375
Commercial Centre Upgrades - Footpaths and Cycleways	4,060	(800)	3,260	5,685	0	5,685	5,500	0	5,500
Total Footpaths And Cycleways	**24,730**	**(13,624)**	**11,106**	**17,500**	**(4,315)**	**13,185**	**17,586**	**(5,191)**	**12,395**
Carparks									
Carpark Construction/Formalising	385	(325)	60	100	0	100	700	(500)	200
Carpark Reconstruction or Upgrading	1,750	(500)	1,250	1,175	0	1,175	1,200	0	1,200
Total Carparks	**2,135**	**(825)**	**1,310**	**1,275**	**0**	**1,275**	**1,900**	**(500)**	**1,400**
Stormwater And Floodplain Management									
Floodplain Management	2,695	(566)	2,129	3,800	(500)	3,300	4,150	(200)	3,950
Stormwater Management	5,570	0	5,570	2,655	0	2,655	2,400	0	2,400
Stormwater Treatment Devices	55	0	55	250	0	250	150	0	150
Total Stormwater And Floodplain Management	**8,320**	**(566)**	**7,754**	**6,705**	**(500)**	**6,205**	**6,700**	**(200)**	**6,500**

CAPITAL BUDGET 2021/22 to 2023/24
$'000

Asset Class	2021/2022 Expenditure	2021/2022 Funding	2021/2022 Revenue Funding	2022/2023 Expenditure	2022/2023 Funding	2022/2023 Revenue Funding	2023/2024 Expenditure	2023/2024 Funding	2023/2024 Revenue Funding
Buildings									
Cultural Centres (IPAC, Gallery, Townhall)	700	0	700	5,810	0	5,810	3,050	0	3,050
Administration Buildings	2,965	0	2,965	3,980	0	3,980	2,190	0	2,190
Community Buildings	13,025	(2,783)	10,242	9,975	(3,600)	6,375	16,590	(3,400)	13,190
Public Facilities (Shelters, Toilets etc.)	440	(30)	410	250	0	250	450	0	450
Total Buildings	**17,130**	**(2,813)**	**14,317**	**20,015**	**(3,600)**	**16,415**	**22,280**	**(3,400)**	**18,880**
Commercial Operations									
Tourist Park - Upgrades and Renewal	1,420	0	1,420	850	0	850	1,200	0	1,200
Crematorium/Cemetery - Upgrades and Renewal	115	0	115	1,255	0	1,255	315	0	315
Leisure Centres & RVGC	150	0	150	100	0	100	200	0	200
Total Commercial Operations	**1,685**	**0**	**1,685**	**2,205**	**0**	**2,205**	**1,715**	**0**	**1,715**
Parks Gardens And Sportfields									
Play Facilities	1,888	(843)	1,045	1,815	(755)	1,060	1,408	(408)	1,000
Recreation Facilities	4,105	(3,850)	255	1,467	(1,037)	430	500	0	500
Sporting Facilities	3,180	(2,620)	560	2,700	(1,650)	1,050	2,150	(500)	1,650
Lake Illawarra Foreshore	0	0	0	10	0	10	100	0	100
Total Parks Gardens And Sportfields	**9,173**	**(7,313)**	**1,860**	**5,992**	**(3,442)**	**2,550**	**4,158**	**(908)**	**3,250**
Beaches And Pools									
Beach Facilities	750	(500)	250	0	0	0	200	0	200
Rock/Tidal Pools	350	0	350	800	0	800	50	0	50
Treated Water Pools	2,770	0	2,770	5,350	0	5,350	3,250	0	3,250
Total Beaches And Pools	**3,870**	**(500)**	**3,370**	**6,150**	**0**	**6,150**	**3,500**	**0**	**3,500**
Natural Areas									
Natural Area Management and Rehabilitation	0	0	0	0	0	0	0	0	0
Total Natural Areas	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

CAPITAL BUDGET 2021/22 to 2023/24
$'000

Asset Class	2021/2022 Expenditure	2021/2022 Funding	2021/2022 Revenue Funding	2022/2023 Expenditure	2022/2023 Funding	2022/2023 Revenue Funding	2023/2024 Expenditure	2023/2024 Funding	2023/2024 Revenue Funding
Waste Facilities									
Whytes Gully New Cells	2,255	(2,255)	0	7,580	(7,580)	0	9,785	(9,785)	0
Total Waste Facilities	**2,255**	**(2,255)**	**0**	**7,580**	**(7,580)**	**0**	**9,785**	**(9,785)**	**0**
Fleet									
Motor Vehicles	1,830	(979)	851	1,800	(949)	851	1,800	(949)	851
Total Fleet	**1,830**	**(979)**	**851**	**1,800**	**(949)**	**851**	**1,800**	**(949)**	**851**
Plant And Equipment									
Mobile Plant (trucks, backhoes etc.)	4,200	(905)	3,295	3,850	(937)	2,913	3,350	(779)	2,571
Fixed Equipment	0	0	0	0	0	0	0	0	0
Total Plant And Equipment	**4,200**	**(905)**	**3,295**	**3,850**	**(937)**	**2,913**	**3,350**	**(779)**	**2,571**
Information Technology									
Information Technology	1,650	0	1,650	1,650	0	1,650	1,650	0	1,650
Total Information Technology	**1,650**	**0**	**1,650**	**1,650**	**0**	**1,650**	**1,650**	**0**	**1,650**
Library Books									
Library Books	1,283	0	1,283	1,315	0	1,315	1,340	0	1,340
Total Library Books	**1,283**	**0**	**1,283**	**1,315**	**0**	**1,315**	**1,340**	**0**	**1,340**
Public Art									
Art Gallery Acquisitions	137	0	137	100	0	100	100	0	100
Total Public Art	**137**	**0**	**137**	**100**	**0**	**100**	**100**	**0**	**100**
Emergency Services									
Emergency Services Plant and Equipment	0	0	0	0	0	0	0	0	0
Total Emergency Services	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

CAPITAL BUDGET 2021/22 to 2023/24
$'000

Asset Class	2021/2022 Expenditure	2021/2022 Funding	2021/2022 Revenue Funding	2022/2023 Expenditure	2022/2023 Funding	2022/2023 Revenue Funding	2023/2024 Expenditure	2023/2024 Funding	2023/2024 Revenue Funding
Land Acquisitions									
Land Acquisitions	250	(250)	0	2,350	(2,250)	100	250	(250)	0
Total Land Acquisitions	**250**	**(250)**	**0**	**2,350**	**(2,250)**	**100**	**250**	**(250)**	**0**
Non-Project Allocations									
Capital Project Contingency	2,335	0	2,335	1,674	0	1,674	1,962	0	1,962
Capital Project Plan	8,358	(8,358)	0	9,309	(9,289)	20	12,042	(12,022)	20
Total Non-Project Allocations	**10,693**	**(8,358)**	**2,335**	**10,983**	**(9,289)**	**1,694**	**14,004**	**(12,022)**	**1,982**
Loans									
West Dapto Loan	0	0	0	0	0	0	0	0	0
LIRS Loan	0	(2,388)	(2,388)	0	(2,474)	(2,474)	0	(2,564)	(2,564)
Total Loans	**0**	**(2,388)**	**(2,388)**	**0**	**(2,474)**	**(2,474)**	**0**	**(2,564)**	**(2,564)**
TOTAL	**115,451**	**(54,591)**	**60,861**	**116,424**	**(49,708)**	**66,716**	**115,386**	**(49,927)**	**65,458**
NET REVENUE FUNDED		**60,861**			**66,716**			**65,458**	
"Contributed Assets" in Non-Project	8,358	(8,358)	0	9,309	(9,309)	0	12,042	(12,042)	0
Total Excluding "contributed assets"	**107,093**	**(46,233)**	**60,861**	**107,115**	**(40,399)**	**66,716**	**103,344**	**(37,885)**	**65,458**

INFRASTRUCTURE DELIVERY PROGRAM

2021/2022 to 2024/2025













wollongong
city of innovation



Wollongong City Council is responsible for building, operating and managing over $3.6 billion worth of assets that support a variety of services for our Community. Each year Council adds to this asset base through the construction of both new assets and the renewal or upgrade of others.

Infrastructure assets managed by Council include:

- Footpaths and cycleways
- Local roads and car parks
- Public swimming pools
- Stormwater pipes and drains
- Libraries and other community buildings

Each year Council invests a significant amount managing the infrastructure of our region and this is supported by a comprehensive annual planning process. Through this process, Council reviews the needs of our Community as well as the services Council provides, then prioritises the projects that can be delivered to help facilitate these services based on the resources available.

This year, Council has benefited from an injection of funds from the NSW State and the Australia Commonwealth governments, who have responded to the challenges of 2020 with grant stimulus funding to local governments recognising a year of global health and economic challenges. In recent years State planning has increased focus on community building and the role cycling, walking and public transport can play in connecting our communities and creating places that people want to be.

Wollongong City Council's Infrastructure Delivery Program reflects this with a continued growth in the provision of pedestrian facilities, shared paths and cycleways. Wollongong City was recently awarded the coveted 'Bike City' label by the World governing body *Union Cycliste Internationale* (UCI) and is now delivering projects from the city's cycling strategy; from 'pop-up' cycleways in Wollongong, Towradgi and Port Kembla, to widening existing paths in Bulli, constructing a new criterium track, building a new mountain bike park at Cringila Hills and extending the Grand Pacific Walk at Clifton.

This is complimented by a focus on creating places through main street programs and local area traffic management schemes to enhance safety and connectivity. Projects are being delivered at key locations such as the Helensburgh Town Centre, lower Crown Street in Wollongong, more paths and crossing points our schools, & improving access to our play spaces and beaches.

Council also continues to invest in existing assets in the Community, with major projects to refurbish the North Beach Surf Life Saving Club and Seawall, install rockfall fencing on Harry Graham Drive, and develop landfill at the Whytes Gully Waste Facility.

The 2021/22 - 2024/25 Infrastructure Delivery Program includes the above projects and over 1,000 more, leading the journey to build an extraordinary Wollongong!

UNDERSTANDING THIS DOCUMENT

Annual investment in infrastructure consists of the following:

CAPITAL EXPENDITURE

- Constructing new Council infrastructure
- Renewing or replacing Council assets that have reached end of useful life

These are the projects listed below in this document.

OPERATIONS AND MAINTENANCE (O&M) EXPENDITURE

- Asset Operations – Expenditure required to keep things running. For example, electricity for buildings, mowing of sports fields, cleaning of pools
- Maintenance – Expenditure on routine activities to maintain infrastructure in a reasonable working condition. For example, replacing carpets, removing graffiti, filling potholes, as well as looking after the integrity of our buildings, footpaths and flood assets.

THE INFRASTRUCTURE DELIVERY PROGRAM PROVIDES:

- The list of capital projects programmed to be delivered
- Potential future infrastructure requirements for each service
- Funding opportunities for both 'renewal' and 'new' capital projects within each service
- The annual budget allocation for infrastructure operations and maintenance. This works program represents an ambitious and growing schedule of projects which support a range of services such as; library services, waste management, stormwater management and transport.
- Council's investment in infrastructure to build communities that support active transport modes, connecting the City Centre, Towns and Villages and along the foreshore.

SERVICE DELIVERY STREAMS

These are listed outline the Council work type. The details involved in each service delivery stream can be seen in Councils Draft Operational Plan 2021-2022 where they are outlined, which is also on public exhibition.

SUPPORTING DOCUMENTS

Council has numerous strategies and plans referred to as supporting documents. These documents are the result of rigorous planning and engagement and are an important consideration in the development of the Delivery Program and Operational Plan.

READING THIS DOCUMENT

For ease of navigation capital works projects have been grouped by Council services. Examples include Transport Services, Stormwater Services and Tourist Parks. Each capital works project is listed with a description of the works to be undertaken. Examples include Construct New, Upgrade and Reconstruction. These are divided firstly by the Council service the project supports, e.g. Transport Services, then listed by the financial year the project is programmed to be undertaken and listed by the type of activity to be undertaken.

Activity type given to a project is either:

- *Design - The project is being investigated and designed*
- *Construction - The project is programmed to be built*
- *Procure - The project is the purchase of a new asset*

Projects are planned, developed and delivered across the project life cycle. The largest projects may span several years of design and construction.

PROJECT TIMING

This is a forward planning document and many projects have not been through a detailed design phase yet, so there can be changes to the expected timing of delivery. Some projects may have their work re-phased to a later date, while others are bought forward and delivered sooner than expected.

CURRENT YEAR PROJECTS - STATUS

Projects that were listed in the Infrastructure Delivery Program last year have been included, with 'Work Description' listed that was programmed to occur – this is either "Design" "Construction" or "Procure". The project status as at June 2021 is displayed next to activity type. Project status includes:

- *Design - The project is being designed*
- *Pre-Construction – Design has been completed*
- *Construction - The project is being constructed*
- *Complete - The project has been constructed*
- *Procure - The project is the purchase of a new asset*
- *Deferred - The project has been moved to a later date*

INFRASTRUCTURE DELIVERY PROGRAM SUMMARY

CAPITAL, MAINTENANCE AND OPERATIONAL EXPENDITURE | 2021/2022 to 2024/2025

Page Number	Service	2021/2022		2022/2023		2023/2024		2024/2025	
		Capital	Maintenance + Operations	Capital	Maintenance + Operations	Capital	Maintenance + Operations	Capital	Maintenance + Operations
4	Transport Services	$45,405,375	$16,168,000	$34,374,500	$16,536,000	$33,813,321	$16,900,000	$32,475,000	$17,285,000
23	West Dapto	$7,610,000	$38,000	$11,365,000	$39,000	$11,040,000	$40,000	$11,000,001	$41,000
25	Infrastructure Planning and Support	$9,450,411	$689,000	$8,523,820	$703,000	$7,512,357	$722,000	$9,086,669	$723,000
27	Stormwater Services	$8,320,000	$2,616,000	$6,705,000	$2,679,000	$6,700,000	$2,736,000	$5,810,000	$2,796,000
33	Waste Management	$2,255,000	$8,148,000	$7,580,000	$8,332,000	$9,785,000	$8,521,000	$8,480,000	$8,716,000
35	Community Facilities	$2,250,000	$5,412,000	$3,315,000	$5,536,000	$5,560,000	$5,662,000	$5,720,000	$5,785,000
37	Crematorium and Cemeteries	$115,000	$1,842,000	$1,255,000	$1,882,000	$315,000	$1,923,000	$240,000	$1,971,000
39	Cultural Services	$837,000	$3,486,000	$5,910,000	$3,564,000	$3,150,000	$3,645,000	$3,120,000	$3,728,000
41	Libraries	$2,997,679	$1,455,000	$4,514,752	$1,488,000	$9,940,243	$1,522,000	$9,773,749	$1,556,000
43	Aquatic Services	$10,550,000	$12,391,000	$6,700,000	$12,650,000	$4,000,000	$12,954,000	$4,520,000	$13,233,000
46	Botanic Garden & Annexes	$220,000	$1,936,000	$2,540,000	$1,978,000	$10,000	$2,024,000	$833,229	$2,065,000
48	Leisure Centres	$210,000	$3,775,000	$140,000	$3,860,000	$1,230,000	$3,946,000	$175,000	$4,037,000
50	Parks and Sportsfields	$10,173,000	$18,873,000	$7,381,946	$19,297,000	$4,907,642	$19,734,000	$4,240,000	$20,187,000
54	Tourist Parks	$2,920,000	$3,992,000	$880,000	$4,084,000	$1,700,000	$4,177,000	$1,860,000	$4,268,000
56	Emergency Management	$50,000	$720,000	$100,000	$742,000	$0	$759,000	$0	$776,000
58	Property Services	$250,000	$3,191,000	$2,400,000	$3,263,000	$250,000	$3,338,000	$250,000	$3,412,000
60	Non Infrastructure Assets	$3,480,000	$3,939,000	$3,480,000	$4,027,000	$3,480,000	$4,121,000	$3,480,000	$4,211,000
	Other Service Streams	$0	$11,762,000	$0	$12,023,000	$0	$12,291,000	$0	$12,576,000
	TOTAL	**$107,093,465**	**$100,433,000**	**$107,165,018**	**$102,683,000**	**$103,393,563**	**$105,015,000**	**$101,063,648**	**$107,366,000**

TOTAL BUDGET* OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$418,715,694

OPERATIONS AND MAINTENANCE*

$415,497,000

* Indicative figures only. Indexed based on prior year actual expenditure

TRANSPORT SERVICES

This service provides for the strategic planning, delivery and management of a transport infrastructure asset network that is safe, efficient, effective and sustainable. It is critical for sustaining basic community function including access for business, recreation and tourism activities.

Transport services provide for all modes of transport including pedestrians, cyclists, motorists and watercraft through the provision of roads, footpaths, cycleways, bridges, car parks, bus shelters, traffic facilities, boat ramps and jetties.
This Service also includes provision of road safety, traffic and integrated transport planning.



SERVICE DELIVERY STREAMS

- Road Safety, Traffic and Transport Planning
- Roads and Bridges
- Footpaths, Cycleways and Transport Nodes
- Car Parks and Boat Ramps
- Traffic Facilities including Street Lighting
- Street Sweeping

SUPPORTING DOCUMENTS

- West Dapto Development Contributions Plan 2020
- Town and Village Centre 'Access and Movement Plans'.
- City of Wollongong Pedestrian Plan (2017 - 2021)
- Wollongong Cycling Strategy 2030
- Urban Greening Strategy 2017 - 2037
- Wollongong Foreshore Parking Strategy (In Development)
- Inner City Parking Strategy 2010 - 2026
- Wollongong City Centre Access and Movement Strategy 2023
- West Dapto Vision 2018

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$146,068,196

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$66,889,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Transport Services					$45,405,375	$34,374,500	$33,813,321	$32,475,000
Roads & Bridges					$15,542,000	$13,897,000	$12,887,450	$14,900,000
Roadworks - Renew					$12,775,000	$11,822,000	$10,612,450	$11,150,000
Hill St; Foothills Rd to House #3	Austinmer	Resurface				Design	Construction	
Penrose Dr; Melaleuca Ave to Goolagong St	Avondale	Resurface		Complete				
Balgownie Rd; Foothills Rd to Church St	Balgownie	Resurface			Design	Construction		
Chalmers St; Duncan St to Margaret St	Balgownie	Resurface				Design	Construction	
Gownie Pl; Church St to End	Balgownie	Resurface					Design	Construction
Bootie St; Gore St to End	Balgownie	Reconstruction						Design
Dawson St; Dymock St to Cabbage Tree Ln	Balgownie	Resurface						Design
Meadow St; Brian St to Balgownie Rd	Balgownie	Resurface						Design
Duncan St; Tucker Ave to Brokers Rd	Balgownie	Resurface	Construction	Complete				
Robert Cram Dr; Rothery St to Waley Ave	Bellambi	Resurface					Design	Construction
Sellers Cres; Cawley St to Gleeson Cres	Bellambi	Resurface					Design	Construction
Chester St, Bellambi Ln to Lode Ln	Bellambi	Resurface	Construction	Complete				
Bramsen St; Pioneer Rd to Lorking St	Bellambi	Reconstruction		Complete				
Cawley St; Rothery St South to Rothery St North	Bellambi	Reconstruction		Complete				
Nannawilli St; Deniss St to Massey St	Berkeley	Resurface			Design	Construction		
Whimbrel Ave; Shearwater Dr to Osprey Dr	Berkeley	Reconstruction			Design	Construction		
Northcliffe Dr; Northbound M1 Ramp to Southbound M1 Ramp	Berkeley	Resurface				Design	Construction	
Nannawilli St; Barnes St to Denniss St	Berkeley	Resurface				Design	Construction	
Carringle St; Caroona St to Goolana St	Berkeley	Reconstruction						Design
Eleban Pl; Carringle St to End	Berkeley	Reconstruction						Design
Nolan St; Warwick St to Roche Pl	Berkeley	Reconstruction						Design
Matilda Way; Winnima Way to Winnima Way	Berkeley	Reconstruction						Design
Lane 124; Short St to Caroona St	Berkeley	Reconstruction						Design
Venn St; Northcliffe Dr to Burke Way	Berkeley	Reconstruction						Design
Burke St; Venn St to #32	Berkeley	Reconstruction						Design
Northcliffe Dr Westbound; Nolan St to M1	Berkeley	Resurface	Construction	Complete				
Northcliffe Dr Eastbound; Nolan St to M1	Berkeley	Resurface	Construction	Complete				
Kelly St; Barber St to Lane 121	Berkeley	Reconstruction	Construction	Complete				
Franklin Ave; Farrell Rd to Campbell St	Bulli	Reconstruction	Design	Pre-Construction	Construction			
Hutton Ave; End to End	Bulli	Resurface			Design	Construction		
Cope Pl; Seymour St to End	Bulli	Resurface	Design	Construction				
Westmacott Pde; Point St to Southview St	Bulli	Reconstruction				Design	Construction	
George Ave; Princes Hwy to Rex Ave	Bulli	Resurface					Design	Construction
Range Pl; Beacon Ave to End	Bulli	Resurface						Design
William St; Princes Hwy to Chilby Ln	Bulli	Resurface						Design
Alroy St; Trinity Row to End	Bulli	Reconstruction	Construction	Complete				
Laneway off Rawson St	Coledale	Reconstruction		Complete				
Union St; Gladstone Ave to Myrtle St	Coniston	Resurface			Design	Construction		
Mackie St; Union St to Heaslip St	Coniston	Reconstruction						Design

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Bridge St; Beresford St to Harold St	Coniston	Resurface						Design
Carbeen Cres; Derribong St to Staff Rd	Cordeaux Heights	Resurface	Design	Construction	Construction			
Staff Rd; Central Rd to Callistemon Rd	Cordeaux Heights	Resurface					Design	Construction
Derribong Dr; Booreea Blvd to Deenyl Cl	Cordeaux Heights	Reconstruction						Design
Derribong Dr; Carbeen Cres to Tyalla Pl	Cordeaux Heights	Reconstruction						Design
Powell St; Robsons St to Coxs Ave	Corrimal	Reconstruction	Design	Pre-Construction	Construction			
Coxs Ave; Lemrac Ave to Summerhill Ln	Corrimal	Reconstruction	Design	Pre-Construction	Construction			
Gregory Ave; Pioneer Rd to Duff Pde	Corrimal	Reconstruction			Design	Construction		
Underwood St; Russell St to Railway St	Corrimal	Reconstruction				Design	Construction	
Midgley St; Robsons St to #62	Corrimal	Reconstruction				Design	Construction	
Daphne St; Hardie St to Brompton Rd	Corrimal	Reconstruction				Design	Construction	
Short St; Princes Hwy to Car Park	Corrimal	Reconstruction				Design	Construction	
Railway St; Pioneer Rd to Duff Pde	Corrimal	Resurface					Design	Construction
Yuill Ave; Angel St to Tarrawanna Rd	Corrimal	Resurface					Design	Construction
Robson St; Bloomfield Ave to Parmenter Ave	Corrimal	Resurface					Design	Construction
Robsons Rd; Murphys Ave to Gipps Rd	Corrimal	Resurface					Design	Construction
Rothery St; Wilga St to Princes Hwy	Corrimal	Resurface						Design
Albert St; Arthur St to End (East)	Corrimal	Reconstruction						Design
Louis St; Mountbatten to End	Corrimal	Reconstruction						Design
Eager St; Albert St to Rothery Rd	Corrimal	Reconstruction						Design
Mountbatten Street; End to End	Corrimal	Resurface						Design
Edwina St; Rothery St to Mountbatten St	Corrimal	Resurface						Design
Jones Pl; Daphne St to End	Corrimal	Resurface						Design
Princes Hwy; Collins St to Railway St	Corrimal	Resurface	Construction	Construction				
Lake Ave; Auburn St to Newcastle St	Cringila	Reconstruction	Construction	Complete				
Bong Bong Rd; Osbourne St to Rail Crossing	Dapto	Resurface			Construction			
Marshall St; Cleveland Rd to Avondale Rd	Dapto	Resurface	Design	Construction	Construction			
Brook St; Avonlea St to End	Dapto	Reconstruction	Design	Construction	Construction			
Mall Ln; Moombara St to Dapto Square Ln	Dapto	Resurface			Design	Construction		
Barellan Ave; Yalunga St to Mulda St	Dapto	Reconstruction			Design	Construction		
Moran Ave; Brook St to Yorkshire Rd	Dapto	Resurface	Design	Construction				
Princes Hwy; Huntley Rd to Northbound M1 Off Ramp	Dapto	Resurface				Construction		
Princes Hwy; Northbound M1 Off Ramp to Duck Creek Bridge	Dapto	Resurface		Pre-Construction		Construction		
Dapto Square Ln; Byamee St to Baan Baan St	Dapto	Resurface		Complete				
Barellan Ave; Coolabah Rd to Mulda St	Dapto	Reconstruction				Design	Construction	
Kapooka Ave; Kundle St to Kundle St	Dapto	Reconstruction				Design	Construction	
Avondale Rd; Princes Hwy to Rail Crossing	Dapto	Reconstruction				Design	Construction	
Werowi St; Princes Hwy to Mulda St	Dapto	Resurface					Design	Construction
Mt Brown Rd; Princes Hwy to McPaul Ave	Dapto	Resurface					Design	Construction
Mt Brown Rd; Cabernet Dr to End	Dapto	Resurface					Design	Construction
Cambridge Rd; Fowlers Rd to Lakelands Dr	Dapto	Reconstruction						Design
Bambil Cr; Bangaroo Ave to Byamee St (east)	Dapto	Reconstruction						Design

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Darkes Rd pavement - Rail crossing to Concrete bridge	Dapto	Reconstruction		Construction				
Pioneer Rd; Murray Rd to Railway St	East Corrimal	Reconstruction	Design	Pre-Construction	Construction			
Thalassa Ave; Cawley St to Carroll Rd	East Corrimal	Resurface						Design
Hurley Ave; Kingsford St to Smith St	Fairy Meadow	Resurface	Design	Design	Construction			
Bourke St; Princes Hwy to End	Fairy Meadow	Resurface	Design	Pre-Construction	Construction			
McLean Ave; Cabbage Tree Ln to End	Fairy Meadow	Reconstruction	Design	Pre-Construction	Construction			
Vereker St; Hamilton St to Macarthur Ave	Fairy Meadow	Resurface			Design	Construction		
Balgownie Rd; Alexander St to Tobruk Ave	Fairy Meadow	Resurface				Design	Construction	
Jardine St; Princes Hwy to End	Fairy Meadow	Resurface				Design	Construction	
Rann St; Holder to End (North)	Fairy Meadow	Resurface					Design	Construction
Winton Pl; Hopewood Cr to End	Fairy Meadow	Resurface					Design	Construction
Anama St; Princes Hwy to End	Fairy Meadow	Resurface					Design	Construction
McGrath St; Princes Hwy to David Cres	Fairy Meadow	Resurface					Design	Construction
Dymock St; Hopewood Cr to Dawson St	Fairy Meadow	Resurface						Design
Helen Brae Ave; McLean Ave to End	Fairy Meadow	Reconstruction						Design
Fairy Ave; Cabbage Tree Ln to Cabbage Tree Ln	Fairy Meadow	Reconstruction						Design
WSLR road and car parking bays resurfacing	Fairy Meadow	Reconstruction		Complete				
Crest St; Iola Ave to Farmborough Rd	Farmborough Heights	Resurface	Design	Construction				
Farmborough Rd; Hse #151 to Fairloch Ave (east)	Farmborough Heights	Reconstruction				Design	Construction	
Madden St; Devenish St to Buckland St	Fernhill	Reconstruction						Design
Buckland St; Caldwell Ave to Brian St	Fernhill	Reconstruction		Complete				
Devenish St; Wright St to Madden St	Fernhill	Reconstruction		Complete				
Central Rd; Cordeaux Rd to Leigh Cres	Figtree	Resurface			Design	Construction		
Koloona Ave; Walang Ave to Valley Dr	Figtree	Reconstruction			Design	Construction		
Nareena Ave; Branch Ave to Gellatly Ave	Figtree	Resurface			Design	Construction		
Alandale Ave; O'Donnell Dr to End (west)	Figtree	Reconstruction				Design	Construction	
Zelang Ave; Bellevue Rd to Uralba St	Figtree	Resurface					Design	Construction
William St; Princes Hwy to End	Figtree	Resurface						Design
Marengo Ave; St Marks Cres to End	Figtree	Resurface						Design
Whelan Ave; Langson Ave to Langson Ave	Figtree	Resurface						Design
Garden Ave; Brentwood Ave to Murray Park Rd	Figtree	Resurface						Design
Moore St; Eastern Ave to John St	Gwynneville	Reconstruction	Design	Pre-Construction	Construction			
Frances St; Foley St to Gipps St	Gwynneville	Resurface			Design	Construction		
Cudgee Cres; Cordeaux Rd to End	Gwynneville	Resurface			Design	Construction		
Foley St; Porter St to Gipps Rd	Gwynneville	Reconstruction			Design	Construction		
John St; Gipps Rd to Murphys Ave	Gwynneville	Resurface					Design	Construction
Murphy's Ave; Irvine St to End (east)	Gwynneville	Resurface						Design
Berkeley Rd; Gipps St to Acacia Ave	Gwynneville	Reconstruction	Construction	Complete				
Bass St; Dumfries Ave to End	Gwynneville	Reconstruction	Design	Complete				
Northfields Avenue - UOW Western Entry to Irvine Street	Gwynneville	Reconstruction		Complete				
Walker St; Merrigong Pl to Lawrence Hargrave Dr	Helensburgh	Reconstruction		Pre-Construction	Construction			
Princes Hwy; Lawrence Hargrave Dr to Parkes St	Helensburgh	Resurface		Complete				

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Parkes St surface - From McMillan St to Halls Rd	Helensburgh	Resurface					Construction	
High St; Junction Rd to Fletcher St	Helensburgh	Resurface					Design	Construction
Fletcher St; Junction Rd to Sutherland St	Helensburgh	Resurface					Design	Construction
Old Station Rd; Foster St to The Crescent	Helensburgh	Resurface					Design	Construction
Bennett Ln; Parkes St to Lilyvale St	Helensburgh	Reconstruction						Design
Parkes St; Cemetery rd. to Princes Hwy	Helensburgh	Reconstruction						Design
Blackwell St; Park Ave to Laurina Ave	Helensburgh	Resurface						Design
Unnamed Road 1021286; Frances St to Tabratong Rd	Helensburgh	Resurface						Design
Bulgo Ln; Otford Rd to Whitty Rd	Helensburgh	Reconstruction	Construction	Complete				
Siltstone Ave; Morson Ave (South) to Phoenix Way	Horsely	Reconstruction			Construction			
Huxley Dr; Ritchie Cres to Ritchie Cres	Horsley	Reconstruction				Design	Construction	
Fairwater Dr; Lucas Dr to Highcroft Blvd	Horsley	Reconstruction				Design	Construction	
Homestead Dr; Horsley Dr to House #3	Horsley	Resurface					Design	Construction
Horsley Dr; Robins Creek Dr to Shone Ave	Horsley	Resurface						Design
Kanahooka Rd; Myee St to Thirroul Rd	Kanahooka	Resurface						Design
Exmouth Rd; Darren Ave to Thirroul Rd	Kanahooka	Reconstruction	Construction	Complete				
Banool St; Robsons rd. to Bulwarra Ave	Keiraville	Resurface	Design	Pre-Construction	Construction			
Madoline St; Irvine St to End	Keiraville	Resurface	Design	Pre-Construction	Construction			
Irvine St; Northfields Ave to University Ave	Keiraville	Reconstruction	Design	Pre-Construction	Construction			
Murphys Ave; Rosedale Ave to Robsons Rd	Keiraville	Resurface			Design	Construction		
Robsons Rd; Northfields Ave to Murphys Ave	Keiraville	Reconstruction			Design	Construction		
Bulwarra St; Gooyong St to Robsons Rd	Keiraville	Reconstruction			Design	Construction		
Bulwarra St; Attunga St to Robsons Rd	Keiraville	Reconstruction			Design	Construction		
Andrew Ave; Cedar Grove to Murphys Ave	Keiraville	Reconstruction						Design
Princes Highway; West Dapto Rd to Kembla Grange Pl	Kembla Grange	Resurface	Design	Design	Construction			
Sheaffes Rd - Neeson Rd to Paynes Rd	Kembla Grange	Reconstruction			Design	Construction		
Princes Highway; Northclifffe Dr to West Dapto Rd	Kembla Grange	Resurface				Design	Construction	
Pharlap Ave; Northcliffe Dr to End	Kembla Grange	Resurface				Design	Construction	
Trifecta Ave; Pharlap Ave to End	Kembla Grange	Resurface				Design	Construction	
Reddalls Rd; West Dapto Rd to Keevers Place	Kembla Grange	Resurface				Design	Construction	
West Dapto Rd; Wiley Rd to West Dapto Road	Kembla Grange	Resurface				Design	Construction	
Rockfall Catch Fencing – Harry Graham Dr, Kembla Heights	Kembla Heights	Reconstruction			Construction			
Harry Graham Dr; Embankment Stabilisation and Repairs	Kembla Heights	Reconstruction	Design	Design	Construction			
Harry Graham Dr; High St to Morans Rd	Kembla Heights	Reconstruction	Construction	Design	Design	Construction	Construction	
Rockfall Catching Fencing - Harry Graham Dr	Kembla Heights	Reconstruction		Design				
Gowrie St; Fowlers Rd to Galong Cr	Koonawarra	Resurface						Design
Weringa Ave; Denise St to Buena Vista Ave	Lake Heights	Reconstruction	Design	Pre-Construction	Construction			
Denise St; Divided Carriageway to Canberra Rd	Lake Heights	Reconstruction	Design	Pre-Construction	Construction			
Northcliffe Dr - Denise St to Lake Heights Rd	Lake Heights	Resurface			Design	Construction		
Barina Ave; Flagstaff Rd to Gilgandra St	Lake Heights	Reconstruction			Design	Construction		
Weringa Ave, Flagstaff Rd to Denise St	Lake Heights	Reconstruction				Design	Construction	
Lake Heights Rd; Flagstaff Rd to Hassan St	Lake Heights	Resurface					Design	Construction

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Buena Vista Ave; Weringa Ave to Lake Heights Rd	Lake Heights	Reconstruction						Design
Gilgandra St; Mirrabooka Rd to Barina Ave	Lake Heights	Reconstruction						Design
Kingsley Dr; Noble Parade to End	Lake Heights	Resurface						Design
Phillips Cres; Byarong Ave to St Johns Ave	Mangerton	Resurface			Design	Construction		
Norman St; Meares Ave to Mangerton Rd	Mangerton	Resurface			Design	Construction		
Payne St; Woodlawn Ave to End	Mangerton	Reconstruction				Design	Construction	
Mangerton Rd; Rowland Ave to Norman St	Mangerton	Resurface					Design	Construction
Powell St; Woodlawn Ave to End	Mangerton	Resurface					Design	Construction
Gorrell Cres; Western Ave to St Johns Ave	Mangerton	Reconstruction						Design
Marshall Mt Rd; LGA Boundary to North Marshall Mt Rd +50m	Marshall Mount	Reconstruction			Construction			
Marshall Mount Rd; Nth Marshall Mount Rd to End (Boundary)	Marshall Mount	Reconstruction						Design
Carcoola St; Yates Ave to Koloona Ave	Mount Keira	Reconstruction			Design	Construction		
Lara Pl; Shauna Cres to End	Mount Keira	Resurface					Design	Construction
Harry Graham Dr; View St to High St	Mount Kembla	Reconstruction			Construction			
Lane 99; James Rd to Stafford Rd	Mount Kembla	Resurface					Design	Construction
Dumfries Ave; Gaynor Ave to Strone Ave	Mount Ousley	Resurface	Design	Pre-Construction	Construction			
Brokers Rd; The Parkway to Dobinson St	Mount Ousley	Reconstruction	Construction	Design	Construction			
Burling; Strone Ave to Macarthur Ave	Mount Ousley	Reconstruction				Design	Construction	
Macarthur Ave; Strone Ave to Vereker St	Mount Ousley	Resurface				Design	Construction	
Aristo Cr; Jobson Ave to End	Mount Ousley	Reconstruction						Design
Foothills Rd; Dumfries Ave to Greenslopes	Mount Ousley	Reconstruction	Construction	Complete				
Paradise Ave; Rose Pde to The Glen	Mount Pleasant	Resurface					Design	Construction
Ocean St; Vale St to Taronga Ave	Mount Saint Thomas	Reconstruction		Complete				
Kembla Street; George Hanley Dr to Bourke St	North Wollongong	Resurface	Design	Design	Construction			
Squires Way; Elliotts Rd to Bridge	North Wollongong	Resurface	Design	Design	Construction			
Cowper St; Bourke St to Innovation Campus Way	North Wollongong	Reconstruction	Design	Design	Construction			
Pleasant Ave; Virginia St to Bode Ave	North Wollongong	Reconstruction				Design	Construction	
Montague St; Ralph Black Dr (south) to Bourke St	North Wollongong	Reconstruction				Design	Construction	
Stafford St; Station St to End	North Wollongong	Resurface					Design	Construction
Station St; Flinders St to Stafford St	North Wollongong	Reconstruction						Design
Market St; Kembla St to Corrimal St	North Wollongong	Resurface	Construction	Complete				
Station Rd Otford, Domville Rd to End	Otford	Resurface	Construction	Design	Construction			
Robertson St; Keira St to Bland St	Port Kembla	Resurface			Design	Construction		
Sixth Ave; Church St to Cowper St	Port Kembla	Resurface					Design	Construction
Quarry St; Military Rd to Reservoir St	Port Kembla	Resurface					Design	Construction
Shellharbour Rd; Cowper St to Illawarra St	Port Kembla	Resurface					Design	Construction
Kembla St; Church St to Fitzwilliam St	Port Kembla	Resurface					Design	Construction
Donaldson St; Parker St to Illawarra St	Port Kembla	Resurface					Design	Construction
First Ave; Military Rd to Tobruk Ave	Port Kembla	Resurface						Design
Horne St; Wentworth St to Allan St	Port Kembla	Reconstruction						Design
Foreshore Rd; Old Port Rd to Old Port Rd +185m	Port Kembla	Reconstruction	Construction	Pre-Construction				
Illowra Cr; Shellharbour Rd to Overhill Rd	Primbee	Reconstruction			Design	Construction		

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Bundah Pl; Lakeview Pde to Purry Burry Ave	Primbee	Resurface					Design	Construction
Leslie St; End to Neville Ave	Russell Vale	Resurface						Design
Neville Avenue; Collaery Rd to Collaery Rd	Russell Vale	Reconstruction		Complete				
Railway Cres; Lawrence Hargrave Dr to #34	Stanwell Park	Resurface			Construction			
Station St; Lawrence Hargrave Dr to End	Stanwell Park	Reconstruction				Design	Construction	
Chellow Dene Ave; Lawrence Hargrave Dr to Sheriden Cres (west)	Stanwell Park	Resurface					Design	Construction
Prosser Cl; End to Cul de sac	Tarrawanna	Resurface			Design	Construction		
Brissendon Cl; Corrimal St to End	Tarrawanna	Resurface			Design	Construction		
Meads Ave; Kendall St to Charles Rd	Tarrawanna	Reconstruction			Design	Construction		
Raymond Rd; Lawrence Hargrave Dr to Station St	Thirroul	Resurface	Design	Design	Construction			
Harbord St; McCauley St to Cliff Pde	Thirroul	Reconstruction		Construction	Construction			
Palmyra Ave; Robinsville Cres to Armagh Pde	Thirroul	Resurface			Design	Construction		
Pass Ave; Prince St to Princes Hwy	Thirroul	Resurface			Design	Construction		
Station St; Raymond Rd to Lawrence Hargrave Dr	Thirroul	Resurface	Design	Construction				
Gum Tree Ln; Lawrence Hargrave Dr to Pass Ave	Thirroul	Reconstruction				Design	Construction	
Armagh Pde; Robinsville Cres to Robinsville Cres	Thirroul	Resurface					Design	Construction
The Esplanade; Lawrence Hargrave Dt to Arthur St	Thirroul	Reconstruction						Design
Roxburgh Ave; Phillips St to Church St	Thirroul	Reconstruction						Design
Henley Rd; Mary St to Kirton Rd	Thirroul	Resurface						Design
Seabreeze Pl; Surfers Pde (Amy St) to End	Thirroul	Resurface						Design
The Waves; Seafoam Ave to Phillip St	Thirroul	Resurface						Design
Robinsville Cr; George St to Armagh St (West)	Thirroul	Reconstruction	Construction	Complete				
Towradgi Rd; Pioneer Rd to Carters Ln	Towradgi	Reconstruction	Design	Pre-Construction	Construction			
Marlo Rd; Carters Ln to End	Towradgi	Reconstruction			Design	Construction		
Cassell Ave; Sturdee St to End	Towradgi	Reconstruction			Design	Construction		
Sturdee St; Pioneer Rd to Moray Rd	Towradgi	Resurface					Design	Construction
Murranar Rd; Pioneer Rd to Marine Pde	Towradgi	Reconstruction		Complete				
Jenkins St; Jemima St to Robert St	Unanderra	Reconstruction	Design	Pre-Construction	Construction			
Tannery St; Blackman Pde to Tallegalla St	Unanderra	Reconstruction			Design	Construction		
Central Rd Q-Road; Central Rd to Central Rd	Unanderra	Reconstruction	Construction	Complete				
Nolan St; Doyle Ave to Investigator Dr	Unanderra	Reconstruction				Design	Construction	
Thornbury Ave; Orana St to Orana St	Unanderra	Reconstruction				Design	Construction	
Investigator Dr; Berkeley Rd to Sirius Rd	Unanderra	Resurface				Design	Construction	
Tresnan Ave; Cummins St to Blackman Pde	Unanderra	Reconstruction				Design	Construction	
Leigh Cres; Central Rd to End	Unanderra	Resurface					Design	Construction
Factory Rd; Princes Hwy to Tallegalla St	Unanderra	Resurface					Design	Construction
Lady Penrhyn Dr; Berkeley Rd to Prince of Wales Ave (south)	Unanderra	Resurface					Design	Construction
Berkeley Rd, Lady Penrhyn Dr to Bridge	Unanderra	Resurface					Design	Construction
Hessell St; Thornbury Ave to End	Unanderra	Resurface					Design	Construction
Cook St; Central rd. to Carr Pde	Unanderra	Resurface						Design
Second Ave; Princes Hwy to End	Unanderra	Reconstruction						Design
Fraser St; Princes Hwy to Albert St	Unanderra	Reconstruction	Construction	Complete				

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Albert St; Ridley Pde to Hurt Pde	Unanderra	Reconstruction	Construction	Complete				
Cowper St, #250 Cowper St to Taurus Ave	Warrawong	Reconstruction	Design	Design	Design	Construction	Construction	
Northcliffe Dr; King St to Shellharbour Rd	Warrawong	Resurface	Design	Pre-Construction				
Fairfax Rd; Cowper St to Vermont Rd	Warrawong	Resurface					Design	Construction
Cowper St; Lee St to Fairfax Rd	Warrawong	Resurface					Design	Construction
Vermont Rd; Fairfax Rd to End	Warrawong	Resurface					Design	Construction
Barbara Ave; Minnegang St to Jackson Ave	Warrawong	Resurface						Design
Jackson Ave; Dean Rd to End	Warrawong	Resurface						Design
Vermont Rd; Fairfax Ave to Clive Ave	Warrawong	Reconstruction	Construction	Complete				
Greene St; Bent St to King St	Warrawong	Reconstruction		Complete				
Yellagong St; Immarna to Mt Keira Rd	West Wollongong	Reconstruction	Design	Design	Construction			
Gundarun St; Abercrombie St to Koorabel Ave	West Wollongong	Reconstruction			Design	Construction		
Euroka St; Div. Carriageway West to Div. Carriageway East	West Wollongong	Reconstruction			Design	Construction		
London Dr; Shaftsbury Ave to Therry St	West Wollongong	Resurface					Design	Construction
Sheppard St; Robsons Rd to End	West Wollongong	Resurface					Design	Construction
The Mall; Thames St to London Dr	West Wollongong	Resurface					Design	Construction
Yellagong St; Pooraka Ave to Koorabel Ave	West Wollongong	Resurface						Design
Yellagong St; Immarna Ave to Iraga Ave	West Wollongong	Resurface						Design
Therry St; Abercrombie St to Yellagong St	West Wollongong	Reconstruction						Design
Koorabel Ave; Euroka St to Bukari St	West Wollongong	Reconstruction	Construction	Complete				
Bukari St; Koorabel Ave to Pooraka Ave	West Wollongong	Reconstruction	Construction	Complete				
Gilmore St; Fisher St to David St	West Wollongong	Reconstruction	Construction	Complete				
Crown St; Harbour St to Marine Dr	Wollongong	Reconstruction			Construction			
Henley Ave; McKenzie Ave to Jutland Ave	Wollongong	Reconstruction	Design	Pre-Construction	Construction			
Church St; Burelli St to Stewart St	Wollongong	Reconstruction	Design	Design	Construction			
Parkinson St; Osbourne St to End	Wollongong	Reconstruction	Construction	Deferred	Construction			
Kembla St; Stewart St to Bank St	Wollongong	Resurface			Design	Construction		
Market St; Queens Pde to Harbour St	Wollongong	Resurface			Design	Construction		
Kenny St; Burelli to Ellen St	Wollongong	Resurface			Design	Construction		
Mckenzie Ave; Rowland Ave to Mailer Ave	Wollongong	Resurface			Design	Construction		
Rawlinson Ave; Gladstone Ave to Rowland Ave	Wollongong	Resurface	Design	Complete				
View St; Gipps St to Edward St	Wollongong	Resurface	Design	Complete				
Denison St - Robinson to Throsby	Wollongong	Resurface				Design	Construction	
Campbell St; Corrimal St to Kembla St	Wollongong	Reconstruction				Design	Construction	
Hector St; Harbour St to End	Wollongong	Reconstruction				Design	Construction	
Harbour St; Market St to Crown St	Wollongong	Reconstruction				Design	Construction	
Strathearn Ave; Rawlinson Ave to South St	Wollongong	Resurface				Design	Construction	
Hercules St; New Dapto Rd to Denison St	Wollongong	Resurface					Design	Construction
First St; Campbell St to End	Wollongong	Resurface					Design	Construction
Marr St; Gipps St to Campbell St	Wollongong	Resurface					Design	Construction
Moore Ln; Crown St to End	Wollongong	Resurface					Design	Construction
West St; Auburn St to End (west)	Wollongong	Reconstruction						Design

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Bank St; Corrimal St to Kembla St	Wollongong	Reconstruction						Design
New Dapto Rd; Sperry St to Hercules St	Wollongong	Resurface						Design
Regent St, Crown Ln to Market St	Wollongong	Resurface	Construction	Complete				
Campbell St; Kembla St to Keira St	Wollongong	Resurface	Construction	Complete				
Rawson St; Railway St to Crown Ln	Wollongong	Resurface	Construction	Complete				
Crana Pl; Rowland Ave to End	Wollongong	Reconstruction	Construction	Complete				
Rowland Ave; Allen St to Colleen Gr	Wollongong	Reconstruction	Construction	Complete				
Denison St; Robinson Ave to Hercules St	Wollongong	Reconstruction	Construction	Complete				
Gipps St; Flinders St to Church St	Wollongong	Reconstruction	Construction	Pre-Construction				
Kembla St; Crown St to Market St	Wollongong	Reconstruction	Design	Complete				
Hinton St; Harbour St to Hector St	Wollongong	Reconstruction	Design	Complete				
Sperry St; Dudley St to Matthew St	Wollongong	Reconstruction		Complete				
Young St; Smith St to Victoria St	Wollongong	Reconstruction		Complete				
Church St; Southbound Ellen St to Swan St	Wollongong	Reconstruction		Complete				
Smith St; Thomas St to Corrimal St	Wollongong	Reconstruction		Complete				
Haig St; Monash Ave to End	Wombarra	Resurface					Design	Construction
Clutha Pl; Dam Rd to End	Wombarra	Resurface	Construction	Complete				
John St and Rose St; Alfred St to Mitchell Rd	Woonona	Resurface	Design	Construction	Construction			
Pitman Ln; End to Hopetoun St	Woonona	Resurface			Design	Construction		
Lighthorse Dr; Lassiter Ave to Pendlebury Pde	Woonona	Reconstruction			Design	Construction		
Gahans Ln; High St to Fretus Ave	Woonona	Resurface					Design	Construction
Pioneer Rd; Harriet Spearing Dr to Charlotte Harrison Dr	Woonona	Resurface					Design	Construction
Royal Cres; End to Dorrigo Ave	Woonona	Resurface						Design
Halley Cres; Duke St to Duke St	Woonona	Reconstruction						Design
Popes Rd; Princes Hwy to End	Woonona	Resurface	Construction	Complete				
Russell St; Robert St to End	Woonona	Reconstruction	Construction	Complete				
Stephen Dr - From End to End	Woonona	Reconstruction	Construction	Complete				
Campbell St - Princess Hwy to Robert St	Woonona	Reconstruction		Complete				
Doris Ave; Kathleen Cres (East) to End	Woonona	Reconstruction		Complete				
Yallah Rd - Marshall Mount Rd to Larkins Ln	Yallah	Reconstruction			Construction			
Yallah Bay Rd; Princes Hwy to Princes Hwy +1.2km	Yallah	Resurface				Design	Construction	
Roadworks - New					$350,000	$280,000	$350,000	$430,000
Chester St; new kerb and gutter	Bellambi	Construct New	Construction	Complete				
Walker Ln	Helensburgh	Upgrade			Design	Construction		
Squires Wy; new kerb	North Wollongong	Construct New	Design	Design	Construction			
Corbett Ave; road stabilisation at foreshore	Thirroul	Upgrade	Design	Complete				
Phillip St; The Lookout to Roxburgh Ave	Thirroul	Upgrade	Construction	Complete				
Hicks Rd; new kerb	Thirroul	Construct New	Design	Design		Construction		
Glastonbury Ave and Berkeley Rd; intersection upgrade	Unanderra	Upgrade	Design	Design	Construction			
Central Road, Leigh Cres to bus stop	Unanderra	Construct New			Design	Construction		
McKenzie Ave	Wollongong	Upgrade	Construction	Pre-Construction				
McKenzie Ave; Mailer Ave to Sea View Rd; new kerb and gutter	Wollongong	Construct New		Construction				

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Carrington St; Lawrence St to Owen St; new kerb	Woonona	Construct New	Construction	Construction				
Guardrails - Renew					$85,000	$280,000	$200,000	$230,000
Gladstone Avenue; opposite #4 Robertson Street	Coniston	Replacement			Design	Construction		
Princes Hwy; Adjacent to Shiraz Drive to F6 off ramp	Dapto	Replacement			Design	Construction		
Princes Hwy; 1st Guardrail South from Huntley Rd (Left)	Dapto	Replacement			Design	Construction		
Princes Hwy; 2nd Guardrail side from Huntley Rd (Right)	Dapto	Replacement			Design	Construction		
Princes Hwy; Right Rail (On West Side of South Bridge to Kanahooka Rd)	Dapto	Replacement			Design	Construction		
Princes Hwy; Right Guard Rail Princes Hwy 080/ 2.26km From F6 Off Ramp (Opposite Old Ckook Farm)	Darkes Forest	Replacement			Design	Construction		
Princes Hwy; Right and Left Guard Rail Princes Hwy 080/ 1.23km From F6 Off Ramp (just Before overtaking lane)	Darkes Forest	Replacement			Design	Construction		
Pioneer Road; Pioneer Rd-Murray Rd Corner (Both sides)	East Corrimal	Replacement			Design	Construction		
Murray Park Rd; 109 Murray Park Rd, Guardrail	Figtree	Replacement			Design	Construction		
Murray Park Rd; 116 to 98 Murray Park Rd, Guardrail	Figtree	Replacement			Design	Construction		
Cordeaux Rd; 400m past lookout Hairpin bend	Figtree	Replacement			Design	Construction		
Right Guard Rail Princes Hwy 002/ Before F6 Bridge	Helensburgh	Replacement	Construction	Complete				
Right Guard Rail Princes Hwy 030/ 2.81km from Garrawarra tur	Helensburgh	Replacement	Construction	Complete				
Walker/Whitty Rd-Tabratong Rd	Helensburgh	Replacement	Construction	Complete				
Harry Graham Dr; High St - Mt Keira Rd (Chan.2359)	Kembla Heights	Replacement	Construction	Deferred			Construction	
Guard Rail Princes Hwy 105/ From F6 underpass to +270m	Maddens Plains	Replacement	Construction	Construction				
Staff St/Allan St-Princes Hwy(W)	Wollongong	Replacement	Construction	Complete				
Guardrails - New					$120,000	$75,000	$75,000	$90,000
Cordeaux Road at Harry Graham Dr	Kembla Heights	Construct New	Design	Design	Construction			
Queen Elizabeth Dr to Mount Keira Rd RFS	Mount Keira	Construct New	Design	Scoping	Design	Construction	Construction	
Bridges, Boardwalks and Jetties - Renew					$1,997,000	$1,265,000	$1,500,000	$2,800,000
Hooka Point Footbridge and Jetty	Berkeley	Reconstruction	Design	Deferred	Construction	Construction		
Point St Footbridge	Bulli	Replacement	Design	Design	Design	Construction		
Lawrence Hargrave Dr Boardwalk - Clifton School Pde to Sea Cliff Bridge	Clifton	Reconstruction		Design	Construction			
Uralba Street Bridge	Figtree	Reconstruction	Construction	Complete				
Horsley Pond Jetty	Horsley	Reconstruction		Design	Design	Construction		
Fisherman's Beach Access Ramp	Port Kembla	Replacement	Design	Design	Construction			
Purry Burry Point Park Boardwalk	Primbee	Reconstruction	Design	Pre-Construction	Construction			
Primbee Foreshore Footbridge	Primbee	Reconstruction	Construction	Complete				
Primbee Foreshore Boardwalk	Primbee	Reconstruction	Construction	Complete				
McCauley's Cycleway Bridge	Thirroul	Replacement	Construction	Construction	Construction			
Port Kembla Rd Footbridge	Wollongong	Refurbishment		Complete				
Bridges, Boardwalks and Jetties - New					$175,000	$175,000	$150,000	$200,000
Otford Road - Flood gates at Hacking River	Otford	Construct New	Design	Design	Design	Construction		
Halley Cr to Ironbark Ave	Woonona	Construct New	Construction	Pre-Construction	Construction			
Recreation Facilities - New					$40,000	$0	$0	$0
Headlands Pedestrian Fencing	Austinmer	Replacement		Pre-Construction	Construction			

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Footpaths, Cycleways & Transport Nodes					$24,865,000	$17,900,000	$18,035,871	$14,815,000
Retaining Wall - Renew					$6,540,000	$2,500,000	$5,490,871	$2,580,000
35-37 Balfour Rd	Austinmer	Reconstruction		Design	Construction			
143-145 Princes Hwy	Bulli	Replacement						Design
Opp 52 Grey St	Keiraville	Replacement	Design	Pre-Construction	Construction			
25-35 Lake Heights Rd	Lake Heights	Replacement	Design	Design	Construction	Construction		
51 Northcliffe Dr to Barnes Park; Lake Illawarra Cycleway Gabion Repairs	Lake Heights	Reconstruction			Design	Design	Construction	
169 North Marshall Mt Rd; Embankment Stabilisation	Marshall Mount	Upgrade	Construction	Complete				
Mt Keira Rd Retaining Wall - Hse #218 to Water Board Entry	Mount Keira	Reconstruction			Design	Construction		
2 Kirkwood Pl	Mount Kembla	Replacement				Design	Construction	
North Wollongong Beach, Seawall Renewal Stage 1	North Wollongong	Reconstruction	Design	Construction	Construction			
North Wollongong Beach, Seawall Renewal Stage 2	North Wollongong	Reconstruction				Construction	Construction	
Darcy Rd; Adjacent Car Park	Port Kembla	Reconstruction	Construction	Construction	Construction			
Darcy Rd; Footpath Retaining Wall	Port Kembla	Reconstruction			Design	Construction		
555 Lawrence Hargrave Dr	Wombarra	Reconstruction				Design	Construction	
Kurraba Rd; Scour Repair	Woonona	Upgrade	Construction	Complete				
Public Transport - New					$335,000	$390,000	$350,000	$350,000
Cawley St opp Holy Spirit College	Bellambi	Construct New	Construction	Construction				
Barnes Street at Gura Street	Berkeley	Construct New			Construction			
Nolan St opp Suffolk St	Berkeley	Construct New				Construction		
Heaslip St after Gladstone Ave	Coniston	Construct New					Construction	
Coachwood Park, Coachwood Dr	Cordeaux Heights	Construct New			Design	Construction		
Staff Rd opp Maynes Pde	Cordeaux Heights	Construct New					Construction	
Derribong Drive before Odenpa Road, Bus Seat	Cordeaux Heights	Construct New	Construction	Complete				
394 Princes Highway	Corrimal	Construct New	Construction	Construction				
Dapto Mall Bus Stop	Dapto	Construct New			Construction			
Princes Hwy opp Dapto Mall	Dapto	Construct New	Design	Deferred	Construction			
Vereker St at Cabbage Tree Ln	Fairy Meadow	Construct New			Construction			
186 Princes Highway Bus Shelter	Fairy Meadow	Construct New		Complete				
Coachwood Dr After Waples Rd	Farmborough Heights	Construct New			Design	Construction		
Mangerton Rd At Howarth Pl	Mangerton	Upgrade			Design	Construction		
Ralph Black Dr before Montague St	North Wollongong	Construct New	Construction	Complete				
Port Kembla Swimming Pool, Cowper St; east side	Port Kembla	Construct New					Construction	
Wentworth Rd opp Jubilee Rd	Port Kembla	Construct New					Construction	
Northcliffe Drive opp Jackson Avenue	Warrawong	Construct New					Construction	
Northcliffe Dr after Caroona St	Warrawong	Upgrade					Construction	
Flagstaff Road opp Warrawong High School	Warrawong	Construct New	Construction	Construction				
128 Mount Keira Road	West Wollongong	Construct New	Construction	Complete				
Free Bus route seat compliance and capacity	Wollongong	Upgrade	Construction	Design	Construction	Construction		
115 Corrimal St Bus Shelter	Wollongong	Construct New		Construction	Construction			
Smiths Hill High School, Bus Stops - both sides	Wollongong	Construct New			Design	Construction		
Gladstone Ave opp TAFE Illawarra	Wollongong	Construct New			Design	Construction		

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St Mary Star of the Sea College, Harbour St - both sides	Wollongong	Construct New	Design	Design	Design			
Campbell St at Corrimal St	Wollongong	Construct New				Design	Construction	
Myrtle St at Union St Stop - Both Sides	Wollongong	Construct New				Design	Construction	
Princes Hwy at Bourke St, Eastern Shelter Upgrade	Wollongong	Upgrade	Construction	Construction				
Cycle/Shared Paths - New					$4,050,000	$3,905,000	$1,675,000	$720,000
Bellambi Rock Pool Car Park Cycleway bypass	Bellambi	Construct New	Construction	Pre-Construction				
Hooka Creek Rd; Lake Ride to Northcliffe Dr	Berkeley	Construct New	Construction	Construction				
Beacon Ave; Showground to Coastline Cycleway	Bulli	Construct New	Construction	Pre-Construction	Construction			
Ursula Rd; Franklin Ave to Trinity Row - Shared User Path	Bulli	Construct New	Design	Construction				
Cordeaux Rd; Princes Hwy to Gibsons Rd	Cordeaux Heights	Construct New	Construction	Complete				
Bong Bong Rd; Station St to Sierra Drive	Dapto	Construct New		Complete				
Princes Hwy; Memorial Dr to Bourke St	Fairy Meadow	Construct New	Design	Design	Construction	Construction		
Elliots Rd, Princes Hwy to Fairy Meadow SLSC, via Clifford St - shared user path and on-road cycleway	Fairy Meadow	Construct New	Design	Design	Design			
Gipps Rd; Robsons Rd to Foley St, Southern side	Gwynneville	Construct New	Design	Scoping	Design	Construction		
Lakelands Dr; Shops to Existing Footpath	Kanahooka	Construct New				Design		
Crawford Ave; Porter St to Hay St access	North Wollongong	Construct New	Construction	Complete				
Virginia St; Bourke St to Squires Way	North Wollongong	Construct New	Design	Design		Construction	Construction	
Military Rd, Old Port Rd to Port Kembla Pool, On-road Cycleway	Port Kembla	Construct New	Construction	Scoping	Construction			
Military Rd, Church St to Olympic Blvd - Shared User Path	Port Kembla	Construct New			Construction	Construction		
Upgrade Existing Path from Port Kembla Railway Station to MM Beach	Port Kembla	Upgrade			Design			
Station St; Station to SLSC	Thirroul	Construct New	Construction	Construction				
Murranar Rd; Towradgi Station to Coastline Cycleway	Towradgi	Construct New	Construction	Complete				
Regional Network Wayfinding signage	Various	Construct New	Construction	Design	Construction	Construction		
Bike Parking	various	Construct New	Construction	Design	Construction	Construction	Construction	Construction
Crown St; Mount Keira Rd to Denison St	Various	Construct New	Design	Design	Design			
NSW Coastline Cycleway linemarking	Various	Construct New	Construction	Construction				
Pioneer Rd; Elliots Rd to Point St, on-road cycleway	Various	Construct New	Design	Design				
Five Islands Rd/King St/Flagstaff Rd Intersection	Warrawong	Construct New	Design	Design	Design			
King St; Cowper St To Northcliffe Dr	Warrawong	Construct New	Construction	Design				
Reserve St; Gilmore St to Robsons Rd; south side	West Wollongong	Construct New		Design	Construction			
Abercrombie St; Mount Keira Rd to Princes Hwy	West Wollongong	Construct New	Construction	Design	Construction			
Fairy Creek Shared Path; Reserve St to Foley St via Gilmore St	West Wollongong	Construct New	Design	Design	Design	Construction		
Windang Rd; Tennis Courts to Wattle St	Windang	Construct New	Construction	Complete				
Ocean St; Windang Road eastern bypass	Windang	Construct New	Construction	Pre-Construction				
Swan St; shared path full length	Wollongong	Construct New	Design	Design	Construction			
Kembla St - Crown St to Stewart St	Wollongong	Construct New		Scoping	Construction			
Stewart St -Corrimal St to Church St; and Church St - Stewart St to George St	Wollongong	Construct New		Design	Construction			
Burelli St; Wollongong Railway Station to Church St via MacCabe Park	Wollongong	Construct New		Pre-Construction	Construction			
Tate St; Bridge St to Kenny St Access via Keira St	Wollongong	Construct New	Design	Design	Design			Construction
Smith St, Harbour St; railway to Cliff Rd	Wollongong	Construct New		Deferred	Design	Design		
Kembla St; Smith St to Stewart St	Wollongong	Construct New		Deferred	Design	Design		

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Bourke St, North Wollongong Train Station to Cliff Rd	Wollongong	Construct New	Design	Design	Design	Construction		
Church St; Swan St to Crown St	Wollongong	Construct New	Design	Design	Design	Construction		
Throsby Dr; Foley St to Flinders St	Wollongong	Construct New	Design	Design	Design		Construction	
Cliff Rd; Stuart Park to Marine Dr	Wollongong	Construct New	Construction	Deferred	Design			
Wollongong City Centre streets on-road cycling	Wollongong	Construct New	Construction	Design				
Denison St; Crown St to Throsby Dr	Wollongong	Construct New		Complete				
Smith St - Belmore St to Keira St	Wollongong	Construct New		Pre-Construction				
Smith St - Keira St to Harbour St; and Harbour St - Smith St to Cliff Rd	Wollongong	Construct New		Pre-Construction				
Kembla St - Smith St to Crown St	Wollongong	Construct New		Construction				
Crown St - Kembla St to Corrimal St	Wollongong	Construct New		Construction				
Crown St - Corrimal St to foreshore; and Corrimal St - Crown St to Bank St	Wollongong	Construct New		Complete				
Gladstone Ave - Crown St to Railway Station Sq	Wollongong	Construct New		Pre-Construction				
Flinders St; Memorial Drive to Smith St	Wollongong	Construct New	Construction	Design		Design		
Cycle/Shared Paths - Renew					$1,750,000	$1,405,000	$1,150,000	$1,300,000
N.Cycleway; Argan Cct to Point St	Bulli	Reconstruction		Design	Construction			
N.Cycleway; Ursula Rd to Farrell Rd	Bulli	Upgrade	Design	Design	Construction			
Northern Cycleway Bridge over Tramway Creek	Bulli	Reconstruction	Construction	Design	Construction			
N. Cycleway; Hamilton Rd End - Aragan Cct	Bulli	Reconstruction	Construction	Design	Construction			
Coachwood Dr Cycleway; Coachwood Dr to Rickard Rd	Cordeaux Heights	Reconstruction			Design	Construction		
Cringila Link Cycle Way; Five Islands Rd crossing to Lake Ave	Cringila	Reconstruction			Design	Construction		
Princes Hwy; Elizabeth St to Avonlea St	Dapto	Reconstruction				Design	Construction	
Gwynneville Cycleway; Beaton Park to Gipps St	Gwynneville	Reconstruction				Design	Construction	
Horsley Cycleway; Jenail Pl to Horsley Dr	Horsley	Reconstruction			Design	Construction		
Kanahooka Cycleway; Murra Murra Rd to Lakeside Dr	Kanahooka	Reconstruction			Design	Construction		
George Hanley Cycleway; Cliff Rd to Squires Way	North Wollongong	Reconstruction			Design	Construction	Construction	
S.Cycleway; Gallipoli St to end	Port kembla	Reconstruction			Construction			
Southern Cycleway; Springhill Rd to Lysaghts Station	Port kembla	Reconstruction	Design	Pre-Construction	Construction	Construction		
S.Cycleway; Christy Dr to Railcrossing	Port kembla	Reconstruction			Design	Construction		
Five Island Cycleway; Springhill Rd crossing to Bluescope St	Unanderra	Reconstruction			Design	Construction	Construction	
Grand Pacific Walk					$1,310,000	$500,000	$500,000	$580,000
Grand Pacific Walk - Austinmer	Austinmer	Construct New	Design	Design	Design	Construction	Construction	
Grand Pacific Walk - Clifton	Clifton	Construct New	Construction	Design	Construction			
Grand Pacific Walk - Headlands Avenue to Coledale Ave	Coledale	Upgrade			Design	Design		Construction
Port Kembla Beach Viewing Platform	Port Kembla	Construct New	Construction	Complete				
Port Kembla viewing platform car park upgrade	Port Kembla	Upgrade	Construction	Complete				
Grand Pacific Walk Future Stage	Various	Bulk	Design	Design				
Footpaths - New					$3,730,000	$740,000	$920,000	$515,000
Foothills Rd; Balmoral Rd to Farrell Rd, east side	Balgownie	Construct New	Construction	Complete				
Balmoral St; Kembla St to Russell St, north side	Balgownie	Construct New	Construction	Complete				
William Beach Park Car Park footpaths	Brownsville	Construct New		Design	Construction			
Seacliff Bridge Lookout - Feasibility study	Clifton	Construct New	Design	Complete				
Miller St; 10 Miller St to W end; south side	Coniston	Construct New	Construction	Complete				

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Miller St; Fox Ave to Tate St; south side	Coniston	Construct New	Construction	Construction				
Derribong Dr; 108 Derribong Dr to Odenpa Road	Cordeaux Heights	Construct New	Construction	Complete				
The Avenue; Girvan Cr to Underwood St; south side	Corrimal	Construct New	Construction	Complete				
Gilbert St; Railway St to Hall St; west side	Corrimal	Construct New	Construction	Complete				
Craig Cr; Cirrus St to Rink Rd	Dapto	Construct New			Construction			
Moombara St; Werowi St and Baan Baan St; east side	Dapto	Construct New	Design	Design	Construction			
Bangaroo Ave; Bambil Cr to Pool, south side	Dapto	Construct New	Construction	Complete				
Parkside Dr and Cornwall Rd, missing link	Dapto	Construct New	Construction	Complete				
Station St; Duff Pde to Pioneer Rd; north side	East Corrimal	Construct New	Construction	Construction				
Gregory Ave; Pioneer Rd to Duff Parade	East Corrimal	Construct New	Construction	Construction				
Gaynor Ave, Mount Ousley Rd to end	Fairy Meadow	Construct New			Design	Construction		
Alexander St; Bruce Rd to Balgownie Rd; west side	Fairy Meadow	Construct New	Construction	Complete				
Footpath link at western end of Madoline St	Gwynneville	Construct New	Construction	Construction				
Vickery St, Acacia Ave to Fairy Creek shared path	Gwynneville	Construct New	Construction	Construction				
Braeside Ave, Murphys Rd to Gipps St	Gwynneville	Construct New	Design	Scoping		Design	Construction	
Rose St, Robsons Rd to William St	Gwynneville	Construct New	Design	Scoping			Design	Construction
Junction St; High St to Parkes St	Helensburgh	Construct New	Design	Design	Construction			
The Ridge; 48 The Ridge to end	Helensburgh	Construct New	Design	Design	Construction			
Rex Jackson Oval Footpaths	Helensburgh	Construct New	Construction	Construction	Construction			
The Ridge; Maidstone St to Bus Stop	Helensburgh	Construct New	Construction	Complete				
The Ridge; Western Bus Stop to 48 The Ridge	Helensburgh	Construct New	Construction	Complete				
Walker St to Tabratong Rd - North to Fire Station	Helensburgh	Construct New	Construction	Construction				
Fairwater Dve; end of footpath to Highcroft Blvd, south side	Horsley	Construct New	Construction	Complete				
Gerringulli Park accessible footpath	Horsley	Construct New	Construction	Complete				
Karrara Park accessible footpaths	Horsley	Construct New	Construction	Complete				
Botanic Gardens Rainforest Walk - Stage 2	Keiraville	Construct New			Design			
Murphys Ave; Robsons Rd to Grey St, south side	Keiraville	Construct New		Complete				
St Johns Ave; Woodlawn Ave to Heaslip St	Mangerton	Construct New			Design	Construction		
Woodlawn Ave; Norman St to St Johns Ave	Mangerton	Construct New			Design	Construction		
Heaslip St; Taronga Ave to St Johns Ave, south side	Mangerton	Construct New		Complete				
Laneway connecting Jobson Ave/Princess Hwy	Mount Ousley	Construct New			Construction			
Railway Cr; Porter St to Hindmarsh Ave; east side	North Wollongong	Construct New	Construction	Complete				
Achilles Ave to Exeter Ave; north side	North Wollongong	Construct New	Construction	Complete				
Keirnan St; Foley St to Crawford Ave; south side	North Wollongong	Construct New	Construction	Complete				
Hindmarsh Ave; Railway Cr to Porter St; south side	North Wollongong	Construct New		Complete				
Exeter Ave; Princes Hwy to Achilles Ave; south side	North Wollongong	Construct New		Complete				
Channon St; Nimbin St to Keerong Ave	Russell Vale	Construct New	Construction	Construction				
Stanwell Park Reserve; Kiosk to Amenities	Stanwell Park	Construct New			Construction			
Railway Cr Pedestrian Facility	Stanwell Park	Construct New	Construction	Design	Construction			
The Drive; Lawrence Hargrave Dr to Stanwell Park Tennis Courts	Stanwell Park	Construct New	Construction	Complete				
Cochrane Rd, Redman Ave to Lawrence Hargrave Dr	Thirroul	Construct New			Construction			
George St; 17 George St to Keaton Lane	Thirroul	Construct New	Construction	Construction	Design			

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George St; Keaton Ln to Robinsville Cr (Feasibility)	Thirroul	Construct New			Design			
Thomas Gibson Park Footpath Link	Thirroul	Construct New	Construction	Complete				
Pop Errington Park; connection to George St	Towradgi	Construct New	Construction	Complete				
Bent St; Greene St to Laneway, east side	Warrawong	Construct New	Construction	Complete				
Eyre Place	Warrawong	Construct New	Construction	Construction				
Greenacre Rd, Mercury St to Rosemont St (incl nth section of	West Wollongong	Construct New	Construction	Construction				
Rosemont St; Dempster St to Dempster St	West Wollongong	Construct New	Construction	Construction				
Fisher St; Phillips Ave to Gilmore St; west side	West Wollongong	Construct New		Complete				
Windang Tennis Court Path	Windang	Construct New			Construction			
Allan St; Staff St to Rowland Ave; east side	Wollongong	Construct New			Construction			
Finlayson St; Auburn St to Kenny St	Wollongong	Construct New			Construction			
Kenny St; Fox Ave to Swan St	Wollongong	Construct New			Construction			
Edward St; Flinders St to Church St	Wollongong	Construct New	Design	Design	Construction			
West St; Church St to end	Wollongong	Construct New	Design	Design	Construction			
Burrelli Street; Continuous Footpath Treatments	Wollongong	Construct New	Design	Design	Construction		Construction	
Market Street; Continuous Footpath Treatments	Wollongong	Construct New	Design	Design	Construction		Construction	
Swan St; Auburn St to eastern end; north side	Wollongong	Construct New	Design	Design	Construction			Design
Pedestrian Ramp Upgrade around Heritage Fig, Stewart St	Wollongong	Construct New		Design	Design			
View St; Gipps St to Edward St; east side	Wollongong	Construct New	Construction	Construction				
Beatson St; 41 Beatson St to 202-206 Corrimal St	Wollongong	Construct New				Construction		
Rowland Ave; Allan St to Crana Pl; north side	Wollongong	Construct New	Construction	Complete				
Bode Ave; Virginia St to Blacket St	Wollongong	Construct New				Design	Construction	
Park St; Bourke St to Edward St	Wollongong	Construct New					Design	Construction
Young St; Victoria St to Belmore St; west side	Wollongong	Construct New					Design	
Union St; Strathearn Ave to Gladstone Ave	Wollongong	Construct New				Design	Construction	
Beach St; Kembla St to Corrimal St	Wollongong	Construct New	Construction	Construction				
Robinson St; Hercules St to Denison St	Wollongong	Construct New		Complete				
Bligh St; Mercury St to end	Wollongong	Construct New		Complete				
New footpath link from Corrimal to the existing Council building footpath	Wollongong	Construct New		Complete				
Dorrigo Ave, Royal Cr to Railway Pde	Woonona	Construct New	Construction	Complete				
Footpaths - Renew					$3,090,000	$2,765,000	$2,350,000	$2,580,000
Lawrence Hargrave Dr; Toxteth Avenue to Austinmer St	Austinmer	Replacement			Design	Construction		
Balfour Rd; Asquith St to Hill St - Left	Austinmer	Replacement	Construction	Design	Design			
Offroad Footpath - Slade Park P1	Austinmer	Replacement	Construction	Construction				
Prince Edward Dr; Kanahooka Rd to St Lukes Ave	Brownsville	Replacement				Design	Construction	
Coledale Beach Carpark Footpaths	Coledale	Replacement	Construction	Construction	Construction			
Cater St; Lawrence Hargrave Dr to Railway St	Coledale	Replacement	Design	Design	Construction			
Offroad footpath; Rawson St to Cowell Ln	Coledale	Replacement	Design	Design	Construction			
Cringila Link Cycle Way; Five Islands Rd crossing to Lake Ave	Cringila	Replacement			Design	Construction	Construction	
Cringila Community Park Footpath	Cringila	Replacement			Design	Construction	Construction	
Marshall St; Cleveland Rd to Avondale Rd	Dapto	Replacement	Design	Design	Construction			
Elizabeth St; Marshall St to Princes Hwy 1095	Dapto	Replacement	Design	Design	Construction			

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Bong Bong Rd; Station St intersection footpath	Dapto	Replacement			Design			
Prince Edward Dr; Yalunga St to Kanahooka Rd	Dapto	Replacement			Design	Construction		
Princes Hwy; Elizabeth St to Cleveland Rd	Dapto	Replacement			Design	Construction		
Prince Edward Dr; Khan Park path	Dapto	Replacement			Design	Construction		
Offroad Footpath - Guest Park S1 (Lombard Ave to nth of bri	Fairy Meadow	Replacement	Design	Design	Construction			
Offroad Footpath - Guest Park N1	Fairy Meadow	Replacement	Design	Design	Construction			
Elliot Rd; Storey St to Cowper St	Fairy Meadow	Replacement	Design	Design	Construction			
Bourke St; Clifford St to Grafton St	Fairy Meadow	Replacement	Construction	Complete				
Bellevue Rd to Outlook Drive, AC replacement	Figtree	Replacement	Design	Design	Construction			
Lantarra Pl; Branch Ave to End	Figtree	Replacement	Design	Construction	Construction			
Offroad Footpath - Risley Rd to Harry Graham Park	Figtree	Replacement			Design	Construction		
Benney Ave; Figtree Cr to End	Figtree	Replacement			Design	Construction		
Lukin St; 72-74 Park St to End	Helensburgh	Replacement				Design	Construction	
Galong Cr; Gareema Ave to Gilba Rd	Koonawarra	Replacement	Design	Design	Construction			
Wallabah Way; Culgoa Cr to Camira St	Koonawarra	Replacement	Design	Pre-Construction	Construction			
Eleebana Cr; Bundella Pl to Erang Pl	Koonawarra	Replacement	Design	Design	Construction			
Caloola Ave; Culgoa Cr to Camira St	Koonawarra	Replacement			Design	Construction		
Culgoa Cr; Wallabah Way to Caloola Ave	Koonawarra	Replacement			Design	Construction		
Kyeema Ave; Goodah Ave to Karingal Ave	Koonawarra	Replacement			Design	Construction		
Gowrie St; Fowlers Rd to Galong Cr	Koonawarra	Replacement	Construction	Complete				
Gilba Rd; Goondah Ave to Illaroo Pde	Koonawarra	Replacement	Construction	Complete				
Offroad Footpath - Hassan St to Northcliffe Dr	Lake Heights	Replacement	Construction	Design				
Lake Heights Rd; Gloria Cr to Grande View Pde	Lake Heights	Replacement	Construction	Design			Design	Construction
Offroad Footpath - Woodlawn Ave to Gorrel Cr	Mangerton	Replacement	Design	Design	Construction			
Taronga Ave; Heaslip St to Toorak Ave	Mangerton	Replacement			Design	Construction		
Cliff Rd, Car Park to George Hanley Drive, west	North Wollongong	Replacement	Construction	Complete				
Offroad Footpath - Robertson St to McGowen St	Port Kembla	Replacement			Design	Construction		
Offroad Footpath - Spooner St to Illawarra St	Port Kembla	Replacement	Construction	Complete				
Allan St Footpath	Port Kembla	Replacement	Construction	Complete				
Princes Hwy; Hicks St to Terania St	Russell Vale	Replacement	Design	Design	Construction			
Russell Vale Golf Course	Russell Vale	Replacement			Construction			
Church St; Roxburgh Ave to Sea Foam Ave	Thirroul	Replacement	Design	Design	Construction			
Princes Hwy; Factory Rd to Victoria St	Unanderra	Replacement			Design	Construction		
LANE 139; Nudjia Rd to End - Right	Unanderra	Replacement	Construction	Complete				
Cowper St; Clive Ave to Minnegang St	Warrawong	Replacement			Construction			
Offroad Footpath - Bent St to King St	Warrawong	Replacement	Design	Design	Construction			
Therry St; London Dr to Abercrombie St	West Wollongong	Replacement			Design	Construction		
Offroad Footpath - Highway Ave to Mt Keira Rd	West Wollongong	Replacement			Design	Construction		
Keira St; Gipps St to Edward St	Wollongong	Replacement			Design	Construction		
Mangerton Rd; Brownlee St to Rowland Ave	Wollongong	Replacement			Design	Construction		
Strathearn Ave; Lauder Ave to South St	Wollongong	Replacement			Design	Construction		
Gilmore St; David St to Crown St/Princes Hwy	Wollongong	Replacement			Design	Construction		

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Pioneer Rest Park Footpath	Wollongong	Replacement	Design	Design	Design			
Auburn St; Station St to Dean St	Wollongong	Replacement	Construction	Complete				
Lane 62; Pittman Ln - End to Hopetoun St	Woonona	Replacement	Design	Design	Construction			
Offroad Footpath - Popes Rd to Joseph St	Woonona	Replacement	Design	Design	Construction			
Stewart St; Gordon St to Cul De Sec	Woonona	Replacement	Design	Design	Construction			
CBD Public Domain					$2,540,000	$2,585,000	$2,500,000	$2,670,000
Kembla St; Crown St - Market St, West side	Wollongong	Upgrade	Design	Deferred	Construction	Construction		
Market St; Thomas St to Market St, West side	Wollongong	Upgrade	Design	Design	Construction			
Market St; Market Pl to Queens Pde	Wollongong	Upgrade	Design	Design	Construction			
Stewart St: Harbour St to Corrimal St, North side	Wollongong	Upgrade	Design	Design	Construction			
Crown St; Corrimal St to Kembla St North and South sides	Wollongong	Upgrade	Design	Design	Construction			
Crown St West; Railway Pde to Gladstone St	Wollongong	Upgrade	Construction	Design	Construction			
Burelli St; Atchison St intersection footpath	Wollongong	Upgrade		Deferred	Design	Construction		
Keira St; Burelli St to Crown St, East and West sides	Wollongong	Upgrade			Design	Construction	Construction	
Globe Lane; Burelli St to Corwn St Mall	Wollongong	Upgrade		Design				
Burelli St; Kembla St to Corrimal St, South sides	Wollongong	Upgrade				Design	Construction	
Burelli St; Simpson Pl to Kembla St, North sides	Wollongong	Upgrade				Design	Construction	
Kembla St; Crown St to Market St, West sides	Wollongong	Upgrade					Design	
Crown St West; Keira St to Atchison St	Wollongong	Upgrade	Construction	Complete				
Keira St - Smith St to 71 Keira St - East Side	Wollongong	Upgrade	Construction	Complete				
Wollongong City Centre Wayfinding Signage	Wollongong	Upgrade	Construction	Design				
Crown St; Darling St to Denison St, West side	Wollongong	Upgrade	Construction	Complete				
Corrimal St; Crown St to 120 Corrimal St	Wollongong	Upgrade		Complete				
Regent St; Market St to 14 Regent St, West side	Wollongong	Upgrade		Complete				
Village and Town Centres					$1,520,000	$3,100,000	$3,000,000	$3,400,000
Corrimal CBD Footpaths - Stage 1	Corrimal	Upgrade	Construction	Complete				
Corrimal CBD Footpaths - Stage 2 + 3	Corrimal	Upgrade	Construction	Design				
Cringila CBD - Stage 2	Cringila	Upgrade		Complete				
Helensburgh Village Centre - Stage 2	Helensburgh	Upgrade	Design	Design	Construction			
Helensburgh Village Centre - Stage 1	Helensburgh	Upgrade	Construction	Complete				
Warrawong CBD Upgrade	Warrawong	Upgrade	Design	Design	Design	Construction	Construction	
Windang Footpath Renewal Program	Windang	Upgrade			Design	Design	Construction	
Lake Illawarra Foreshore					$0	$10,000	$100,000	$120,000
Lake Illawarra Entrance Management works	Windang	Construct New	Design	Scoping				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Car Parks & Boat Ramps					$2,335,000	$1,275,000	$1,900,000	$1,830,000
Car Parks - New					$385,000	$100,000	$700,000	$430,000
Barrier Construction and Formalised Parking in Holborn Parade	Berkeley	Upgrade		Design	Construction			
Berkeley Park Carpark - Off Bourke Way	Berkeley	Upgrade		Complete				
Robert Ziems Park Cricket Ground Carpark	Corrimal	Reconstruction	Construction	Complete				
Baan Baan Rd Car Park Access realignent	Dapto	Upgrade	Construction	Design	Construction			
Hector Harvey Oval	Koonawarra	Construct New	Design	Design	Construction			
Stuart Park Car Parking and Traffic Calming	North Wollongong	Construct New				Design	Construction	
Hill 60 Car Park	Port Kembla	Upgrade					Design	
Holly Mount Park Car Park	Russell Vale	Construct New	Construction	Construction				
Lawrence Hargrave Dr - Car Park Pedestrian Safety	Scarborough	Upgrade	Design	Deferred			Design	
Swan Street, east of Corrimal St	Wollongong	Construct New	Design	Design	Design		Construction	
Smith St Underpass Car Park Upgrade	Wollongong	Upgrade				Design	Construction	
City Centre Parking Guidance System	Wollongong	Construct New	Construction	Design				
City Centre Car Park Lighting Upgrades	Wollongong	Construct New	Construction	Construction		Construction	Construction	
Car Parks - Renew					$1,750,000	$1,175,000	$1,200,000	$1,400,000
Austinmer Beach Carpark	Austinmer	Reconstruction				Design	Construction	
Bellambi Pre School Carpark	Bellambi	Reconstruction			Design	Construction		
William Beach Park Carpark & Access Rd	Brownsville	Reconstruction	Design	Design	Construction			
Sandon Point Reserve Carpark	Bulli	Reconstruction	Design	Pre-Construction	Construction			
Bulli Tourist Park Carpark	Bulli	Reconstruction			Design	Construction		
Coledale Beach Top Carpark on Lawrence Hargrave Dr	Coledale	Reconstruction	Construction	Construction	Construction			
Shark Beach Carpark	Coledale	Reconstruction			Design	Construction		
Coniston Community Centre - Bridge St	Coniston	Reconstruction	Construction	Construction				
Robert Ziems Park Carpark	Corrimal	Reconstruction			Design	Construction		
Corrimal Pool Car Park	Corrimal	Reconstruction	Construction	Complete				
Dapto Swimming Pool Carpark	Dapto	Reconstruction				Design	Construction	
Guest Park Carpark	Fairy Meadow	Reconstruction		Design	Construction			
Fairy Meadow SLSC Carpark	Fairy Meadow	Reconstruction	Construction	Construction				
Sid Parish Park Carpark	Figtree	Reconstruction			Design	Construction		
Figtree Park Carpark	Figtree	Reconstruction				Design	Construction	
Rex Jackson Park, Netball Court Carpark - Robertson St	Helensburgh	Reconstruction	Construction	Complete				
Kembla Height Community Centre Disabled Parking	Kembla Heights	Reconstruction	Construction	Construction				
Allan St Carpark	Port Kembla	Upgrade	Construction	Complete				
Corbett Avenue, Thirroul - McCauley's Beach Carpark	Thirroul	Reconstruction			Design	Construction		
Towradgi SLSC Carpark	Towradgi	Reconstruction			Design	Construction		
South Depot Carpark	Unanderra	Reconstruction				Design	Construction	
Darcy Wentworth Park Carpark	Warrawong	Reconstruction			Design	Construction		
Wombarra Pool Carpark	Wombarra	Reconstruction		Complete				
Ocean Park Carpark	Woonona	Reconstruction			Design	Construction		
Grand Pacific Walk					$200,000	$0	$0	$0
Grand Pacific Walk - Coledale Beach Car Park	Coledale	Construct New	Construction	Construction	Construction			

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Traffic Facilities Including Street Lighting					$2,663,375	$1,302,500	$990,000	$930,000
Traffic Facilities					$2,663,375	$1,302,500	$990,000	$930,000
Pioneer Rd - Rothery St Traffic Lights	Bellambi	Upgrade	Design	Design	Construction			
Rothery St kerb blister near Gladstone St	Bellambi	Construct New	Construction	Construction				
Flagstaff Rd/Tern Pl - Roundabout	Berkeley	Construct New	Construction	Construction				
North Depot Access Upgrade	Bulli	Construct New	Design	Design	Design			
Point Street Local Area Traffic Management	Bulli	Construct New	Construction	Complete				
Lake Avenue Traffic Calming	Cringila	Construct New	Construction	Complete				
Princes Hwy - Moombara St Intersection Upgrade	Dapto	Upgrade	Design	Scoping	Design	Design		
Murray Rd Pedestrian Crossing Facility at Carrol Rd	East Corrimal	Construct New			Design		Construction	
Princes Hwy Intersection Upgrade - Daisy St/Cambridge St	Fairy Meadow	Upgrade	Design	Design	Design			Construction
Cordeaux Rd - Princes Hwy Roundabout Upgrade	Figtree	Construct New	Construction	Design	Construction			
Lewis Dr Childrens Crossing	Figtree	Construct New			Design	Construction		
Foley St Road Safety Upgrades	Gwynneville	Construct New	Design	Design	Construction			
Lilyvale St/Walker St intersection upgrade	Helensburgh	Upgrade	Design	Design	Construction			
Parkes St - pedestrian facility	Helensburgh	Construct New	Construction	Construction				
Kanahooka Rd - Wistari Ave Roundabout	Kanahooka	Upgrade	Construction	Complete				
Northcliffe Dr, Pharlap Ave to Princes Hwy, roundabout	Kembla Grange	Construct New		Complete				
Northcliffe Dr pedestrian refuge near Lake Heights Rd	Lake Heights	Construct New			Design	Construction		
Mount Keira Rd - Spring St Intersection Upgrade	Mount Keira	Construct New	Design	Design	Design	Construction		
Bourke St/Cliff Rd Intersection Improvements	North Wollongong	Construct New	Design	Deferred	Design	Design	Design	
Tarrawanna Rd Safety Improvments	Tarrawanna	Construct New		Design	Construction			
Phillips St near Ryan's Hotel Pedestrian Facility	Thirroul	Upgrade	Design	Design	Construction			
Pioneer Rd - Towradgi Road Traffic Lights	Towradgi	Upgrade	Design	Design	Construction			
Towradgi Rd-Caters Lane Intersection Modifications	Towradgi	Construct New	Construction	Design	Design	Construction		
Towradgi Rd traffic calming	Towradgi	Construct New	Construction	Design	Design	Construction		
Cummins St Childrens Crossing	Unanderra	Construct New			Design			
King St/Greene St/Montgomery St	Warrawong	Construct New	Design	Design	Design	Construction	Construction	
King St/Cowper St Traffic Light Upgrade	Warrawong	Upgrade	Design	Design	Design	Construction	Construction	
Denison St Road Safety Upgrades	Wollongong	Construct New	Design	Design	Construction			
Mercury St - Greenacre Rd Roundabout	Wollongong	Construct New	Design	Design	Construction			
Burelli St - Church St Traffic Lights	Wollongong	Upgrade	Design	Design	Construction			
Stewart St -Kembla St traffic lights	Wollongong	Construct New	Construction	Complete				
Smith St railway underpass design work	Wollongong	Upgrade	Construction	Deferred				Design
Auburn St - Swan St Intersection Traffic Calming	Wollongong	Construct New	Construction	Pre-Construction				
Church St accessible kerb ramps at George St	Wollongong	Upgrade	Construction	Design				
Rawlison Ave kerb blister near Strathearn Ave	Wollongong	Construct New	Construction	Complete				

WEST DAPTO

This service provides land use planning in accordance with federal, state, regional and local environmental legislation and policies. Land use planning includes: precinct planning; preparation and assessment of planning proposals; local environmental plans and development control plans; heritage management; planning studies; management of Developer Contributions, Planning Certificates and community land management plans.



SERVICE DELIVERY STREAMS

- West Dapto Planning
- Developer Contributions Planning
- Local Environmental Planning
- Urban Renewal and Civic Improvement
- Community Land Management Planning
- Road Safety, Traffic and Transport Planning

SUPPORTING DOCUMENTS

- Wollongong Heritage Strategy 2019 – 2022
- West Dapto Vision 2018
- West Dapto Development Contributions Plan 2020

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$41,015,001

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$158,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
West Dapto					$7,610,000	$11,365,000	$11,040,000	$11,000,001
West Dapto Planning					$7,610,000	$11,365,000	$11,040,000	$11,000,001
West Dapto Expansion					$7,610,000	$11,365,000	$11,040,000	$11,000,000
Cleveland Rd Upgrade	Cleveland	Reconstruction	Design	Design	Design			
Road 2 - Brooks Reach to Cleveland Rd	Cleveland	Construct New					Design	
Bong Bong Rd -Station St traffic lights	Dapto	Construct New	Construction	Design	Design	Construction	Construction	
Fowlers Road Upgrade (South)	Dapto	Upgrade		Design				
Shone Ave Shared Path missing link	Horsley	Construct New	Design	Design	Construction			
Hayes Ln Bridge Detailed Design	Horsley	Construct New	Design	Design	Design	Design		
North South Link Road - Bong Bong Rd to Fowlers Rd	Horsley	Construct New						Design
Extension of Fowlers Rd to Fairwater Dr	Horsley	Construct New	Construction	Complete				
Darkes Town Centre Sporting Facilities	Kembla Grange	Construct New			Design			
Marshall Mount Rd - Yallah Rd to Calderwood inc. bypass road	Marshall Mount	Construct New			Design	Design	Design	
Marshall Mount/Yallah - Road 8	Marshall Mount	Upgrade					Design	Design
Bus Shelters - West Dapto	Various	Construct New	Design	Deferred	Design	Construction	Construction	
West Dapto Rd/Wongawilli Rd/bridge upgrade	Wongawilli	Reconstruction	Construction	Design	Construction			
West Dapto Rd – Rainbird Dr to Shone Ave	Wongawilli	Construct New	Design	Design	Construction	Construction	Construction	Construction
Northcliffe Dr Extension (Stage 1) - Sheaffes Rd to West Dapto Rd	Wongawilli	Construct New	Design	Scoping	Design	Design	Design	
Northcliffe Dr extension	Wongawilli	Construct New	Design	Design	Design			
Sheaffes Rd - Sheaffes Rd to West Dapto Rd Intersection	Wongawilli	Reconstruction					Design	Design
Darkes Rd - Princes Hwy to West Dapto Rd Intersection	Wongawilli	Reconstruction					Design	
West Dapto Rd/Sheaffes Rd/Darkes Rd Upgrade	Wongawilli	Reconstruction	Design	Design				
Yallah Rd - Marshall Mount Rd to M1 Hwy	Yallah	Upgrade					Design	

INFRASTRUCTURE PLANNING AND SUPPORT

This service includes the strategic and technical planning for the whole of life asset management of Councils infrastructure undertaken by Council staff. The projects listed include those that are required to support the delivery of this service, including Council administrative building works and Councils plant and fleet management.

This service also contains the Capital Project Contingency, an amount of capital funding not allocated to specific projects. This is utilised on individual projects across the entire program as required. Each year this is approximately 2-3% of the total capital budget.



SERVICE DELIVERY STREAMS

- Infrastructure strategic planning
- Capital Program Control
- Design and Technical Services
- Infrastructure Information and Systems Support
- Support Assets

SUPPORTING DOCUMENTS

- Resourcing Strategy 2018 - 2022
- Asset Management Plans
- Asset Management Improvement Program
- Access and movement strategies
- Town and village plans
- Site specific master plans (e.g., Botanic Gardens Masterplan)

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$34,573,257

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$2,837,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Infrastructure Planning and Support					$9,450,411	$8,523,820	$7,512,357	$9,086,669
Capital Program Control					$2,335,411	$1,693,820	$1,982,357	$2,836,669
Capital Project Contingency					$2,335,411	$1,673,820	$1,962,357	$2,836,669
Capital Project Planning					$0	$20,000	$20,000	$0
Support Assets					$7,115,000	$6,830,000	$5,530,000	$6,250,000
Administration Buildings					$2,915,000	$2,980,000	$2,180,000	$2,650,000
North Depot Equipment Shed	Bulli	Upgrade		Complete				
Works Depots-Asset Renewal	Not Applicable	Upgrade			Construction			Construction
Admin Building Roof Sheeting and Façade	Wollongong	Replacement	Construction	Design	Construction	Construction		
Floor VAV Refurbishments - Air Conditioning	Wollongong	Replacement	Construction	Pre-Construction	Construction	Construction		
Central Depot Accommodation + Workplace Upgrades	Wollongong	Refurbishment	Construction	Design	Construction	Construction	Construction	
Admin Building Multi-Storey Car Park Upgrade	Wollongong	Upgrade	Construction	Pre-Construction	Construction			
Admin Building Level 2 Social Space Refurbishment	Wollongong	Refurbishment	Construction	Pre-Construction	Construction			
Integral Building Roof Replacement and Solar Installation	Wollongong	Replacement			Design	Design	Construction	Construction
Integral Building Fire System Replacement	Wollongong	Replacement			Design		Construction	Construction
Integral Building Refurbishment and HVAC	Wollongong	Replacement	Design	Scoping	Design	Construction	Construction	Construction
Admin Building Office Fitouts	Wollongong	Bulk	Procure	Design	Procure	Procure	Procure	
Admin Building Chairs	Wollongong	Bulk	Procure	Design	Procure	Procure	Procure	
Admin Building Fire Panel, Communication, and Detection System	Wollongong	Upgrade		Complete				
Integral Building Disabled Toilet Ground Floor	Wollongong	Upgrade		Complete				
Administration Building Solar on Carpark	Wollongong	Upgrade	Construction	Construction				
Admin Building Library lights	Wollongong	Replacement	Construction	Complete				
Admin Building Loading Dock Safety Upgrades	Wollongong	Upgrade	Construction	Pre-Construction				
Admin Building Coffee Cart Compliance Works	Wollongong	Refurbishment	Construction	Design				
Admin Building Burelli St - Building Efficiency Upgrades	Wollongong	Replacement	Design	Scoping		Construction	Construction	
Minor Plant					$4,200,000	$3,850,000	$3,350,000	$3,600,000

STORMWATER SERVICES

This service provides 730 kilometres of drainage and associated infrastructure assets across the city that aim to be safe, efficient, effective and sustainable.

Continue to implement a coordinated approach to floodplain management and protection of waterways including beaches, lakes, lagoons and streams from urban pollutants.



SERVICE DELIVERY STREAMS

- Floodplain Management
- Stormwater Management

SUPPORTING DOCUMENTS

- Stormwater asset management plan
- Flood studies and floodplain risk management plans
- Estuary management plans and studies
- Stormwater management plans
- Towradgi Lagoon entrance management policy
- Fairy Lagoon entrance management policy

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$27,535,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$10,827,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Stormwater Services					$8,320,000	$6,705,000	$6,700,000	$5,810,000
Floodplain Management					$2,695,000	$3,800,000	$4,150,000	$3,300,000
Floodplain Structures - New					$2,695,000	$3,800,000	$4,150,000	$3,300,000
Balgownie Rd, Donnans Bridge, debris control, C6	Balgownie	Construct New	Design	Design	Design	Design	Construction	
Brompton Rd, DCS (BG10)	Bellambi	Construct New	Construction	Design	Construction			
Channel recon Railway to Holy Spirit College	Bellambi	Upgrade	Design	Design	Construction	Construction	Construction	
Kells Cr Drainage Upgrade	Bellambi	Construct New					Design	Design
Gordon Hutton Park, DCS (WC01)	Bulli	Construct New	Construction	Design	Construction			
Ursula Rd Flood Mitigation Scheme	Bulli	Upgrade	Design	Design	Design	Construction	Construction	Construction
Memorial Dr, DCS (BG09)	Corrimal	Construct New	Construction	Design	Construction			
Kanahooka Rd Flap Gate	Dapto	Construct New	Construction	Design	Construction			
Brooks Creek, Byamee St, Debris Control, 1.5D	Dapto	Construct New	Construction	Design	Design	Construction		
23 Burringbar St, VPS	Dapto	Procurement	Procure	Complete				
McMahons St detention basin study	Fairy Meadow	Construct New	Design	Design	Design	Design	Construction	Construction
Cabbage Tree Ln, debris control structure	Fairy Meadow	Construct New					Design	Construction
Dawson St Culvert Flood Mitigation	Fairy Meadow	Upgrade					Design	Construction
The Avenue, DCS	Figtree	Construct New	Design	Design	Design	Construction	Construction	
35 Uralba St - Channel Works	Figtree	Construct New	Design	Design	Design	Construction		
Byarong Creek (Arrow Avenue), bank support	Figtree	Construct New					Design	Design
Golf Course, DCS (BG04)	Russell Vale	Construct New	Design	Design	Construction	Construction		
130 Pioneer Rd, flood affected property	Towradgi	Procurement	Procure	Complete				
Tallegalla St Flood Mitigation	Unanderra	Construct New					Design	Design
Voluntary Purchasing Scheme	Various	Procurement	Procure		Procure	Procure	Procure	Procure
Implement High Priority Options Hewitts Creek FRMSP	Various	Construct New				Design	Design	Construction
implement High Priority Options Towardgi Creek FRMSP	Various	Construct New				Design	Design	Construction
Implement High Priority Options Allans Creek FRMSP	Various	Construct New					Design	Design
Stormwater Management					$5,625,000	$2,905,000	$2,550,000	$2,510,000
Stormwater Drainage - New					$840,000	$450,000	$450,000	$350,000
12 Hunter St stormwater pit	Balgownie	Upgrade	Construction	Design	Construction			
17 Para St swale	Balgownie	Upgrade	Construction	Construction				
39 Franklin Ave Drainage Improvements	Bulli	Upgrade					Design	Construction
Mount Brown Rd drainage upgrade	Dapto	Upgrade	Construction	Design	Construction			
Byamee St Drainage Upgrade	Dapto	Upgrade						Design
Cawley St drainage upgrade	East Corrimal	Upgrade	Construction	Complete				
Bank Stabilisation adjacent to Fraternity Club Carpark	Fairy Meadow	Construct New	Construction	Design	Construction			
Dawson St Channel Stabilisation	Fairy Meadow	Upgrade	Construction	Design	Construction			
River Oak Rd Drainage Upgrade	Farmborough Heights	Construct New					Design	Construction
O'Briens Ln pit upgrade	Figtree	Upgrade	Design	Deferred	Design	Construction		
26 Frances St kerb and gutter modification	Gwynneville	Reconstruction	Construction	Complete				
High St pit modification and kerb & gutter	Helensburgh	Upgrade	Design	Deferred	Design	Design	Construction	
Old Station Rd drainage	Helensburgh	Upgrade	Construction	Design		Design	Construction	
3 Cosgrove Ave stormwater pit	Keiraville	Construct New	Design	Design	Construction			

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
13 Denise St Bank Stabilisation and Drainage Replacement	Lake Heights	Upgrade		Complete				
Eirene Ave/Meares Ave overland flow	Mangerton	Upgrade				Design	Construction	
Queen Elizabeth Drive, swale drainage upgrade	Mount Keira	Upgrade	Construction	Complete				
Wollongong High School Detention Basin Drainage	North Wollongong	Upgrade	Design	Design	Construction	Construction		
Station Rd, upgrade works	Otford	Upgrade	Construction	Design	Construction			
Russell Vale Golf Course Access Road	Russell Vale	Upgrade	Design	Design	Construction			
3 Wilson St Bank Stabilisation	Scarborough	Upgrade		Complete				
27A Murrawal Rd drainage upgrade	Stanwell Park	Upgrade	Design			Design	Construction	
Beach Rd Drainage Upgrade	Stanwell Park	Upgrade					Design	Construction
1-3 Spray St	Thirroul	Upgrade	Construction	Pre-Construction	Construction			
Fords Rd Drainage modifications	Thirroul	Upgrade	Construction	Design	Construction			
73 George St Debris Control Structure	Thirroul	Upgrade					Design	
15 Mount Gilead Rd Drainage	Thirroul	Upgrade		Complete				
Blackman Pde drainage swale	Unanderra	Upgrade	Design	Design	Design	Design	Construction	
35 Beveles Ave, Bank Stabilisation	Unanderra	Upgrade		Complete				
Beveles Avenue Bank Stabilisation	Unanderra	Construct New				Design	Design	Construction
Swan St Channel maintenance access	Wollongong	Construct New	Design	Design	Design	Construction		
19 Auburn St drainage upgrade	Wollongong	Upgrade	Design	Design	Design	Design	Construction	
61 Market St drainage upgrade	Wollongong	Upgrade	Design	Deferred	Design	Design	Construction	
Parkside Ave stormwater drainage upgrade	Wollongong	Upgrade	Design	Deferred		Design	Construction	
Dam Rd Headwall and guardrail	Wombarra	Upgrade	Construction	Deferred	Design	Construction		
Strahan Park drainage upgrade	Woonona	Upgrade	Design				Design	Construction
2 Muir St, pit	Woonona	Construct New				Design	Construction	
Hollymount Park stormwater upgrade	Woonona	Upgrade	Construction	Complete				
83 Popes Rd pit	Woonona	Upgrade	Design	Deferred		Design		
Stormwater Drainage - Renew					$4,730,000	$2,205,000	$1,950,000	$2,010,000
Hennings Ln, pipe reconstruction	Austinmer	Reconstruction	Construction	Design	Construction			
48 Railway Ave, pit and pipe reconstruction	Austinmer	Reconstruction	Design	Deferred	Design	Construction		
Asquith St - Trash rack modification	Austinmer	Reconstruction	Design	Deferred			Design	Construction
38 Railway Avenue (Austinmer), pipe reline	Austinmer	Reline					Construction	
24 Bootie St, channel lining	Balgownie	Reconstruction	Construction	Design	Construction			
113 Brokers Rd, pipe reline	Balgownie	Reline			Construction			
12 Howson Pl, pipe reline	Balgownie	Reline			Construction			
34 Chalmers St, pipe reconstruction	Balgownie	Reconstruction			Design	Construction	Construction	
10 Lang St, pipe reline	Balgownie	Reline				Construction		
5 Albert St - Culvert Refurbishment	Bellambi	Reconstruction	Construction	Complete				
151A Rothery Str	Bellambi	Reconstruction		Complete				
61 Cumberland St, pipe reline	Berkeley	Reline			Construction			
23 Wollamai Cr, headwall reconstruction	Berkeley	Reconstruction	Construction	Design	Design	Construction		
33 Imperial Dr, headwall and open channel reconstruction	Berkeley	Reconstruction				Design	Design	Construction
9 George St, headwall reconstruction	Berkeley	Reconstruction	Construction	Design				
Gannet Ave, Prescribed Dam Pipe Reline	Berkeley	Reline		Complete				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
223 Northcliffe Drive (Berkley), pipe reline	Berkeley	Reline						Construction
Whartons Creek, bank support	Bulli	Reconstruction	Design	Design	Construction	Construction		
17 O'Brien St, pipe reline	Bulli	Reline			Construction			
32 Hutton Ave, pipe recon	Bulli	Reconstruction	Construction	Pre-Construction	Construction			
20 Cope Place (Bulli), pipe reline	Bulli	Reline			Construction			
46 Trinity Row, pipe reline	Bulli	Reline					Construction	
1 Sturt place (Bulli), pipe reline	Bulli	Reline					Construction	
3 Waterloo Street (Bulli), pipe reline	Bulli	Reline						Construction
11 Lutana Place (Coniston), pipe reline	Coniston	Reline					Construction	
19 Birch Cr; pipe reline	Corrimal	Reline			Construction			
110A Collins St, pipe reconstruction	Corrimal	Reconstruction	Design	Design	Design	Construction		
4 Cheryl Pl, pipe recon	Corrimal	Reconstruction				Construction		
45 Robson St, Pipe reline	Corrimal	Reline		Design				
34 Robson St, culvert reconstruction	Corrimal	Reconstruction				Design	Construction	Construction
42 Lake Ave, pipe reline	Cringila	Reline			Construction			
20 Birmingham St; pipe reline	Cringila	Reline			Construction			
84 Emerson Rd, pit reconstruction	Dapto	Reconstruction	Design	Deferred	Construction			
50 Kundle St, pipe reconstruction	Dapto	Reconstruction	Design	Deferred	Design	Construction		
28 Prince Edward Dr, pipe reconstruction	Dapto	Reconstruction	Design	Deferred	Design	Construction	Construction	
24 Rutledge Ave, Pipe reline	Dapto	Reline		Construction				
14 Mulda St, pipe reline	Dapto	Reline		Construction				
128 Burke Rd, pipe reline	Dapto	Reline				Construction		
35 Mount Brown Rd, pipe reline	Dapto	Reline				Construction		
41 Kapooka Ave, pipe reline	Dapto	Reline				Construction		
28 Burrell Cr, pit replacement	Dapto	Reconstruction				Design	Construction	
12 Yorkshire Rd, pipe reconstruction	Dapto	Reconstruction					Design	Construction
85 Laver Rd, pipe reline	Dapto	Reline	Construction	Complete				
Darkes Rd, Culvert	Dapto	Reconstruction		Complete				
3 Elliotts Rd, culvert	Fairy Meadow	Reconstruction	Construction	Construction				
22 Bassett St, pipe reline	Fairy Meadow	Reline		Complete				
33 Cabbage Tree Lane (Fairy Meadow), pipe reline	Fairy Meadow	Reline					Construction	
19 Risley Rd, pipe reline	Figtree	Reline		Design	Construction			
14 Jaylang Place, pipe reconstruction	Figtree	Reconstruction	Construction	Design	Construction	Construction		
64 Princes Hwy, pipe reline	Figtree	Reline			Construction			
13 Mary Ave, pipe reline	Figtree	Reline			Construction			
Darragh Dr Bank Support	Figtree	Reconstruction	Design	Deferred	Design	Construction		
102 Bellevue Rd, pipe reline	Figtree	Reline		Construction				
13 Foy Ave, pipe reline	Figtree	Reline				Construction		Construction
56 Benny Ave, pipe reconstruction	Figtree	Reconstruction					Design	Construction
7 Garden Ave, pipe reline	Figtree	Reline	Construction	Complete				
13 Chislehurst Ave, pipe reline	Figtree	Reline	Construction	Complete				
40 Bellevue Rd, pipe reline	Figtree	Reline		Complete				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
48 Koloona Avenue, pipe reline	Figtree	Reline						Construction
35 Foster St, culvert reconstruction	Helensburgh	Reconstruction				Design	Construction	
38 Cowper Street (Helensburgh), Pipe Reline	Helensburgh	Reline					Construction	
41 Myee St, pipe reconstruction	Kanahooka	Reconstruction	Design	Deferred	Design	Construction		
92 Tait Ave, pipe reconstruction	Kanahooka	Reconstruction	Design	Deferred	Design	Construction		
23 Myee St, pipe reine	Kanahooka	Reline		Design				
27 Hayward St, pipe reconstruction	Kanahooka	Reconstruction						Design
11 Burrows Avenue, pipe reline	Kanahooka	Reline						Construction
21 Bulwarra St, Pipe reline	Keiraville	Reline			Construction			
Keira Mine Rd, Bank Rehabilitation	Keiraville	Reconstruction		Design	Construction	Construction		
20 Robsons Rd, pipe reline	Keiraville	Reline			Construction			
44 Georgina Ave, pipe reconstruction	Keiraville	Reconstruction	Design	Deferred	Design	Construction		
Botanic Garden, Pipe reline	Keiraville	Reline		Complete				
70 Paynes Rd, wingwall reconstruction	Kembla Grange	Reconstruction		Complete				
55 Harry Graham Dr, Pipe reline	Kembla Heights	Reline		Complete				
1 Willawa Place (Koonawarra), pipe reline	Koonawarra	Reline					Construction	
Barina Park retarding basin	Lake Heights	Reconstruction	Design	Pre-Construction	Construction			
1 Northcliffe Dr, pipe reconstruction	Lake Heights	Reconstruction	Design	Deferred	Construction			
219 Flagstaff Rd, Pipe reline	Lake Heights	Reline			Construction			
253 Mount Keira Rd, Pipe reline	Mount Keira	Reline		Complete				
7 Foothills Rd, pipe reline	Mount Ousley	Reline		Complete				
80 Dumfries Avenue (Mount Ousley), pipe reine	Mount Ousley	Reline					Construction	
37 Greenslopes Ave, pipe reline	Mount Pleasant	Reline			Construction			
175 Brokers Rd, pipe reline	Mount Pleasant	Reline			Construction			
2 Virginia St, pipe reconstruction	North Wollongong	Reconstruction				Design	Construction	
42 Domville Road, pipe reline	Otford	Reline					Construction	
Old Port Rd - Culvert Refurbishment	Port Kembla	Reconstruction	Design	Design	Construction			
50 Robertson St, pipe reline	Port Kembla	Reline	Construction	Complete				
32 Gloucester Boulevarde (Port Kembla), pipe reline	Port Kembla	Reline					Construction	
38 Keerong Ave, pipe reconstruction	Russell Vale	Reconstruction	Construction	Complete				
4 Nimbin St, pipe reline	Russell Vale	Reline		Complete				
3b Old Coast Rd, open channel	Stanwell Park	Reconstruction	Design	Deferred	Design	Construction		
18 The Drive - Brick Arch Culvert renewal	Stanwell Park	Reconstruction	Design	Design	Design	Construction	Construction	
Stanwell Beach Reserve pit reconstruction	Stanwell Park	Reconstruction						Design
20 Chellow Dene Ave, Brick Arch Culvert	Stanwell Park	Reconstruction	Construction	Complete				
25 Meadow St, pipe reconstruction	Tarrawanna	Reconstruction	Construction	Construction				
21 Cliff Pde, headwall reconstruction	Thirroul	Reconstruction	Design	Design	Design	Design	Construction	Construction
22 Armagh Pde, pipe reconstruction	Thirroul	Reconstruction	Construction	Construction				
11 Jennifer Cr, pipe reline	Thirroul	Reline						Construction
59 Armagh Pde, pipe reline	Thirroul	Reline						Construction
67 Thirroul Rd, pipe reconstruction	Thirroul	Reconstruction					Design	Construction
46 The Lookout, pit recon	Thirroul	Reconstruction	Construction	Construction				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
33 Robinsville Pl, pipe reconstruction	Thirroul	Reconstruction	Construction	Complete				
10 Colgong Cr, bank support	Towradgi	Reconstruction			Design	Design	Design	Design
Towradgi Creek, bank support	Towradgi	Reconstruction	Design	Design	Design	Design	Construction	Construction
3 Ridley Pde, pipe reline	Unanderra	Reline			Construction			
12 Waples Rd, pipe reconstruction	Unanderra	Reconstruction					Design	Construction
21 Coachwood Drive, pipe reline	Unanderra	Reline					Construction	
27 Vermont Rd, pipe reline	Warrawong	Reline			Construction			
Northcliffe Dr (Jackson Way & Kully Way) - Culvert	Warrawong	Reconstruction	Design	Design	Design	Design	Design	Design
248 Northcliffe Dr (Denise St and Griffin St) - Culvert	Warrawong	Reconstruction	Design	Design	Design	Design	Design	Design
4 Trevor Ave, pipe reline	Warrawong	Reline				Construction		
82 Flagstaff Rd, pipe reconstruction	Warrawong	Reconstruction						Design
53 Vermont Rd, pipe reline	Warrawong	Reline		Complete				
27 Fairfax Road, pipe reline	Warrawong	Reline					Construction	
23 Wilma Avenue; pipe reline	Warrawong	Reline					Construction	
27 Koorabel Ave, pipe reline	West Wollongong	Reline			Construction			
31 Thames St, pipe reconstruction	West Wollongong	Reconstruction	Construction	Pre-Construction	Construction			
2 Poulter St, pipe reline	West Wollongong	Reline	Construction	Complete				
Gunyah Park Dam - Prescribed dam Rehabilitation	West Wollongong	Reconstruction	Construction	Complete				
25 Gundarun street (West Wollongong), pipe reline	West Wollongong	Reline						Construction
81 Cliff Rd, Pipe reconstruction	Wollongong	Reconstruction	Design	Design	Design	Design	Construction	
90 Gipps St, gabion basket	Wollongong	Reconstruction				Design	Construction	
27 Evans St, culvert reconstruction	Wollongong	Reconstruction				Design	Design	Construction
21 Stewart St, culvert reconstruction	Wollongong	Reconstruction				Design	Design	Design
12 Bligh St, pit & pipe	Wollongong	Reconstruction		Complete				
20 Lighthorse Drive (Woonona), Pipe Reline	Woonona	Reline			Construction			
153 Campbell St - Culvert refurbishment	Woonona	Reconstruction	Design	Construction	Construction	Construction		
Water Quality Facilities					$55,000	$250,000	$150,000	$150,000
Port Kembla Beach, Stormwater Quality Improvement Device	Port Kembla	Construct New	Construction	Design	Design	Construction		
Belmore Basin, Stormwater Quality Improvement Device	Wollongong	Construct New	Design	Design	Design	Design	Design	Construction

WASTE MANAGEMENT

Waste management is responsible for providing customer focussed, reliable and responsible resource recovery, recycling and solid waste management to the community that enhances civic assets and amenities and maximises environmental sustainability now and into the future.



SERVICE DELIVERY STREAMS

- Public Litter Bin Collection
- Wollongong Waste and Resource Recovery Park
- Domestic Waste Collection Services
- Cleaning of public toilets

SUPPORTING DOCUMENTS

- Wollongong Waste and Resource Recovery Strategy 2022.
- Sustainable Wollongong 2030: A Climate Healthy City Strategy.

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$28,100,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$33,717,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Waste Management					$2,255,000	$7,580,000	$9,785,000	$8,480,000
Domestic Waste Collection Services					$2,255,000	$7,580,000	$9,785,000	$8,480,000
Waste Facilities					$2,255,000	$7,580,000	$9,785,000	$8,480,000
Whytes Gully Leachate Treatment System and Pond Upgrade	Kembla Grange	Upgrade	Construction	Construction	Construction	Construction		
Whytes Gully - Rapid Water Fill Station	Kembla Grange	Construct New	Construction	Construction	Construction			
Whytes Gully - Landfill Cover System	Kembla Grange	Replacement	Construction	Construction	Construction			
Whytes Gully Stage 2A Access Road / Early Earthworks	Kembla Grange	Construct New	Design	Design	Construction	Construction		
Leachate pond asset integration	Kembla Grange	Construct New	Construction	Construction	Design	Construction		
Leachate Pond Liner Replacement	Kembla Grange	Replacement	Design	Deferred	Design			
Whytes Gully New Cell Design (Stage 2A)	Kembla Grange	Construct New	Design	Design	Design	Construction	Construction	
Eastern Stormwater Diversion	Kembla Grange	Construct New	Design	Design	Design	Construction	Construction	
Whytes Gully New Cell Design Stage 2B	Kembla Grange	Construct New	Design	Design	Design	Design		
Demolition of former MRF building	Kembla Grange	Construct New		Complete				
Whytes Gully - Stormwater Pond Upgrade	Kembla Grange	Upgrade	Design	Deferred		Construction		
Whytes Gully New Cell (Stage 2)	Kembla Grange	Construct New	Construction	Complete				
Small Vehicle Transfer Station	Kembla Grange	Construct New		Scoping				
Whytes Gully - Wheel Wash	Kembla Grange	Construct New		Design				
Whytes Gully - Heavy Plant Wash Bay	Kembla Grange	Construct New		Design				
Enhanced City Presentation - Precinct Based Presentation Crews and Public Place Recycling	Various	Procurement			Construction			
Helensburgh Rehabilitation	Various	Residual Bulk	Bulk	Design	Design	Construction	Construction	Construction
Greenhouse Park Former Landfill Environment Remediation Proj	Wollongong	Reconstruction	Design	Design	Design	Design	Construction	Construction

COMMUNITY FACILITIES

Council's Community Facilities team manages and operates 56 Council-owned community facilities across the LGA. This includes neighbourhood centres, senior citizens centres, child care centres, branch libraries, community centres and community halls. The service provides accessible community spaces that support the delivery of a diverse range of community programs, activities and events. The service also manages a number of 'direct-run' Council facilities, supporting community development and enabling community groups to develop and deliver community services.

The Community Facilities unit also engages in long-term social infrastructure planning, to develop and plan for community centres, community halls and other facilities that will meet the needs of the community now and into the future. This service also manages a range of functions (from scoping to commissioning) associated with the maintenance, design, replacement or refurbishment of new and existing community facilities.



SERVICE DELIVERY STREAMS

- Community Facilities

SUPPORTING DOCUMENTS

- Places for People Wollongong Social Infrastructure Planning Framework: 2018-2028
- Asset Management Plans
- Wollongong City Libraries Strategy 2017-2022
- Ageing Plan 2018 2022
- Public Toilet Strategy 2019-2029
- Disability Inclusion Action Plan 2020-2025

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$16,845,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$22,395,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Community Facilities					$2,250,000	$3,315,000	$5,560,000	$5,720,000
Community Facilities					$2,250,000	$3,315,000	$5,560,000	$5,720,000
Buildings - Renew					$2,185,000	$3,235,000	$5,470,000	$5,600,000
Balgownie Village Community Centre - Kitchen & Access	Balgownie	Refurbishment			Design	Construction		
Bellambi Neighbourhood Centre Kitchen	Bellambi	Refurbishment	Construction	Complete				
Bulli RFS roof replacement	Bulli	Replacement			Construction			
Bulli Seniors Roof	Bulli	Replacement	Design	Design	Construction	Construction		
Bulli Beach Café	Bulli	Upgrade			Design			
Bulli Community Centre kitchenette	Bulli	Refurbishment			Design	Construction		
Bulli Community Centre Accessible Amenities	Bulli	Upgrade	Construction	Complete				
Bulli Miner's Cottage - Refurbishment	Bulli	Refurbishment		Design				
Western Suburbs Preschool Kitchen	Cordeaux Heights	Refurbishment			Design	Construction		
Corrimal Preschool - Kitchen & Laundry	Corrimal	Refurbishment			Construction			
Corrimal District Library Air Conditioning	Corrimal	Refurbishment			Design		Construction	Construction
Ribbonwood HVAC Upgrade	Dapto	Replacement			Design	Design	Construction	Construction
Ribbonwood Lift Replacement	Dapto	Replacement				Design	Construction	Construction
Ribbonwood Lighting System Upgrade	Dapto	Replacement				Design	Construction	Construction
Ribbonwood Library Refurbishment	Dapto	Refurbishment				Design	Construction	Construction
Ribbonwood Amenities upgrade	Dapto	Refurbishment				Design	Construction	Construction
Ribbonwood Scribbly Gum Room Kitchenette	Dapto	Refurbishment				Design	Construction	
Ribbonwood Foyer and office refurbishment	Dapto	Refurbishment				Design	Construction	Construction
Heininger Hall Mens and Ladies Amenities	Dapto	Refurbishment	Construction	Complete				
Fairy Meadow Community Centre Roof	Fairy Meadow	Replacement	Construction	Construction	Construction			
Figtree Oval Amenities Upgrade	Figtree	Refurbishment				Design	Construction	Construction
Figtree Community Hall Amenities	Figtree	Upgrade				Design	Construction	
Wollongong Senior Citizens Roof Replacement and Solar	Gwynneville	Replacement				Design	Construction	
Wisemans Park - Amenities	Gwynneville	Upgrade		Complete				
Wollongong Seniors Centre	Gwynneville	Refurbishment		Complete				
Webb Park Amenities Upgrade	Kanahooka	Upgrade		Complete				
Kembla Heights Community Hall Kitchen	Mount Kembla	Replacement		Design	Construction			
Otford Community Centre, Kitchen, Amenities and Accessibility	Otford	Refurbishment	Design	Design	Construction			
Otford RFS access	Otford	Upgrade			Design	Construction		
Port Kembla Community Centre Hall Kitchen and Amenities	Port Kembla	Refurbishment	Design	Construction	Construction			
Port Kembla Community Centre Hall, Workshop and Forecourt Stage 2	Port Kembla	Upgrade			Design	Construction	Construction	
Gibson Park Rugby League Amenities Refurbishment	Thirroul	Refurbishment					Design	Construction
Unanderra Community Centre Roof	Unanderra	Refurbishment			Design	Construction		
Wollongong Youth Centre Kitchen Replacement	Wollongong	Replacement			Design	Construction		
Belmore Basin Amenities Replacement	Wollongong	Replacement			Design	Design	Construction	Construction
Stewart St Children's Centre Kitchen and Laundry	Wollongong	Refurbishment	Construction	Complete				
Wongawilli Hall refurbishment and upgrade	Wongawilli	Refurbishment			Design			
Furniture and Fittings - Renew					$20,000	$80,000	$90,000	$120,000
Buildings - New					$45,000	$0	$0	$0

CREMATORIUM & CEMETERIES

This service provides memorial, burial and funeral service facilities at six sites across the Local Government Area.



SERVICE DELIVERY STREAMS

- Wollongong Memorial Gardens and Cemeteries

SUPPORTING DOCUMENTS

- Memorial Gardens Masterplan

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$1,925,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$7,618,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Crematorium and Cemeteries					$115,000	$1,255,000	$315,000	$240,000
Wollongong Memorial Gardens and Cemeteries					$115,000	$1,255,000	$315,000	$240,000
Roadworks - New					$0	$0	$0	$0
Helensburgh Cemetery Access Road	Helensburgh	Upgrade	Construction	Complete				
Wollongong Lawn Cemetery New Road	Kembla Grange	Construct New		Complete				
Crematorium/Cemetery - Renew					$115,000	$1,255,000	$315,000	$240,000
Wollongong Memorial Gardens Double Niche Wall	Berkeley	Construct New	Construction	Construction				
Wollongong Memorial Gardens Boundary Fencing	Berkeley	Construct New	Construction	Complete				
Wollongong Memorial Gardens Stage 4	Berkeley	Upgrade				Design	Construction	Construction
Lawn Cemetery, Lawn Beams	Kembla Grange	Bulk	Construction	Construction	Construction	Construction	Construction	Construction
Baby Garden: Kembla Grange	Kembla Grange	Upgrade			Construction	Construction		
Wollongong Lawn Cemetery, Garden Construction	Kembla Grange	Bulk	Construction	Construction	Construction	Construction	Construction	Construction
Wollongong Lawn Cemetery Condolence Room & Amenities	Kembla Grange	Replacement			Design	Construction		
Kembla Grange Concrete pathways - Macedonian	Kembla Grange	Upgrade				Construction	Construction	
Scarborough Cemetery Memorial Gardens	Wombarra	Construct New		Design	Design	Construction	Construction	

CULTURAL SERVICES

This service delivers a range of cultural programs, infrastructure such as public art, exhibitions and events to the community. The service also engages in community cultural development programs, including advocacy for and support of the cultural industries sector, development of artist and performer funding opportunities.



SERVICE DELIVERY STREAMS

- Cultural Development
- Public Art
- Wollongong Art Gallery
- Illawarra Performing Arts Centre
- Wollongong Town Hall

SUPPORTING DOCUMENTS

- Creative Wollongong 2019-2024
- Public Art Strategy 2016-2021
- Ageing Plan 2018-2022
- Disability Inclusion Action Plan 2020-2025
- Economic Development Strategy 2019-2029
- Framing Our Future: Wollongong Art Gallery Strategic Plan 2020-2025

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$13,017,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$14,423,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Cultural Services					$837,000	$5,910,000	$3,150,000	$3,120,000
Wollongong Art Gallery					$137,000	$100,000	$100,000	$100,000
Art Gallery Acquisitions					$137,000	$100,000	$100,000	$100,000
Gallery - Lighting	Wollongong	Upgrade	Procure	Complete				
Gallery - Display Cabinets Mann Tatlow Gallery Space	Wollongong	Replacement	Procure	Complete				
Gallery - AV Equipment	Wollongong	Replacement	Procure	Construction				
Wollongong Art Gallery Lift Upgrade	Wollongong	Upgrade		Complete				
Illawarra Performing Arts Centre					$400,000	$5,760,000	$0	$0
Cultural Centres					$400,000	$5,760,000	$0	$0
IPAC Air Conditioning Plant and Equipment	Wollongong	Upgrade		Design	Design	Construction		
IPAC IMB & BG Lighting and Sound stock	Wollongong	Replacement			Procure			
IPAC IMB Theatre Flying System Compliance	Wollongong	Upgrade				Design		
IPAC Foyer and Theatre Refurbishment Works	Wollongong	Upgrade		Design		Construction		
IPAC IMB Theatre Seating	Wollongong	Upgrade		Design		Procure		
IPAC Bruce Gordon Theatre Seating + Carpet	Wollongong	Replacement		Design		Procure		
IPAC Roof and Replacement and Solar PV Install	Wollongong	Replacement	Design	Design		Construction		
IPAC Refrigeration Upgrades and replacements	Wollongong	Replacement	Procure	Pre-Construction				
Wollongong Town Hall					$250,000	$0	$3,000,000	$3,000,000
Cultural Centres					$250,000	$0	$3,000,000	$3,000,000
Gallery & Town Hall - HVAC Upgrades	Wollongong	Upgrade	Design	Design	Design		Construction	Construction
Town Hall - Truss and rigging upgrades	Wollongong	Upgrade	Construction	Complete				
Town Hall - Lighting and Sound stock equipment	Wollongong	Replacement	Procure	Construction				
Town Hall - Security Upgrades	Wollongong	Upgrade	Procure	Construction				
Town Hall - Refrigeration Upgrades and replacements	Wollongong	Upgrade	Procure	Construction				
Various					$50,000	$50,000	$50,000	$20,000
Cultural Centres					$50,000	$50,000	$50,000	$20,000

LIBRARIES

Wollongong City Libraries delivers information, learning outcomes and access to resources for residents and visitors to Wollongong. Libraries provide accessible, welcoming and inclusive community spaces that enable people to come together to learn and to participate in community and cultural life. Library services are delivered from seven library sites, across the city, as well as through the Home Library Service and online.



SERVICE DELIVERY STREAMS

- Library Services

SUPPORTING DOCUMENTS

- Wollongong City Libraries Strategy 2017-2022
- Collection Development Plan

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$27,226,423

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$6,021,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Libraries					$2,997,679	$4,514,752	$9,940,243	$9,773,749
Library Services					$2,997,679	$4,514,752	$9,940,243	$9,773,749
Buildings - New					$1,615,000	$3,200,000	$8,600,000	$8,400,000
Helensburgh Library + Community Centre	Helensburgh	Construct New	Design	Scoping	Design	Design	Design	Construction
Warrawong Library + Community Centre	Warrawong	Construct New	Design	Design	Design	Design	Construction	Construction
Buildings - Renew					$100,000	$0	$0	$0
Thirroul Library Study Room	Thirroul	Construct New			Design			
RFID Security Gate Replacement, All Libraries	Various	Replacement	Procure	Scoping				
Library Books					$1,282,679	$1,314,752	$1,340,243	$1,373,749

AQUATIC SERVICES

This service includes the operation of 17 patrolled beaches, two heated swimming pools at Dapto and Corrimal, six free public swimming pools located at Helensburgh, Thirroul, Western Suburbs, Continental Baths, Port Kembla and Berkeley. It also includes the provision of 9 ocean rock pools situated at Coalcliff, Wombarra, Coledale, Austinmer, Bulli, Woonona, Bellambi, Towradgi and Wollongong Gents pool. The service provides an ocean and pool lifeguard service and surf education.



SERVICE DELIVERY STREAMS

- Community Pools
- Commercial Heated Pools
- Lifeguard Services
- Ocean Rock Pools

SUPPORTING DOCUMENTS

- Places for People Wollongong Social Infrastructure Planning Framework 2018-2022
- Asset Management Plans
- The Future of Our Pools Strategy 2014-2024

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$25,770,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$51,228,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Aquatic Services					$10,550,000	$6,700,000	$4,000,000	$4,520,000
Community Pools					$3,280,000	$5,400,000	$3,750,000	$3,600,000
Buildings - Renew					$510,000	$50,000	$500,000	$1,000,000
Corrimal Pool Amenities Refurbishment and lift and hoist upgrade	Corrimal	Refurbishment				Design	Construction	Construction
Port Kembla Pool And Beach - Accessible Amenities	Port Kembla	Upgrade	Design	Construction	Construction			
Pool Facilities - New					$0	$0	$0	$0
Helensburgh Toddlers Pool Filtration	Helensburgh	Construct New	Construction	Complete				
Pool Facilities - Renew					$2,770,000	$5,350,000	$3,250,000	$2,600,000
Corrimal Pool upgrade	Corrimal	Replacement	Design	Design	Design			Construction
Corrimal Pool Blanket	Corrimal	Replacement	Procure	Construction				
Corrimal Pool Pole and Light Replacement	Corrimal	Replacement						Design
Dapto Pool Filtration and Treatment system	Dapto	Replacement					Design	
Dapto Pool Blanket	Dapto	Replacement	Procure	Construction				
Helensburgh Pool Filtration and Treatment system	Helensburgh	Replacement	Construction	Design	Construction	Construction		
Port Kembla Pool Inlet	Port Kembla	Replacement	Construction	Design	Construction			
Thirroul Pool Saltwater Intake Pipe	Thirroul	Replacement		Complete				
Western Suburbs Pool Filtration and Treatment system	Unanderra	Replacement	Design	Design	Design	Construction	Construction	
Continental Pool Inlet	Wollongong	Replacement			Construction			
Continental Pool Concourse Replacement	Wollongong	Replacement						Design
Lifeguard Services					$6,920,000	$500,000	$200,000	$120,000
Buildings - New					$370,000	$500,000	$0	$0
Austinmer Beach Lifeguard Tower	Austinmer	Construct New		Complete				
North Wollongong Beach Changing Place Amenities	North Wollongong	Construct New			Design	Construction		
Port Kembla Pool Shade and Observation Structure	Port Kembla	Construct New	Construction	Pre-Construction				
Surf Boat Storage Shed - North Wollongong SLSC	Wollongong	Construct New	Construction	Design	Construction			
Buildings - Renew					$5,800,000	$0	$0	$20,000
Bellambi Surf Life Saving Club Roof	Bellambi	Replacement	Construction	Complete				
Coledale Surf Life Saving Club Roof	Coledale	Replacement	Construction	Complete				
North Wollongong SLSC	North Wollongong	Replacement	Construction	Construction	Construction			
Towradgi SLSC Amenities Upgrade	Towradgi	Upgrade	Construction	Complete				
Woonona SLSC Amenities Upgrade Mens & Ladies	Woonona	Upgrade	Construction	Complete				
Woonona SLSC Roof and Window Replacement	Woonona	Replacement		Complete				
Woonona SLSC ATV Storage	Woonona	Upgrade						Design
Beach Facilities - New					$750,000	$0	$0	$0
Austinmer Beach access ramp	Austinmer	Construct New	Design	Design	Construction			
McCauley's Beach Access	Bulli	Construct New	Construction	Scoping	Construction			
Port Kembla Beach access ramp	Port Kembla	Construct New	Design	Design	Construction			
Beach Facilities - Renew					$0	$0	$200,000	$100,000
Sandon Point Beach Access Stairs & Erosion Control	Bulli	Replacement	Construction	Complete				
Ocean Rock Pools					$350,000	$800,000	$50,000	$800,000
Buildings - Renew					$0	$0	$0	$0
Austinmer Beach/Tidal Pool Amenities	Austinmer	Refurbishment	Construction	Complete				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Rock/Tidal Pools - Renew					$350,000	$800,000	$50,000	$800,000
Austinmer Pool Refurbishment	Austinmer	Refurbishment	Construction	Pre-Construction	Construction			
Bulli Rock Pool	Bulli	Refurbishment		Design	Design	Construction		Construction
Towradgi Rock Pool Concourse stage 2	Towradgi	Refurbishment	Construction	Complete				

BOTANIC GARDEN & ANNEXES

The Botanic Garden and Nursery service involves managing and promoting the conservation, education, recreation and aesthetic values of the main 30 hectare site in Keiraville including the maintenance of the Glennifer Brae grounds and the three natural area annexes of Mt Keira, Puckey's Estate and Korrungulla Wetland. Environmental education and interpretation is conducted at the Discovery Centre.



SERVICE DELIVERY STREAMS

- Botanic Garden & Annexes
- Nursery
- Discovery Centre
- Gleniffer Brae

SUPPORTING DOCUMENTS

- Botanic Garden Plan of Management
- Wollongong Local Environmental Plan
- Illawarra Biodiversity Strategy
- Mt Keira Summit Park Plan of Management December
- Sustainable Wollongong 2030: A Climate Healthy City Strategy
- Urban Greening Strategy 2017-2037
- Botanic Garden Masterplan

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$3,603,229

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$8,003,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Botanic Garden & Annexes					$220,000	$2,540,000	$10,000	$833,229
Botanic Garden & Annexes					$220,000	$2,540,000	$10,000	$833,229
Bridges, Boardwalks and Jetties - Renew					$0	$0	$0	$0
Puckey's Reserve North Boardwalk	Fairy Meadow	Replacement	Design	Complete				
Puckey's Estate Boardwalk	North Wollongong	Reconstruction	Construction	Complete				
Administration Buildings					$50,000	$1,000,000	$10,000	$833,229
Botanic Garden depot staff facilities refurbishment and safety	Keiraville	Refurbishment			Design	Construction		
Botanic Garden Masterplan Implementation	Keiraville	Upgrade					Design	Construction
Botanic Garden Visitor Information Booth	Keiraville	Construct New	Design	Design				
Buildings - Renew					$170,000	$1,540,000	$0	$0
Botanic Garden Southern Amenities Replacement	Gwynneville	Replacement			Design	Construction		
Botanic Garden Propagation Glasshouse and Beds	Keiraville	Refurbishment			Construction			
Botanic Garden Nursery Solar	Keiraville	Upgrade				Construction		

LEISURE CENTRES

This service involves the provision of commercially operated recreation and leisure facilities at Russell Vale Golf Course, Beaton Park and Lakeside leisure centres. The services provided through these locations include community access to an 18 hole public golf course, athletics facility, heated swimming pool, learn to swim, aqua-aerobics, personal training, rehabilitation, lap swimming, tennis, squash, seniors exercise activities, gymnastics, group exercise classes, access to gymnasium and fitness equipment, on site child minding, pre exercise advice, rehabilitation and health screening. Council outsources a number of the services available at these facilities including professional golf tuition, elite swim squad training, tennis coaching and physiotherapy.



SERVICE DELIVERY STREAMS

- Russell Vale Golf Course
- Leisure Centres

SUPPORTING DOCUMENTS

- Places for People Wollongong Social Infrastructure Planning Framework
- Beaton Park Plan of Management
- The Future of Our Pools Strategy 2014 - 2022
- Sportsgrounds & Sporting Facilities Strategy 2017-2021

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$1,755,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$15,618,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Leisure Centres					$210,000	$140,000	$1,230,000	$175,000
Leisure Centres					$150,000	$140,000	$1,230,000	$175,000
Buildings - Renew					$0	$40,000	$1,030,000	$0
Beaton Park Amenities Refurbishment	Gwynneville	Refurbishment				Design	Construction	
Beaton Park Office Refurbishment	Gwynneville	Refurbishment				Design	Construction	
Beaton Park Grandstand Refurbishment	Gwynneville	Refurbishment	Construction	Complete				
Leisure Centres and RVGC					$150,000	$100,000	$200,000	$175,000
Beaton Park Leisure Centre Equipment Replacement	Gwynneville	Bulk	Procure	Complete				
Lakeside Equipment Replacement	Kanahooka	Replacement				Procure	Procure	
Recreation Facilities - Renew					$0	$0	$0	$0
Beaton Park Upgrade (Stage 1)	Gwynneville	Upgrade	Design	Scoping				
Lakeside Tennis Courts Resurfacing	Kanahooka	Resurface	Construction	Design				
Russell Vale Golf Course					$60,000	$0	$0	$0
Buildings - Renew					$60,000	$0	$0	$0
Russell Vale Golf Pro Shop	Russell Vale	Replacement	Construction	Construction	Construction			

PARKS AND SPORTSFIELDS

This service operates 427 parks, 65 sports fields, 220 playing fields, 9 turf wickets and 156 playgrounds across the city. This includes the provision of passive access to community parks, playgrounds, affordable and equitable access to sports fields, and facility and service planning for the creation of enhanced public amenity and recreational opportunities. These services are supported through facilitating casual hire and bookings of parks and sports fields. Twenty two (22) sports fields are licensed by volunteer or semi-professional sporting clubs.



SERVICE DELIVERY STREAMS

- Parks
- Playgrounds
- Sportsfields

SUPPORTING DOCUMENTS

- Places for People: Wollongong Social Infrastructure Planning Framework
- Sportsgrounds and Sporting Facilities Strategy 2017-2021
- Play Wollongong Strategy 2014-2024

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$26,702,588

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$78,091,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Parks and Sportsfields					$10,173,000	$7,381,946	$4,907,642	$4,240,000
Parks					$4,480,000	$2,866,946	$1,650,000	$1,360,000
Buildings - Renew					$50,000	$550,000	$0	$0
Bellambi Boat Ramp Amenities	Bellambi	Replacement			Design	Construction		
Corrimal Tennis Court Amenities	Corrimal	Replacement	Construction	Construction				
Cram Park Amenities	Fairy Meadow	Demolition	Construction	Complete				
Gilmore Park Amenities	West Wollongong	Replacement	Construction	Construction				
Public Facilities - New					$80,000	$0	$0	$0
BBQ Facilities Near Playground on Lake Foreshore in Holborn Street	Berkeley	Construct New			Construction			
Public Facilities - Renew					$260,000	$250,000	$450,000	$300,000
Bellambi Shelters	Bellambi	Replacement	Construction	Design	Construction			
Bulli Beach Reserve Shelter	Bulli	Replacement			Design	Construction		
Skate Parks					$75,000	$600,000	$700,000	$600,000
Thirroul Skate Park	Thirroul	Construct New				Design	Construction	Construction
Wollongong Skate Park	Wollongong	Construct New			Design	Construction	Construction	
Recreation Facilities - New					$3,890,000	$1,116,946	$0	$230,000
Cringila Hills Shelter	Cringila	Construct New		Design	Construction			
Cringila Hills Pump Track	Cringila	Construct New	Design	Design	Construction			
Cringila Hills MTB trails and walking tracks phase 1	Cringila	Construct New		Construction	Construction			
Cringila Hills Drainage and Landscaping	Cringila	Construct New			Construction	Construction		
Cringila Hills MTB Skills Park	Cringila	Construct New		Design	Construction			
Cringila Hills MTB amenities inc DDA	Cringila	Construct New			Design	Construction		
Cringila Hills Entry Upgrade and Perimeter controls	Cringila	Construct New		Construction				
Cringila Hills Vegetation Management Plan	Cringila	Construct New		Pre-Construction				
Cringila Hills Amenities	Cringila	Construct New		Pre-Construction				
Cringila Hills (Stage 1) Masterplan Implementation	Cringila	Construct New	Construction	Complete				
Mt Kembla Mountain Bike Trails (plan and design)	Mount Kembla	Construct New			Design			
Implement Hill 60 Masterplan	Port Kembla	Upgrade	Design	Deferred	Design			
Design & Implementation of King George V Park Masterplan Stage 1	Port Kembla	Construct New			Design	Construction		
Disabled Viewing Platform on Hill 60	Port Kembla	Construct New			Design			
Multipurpose Criterium Track	TBC	Construct New	Design	Design	Construction			
Recreation Facilities - Renew					$125,000	$350,000	$500,000	$230,000
West Dapto Dog Park	Dapto	Upgrade		Complete				
Cringila Hills Car Park Phase 1	Cringila	Construct New		Construction				
Cringila Hills Car Park Phase 2	Cringila	Construct New		Complete				
Playgrounds					$1,863,000	$1,815,000	$1,107,642	$1,100,000
Play Facilities - Renew					$1,813,000	$1,215,000	$707,642	$1,100,000
Glastonbury Gardens Playground	Austinmer	Replacement		Construction				
Rae Crescent Playground	Balgownie	Replacement		Deferred	Construction			
Bulli Beach Reserve Playground	Bulli	Replacement			Construction			
Rube Hargrave Park Playground	Clifton	Replacement	Construction	Deferred	Construction			
Baden Powell Park Playground	Corrimal	Replacement	Construction	Complete				

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Mountbatten Park Playground	Corrimal	Replacement	Construction	Complete				
Cringila Hills Playground	Cringila	Replacement	Construction	Construction				
Cormack Street Reserve Playground	Dapto	Replacement	Construction	Complete				
Fairy Meadow Beach Playground Replacement and New Shade Sail	Fairy Meadow	Replacement	Construction	Design				
Guest Park	Fairy Meadow	Replacement			Construction			
Figtree Oval	Figtree	Replacement				Construction		
Beaton Park Playground Replacement and New Shade Sail	Gwynneville	Replacement					Design	
Wiseman Park Playground	Gwynneville	Replacement	Construction	Construction				
Green Park Reserve	Haywards Bay	Replacement			Construction			
Barina Park Playground	Lake Heights	Replacement			Construction			
Ryan Park Playground	Mount Kembla	Replacement	Construction	Complete				
Bass Park Playground	Mount Ousley	Replacement			Construction			
Lang Park Playground	North Wollongong	Replacement					Construction	
Cawley Park Playground	Russell Vale	Replacement	Construction	Deferred	Construction			
Stanwell Park	Stanwell Park	Replacement					Construction	
Additional Outdoor Exercise Equipment General	Various	Construct New	Bulk		Construction	Construction	Construction	
Coreen Avenue Reserve	West Wollongong	Replacement					Construction	
Stuart Park All-Access, All-Abilities Playground	Wollongong	Replacement		Design	Construction	Construction		
Jim Allen Oval Playground	Wombarra	Replacement		Construction		Construction		
Wongawilli Playground	Wongawilli	Replacement			Construction			
Strachan Park Playground	Woonona	Replacement	Construction	Design				
Pioneer Beach Estate Playground	Woonona	Replacement	Construction	Construction				
Doris Avenue Reserve Playground	Woonona	Replacement	Construction	Construction				
Dobbins Park Playground	Woonona	Replacement	Construction	Construction				
Buildings - New					$50,000	$600,000	$400,000	$0
Stuart Park DDA Amenities - Near Playground	North Wollongong	Refurbishment		Design	Design	Construction	Construction	
Sportsfields					$3,830,000	$2,700,000	$2,150,000	$1,780,000
Buildings - Renew					$600,000	$0	$0	$0
Bellambi Soccer Club Roof	Bellambi	Replacement	Construction	Complete				
Bellambi SLSC Accessible Amenities	Bellambi	Refurbishment	Construction	Complete				
Bulli Tennis Clubhouse	Bulli	Replacement		Pre-Construction	Construction			
Ziems Park Amenities Roof	Corrimal	Replacement	Construction	Complete				
Guest Park Amenities	Fairy Meadow	Upgrade	Construction	Complete				
Ocean Park Soccer Amenities Roof	Woonona	Replacement	Construction	Complete				
Recreation Facilities - Renew					$50,000	$0	$0	$0
Bulli Showground Perimeter Fencing Upgrade	Bulli	Upgrade		Construction	Construction			
Helensburgh Netball Courts	Helensburgh	Reconstruction	Construction	Construction				
Sports Facilities - New					$2,130,000	$700,000	$550,000	$630,000
Judy Masters Irrigation	Balgownie	Construct New					Construction	
Judy Masters Sports Field Lighting	Balgownie	Construct New	Construction	Construction				
Judy Masters Oval Turf Wicket	Balgownie	Construct New		Complete				
St James Park Sports Field Lighting	Coledale	Construct New	Design	Pre-Construction	Construction			

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
McKinnon Park Fencing	Coniston	Replacement				Construction		
Corrimal Memorial Park Fencing	Corrimal	Replacement				Construction		
Ziems Park Irrigation	Corrimal	Construct New	Construction	Complete				
Lakelands Oval Drainage	Dapto	Construct New				Construction		
Thomas Dalton Sports Field Lighting	Fairy Meadow	Construct New	Construction	Design	Construction			
North Dalton Park Turf Wicket	Fairy Meadow	Replacement				Construction		
Guest Park Sports Field Lighting	Fairy Meadow	Construct New	Construction	Complete				
Figtree Oval Turf Wicket	Figtree	Replacement	Construction	Deferred	Design			
Rex Jackson Sports Field Lighting	Helensburgh	Construct New				Design	Construction	
Webb Park Drainage	Koonawarra	Construct New	Construction	Complete				
Keira Village Park Turf Wicket	Mount Keira	Replacement				Construction		
Keira Village Park Fencing	Mount Keira	Replacement				Construction		
Cawley Park Storage Shed	Russell Vale	Upgrade		Construction				
Thomas Gibson Sports Field Lighting	Thirroul	Construct New		Pre-Construction	Construction			
Thomas Gibson Fencing	Thirroul	Replacement	Construction	Complete				
Synthetic Wickets Minor Replacement	Various	Bulk	Construction	Construction	Construction	Construction		
Jim Allan Oval Sports Field Lighting	Wombarra	Construct New	Design	Design	Construction			
Hollymount Park Turf Wicket	Woonona	Construct New				Construction		
Sports Facilities - Renew					$650,000	$1,600,000	$1,200,000	$750,000
Fred Finch Park Netball Court realignment	Berkeley	Upgrade	Design	Design	Design			
Beaton Park Tennis Court Relocation and Upgrade	Gwynneville	Upgrade	Design	Design	Construction	Construction		
Beaton Park Masterplan	Gwynneville	Upgrade		Design	Design			
Rex Jackson Fencing	Helensburgh	Replacement	Construction	Complete				
Hockey Storage Sheds	Unanderra	Upgrade		Complete				
Harry Graham Park Lighting Poles - Replacement	West Wollongong	Replacement		Complete				
Sports Facilities - Grants					$400,000	$400,000	$400,000	$400,000
North Dalton Park Fencing	Fairy Meadow	Replacement	Construction	Construction				
Rex Jackson Community Sports Courts	Helensburgh	Replacement		Complete				

TOURIST PARKS

Wollongong City Tourist Parks provide a commercial return to Council through the provision of beachside accommodation for visitors to Wollongong. Council's Tourist Parks are located at Bulli, Corrimal and Windang, and include annual sites and tourist accommodation.

The three tourist parks compete in a commercial environment and operate accordingly to ensure that they remain commercially viable and provide an acceptable return to Council.



SERVICE DELIVERY STREAMS

- Tourist Parks

SUPPORTING DOCUMENTS

- Places for people: Wollongong Social Infrastructure Planning Framework 2018-2028
- Draft Wollongong City Tourist Parks Marketing Strategy 2021-2024

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$7,360,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$16,521,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Tourist Parks					$2,920,000	$880,000	$1,700,000	$1,860,000
Tourist Parks					$2,920,000	$880,000	$1,700,000	$1,860,000
Buildings - Renew					$1,400,000	$30,000	$500,000	$600,000
Bulli Tourist Park Northern Amenities / Kitchen	Bulli	Refurbishment				Design	Construction	Construction
Corrimal Tourist Park Amenities Roof Replacement (2,3,4)	Corimal	Replacement						Design
Corrimal Tourist Park Amenities Block 2	Corrimal	Refurbishment			Construction			
Corrimal Tourist Park Amenities Block 3	Corrimal	Refurbishment	Construction	Design	Construction			
Corrimal Tourist Park Amenities Block 4	Corrimal	Refurbishment	Design	Scoping	Construction			
Corrimal Tourist Park Camp Kitchen and Amenities Block 1	Corrimal	Refurbishment						Design
Public Facilities - Renew					$100,000	$0	$0	$0
Windang Tourist Park Shelter and BBQ	Windang	Replacement	Construction	Pre-Construction	Construction			
Tourist Park Cabins - Renew					$1,420,000	$850,000	$1,200,000	$1,260,000
Bulli Tourist Park Southern Amenities roofing	Bulli	Refurbishment	Construction	Complete				
Bulli Tourist MSB and Demand Management System	Bulli	Construct New			Construction			
Bulli Tourist Park Cabins	Bulli	Replacement	Design	Design		Construction		
Corrimal Tourist Park Light and Pole Replacement and Relocation	Corrimal	Replacement			Design			
Tourist Park Recreation Areas	Various	Not Applicable		Design				
Tourist Parks: Accessible Cabins	Various	Replacement						Design
Windang Tourist Park Cabins	Windang	Replacement		Pre-Construction	Construction		Construction	
Windang Tourist Park MSB and Demand Management System	Windang	Construct New			Construction			

EMERGENCY MANAGEMENT

The Emergency Management Service provides support in the planning and preparation for significant emergencies that may impact the safety and security of residents and visitors to the city. The Service also involves Council's operational response to support Emergency Service Agencies during incidents and emergencies.



SERVICE DELIVERY STREAMS

- Emergency Management & Support

SUPPORTING DOCUMENTS

- Illawarra Emergency Management Plan 2018
- Business Continuity Plans
- Emergency Operations Plan
- Service Level Agreements with emergency service organisations
- Memorandum of Understanding for the combining of Councils for emergency management purposes

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$150,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$2,997,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Emergency Management					$50,000	$100,000	$0	$0
Emergency Management & Support					$50,000	$100,000	$0	$0
Buildings - New					$50,000	$100,000	$0	$0
Wollongong SES Headquarters - Masters Road Stage 2	Coniston	Construct New	Design	Scoping	Design	Design		

PROPERTY SERVICES

This service is concerned with the purchase, management, development, maintenance and disposal of Council owned property in order to meet Council's statutory requirements and contribute to the expansion of Council's revenue base.



SERVICE DELIVERY STREAMS

- Leasing and Licenses
- Property Sales and Development

SUPPORTING DOCUMENTS

- Plans of Management
- Places for People: Wollongong Social Infrastructure Planning Framework 2018 - 2028
- Property Strategy

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$3,150,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$13,204,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Property Services					$250,000	$2,400,000	$250,000	$250,000
Leasing and Licenses					$0	$50,000	$0	$0
Buildings - Renew					$0	$50,000	$0	$0
Slacky Flat Grandstand Roof	Bulli	Replacement		Design		Design		
Gateway Building Refurbishment	Maddens Plains	Refurbishment	Design	Design				
Wollongong Heliport Roof	Wollongong	Replacement	Construction	Complete				
City Beach Building Refurbishment	Wollongong	Refurbishment	Design	Scoping				
Property Sales and Development					$250,000	$2,350,000	$250,000	$250,000
Land Acquisitions					$250,000	$2,350,000	$250,000	$250,000
32 Marshall St (Lot 19)	Dapto	Procurement		Construction				
Helensburgh Library + Community Centre Land Acquisition	Helensburgh	Procurement				Procure		
West Dapto Sporting Infrastructure 1	Kembla Grange	Procurement						
West Dapto Sporting Infrastructure 2	Kembla Grange	Procurement						
Warrawong Library + Community Centre Land Acquisition	Warrawong	Procurement	Procure	Construction				

NON INFRASTRUCTURE

This group represents non infrastructure assets that form part of councils overall capital program for the next 4 years. Areas include are fleet and information technology



SERVICE DELIVERY STREAMS

- Various

SUPPORTING DOCUMENTS

- Wollongong 2028 Community Strategic Plan
- Resourcing Strategy 2018-21
- Delivery Program 2018-21

TOTAL BUDGET OVER 4 YEARS | 2021/2022 to 2024/2025

CAPITAL

$13,920,000

OPERATIONS AND MAINTENANCE * indicative only. Indexed based on prior year actuals

$16,298,000

Project Name	Suburb	Description	FY2020-21 Original Programmed Activity	FY2020-21 Current Status (June 2021)	FY2021-22 Programmed Activity	FY2022-23 Programmed Activity	FY2023-24 Programmed Activity	FY2024-25 Programmed Activity
Financial Services					$1,830,000	$1,800,000	$1,800,000	$1,800,000
Vehicle Management					$1,830,000	$1,800,000	$1,800,000	$1,800,000
Motor Vehicle Replacement					$1,830,000	$1,800,000	$1,800,000	$1,800,000
Parking Ranger Vehicle	Various	Procurement			Procure			
Information Technology					$1,650,000	$1,650,000	$1,650,000	$1,650,000
Technology Infrastructure Services					$1,650,000	$1,650,000	$1,650,000	$1,650,000
Technology					$1,650,000	$1,650,000	$1,650,000	$1,650,000

OPERATIONS AND MAINTENANCE SUMMARY

Delivery Stream	2021/2022		2022/2023		2023/2024		2024/2025	
	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance
Transport Services	$8,300,000	$7,868,000	$8,481,000	$8,055,000	$8,669,000	$8,231,000	$8,865,000	$8,420,000
Road Safety, Traffic and Transport Planning	$89,000	$217,000	$92,000	$221,000	$93,000	$226,000	$94,000	$234,000
Roads & Bridges	$2,927,000	$5,353,000	$2,987,000	$5,477,000	$3,057,000	$5,594,000	$3,128,000	$5,721,000
Footpaths, Cycleways & Transport Nodes	$520,000	$1,159,000	$530,000	$1,188,000	$539,000	$1,214,000	$552,000	$1,243,000
Car Parks & Boat Ramps	$81,000	$128,000	$82,000	$134,000	$84,000	$139,000	$85,000	$141,000
Traffic Facilities including Street Lighting	$3,501,000	$986,000	$3,580,000	$1,010,000	$3,660,000	$1,032,000	$3,743,000	$1,055,000
Street Sweeping	$1,182,000	$25,000	$1,210,000	$25,000	$1,236,000	$26,000	$1,263,000	$26,000
West Dapto	$40,000	-$2,000	$41,000	-$2,000	$42,000	-$2,000	$43,000	-$2,000
West Dapto Planning	$24,000	$0	$25,000	$0	$26,000	$0	$26,000	$0
Urban Renewal and Civic Improvement	$9,000	-$2,000	$9,000	-$2,000	$9,000	-$2,000	$10,000	-$2,000
Heritage	$5,000	$0	$5,000	$0	$5,000	$0	$5,000	$0
Community Land Management Planning	$2,000	$0	$2,000	$0	$2,000	$0	$2,000	$0
Infrastructure Planning & Support	-$5,971,000	$6,660,000	-$6,111,000	$6,814,000	-$6,246,000	$6,968,000	-$6,390,000	$7,113,000
Infrastructure strategic planning	$773,000	$2,000	$792,000	$2,000	$806,000	$2,000	$823,000	$2,000
Capital Program Control	$262,000	$0	$267,000	$0	$275,000	$0	$281,000	$0
Design and Technical Services	$482,000	$18,000	$493,000	$18,000	$506,000	$18,000	$516,000	$18,000
Support Assets	-$7,488,000	$6,640,000	-$7,663,000	$6,794,000	-$7,833,000	$6,948,000	-$8,010,000	$7,093,000
Stormwater Services	$1,450,000	$1,166,000	$1,485,000	$1,194,000	$1,516,000	$1,220,000	$1,548,000	$1,248,000
Floodplain Management	$470,000	$0	$483,000	$0	$493,000	$0	$503,000	$0
Stormwater management	$980,000	$1,166,000	$1,002,000	$1,194,000	$1,023,000	$1,220,000	$1,045,000	$1,248,000
Waste Management	$7,923,000	$225,000	$8,104,000	$228,000	$8,288,000	$233,000	$8,474,000	$242,000
Public Litter Bin Collection	$3,813,000	$34,000	$3,898,000	$34,000	$3,987,000	$35,000	$4,079,000	$35,000
Wollongong Waste & Resource Recovery Park	$3,207,000	$186,000	$3,281,000	$189,000	$3,357,000	$193,000	$3,429,000	$202,000
Domestic Waste Collection Services	$129,000	$0	$132,000	$0	$135,000	$0	$138,000	$0
Cleaning of public toilets	$774,000	$5,000	$793,000	$5,000	$809,000	$5,000	$828,000	$5,000
Community Facilities	$5,295,000	$117,000	$5,417,000	$119,000	$5,540,000	$122,000	$5,661,000	$124,000
Community Facilities	$5,295,000	$117,000	$5,417,000	$119,000	$5,540,000	$122,000	$5,661,000	$124,000

Delivery Stream	2021/2022		2022/2023		2023/2024		2024/2025	
	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance
Crematorium and Cemeteries	$1,810,000	$32,000	$1,850,000	$32,000	$1,891,000	$32,000	$1,938,000	$33,000
Wollongong Memorial Gardens and Cemeteries	$1,810,000	$32,000	$1,850,000	$32,000	$1,891,000	$32,000	$1,938,000	$33,000
Cultural Services	$3,478,000	$8,000	$3,556,000	$8,000	$3,637,000	$8,000	$3,720,000	$8,000
Cultural Development	$243,000	$4,000	$249,000	$4,000	$254,000	$4,000	$260,000	$4,000
Public Art	$126,000	$3,000	$129,000	$3,000	$131,000	$3,000	$135,000	$3,000
Wollongong Art Gallery	$1,181,000	$0	$1,205,000	$0	$1,234,000	$0	$1,262,000	$0
Illawarra Performing Arts Centre	$1,200,000	$1,000	$1,227,000	$1,000	$1,256,000	$1,000	$1,284,000	$1,000
Wollongong Town Hall	$728,000	$0	$746,000	$0	$762,000	$0	$779,000	$0
Libraries	$1,451,000	$4,000	$1,484,000	$4,000	$1,518,000	$4,000	$1,552,000	$4,000
Library Services	$1,451,000	$4,000	$1,484,000	$4,000	$1,518,000	$4,000	$1,552,000	$4,000
Aquatic Services	$11,054,000	$1,337,000	$11,288,000	$1,362,000	$11,559,000	$1,395,000	$11,803,000	$1,430,000
Community Pools	$2,893,000	$25,000	$2,952,000	$26,000	$3,027,000	$27,000	$3,086,000	$28,000
Commercial Heated Pools	$1,875,000	$1,237,000	$1,911,000	$1,261,000	$1,958,000	$1,292,000	$1,997,000	$1,324,000
Lifeguard Services	$5,585,000	$74,000	$5,711,000	$74,000	$5,842,000	$75,000	$5,971,000	$77,000
Ocean Rock Pools	$701,000	$1,000	$714,000	$1,000	$732,000	$1,000	$749,000	$1,000
Botanic Garden and Annexes	$1,833,000	$103,000	$1,872,000	$106,000	$1,916,000	$108,000	$1,954,000	$111,000
Botanic Garden & Annexes	$1,225,000	$70,000	$1,251,000	$73,000	$1,280,000	$74,000	$1,305,000	$77,000
Nursery	$208,000	$31,000	$213,000	$31,000	$218,000	$32,000	$221,000	$32,000
Discovery Centre	$45,000	$2,000	$45,000	$2,000	$47,000	$2,000	$48,000	$2,000
Gleniffer Brae	$355,000	$0	$363,000	$0	$371,000	$0	$380,000	$0
Leisure Services	$3,692,000	$83,000	$3,776,000	$84,000	$3,860,000	$86,000	$3,949,000	$88,000
Russell Vale Golf Course	$694,000	$38,000	$712,000	$39,000	$727,000	$40,000	$744,000	$40,000
Leisure Centres	$2,998,000	$45,000	$3,064,000	$45,000	$3,133,000	$46,000	$3,205,000	$48,000
Parks and Sportsfields	$18,512,000	$361,000	$18,926,000	$371,000	$19,355,000	$379,000	$19,799,000	$388,000
Parks	$14,967,000	$294,000	$15,304,000	$302,000	$15,651,000	$309,000	$16,008,000	$316,000
Playgrounds	$309,000	$0	$315,000	$0	$323,000	$0	$332,000	$0
Sportsfields	$3,236,000	$67,000	$3,307,000	$69,000	$3,381,000	$70,000	$3,459,000	$72,000
Tourist Parks	$3,688,000	$304,000	$3,775,000	$309,000	$3,860,000	$317,000	$3,948,000	$320,000
Tourist Parks	$3,688,000	$304,000	$3,775,000	$309,000	$3,860,000	$317,000	$3,948,000	$320,000

Delivery Stream	2021/2022		2022/2023		2023/2024		2024/2025	
	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance	Operations	Maintenance
Emergency Management	$423,000	$297,000	$433,000	$309,000	$444,000	$315,000	$453,000	$323,000
Emergency Management & Support	$423,000	$297,000	$433,000	$309,000	$444,000	$315,000	$453,000	$323,000
Property Services	$3,182,000	$9,000	$3,254,000	$9,000	$3,329,000	$9,000	$3,403,000	$9,000
Leasing and Licenses	$2,605,000	$2,000	$2,664,000	$2,000	$2,723,000	$2,000	$2,786,000	$2,000
Property Sales and Development	$577,000	$7,000	$590,000	$7,000	$606,000	$7,000	$617,000	$7,000
Non Infrastructure Assets	$3,657,000	$282,000	$3,742,000	$285,000	$3,826,000	$295,000	$3,910,000	$301,000
Rates and Sundry Debtors	$93,000	$0	$96,000	$0	$97,000	$0	$100,000	$0
Management Accounting and Support	$5,000	$0	$5,000	$0	$5,000	$0	$5,000	$0
Supply Management	$13,000	$0	$15,000	$0	$15,000	$0	$15,000	$0
Vehicle Management	$860,000	$281,000	$878,000	$284,000	$898,000	$294,000	$917,000	$300,000
Technology Infrastructure Services	$2,686,000	$1,000	$2,748,000	$1,000	$2,811,000	$1,000	$2,873,000	$1,000
Other Services	$11,762,000	$0	$12,023,000	$0	$12,291,000	$0	$12,576,000	$0
City Centre Management	$2,638,000	$0	$2,696,000	$0	$2,753,000	$0	$2,811,000	$0
Communications, Engagement, Events and Signage	$459,000	$0	$471,000	$0	$484,000	$0	$496,000	$0
Economic Development	$53,000	$0	$54,000	$0	$55,000	$0	$56,000	$0
Environmental Services	$131,000	$0	$134,000	$0	$139,000	$0	$140,000	$0
Natural Area Management	$4,139,000	$0	$4,225,000	$0	$4,318,000	$0	$4,423,000	$0
Aged and Disability Services	$1,264,000	$0	$1,293,000	$0	$1,323,000	$0	$1,356,000	$0
Community Programs	$85,000	$0	$88,000	$0	$88,000	$0	$91,000	$0
Youth Services	$330,000	$0	$338,000	$0	$346,000	$0	$354,000	$0
Development Assessment and Certification	$4,000	$0	$4,000	$0	$4,000	$0	$4,000	$0
Regulatory Control	$90,000	$0	$90,000	$0	$92,000	$0	$95,000	$0
Governance and Administration	$2,793,000	$0	$2,857,000	$0	$2,921,000	$0	$2,987,000	$0
Internal Charges Service	-$224,000	$0	-$227,000	$0	-$232,000	$0	-$237,000	$0
TOTAL	$81,579,000	$18,854,000	$83,396,000	$19,287,000	$85,295,000	$19,720,000	$87,206,000	$20,160,000

ATTACHMENT 3

2021-2022 REVENUE POLICY FEES AND CHARGES



wollongong
city of innovation

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Revenue Policy, Fees and Charges 2021-2022

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Schedule of Fees and Charges 1

Council's Revenue Policy, Fees and Charges 2021-2022 outlines those areas that Council receives income in accordance with the requirements of the Local Government Act 1993. The Revenue Policy is developed along with the Operational Plan each year. The Revenue Policy, including its fees and charges, is exhibited with the Operational Plan for 28 days to allow for community feedback.

The development of the Policy considers how Council should collect income and use that income to fairly distribute its many services to the community based on current and future need. There are a number of sources of income available for Council, mainly rates, as well as 'user pays' for services and facilities and income from commercial endeavours.

For the financial year 2021-2022, Council's rates, which are used to deliver the significant portion of Council's services, will increase in line with the Rate Peg of 2%, determined by IPART, which reflects the increased cost to councils generally to provide the current level of service.

A similar percentage increase will also be used for Fees & Charges generally, excluding statutory fees that are set externally and where market conditions support alternative strategies. It should be noted that the Fees and Charges for 2020-2021 were not increased as a means of supporting our community through the COVID-19 crisis that was emerging at that time. This leads to the increase from the current year effectively being based on 2019-2020 fee structures in most instances.

Council's Rates, Fees and Charges Relief

Wollongong City Council's Debt Recovery and Hardship Assistance Policy provides a range of support actions for those in financial distress.

RATES

Council has a discretionary role over how it will charge and collect some of its sources of income, however, the collection of rates is a council's requirement of the Local Government Act 1993. Section 494(1) of the Local Government Act 1993 states *'A council must make and levy an ordinary rate for each year on all rateable land in its area'.*

Council will increase its rate income in line with the IPART rates cap for 2021-2022 of 2% which reflects the increased cost to councils generally in maintaining the current level of service.

The table below shows Council's rating structure, rateable properties and pricing as at 30 June 2021.

Rating Category	Name of sub-category	Number of Properties	Ad Valorem Rate *	$ Base or Minimum rate where applicable	Percentage Base or Minimum to total rates for Category	Notional Income Yield
Residential		80,631.27	0.00199096	$785.01 (B)	50.00%	126,591,767
Farmland		120.00	0.00144525	$1027.59 (M)	4.17%	332,030
Business	Ordinary	294.00	0.00204417			52,394
Business	Commercial	2,100.37	0.01286196	$1027.59 (M)	11.66%	21,288,828
Business	3c Regional Business	283.48	0.01627103	$920.14 (M)	4.59%	6,833,506
Business	Light Industrial	1,118.88	0.00996064	$1027.59 (M)	20.74%	6,670,527
Business	Heavy Industrial	421.00	0.01618350	$1027.59 (M)	16.39%	7,177,141
Business	Heavy 1 Activity 1	40.00	0.02521616	$920.14 (M)	2.50%	8,729,948
Mining		12.00	0.01169868	$1027.59 (M)	16.67%	986,031
Special Rate	Wollongong Mall Rate	73.00	0.00652372			1,220,713
Special Rate	City Centre Rate	670.19	0.00063272			438,458
* Ad valorem Rate is presented as rate in dollar as this is how it will be presented on the rate notice					TOTAL	180,321,341
(B) = Base Amount, (M) = Minimum Rate						

The total rates income above includes a 'catch up' for rates foregone in 2020-2021 due to decreases in property values following objection by the owners to the NSW Valuer General. Total objections in 2020-2021 amounted to $54,216.

In accordance with Section 514 of the Local Government Act 1993, each parcel of land within the City has been categorised for rating purposes and owners are notified in conjunction with their annual rate notice or where varied during the period at the time in writing.

Under Section 554 of the Local Government Act 1993, all land is rateable unless it is exempt from rating. Sections 555 and 556 of the Local Government Act define the categories under which a parcel of land must fall in order to be eligible for exemption from rating. Ratepayers that are eligible under these sections may apply to Council for exemption from rating. Council's website has further information and guidance on rates exemptions for entities to assist in determining whether they may have claim for exemption.

The following comments are made in respect of each ordinary rate to be levied by Council:

RATING CATEGORIES

Residential

Section 516 as it relates to Wollongong City Council states that land is to be categorised as 'residential' if it is a parcel of rateable land valued as one assessment, and:

i its dominant use is for residential accommodation, or

ii in the case of vacant land, is zoned or otherwise designated for use for residential purposes under an environmental planning instrument.

Council has determined that 50% of its residential rate income will be levied as a base amount.

Farmland

Section 515(1) sets out the prerequisites for occupied land to be categorised as 'farmland'. Land will be categorised as farmland if it is a parcel of rateable land valued as one assessment and it must be:

i the dominant use of which is for farming (that is, the business or industry as it is defined within the Act) which:

ii has a significant and substantial commercial purpose or character, and

iii is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

Mining

Section 517(1) states that land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and it is the dominant use of a coal mine or metalliferous mine.

Business

Section 518 of the Act states that land is to be categorised as 'business' if it cannot be categorised as farmland, residential or mining. Under Section 529(1), Council has determined that there will be six sub-categories of the 'business' category as follows:

- Business – Ordinary
- Business – Commercial
- Business – 3 (c) Regional
- Business – Light Industrial
- Business – Heavy Industrial
- Business – Heavy I Activity 1

SPECIAL RATES

Wollongong Mall Special Rate

The rate will be levied on business properties to provide Council with revenue to defray the expenses in connection with the management, promotion, working, maintenance, cleaning and provision of additional works and services for the Wollongong Mall and its environs.

City Centre Special Rate

The rate will be levied on business properties to provide Council with revenue sufficient to defray the expenses in connection with crime prevention and community safety strategies in the City centre.

Categorisation Maps

Maps showing property categorisation, sub-categorisation and special rate are available for perusal on Council's webpage at https://wollongong.nsw.gov.au/book-and-apply/pay-your-rates/rating-categories.

Interest Charge for Overdue Rates and Charges

In accordance with Section 566(3) of the Local Government Act 1993, the interest rate applicable to overdue rates and charges is set in accordance with the maximum charge determined by the Office of Local Government. The charge is set as a percentage per annum of simple interest calculated and applied on a daily basis.

The interest rate will be shown on the 2021-2022 Rates and Charges Notice.

Upon notification of a ratepayer(s) death, Council will grant a 12-month interest free period to allow for probate or Letters of Administration to be processed. After the 12-month period ends or the property is transferred, whichever comes first, interest accrues at the prescribed rate.

Revaluation

The general revaluation of land within council areas usually occurs every three years. These valuations, determined by the State Government's Valuer General, are the basis of the rates notices issued by Council. Valuations are the primary factor used in determining landowners' level of rates. Council rates are calculated on the valuations as at 1 July 2019 for 2021-2022.

Council's total rate income is determined through State Government rules that determines the percentage Council can increase its total rate income over the previous year. Variations in land value through the revaluation process does not affect the total rate income of Council. Individual assessments, however, will vary depending on the change in land value in relation to the average change in land value within a rate category. Effectively, if the value of an individual parcel of land has increased by more than the average increase across the Local Government Area, the rates will increase. If the property value increase is lower than average, the rates will decrease. As there is a significant spread in valuation changes, individual properties could vary substantially in rates applied.

Hardship

Council recognises that due to exceptional circumstances, ratepayers may at times encounter difficulty paying their annual rates and charges. Council has a Debt Recovery and Hardship Assistance Policy that provides a framework for providing relief to any ratepayers who are suffering genuine financial hardship.

Pensioner Rates

Council offers a mandatory rebate of $250 to all eligible pensioners if they hold a pensioner concession card from Centrelink. Eligible pensioners should contact Council's Customer Service Centre on 4227 7111 to apply.

The pensioner concession will only be granted for the current rating year. The amount of the rebate will be proportioned according to the number of full quarters in the rating year after the commencement of pensioner eligibility.

The eligible pensioner must:

- Be the owner, or spouse of the owner, and reside at the property.
- Hold either a Pensioner Concession Card (PCC) or,
- Gold card embossed with 'TPI' (Totally Permanently Incapacitated) or,
- Gold card embossed with 'EDA' (Extreme Disablement Adjustment).

A mandatory rebate under Section 575 of the Local Government Act (LGA) will be applied to all eligible pensioners. A voluntary Council rebate will apply to eligible pensioners who received the mandatory and voluntary Council rebate under Section 582 of the LGA prior to 1 January 1994. The voluntary rebate of rates will be adjusted annually by the same percentage increase as has been applied to rates. The voluntary rebate for 2021-2022 will be $273.17.

Council will verify the concessional eligibility on a regular basis. If eligibility is not confirmed, the rebate will be reversed based on the number of full quarters remaining for the year as per

s584 of the LGA 1993. A letter will be forwarded to the ratepayer advising the rebate has been removed from the account and any balance remaining to be paid.

If the land is jointly owned by others that are not the spouse of the eligible pensioner, the rebate will be apportioned based on the percentage of the ownership for the eligible pensioner residing at the location.

Pensioners' Deferral Scheme

Council offers all eligible pensioners in receipt of the mandatory rebate an option to enter into a formal Pensioner Agreement to Defer Rates, Charges and Interest. The ratepayer should contact Council to discuss further options available.

Council will apply a reduced interest rate equivalent to the IPART discounted interest rate to those eligible ratepayers who have entered into a formal Pensioner Agreement to Defer Rates, Charges and Interest.

Late Payment Fee – Sundry Debtors

The late payment fee for 2021-2022 will be $10.00. This fee will apply to all sundry debtor account(s) that is overdue by greater than 60 days, at the time a reminder letter is processed.

ANNUAL CHARGES

Council provides a range of services for which it charges an annual charge, authorised under various sections of the Local Government Act 1993, summarised as follows:

Stormwater Management Annual Charges

In accordance with Section 496A of the Local Government Act 1993, Council will levy a stormwater management charge on all parcels of rateable land within the urban area of the City of Wollongong categorised for rating purposes as 'Residential' or 'Business' (including all sub-categories), not being vacant land, or Land owned by the Crown, or Land held under a lease for private purposes granted under the Housing Act 2001 or The Aboriginal Housing Act 1998.

The following charges will apply:

- Land categorised as residential (not being a strata lot) $25.00. (Estimated Yield $1,419,850)
- Residential strata lot $12.50. (Estimated Yield $238,387)
- Land categorised as business (not being a business strata lot) $25.00 per 350 sq metres or part capped at a maximum of $100.00. (Estimated Yield $200,846)
- Business strata lot $25.00 per 350 sq metres or part of the area of land upon which the lot exists capped at a maximum of $100.00 and divided by the number of business strata lots on that area of land. (Estimated Yield $14,103).

The total estimated yield for 2021-2022 for the Stormwater Management charge is $1,873,188.

Stormwater Management Service

The Wollongong Local Government Area is prone to high intensity rainfall which can lead to flash flooding. The quantity of runoff during periods of high intensity rainfall is large and only small proportions of the total flow are carried within both the stormwater networks and creek channels. As a result, floodplain inundation is substantial, often fast flowing and at considerable depths. During these periods of high intensity rainfall, flooding is generally characterised by rapid rises and falls in water level.

Sustainable management of stormwater is also crucial to the functioning of the City's natural assets and the management of stormwater flows is critical to the safety of the people of Wollongong. Accordingly, there is an urgent need to address water quality and water quantity (volumes and flow rates) issues throughout the City.

To protect our residents, infrastructure and our natural assets, Wollongong City Council is addressing the important role water quality and quantity plays in the management of our City's social, economic and natural environment through the Stormwater Management Service Charge. This charge assists in funding the improvements to the drainage networks and maintenance of the stormwater drainage system in the City.

The Stormwater Charge enables Council to provide additional support to implement the strategies identified in the Stormwater Management and Floodplain Management Plans that have been prepared and periodically reviewed for Wollongong catchments. The total cost of implementing all the strategies in these plans exceeds $140M.

If Council does not undertake or implement the required actions to service the stormwater infrastructure, there will be a decrease in the service life of these assets. This will have a negative effect on Council's budget as the cost to maintain these Stormwater Quality and Quantity assets will increase with time. Costs to rehabilitate stormwater infrastructure will be greater resulting in higher maintenance costs, an increase in the rate of degradation of Council's assets and lower service levels being provided to the community. Utilising lifecycle analysis, it is imperative to implement a sustainable mechanism to ensure that the infrastructure is improved, maintained and repaired to protect human life, property and the environment.

Every member of this community will benefit from this Stormwater Management Service Charge through the improvement of our infrastructure that affects the way we live and ultimately our environment. It will allow Council to tackle critical Stormwater Management tasks that have been identified to significantly benefit both present and future generations.

Council will utilise the Stormwater Management Service Charge to deliver increased services (new or additional stormwater management services) in the management of stormwater including:

- planning, construction and maintenance of drainage systems, including pipes, channels, retarding basins and waterways receiving urban stormwater;
- planning, construction and maintenance of stormwater treatment measures, including gross pollutant traps and constructed wetlands;
- planning, construction and maintenance of stormwater harvesting and reuse projects;
- planning and undertaking of community and industry stormwater pollution education campaigns;
- inspection of commercial and industrial premises for stormwater pollution prevention;
- clean up of stormwater pollution incidents (charge can fund a proportion);
- water quality and aquatic ecosystem health monitoring of waterways, to assess the effectiveness of stormwater pollution controls (charge can fund a proportion) and
- monitoring of flows in drains and creeks to assess the effectiveness for flow management (flooding) controls (charge can fund a proportion).

The Stormwater Management Service Charge enables Council to deliver important stormwater management activities including stormwater quantity and stormwater quality Projects.

Examples of some of the high priority works in the Stormwater Management Service Charge include:

Stormwater Quantity Management

Large sections of Wollongong are flood risk affected and have a history of flooding, an example of which is the August 1998 flood. This illustrates the need for an integrated long term solution. In response, Council is systematically investigating the risks of flooding with the aim of developing mitigating strategies. This is dealt with through the Floodplain Management program.

Floodplain Management can cover a range of activities to reduce potential flood damage within a catchment including:

- design and construction of flood mitigation works;
- policy and planning control review, and
- purchase of 'at risk' properties.

Stormwater Quality Management

Stormwater quality and quantity can play a significant direct or indirect role in the degradation of the natural environment. Council has prepared Stormwater Management Plans as part of the State Government's initiatives for managing stormwater. These Plans have shown a reduction in water quality due to increased sedimentation, nutrients and pathogens which has led to:

- a degradation of aquatic habitat, and
- reduced stream fish and invertebrate populations.

Solutions identified in the Stormwater Management Plans include the installation of Stormwater Quality Improvement Devices (SQIDs) at a number of locations and innovative water treatment techniques of both on-line and off-line wetland schemes to reduce harmful nutrient and sediment loads on Lake Illawarra and other estuaries.

Declared Dam Management

The Dam Safety Regulation 2019 reflects the changing standards and practice applied to dams with an emphasis on safety and accountability for the public and the environment. The legislation requires Council to have a Dam Safety Management System (DSMS) which complies with ISO 55001 and a Dam Safety Management Plan (DSMP) that meets the requirements of the Act and Regulations. Due to this change, Council is undertaking the following:

- Rewrite of Dam Safety Emergency Plans (DSEP) and Operations and Maintenance Plans (O&MP);
- Development of emergency training curriculum and programs;
- Additional detailed monitoring and reporting;
- Additional risk management documentation, and
- Payment of an annual levy for each dam to Dam Safety NSW (from 31 July 2021).

Stormwater Management Service Charge Project Program

The table below provides details of how additional projects, listed by theme, are to be funded by the Stormwater Management Service Charge.

Project Theme	2021/22 $'000	2022/23 $'000	2023/24 $'000
Stormwater Management Service Charge Income			
Unspent funds brought forward from previous year.	2,100	1,782	1,692
Annual Charge	1,871	1,878	1,886
Available funds	**3,970**	**3,661**	**3,577**
Proposed Expenditure			
Stormwater Quantity Management			
Stormwater Quality Management	781	761	761
Stormwater Infrastructure Restoration & Replacement			
Stormwater Operational Management	922	953	956
Dam Safety Management	485	254	254
Environmental Management Program			
	2,188	**1,969**	**1,972**

Domestic Waste Management Services Annual Charges

In accordance with Section 496(1), Section 496(2) and Section 541 of the Local Government Act 1993, Council will levy an annual charge for the provision of domestic waste management services. There will be a minimal increase in cost for these services in 2021-2022.

During 2020-2021, Council introduced the Food Organics Garden Organic (FOGO) initiative to more than 80,000 residences across the City. FOGO provides the opportunity to place household waste such as raw and cooked meat, fruit and vegetable scraps and bread into the green-lidded bin along with normal garden waste with the aim to help reduce our community's environmental footprint and greenhouse gas emissions from our waste facilities. The minimal increase in domestic waste charges is associated with the introduction of a weekly service to the green bin to facilitate FOGO.

Residents will continue to receive the following services:

Bin Lid	Waste Type	Frequency	Treatment or disposal
Red	General 'mixed' waste	Weekly	Landfilled
Green	Food and garden organics	Weekly	Composted
Yellow	Recyclables	Fortnightly	Recycled

In addition to these collections, the annual Domestic Waste Management charge entitles residents to two on-call household clean up services each financial year.

The Domestic Waste Management Charge will continue to be based on the size of the general 'mixed' waste (landfilled) bin provided for domestic waste management during 2020-2021. A minimum of one Domestic Waste Management Service/Charge is to be levied for each separate dwelling upon a property whether or not the dwellings are subdivided. A separate dwelling for the purpose of this Policy is defined as being self-contained and/or leased on the open market.

The following options are available to property owners:

- Weekly service of an 80 litre general waste bin, or
- Weekly service of a 120 litre general waste bin, or
- Weekly service of a 240 litre general waste bin.

Property owners are able to decrease the size of their general waste bin throughout the year without an administration fee. New charges are applied, pro rata, to their rates account from the date of delivery.

Where property owners nominate to increase their bin size, an administration fee of $67.50 is applicable. Where a property owner did not nominate a change in bin size for 2021-2022, the Domestic Waste Management Charge will automatically be levied for the bin size charged in 2020-2021.

The charges for the provision of the total service during the year commencing 1 July 2021 will be:

	General Waste Bin Size	Annual Charge $	Estimated Yield $
Occupied land	80 litres	316	6,564,349
Occupied land	120 litres	417	23,369,715
Occupied land	240 litres	691	5,316,730
Households with Kidney Dialysis	240 litres	417	
Vacant Land - Waste Charge		31	38,764

In determining the amount to be charged, Council has calculated its cost per annum under the following headings.

Domestic Waste Management Cost 2021-22	$'000
Waste Facility Costs	
Waste disposal costs	13,901
	13,901
Collection Costs	
Collections & Processing Contracts	17,058
Education & Promotion	504
Operational & Administration costs	3,610
Total Direct Costs	21,171
Pricing equalisation	19
Statutory Charges	
Pensioner Rebate	903
TOTAL EXPENDITURE	35,993
Pensioner subsidy	(463)
Total Domestic Waste Management Cost	35,290

It is estimated that a total of 87,300 serviced properties and 1,280 parcels of vacant land with service availability will be charged during 2021-2022. In determining the charge to be applied to serviced properties, all the costs listed above have been taken into account.

Council cannot apply income from ordinary rates towards the cost of providing Domestic Waste Management Services. In determining the annual Domestic Waste Management Charge, Council must include all expenditure that relates to the delivery of this service and may include provision for future increases to allow for equalisation of pricing from year to year. This is considered a prudent approach as the waste area is subject to changing industry regulation and costs and operational requirements that have the potential for significant variations in the future. Equalisation funds along with any annual improvements beyond planned results for the delivery of the domestic waste service are held as externally restricted cash.

Domestic Waste Management Services – Additional Services

Additional waste and recycling collection services are available to domestic properties and are priced as follows:

Additional Services		
Service Type	Bin Size	$ Annual charge
Green Waste	240 litres	76
Recycling	240 litres	49
General Waste	80 litres	204
	120 litres	275
	240 litres	450

Additional general waste collection services can only be purchased where a household is currently receiving the 240 litre weekly service. A maximum of two additional service types can be purchased at the charges listed above in conjunction with an existing service. Where

additional bins across all service types are required, these will be charged at the appropriate annual Domestic Waste Management Charge.

Domestic Waste Management Services – Wheel Out - Wheel Back Service

Residents can apply for the 'Wheel Out – Wheel Back' service to assist with having their bins placed out for collection and returned to their property each week at an annual fee of $270. Property owners must complete an application form for this service and will be required to provide supporting evidence such as a medical certificate. Once authorised by Council, the cost for this service will be applied to the rates account for the property. Residents will need to provide written consent for the collection contractor to access their property and indemnify the collection contractor and Council against all claims.

Waste Management Services – Subdivisions, New Developments and Multi Unit Dwellings (MUDs)

Where a domestic property has been subdivided or newly developed, Council is required to levy a Domestic Waste Management Charge. When this occurs, a 120 litre charge will be levied on a pro rata basis unless otherwise notified by the property owner. For vacant land, a charge of $31.00 will be levied from the date of registration on a pro rata basis.

Waste Management Services – Bin Rationalisations in Multi Unit Dwellings (MUDs) and Complexes

Where a multi-unit complex has restricted capacity to store waste and recycling receptacles, Council may issue a bulk waste bin or larger Mobile Garbage Bins (MGBs) to equal a waste disposal capacity for each unit within the complex of 80, 120 or 240 litres. Where a bin rationalisation is implemented, all property owners will be levied the same domestic Waste Management Charge. It is up to each individual owner/complex to present the bins for collection at a designated collection point.

For complexes wishing to reduce the number of bins at their property, Council will require minutes from a strata meeting demonstrating that the application of a standard Domestic Waste Management Charge across all units has been adopted by a quorum.

Waste Management Services – Non-Domestic Premises

In accordance with Section 501 of the Local Government Act 1993, Council will levy an annual charge for the provision of waste management services to non-domestic properties. Waste means garbage, being all refuse other than trade waste and effluent as defined in the Local Government Act 1993 dictionary. There will be a minimal increase in cost for these services in 2021-2022.

The Non-Domestic Waste Management Charge varies depending on the size of the general waste container provided for waste management during 2021-2022.

Bin Lid	Waste Type	Frequency	Treatment or disposal
Red	General 'mixed' waste	Weekly	Landfilled
Green	Food and garden organics	Weekly	Composted
Yellow	Recyclables	Fortnightly	Recycled

The charges for the provision of the total service during the year commencing 1 July 2021 will be:

	General Waste Bin Size	Annual Charge $	Estimated Yield $
Non Domestic (includes land exempt from rating)	80 litres	316	32,864
Non Domestic (includes land exempt from rating)	120 litres	417	45,870
Non Domestic (includes land exempt from rating)	240 litres	691	174,132

In determining the amount to be charged, Council has calculated its cost per annum under the following headings:

Waste Management Services Non Domestic Cost 2021-22	$'000
Waste Facility Costs	
Waste disposal costs	100
	100
Collection Costs	
Collections & Processing Contracts	123
Education & Promotion	4
Operational & Administration costs	26
Total Direct Costs	153
TOTAL COST	253
Total Proceeds	253

It is estimated that these charges will be applicable to a total of 466 properties during 2021-2022.

Waste Management Services - Disputed Domestic Waste Management Charges

The annual rate notice that is issued in July includes details of the Domestic Waste Management charge attributed to each property, including any additional bins or services. Where it becomes known that charges have not been levied correctly, Council will verify the rate and bin size and apply an adjustment to the current rating year. If the error relates to multiple years, the adjustment will be processed to a maximum of one previous rating year. All adjustments will be limited to the date of property ownership.

Residents must pay their rates instalments as issued and any amendments agreed to will be adjusted on the next instalment notice.

Exemptions

Under the Local Government Act 1993, Council is required to make and levy an annual charge for the provision of domestic waste management services. Pensioners receive subsidies to this charge and no other exemptions apply.

FEES & OTHER CHARGES

Local Government Act

In accordance with Section 608 of the Local Government Act 1993, Council advises a range of fees as scheduled in this document.

Generally, these fees are intended to cover the following:

- supply of a service, product or commodity;
- providing information;
- providing a service in connection with the Council's regulatory functions, including receiving an application for approval, granting an approval, making an inspection and issuing a certificate and
- allowing admission to any building or enclosure.

The income received from these fees and charges will reduce the level of cross subsidisation and inherent in-service provision from general rates.

Section 610 of the Local Government Act 1993 states that a fee should not be determined if it is inconsistent with the amount determined under another Act or is in addition to the amount determined under another Act.

The Local Government Act 1993 provides the framework for setting fees. Increases to fees and other charges have generally increased in line with the estimated increases for 2021-2022 of 2.00% aligned to the rate peg increase. Some prices vary outside the index based on specific issues impacting the operations, costs, or pricing parameters of the particular service. Regulatory or statutory fees will increase in line with government pronouncements.

Fees have been set for various activities after giving due consideration to the Local Government Act and the following factors:

- The cost to Council of providing the service.
- The importance of the service to the community.
- The price fixed by the relevant industry body.
- Any factors specified in the Local Government regulations.
- Market rates/pricing.

All Rates, Fees and Charges are set at the maximum and can be adjusted in accordance with this Revenue Policy which allows for a discount, exemption or waiver of fees to be given where specifically included in the schedule of Rates, Fees and Charges or provided for under a Council Policy. The criteria for the application of the discount, exemption or waiver must be clearly defined in the schedule of Rates, Fees and Charges or a stand-alone Policy. A list of these Policies is provided in the Appendix to the schedule of Rates, Fees and Charges. Discounts, exemptions or a waiver of fees outside these delegations can only be approved by the General Manager. Requests granted by the General Manager outside of the Policy are entered into a register and reported to the Audit, Risk and Improvement Committee at regular intervals.

The following pricing categories have been used in determining the fees, which are summarised below:

- Full Cost Pricing - Fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service.
- Subsidised Pricing - Fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect, some level of subsidisation is factored into the price.
- Rate of Return Pricing - Fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service plus a profit margin.

- Market Pricing - Fees and charges are based on current market fee structures. The market price is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service.
- Statutory Pricing - Fees and charges are set to comply with statutory legislation.
- Rate of Return/Market Pricing – Fees and charges that are a combination of Rate of Return and Market Pricing and relate to Waste Services.

Goods and Services Tax (GST) has been included in the fees and charges on those items that are subject to GST. Some fees and charges are GST free under Division 38 and some are exempt from GST under Division 81 of the Goods and Services Tax Act 1999.

In general, those fees and charges that are of a regulatory nature are exempt from GST, whereas those that constitute a fee for service or competitive supply will be subject to GST.

Council has identified its Category 1 and Category 2 Business Activities for the purpose of competitive neutrality. Category 1 businesses have a gross turnover greater than $2M; they are

- Tourist Parks
- Leisure Centres
- Waste Disposal

Council has no Category 2 businesses identified that have a gross turnover of less than $2M. National Competition Policy requires disclosure of the pricing methods Council used in determining the fees and charges of these declared business activities. The pricing methods that Council used in determining these fees and charges are detailed in the declared business activities section.

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality,* a document published by the NSW Department of Local Government [now Office of Local Government], Wollongong City Council has declared that the following are to be considered as business activities and these business activities have income earned from fees and charges.

Tourist Parks

The Tourist Parks' function is concerned with the operation, management and development of caravan parks (tourist parks) at Bulli, Corrimal and Windang to achieve the best available financial return and the provision of a high standard amenity to park patrons and local residents. Key activities for this function include:

- Operation of the Tourist Parks
- Maintenance of Tourist Park grounds, buildings and surrounds
- Marketing
- Provision of additional facilities and accommodation types

The pricing method used in determining Tourist Parks' Fees and Charges is the **market pricing** method whereby fees and charges are based on current market fee structures. The market price is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service. It is anticipated that it will not be necessary for Council to subsidise this business activity.

Waste Disposal

The Waste Disposal function manages the disposal of solid waste generated within the City. This function works closely with the waste collection and recycling function to ensure waste is disposed of in a manner which best utilises limited landfill resources. The key activities of this function are:

- Landfill management
- Environmental control
- Rehabilitation of closed landfill sites.

The pricing method used in determining Waste Disposal Fees and Charges is the **rate of return/market pricing** method. This is where fees are set to enable the recovery of all direct and indirect costs involved in the provision of a service plus a profit margin taking into account market factors. It is anticipated that it will not be necessary for Council to subsidise this business activity.

Health & Fitness

This function is responsible for the management and upkeep of Council's leisure centres. The key activity of this function is:

- Management of the commercial leisure centres.

The pricing methods used in determining Health & Fitness fees and charges are the **market**, **full, statutory** and **subsidised pricing** methods. Market price is based on current market fee structures and is usually determined by examining competitors' prices and may have little relationship to the cost of providing the service. Full cost pricing is where fees and charges are set to enable the recovery of all direct and indirect costs involved in the provision of a service. Statutory pricing is where fees and charges are set to comply with statutory legislation. Subsidised pricing is where fees and charges are set at a level that recovers less than the full cost incurred in service delivery. In effect, some level of subsidisation is factored into the price.

It is anticipated that Council will be subsidising this business activity due to the service being provided on a less than cost recovery basis.

Crematorium and Cemeteries

During 2018, Council closed the cremator operation and whilst Council will continue to provide cemetery and memorial facilities and services, this is no longer considered to be a Business Activity for the purpose of competitive neutrality reporting.

Charges for Works Carried Out on Private Land

Council's Policy in relation to charges for works on private land arises from two different types of activities.

1 Where work is carried out on private property by Council labour utilising materials purchased by Council, the work is charged at full cost recovery including all administrative overheads.

2 For works requiring the clearing of land or of such other regulatory nature, Council has a policy of employing private contractors to perform the work. Council adds to the contractor's charges an amount to cover the cost of overseeing the adequacy of the work performed. This amount will be $157.00 (including GST) during the 2021-2022 financial year.

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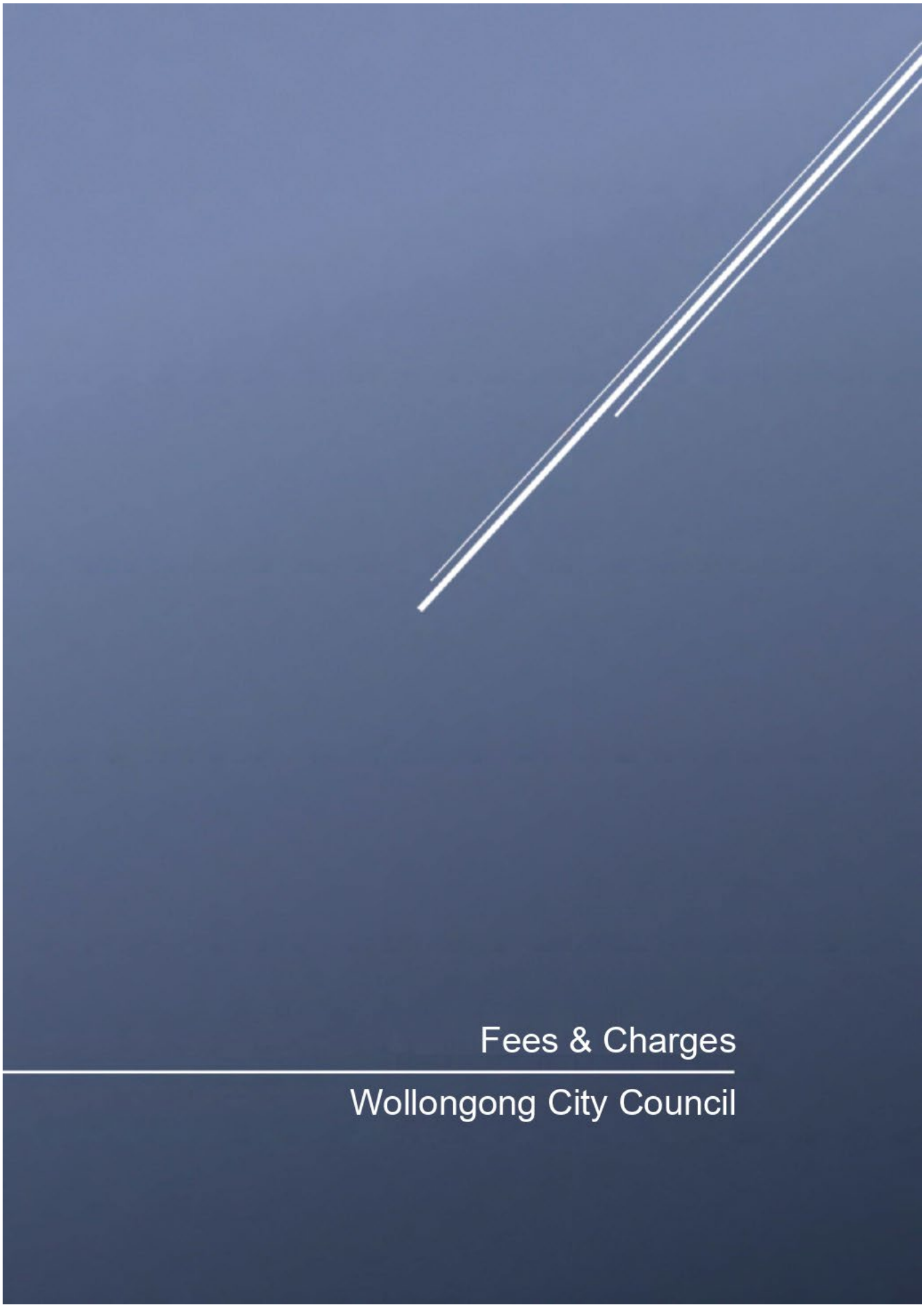

Fees & Charges
Wollongong City Council

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CITY CENTRE MANAGEMENT – CROWN STREET MALL

SERVICE VEHICLES

Annual Administration Fee for service vehicles to enter the Mall – charge per vehicle per year	Full	N	$81.00

BUSKERS

Daily Fee	Full	N	$4.50
Half Day Fee	Full	N	$3.00
3-monthly Fee Buskers	Full	N	$14.00
Annual Fee Buskers	Full	N	$41.00

STREET ARTISTS/TRADING

Daily Fee	Full	N	$23.00

PRODUCT ADVERTISING PROMOTIONS

Fees can be waived or reduced by the City Centre Activation Manager for not for profit groups, social and small to medium enterprises.

Daily Fee	Full	N	$174.00
Weekly Fee	Full	N	$1,220.00

EVENTS, CONCERTS, FESTIVALS AND ONE-OFF MARKETS

Fees can be waived or reduced by the City Centre Activation Manager for not for profit groups, social and small to medium enterprises.

Commercial and Private Users – Per Day	Full	N	$335.00
Cost recovery for services provided by Council – Per Hour	Full	Y	At direct cost

RECURRING MARKETS

Note: Recurring Markets are Markets which are held on more than one occasion in a financial year.

Commercial and Private Users – Per Day	Full	N	By Negotiation
By negotiation based on size, day and type of market.			

ONGOING MARKETS

Note: Ongoing Markets are Markets that are held over a period exceeding 12 months

All User Categories	Full	N	By Negotiation

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

DAMAGE/WASTE BOND (where applicable)

Per Event	Full	N	$790.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PUBLIC RELATIONS

FILMING APPLICATION FEES

Fee Waiver as determined by Management Policy. Ultra Low Impact is free

Ultra Low Impact	Stat	N	Free
Low Impact	Stat	N	$150.00
Filming Reassessment – Low Impact	Stat	N	$112.00
Medium Impact	Stat	N	$300.00
Filming Reassessment – Medium Impact	Stat	N	$225.00
High Impact	Stat	N	$500.00
Filming Reassessment – High Impact	Stat	N	$375.00
Cost recovery for services provided by Council	Stat	N	at direct cost
Bond	Stat	N	$555 up to $1,110
Fast Track Fee – Filming	Stat	N	$100.00

PHOTOGRAPHY APPLICATION FEES

Ultra Low Photography Fee – Commercial	Market	N	$25.50
Photography Reassessment – Ultra Low Impact	Market	N	$19.00
Low Impact – 11 – 25 crew and cast, up to 4 vans / trucks, minimal equipment, no construction	Market	N	$53.50
Photography Reassessment – Low Impact	Market	N	$39.50
Medium / High Impact – More than 25 crew and cast, more than 4 trucks / vans, some construction, some equipment / structures, up to 4 locations	Market	N	$107.00
Photography Reassessment – Medium/High Impact	Market	N	$79.00
Cost recovery for services provided by Council	Stat	N	at direct cost
Fast Track Fee – Photography	Market	N	$100.00

MARKET STALLS

Market Stalls – New Year's Eve / part day or evening events

Food Stalls	Market	N	$183.00
Showbags	Market	N	$192.00
Other Stalls eg Face Painting	Market	N	$109.00
Electricity Fee	Full	Y	$171.00

Movie Events

Stalls	Market	N	$60.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Market Stalls – Australia Day / or full day festivals (excluding Viva)

Craft Stall – 3m x 3m	Market	N	$62.00
Late Fee – Craft Stall – 3m x 3m (paid after 31st October)	Market	N	$84.50
Craft Stall – 3m x 6m	Market	N	$124.00
Late Fee – Craft Stall – 3m x 6m (paid after 31st October)	Market	N	$141.00
Food Stall 3m x 3m	Market	N	$149.00
Late Fee – Food Stall 3m x 3m (paid after 31 October)	Market	N	$169.00
Food Stall 3m x 6m	Market	N	$222.00
Late Fee – Food Stall 3m x 6m (paid after 31 October)	Market	N	$253.00
Stall 8m x 9m or mobile van	Market	N	$432.00
Late Fee – Stall 8m x 9m or mobile van (paid after 31 October)	Market	N	$450.00
Electricity Fee	Full	Y	$171.00
Late Fee – Electricity Fee (paid after 31 October)	Full	Y	$213.00
Stall on Cliff Road priority – additional charge on top of stall fee	Market	N	$72.00

Event Management

Application Assessment Fee	Market	N	$153.00
Late Application Assessment Fee – for applications received less than one calendar month prior to event	Market	N	$255.00
Event Staff – on-site attendance fee (out of hours) per hour	Market	Y	$101.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

COMMUNITY PROGRAMS

WOLLONGONG INTERPRETER SERVICE

Minimum 1 1/2 hour session	Subs	Y	$194.00
Full Day (up to 7 hours)	Subs	Y	$675.00
Every 1/4 hour after	Subs	Y	$35.00
Minimum 1 1/2 hour session – Language Support Worker	Subs	Y	$174.00
Full Day (up to 7 hours)	Subs	Y	$615.00
Every 1/4 hour after	Subs	Y	$31.50

Charge for mileage for out of Local Government Area sessions

Under 2.5 ltr vehicle – per klm	Full	Y	$0.80
2.5 ltr and over vehicle – per klm	Full	Y	$0.90

VOLUNTEERING ILLAWARRA

All Volunteering Illawarra fees and charges are subsidised and paid by organisations

Not for Profit Organisation – Small (total annual income: $0 – $300K)	Subs	Y	$100.00
Not for Profit Organisation – Medium (total annual income: $301K – $800K)	Subs	Y	$300.00
Not for Profit Organisation – Medium to Large (total annual income: $801K – $2M)	Subs	Y	$600.00
Not for Profit Organisation – Major (over $2M)	Subs	Y	$900.00
Government Organisations including Departments and Local Councils/Universities/TAFEs	Subs	Y	$900.00
Volunteer Referral Services	Subs	Y	$70.00
Skilled Volunteer Recruitment (UOW) – a/v for not-for-profit only	Subs	Y	$50.00
Professional Project-based volunteers	Subs	Y	$50.00
Volunteering Expo	Subs	Y	$30.00
Project Volunteering Promotion Package (corporate volunteering)	Subs	Y	$50.00
Networking Event Package (1 representative – 10 events)	Subs	Y	$30.00
Support/Affiliate (non-transferable)	Subs	Y	$20.00
Membership-Training only	Subs	Y	$70.00
Membership Fees	Subs	Y	$15.00 to $160.00 per person depending on the type and duration of the course, member and non members rate

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CULTURAL SERVICES

WOLLONGONG ART GALLERY

Functions (social functions, weddings receptions, conferences, etc)

Function raising funds for a registered charity or public appeal	Market	Y	Less 25%
Use of Projector per booking	Market	Y	$9.10

BLUESCOPE STEEL GALLERY

Hourly booking (after 5pm weekday)	Market	Y	$284.00
Half day (3 hours)	Market	Y	$367.00
Full day booking (10am-5pm)	Market	Y	$765.00

WEDDING CEREMONY

Hourly booking(includes set up)	Market	Y	$420.00

THE GALLERY FOYER

Functions (social functions, weddings receptions, conferences, etc)

Hourly booking (after 5pm weekdays and 4pm weekends)	Market	Y	$241.00

THE GUIDES ROOM

Meetings, workshops and seminars

Hourly booking	Market	Y	$40.00
Monday to Friday			
Half day (3hrs)	Market	Y	$135.00
Monday to Friday			
Full day booking (10am-5pm)	Market	Y	$204.00
Monday to Friday			
Hourly booking	Market	Y	$83.50
Saturday and Sunday			
Half day (12pm-4pm)	Market	Y	$209.00
Saturday and Sunday			

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

YOUTH SERVICES

Meeting Space Hire (includes auditorium, drop-in room and 2 other small meeting rooms)

Additional Costs (see Wollongong Youth Centre General Information & Conditions of Use)

Additional Services (fees to be determined by Coordinator in each individual case)

WOLLONGONG YOUTH CENTRE

Non profit organisations (community based and charity organisations with identifiable source of income)

Non-Profit Organisations

Community based and charity organisations with identifiable source of income

Ocean Room/Mountain Room

Hourly rate	Subs	Y	$9.80
Daily rate	Subs	Y	$52.00

Auditorium/Drop In Room/Kitchen/Art Room

Hourly rate	Subs	Y	$19.50
Daily rate	Subs	Y	$98.50

All other organisations including government

Ocean Room/Mountain Room

Hourly	Subs	Y	$55.50
Daily	Subs	Y	$220.00

Auditorium/Drop In Room/Kitchen/Art Room

Hourly	Subs	Y	$91.00
Daily	Subs	Y	$418.00

Music Room Hire

Usage per person per two hour session	Subs	Y	$5.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

AGED & DISABILITY SERVICES

COMMUNITY TRANSPORT – Wollongong Shellharbour

Individual Transport

IT Buses

Return trip (discretionary) within Wollongong & Shellharbour LGAs

Pensioner Rate	Subs	N	$13.00
Part Pension Rate	Subs	N	$16.00
Self-Funded Retiree Contribution	Subs	N	$20.00

Individual Transport Car

Return trip (discretionary) within and outside LGA

Pensioner Rate	Subs	N	Variable rate depending on distance travelled. Minimum - $7.00 to $70.00
Part Pension Rate	Subs	N	Variable rate depending on distance travelled. Minimum - $10.00 to $80.00
Self-Funded Retiree Contribution	Subs	N	Variable rate depending on distance travelled. Minimum - $15.00 to $90.00

Taxi Vouchers

Pensioner Rate	Subs	N	$30.00 per 3 months for $150.00 worth of vouchers
Part Pension Rate	Subs	N	$45.00 per 3 months for $150.00 worth of vouchers
Self-Funded Retiree Contribution	Subs	N	$60.00 per 3 months for $150.00 worth of vouchers

GROUP TRANSPORT

CHSP GROUPS

Fee per kilometre travelled requested toward bus replacement and maintenance costs (discretionary)

Weekday Use – per kilometer	Subs	N	$1.20
Evening and Weekend Use – per kilometer	Subs	N	$1.20
Minimum fee per use applicable to all groups travelling less than 80 kms	Subs	N	$75.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
CTP Groups			
Fee per kilometre travelled requested toward bus replacement and maintenance costs (discretionary)			
Weekday Use – per kilometer	Subs	Y	$1.20
Evening and Weekend Use – per kilometer	Subs	Y	$1.20
Minimum fee per use applicable to all groups travelling less than 80 kms	Subs	N	$75.00
SOCIAL SUPPORT/RESPITE			
Pension Rate	Subs	N	$154.00
Part Pension Rate	Subs	N	$192.00
Self-Funded Retiree Contribution	Subs	N	$231.00
Social Support Group			
Pension Rate	Subs	N	$15.00 and $25.00
Part Pension Rate	Subs	N	$20.00 and $30.00
Self-Funded Retiree Contribution	Subs	N	$25.00 and $35.00
Social Support Individual			
Pension Rate – volunteer per hour	Subs	N	$4.00
Pension Rate – brokerage per hour	Subs	N	$11.00
Part Pension Rate – volunteer per hour	Subs	N	$4.50
Part Pension Rate – brokerage per hour	Subs	N	$13.00
Self-Funded Retiree Contribution – volunteer per hour	Subs	N	$5.50
Self-Funded Retiree Contribution – brokerage per hour	Subs	N	$18.00
Flexible Respite			
Pension Rate – Twilight Tours – per trip	Subs	N	$10.00
Pension Rate – volunteer per hour	Subs	N	$4.00
Pension Rate – brokerage per hour	Subs	N	$11.00
Part Pension Rate – Twilight Tours – per trip	Subs	N	$13.00
Part Pension Rate – volunteer per hour	Subs	N	$4.50
Part Pension Rate – brokerage per hour	Subs	N	$13.00
Self-Funded Retiree Contribution – Twilight Tours – per trip	Subs	N	$18.00
Self-Funded Retiree Contribution – volunteer per hour	Subs	N	$5.50
Self-Funded Retiree Contribution – brokerage per hour	Subs	N	$18.00
Home Maintenance			
Pension Rate – minor maintenance	Subs	N	15% of service costs

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Home Maintenance [continued]

Pension Rate – garden maintenance per hour	Subs	N	$15.00
Part Pension Rate – minor maintenance	Subs	N	20% of service costs
Part Pension Rate – garden maintenance per hour	Subs	N	$20.00
Self-Funded Retiree Contribution – minor maintenance	Subs	N	30% of service costs
Self-Funded Retiree Contribution – garden maintenance per hour	Subs	N	$25.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

COMMUNITY FACILITIES

Additional Costs - Refer to Site Specific General Information & Conditions of Use

Attendant Services - Refer to Site Specific General Information to check for availability

Definitions:
Functions - social functions, weddings, balls, plays, conferences, exhibitions, dances, etc
All Other Activities - meetings, classes etc

Classification Definition - Non-Profit = Groups meeting non-profit status Other = Government Departments, Commercial, Private

Promotion Fee for Children's Birthday Parties / Functions	Subs	Y	$99.00
Age up to 10 years, Red Cedar and Escarpment Rooms together, Lillypilly, Scribbly Gum, Laurel and rooms only, 4 hour booking including set up and pack up time, weekends and school holidays only, booking must conclude by 2pm			
Preparation and clean up time – Functions only	Subs	Y	1/2 hourly rate
Function raising funds for a registered charity or public appeal	Subs	Y	Less 25%
Stage Lights – Flat rate per booking (up to 4 hours)	Subs	Y	$15.50
Stage Lights – Flat rate per booking (over 4 hours)	Subs	Y	$26.00
Bond – Halls	Subs	N	$300.00
Bond – Halls – 'High Risk' Activity	Subs	N	$600.00
Bond – Meeting Rooms	Subs	N	$200.00
Bond – Meeting Rooms – 'High Risk' Activity	Subs	N	$400.00
Bond – Offices	Subs	N	$100.00

BULLI SENIOR CITIZENS' CENTRE

Hourly rate – Function	Subs	Y	$46.00
Hourly rate – Non Profit	Subs	Y	$13.00
Hourly rate – Other	Subs	Y	$22.50

COALCLIFF COMMUNITY HALL AND DARKES FOREST COMMUNITY HALL

Hourly rate – Function	Subs	Y	$44.00
Hourly rate – Non Profit	Subs	Y	$11.00
Hourly rate – Other	Subs	Y	$19.50

CORRIMAL DISTRICT LIBRARY & COMMUNITY CENTRE

Grevillea Halls 1 and 2 Combined

Hourly rate – Function	Subs	Y	$65.00
Hourly rate – Non Profit	Subs	Y	$36.50
Hourly rate – Other	Subs	Y	$58.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Grevillea Hall 1			
Hourly rate – Function	Subs	Y	$58.00
Hourly rate – Non Profit	Subs	Y	$25.50
Hourly rate – Other	Subs	Y	$40.00
Grevillea Hall 2			
Hourly rate – Non Profit	Subs	Y	$22.50
Hourly rate – Other	Subs	Y	$35.50
General Hire Offices			
Daily rate Office 1,2,3,4 (9am to 5pm)	Subs	Y	$34.00
1/2 Day rate Office 1,2,3,4 (1/2 day – 9am – 1pm or 1pm – 5pm only)	Subs	Y	$19.50
Hourly rate – Office 1,2,3,4	Subs	Y	$10.00
Daily Rate Office 5 (9am to 5pm)	Subs	Y	$27.00
1/2 Day rate Office 5 (1/2 day – 9am – 1pm or 1pm – 5pm only)	Subs	Y	$16.50
Hourly rate – Office 5	Subs	Y	$8.50
Non-Profit Hire Offices			
Daily rate Office 1,2,3,4 (9am to 5pm)	Subs	Y	$26.00
1/2 Day rate Office 1,2,3,4 (1/2 day – 9am – 1pm or 1pm – 5pm only)	Subs	Y	$16.00
Hourly rate – Office 1,2,3,4	Subs	Y	$8.50
Daily rate Office 5 (9am to 5pm)	Subs	Y	$21.00
1/2 Day rate Office 5 (1/2 day – 9am – 1pm or 1pm – 5pm only)	Subs	Y	$13.50
Hourly rate – Office 5	Subs	Y	$7.00
Flame Tree Room			
Hourly rate – Non Profit	Subs	Y	$10.00
Hourly rate – Other	Subs	Y	$14.50
Lilly Pilly Room			
Hourly rate – Function	Subs	Y	$38.00
Hourly rate – Non Profit	Subs	Y	$19.50
Hourly rate – Other	Subs	Y	$31.50
Myrtle Room			
Hourly rate – Non Profit	Subs	Y	$15.50

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Myrtle Room [continued]

Hourly rate – Other	Subs	Y	$23.50

Bottle Brush Room

Hourly rate – Non Profit	Subs	Y	$13.50
Hourly rate – Other	Subs	Y	$16.50

DAPTO RIBBONWOOD CENTRE

Kurrajong Hall 1 and 2

Hourly rate – Function	Subs	Y	$73.00
Hourly rate – Non Profit	Subs	Y	$36.50
Hourly rate – Other	Subs	Y	$57.50

Kurrajong Hall 1

Hourly rate – Function	Subs	Y	$64.00
Hourly rate – Non Profit	Subs	Y	$25.00
Hourly rate – Other	Subs	Y	$41.00

Kurrajong Hall 2

Hourly rate – Function	Subs	Y	$45.00
Hourly rate – Non Profit	Subs	Y	$22.00
Hourly rate – Other	Subs	Y	$31.50

Heininger Hall

Hourly rate – Function	Subs	Y	$55.00
Hourly rate – Non Profit	Subs	Y	$24.50
Hourly rate – Other	Subs	Y	$38.00

Scribbly Gum Room or Laurel Room

Hourly rate – Function	Subs	Y	$39.00
Hourly rate – Non Profit	Subs	Y	$18.00
Hourly rate – Other	Subs	Y	$32.00

Acacia Room

Hourly rate – Non Profit	Subs	Y	$16.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Acacia Room [continued]

Hourly rate – Other	Subs	Y	$25.00

Banksia Room

Hourly rate – Non Profit	Subs	Y	$14.00
Hourly rate – Other	Subs	Y	$20.50

Sassafras Room

Hourly rate – Non Profit	Subs	Y	$13.00
Hourly rate – Other	Subs	Y	$19.50

Community Office Space

Day session (9.00 am to 5.00pm) – Non Profit	Subs	Y	$43.00
Day session (½ day – 9am – 1pm or 1pm – 5pm only) – Non Profit	Subs	Y	$23.00
Hourly rate – Non Profit	Subs	Y	$13.00
Day session (9.00 am to 5.00pm) – Other	Subs	Y	$53.50
Day session (½ day –9am – 1pm or 1pm to 5pm only) – Other	Subs	Y	$29.00
Hourly rate – Other	Subs	Y	$15.50

HELENSBURGH COMMUNITY CENTRE

Hall

Hourly rate – Function	Subs	Y	$39.00
Hourly rate – Non Profit	Subs	Y	$14.50
Hourly rate – Other	Subs	Y	$29.50

Meeting Room 1 or 3

Hourly rate – Function	Subs	Y	$26.00
Hourly rate – Non Profit	Subs	Y	$12.00
Hourly rate – Other	Subs	Y	$18.50

Meeting Room 2 or 4

Hourly rate – Non Profit	Subs	Y	$6.00
Hourly rate – Other	Subs	Y	$8.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

STANWELL PARK CHILDREN'S CENTRE

Room 1

Hourly rate – per hour per room – Function	Subs	Y	$46.00
Hourly rate – per hour per room – Non Profit	Subs	Y	$13.50
Hourly rate – per hour per room – Other	Subs	Y	$23.00

Room 2

Hourly rate – per hour per room – Function	Subs	Y	$44.00
Hourly rate – per hour per room – Non Profit	Subs	Y	$13.00
Hourly rate – per hour per room – Other	Subs	Y	$22.00

THIRROUL DISTRICT COMMUNITY CENTRE AND LIBRARY

Excelsior Hall and Black Diamond Room

Hourly rate – Function	Subs	Y	$60.00

Excelsior Hall and Red Cedar Room

Hourly rate – Function	Subs	Y	$61.00

Excelsior Hall

Hourly rate – Function	Subs	Y	$51.00
Hourly rate – Non Profit	Subs	Y	$23.50
Hourly rate – Other	Subs	Y	$40.50

Escarpment Room

Hourly rate – Function	Subs	Y	$35.00
Hourly rate – Non Profit	Subs	Y	$17.50
Hourly rate – Other	Subs	Y	$24.50

Red Cedar Room or Ocean Room

Hourly rate – Function	Subs	Y	$28.00
Hourly rate – Non Profit	Subs	Y	$15.50
Hourly rate – Other	Subs	Y	$22.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Black Diamond			
Hourly rate – Function	Subs	Y	$26.00
Hourly rate – Non Profit	Subs	Y	$14.50
Hourly rate – Other	Subs	Y	$19.50
Kitchen hire in conjunction with room hire (Not hall)	Subs	Y	$13.50
Cabbage Palm			
Hourly rate – Non Profit	Subs	Y	$10.00
Hourly Rate – Other	Subs	Y	$13.50
Tasman Room			
Day session (9.00 am to 5.00pm) – Non Profit	Subs	Y	$25.00
Day session (9am to 1pm or 1pm to 5pm) – Non Profit	Subs	Y	$17.50
Hourly rate – Non Profit	Subs	Y	$10.00
Hourly rate – Other	Subs	Y	$12.00
Day session (9am to 1pm or 1pm to 5pm) – Other	Subs	Y	$23.00
Day session (9am to 5pm) – Other	Subs	Y	$41.00
WARRAWONG COMMUNITY CENTRE			
Hall			
Hourly rate – Function	Subs	Y	$40.00
Hourly rate – Non Profit	Subs	Y	$15.50
Hourly rate – Other	Subs	Y	$19.50
Meeting Rooms 1 and 2			
Hourly rate – Non Profit	Subs	Y	$13.50
Hourly rate – Other	Subs	Y	$19.50
Interview Room			
Hourly rate – Non Profit	Subs	Y	$7.00
Hourly rate – Other	Subs	Y	$9.00
Meeting Room 1 or 2 or Youth Room			
Hourly rate – Non Profit	Subs	Y	$11.00
Hourly rate – Other	Subs	Y	$15.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
WINDANG SENIOR CITIZENS' CENTRE			
Hourly rate – Function	Subs	Y	$40.00
Hourly rate – Non Profit	Subs	Y	$15.50
Hourly rate – Other	Subs	Y	$19.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

LIBRARIES

REPLACEMENT OF BORROWER'S CARDS

Individual	Market	N	$5.50
Family cards (maximum charge)	Market	N	$12.00

SERVICE FEES

Recovery Action	Full	N	$128.00
where a Collection service is used to retrieve library materials			
Inter-Library Loan – handling fee (or full cost of recovery if a charge is made by the lending Library)	Market	Y	$8.20

PHOTOCOPYING CHARGES (PER COPY)

Photocopies – Black and White A4	Market	Y	$0.20
Photocopies – Black and White A3	Market	Y	$0.40
Micro copies	Market	Y	$0.20
Photocopies – Colour A4	Market	Y	$0.40
Photocopies – Colour A3	Market	Y	$0.80

INTERNET

Black and White Prints – A4 – per page	Market	Y	$0.20
Colour prints – A4 – per page	Market	Y	$0.40
Colour prints – A3 – per page	Market	Y	$0.80
3D Printing	Market	Y	$3.60 per 'print' up to 30 mins printing and $5.60 per hour

COMPUTER PERIPHERALS

Computer peripherals (ie ear buds, USBs, etc) as per customer demand. Cost plus	Market	Y	$3.70

LOCAL STUDIES PHOTOGRAPHS

Digital Image (<300dpi) sent by email: service limited by capacity	Market	Y	$27.00
Digital Image (>300dpi – High Resolution)	Market	Y	$48.00
Postage & packing	Market	Y	$8.70
CD for high res image/s	Market	Y	$5.70

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
LOST AND DAMAGED ITEMS – (NON-REFUNDABLE)			
Replacement fee calculated at cost of item being replaced plus $15.50 service fee	Full	N	$17.00
TRAINING			
All training sessions	Subs	Y	$15.00
WOLLONGONG LIBRARY THEATRETTE AND THE LAB			
Use of Video/DVD per booking	Subs	Y	$11.00
Use of data projector and screen	Subs	Y	$11.00
Community Groups (for classes, groupwork, meetings etc) Hourly rate	Subs	Y	$19.50
All other organisations (including commercial, private, Government departments.) Hourly rate	Subs	Y	$33.50
Full cost recovery for specialised services (as determined by the Manager Library Services) Hourly rate	Full	Y	$97.00
Specialised Searching and Database Searching (as determined by the Manager Library Services)			
Other Charges			
Library and Community Services Manager may undertake to secure for a borrower through the Library any service, interlibrary, reference or information upon payment of sum sufficient to cover the estimated cost incurred by the Library in rendering the service	Full	Y	At Cost
Events and Activities			
Library and Community Services Manager may establish an entry fee or other charge for a library event or activity to meet or offset the cost of the activity.	Full	Y	At Cost

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

WOLLONGONG MEMORIAL GARDENS AND CEMETERIES

CEMETERY FEES

Children's Gardenia Beam Package – reservation, interment and childrens beam plaque	Full	Y	$1,990.00
Indigent burial (adult) – at need lawn reservation, interment and memorial plaque	Full	Y	$2,550.00
Indigent burial (stillborn/infant/child) – at need lawn reservation, interment and memorial plaque	Full	Y	$1,530.00
Interments – all sites – Monday – Friday until 3pm – includes pre-digging, vault, reception of body for mausoluem	Full	Y	$1,615.00
Interments – all sites (Sat after 12noon & all day Sunday) – includes pre-digging, vault, reception of body for mausoluem	Full	Y	$3,770.00
Interments – all sites (Sat before 12noon) – includes pre-digging, vault, reception of body for mausoluem	Full	Y	$2,395.00
Reservation – all beams (except Islamic)	Full	Y	$2,360.00
Reservation – Bulli, Scarborough, Wollongong if available	Full	Y	$8,160.00
Reservation – Greek Monument/Traditional Monument	Full	Y	$3,605.00
Reservation – Macedonian	Full	Y	$4,340.00
Reservation – Maronite/Antiochian/Bahai Headstone & Islamic Beam	Full	Y	$2,900.00

MISCELLANEOUS FEES

Handing back of interment site	Full	Y	Purchase Price less 10% administration fee
Chapel Fee – per hour or part there of (Weekdays between 9am – 3pm)	Full	Y	$133.00
Chapel fee – per hour or part there of (Saturday 9am – 12noon)	Market	Y	$487.00
Catering space hire – per hour or part there of	Market	Y	$68.50
Scattering cremated remains	Full	Y	$64.50
Scattering of Neonatal cremated remains in nominated garden	Subs	Y	Free
Lifting and preparation of cremated remains for collection or placement of cremated remains into previous memorial only site, or placement into new memorial site	Full	Y	$192.00
Family Attendance at Placement of cremated remains – weekdays	Full	Y	$102.00
Family attendance at placement of cremated remains Saturday between 9.00am – 12noon only	Full	Y	$473.00
Administration Fee – for services not covered by fees	Full	Y	$126.00
Posting of cremated remains (Australia only)	Full	Y	$177.00
Posting of cremated remains – Insurance	Full	Y	At Cost
Permit to erect a headstone, monument or an above ground crypt	Full	N	$299.00
Clean sand (30cm layer upon coffin)	Full	Y	$117.00
Late fee – where funeral arrives more than 30 minutes after designated time	Full	Y	$254.00
Late fee – for services booked after 3pm for every 30 minutes thereafter	Full	Y	$254.00

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

MISCELLANEOUS FEES [continued]

Exhumation (weekdays only)	Full	Y	$5,985.00
Interment of cremated remains into an existing grave site (all sections)	Full	Y	$530.00
After hours call out fee for administration of interments	Full	Y	$1,400.00
Exhumation or transfer from crypt vault to another cemetery (weekdays)	Full	Y	$1,445.00
Interment of abandoned cremated remains – up to 6 or 30 kg maximum in general plot	Full	Y	$126.00
Memorial Wooden Cross (included in burial site price for Monumental Sections) – placement at other sites & replacement cross	Full	Y	$126.00
Permit to undertake heritage work	Market	N	$126.00

PILLARS AND BASES

Engrave flowers	Market	Y	$112.00
Engrave letters (all colours) – each letter	Market	Y	$12.00
Gold Border	Market	Y	$112.00
Granite base (250 x 450mm), flat face (all colours)	Market	Y	$362.00
Granite base (50/75 slant)	Market	Y	$464.00
Granite pillar for family plaque (rockery) (all colours)	Market	Y	$306.00
Granite pillar, (all colours) – to fit Mini Book of Life	Market	Y	$464.00
Granite pillar, double (all colours) – to fit bronze plaques	Market	Y	$306.00
Granite pillar, single (all colours)	Market	Y	$245.00
Granite pillar, triple (all colours)	Market	Y	$464.00
Sandblast edges (granite)	Market	Y	$112.00
Sandstone base (50/75 slant)	Market	Y	$306.00
Sandstone base (flat)	Market	Y	$245.00
Sandstone pillar, other (double to fit Mini Book of Life; family plaque; Claycraft)	Market	Y	$245.00
Sandstone pillar, single	Market	Y	$81.50
Vase-to suit base (chrome or ceramic)	Market	Y	$148.00

URNS

Urns	Market	Y	Current cost price plus 30%

MEMORIAL SITE (site only, does not include plaque)

Tier one includes: Memorial only– Jasmine Garden/Eternity Tree/Starlight Remembrance/Bulli Cemetery Garden of Memory/Scarborough Memorial Rock/Helensburgh Garden of Memory-memorial only plinths); Walls of Memory 1 & 2; War Graves Wall; Garden of Peace (babies– includes plaque); Garden Wall; Porte Cochere Wall; Rose Garden Wall; Contour Walls; Chapel Wall; Any similar new memorial	Market	Y	$408.00

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

MEMORIAL SITE (site only, does not include plaque) [continued]

Tier two includes: First Rose Garden/Second Rose Garden/Third Rose Garden; Any similar new memorial	Market	Y	$815.00
Tier three includes (all singles sites in): Native Garden Surround (9K & 9J); Garden Rocks 9L Granite Edge; Gardenia Walk; Ex-Services Lest We Forget; Bulli Seaview Gardens; Bulli Garden of Memory Rocks; Helensburgh Native Garden & Garden of Memory; Bulli/Helensburgh Memorial Walls; Lawn Cemetery Indo Chinese Wall; Family Gardens Option (Quadrant/Sanctuary/Rose/Shrub/Rock– reservation or subsequent placement); Circular Rose Garden; Bulli Oceanview Garden Surround B; The Kembla Memorial Garden; Everafter Garden; Any similar new memorial	Market	Y	$1,120.00
Tier four includes: Wall of Peace/Serenity/Tranquillity/Forget Me Not Wall; Bulli Ocean View Wall; all positions on Scarborough Seaview Memorial Walls One and Two; Scarborough Section Two– any single site; The Kembla Wall; Any similar new memorial	Market	Y	$1,430.00
Tier five includes: Family site (includes first position); Any similar new memorial	Market	Y	$2,345.00
Tier six includes: Companion Options– Walls and Gardens (include two positions). Columbarium Wall (includes two positions); Any similar new memorial	Market	Y	$3,060.00
Tier seven includes: Quadrant Garden (includes first and second position); Any similar new memorial	Market	Y	$9,385.00

PHOTOS

Ceramic/Aluminium (Black & White) – 3 x 4 cm (aluminium only)	Market	Y	$286.00
Ceramic/Aluminium (Black & White) – 5 x 7 cm	Market	Y	$316.00
Ceramic/Aluminium (Black & White) – 6 x 8 cm	Market	Y	$332.00
Ceramic/Aluminium (Black & White) – 7 x 9 cm	Market	Y	$347.00
Ceramic/Aluminium (Black & White) – 8 x 10 cm	Market	Y	$377.00
Ceramic/Aluminium (Colour) – 3 x 4 cm	Market	Y	$367.00
Ceramic/Aluminium (Colour) – 5 x 7 cm	Market	Y	$388.00
Ceramic/Aluminium (Colour) – 6 x 8 cm	Market	Y	$418.00
Ceramic/Aluminium (Colour) – 7 x 9 cm	Market	Y	$449.00
Ceramic/Aluminium (Colour) – 8 X 10 cm	Market	Y	$469.00

PLAQUES

Additional line of inscription – all plaques	Market	Y	$41.00
Different paint colour – all plaques	Market	Y	$81.50
Engraving of emblem/motif	Market	Y	$66.50
Plaque accessories – includes basic chrome or bronze frame – all sizes; Milling – all sizes; Perpetual flowers (Arrow); Conical Vase – bronze or chrome	Market	Y	$153.00
Refurbishment of plaques (bronze lawn plaque)	Market	Y	$357.00
Refurbishment of plaque (bronze memorial plaque under 380 x 215mm) >1985	Market	Y	$204.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PLAQUES [continued]

Refurbishment of plaque (linished steel) – only available within past five years	Market	Y	$51.00
Tier One includes: Linished steel garden; bronze garden, Eternity leaf	Market	Y	$230.00
Tier two includes: Bronze photoset, Bronze oval, Bronze wall (phoenix); Bronze bar border; Linished steel wall; Aluminium (silver or black); Granite; Bronze wall plaque (second insert-Arrow); Arrow Dual Lawn plaque (second insert); Star plaque	Market	Y	$357.00
Tier three includes: Bronze Mini Book of Life (second page); Phoenix or Arrow Book of Life (second page); Granite Walls (base plaque-no vase); Children's Beam Plaque; Plaque for Still Born Memorial Garden (Wollongong Cemetery -includes memorial site); Family Name Plaque	Market	Y	$408.00
Tier four includes: Bronze Mini Book of Life (first page); Bronze Wall Plaque with vase (Arrow); Heritage Glass Plaque (110 x 75mm)	Market	Y	$610.00
Tier five includes: Double Bronze Wall Plaque-first insert with vase (Arrow); Book Of Life– first page (Arrow); Standard Lawn Plaque; Teddy Bear/Train/Toybox design (children's plaques)	Market	Y	$715.00
Tier six includes: Single Lawn Plaque with sculptured border; Phoenix Sculpture Series; Phoenix or Arrow Dual Lawn Plaque (base and first insert); Single Casting Book Plaque; Phoenix or Arrow Book of Life (first page and base)	Market	Y	$815.00
Tier seven includes: Phoenix Sculpture Series (dual design)	Market	Y	$1,020.00
Tier eight includes: Lasting Memorials – single plaque	Market	Y	$1,530.00

PROOFS

Photos or plaques – first proof free of charge – subsequent proofs (each)	Market	Y	$33.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

TRANSPORT SERVICES

CONSTRUCTION OF FOOTPATHS ON PRIVATE LANDS IN CONJUNCTION WITH FOOTPATH RECONSTRUCTION IN THE ADJOINING ROAD RESERVE (Sect 67 LGA Approved Fee)

Construction of Footpaths on Private Lands (excavate, waste disposal, prepare subgrade and lay new surface) excluding service adjustments.
Where not all components of the work are applicable (eg existing subgrade is adequate) the Civil Coordinator shall reduce the rate to determine the appropriate approved fee in accordance with the previous estimate.

Asphaltic concrete with brick headers (square metre rate)	Full	Y	$283.00
Basalt pavers (Core street standard of the Public Domain Technical Manual) (square metre rate)	Full	Y	$335.00
Oxide coloured concrete (square metre rate)	Full	Y	$236.00

PARKING FEES

Surface Parking Areas

Thomas Street, Victoria Street, Rawson Street, Belmore Street, Keira Street, George Street, Auburn Street, Court Lane
(monthly)

Permanent Parking	Full	Y	$95.50
Establishment Fee – Access card (permanent surface car parks)*	Full	Y	$32.50

Administration Building Car Park (monthly)

Covered parking	Full	Y	$137.00
Rooftop parking	Full	Y	$95.50

Metered Parking Charges

Note: The Inner City Parking Strategy adopted by Council 24 March 2009, defines the inner city parking area and is available on Council's website.

Work Zone Parking - refer to S138 Roads Act listed under Application to Occupy a Roadway/Footpath - Occupation by other than Hoarding

1/2 hour, 1 hour, 2 hours, on-street and off-street parking within the inner city parking area (per hour pro rata)	Full	Y	$1.00
3 hours and 4 hours on-street and off-street parking within the inner city parking area (per hour pro rata)	Full	Y	$0.80
8 hours off-street parking within the inner city parking area (per hour pro rata)	Full	Y	$0.60
Removal and re-installation of parking meters within construction zones (per meter)	Full	N	$2,240.00
Holding deposit for damage to parking meter located within construction zone	Full	N	$1,240.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Metered Parking Charges [continued]

Replacement access card, when the original card has been lost or stolen	Full	Y	$77.00
Replacement parking permit, when the original has been lost or stolen	Full	Y	$77.00
Release of non-licensed vehicle from surface car parks	Full	Y	$35.50

CONTRIBUTION TO WORKS

Trimming of trees on Council land	Full	N	$350.00
When compliant with approved Development Applications and in accordance with tree management approval - per hour- minimum 2 hours			
Residential Vehicular Crossing fee (excluding layback) – up to 10m2 (Plain concrete)	Full	Y	$1,335.00
From rear of kerb crossing (layback) to property boundary. Only available in conjunction with closely associated works undertaken by Council - to be assessed by Civil Coordinator.			
Residential Vehicular Crossing – per square metre up to 10m2 (plain concrete)	Full	Y	$120.00
In addition to the above fee for vehicular construction up to 10m2 - to be assessed by Civil Coordinator Costs exclude service relocation			
Residential Vehicular Crossing – greater than 10m2	Full	Y	The full cost of the residential driveway will be invoiced. Quote/cost estimate will be agreed with the proponent upon application. (POA)
Quote/cost estimate assessed and prepared by Civil Coordinator for the applicant. Agreement to be reached prior to works commencing. Costs exclude service relocation.			
Residential Kerb Crossing (layback only) – up to 5.6m wide (plain concrete)	Full	Y	$1,335.00
Only available in conjunction with closely associated works undertaken by Council - to be assessed by Civil Coordinator. Costs exclude service relocation.			
Utility and service adjustments associated with residential vehicular/kerb crossing, road and footpath reinstatement works	Full	Y	Calculated as per Utility Authority pricing - POA
To be assessed by Civil Coordinator in consultation with service authorities.			

REINSTATEMENT OF ROAD AND FOOTPATH SURFACES

Roads (per square metre) up to 10m2 – Minimum charge is 1m2

Surfaces within the Road Reserves (Asphaltic concrete or other) up to 10m2. (excavate temporary restoration, prepare subgrade and lay new surface material) – Minimum charge is 1m2, to be assessed by Civil Coordinator (Rate is per square metre)	Full	Y	$740.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Roads greater than 10m2 – Minimum charge is 10 times rate above			
Surfaces within the Road Reserves (Asphaltic concrete or other) greater than 10m2 (excavate temporary restoration, prepare subgrade and lay new surface material) – Full cost recovery of works, to be assessed by Civil Coordinator, minimum charge is 10 times square metre rate	Full	Y	The full cost is calculated as per reinstatement costs
Footpaths up to 10m2			
NOTES: Minimum area of restoration shall be in accordance with the requirements of the Guide to Codes and Practices for street openings. Footpaths Hard Surfaces (up to 10m2) has both a Minimum base fee and an additional square metre rate fee as costed in the relevant figures.			
Footpaths Hard Surfaces Minimum Base fee (Concrete, pavers, asphaltic concrete or other) up to 10m2 (excavate temporary restoration, disposal, prepare subgrade and lay new surface material) – to be assessed by Civil Coordinator. Cost excludes service relocations. Please note that a further square metre rate fee is also applicable.	Full	Y	$2,170.00
Footpaths Hard Surfaces Square Metre rate fee – to be added to the Minimum Base fee referred to in Footpaths Hard Surfaces (up to 10m2). To be assessed by Civil Coordinator. Cost excludes service relocations.	Full	Y	$133.00
Formed or grassed area (including turfing and minor landscaping, excluding hard surfaces), minimum charge is 3m2, landscaping extent shall be assessed by Parks Coordinator. (Per square metre)	Full	Y	The full cost is calculated as per reinstatement costs
Formed or grassed area (including turfing and minor landscaping, excluding hard surfaces), minimum charge is 3m2, landscaping extent shall be assessed by Parks Coordinator. (Per square metre)	Full	Y	$142.00
REINSTATEMENT OF OTHER LAND, FENCING AND SERVICES			
Formed or grassed area (including turfing and minor landscaping, excluding hard surfaces), minimum charge is 3m2, landscaping extent shall be assessed by Parks Coordinator. (Per square metre)	Full	Y	$142.00
Fencing, stormwater services, major landscaping or other reinstatement works	Full	Y	The full cost is calculated as per reinstatement costs
Full cost recovery of works, to be assessed by Civil Coordinator. Cost excludes service relocation.			
DIRECTIONAL SIGNS OVER COUNCIL'S FOOTWAY AND ROADS			
NOTES: Council will be the sole body to erect signs			
Application Fee	Full	Y	$115.00
Erection on existing post (plus $5.50 per letter in excess of twelve)	Full	Y	$565.00
Erection on suitable post (plus $5.50 per letter in excess of twelve)	Full	Y	$780.00
Annual charge for rental and maintenance – per sign	Full	Y	$116.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

AQUATIC SERVICES

Exclusive 50m Pool Hire for Swimming Club Point Score (per hour or part thereof)	Subs	Y	$101.00
For the use of any pool by schools from outside Council's area for organised activities/events involving 50 or more persons – excluding carnivals (per hour or part thereof)	Subs	Y	$154.00
Normal Hours Exclusive Main Pool use only (per hour or part thereof)	Subs	Y	$204.00

After Hours Exclusive Main Pool Use Only

Monday to Friday (per hour or part thereof)	Subs	Y	$240.00
Saturday, Sunday and Public Holidays (per hour or part thereof)	Subs	Y	$265.00
Pool grounds and surrounds for social event (excluding pool) (per hour part of)	Subs	Y	$167.00

Carnivals generally including Swimming Club, South Coast or Tablelands ASC and pool complex hire (during normal operation hours) (Helensburgh half fee)

Saturday (per hour or part thereof)	Subs	Y	$204.00
Sunday or Public Holiday (per hour or part thereof)	Subs	Y	$240.00
Promotion at Swimming Pool Commercial	Subs	Y	$1,365.00
Promotion at Swimming Pool Non-Commercial	Subs	Y	$306.00

School Swimming Carnivals (within Wollongong LGA)

Pool Hire for School Swimming Carnivals 1/2 day (up to 4 Hours)	Subs	Y	$145.00
Pool Hire for School Swimming Carnivals Full Day (up to 8 Hours)	Subs	Y	$291.00

Lane Hire (per lane per hour or part thereof)

Olympic Pool Complex	Subs	Y	$46.00
Half Olympic Pool Complex	Subs	Y	$23.00
School Sport / Not for Profit Activities (within Wollongong LGA excludes Department of Education SSS Learn to swim program)	Subs	Y	$11.50
Licenced LTS teaching (per lane per hour)	Subs	Y	$23.00

CORRIMAL & DAPTO HEATED SWIMMING POOLS

Concession charges available on production of current concession cards (Centrelink, Veteran Affairs, Seniors, Full Time Student). Concessions are issued to individual qualifying patrons and are not transferable. Valid identification must be produced at time of entry.

Children under 5 years with adult supervision are exempt	Subs	Y	Free
Carers/Companion Card Holders with paying adult/child are exempt	Subs	Y	Free

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CORRIMAL & DAPTO HEATED SWIMMING POOLS [continued]

Adult actively supervising child under 5 years in pool	Subs	Y	$2.60
Adult per visit	Subs	Y	$5.30
Child/Concession per visit	Subs	Y	$3.60
Unemployed per visit	Subs	Y	$3.60
Family Pass per visit	Subs	Y	$18.00
Organised school/social group activities (per person Pre Booked – Child/Concession) – minimum 5 participants	Subs	Y	$2.90
Adult Voucher Book (25 tickets)	Subs	Y	$117.00
Child/Concession Voucher Book (25 tickets)	Subs	Y	$66.00
Adult 3 month Pass (unlimited entry – non transferable)	Subs	Y	$213.00
Child/Concession 3 Month Pass (unlimited entry – non transferable)	Subs	Y	$158.00
Spectators per visit	Subs	Y	$0.60
Use of Water Slide including entry	Subs	Y	$5.10

Unlimited Pass Out Entry

Adult	Subs	Y	$8.50
Child	Subs	Y	$5.00
Concessions	Subs	Y	$5.00
Family	Subs	Y	$25.00

50m Pool Hire for Private Bookings per hour or part thereof (after hours pool use)

Monday to Friday	Subs	Y	$250.00
Saturday, Sunday and Public Holidays	Subs	Y	$276.00
Exclusive 50m Pool Hire for Swimming Club Point Score (per hour or part thereof)	Subs	Y	$125.00
No entry fee charged			

Education Department

Carnivals	Subs	Y	Entry Fee Only
Learn to Swim	Subs	Y	Entry Fee Only
School Sport/Activities	Subs	Y	Entry Fee Only

Department of Sport and Recreation

Learn to Swim	Subs	Y	Entry Fee Only

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Swimming Clubs/South Coast and Tablelands Amateur Swimming Association Carnivals (50m Pool for maximum 5 hours)

Entry fees are additional

Saturday	Subs	Y	$62.50
Sunday and Public Holidays	Subs	Y	$62.50

Lane Hire (per lane per hour or part thereof)

Entry fees are additional

50m Pool	Subs	Y	$47.50
25m & 18m Pool	Subs	Y	$23.50
Licenced LTS teaching (per lane per hour)	Subs	Y	$39.00

Aquarobics

Adult	Subs	Y	$15.50
Aquarobics 15 Visit pass (Adult)	Subs	Y	$184.00
Child/Concession/Unemployed	Subs	Y	$10.00
Aquarobics 15 Visit pass (Child/ Concession)	Subs	Y	$122.00

PORT KEMBLA POOL COMMUNITY ROOM HIRE

Meetings, training, presentations and the like (per hour or part thereof - with a minimum booking payable of 2 hours)

Non-Profit Sporting or Community Organisation	Subs	Y	$37.50

CONTINENTAL POOL COMMUNITY ROOM HIRE

Meetings, training, presentations and the like (per hour or part thereof - with a minimum booking payable of 2 hours)

Non-Profit Sporting or Community Organisation	Subs	Y	$37.50

BEACH HIRE

For the use of parks and playing fields - directly booked and managed by Registered Charities (Charity No. must be quoted), Church Groups, Ex-Services and Schools - a 100% discount will be applied if prior booking arrangements are made.

For the use of any beach for organised events involving 50 or more persons	Subs	Y	$169.00
Use of any beach for commercial activities	Subs	Y	$1,515.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

LEISURE SERVICES

Note: Fees are shown at the following rates:
Per Hour = p/h
Per Visit = p/v
Per Purchase = p/p
Peak (after 5pm Monday- Friday) = P
Off Peak (before 5pm Monday to Friday & Weekends) = OP

Members receive a 50% discount on badminton/table tennis/basketball/adult swim training

BEATON PARK LEISURE CENTRE

Concession charges available on production of current concession cards (Centrelink, Veteran Affairs, Seniors, Full Time Student). Concessions are issued to individual qualifying patrons and are not transferable. Valid identification must be produced at time of entry.

Facility Hire

Badminton/table tennis per court p/h	Market	Y	$24.00
Badminton/table tennis per court p/h concession	Market	Y	$21.00
Equipment Hire Badminton (1 piece), Table Tennis (up to 4 pieces)	Market	Y	$4.00
Main Hall p/h – P	Market	Y	$95.00
Main Hall p/h – OP	Market	Y	$77.00
Main Hall p/h permanent	Market	Y	$80.00
Main Hall – Not for Profit (8 hours)	Subs	Y	$510.00
Activities Room p/h	Market	Y	$66.50
Leisure Kidz p/h	Subs	Y	$53.00
Meeting Room/Fitness Testing Room Hire p/h	Market	Y	$15.00
Any school/not for profit group activity (pre-booked) – per person p/v Min 15	Subs	Y	$8.40
Basketball – per person p/h	Full	Y	$8.30

Group Exercise/Circuit/Gymnasium

Carers/Companion Card Holders with paying adult are exempt

Adult p/v	Full	Y	$19.00
Kids Class p/v	Subs	Y	$8.40
Teen fit up to 2 classes per week as per structured program (term fee)	Subs	Y	$150.00
Beaton Park -Lite Pace or Seniors classes – 15 visit	Subs	Y	$98.50
Concession p/v	Subs	Y	$15.00
Adult – 15 visit pass	Full	Y	$225.00
Concession – 15 visit pass	Subs	Y	$167.00
Lite Pace or Seniors classes – Adult p/v	Subs	Y	$10.00
Lite Pace or Seniors classes – Concession p/v	Subs	Y	$8.40
Multi Use p/v	Full	Y	$28.50
Early Morning Gym only (pre 10:00am) p/v	Subs	Y	$16.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Client Services			
Retail Stock	Full	Y	Recommended retail price
Retail Stock – Minimum (discount) rate (Management Use Only)	Full	Y	Cost Price
Program Design (Non Member), Assessment & Program (Member)	Market	Y	$83.50
Fitness Assessment and Program (Non Member)	Market	Y	$120.00
Assessment (Non Member), Program (Member) program, re-design	Market	Y	$60.00
Rehabilitation Services – as per Workcover schedule of charges	Stat	Y	As per WorkCover Schedule of Charges
Individual Personal Training			
60min Personal Training P	Market	Y	$80.00
60min Personal Training OP/Member rate	Market	Y	$76.00
30min Personal Training	Market	Y	$55.00
5-pack 30min Personal Training	Market	Y	$250.00
5-pack 60min Personal Training P	Market	Y	$360.00
5-pack 60min Personal Training OP/Member rate	Market	Y	$342.00
10-pack 60min Personal Training P	Market	Y	$680.00
10-pack 60min Personal Training OP/Member rate	Market	Y	$645.00
Group Personal Training			
60min Group Personal Training (2-person) P	Market	Y	$105.00
60min Group Personal Training (2-person) OP/Member rate	Market	Y	$98.00
60min Group Personal Training (3-person) P	Market	Y	$121.00
60min Group Personal Training (3-person) OP/Member rate	Market	Y	$114.00
5-pack 60min Group Personal Training (2-person) P	Market	Y	$473.00
5-pack 60min Group Personal Training (2-person) OP/Member rate	Market	Y	$442.00
5-pack 60min Group Personal Training (3-person) P	Market	Y	$545.00
5-pack 60min Group Personal Training (3-person) OP/Member rate	Market	Y	$515.00
10-pack 60min Group Personal Training (2-person) P	Market	Y	$895.00
10-pack 60min Group Personal Training (2-person) OP/Member rate	Market	Y	$835.00
10-pack 60min Group Personal Training (3-person) P	Market	Y	$1,095.00
10-pack 60min Group Personal Training (3-person) OP/Member rate	Market	Y	$975.00
Private Coaching Licence Aqua/Track per trainer per month	Full	Y	$67.50
Rehabilitation Licence – per organisation per year	Full	Y	$605.00
Personal Training Licence – Minimum Yearly Fee (terms and conditions apply, excludes client entry)	Market	Y	$16,675.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Membership			
Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	Market	Y	$66.00
Monthly direct debit administration charge (third party service). Payable per DD membership	Subs	Y	At Cost
Monthly Billing early exit fee (applicable if terminating within 3 month minimum term)	Market	Y	$114.00
1 month – No contract	Market	Y	$90.00
12 months	Market	Y	$900.00
12 month renewing member prior to expiry	Market	Y	$765.00
Concession Membership			
25% discount off full price membership			
12 months (on presentation of Government concession of health care card)	Market	Y	$675.00
Off Peak Membership (between 11am & 4pm and after 7.30pm)			
Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	Subs	Y	$56.00
Monthly direct debit administration charge (third party service). Payable per DD membership	Subs	Y	At Cost
Child Minding			
First Child Casual p/v	Subs	Y	$7.60
First Child Member rate p/v	Subs	Y	$4.90
Second and subsequent children p/v	Subs	Y	$2.90
Per month direct debit (with membership)	Subs	Y	$34.00
Promotional Memberships			
6 weeks	Market	Y	$90.00
Schools Age Student Holiday Membership – 7 days	Subs	Y	$10.00
7 day trial membership package, limited to one per calendar year	Subs	Y	$20.00
Minimum (discount) rate (Management Use Only) 1 visit	Subs	Y	$1.00
Minimum (discount) rate (Management Use Only) 1 day	Subs	Y	$1.00
Corporate Memberships			
Based on total employees with organisation			
Company Membership: Fee applies per 50 employees within the organisation, payable monthly by the organisation.	Full	Y	$401.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Corporate Memberships [continued]

Individual Membership: Per person, payable monthly via direct debit. 3month minimum term applies. Minimum 10 employees taking up membership in order to qualify for this reduced rate	Full	Y	$56.50
Fitness Passport – per visit	Full	Y	$6.30
Instructed Classes per person (internal and external) minimum 15 participants	Full	Y	$12.00
3 month Rehabilitation Membership	Full	Y	$353.00

Pool

Children under 5 years (preschool age) with adult supervision are exempt and Carers/Companion Card Holders with paying adult/child are exempt

Adult p/v	Full	Y	$6.50
Concession p/v	Subs	Y	$3.80
Adult after Activity p/v	Full	Y	$3.80
Concession after Activity p/v	Subs	Y	$2.60
Family Pass p/v (2 adults, 2 children)	Subs	Y	$17.00
Adult actively supervising child under 5 years in pool	Subs	Y	$2.60
Swimming Competency Test	Full	Y	$16.00
Pool Inflatable (including entry for participant and one parent/guardian spectator)	Subs	Y	$6.90
Adult – 25 visit pass	Full	Y	$142.00
Concession – 25 visit pass	Subs	Y	$82.50
Lane Hire p/h Monday – Sunday (entry not included)	Full	Y	$39.00
Pool Hire p/h Monday – Friday (entry included)	Full	Y	$192.00
Pool Hire p/h Saturday (entry included)	Full	Y	$287.00
Pool Hire p/h Sunday (entry included)	Full	Y	$384.00
Swim Club Carnival Hire – pool per hour (entry not included)	Full	Y	$63.00
Spectators p/v	Full	Y	$1.00
Aquarobics – Adult p/v	Full	Y	$16.50
Aquarobics – Concession p/v	Subs	Y	$13.50
Aquarobics – Adult 15 visit pass	Full	Y	$175.00
Aquarobics – Concession 15 visit pass	Subs	Y	$137.00

Swim School

Note: All Learn to Swim lessons cover appropriate tuition beginning with babies progressing through Levels 1 to 6 of the Learn to Swim Program. The object of all the following learn to Swim Lessons is to train individuals in personal aquatic survival skills.

Learn to Swim – the 1st child and adults per lesson (payable per term)	Market	N	$16.50
Learn to Swim – 2nd lesson or additional children – per lesson (payable per term)	Market	N	$15.00
Learn to Swim – Private Lessons – adults and children per lesson (payable per term)	Market	N	$54.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Swim School [continued]

Learn to Swim – Private lessons – disabled adults and children – per person (payable per term)	Subs	N	$32.00
Swim Squads – per lesson (payable per term)	Market	Y	$16.50
Swim Squads – 2nd lesson OR additional children – per lesson (payable per term)	Market	Y	$15.00
Swim Squads – Private Lessons – per lesson (payable per term)	Market	Y	$54.00
Swim Squads – Private lessons – disabled – per person (payable per term)	Subs	Y	$32.00

Aquatic Memberships

6 months	Market	Y	$454.00
6 months – child	Market	Y	$264.00
6 months – concession	Market	Y	$387.00
12 months	Market	Y	$790.00
12 months – child	Market	Y	$442.00
12 months – concession	Market	Y	$670.00
6 months – family (2 adults & 2 children)	Market	Y	$790.00
12 months – family (2 adults & 2 children)	Market	Y	$1,280.00
Adult – Sauna and Spa p/v	Market	Y	$11.50
After activity – Sauna and Spa p/v	Full	Y	$8.60
Concession – Sauna and Spa p/v	Full	Y	$8.60
Sauna and Spa – 15 visit pass	Full	Y	$134.00
Pool, Spa Sauna – Multi Visit combination	Full	Y	$15.00
Pool, Spa Sauna Concession– Multi Visit combination	Full	Y	$11.00

Kerryn McCann Athletic Centre

Casual Trainer

Adult p/v	Full	Y	$6.50
Concession p/v	Subs	Y	$3.80
Spectator p/v	Subs	Y	$1.00
Family Pass p/v (2 adults, 2 children)	Subs	Y	$17.00

Multi-Tickets

Adult – 25 visit pass	Full	Y	$142.00
Concession – 25 visit pass	Subs	Y	$82.50

Hire of Facility

Full day Schools – 7 hrs (includes entry)	Full	Y	$1,100.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Hire of Facility [continued]

Full Day Regional & District – 7 hrs (includes entry)	Full	Y	$1,455.00
Half day – up to 3.5 hours (includes entry)	Full	Y	$590.00
Cleaning Fee – per booking	Full	Y	$99.50
Lane Hire (per lane per hour) entry not included	Full	Y	$20.50
Equipment Hire per booking (no set up) – Schools	Subs	Y	$79.00
Equipment Hire per booking (no set up) – Regional & District	Subs	Y	$124.00
Additional Lighting (back straight) – per hour	Full	Y	$17.50

LAKESIDE LEISURE CENTRE

Concession charges available on production of current concession cards (Centrelink, Veteran Affairs, Seniors, Full Time Student). Concessions are issued to individual qualifying patrons and are not transferable. Valid identification must be produced

Note: Fees are shown at the following rates:
Per Hour = p/h
Per Visit = p/v
Per Purchase = p/p
Peak (after 5pm Monday- Friday) = P
Off Peak (before 5pm Monday to Friday & Weekends) = OP

Hire

Non-Members Tennis / Squash Peak per court per hour	Market	Y	$20.00
Non-Members Tennis / Squash Off Peak per court per hour	Market	Y	$15.00
Members – Tennis / Squash Peak per court per hour	Subs	Y	$10.00
Members – Tennis / Squash Off Peak per court per hour	Subs	Y	$7.00
Lakeside Tennis / Squash Club Members – Tennis / Squash per court per hour anytime	Subs	Y	$10.00
Squash Round Robin – per person p/v	Subs	Y	$4.90
Squash Competition per player	Stat	Y	As per Illawarra Squash Association Schedule of Fees

Tennis Competition – per Court

Note: coaching fees are subject to a minimum of 2 hours

Midweek p/h	Subs	Y	$25.00
Night p/h	Subs	Y	$35.50
Saturday – Juniors p/h	Subs	Y	$17.00
Saturday – Seniors p/h	Subs	Y	$25.50
WDTA Competition p/h	Subs	Y	$45.00
Coaching Fees (per court per hour)	Subs	Y	$8.60
Racquet Hire – 1 piece	Full	Y	$4.00
Towel Hire – 1 piece	Full	Y	$1.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Tennis Competition – per Court [continued]

Ball Hire	Full	Y	$1.00
Room Hire p/h – P	Full	Y	$45.00
Room Hire p/h – OP	Subs	Y	$22.50
Any School or not for profit group Activities (booked) – per student – minimum 15	Subs	Y	$8.40
Meeting Room/Fitness Testing Room Hire p/h	Full	Y	$15.00

Group Exercise/Gymnasium

Carers/Companion Card Holders with paying adult are exempt

Adults p/v	Full	Y	$19.00
Teen fit up to 2 classes per week as per structured program (term fee)	Subs	Y	$153.00
Concession p/v	Subs	Y	$15.00
Adult – 15 visit pass (use at Lakeside only)	Full	Y	$197.00
Concession – 15 visit pass (use at Lakeside only)	Subs	Y	$142.00
Lite Pace or Seniors Class p/v	Subs	Y	$8.40
Lite Pace or Seniors Classes – 15 visit pass	Subs	Y	$98.50
Kids Class p/v	Subs	Y	$8.40
Multi Use p/v	Subs	Y	$28.50
Retail Stock	Full	Y	Recommended Retail Price
Retail Stock – Minimum (discount) rate (Management Use Only)	Full	Y	Cost Price

Membership

Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	Market	Y	$66.00
Monthly direct debit administration charge (third party service). Payable per DD membership	Subs	Y	At Cost
Monthly Billing early exit fee (applicable if terminating within 3month minimum term)	Market	Y	$114.00
1 Month – no contract	Market	Y	$90.00
12 months	Market	Y	$900.00
12 months renewing member	Market	Y	$765.00

Off Peak Membership (between 11am & 4.30pm and after 7.30pm)

Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership	Subs	Y	$56.00
Monthly direct debit administration charge (third party service). Payable per DD membership	Subs	Y	At Cost

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Promotional Memberships			
6 weeks	Subs	Y	$90.00
Schools Age Student Holiday Membership – 7 days	Subs	Y	$10.00
7 day trial membership package, limited to one per calendar year	Subs	Y	$20.00
Minimum (discount) rate (Management Use Only) 1 visit	Subs	Y	$1.00
Minimum (discount) rate (Management Use Only) 1 day	Subs	Y	$1.00
Membership Concession			
25% discount off full price membership			
12 months	Subs	Y	$675.00
Client Services			
Program Design (Non Member), Assessment & Program (Member)	Market	Y	$83.50
Fitness Assessment and Program (Non Member)	Market	Y	$120.00
Assessment (Non Member), Program (Member) program, re-design	Market	Y	$60.00
Individual Personal Training			
60min Personal Training P	Full	Y	$80.00
60min Personal Training OP/Member rate	Full	Y	$76.00
5-pack 60min Personal Training P	Full	Y	$360.00
5-pack 60min Personal Training OP/Member rate	Full	Y	$342.00
10-pack 60min Personal Training P	Full	Y	$680.00
10-pack 60min Personal Training OP/Member rate	Full	Y	$645.00
Rehabilitation Licence – per organisation per year	Full	Y	$337.00
Private Personal Training Licence per month	Full	Y	$299.00
Rehabilitation Services – As per Workcover schedule of charges	Stat	Y	As per WorkCover Schedule of Charges
Child Minding			
First Child casual p/v	Subs	Y	$7.10
First Child Member rate p/v	Subs	Y	$4.90
Second and subsequent children p/v	Subs	Y	$2.90
Per month direct debit (with membership)	Subs	Y	$34.00
Corporate Memberships			
Based on total employees with organisation			
Company Membership: Fee applies per 50 employees within the organisation, payable monthly by the organisation.	Full	Y	$401.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Corporate Memberships [continued]

Individual Membership: Per person, payable monthly via direct debit. 3 month minimum term applies. Minimum 10 employees taking up membership in order to qualify for this reduced rate	Full	Y	$56.50
Fitness Passport – per visit	Full	Y	$6.30
Instructed Classes per person (internal and external) minimum 15 participants	Full	Y	$12.00
3 month rehabilitation membership	Full	Y	$353.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

RUSSELL VALE GOLF COURSE

Note: For all Public Holidays, weekend rates will apply

Organised Charity Events – Mid week	Market	Y	$21.50
Organised Charity Events – Weekends	Market	Y	$24.00
Monday Promotional Rate (all day)	Market	Y	$14.50
Sunday Promotional Rate (after 1 pm) 18 holes	Market	Y	$18.50
Footgolf – Adult 9 holes	Market	Y	$14.50
Footgolf – Under 16 9 holes	Market	Y	$9.50
Footgolf – Structured School Sport Group pre-booked	Market	Y	$7.50
Footgolf – Structured Junior Football Club Group pre-booked	Market	Y	$7.50
Footgolf – The Vale Golf Club under 16 Birthday Party Group pre-booked	Market	Y	$7.50
Structured School Golf Clinic (up to 5 holes)	Market	Y	$5.00
Golf Club student Member Practice Round (maximum 5 holes)	Subs	Y	$5.00
9 Holes – Low Demand period	Subs	Y	price range $9.70 - $13.00
18 Holes – Low Demand period	Subs	Y	price range $14.50 - $22.50
Spring & Summer Promotion	Subs	Y	$14.50

Social Weekday 9 Holes

Adult	Market	Y	$19.50
Junior Rate (21 and under)	Market	Y	$9.50
Pensioner	Market	Y	$13.50
Organised School Sport	Market	Y	$9.70

Social Weekday 18 Holes

Adult	Market	Y	$23.00
Junior Rate (21 and under)	Market	Y	$9.50
Pensioner	Market	Y	$15.00
Twilight Promotion (after 3:00pm during Daylight Saving)	Market	Y	$16.00

Social Weekend 9 Holes

Adult	Market	Y	$22.50
Junior Rate (21 and under)	Market	Y	$9.50
Pensioner	Market	Y	$18.00

Social Weekend 18 Holes

Adult	Market	Y	$28.00
Junior Rate (21 and under)	Market	Y	$13.50
Pensioner	Market	Y	$21.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Club Competition 9 Holes			
Adult	Market	Y	$16.00
Junior Rate (21 and under)	Market	Y	$9.50
Pensioner and Veterans	Market	Y	$13.00
Club Competition 18 Holes			
Adult	Market	Y	$20.00
Junior Rate (21 and under)	Market	Y	$12.50
Pensioner and Veterans	Market	Y	$16.00
Pre Purchase Passes			
12 Month – 100 games			
The Ultimate (Adult)	Market	Y	$1,175.00
The Junior (21 and under)	Market	Y	$700.00
The Legend (Pensioner)	Market	Y	$935.00
The After3 (access after 3pm)	Market	Y	$715.00
12 Month – 50 Game			
The Flexi Adult	Market	Y	$695.00
The Flexi Junior (21 & under)	Market	Y	$400.00
The Flexi Pensioner	Market	Y	$565.00
The Midweek (Mon-Fri)	Market	Y	$565.00
The Midweek Plus (Mon-Fri + Sun at Sunday Promotional rate)	Market	Y	$610.00
The Winter Warrior (All Days – Apr to Oct only)	Market	Y	$479.00
1 Month – unlimited games			
The Taster (only used once within each calendar year)	Market	Y	$101.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PARKS & SPORTFIELDS

All sports fields (Athletics, Aussie Rules, Baseball, Concrete and Synthetic Cricket Wickets for non ICA use, Hockey, Rugby League, Rugby Union, Soccer, Softball, Social) are hired PER HOUR OR PART THEREOF - WITH A MINIMUM OF 2 HOUR BOOKING.

Note: Schools from outside Council area are subject to normal booking fees.

Sports Coaching Clinics (per hour/per field)	Subs	Y	$42.50
Note: Sports Coaching Clinics are not subject to minimum of 2 hours			
Use of Sportsfield Lighting (50 Lux) per hour / per field – (minimum 2 hours)	Subs	Y	$11.00
Use of Sportsfield Lighting (100 Lux) per hour / per field – (minimum 2 hours)	Subs	Y	$14.00

COMPETITION

Junior Bookings applicable for Under 18s.

Illawarra Cricket Association (per hour/per field)

Turf	Subs	Y	$54.00
Turf – Schools (subject to availability)	Subs	Y	$54.00
Concrete/Synthetic – Senior	Subs	Y	$25.00
Concrete/Synthetic – Junior	Subs	Y	$20.50
Booking of turf wicket for additional games outside of regular competition	Subs	Y	$630.00

Netball (per hour/per court)

Senior	Subs	Y	$8.00
Junior	Subs	Y	$6.50

Rugby League (per hour/per field)

Junior – Mini	Subs	Y	$8.80
Junior – Mod	Subs	Y	$13.00

Touch (per hour/per field)

Senior	Subs	Y	$21.00
Junior (u18)	Subs	Y	$8.80

All Other Sports not specifically mentioned

Senior – per hour/per field	Subs	Y	$43.50
Junior – per hour/per field	Subs	Y	$19.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

TRAINING

Netball (per hour/per court)

Senior	Subs	Y	$0.50
Junior	Subs	Y	$0.40

All Other Sports not specifically mentioned (per hour/per field)

Senior	Subs	Y	$20.50
Junior	Subs	Y	$1.60

PERMITS FOR CIRCUSES, RODEOS AND TRAVELLING SHOWS

On Public Land

Park Hire per day	Subs	Y	$845.00
Bond to be lodged to cover damage, if any	Subs	N	$7,230.00

PARKS AND RESERVES

For the use of parks and playing fields - directly booked and managed by Registered Charities (Charity No. must be quoted), Church Groups, Ex-Services and Schools - a 100% discount will be applied if prior booking arrangements are made.

For the use of parks for organised picnics involving 50 or more persons (per day)	Subs	Y	$169.00
Use of parks for wedding ceremonies (bookings on a per hour basis)	Subs	Y	$169.00
Erection of marquee or jumping castle	Subs	Y	$169.00
Stuart Park – bookings for picnics in excess of 100 people	Subs	Y	$338.00
Use of power within a park or reserve (per day)	Subs	Y	$73.50
Damage/Garbage Deposit (excluding carnivals & designated special events)	Subs	N	$338.00
Commercial Advertising/Promotion at Parks (per full day)	Subs	Y	$1,515.00
Commercial Advertising/Promotion at Parks (maximum 4 hours)	Subs	Y	$670.00
Mechanical Ride Fee (including use of electricity)	Subs	Y	$152.00
Access Bond – general	Subs	N	$2,000.00
Key Deposits – Refundable	Subs	N	$92.00
Access Bond – Development Approval Works	Subs	N	$5,000.00

Hire of Portable Grandstands

Weekly hire of portable grandstand-seating per unit	Subs	Y	$66.00
Bond -1 to 6 units	Subs	N	$371.00
Bond – 7 to 12 units	Subs	N	$750.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

SPECIAL EVENTS (incorporating public participation)

Tier description/classifications are in accordance with Wollongong Major Event Strategy.

Tier 1 Signature Events

Tier 1 – Park Hire (per day)	Subs	Y	$4,000.00
Tier 1 – Bump In (Setup)/Bump Out (Removal) (per day)	Subs	Y	$1,985.00
Tier 1 – Bump In (Setup)/Bump Out (Removal) (per 1/2 day – 4 hours maximum)	Subs	Y	$990.00
Tier 1 – Damage/Garbage Bond (per event)	Subs	N	$13,525.00

Tier 2 Major Events

Tier 2 – Park Hire (per day)	Subs	Y	$1,975.00
Tier 2 – Park Hire (per 1/2 day – 4 hours maximum)	Subs	Y	$995.00
Tier 2 – Bump In (Setup)/Bump Out (Removal) (per day)	Subs	Y	$995.00
Tier 2 – Bump In (Setup)/Bump Out (Removal) (per 1/2 day – 4 hours maximum)	Subs	Y	$495.00
Tier 2 – Damage/Garbage Bond (per event)	Subs	N	$7,375.00

Tier 3 Regional Events

Tier 3 – Park Hire (per day)	Subs	Y	$675.00
Tier 3 – Park Hire (per 1/2 day – 4 hours maximum)	Subs	Y	$338.00
Tier 3 – Bump In (Setup)/Bump Out (Removal) (per day)	Subs	Y	$338.00
Tier 3 – Bump In (Setup)/Bump Out (Removal) (per 1/2 day – 4 hours maximum)	Subs	Y	$169.00
Tier 3 – Damage/Garbage Bond (per event)	Subs	N	$3,660.00

Tier 4 Local Community Events

Tier 4 – Park Hire (per day)	Subs	Y	$169.00
Tier 4 – Bump In (Setup)/Bump Out (Removal) (per day)	Subs	Y	$84.50
Tier 4 – Damage/Garbage Bond (per event)	Subs	N	$1,255.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

TOURIST PARKS

BULLI, CORRIMAL AND WINDANG BEACH TOURIST PARKS

Extra Charges

Extra persons – unpowered and powered (5-17 years) – per night	Market	Y	$16.00
Extra persons – unpowered and powered (5-17 years) – per night (Off Season Only – maximum of two extra persons per site)	Market	Y	Free
Extra persons – unpowered and powered (18 years and over) – per night	Market	Y	$22.00
Additional car/trailer/boat per site (no more than one of either per site) – per night	Market	Y	$15.00
Additional car/trailer/boat per week per site (no more than one of either per site)	Market	Y	$75.00
Late check out (conditions apply) up to 4:00pm	Market	Y	50% of Equivalent Nightly Rate
Late check out (conditions apply) after 4:00pm	Market	Y	Full Nightly Rate
Standard Key (conditions apply) each	Market	Y	$20.00
Fob Set (conditions apply) each	Market	Y	$70.00
Cabin & Site Booking Deposit – Year round	Market	Y	Equivalent Nightly Rate
Cancellation Fee – Notification less than 14 days prior to arrival (except on/peak season)	Market	Y	Equivalent Nightly Rate
On/Peak Season Cancellation Fee – Notification within 8 weeks and until 15 days prior to arrival	Market	Y	Equivalent Nightly Rate
On/Peak Season Cancellation Fee – Notification within 14 days prior to arrival	Market	Y	Full Cost of Booking
Property Damage or Cleaning Charge (minimum fee) – (Costs associated with repair/replacement of property or extra cleaning and/or restoration when a cabin or site is left in an unreasonable condition and/or for smoke removal and/or for unauthorised animals within cabin) minimum fee up to cost price	Full	Y	$200.00
Breach Charge – (costs associated with required rectification necessitated by breaches of Park Rules and/or conditions of occupation)	Full	Y	At Cost
Sale & Hire Charge – (for sale/hire of items such as beach towels, board games etc.)	Subs	Y	$2.20 to $109.00
Weekly Servicing of Cabins – per service (mid-stay clean and linen change)	Market	Y	Free
Metered Electricity Usage	Full	Y	At Cost
Metered Water Usage	Full	Y	At Cost
Single Use of Park Amenities Block – per person	Market	Y	$4.10
Day Use of Park Amenities Block – per person	Market	Y	$7.10
Priority Early Check-in (conditions apply) Guaranteed 12:00pm check-in or earlier as available	Market	Y	25% of Equivalent Nightly Rate
Mid Stay Cabin Clean and Linen Change – per service (mid-stay clean and linen change)	Market	Y	$59.00
Mid Stay Linen Change – per service (linen swap only)	Market	Y	$29.00
Non Guest use of Dump Point – per use	Market	Y	$5.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Function Hall Hire – Bulli Beach Tourist Park

Includes use of video and audio equipment and kitchenette (Not to be used for accommodation, closed between 10:00pm & 6:00am)

1 to 6 hours – per hour (maximum of 6 hours charged in a 24 hour period)	Market	Y	$37.50
Full Day Hire – (6+ hrs in a 24 hr period)	Market	Y	$194.00

Discounts, Promotions & online bookings

Promotional Rate – Year Round – Maximum discount percentage, calculated per stay	Market	Y	Maximum 30%
Wollongong City Tourist Parks – Loyalty Member Rate – Year Round	Market	Y	Maximum 10%
Corporate/Group Rate – Year Round	Market	Y	Maximum 10%
Online booking surcharge	Market	Y	Maximum 20% on nightly direct rate

CARAVAN AND CAMPING AREAS (MAXIMUM PER SITE, 8 PERSONS)

ON SEASON – including one car and/or caravan/trailer/tent

Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends

Unpowered site – per night (2 persons)	Market	Y	$48.00
Powered site – per night (2 persons)	Market	Y	$59.00
Drive through powered site – per night (2 persons)	Market	Y	$68.00
Ensuite site – per night (2 persons)	Market	Y	$98.00

Senior Card Holder Discount

2 persons (unpowered site) – per night	Market	Y	$38.00
2 persons (powered site) – per night	Market	Y	$48.00
Drive through powered site – per night (2 persons)	Market	Y	$54.00
2 persons (ensuite site) – per night	Market	Y	$78.00

SHOULDER SEASON – including one car and/or caravan/trailer/tent

Commencing the final day of Board of Studies NSW School Terms up to an including the day prior to commencement of next School term (excluding On/Peak Season)

Maximum 30% discount may be applied as per Discounting Policy

Unpowered site – per night (2 persons)	Market	Y	$38.00
Powered site – per night (2 persons)	Market	Y	$47.00
Drive through powered site – per night (2 persons)	Market	Y	$53.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Commencing the final day of Board of Studies NSW School Terms up to an including the day prior to commencement of next School term (excluding On/Peak Season) [continued]

Ensuite site – per night (2 persons)	Market	Y	$78.00

Senior Card Holder Discount

2 persons (unpowered site) – per night	Market	Y	$30.00
2 persons (powered site) – per night	Market	Y	$38.00
Drive through powered site – per night (2 persons)	Market	Y	$42.00
2 persons (ensuite site) – per night	Market	Y	$62.00

OFF SEASON – including one car and/or caravan/trailer/tent

First day to second last day of Board of Studies NSW School Terms

Maximum 30% discount may be applied as per Discounting Policy

Unpowered site – per night (2 persons)	Market	Y	$31.00
Powered site – per night (2 persons)	Market	Y	$39.00
Drive through powered site – per night (2 persons)	Market	Y	$44.00
Ensuite site – per night (2 persons)	Market	Y	$65.00

Senior Card Holder Discount

2 persons (unpowered site) – per night	Market	Y	$25.00
2 persons (powered site) – per night	Market	Y	$31.00
Drive through powered site – per night (2 persons)	Market	Y	$35.00
2 persons (ensuite site) – per night	Market	Y	$52.00

OCCUPATION FEE FOR HOLIDAY VANS

The annual fee is to be paid in four equal instalments. Occupation fees are payable in advance on the first day of every quarter (1 July, 1 October, 1 January, and 1 April), the final quarter being 1 April.

Council may give notice of termination of an occupation agreement if the occupant fails to pay the occupation fees in accordance with Term 11 of the agreement.

Alternatively, a discount of 2.5% is available to an occupant who pays the annual fee as a lump sum by the due date of the first quarter fees, commencing 1 July.

The fee is set by Council on an annual basis and is applicable for the period 1 July to 30 June.

Powered Sullaged Sites	Market	N	$6,105.00
Maximum of 8 persons per site			
Powered Unsullaged Site – Corrimal Beach Site W27	Market	N	$5,725.00
Maximum of 8 persons per site			

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

OCCUPATION FEE FOR HOLIDAY VANS [continued]

Administration Fee – Transfer of an existing occupation agreement, execution of a new occupation agreement or for document preparation for NSW Civil and Administrative Tribunal for abandoned goods	Market	Y	$550.00
Late Fee – for failure to pay occupation fees in accordance with Term 11	Market	Y	$149.00
Air Conditioner Levy – per annum (payable with first instalment of occupation fees or payable pro-rata if air conditioning installed after 1 July)	Market	Y	$80.00
Removal Fee for caravan, annex and concrete slab – minimum fee up to cost price	Full	Y	$2,500.00
Additional Parking Space – allocation of an additional parking space to that provided on designated site of occupation.	Market	Y	$1,095.00

ON-SITE ACCOMMODATION

ON SEASON – ALL Parks (Direct Rate) – per cabin basis

Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends

3 Bedroom Deluxe 6 Berth Cabin	Market	Y	$351.00
2 Bedroom Deluxe 6 Berth Cabin	Market	Y	$315.00
2 Bedroom Family 6 Berth Cabin	Market	Y	$283.00
2 Bedroom Deluxe 5 Berth Cabin	Market	Y	$283.00
2 Bedroom Deluxe 4 Berth Cabin	Market	Y	$258.00
1 and 2 Bedroom Ensuite 4 Berth Cabin	Market	Y	$220.00

SHOULDER SEASON – ALL PARKS (Direct Rate) – per cabin basis

Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)

Maximum 30% discount may be applied as per Discounting Policy.

3 Bedroom Deluxe 6 Berth Cabin	Market	Y	$286.00
2 Bedroom Deluxe 6 Berth Cabin	Market	Y	$249.00
2 Bedroom Family 6 Berth Cabin	Market	Y	$229.00
2 Bedroom Deluxe 5 Berth Cabin	Market	Y	$229.00
2 Bedroom Deluxe 4 Berth Cabin	Market	Y	$209.00
1 and 2 Bedroom Ensuite 4 Berth Cabin	Market	Y	$179.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

OFF SEASON – ALL PARKS (Direct Rate) – per cabin basis

First day to second last day of Board of Studies NSW School Terms

Maximum 30% discount may be applied as per Discounting Policy.

3 Bedroom Deluxe 6 Berth Cabin	Market	Y	$239.00
2 Bedroom Deluxe 6 Berth Cabin	Market	Y	$209.00
2 Bedroom Family 6 Berth Cabin	Market	Y	$188.00
2 Bedroom Deluxe 5 Berth Cabin	Market	Y	$188.00
2 Bedroom Deluxe 4 Berth Cabin	Market	Y	$172.00
1 and 2 Bedroom Ensuite 4 Berth Cabin	Market	Y	$147.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PROPERTY SERVICES

GRAZING RIGHTS LICENCE FEES

Per horse per week	Market	Y	$26.50

LEASES/LICENCES/APPROVALS

Application Fee – New applications Commercial Leases and Licences (excluding Outdoor Dining and Fitness Trainers)	Subs	Y	$318.00
Administration Fee – Assignment/variations	Subs	Y	$454.00
Valuation fee (excluding rent reviews & renewals)	Subs	Y	At cost
Interest Payable Default by Lesses and Licensees	Stat	N	maximum % as per legislation subject to change
The rate of interest is that set by the Council but must not exceed the rate specified for the time being by the Minister by Notice in the Government Gazette.			
Environment Management Charge – per unit/patron	Subs	Y	$3.60
per unit/patron (as applicable)			

PREPARATION OF LEASE AND LICENCE AGREEMENTS

Community & Sporting Groups (not for profit organisations excluding Community Gardens)	Subs	Y	$186.00
Preparation of Agreement for Lease/Lease	Subs	Y	$1,235.00
Commercial Lease or Licence only (minimum fee excluding Outdoor Dining and Fitness Trainers)	Subs	Y	$915.00
Approvals/Consents Under Roads Act	Subs	N	$255.00
Section 2.20 Licence (Crown Land)	Subs	Y	$308.00
Short Term Licence (under Section 46(3) (Community Land)	Subs	Y	$309.00
Commercial Trainers – (Primary Site Fitness Trainers, Surf Schools, Swimming Coaches, etc)	Subs	Y	$309.00
Assignment and/or variation of existing agreements	Subs	Y	$299.00
Assessment Fee – Short term Licence – more than 45 days notice	Full	Y	$321.00
Assessment Fee – Urgent Request – Short term Licence – 45 days or less notice	Full	Y	$645.00

COMMUNITY AND SPORTING GROUPS LEASES/LICENSES

Lease/Licence Annual Fee	Subs	Y	$720.00
Community Garden and Museums	Subs	Y	$123.00

FEES FOR COMMERCIAL LEASED PREMISES

Backflow Protection Service for Boundary & Zone Devices – Annual – per device per year	Market	N	$117.00

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

FEES FOR COMMERCIAL LEASED PREMISES [continued]

Temperature Control Devices, 6 monthly – per device per year	Market	Y	$264.00
Emergency & Exit Lights, 6 monthly – per building per year	Market	Y	$520.00
Fire Service Testing, several different testing requirements – per year	Market	Y	$2,625.00
Testing & Tagging, different frequencies – per hour	Market	Y	$104.00
Gas appliance testing & servicing – per year	Market	Y	$725.00

ROAD CLOSURE FEES

Road Closure Application Fee	Full	N	$2,850.00
Road Status Search Fee	Full	N	At Cost
Valuation Fee	Full	N	At Cost

SALE OF COMMUNITY LAND

Valuation Fee	Full	Y	at cost
Application Fee (excluding reclassification costs)	Full	Y	$2,350.00

EASEMENTS

Application Fee for Creation of Easement over Council Owned or Managed Land including Valuation Report	Full	Y	$2,295.00
Compensation Payable – Creation of Easement over Council Owned or Managed Land	Market	N	As per Valuation report
Application Fee for Extinguishment of Council Easement over Private Land including Valuation Report	Full	Y	$2,295.00
Compensation Payable – Extinguishment of Council Easement over Private Land	Market	N	As per Valuation report

FEES FOR COMMERCIAL FITNESS TRAINERS – PRIMARY SITE

Zone A – Band 1 (3 to 10 participants)	Market	Y	$1,755.00
Zone A – Band 2 (11 to 18 participants)	Market	Y	$3,235.00
Zone A – Band 3 (19 to 36 participants)	Market	Y	$6,470.00
Zone A – Band 4 (37 to 54 participants)	Market	Y	$9,705.00
Zone B – Band 1 (3 to 10 participants)	Market	Y	$1,115.00
Zone B – Band 2 (11 to 18 participants)	Market	Y	$2,010.00
Zone B – Band 3 (19 to 36 participants)	Market	Y	$4,020.00
Zone B – Band 4 (37 to 54 participants)	Market	Y	$6,030.00
Zone C – Band 1 (3 to 10 participants)	Market	Y	$780.00
Zone C – Band 2 (11 to 18 participants)	Market	Y	$1,410.00
Zone C – Band 3 (19 to 36 participants)	Market	Y	$2,810.00
Zone C – Band 4 (37 to 54 participants)	Market	Y	$4,220.00
Licence Fee – Mobile Fitness Trainers (3 clients or less)	Subs	Y	$213.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
COMMUNICATION INSTALLATIONS			
Initial Investigation & Feasibility Administration Fee	Subs	N	$3,225.00
Administration and Site Set-up			
Initial Site Set-Up (tower analysis required and provided by client) Fee for processing application, includes new equipment schedule.	Full	Y	$2,670.00
Initial Site Set-Up (tower analysis not required) Fee for processing application, includes new equipment schedule	Full	Y	$1,770.00
Amended Site Set-Up (tower analysis required and provided by client). Fee for processing application, includes amended equipment schedule	Full	Y	$1,770.00
Amended Site Set-Up (tower analysis not required) – Fee for processing application, includes amended equipment schedule	Full	Y	$910.00
Standard Site Lease/Licence/Deed (not including legal fees) – Fee for processing Lease/Licence/Deed.	Full	Y	$1,770.00
Generator Access – (When available) – Commercial Rate Rental for access to Council's back up power unit.	Market	Y	$2,780.00
Communication Sites			
Daily rental (use of existing infrastructure on tower) – to recover cost of short-term users of tower	Full	Y	$39.00
Spread Spectrum Link (per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) – Commercial rate – Prime Site For use of Council's radio tower and hut space	Market	Y	$1,975.00
Supply site key card, first key card (per key card) – Fee for processing application and ordering key card	Full	Y	$155.00
Private Mobile Radio (one repeater base up to 50W, Tx & Rx antenna or access to multi-coupled antenna) – Commercial rate – Prime Site. Rental for use of Council's radio tower.	Market	Y	$5,880.00
Private Mobile Radio – Extra antenna (per antenna) – Commercial rate – prime site. Rental for use of Council's radio tower only	Market	Y	$1,975.00
VHF-UHF Link System (per link, includes one yagi antenna and 3 rack units of hut space) – Commercial rate – Prime Site Rental for use of Council's radio tower and hut	Market	Y	$1,975.00
VHF-UHF yagi Link – Extra antenna (per antenna) – Commercial rate – Prime Site Rental for use of Council's radio tower	Market	Y	$645.00
Other equipment: (Paging base,Nav Beacon etc, per unit-up to 100W, includes on transmit antenna and 5 rack units of hut space) – Commercial rate – Prime Site Rental for use of Council's radio tower and hut space	Market	Y	$5,880.00
Mobile Phone System. Rental for use of Council's radio tower and hut space	Market	Y	$73,760.00
FM Broadcast System (includes 1 transmit antenna, 1 input signal antenna and up to 20 rack units of space) per Tx. Rental for use of Council's radio tower and jut space	Market	Y	$9,620.00
TV Broadcast System (includes space for one transmitter or translator, one shared Tx antenna and one input signal antenna) – Commercial rate – Prime Site For use of Council's radio tower and hut space	Market	Y	$96,210.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Communication Sites [continued]

Spread Spectrum Repeater (per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) – Commercial rate – Prime Site. Rental for use of Council's radio tower and hut	Market	Y	$3,900.00
Microwave dish (solid), up to a 2410mm diameter dish with cover) – Commercial rate – Prime Site. Rental for use of Council's tower	Market	Y	$18,705.00
Microwave Dishes (solids with Cover) greater than 2400mm – Rental for use of Council's tower	Market	Y	$5,345.00
Microwave Dish (Gridpack), up to 2410mm diameter – Full Commercial Rate. Rental for use of Council's tower	Market	Y	$11,120.00
Microwave Dish (Gridpack), greater than 2400mm – Rental for use of Council's tower	Market	Y	$3,210.00
Rental for Client's Hut (Maximum area 3 metres by 4 metres) – Commercial rate – Prime Site. Rental for use of Council's communication site compound	Market	Y	$37,420.00
Additional rack space in Council's hut (per rack unit) – Commercial rate – Prime Site	Market	Y	$129.00
Site Management Fee – Communication Site Induction (per application)	Full	Y	$412.00
Annual rent for equipment shelter	Market	Y	$16,570.00
Annual rent for equipment shelter & light pole	Market	Y	$20,850.00

APPROVAL FEES – OUTDOOR RESTAURANTS/DINING

Annual Fee for Beach or Foreshore locations	Market	N	Independent Valuation
Per square metre for Zone 1 (except for beach and foreshore locations)	Market	N	$172.00
Per square metre for Zone 2 (except for beach and foreshore locations)	Market	N	$90.00
Per square metre for Zone 3 (except for beach and Foreshore locations)	Market	N	$61.00
Outdoor Restaurant Bond	Market	N	$685.00

TRADING LICENCE AND STREET VENDING

Community and Sporting Groups (per day)	Market	N	$56.00
Commercial Activities (per day)	Market	N	$143.00

COMMERCIAL OR INDUSTRIAL INSTALLATIONS – WITHIN COUNCIL LAND or ROAD RESERVE

Application Fee – Application must be accompanied by a Traffic/Pedestrian Management Plan	Full	N	$104.00

Annual Fee

Should a company require to install infrastructure in or above a Council road reserve or Council land they will be required to enter into an agreement and pay the annual fee

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Annual Fee [continued]

For every 150 metres or part thereof	Full	N	$1,450.00
Signs (per sign – minimum)	Market	N	$540.00
Daily charge for use of Council land for a Service Authority	Market	N	$4.80
Daily charge for use of Council land for a commercial purpose	Market	N	$9.70
Bond – minimum $5,000 plus additional charges based on equipment, use of land, area occupied and affected infrastructure	Market	N	$5,000.00

WATER SUPPLY CHARGES

Water Supply charge 20mm Water Meter size	Market	N	$279.00
Water Supply charge 25mm Water Meter size	Market	N	$437.00
Water Supply charge 40mm Water Meter size	Market	N	$1,110.00
Water Supply Charge – meter size > 40mm	Market	N	$1,740.00
Water Usage charge (Per kl)	Market	N	$2.60
Water meter reading charge per hour	Market	N	$28.50
Special Water Meter reading (per reading)	Market	N	$92.50

FEES FOR COMMERCIAL SURF SCHOOLS – NON PRIME SITES

Annual Licence Fee	Market	N	$1,255.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

FINANCIAL SERVICES

PAYMENT FEES

Credit Card Payment Processing Fee – Charged on activities paid via Council's central payment systems, including on-line and telephone payments not attracting GST	Full	N	0.50%
Credit Card Payment Processing Fee – Charged on activities paid via Council's central payment systems, including on-line and telephone payments attracting GST	Full	Y	0.50%
Dishonoured Payments Fee – on-charge of bank/agent fee	Full	N	direct on-charge
Late Payment Fee – Sundry Debtors	Full	Y	$10.00
Due to the COVID-19 restrictions Council resolved to waiver all Late Payment Fees and this will continue to remain in place until 30 September 2020.			

RATES INFORMATION

Provide copy of Rate Notice	Full	N	$20.00
Rates or Property Search current rating year	Full	N	$20.00
Rates or Property Search (per hour or part thereof). Including Possessory Title applications, historical ownership requests, former title descriptions, previous valuations, previous rates,etc.	Full	N	$65.50
On-charge of Archival Retrieval Fees incurred by Rates/Property Search	Full	N	direct on-charge

OVERDUE RATES

Extra Charge, Section 566 of Local Government Act

The rate of interest is that set by the Council but must not exceed the rate specified for the time being by the Minister by Notice in the Government Gazette	Stat	N	Interest rate for the period of 1 July 2021 to 30 June 2022
Deferred Pensioner Interest	Subs	N	Interest rate for the period of 1 July 2021 to 30 June 2022 will be set at the IPART discount rate at that time □
Council will apply a reduced interest rate equivalent to the IPART discounted interest rate, to those eligible ratepayers who have entered into a formal Pensioner Agreement to Defer Rates, Charges and Interest.			

SECTION 603 CERTIFICATES

Certificates under Section 603 (as determined by the Department of Local Government)	Stat	N	$85.00
Additional charge for priority issue of Section 603 Certificate – 24 hour turnaround	Full	N	$18.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

GAS MAINS CHARGE (Australian Gas Limited)

Annual fee under Section 611 of Local Government Act, 1993

Tariff Sales	Market	N	0.75% of Sales Revenue
Standard Contract Sales	Market	N	0.075% of Sales Revenue
Corporate Contract Sales	Market	N	0.075% of Sales Revenue

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

GOVERNANCE & ADMINISTRATION

Government Information (Public Access) Act 2009 No 52

ACCESS APPLICATIONS – SEEKING PERSONAL INFORMATION ABOUT THE APPLICANT

Amendment of records at no charge.

Note: Discounts apply for financial hardship and information related to special public benefit generally.

Application	Stat	N	$30.00
Processing Charge – per hour after first 20 hours	Stat	N	$30.00

ACCESS APPLICATIONS – ALL OTHER REQUESTS

Application	Stat	N	$30.00
Processing Charge – per hour after first hour	Stat	N	$30.00
Internal Review	Stat	N	$40.00
Access to Information as per GIPA Regulations Schedule 1 Open Access Documents	Full	N	fee to copy documents or supply on disk may apply

COPYING/SCANNING DOCUMENTS

Application Scanning Fees for Building Certificate, Section 68, Pre-Lodgement or Subdivision Certificates

Application Scanning Fees for more than 15 pages	Full	N	$42.50

Amended Plans/Additional Information for Development Application, Construction Certificate, Subdivision Works Certificates, Section 96 Modification or Section 82A Review

Original estimated cost of development up to $250,000	Full	N	$42.50
Original estimated cost of development up to $250,000 to $1,000,000	Full	N	$115.00
Original estimated cost of development over $1,000,000	Full	N	$226.00

Map and Plan Copying

For all other map and plan copying - the fees are listed under LAND USE PLANNING

Supply of Documents on CD/DVD	Full	N	$18.50

ACCESS APPLICATIONS – Subpoena

Subpoena Conduct Money for Court Attendance	Full	N	$57.50
Subpoena Processing Fee – per hour	Full	N	$57.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

SALE OF FLAGS

Council purchases Australian and Wollongong flags for sale to the public as a community service. Prices may vary at the time they are purchased by Council however they are sold on a cost recovery basis only.

Australian Flag	Full	Y	at cost
Wollongong Flag	Full	Y	at cost

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

INFORMATION MANAGEMENT & TECHNOLOGY – Spatial Information

DIGITAL DATA SUPPLY – Spatial & Non-Spatial

Subject to Conditions: Supply of digital data is subject to licence conditions. A License Agreement must be signed by both parties before data can be distributed. Supply of some data may require the consent of a 3rd party.

Unless otherwise noted, Spatial data is supplied in ESRI shape format. Contact the Spatial Information team for available alternate formats and costs for data conversion.

Aerial photo imagery and LiDAR/ALS data is not available for supply in digital format due to 3rd party licensing restrictions.

Data extraction only – labour component (hourly rate)	Full	N	$104.00
Note: Minimum charge of half an hour			

3D CITY CENTRE MODEL – Data Supply and Services

Data extraction and conversion (labour component – hourly rate)	Full	N	$104.00
Note: Labour Rate covers import/export building models (including conversion), texture import/export, model terrain clip(per site), 3D analysis and consultancy	Full	N	At cost plus processing fee
Minimum one (1) hour per building site	Full	N	$104.00

MAP PRODUCTS

Map production incurs a labour and consumables component.

Supply of maps containing aerial photography is subject to licence restrictions - refer Mapping Services team for Conditions of Supply.

Minimum charge of half an hour.

Map production – soft copy – labour component (hourly rate)	Full	N	$95.00

ROAD WIDENING CERTIFICATES

Road Widening Certificates	Full	N	$43.50

LABORATORY TESTS

Test Methods:

AS - Australian Standard

T - Transport for NSW (formerly Roads and Maritime Services NSW/Roads & Traffic Authority NSW)

Others as indicated in the schedule or as arranged

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
General			
Consulting Rate (Engineers) (per hour)	Market	Y	$245.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

INFRASTRUCTURE PLANNING & SUPPORT

TRAFFIC RELATED FEES

A Traffic COUNT Data (limited locations available)

Volume Only	Subs	Y	$25.50
Volume, Speed, Classification	Subs	Y	$74.50

Data for five or more locations

Volume per location	Subs	Y	$22.00
Volume, Speed, Classification per location	Subs	Y	$60.00

B Tracks Traffic Modelling

Undertake traffic modelling for outside organisations – per day	Market	Y	$1,580.00
Supply of base traffic models (TRACKS or PARAMICS) for development planning	Market	Y	$1,970.00

C Traffic Committee

Work Zone Application

Work Zone Application Fee	Full	N	$177.00
Cost for 1 Sign and new post	Full	N	$240.00
Cost for 1 Sign on existing post	Full	N	$150.00
Work Zone Non Ticketed Rate – per lineal metre per month of kerbside space	Market	N	$10.50
Work Zone Fee A – Up to 12 metres of non ticketed work zone kerbside space (per month)	Market	N	$126.00
Work Zone Fee B – Up to 24 metres of non ticketed work zone kerbside space (per month)	Market	N	$252.00
Work Zone Fee C – Up to 36 metres of non ticketed work zone kerbside space (per month)	Market	N	$378.00
Work Zone Fee D – Site Specific measurement for non ticketed work zone greater than 36 metres kerbside space	Market	N	Charge will be based on site specific requirements at a rate define under "Work Zone Non Ticketed Rate - per lineal metre per month of kerbside space"
Work Zone Ticketed Rate – per lineal metre per month kerbside space	Market	N	$21.00
Work Zone Fee E – Up to 12 metres of ticketed work zone kerbside space (per month)	Market	N	$252.00
Work Zone Fee F – Up to 24 metres of ticketed work zone kerbside space (per month)	Market	N	$505.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Work Zone Application [continued]

Work Zone Fee G – Up to 36 metres of ticketed work zone kerbside space (per month)	Market	N	$755.00
Work Zone Fee H – Site Specific measurement for ticketed work zone greater than 36 metres kerbside space	Market	N	Charge will be based on site specific requirements at a rate define under "Work Zone Ticketed Rate - per lineal metre per month of kerbside space"

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

WASTE MANAGEMENT

Commercial or business waste not accepted as household waste, as assessed by Weighbridge Operator(s).

Garden Organics are not accepted to landfill and must be separated from mixed general waste and be free of contamination for depositing in the garden organics drop off area.

Approved Charities who have been granted Section 88 Levy exemption by the Environment Protection Authority are exempt from disposal fees for illegally dumped items received at the charities local facilities.

Charities are not exempt from garden organics & wood waste; commercial and business waste or waste from outside the Wollongong Local Government Area.

Charities who have been granted Section 88 Levy Exemption by the Environment Protection Authority and who deliver material that does not comply with Council's Wollongong Waste and Resource Recovery Park – Fees and Exemptions Policy will incur the 'Non-Conforming Charity Waste' charge.

Charities that do not have an EPA Section 88 Exemption will incur full commercial waste disposal rates.

Specified items are required to be deposited in recycling areas prior to mixed general waste being deposited for disposal.

Failure of site users to follow directions may result in specified item(s) weights being included in mixed general waste charges.

Wollongong Waste and Resource Recovery Park is not permitted to accept builders waste for landfill disposal including mixed soils, concrete, bricks, tiles, plasterboard, wood waste and general mixed builders waste.

Asbestos material and commercial amounts of polystyrene are not accepted at Wollongong Waste and Resource Recovery Park.

The Product Stewardship Act, 2011 effective 1 July 2012 provides for televisions, computers and computer peripherals to be accepted for recycling by an 'Approved Arrangement' free of charge, providing the material presented meets industry standards.

Pensioner Exemptions apply in accordance with the Wollongong Waste and Resource Recovery Park - Fees and Exemption Policy.

Mixed General Waste Fees and fees derived from that fee, have as an element EPA Levy. The EPA Levy increase for 2021/2022 has been advised and added to the overall fee and related fees, subject to Council's rounding policies.

HOUSEHOLD WASTE – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK ONLY

MIXED GENERAL WASTE

Minimum charge (20kg or less)	Rate of Return	Y	$7.50
Charge per tonne (mixed general waste)* #	Rate of Return	Y	$385.00
* $30/tonne rebate offered to individual customers with volumes greater than 500t/quarter. Terms and Conditions apply. # Mixed general waste fees have as an element EPA Levy. Rate was subject to EPA levy increase for 2021-2022.			

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

MIXED GENERAL WASTE [continued]

Expanded Plastic (polystyrene & other light) loads by volume – Charge per m3	Rate of Return	Y	$217.00

GARDEN ORGANICS & WOOD WASTE

Minimum charge (100kg or less)	Rate of Return	Y	$14.00
Charge per tonne (Greater than 100kg)	Rate of Return	Y	$140.00

WASTE CHARGES PER SPECIFIED ITEM

Car and motorcycle tyres (each)	Rate of Return	Y	$8.10
Car and motorcycle tyres (each) with rim	Rate of Return	Y	$20.00
Light truck and 4WD tyres (each)	Rate of Return	Y	$15.00
Light truck and 4WD tyres (each) with rim	Rate of Return	Y	$32.00
Televisions, Computers and Computer Peripherals for items deemed suitable for acceptance under the Product Stewardship Act, 2011	Rate of Return	Y	Free
Fridge and Airconditioner (per item)	Rate of Return	Y	$8.50
Mattresses: Cot, Single, King Single (per item)	Rate of Return	Y	$25.00
Mattresses: Double, Queen, King (per item)	Rate of Return	Y	$32.00

COMMERCIAL AND BUSINESS WASTE – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK ONLY

MIXED GENERAL WASTE

Minimum charge (200kg or less) #	Rate of Return	Y	$77.50
Charge per tonne (Greater than 200kg)* #	Rate of Return	Y	$385.00

* $30/tonne rebate offered to individual customers with volumes greater than 500t/quarter. Terms and Conditions apply.
# Mixed general waste fees have as an element EPA Levy. Rate was subject to EPA levy increase for 2021-2022.

GARDEN ORGANICS AND WOOD WASTE

Minimum charge (200kg or less)	Rate of Return	Y	$28.00
Charge per tonne (Greater than 200kg)	Rate of Return	Y	$140.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

SPECIAL WASTE DISPOSAL – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK ONLY

SPECIAL WASTE – Commercial only

Including waste requiring immediate or supervised burial or special handling; animal processing waste; loads greater than 25% paper and or cardboard; product destructions. All special waste must be classified and permitted to enter a Class 1 Landfill under the POEO Act, 1997.	Rate of Return	Y	$418.00

SPECIAL WASTE – Non Conforming Charity Waste

This charge applies to Charities who have been granted Section 88 Levy exemption by the Environment Protection Authority and who deliver material that does not comply with Councils Wollongong Waste and Resource Recovery Park – Fees and Exemptions Policy. Charities that do not have an EPA Section 88 Exemption will incur full commercial waste disposal rates.	Rate of Return	Y	$245.00

SPECIAL WASTE – Expanded plastic

SPECIAL WASTE – Expanded plastic (polystyrene & other light) loads by volume – Charge per m3 (applicable to loads > 25% by volume polystyrene)	Rate of Return	Y	$217.00

DEAD ANIMALS – Domestic and Commercial

RSPCA animal disposal is exempt

Minimum Charge (100kg or less) #	Rate of Return	Y	$39.00
# Mixed general waste fees have as an element EPA Levy. The EPA Levy increase for 2021/2022 has not been advised at this stage, so will be added to the overall fee, subject to Council rounding policy, once it has been formally advised.			
Charge per tonne (Greater than 100kg) #	Rate of Return	Y	$385.00
# Mixed general waste fees have as an element EPA Levy. The EPA Levy increase for 2021/2022 has not been advised at this stage, so will be added to the overall fee, subject to Council rounding policy, once it has been formally advised.			

COVER MATERIAL – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK

Material suitable for use as waste cover at Wollongong Waste and Resource Recovery Park. Application and Approval Process applies (acceptance subject to Council's sole discretion).	Subs	Y	Price by negotiation with Waste & Resource Recovery Manager

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CHARGES DURING WEIGHBRIDGE FAILURE – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK ONLY

GENERAL WASTE

Domestic small (cars, station wagons, + 1/2 ute tray or trailer loads)	Rate of Return	Y	$39.00
Domestic large (car or wagon with trailer loads, full ute/trailer loads)	Rate of Return	Y	$117.00
Truck – Small Commercial	Rate of Return	Y	$239.00
Truck – Medium Commercial	Rate of Return	Y	$1,440.00
Truck – Large Commercial	Rate of Return	Y	$3,065.00

Garden Organics

Garden Organics small (cars, station wagons, + 1/2 ute tray or trailer loads)	Rate of Return	Y	$14.00
Garden Organics large (car or wagon with trailer loads, full ute/trailer loads)	Rate of Return	Y	$38.00
Truck – Small Commercial	Rate of Return	Y	$77.50
Truck – Medium Commercial	Rate of Return	Y	$470.00
Truck – Large Commercial	Rate of Return	Y	$1,005.00

Weighbridge Tare Tickets

Vehicles 4.5 tonnes or less (per weigh)	Rate of Return	Y	$26.50
Vehicles 4.5 tonnes or more (per weigh)	Rate of Return	Y	$53.50

'RED TOP' RESIDUAL WASTE BIN SIZE CHANGEOVER FEES

Upsize of domestic Residual Waste 'Red Top' bin	Rate of Return	N	$67.50
Downsize of domestic Residual Waste 'Red Top' bin	Rate of Return	N	Free

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

LAND USE PLANNING

A Local Environmental Plans (where Council has to prepare or assess)

Minor Rezonings	Subs	N	A $23,000 lodgement, assessment and processing fee for Planning Proposals, including reporting to Wollongong Local Planning Panel, Council and the NSW Department of Planning and Environment. If Council does not support the preparation of a draft Planning Proposal, a refund of the unexpended fees will be provided.
External requests for spot rezonings (1 lot or less than 1500m2) and planning proposals. Excludes minor boundary adjustment Planning Proposals that are consistent with Neighbourhood Planning in West Dapto (no charge).			
Major Rezonings	Subs	N	A $60,000 lodgement, assessment and processing fee for Planning Proposals, including reporting to Wollongong Local Planning Panel, Council and the NSW Department of Planning and Environment. If Council does not support the preparation of a draft Planning Proposal, a refund of the unexpended fees will be provided.
External requests for rezonings including spot rezonings (more than 1 lot and 1,500m2), creation of new zones, rezonings where a LES or technical study(s) is required (eg flood, heritage, land capability). Includes zoning amendments within Release Areas already zoned for urban use. Excludes minor boundary adjustment Planning Proposals that are consistent with Neighbourhood Planning in West Dapto (no charge). No refunds.			
Major Rezonings – New Release Areas	Subs	N	$100,000.00
Fee for preparation of a Planning Panel agenda and meeting for a pre-Gateway Appeal	Subs	N	$20,400.00
Preparation of Local Environmental Study or technical study	Market	N	The full cost of the preparation of the LES/technical study will be invoiced. Quote/cost estimate will be agreed with the proponent at the start of the process.
Reclassification of community land to operational land via external party request, including public hearing. In addition to rezoning fee	Subs	N	$5,100.00

B Development Control Plans (where Council has to prepare or assess)

Assessment of external applications to amend a DCP Chapter – including Neighbourhood Plans	Market	N	$10,200.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

B Development Control Plans (where Council has to prepare or assess) [continued]

Preparation of a new DCP Chapter – including Neighbourhood Plans, on behalf of proponent	Market	N	The full cost of the preparation of the DCP will be invoiced. Quote/cost estimate will be agreed with the proponent at the start of the process.

LAND USE PLANNING MAP PUBLICATIONS

LEP map printing A4 or A3 colour (no production) per page	Full	N	$6.10
Map production – labour component (hourly rate)	Full	N	$84.50
Printing of produced maps A4 or A3 size, per page	Full	N	$6.10
Printing of produced maps A2, A1 or A0 size, per page	Full	N	$21.00
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – Black & white – per page A4	Full	N	$0.20
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – Colour – per page A4	Full	N	$0.50
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – per page A3	Full	N	$6.80

Screen Dumps of Mapping Data

Screen Dumps (per sheet)	Full	N	$6.80

STRATEGIC DIGITAL DATA (External Clients)

Note: Data is supplied and costed in ArcInfo format.

Contact the Strategic Mapping Services Section for translators and media available.

Consultancy rates are charged for conversions. Also available on Councils internet site at no charge.

Subject to Conditions a digital base licence agreement must be signed by both parties before data is distributed.

Some data requires the custodian consent.

Contact the Strategic Mapping Services Section for data availability.

Zones, Zone Text (28 map partitions @ $7.90 per partition)	Subs	N	$248.00
Additional layers – Contact the Strategic Mapping Services Section for data availability (per theme per 1:20,000 map partition)	Subs	N	$30.50
C.D. production containing policies, strategies, LEPs & DCPs.	Full	N	$6.80

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CERTIFICATE RELATED FEES

Air Photos

Scanning of air photos (per hour) (for printing see printing charges)	Full	N	$84.00

Planning Certificate

S10.7 (2) (minimum certificate) per parcel of land	Stat	N	$53.00
S10.7 (2) and (5) (additional information) per parcel of land	Stat	N	$133.00
Priority issue of certificate	Subs	N	$145.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
ENVIRONMENTAL SERVICES			
Tree Management Permit Application	Subs	N	$79.00
Tree Management Permit Review Application	Subs	N	$40.00
Tree Management Permit Breaches – per offence – for individuals	Stat	N	$3,000.00
Tree Management Permit Breaches – per offence – for corporations	Stat	N	$6,000.00
Tree Management Permit Pensioner Rate (50% of application fee subject to receiving pensioner rebate from Council)	Subs	N	$40.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

NATURAL AREA MANAGEMENT

Illawarra District Noxious Weeds Authority (IDNWA)

Private Work Charges – Small scale jobs up to 1 hr to complete. Includes labour (one operator), plant and chemical (assumes chemical usage of 500ml or 50L of mix)	Stat	N	$110.00
Private Work Charges – Large scale jobs requiring more than 1 hour to complete. Includes one operator and all plant/equipment (chemical extra)	Stat	N	$90.00
Two Operators (per hour)	Stat	N	$140.00
Note: An administration fee of 16.5% applies to all large-scale private works undertaken.			

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

STORMWATER SERVICES

FLOODPLAIN & DRAINAGE INFORMATION

Note: Should the customer fail to collect the requested information described below within a period of 7 days, a new application with applicable fees will be required.

Supply spatial Flood data layers - see DIGITAL DATA SUPPLY

Supply of Council's flood models (per model) for available catchments. The supply of these models will be subject to a digital data licence agreement.	Subs	N	$2,215.00
Copies of available Flood Studies and Floodplain Management Studies – cost per study	Subs	N	$168.00
Supply of Site Specific Flood Information	Subs	N	$93.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
BOTANIC GARDEN			
Weddings & Events: exclusive use of section (other than Rose Garden) – per hour	Subs	Y	$600.00
Weddings & Events: exclusive use of Rose Garden – per hour	Subs	Y	$670.00
Dedications: Picnic Benches or Bench Seats – per item	Full	N	$2,745.00
Dedications: Trees	Full	N	$5,000.00
Weddings & Events: Bond (refundable) – per event	Subs	N	$394.00
Weddings & Events: Rose Garden Hire Package (up to 30 chairs, table, tablecloth) – per package	Subs	Y	$177.00
Events, Commercial, Filming & Photography: non-exclusive use (not for profit 50% discount applies) – per 4 hours	Subs	Y	$845.00
After Hours Services – per hour	Full	Y	$355.00
Tours & Workshops: within opening hours – per participant	Subs	Y	$13.00
Children's Party Package: up to 20 children – per party	Market	Y	$481.00
Children's Party Package: extra children – per child	Market	Y	$16.50
Commercial Activity: external booking – per participant	Subs	Y	$3.20
Tours & Workshops: outside operating hours – per participant	Subs	Y	$24.00
Venue Hire & Events: Discovery Centre or Towri Centre Half Day – per 4 hours	Subs	Y	$207.00
Venue Hire & Events: Discovery Centre or Towri Centre Full Day – per 8 hours	Subs	Y	$307.00
COMMUNITY EVENTS			
Tier 4 Community Event: venue hire – per day	Subs	Y	$338.00
Tier 4 Community Event: bump in / bump out – per day	Subs	Y	$169.00
Tier 4 Community Event: Bond (refundable) – per event	Subs	N	$1,125.00
Tier 3 Regional Event: venue hire – per day	Subs	Y	$1,690.00
Tier 3 Regional Event: venue hire – per 4 hours	Subs	Y	$845.00
Tier 3 Regional Event: bump in / bump out – per day	Subs	Y	$845.00
Tier 3 Regional Event: Bond (refundable) – per event	Subs	N	$5,635.00
DISCOVERY CENTRE / GREENHOUSE PARK			
Long workshop participant (> 8 hours)	Subs	Y	$78.50
Workshop – up to 30 people	Subs	Y	$345.00
Interpretation Program (3 Hours) – participant fee	Subs	Y	$24.50
School Holiday Program: Individual (also hourly rate for weekends) – per participant	Subs	Y	$14.00
School Holiday Program: Family of 2 children – per family	Subs	Y	$25.00
Workshops: Group sessions off-site (plus travel at cost) – per session	Subs	Y	$1,080.00
Enviro Schools Day: Activities – per student	Subs	Y	$3.10

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
BOTANIC GARDEN NURSERY			
Individual Plants 50mm Tube	Subs	Y	$2.40
Multiple Plants 50mm Tube >50 plants (WCC Projects only)	Subs	Y	$1.70
Individual Plants (70mm) Forest Tube	Subs	Y	$3.20
Multiple Plants (70mm) Forest Tube >50 plants (WCC Projects only)	Subs	Y	$2.90
Individual Jumbo Tube 75mm	Subs	Y	$4.20
Multiple Jumbo Tube 75mm >20 plants (WCC Projects only)	Subs	Y	$3.80
Individual Plants 140mm Pot	Subs	Y	$8.10
Individual Plants 200mm Pot	Subs	Y	$14.50
Individual Plants 250mm Pot	Subs	Y	$20.50
Individual Plants 300mm Pot	Subs	Y	$37.50
Trees – 25 litre to 400 litre sizes	Market	Y	Market Rate
Plant Sale Discount 25%	Market	Y	By Approval
Request for approved discount structure to be approved by Botanic Garden Curator for plant stock assessed as being of lower quality - 25% discount would apply to plants that would not be of a quality to sell at full price.			
Plant Sale Discount 50%	Market	Y	By Approval
Request for approved discount structure to be approved by Botanic Garden Curator for plant stock assessed as being of poor quality or old stock - 50% discount would apply to plants that would otherwise be written off.			
School Planting Program – Fee Waiver	Market	Y	By Approval
30 x Plants maximum 140mm size provided to schools (via application) per financial year 100 x Plants maximum 140mm size provided to up to 8 schools for National Tree Day per annum			
Charitable Donations – Fee Waiver	Market	Y	By Approval
30 x Plants Maximum 140mm size provided to charities (via application). Curator to approve based on plants used in charitable projects only, not for onsell / use as raffle prizes.			
Worm farms	Full	Y	$96.00
Compost Bins 220L	Full	Y	$52.00
TECHNICAL SERVICES			
Expert Vegetation/Horticultural Advice per hour	Subs	Y	$231.00
Seed Collection Service per half day	Full	Y	$446.00
GREENHOUSE PARK			
Corporate hire small up to 10 people	Full	Y	$225.00
Corporate hire large over 10 people	Full	Y	$450.00
Long workshop participant (> 8 hours)	Subs	Y	$77.00
Individual participant fee (also hourly rate for weekends)	Subs	Y	$11.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
WASTE WISE EVENTS			
Hire of Equipment	Deposit	Y	$113.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

DEVELOPMENT ASSESSMENT

DEVELOPMENT APPLICATION FEES

Application Type

Dwelling house – $100,000 or less	Stat	N	$455.00
Advertisements	Stat	N	Note: Maximum fee for advertisements is $285 + $93 for each advertisement in excess of one or the fee calculated in accordance with the schedule below whichever is the greater

Erection of buildings, Carrying out of Work, Demolition of a Building or Work

Up to $5,000	Stat	N	$110.00
$5,001 to $50,000	Stat	N	$170 + an additional $3 for each $1,000 (or part of $1,000) of the estimated cost
$50,001 to $250,000	Stat	N	$352, + an additional $3.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $50,000
$250,001 to $500,000	Stat	N	$1,160 + an additional $2.34 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000
$500,001 to $1,000,000	Stat	N	$1,745 + an additional $1.64 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000
$1,000,001 to $10,000,000	Stat	N	$2,615 + additional $1.44 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000
More than $10,000,000	Stat	N	$15,875 + an additional $1.19 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000
Development not involving the erection of a building, the carrying out of a work, subdivision of land or the demolition of a building	Stat	N	$285.00

Subdivision of Land

Incorporating new roads	Stat	N	$665 + $65 per additional lot

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Subdivision of Land [continued]

Not incorporating new roads	Stat	N	$330 + $53 per additional lot
Strata subdivision	Stat	N	$330 + $65 per additional lot
Designated development fee additional to that calculated above	Stat	N	Additional $920
Integrated development fee additional to that calculated above	Stat	N	$140 + $320 for each approval body (approval body fee will be separately invoiced by the relevant approval body)
Development requiring concurrence fee additional to that calculated above	Stat	N	$140 + $320 for each concurrence authority (concurrence authority fee will be separately invoiced by the relevant concurrence authority)

Advertising Development Applications

Designated development	Stat	N	$2,220.00
Advertised development	Stat	N	$1,105.00
Newspaper advertisement (Clause 252(1)(d))	Market	N	$416.00
Written Notice to adjoining landowners for Development Applications (Clause 252(1)(d))	Market	N	$280.00
Prohibited development	Stat	N	$1,105.00
Notification in accordance with the Community Participation Plan	Stat	N	Fee estimate of the relevant Area Manager
Amendments to application – fee where application is permitted to be amended after application processing has commenced	Stat	N	25% of application fee + additional fee (calculated in accordance with the advertising scale above) if re-advertising of the application is required
Maximum Fee for each advertising structure	Stat	N	$285 plus $93.00 for each advertisement in excess of one

Design Review Panel

Application under SEPP 65	Stat	N	$3,000.00
For applications where WLEP 2009 and SEPP 65 apply, the higher fee is applicable. Additional meetings are charged at the above rates.			
Application under WLEP 2009 (Cl 7.18) and SEPP 65	Stat	N	$3,000.00
For applications where WLEP 2009 and SEPP 65 apply, the higher fee is applicable. Additional meetings are charged at the above rates.			
Multi-Dwelling Housing (>10 Villas / Townhouses)	Market	N	$3,210.00
Additional meetings are charged at the above rates.			
Mixed Use / Commercial Developments >$5 Million	Market	N	$3,210.00
Additional meetings are charged at the above rates.			

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Design Review Panel [continued]

Senior's Housing Developments	Market	N	$3,210.00
Additional meetings are charged at the above rates.			
Refund for Withdrawal of Development Application (prior to determination)	Market	N	Up to 80% of original DA fee (at the discretion of Area Manager)

Review of Determination

In relation to a request that involves the erection of a dwelling house with an estimated cost of $100,000 or less	Stat	N	$190.00
Up to $5,000	Stat	N	$55 + an additional amount of not more than $500 if notice of the application is required to be given under S82 of the Act.
$5,001 to $250,000	Stat	N	$85 + an additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost + an additional amount of not more than $500 if notice of the application is required to be given under S82 of the Act.
$250,001 to $500,000	Stat	N	$500 + an additional $.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000 + an additional amount of up to $500 if notice is required under Section 82 of the Act.
$500,001 to $1,000,000	Stat	N	$712 +an additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000 + an additional amount of not more than $500 if notice of the application is required to be given under Section 82 of the Act.
$1,000,001 to $10,000,000	Stat	N	$987 +an additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000 + an additional amount of not more than $500 if notice of the application is required to be given under Section 82 of the Act

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Review of Determination [continued]

More than $10,000,000	Stat	N	$4,737 +an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000 + an additional amount of $500 if notice of the application is required to be given under Section 82 of the Act
Review of determination – erection of a dwelling house with construction cost $100,000 or less	Stat	N	$190.00
Additional Fee – notification of review of determination	Stat	N	$620.00

Modification of Development Consent

S4.55(1)	Stat	N	$71.00
S4.55(1)	Stat	N	Free of charge for S4.55(1) Modifications involving minor error, misdescription or miscalculation resulting from typographical error or minor administrative correction.
S4.55(1A) or S4.56 of minimal environmental impact	Stat	N	$645 OR 50% of the DA fee – whichever is the LESSER
S4.55(1A) minor modifications to class 1 and 10 buildings	Stat	N	$645 OR 25% of the DA fee – whichever is the LESSER
S4.55(2) or S4.56 not of minimal environmental impact	Stat	N	If the fee for the original application was LESS THAN $100 then 50% of that fee + an additional amount of up to $665 if notice is required under Section 4.55(2) of the Act
S4.55(2)	Stat	N	If the fee for the original application was MORE THAN $100, in the case of a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original deve
s4.55(2)	Stat	N	If the fee for the original application was MORE THAN $100, in the case of a development application that involves the erection of a dwelling-house with an estimated cost of construction of $100,000 or less, $150+ an additional amount of up to $500 if not
S4.55(2)	Stat	N	For any other development application - as per the following table:

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Modification of Development Consent [continued]

Up to $5,000	Stat	N	$55 + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
$5,001 to $250,000	Stat	N	$85 +an additional $1.50 for each $1,000 (or part of $1,000) of the estimated cost + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
$250,001 to $500,000	Stat	N	$500 +an additional $0.85 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $250,000 + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
$500,001 to $1,000,000	Stat	N	$712 +an additional $0.50 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $500,000 + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
$1,000,001 to $10,000,000	Stat	N	$987 +an additional $0.40 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $1,000,000 + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
More than $10,000,000	Stat	N	$4,737 +an additional $0.27 for each $1,000 (or part of $1,000) by which the estimated cost exceeds $10,000,000 + an additional amount of up to $500 if notice is required under Section 4.55(2) of the Act
Refund for Withdrawal of Section 4.55 Application	Stat	N	Refund of up to 80% of original fee (at the discretion of Area Manager)
Additional Fee S4.55(2) or S4.56 – residential flat design verification	Stat	N	$760.00
Extension of consents	Stat	N	$82.00

COMPLYING DEVELOPMENT CERTIFICATE FEES

Complying Development Certificate

Dwellings – Single Storey	Market	Y	$1,400.00
Dwellings – Two Storey or more	Market	Y	$1,795.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Complying Development Certificate [continued]

Alterations & additions to dwellings up to $20,000	Market	Y	$715.00
Alterations & additions to dwellings $20,001 up to $50,000	Market	Y	$845.00
Alterations & additions to dwellings $50,001 up to $ 100,000	Market	Y	$1,120.00
Alterations & additions to dwellings $100,001 up to $250,000	Market	Y	$1,165.00
Alterations & additions to dwellings more than $250,000	Market	Y	$1,400.00
Ancillary or incidental development to dwellings (including carports and detached garages)	Market	Y	$685.00
Secondary dwellings (under Affordable Housing SEPP)	Market	Y	$1,400.00
Dual Occupancies (under Affordable Housing SEPP)	Market	Y	$2,385.00
Dual Occupancy (Under Low Rise Housing Diversity Code) [Complying Development Certificate]	Market	Y	$2,455.00
Manor Houses (Under Low Rise Housing Diversity Code) [Complying Development Certificate]	Market	Y	by quotation of relevant area manager
Multi Dwelling Housing (Under Low Rise Housing Diversity Code) [Complying Development Certificate]	Market	Y	by quotation of relevant area manager
Swimming pools	Market	Y	$610.00
Bed and Breakfast accommodation	Market	Y	$1,400.00
Subdivision 1 LOT	Market	Y	$364.00
Subdivision (PER ADDITIONAL LOT)	Market	Y	$73.50
Advertisements	Market	Y	$469.00
Change of building use for areas less than 200m2	Market	Y	$469.00
Change of building use for areas above 200m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Internal alterations to shops and other commercial buildings for areas less than 200m2	Market	Y	$650.00
Internal alterations to shops and other commercial buildings for areas above 200m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Erection, alterations and additions to industrial and warehouse buildings for areas less than 500m2	Market	Y	$2,025.00
Erection, alterations and additions to industrial and warehouse buildings for areas above 500m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Demolition	Market	Y	$321.00
Portable classrooms for areas less than 200m2	Market	Y	$421.00
Portable classrooms for areas above 200m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
COMPLYING DEVELOPMENT CERTIFICATE & PC APPLICATION COMBINED Under Three Ports SEPP	Market	Y	by quotation of relevant area manager
All other cases	Market	Y	by quotation of area manager
Refund for Withdrawal of Complying Development Certificates (prior to determination)	Market	Y	Up to 80% of original CDC fee (at the discretion of Area Manager)
Modification of CDC	Market	Y	50% of original fee
Minor modification of CDC	Market	Y	25% of original fee

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CIVIL CONSTRUCTION WORKS IN THE ROAD – Engineering Plan Assessment

Value of the construction work within the road

Up to $50,000	Market	N	$660.00
$50,000 to $250,000	Market	N	$1,030.00
More than $250,000	Market	N	$1,495.00

CONSTRUCTION CERTIFICATES ONLY

Single Storey Dwellings	Market	Y	$1,400.00
Two Storey Dwellings	Market	Y	$1,620.00
Secondary Dwelling	Market	Y	$1,445.00
Dual Occupancy	Market	Y	$2,455.00
Alterations and additions to dwellings up to $20,000	Market	Y	$605.00
Alterations and additions to dwellings $20,001 up to $50,000	Market	Y	$745.00
Alterations and additions to dwellings $50,001 up to $100,000	Market	Y	$1,120.00
Alterations and additions to dwellings $100,001 up to $250,000	Market	Y	$1,165.00
Alterations and additions to dwellings more than $250,000	Market	Y	$1,400.00
Swimming pools up to $12,000	Market	Y	$341.00
Swimming pools $12,001 to $50,000	Market	Y	$450.00
Swimming pools more than $50,000	Market	Y	$610.00
Garages, carports and outbuildings up to $12,000	Market	Y	$341.00
Garages, carports and outbuildings $12,001 to $50,000	Market	Y	$450.00
Garages, carports and outbuildings more than $50,000	Market	Y	$680.00
Villa/townhouse development for first sole occupancy unit	Market	Y	$1,275.00
Villa/townhouse development per sole occupancy unit greater than one plus above fee	Market	Y	plus 40%
Multi storey residential for first sole occupancy unit	Market	Y	$1,275.00
Multi storey residential per sole occupancy unit greater than one plus above fee	Market	Y	plus 40%
Commercial for areas less than 500m²	Market	Y	$2,015.00
Commercial for areas above 500m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Industrial for areas less than 500m²	Market	Y	$1,535.00
Industrial for areas above 500m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Shop/fitout/Change of use for areas less than 200m²	Market	Y	$650.00
Shop/fitout/Change of use for areas above 200m2 or part thereof charged per m2 plus fee above	Market	Y	$0.80
Advertisements	Market	Y	$469.00
All other cases not listed & applications involving alternative solutions	Market	Y	by quotation of relevant area manager

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CONSTRUCTION CERTIFICATES ONLY [continued]

Refund for Withdrawal of Construction Certificates (prior to determination)	Market	Y	Up to 80% of original CC fee (at the discretion of Area Manager)

Modification of CC

Minor modification or where original fee was less than $1,000	Market	Y	50% of the original fee or $490 whichever is lesser
All other cases	Market	Y	50% of the original fee
Minor modification to Class 1 and 10 buildings	Market	Y	25% of the original fee

ROAD NAMING FEE

Road naming fee for 1 to 5 road names	Market	N	$875.00
Road Naming fee for 6 or more names	Market	N	$1,210.00

PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)

Dwellings (single and two storey)	Market	Y	$1,160.00
Manor Houses (Under Low Rise Medium Density Housing Code) [Complying Development Certificate]	Market	Y	by quotation of relevant area manager
Interim/Part Occupation Certificate Class 2-9	Market	Y	by quotation of relevant area manager
Dual Occupancy	Market	Y	$1,885.00
Alterations & additions to dwellings	Market	Y	$1,160.00
Secondary Dwelling	Market	Y	$1,160.00
Additions to dwellings (not including wet areas)	Market	Y	$930.00
Swimming Pools (concrete)	Market	Y	$690.00
Swimming Pools (fibreglass,above ground)	Market	Y	$464.00
Garages, carports and outbuildings	Market	Y	$464.00
Villa/Town House Development fee	Market	Y	$1,160.00
Villa/Town House Development PC fee per dwelling plus above fee	Market	Y	$550.00
Advertising Structures	Market	Y	$464.00
Multi Storey Residential fee	Market	Y	$1,160.00
Multi Storey Residential PC fee per dwelling plus above fee	Market	Y	$550 or quotation approved by area Manager
Commercial fee	Market	Y	$1,360.00
Commercial PC fee per 500m2 or part thereof plus above fee	Market	Y	$550 or quotation approved by area Manager
Industrial fee	Market	Y	$1,360.00
Industrial PC fee per 500m2 or part thereof plus above fee	Market	Y	$550 or quotation approved by area Manager
Change of PC to WCC from another PC fee (Dwellings)	Market	Y	by quotation of area Manager

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections) [continued]

Change of PC to WCC from another PC. PC fee per 500m2 or part thereof plus above fee (Commercial/Industrial)	Market	Y	by quotation of area Manager
Shop Fitout/Change of Use fee	Market	N	$211.00
Shop Fitout/Change of Use PC fee plus above fee	Market	N	$211.00
Interim/Part Occupation Certificate Application Class 1 & 10	Market	Y	$255.00
Additional Inspection Fee	Market	Y	$233.00

Compliance Certificate (includes one inspection)

Class 1 and 10 Buildings	Market	Y	$233.00
Class 2 to 9 Buildings	Market	Y	$391.00

PRINCIPAL CERTIFYING AUTHORITY FEES – SUBDIVISON WORKS (including all mandatory inspections)

Minimum Application Fee	Market	N	$1,995.00
Application Fee per lot	Market	N	$500.00
Additional Inspection Fee – This fee is payable on third inspection of failed mandatory holdpoint. Practical Completion Inspection will not be done until outstanding PCA fees paid	Market	N	$233.00

SUBDIVISION WORKS CERTIFICATE

Construction Certificates

Application Fee	Market	Y	$1,990.00
Application Fee per additional lots plus above fee	Market	Y	$363.00
Submission of information where required by conditions of development consent and not lodged at the time of subdivision construction certificate application	Market	Y	$152.00

Modification of Subdivision Works Certificate

Modification requiring minimal assessment	Market	Y	$147.00
Modification	Market	Y	50% of the original fee or $630, whichever is lesser

Special inspections (remove any building and relocate within Wollongong Local Government Area)

From outside Wollongong Local Government Area	Market	Y	$955.00
From within Wollongong Local Government Area	Market	Y	$478.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

SUBDIVISION CERTIFICATES

Involving subdivision works required by a Development Approval

Application Fee (Torrens and Community Title Subdivision)	Market	N	$545.00
Application Fee per additional lots above one plus above fee	Market	N	$293.00
Boundary Adjustment	Market	N	$545.00

Strata Subdivision

Application Fee	Market	Y	$600.00
Application Fee per additional lots above one plus above fee	Market	Y	$204.00

Submission of Additional Information

Submission of information where required by conditions of development consent and not lodged at time of subdivision certificate application	Market	N	$152.00
Application to lodge security deposit or bank guarantee to enable construction works to be deferred and/or bonded. Note: no fee applicable where works to be bonded are required by conditions of development consent or in compliance with a relevant Council Policy	Market	N	$469.00
Application for full/partial release of security deposit or bank guarantee	Market	N	$469.00

SUBDIVISION FEES – TORRENS/COMMUNITY/STRATA

Amendment or resigning of Plan of Subdivision and/or 88b instrument	Market	N	$261.00

Endorsement of documents to create, release, vary or modify easements, restrictions or covenants

By Authorised Person	Market	N	$211.00
By Council Seal	Market	N	$805.00
Strata Title Certificate	Market	N	$211.00

ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY

Manufactured Home and Moveable Dwelling	Market	N	$241.00
Manufactured Home Estate/Caravan Park & or Camping Ground – Initial Approval to Operate	Market	N	$286.00
Manufactured Home Estate/Caravan Park & or Camping Ground – Renewal to Operate	Market	N	$286.00
Review of Determination Section 100 of Local Government Act 1993	Market	N	$286.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY [continued]

Section 82 Local Government Act Objection Assessment Fee	Market	N	$238.00
Transfer of Approval to Operate (Change in Ownership)	Market	N	$66.50
Application to Amend Approval Operate Manufactured Home Estate/Caravan Park & or Camping Ground	Market	N	$143.00
Temporary structure	Market	N	$162.00
Amusement devices	Market	N	$162.00
Application to operate a Public Carpark	Market	N	$860.00
Urgent Fee (For Applications within 30 days of booking date)	Market	N	$325.00
Other Activities under LGA 1993	Market	N	$160.00
Installation of Wood Heater	Market	N	$160.00
Mobile Food Vans in a Public Place (not associated with an event)	Market	N	$291.00
Minor Charity / Non-Profit Organisation Event	Market	N	$33.50
Application to Modify Installation Approval	Market	N	$110.00
Compliance inspection of established Caravan Park/Camping Ground/Manufactured Home Estate (Per Site)	Market	N	$7.60
Compliance re-inspection fee of caravan park/camping ground/manufactured home estate	Market	N	$143.00
Inspection fee associated with installation approval of manufactured home or moveable dwelling on land other than in a caravan park/manufactured home estate (Per inspection)	Market	N	$211.00
Inspection fee associated with installation approval of manufactured home or associated structure in manufactured home estate (Per inspection)	Market	N	$211.00
Reinspection – installation fee	Market	N	$211.00
Registration of Notice of Completion under Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2005	Market	N	$95.50

CERTIFICATE FEES – BUILDING INFORMATION CERTIFICATES

Building Certificate (Clause 260 EP&A Regulations 2000)

Class 1 Buildings	Stat	N	$250 for each dwelling contained in the building or in any other building on the allotment
Class 2 Buildings comprising 2 dwellings	Stat	N	$250.00 per dwelling
Class 2-9 Buildings (not exceeding 200m2)	Stat	N	$250.00
Class 2-9 Buildings (200-2,000m2)	Stat	N	$250.00 Plus $0.50 per sq mtr over 200 sq mtrs
Class 2-9 Buildings (greater than 2,000m2)	Stat	N	$1165 + an additional $0.075 per square metre over 2,000m/sq
Class 10 Buildings	Stat	N	$250.00
Part of Building Consisting of an External Wall	Stat	N	$250.00

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All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

CERTIFICATE FEES – BUILDING INFORMATION CERTIFICATES [continued]

Fee for a Certificate for Unauthorised Work to a Class 1 and Class 10 Building	Stat	N	$250.00 plus the maximum fee payable if the application were an application for Development Consent and Construction Certificate or for a Complying Development Certificate
Fee for a Certificate for Unauthorised Work to a Class 2-9 Building (not exceeding 200m2)	Stat	N	$250.00 plus the relevant fee that should have been paid for the Development Application, Construction Certificate or for a Complying Development Certificate
Fee for a Certificate for Unauthorised Work to a Class 2-9 Building (200-2,000m2)	Stat	N	$250.00 plus $0.50 per m2 over 200m2 and the relevant fee that should have been paid for the Construction Certificate or Complying Development Certificate
Fee for a Certificate for Unauthorised Work to a Class 2-9 Building (greater than 2,000m2)	Stat	N	$1,165.00 plus $0.075 per m2 over 2,000m2 and the relevant fee that should have been paid for the Construction Certificate or Complying Development Certificate
Additional inspection if more than one is required before issue of certificate	Stat	N	$90.00
Priority issue of certificate (N/A for Unauthorised Works)	Market	N	$185.00
Copy of certificate	Stat	N	$13.00

CERTIFICATE FEES – MISCELLANEOUS

Occupation certificate involving change of building use of existing building (no building work)	Market	N	$246.00
Swimming Pools Act 1992 (Swimming Pools Amendment Act 2012) – Compliance Certificate	Stat	Y	$150.00
Swimming Pools – Per Inspection Fee – Compliance Certificate	Stat	Y	$100.00
Registration of swimming pool on the Department of Local Government swimming pool register	Stat	Y	$10.00
Swimming Pools – Per inspection– other including inspection related to a complaint or the issuing of a Notice or Direction.	Full	N	$100.00
Swimming Pools – Application for Exemption Certificate Section 22 of the Swimming Pools Act 1992.	Subs	Y	$250.00
S150 (2) Certificate (Certified copy of a document, map or plan held by Council) – See Clause 262 of EP&A Regulations 2000	Stat	N	$53.00
Outstanding Notices – S735A LGA	Market	N	$92.50
Outstanding Orders – S121ZP EPA	Market	N	$92.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
PRE-LODGEMENT MEETING FOR PROPOSED DEVELOPMENT (fee per meeting)			
Projects involving an estimated cost of development of $5 Million or greater and / or development projects involving the erection of 15 dwellings / units or more and / or subdivisions (residential) involving 25 lots or more	Market	Y	$2,135.00
Projects involving an estimated cost of development of between $1 Million up to $5 Million and / or involving the erection of between 3 dwellings / units to 14 dwellings / units	Market	Y	$710.00
Projects involving an estimated cost of development of up to $1 Million	Market	Y	$350.00
Design Review Panel Pre-lodgement Meeting			
Development under SEPP 65	Market	N	$3,210.00
Development under WLEP 2009 (Cl 7.18)	Market	N	$3,210.00
Other development proposals	Market	N	$2,460.00
BUSHFIRE ATTACK LEVEL ASSESSMENT			
Bushfire Attack Level (BAL) Assessment Certificate Fee	Market	Y	$447.00
FIRE SAFETY			
Renewal administration service fee for first licence – S608 of LGA	Market	Y	$119.00
Renewal administration service fee for second and subsequent licences associated with the same property – S608 of LGA	Market	Y	50% of above fee
Boarding House & Fire Safety Non-compliance Inspections – first inspection	Market	Y	$314.00
Boarding House & Fire Safety – Follow-up Inspections	Market	Y	$233.00
Annual Fire Safety Statement – Request to stay penalty infringement notice	Market	N	$398.00
Compliance Cost Notice – In respect of any costs or expenses relating to the preparation or serving of the notice of intention to give an order pursuant to the EP&A Act 1979 issued under Schedule 5 Development Control Orders – Part 2 Fire Safety Orders and a Building Product Rectification Order pursuant to the Building Products (Safety) Act 2017	Stat	N	$455.00
In respect of any costs or expenses relating to the preparation or serving of the notice of intention to give an order pursuant to the EP&A Act 1979 Issued under Schedule 5 Development Control Orders - Part 2 Fire Safety Orders			
Compliance Cost Notice – In respect of any costs or expenses relating to an investigation that leads to the giving of an order pursuant to the EP&A Act 1979 issued under Schedule 5 Development Control Orders – Part 2 Fire Safety Orders and a Building Product Rectification Order pursuant to the Building Products (Safety) Act 2017	Stat	N	$910.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

MISCELLANEOUS FEES

Notices of Intention by Private Certifiers

Administration/investigation service	Market	N	$690.00

Refund of Fees

Where GST was charged	Stat	Y	Up to 50% of the assessment, damage default, notification fees (if notification not undertaken) paid depending upon the amount of processing undertaken
Where no GST was charged	Stat	N	Up to 50% of the assessment, damage default, notification fees (if notification not undertaken) paid depending upon the amount of processing undertaken

Miscellaneous Fees

s88G Conveyancing Act Certificate	Stat	N	$10, and Council will not inspect the relevant land for the purpose of issuing the certificate
Registration and filing of privately issued certificates	Stat	N	$36.00
Use not involving erection of buildings, carrying out of a work, subdivision of land, demolition of a building or work	Stat	N	$285.00
Application for outdoor seating associated with a restaurant or café	Stat	N	$110.00

File Retrieval

File retrieval per file – per hour or part thereof	Market	N	$41.50
Request for information involving research and written response – per hour or part thereof	Market	N	$88.50

Photocopying

Printing of stamped plans and documents - Charged as per COPYING/SCANNING DOCUMENTS - Discretionary fees under the Governance & Information Fees & Charges

A4 size – per sheet	Stat	N	$0.20
A3 size – per sheet	Stat	N	$0.40

EPIs, Codes and Policies

WDCP 2009	Stat	N	$30.00
Notification Policy	Stat	N	$5.00

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

EPIs, Codes and Policies [continued]

DCP – Other per A4 page	Stat	N	$5.00
Sale of Building Specification Booklets	Market	N	$11.50
3D Model Data Input Fee DA Lodgement – for buildings 4 storeys and over located within area identified under Wollongong LEP	Market	N	$1,380.00
3D Model Data Input Fee Amended Plans – for buildings 4 storeys and over located within area identified under Wollongong LEP – where there are external changes to the building	Market	N	$1,380.00
3D Model Data Input Fee Modified Plans – for buildings 4 storeys and over located within area identified under Wollongong LEP – where there are external changes to the building	Market	N	$1,380.00

APPLICATION FOR VEHICULAR AND SPECIAL CROSSINGS

Application Fee – (Vehicular crossings) including up to two (2) inspections	Market	N	$273.00
Additional Inspection Fees	Market	N	$100.00
Application for Footpath Levels (includes one (1) inspection)	Market	N	$100.00

APPLICATION FOR WORKS IN THE ROAD RESERVE OPEN OR OCCUPY – SECTION 138 OF THE ROADS ACT 1993

Road Opening Permit Application Fee	Market	N	$181.00
Construction Inspection fee for work on Existing or New Council Assets (Road Opening) – per Inspection	Market	N	$133.00
Works on Road Reserves pursuant to a contract with Council	Full	N	Free

Rental Fee

Rental – per lineal metre (per metre per month)	Market	N	$21.00
Rental Category A – Up to 5m Occupation zone	Market	N	$101.00
Rental Category B – Up to 10m Occupation zone	Market	N	$203.00
Rental Category C – Up to 25m long Occupation zone	Market	N	$505.00
Rental Category D – Site Specific Job or Larger Scale Jobs greater than 25m in length	Market	N	Rental amount will be based on site specific requirements at a rate defined under "Rental - per linear metre length"

Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993

Damage Deposit for Works in the Road Reserve Open or Occupy - Section 138 Roads Act 1993.

Deposit refundable upon satisfactory inspection. Any damage may result in deposit not being refunded. Retained amount will be costed on Council's Fees and Charges for "Reinstatement of Road and Footpath Surfaces".

Rental Category A – Up to 5m Occupation zone	Market	N	Free
Rental Category B – Up to 10m Occupation zone	Market	N	$2,160.00

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993 [continued]

Rental Category C – Up to 25m long Occupation zone	Market	N	$3,605.00
Rental Category D – Site Specific Job or Larger Scale Jobs greater than 25m in length	Market	N	Damage Deposit amount based on Council's Fees and Charges for "Reinstatement of Road and Footpath Surfaces"

OCCUPATION BY OTHER THAN HOARDING

Application fee – where the charges apply to permits under sections 138 (Roads Act) and 68 (Local Government Act) and Traffic Management Services Agreements issued under section 116 of the Roads Act.	Market	N	$181.00
Occupation Fee – Occupation of roadway/footway – full road closure	Market	N	$405.00
Application Fee – Occupation of roadway/footway – Integral	Market	N	$107.00
Additional Inspection Fees	Market	N	$100.00
Occupation – per lineal metre length	Market	N	$21.00
Occupation Fee per day for 6 metre or part thereof for area within 3 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	Market	N	$7.30
Occupation Fee per day for 6 metre or part thereof for area within 2 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	Market	N	$9.40
Occupation Fee per day for 6 metre or part thereof for area within 1 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	Market	N	$9.40
Occupation Fee per day for 6 metre or part thereof for area within 1/2 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	Market	N	$9.40

UNAUTHORISED WORKS

Reinstatement of unauthorised works and associated administration costs.	Market	N	At Cost

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

PUBLIC HEALTH & SAFETY

LEGISLATIVE ENFORCEMENT

Entry and Inspection Fee (LGA) Section 197	Full	N	$123.00

HEALTH & SAFETY ISSUES

Mortuaries Inspection Fee	Full	N	$391.00
Mortuaries Re inspection Fee	Subs	N	$62.50
Improvement Or Prohibition Notice Public Health Act 2010 (public swimming pools)	Stat	N	$270.00
Inspection Fees – Public Swimming Pools – water quality	Subs	N	$144.00
Reinspections fee – Public Swimming pools -water quality	Subs	N	$62.50

SEX INDUSTRY PREMISES

Inspection and Registration of premises	Full	N	$394.00
Sex industry Re inspection fee	Full	N	$340.00

FOOD PREMISES INSPECTION AND CLASSIFICATION

Improvement Notices Sect 66AA(1) Food Act 2008	Stat	N	$330.00
Administration Charge Medium & High Risk – 0 to 5 handlers	Subs	N	$280.00
Administration Charge Medium & High Risk – 6 to 50 Handlers	Subs	N	$434.00
Administration Charge – Low Risk	Subs	N	$86.00
Inspection fee Medium and High Risk	Subs	N	$170.00
Inspection fee Low Risk	Subs	N	$62.50
Food Premises Re Inspection fee	Subs	N	$104.00
Charitable/ Non Profit Organisations – per annum	Subs	N	$62.50
Markets/Temporary Events – per annum fee	Subs	N	$62.50

PLACES OF SHARED ACCOMMODATION

Registration and Inspection Fee

Per annum to 10 boarders	Full	N	$460.00
Per annum above 10 boarders	Full	N	$685.00
Shared Accommodation Re Inspection Fee	Subs	N	$62.50

WATER COOLING TOWER

Improvement Or Prohibition Notice Public Health Act 2010	Stat	N	$560.00
Registration Fee	Subs	N	$74.50

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)
Inspection and Sampling Fee			
1 to 9 per location	Full	N	$470.00
More than 10 per location	Subs	N	$424.00
Reinspection Fee – General	Subs	N	$134.00
Sampling	Full	N	At cost
WARM WATER SYSTEMS			
Registration and inspection of premises	Full	N	$494.00
HAIRDRESSING PREMISES/BEAUTY SALON			
Registration and Inspection Fee	Subs	N	$208.00
Hairdressing/Beauty Salon Re Inspection fee	Subs	N	$62.50
SKIN PENETRATION			
Improvement Or Prohibition Notice Public Health Act 2010	Stat	N	$270.00
Registration and Inspection Fee	Subs	N	$231.00
Skin Penetration Re Inspection Fee	Subs	N	$68.50
Foot Spa Sampling	Subs	N	At cost
ON-SITE SEWAGE MANAGEMENT SYSTEMS			
Install and operate On-site Sewage Management systems	Subs	N	$241.00
Approval to operate On-site Sewage Management systems	Subs	N	$107.00
Inspection fee for On-site Sewage Management systems LGA Sect 197	Subs	N	$123.00

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

REGULATORY CONTROL

LEGISLATIVE ENFORCEMENT

Entry and Inspection Fee POEO Section 104	Full	N	$123.00
Entry and Inspection Fee EPA ACT Section 9.29	Full	N	$123.00
Cost compliance per Hour LGA Section 197 POEO Section 104 & EPA Act Section 9.29	Full	N	$123.00
Execution of Orders, Notices and Directions – Administration fee	Full	N	$160.00

PROTECTION OF THE ENVIRONMENT OPERATIONS

Protection of the Environment Operations Act 1997, S94 & S100 (POEO) (Statutory Fee)	Stat	N	$591.00

EVENTS

Cost of labour/hour – General Ranger	Full	Y	$130.00
Cost of labour/hour – Parking Ranger	Full	Y	$108.00

STOCK ANIMAL IMPOUNDING FEES

Walking or Transporting Animals

Labour per hour – or part thereof (excluding after hours call out)	Full	N	$130.00
Plant/Equipment per hour – or part thereof – inclusive of Insurance and maintenance etc.	Full	N	$131.00
Contractors	Full	N	At Cost
Labour – after hours call out	Full	N	At Cost

Sustenance

Food/Water per stock/animal per day	Full	N	$54.00
Vet Care	Full	N	At Cost as per RSPCA agreement

ARTICLES IMPOUNDING FEES (includes abandoned motor vehicles trolleys and signs etc)

Conveyance to Pound

Labour per hour (including allowances and on costs) – per staff used or part thereof	Full	N	$130.00
Plant/Equipment per hour – or part thereof	Full	N	$131.00
Contractors	Full	N	At Cost

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Conveyance to Pound [continued]

Storing Impounded Article per item per day	Full	N	$37.50
Storage of Vehicle/Machinery per day	Full	N	$76.00
Administration Fee for Serving Notice – per notice	Full	N	$56.00

COMPANION ANIMALS POUND FEES (dogs and cats)

Release Fee – For the release of a seized companion animal	Subs	N	$37.50
Sustenance/Maintenance Charges – For the maintenance of each companion animal detained by the Council for each day (or part thereof) exclusive of the day delivered to the pound	Full	N	$37.50
Veterinary Costs – as per veterinary charges	Full	N	At Cost
Euthanasia of a dog including puppy	Full	N	$47.50
Effective from 1st December 2020			
Euthanasia of a cat including kitten	Full	N	$23.50
Effective from 1st December 2020			
Euthanasia of a restricted, dangerous or menacing dog	Full	N	$95.50
Effective from 1st December 2020			
Euthanasia of a feral, aggressive or nuisance cat	Full	N	$47.50
Effective from 1st December 2020			
Disposal of a dog under 10kg	Full	N	$37.50
Effective from 1st December 2020			
Disposal of a dog over 10kg	Full	N	$50.00
Effective from 1st December 2020			
Disposal of a cat including kitten	Full	N	$37.50
Effective from 1st December 2020			

MICROCHIPPING FEES

Micro Chipping request from Police or as agreed by delegated manager

Microchipping at special events/programs	Subs	Y	$13.50
Micro chipping in any other case except as a request from Police or authorised officer and special events/programs	Subs	Y	$59.50
Dangerous/Restricted Dog Enclosure Certificate of Compliance	Stat	N	$150.00

Life Time Registration (Companion Animals Act, 1998) (Statutory Fee) – Subject to CPI increase as notified by Office of Local Government

The following are exempt:

Companion animal used as a guide or assistance animal.

continued on next page ...

All Fees and Charges are set at the maximum and can be adjusted in accordance with Council's Discount and Waiver Policies	Pricing Structure	GST	Year 21/22 Fee (incl. GST)

Life Time Registration (Companion Animals Act, 1998) (Statutory Fee) – Subject to CPI increase as notified by Office of Local Government [continued]

A dog used for working on farm land properties categorised under Section 515 Local Government Act.

Greyhound that is registered under the Greyhound Racing Act.

Whole Companion Animal (not desexed)	Stat	N	$210.00
Desexed Companion Animal (except eligible pensioners)	Stat	N	$58.00
Desexed companion animal (owner is an eligible pensioner)	Stat	N	$25.00
Desexed animal sold by eligible Pound/shelter	Stat	N	$29.00
Whole Companion animal owned by recognised breeder.	Stat	N	$58.00
Where the owner of a companion animal is an eligible pensioner and the companion animal is not desexed	Stat	N	$210.00
Late Registration Fee	Stat	N	$16.00

Companion Animal Annual Permit (in addition to the one-off lifetime pet registration fee)

Intact or non de-sexed cats > 4 months age	Stat	N	$80.00 P.A.
(This Fee does not apply to cats already registered by 1 July 2020, those kept for breeding purposes by members of recognised breeding bodies, and cats which cannot be de-sexed for medical reasons. Note: Proof of medical exemption will be required to be produced.)			
Restricted dog breeds or formally declared Dangerous Dogs	Stat	N	$195.00 P.A.
(Note: This annual Permit Fee applies to existing registered dogs.)			

Index of all fees

Other

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Aquarobics 15 Visit pass (Adult)	[Aquarobics]	40
Aquarobics 15 Visit pass (Child/ Concession)	[Aquarobics]	40
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$1,000,001 to $10,000,000	[Review of Determination]	88
$1,000,001 to $10,000,000	[Modification of Development Consent]	90
$250,001 to $500,000	[Erection of buildings, Carrying out of Work, Demolition of a Building or Work]	86
$250,001 to $500,000	[Review of Determination]	88
$250,001 to $500,000	[Modification of Development Consent]	90
$5,001 to $250,000	[Review of Determination]	88
$5,001 to $250,000	[Modification of Development Consent]	90
$5,001 to $50,000	[Erection of buildings, Carrying out of Work, Demolition of a Building or Work]	86
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$50,001 to $250,000	[Erection of buildings, Carrying out of Work, Demolition of a Building or Work]	86
$500,001 to $1,000,000	[Erection of buildings, Carrying out of Work, Demolition of a Building or Work]	86
$500,001 to $1,000,000	[Review of Determination]	88
$500,001 to $1,000,000	[Modification of Development Consent]	90

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1 and 2 Bedroom Ensuite 4 Berth Cabin	[Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends]	58
1 and 2 Bedroom Ensuite 4 Berth Cabin	[Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)]	58
1 and 2 Bedroom Ensuite 4 Berth Cabin	[First day to second last day of Board of Studies NSW School Terms]	59
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1/2 Day rate Office 1,2,3,4 (1/2 day – 9am – 1pm or 1pm – 5pm only)	[Non-Profit Hire Offices]	23
1/2 Day rate Office 5 (1/2 day – 9am – 1pm or 1pm – 5pm only)	[General Hire Offices]	23
1/2 Day rate Office 5 (1/2 day – 9am – 1pm or 1pm – 5pm only)	[Non-Profit Hire Offices]	23
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2 Bedroom Deluxe 4 Berth Cabin	[Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)]	58
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2 Bedroom Deluxe 5 Berth Cabin	[Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)]	58
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2 Bedroom Deluxe 6 Berth Cabin	[Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends]	58
2 Bedroom Deluxe 6 Berth Cabin	[Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)]	58
2 Bedroom Deluxe 6 Berth Cabin	[First day to second last day of Board of Studies NSW School Terms]	59
2 Bedroom Family 6 Berth Cabin	[Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends]	58
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2 persons (ensuite site) – per night	[Senior Card Holder Discount]	57
2 persons (ensuite site) – per night	[Senior Card Holder Discount]	57
2 persons (powered site) – per night	[Senior Card Holder Discount]	56
2 persons (powered site) – per night	[Senior Card Holder Discount]	57
2 persons (powered site) – per night	[Senior Card Holder Discount]	57
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3 Bedroom Deluxe 6 Berth Cabin	[Commencing the final day of Board of Studies NSW School Terms up to and including the day prior to commencement of next School term (excluding On/Peak Season)]	58

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5-pack 60min Group Personal Training (2-person) P	[Group Personal Training]	42
5-pack 60min Group Personal Training (3-person) OP/Member rate	[Group Personal Training]	42
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6 months – concession	[Aquatic Memberships]	45
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6 weeks	[Promotional Memberships]	48
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9 Holes – Low Demand period	[RUSSELL VALE GOLF COURSE]	50
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Commercial for areas above 500m2 or part thereof charged per m2 plus fee above	[CONSTRUCTION CERTIFICATES ONLY]	92
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Commercial PC fee per 500m2 or part thereof plus above fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
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Company Membership: Fee applies per 50 employees within the organisation, payable monthly by the organisation.	[Corporate Memberships]	48
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Concession – 15 visit pass	[Group Exercise/Circuit/Gymnasium]	41
Concession – 15 visit pass (use at Lakeside only)	[Group Exercise/Gymnasium]	47
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Concession – 25 visit pass	[Multi-Tickets]	45
Concession – Sauna and Spa p/v	[Aquatic Memberships]	45
Concession after Activity p/v	[Pool]	44
Concession p/v	[Group Exercise/Circuit/Gymnasium]	41
Concession p/v	[Pool]	44
Concession p/v	[Casual Trainer]	45
Concession p/v	[Group Exercise/Gymnasium]	47
Concessions	[Unlimited Pass Out Entry]	39
Concrete/Synthetic – Junior	[Illawarra Cricket Association (per hour/per field)]	52
Concrete/Synthetic – Senior	[Illawarra Cricket Association (per hour/per field)]	52
Construction Inspection fee for work on Existing or New Council Assets (Road Opening) – per Inspection	[APPLICATION FOR WORKS IN THE ROAD RESERVE OPEN OR OCCUPY – SECTION 138 OF THE ROADS ACT 1993]	100
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Credit Card Payment Processing Fee – Charged on activities paid via Council's central payment systems, including on-line and telephone payments not attracting GST	[PAYMENT FEES]	65
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Every 1/4 hour after	[WOLLONGONG INTERPRETER SERVICE]	16
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F		
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Footpaths Hard Surfaces Minimum Base fee (Concrete, pavers, asphaltic concrete or other) up to 10m2 (excavate temporary restoration, disposal, prepare subgrade and lay new surface material) – to be assessed by Civil Coordinator. Cost excludes service relocations. Please note that a further square metre rate fee is also applicable.	[Footpaths up to 10m2]	37
Footpaths Hard Surfaces Square Metre rate fee – to be added to the Minimum Base fee referred to in Footpaths Hard Surfaces (up to 10m2). To be assessed by Civil Coordinator. Cost excludes service relocations.	[Footpaths up to 10m2]	37
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Formed or grassed area (including turfing and minor landscaping, excluding hard surfaces), minimum charge is 3m2, landscaping extent shall be assessed by Parks Coordinator. (Per square metre)	[Footpaths up to 10m2]	37
Formed or grassed area (including turfing and minor landscaping, excluding hard surfaces), minimum charge is 3m2, landscaping extent shall be assessed by Parks Coordinator. (Per square metre)	[REINSTATEMENT OF OTHER LAND, FENCING AND SERVICES]	37
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Gas appliance testing & servicing – per year	[FEES FOR COMMERCIAL LEASED PREMISES]	61
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Including waste requiring immediate or supervised burial or special handling; animal processing waste; loads greater than 25% paper and or cardboard; product destructions. All special waste must be classified and permitted to enter a Class 1 Landfill under the POEO Act, 1997.	[SPECIAL WASTE – Commercial only]	75
Incorporating new roads	[Subdivision of Land]	86
Indigent burial (adult) – at need lawn reservation, interment and memorial plaque	[CEMETERY FEES]	31
Indigent burial (stillborn/infant/child) – at need lawn reservation, interment and memorial plaque	[CEMETERY FEES]	31
Individual	[REPLACEMENT OF BORROWER'S CARDS]	29
Individual Jumbo Tube 75mm	[BOTANIC GARDEN NURSERY]	84
Individual Membership: Per person, payable monthly via direct debit. 3 month minimum term applies. Minimum 10 employees taking up membership in order to qualify for this reduced rate	[Corporate Memberships]	49

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Fee Name	Parent	Page
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Individual Membership: Per person, payable monthly via direct debit. 3month minimum term applies. Minimum 10 employees taking up membership in order to qualify for this reduced rate	[Corporate Memberships]	44
Individual Plants (70mm) Forest Tube	[BOTANIC GARDEN NURSERY]	84
Individual Plants 140mm Pot	[BOTANIC GARDEN NURSERY]	84
Individual Plants 200mm Pot	[BOTANIC GARDEN NURSERY]	84
Individual Plants 250mm Pot	[BOTANIC GARDEN NURSERY]	84
Individual Plants 300mm Pot	[BOTANIC GARDEN NURSERY]	84
Individual Plants 50mm Tube	[BOTANIC GARDEN NURSERY]	84
Individual participant fee (also hourly rate for weekends)	[GREENHOUSE PARK]	84
Industrial fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Industrial for areas above 500m2 or part thereof charged per m2 plus fee above	[CONSTRUCTION CERTIFICATES ONLY]	92
Industrial for areas less than 500m²	[CONSTRUCTION CERTIFICATES ONLY]	92
Industrial PC fee per 500m2 or part thereof plus above fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Initial Investigation & Feasibility Administration Fee	[COMMUNICATION INSTALLATIONS]	62
Initial Site Set-Up (tower analysis not required) Fee for processing application, includes new equipment schedule	[Administration and Site Set-up]	62
Initial Site Set-Up (tower analysis required and provided by client) Fee for processing application, includes new equipment schedule.	[Administration and Site Set-up]	62
Inspection and Registration of premises	[SEX INDUSTRY PREMISES]	102
Inspection fee associated with installation approval of manufactured home or associated structure in manufactured home estate (Per inspection)	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Inspection fee associated with installation approval of manufactured home or moveable dwelling on land other than in a caravan park/manufactured home estate (Per inspection)	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Inspection fee for On-site Sewage Management systems LGA Sect 197	[ON-SITE SEWAGE MANAGEMENT SYSTEMS]	103
Inspection fee Low Risk	[FOOD PREMISES INSPECTION AND CLASSIFICATION]	102
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Inspection Fees – Public Swimming Pools – water quality	[HEALTH & SAFETY ISSUES]	102
Install and operate On-site Sewage Management systems	[ON-SITE SEWAGE MANAGEMENT SYSTEMS]	103
Installation of Wood Heater	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Instructed Classes per person (internal and external) minimum 15 participants	[Corporate Memberships]	44
Instructed Classes per person (internal and external) minimum 15 participants	[Corporate Memberships]	49
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Integrated development fee additional to that calculated above	[Subdivision of Land]	87
Interest Payable Default by Lesses and Licensees	[LEASES/LICENCES/APPROVALS]	60
Interim/Part Occupation Certificate Application Class 1 & 10	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	94
Interim/Part Occupation Certificate Class 2-9	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Inter-Library Loan – handling fee (or full cost of recovery if a charge is made by the lending Library)	[SERVICE FEES]	29

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Fee Name	Parent	Page
I [continued]		
Interment of abandoned cremated remains – up to 6 or 30 kg maximum in general plot	[MISCELLANEOUS FEES]	32
Interment of cremated remains into an existing grave site (all sections)	[MISCELLANEOUS FEES]	32
Interments – all sites – Monday – Friday until 3pm – includes pre-digging, vault, reception of body for mausoluem	[CEMETERY FEES]	31
Interments – all sites (Sat after 12noon & all day Sunday) – includes pre-digging, vault, reception of body for mausoluem	[CEMETERY FEES]	31
Interments – all sites (Sat before 12noon) – includes pre-digging, vault, reception of body for mausoluem	[CEMETERY FEES]	31
Internal alterations to shops and other commercial buildings for areas above 200m2 or part thereof charged per m2 plus fee above	[Complying Development Certificate]	91
Internal alterations to shops and other commercial buildings for areas less than 200m2	[Complying Development Certificate]	91
Internal Review	[ACCESS APPLICATIONS – ALL OTHER REQUESTS]	67
Interpretation Program (3 Hours) – participant fee	[DISCOVERY CENTRE / GREENHOUSE PARK]	83
J		
Junior	[Netball (per hour/per court)]	52
Junior	[Netball (per hour/per court)]	53
Junior	[All Other Sports not specifically mentioned (per hour/per field)]	53
Junior – Mini	[Rugby League (per hour/per field)]	52
Junior – Mod	[Rugby League (per hour/per field)]	52
Junior – per hour/per field	[All Other Sports not specifically mentioned]	52
Junior (u18)	[Touch (per hour/per field)]	52
Junior Rate (21 and under)	[Social Weekday 9 Holes]	50
Junior Rate (21 and under)	[Social Weekday 18 Holes]	50
Junior Rate (21 and under)	[Social Weekend 9 Holes]	50
Junior Rate (21 and under)	[Social Weekend 18 Holes]	50
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K		
Key Deposits – Refundable	[PARKS AND RESERVES]	53
Kids Class p/v	[Group Exercise/Circuit/Gymnasium]	41
Kids Class p/v	[Group Exercise/Gymnasium]	47
Kitchen hire in conjunction with room hire (Not hall)	[Black Diamond]	27
L		
Labour – after hours call out	[Walking or Transporting Animals]	104
Labour per hour – or part thereof (excluding after hours call out)	[Walking or Transporting Animals]	104
Labour per hour (including allowances and on costs) – per staff used or part thereof	[Conveyance to Pound]	104
Lakeside Tennis / Squash Club Members – Tennis / Squash per court per hour anytime	[Hire]	46
Lane Hire (per lane per hour) entry not included	[Hire of Facility]	46
Lane Hire p/h Monday – Sunday (entry not included)	[Pool]	44
Late Application Assessment Fee – for applications received less than one calendar month prior to event	[Event Management]	15
Late check out (conditions apply) after 4:00pm	[Extra Charges]	55

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Fee Name	Parent	Page
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Late check out (conditions apply) up to 4:00pm	[Extra Charges]	55
Late Fee – Craft Stall – 3m x 3m (paid after 31st October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late Fee – Craft Stall – 3m x 6m (paid after 31st October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late Fee – Electricity Fee (paid after 31 October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late Fee – Food Stall 3m x 3m (paid after 31 October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late Fee – Food Stall 3m x 6m (paid after 31 October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late Fee – for failure to pay occupation fees in accordance with Term 11	[OCCUPATION FEE FOR HOLIDAY VANS]	58
Late fee – for services booked after 3pm for every 30 minutes thereafter	[MISCELLANEOUS FEES]	31
Late Fee – Stall 8m x 9m or mobile van (paid after 31 October)	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
Late fee – where funeral arrives more than 30 minutes after designated time	[MISCELLANEOUS FEES]	31
Late Payment Fee – Sundry Debtors	[PAYMENT FEES]	65
Late Registration Fee	[Life Time Registration (Companion Animals Act, 1998) (Statutory Fee) – Subject to CPI increase as notified by Office of Local Government]	106
Learn to Swim	[Education Department]	39
Learn to Swim	[Department of Sport and Recreation]	39
Learn to Swim – 2nd lesson or additional children – per lesson (payable per term)	[Swim School]	44
Learn to Swim – Private Lessons – adults and children per lesson (payable per term)	[Swim School]	44
Learn to Swim – Private lessons – disabled adults and children – per person (payable per term)	[Swim School]	45
Learn to Swim – the 1st child and adults per lesson (payable per term)	[Swim School]	44
Lease/Licence Annual Fee	[COMMUNITY AND SPORTING GROUPS LEASES/LICENSES]	60
Leisure Kidz p/h	[Facility Hire]	41
LEP map printing A4 or A3 colour (no production) per page	[LAND USE PLANNING MAP PUBLICATIONS]	78
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – Black & white – per page A4	[LAND USE PLANNING MAP PUBLICATIONS]	78
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – Colour – per page A4	[LAND USE PLANNING MAP PUBLICATIONS]	78
LEP, DCP, Section 94 Plan, planning study or other document printing (excluding maps) – per page A3	[LAND USE PLANNING MAP PUBLICATIONS]	78
Library and Community Services Manager may establish an entry fee or other charge for a library event or activity to meet or offset the cost of the activity.	[Events and Activities]	30
Library and Community Services Manager may undertake to secure for a borrower through the Library any service, interlibrary, reference or information upon payment of sum sufficient to cover the estimated cost incurred by the Library in rendering the service	[Other Charges]	30
Licence Fee – Mobile Fitness Trainers (3 clients or less)	[FEES FOR COMMERCIAL FITNESS TRAINERS – PRIMARY SITE]	61
Licenced LTS teaching (per lane per hour)	[Lane Hire (per lane per hour or part thereof)]	38
Licenced LTS teaching (per lane per hour)	[Lane Hire (per lane per hour or part thereof)]	40

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Fee Name	Parent	Page
L [continued]		
Lifting and preparation of cremated remains for collection or placement of cremated remains into previous memorial only site, or placement into new memorial site	[MISCELLANEOUS FEES]	31
Light truck and 4WD tyres (each)	[WASTE CHARGES PER SPECIFIED ITEM]	74
Light truck and 4WD tyres (each) with rim	[WASTE CHARGES PER SPECIFIED ITEM]	74
Lite Pace or Seniors Class p/v	[Group Exercise/Gymnasium]	47
Lite Pace or Seniors Classes – 15 visit pass	[Group Exercise/Gymnasium]	47
Lite Pace or Seniors classes – Adult p/v	[Group Exercise/Circuit/Gymnasium]	41
Lite Pace or Seniors classes – Concession p/v	[Group Exercise/Circuit/Gymnasium]	41
Long workshop participant (> 8 hours)	[DISCOVERY CENTRE / GREENHOUSE PARK]	83
Long workshop participant (> 8 hours)	[GREENHOUSE PARK]	84
Low Impact	[FILMING APPLICATION FEES]	14
Low Impact – 11 – 25 crew and cast, up to 4 vans / trucks, minimal equipment, no construction	[PHOTOGRAPHY APPLICATION FEES]	14
M		
Main Hall – Not for Profit (8 hours)	[Facility Hire]	41
Main Hall p/h – OP	[Facility Hire]	41
Main Hall p/h – P	[Facility Hire]	41
Main Hall p/h permanent	[Facility Hire]	41
Major Rezonings	[A Local Environmental Plans (where Council has to prepare or assess)]	77
Major Rezonings – New Release Areas	[A Local Environmental Plans (where Council has to prepare or assess)]	77
Manor Houses (Under Low Rise Housing Diversity Code) [Complying Development Certificate]	[Complying Development Certificate]	91
Manor Houses (Under Low Rise Medium Density Housing Code) [Complying Development Certificate]	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Manufactured Home and Moveable Dwelling	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	95
Manufactured Home Estate/Caravan Park & or Camping Ground – Initial Approval to Operate	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	95
Manufactured Home Estate/Caravan Park & or Camping Ground – Renewal to Operate	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	95
Map production – labour component (hourly rate)	[LAND USE PLANNING MAP PUBLICATIONS]	78
Map production – soft copy – labour component (hourly rate)	[MAP PRODUCTS]	69
Markets/Temporary Events – per annum fee	[FOOD PREMISES INSPECTION AND CLASSIFICATION]	102
Material suitable for use as waste cover at Wollongong Waste and Resource Recovery Park. Application and Approval Process applies (acceptance subject to Council's sole discretion).	[COVER MATERIAL – WOLLONGONG WASTE AND RESOURCE RECOVERY PARK]	75
Mattresses: Cot, Single, King Single (per item)	[WASTE CHARGES PER SPECIFIED ITEM]	74
Mattresses: Double, Queen, King (per item)	[WASTE CHARGES PER SPECIFIED ITEM]	74
Maximum Fee for each advertising structure	[Advertising Development Applications]	87
Mechanical Ride Fee (including use of electricity)	[PARKS AND RESERVES]	53
Medium / High Impact – More than 25 crew and cast, more than 4 trucks / vans, some construction, some equipment / structures, up to 4 locations	[PHOTOGRAPHY APPLICATION FEES]	14
Medium Impact	[FILMING APPLICATION FEES]	14
Meeting Room/Fitness Testing Room Hire p/h	[Facility Hire]	41
Meeting Room/Fitness Testing Room Hire p/h	[Tennis Competition – per Court]	47
Members – Tennis / Squash Off Peak per court per hour	[Hire]	46

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Fee Name	Parent	Page
M [continued]		
Members – Tennis / Squash Peak per court per hour	[Hire]	46
Membership Fees	[VOLUNTEERING ILLAWARRA]	16
Membership-Training only	[VOLUNTEERING ILLAWARRA]	16
Memorial Wooden Cross (included in burial site price for Monumental Sections) – placement at other sites & replacement cross	[MISCELLANEOUS FEES]	32
Metered Electricity Usage	[Extra Charges]	55
Metered Water Usage	[Extra Charges]	55
Micro chipping in any other case except as a request from Police or authorised officer and special events/programs	[MICROCHIPPING FEES]	105
Micro copies	[PHOTOCOPYING CHARGES (PER COPY)]	29
Microchipping at special events/programs	[MICROCHIPPING FEES]	105
Microwave Dish (Gridpack), greater than 2400mm – Rental for use of Council's tower	[Communication Sites]	63
Microwave Dish (Gridpack), up to 2410mm diameter – Full Commercial Rate. Rental for use of Council's tower	[Communication Sites]	63
Microwave dish (solid), up to a 2410mm diameter dish with cover) – Commercial rate – Prime Site. Rental for use of Council's tower	[Communication Sites]	63
Microwave Dishes (solids with Cover) greater than 2400mm – Rental for use of Council's tower	[Communication Sites]	63
Mid Stay Cabin Clean and Linen Change – per service (mid-stay clean and linen change)	[Extra Charges]	55
Mid Stay Linen Change – per service (linen swap only)	[Extra Charges]	55
Midweek p/h	[Tennis Competition – per Court]	46
Minimum (discount) rate (Management Use Only) 1 day	[Promotional Memberships]	43
Minimum (discount) rate (Management Use Only) 1 day	[Promotional Memberships]	48
Minimum (discount) rate (Management Use Only) 1 visit	[Promotional Memberships]	43
Minimum (discount) rate (Management Use Only) 1 visit	[Promotional Memberships]	48
Minimum 1 1/2 hour session	[WOLLONGONG INTERPRETER SERVICE]	16
Minimum 1 1/2 hour session – Language Support Worker	[WOLLONGONG INTERPRETER SERVICE]	16
Minimum Application Fee	[PRINCIPAL CERTIFYING AUTHORITY FEES – SUBDIVISON WORKS (including all mandatory inspections)]	94
Minimum charge (100kg or less)	[GARDEN ORGANICS & WOOD WASTE]	74
Minimum Charge (100kg or less) #	[DEAD ANIMALS – Domestic and Commercial]	75
Minimum charge (200kg or less)	[GARDEN ORGANICS AND WOOD WASTE]	74
Minimum charge (200kg or less) #	[MIXED GENERAL WASTE]	74
Minimum charge (20kg or less)	[MIXED GENERAL WASTE]	73
Minimum fee per use applicable to all groups travelling less than 80 kms	[CHSP GROUPS]	19
Minimum fee per use applicable to all groups travelling less than 80 kms	[CTP Groups]	20
Minimum one (1) hour per building site	[3D CITY CENTRE MODEL – Data Supply and Services]	69
Minor Charity / Non-Profit Organisation Event	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Minor modification of CDC	[Complying Development Certificate]	91
Minor modification or where original fee was less than $1,000	[Modification of CC]	93
Minor modification to Class 1 and 10 buildings	[Modification of CC]	93
Minor Rezonings	[A Local Environmental Plans (where Council has to prepare or assess)]	77
Mixed Use / Commercial Developments >$5 Million	[Design Review Panel]	87

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Mobile Food Vans in a Public Place (not associated with an event)	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Mobile Phone System. Rental for use of Council's radio tower and hut space	[Communication Sites]	62
Modification	[Modification of Subdivision Works Certificate]	94
Modification of CDC	[Complying Development Certificate]	91
Modification requiring minimal assessment	[Modification of Subdivision Works Certificate]	94
Monday Promotional Rate (all day)	[RUSSELL VALE GOLF COURSE]	50
Monday to Friday	[50m Pool Hire for Private Bookings per hour or part thereof (after hours pool use)]	39
Monday to Friday (per hour or part thereof)	[After Hours Exclusive Main Pool Use Only]	38
Monthly Billing early exit fee (applicable if terminating within 3 month minimum term)	[Membership]	43
Monthly Billing early exit fee (applicable if terminating within 3month minimum term)	[Membership]	47
Monthly direct debit administration charge (third party service). Payable per DD membership	[Membership]	43
Monthly direct debit administration charge (third party service). Payable per DD membership	[Off Peak Membership (between 11am & 4pm and after 7.30pm)]	43
Monthly direct debit administration charge (third party service). Payable per DD membership	[Membership]	47
Monthly direct debit administration charge (third party service). Payable per DD membership	[Off Peak Membership (between 11am & 4.30pm and after 7.30pm)]	47
More than $10,000,000	[Erection of buildings, Carrying out of Work, Demolition of a Building or Work]	86
More than $10,000,000	[Review of Determination]	89
More than $10,000,000	[Modification of Development Consent]	90
More than $250,000	[Value of the construction work within the road]	92
More than 10 per location	[Inspection and Sampling Fee]	103
Mortuaries Inspection Fee	[HEALTH & SAFETY ISSUES]	102
Mortuaries Re inspection Fee	[HEALTH & SAFETY ISSUES]	102
Multi Dwelling Housing (Under Low Rise Housing Diversity Code) [Complying Development Certificate]	[Complying Development Certificate]	91
Multi Storey Residential fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Multi storey residential for first sole occupancy unit	[CONSTRUCTION CERTIFICATES ONLY]	92
Multi Storey Residential PC fee per dwelling plus above fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
Multi storey residential per sole occupancy unit greater than one plus above fee	[CONSTRUCTION CERTIFICATES ONLY]	92
Multi Use p/v	[Group Exercise/Circuit/Gymnasium]	41
Multi Use p/v	[Group Exercise/Gymnasium]	47
Multi-Dwelling Housing (>10 Villas / Townhouses)	[Design Review Panel]	87
Multiple Jumbo Tube 75mm >20 plants (WCC Projects only)	[BOTANIC GARDEN NURSERY]	84
Multiple Plants (70mm) Forest Tube >50 plants (WCC Projects only)	[BOTANIC GARDEN NURSERY]	84
Multiple Plants 50mm Tube >50 plants (WCC Projects only)	[BOTANIC GARDEN NURSERY]	84
N		
Networking Event Package (1 representative – 10 events)	[VOLUNTEERING ILLAWARRA]	16
Newspaper advertisement (Clause 252(1)(d))	[Advertising Development Applications]	87
Night p/h	[Tennis Competition – per Court]	46
Non Guest use of Dump Point – per use	[Extra Charges]	55

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N [continued]		
Non-Members Tennis / Squash Off Peak per court per hour	[Hire]	46
Non-Members Tennis / Squash Peak per court per hour	[Hire]	46
Non-Profit Sporting or Community Organisation	[PORT KEMBLA POOL COMMUNITY ROOM HIRE]	40
Non-Profit Sporting or Community Organisation	[CONTINENTAL POOL COMMUNITY ROOM HIRE]	40
Normal Hours Exclusive Main Pool use only (per hour or part thereof)	[AQUATIC SERVICES]	38
Not for Profit Organisation – Major (over $2M)	[VOLUNTEERING ILLAWARRA]	16
Not for Profit Organisation – Medium (total annual income: $301K – $800K)	[VOLUNTEERING ILLAWARRA]	16
Not for Profit Organisation – Medium to Large (total annual income: $801K – $2M)	[VOLUNTEERING ILLAWARRA]	16
Not for Profit Organisation – Small (total annual income: $0 – $300K)	[VOLUNTEERING ILLAWARRA]	16
Not incorporating new roads	[Subdivision of Land]	87
Note: Labour Rate covers import/export building models (including conversion), texture import/export, model terrain clip(per site), 3D analysis and consultancy	[3D CITY CENTRE MODEL – Data Supply and Services]	69
Notification in accordance with the Community Participation Plan	[Advertising Development Applications]	87
Notification Policy	[EPIs, Codes and Policies]	99
O		
Occupation – per lineal metre length	[OCCUPATION BY OTHER THAN HOARDING]	101
Occupation certificate involving change of building use of existing building (no building work)	[CERTIFICATE FEES – MISCELLANEOUS]	97
Occupation Fee – Occupation of roadway/footway – full road closure	[OCCUPATION BY OTHER THAN HOARDING]	101
Occupation Fee per day for 6 metre or part thereof for area within 3 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	[OCCUPATION BY OTHER THAN HOARDING]	101
Occupation Fee per day for 6 metre or part thereof for area within 1 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	[OCCUPATION BY OTHER THAN HOARDING]	101
Occupation Fee per day for 6 metre or part thereof for area within 1/2 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	[OCCUPATION BY OTHER THAN HOARDING]	101
Occupation Fee per day for 6 metre or part thereof for area within 2 hour metered zones (excluding Saturday, Sunday & Public Holidays) – per hour	[OCCUPATION BY OTHER THAN HOARDING]	101
Olympic Pool Complex	[Lane Hire (per lane per hour or part thereof)]	38
On/Peak Season Cancellation Fee – Notification within 14 days prior to arrival	[Extra Charges]	55
On/Peak Season Cancellation Fee – Notification within 8 weeks and until 15 days prior to arrival	[Extra Charges]	55
On-charge of Archival Retrieval Fees incurred by Rates/Property Search	[RATES INFORMATION]	65
Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership	[Off Peak Membership (between 11am & 4.30pm and after 7.30pm)]	47
Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	[Membership]	43

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Fee Name	Parent	Page
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Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	[Off Peak Membership (between 11am & 4pm and after 7.30pm)]	43
Ongoing Monthly Billing (direct debit – 3 month minimum term). Fixed price for term of membership.	[Membership]	47
Online booking surcharge	[Discounts, Promotions & online bookings]	56
Organised Charity Events – Mid week	[RUSSELL VALE GOLF COURSE]	50
Organised Charity Events – Weekends	[RUSSELL VALE GOLF COURSE]	50
Organised School Sport	[Social Weekday 9 Holes]	50
Organised school/social group activities (per person Pre Booked – Child/Concession) – minimum 5 participants	[CORRIMAL & DAPTO HEATED SWIMMING POOLS]	39
Original estimated cost of development over $1,000,000	[Amended Plans/Additional Information for Development Application, Construction Certificate, Subdivision Works Certificates, Section 96 Modification or Section 82A Review]	67
Original estimated cost of development up to $250,000	[Amended Plans/Additional Information for Development Application, Construction Certificate, Subdivision Works Certificates, Section 96 Modification or Section 82A Review]	67
Original estimated cost of development up to $250,000 to $1,000,000	[Amended Plans/Additional Information for Development Application, Construction Certificate, Subdivision Works Certificates, Section 96 Modification or Section 82A Review]	67
Other Activities under LGA 1993	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Other development proposals	[Design Review Panel Pre-lodgement Meeting]	98
Other equipment: (Paging base,Nav Beacon etc, per unit-up to 100W, includes on transmit antenna and 5 rack units of hut space) – Commercial rate – Prime Site Rental for use of Council's radio tower and hut space	[Communication Sites]	62
Other Stalls eg Face Painting	[Market Stalls – New Year's Eve / part day or evening events]	14
Outdoor Restaurant Bond	[APPROVAL FEES – OUTDOOR RESTAURANTS/DINING]	63
Outstanding Notices – S735A LGA	[CERTIFICATE FEES – MISCELLANEOUS]	97
Outstanding Orders – S121ZP EPA	[CERTIFICATE FEES – MISCELLANEOUS]	97
Oxide coloured concrete (square metre rate)	[CONSTRUCTION OF FOOTPATHS ON PRIVATE LANDS IN CONJUNCTION WITH FOOTPATH RECONSTRUCTION IN THE ADJOINING ROAD RESERVE (Sect 67 LGA Approved Fee)]	35
P		
Park Hire per day	[PERMITS FOR CIRCUSES, RODEOS AND TRAVELLING SHOWS]	53
Part of Building Consisting of an External Wall	[CERTIFICATE FEES – BUILDING INFORMATION CERTIFICATES]	96
Part Pension Rate	[IT Buses]	19
Part Pension Rate	[Individual Transport Car]	19
Part Pension Rate	[Taxi Vouchers]	19
Part Pension Rate	[SOCIAL SUPPORT/RESPITE]	20
Part Pension Rate	[Social Support Group]	20
Part Pension Rate – brokerage per hour	[Social Support Individual]	20
Part Pension Rate – brokerage per hour	[Flexible Respite]	20
Part Pension Rate – garden maintenance per hour	[Home Maintenance]	21
Part Pension Rate – minor maintenance	[Home Maintenance]	21
Part Pension Rate – Twilight Tours – per trip	[Flexible Respite]	20
Part Pension Rate – volunteer per hour	[Social Support Individual]	20
Part Pension Rate – volunteer per hour	[Flexible Respite]	20
Pension Rate	[SOCIAL SUPPORT/RESPITE]	20
Pension Rate	[Social Support Group]	20
Pension Rate – brokerage per hour	[Social Support Individual]	20
Pension Rate – brokerage per hour	[Flexible Respite]	20
Pension Rate – garden maintenance per hour	[Home Maintenance]	21
Pension Rate – minor maintenance	[Home Maintenance]	20
Pension Rate – Twilight Tours – per trip	[Flexible Respite]	20
Pension Rate – volunteer per hour	[Social Support Individual]	20

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Fee Name	Parent	Page
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Pension Rate – volunteer per hour	[Flexible Respite]	20
Pensioner	[Social Weekday 9 Holes]	50
Pensioner	[Social Weekday 18 Holes]	50
Pensioner	[Social Weekend 9 Holes]	50
Pensioner	[Social Weekend 18 Holes]	50
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Pensioner Rate	[IT Buses]	19
Pensioner Rate	[Individual Transport Car]	19
Pensioner Rate	[Taxi Vouchers]	19
Per annum above 10 boarders	[Registration and Inspection Fee]	102
Per annum to 10 boarders	[Registration and Inspection Fee]	102
Per Event	[DAMAGE/WASTE BOND (where applicable)]	13
Per horse per week	[GRAZING RIGHTS LICENCE FEES]	60
Per month direct debit (with membership)	[Child Minding]	43
Per month direct debit (with membership)	[Child Minding]	48
Per square metre for Zone 1 (except for beach and foreshore locations)	[APPROVAL FEES – OUTDOOR RESTAURANTS/DINING]	63
Per square metre for Zone 2 (except for beach and foreshore locations)	[APPROVAL FEES – OUTDOOR RESTAURANTS/DINING]	63
Per square metre for Zone 3 (except for beach and Foreshore locations)	[APPROVAL FEES – OUTDOOR RESTAURANTS/DINING]	63
Permanent Parking	[Surface Parking Areas]	35
Permit to erect a headstone, monument or an above ground crypt	[MISCELLANEOUS FEES]	31
Permit to undertake heritage work	[MISCELLANEOUS FEES]	32
Personal Training Licence – Minimum Yearly Fee (terms and conditions apply, excludes client entry)	[Group Personal Training]	42
Photocopies – Black and White A3	[PHOTOCOPYING CHARGES (PER COPY)]	29
Photocopies – Black and White A4	[PHOTOCOPYING CHARGES (PER COPY)]	29
Photocopies – Colour A3	[PHOTOCOPYING CHARGES (PER COPY)]	29
Photocopies – Colour A4	[PHOTOCOPYING CHARGES (PER COPY)]	29
Photography Reassessment – Low Impact	[PHOTOGRAPHY APPLICATION FEES]	14
Photography Reassessment – Medium/High Impact	[PHOTOGRAPHY APPLICATION FEES]	14
Photography Reassessment – Ultra Low Impact	[PHOTOGRAPHY APPLICATION FEES]	14
Photos or plaques – first proof free of charge – subsequent proofs (each)	[PROOFS]	34
Plant Sale Discount 25%	[BOTANIC GARDEN NURSERY]	84
Plant Sale Discount 50%	[BOTANIC GARDEN NURSERY]	84
Plant/Equipment per hour – or part thereof	[Conveyance to Pound]	104
Plant/Equipment per hour – or part thereof – inclusive of Insurance and maintenance etc.	[Walking or Transporting Animals]	104
Plaque accessories – includes basic chrome or bronze frame – all sizes; Milling – all sizes; Perpetual flowers (Arrow); Conical Vase – bronze or chrome	[PLAQUES]	33
Pool grounds and surrounds for social event (excluding pool) (per hour part of)	[After Hours Exclusive Main Pool Use Only]	38
Pool Hire for School Swimming Carnivals 1/2 day (up to 4 Hours)	[School Swimming Carnivals (within Wollongong LGA)]	38
Pool Hire for School Swimming Carnivals Full Day (up to 8 Hours)	[School Swimming Carnivals (within Wollongong LGA)]	38
Pool Hire p/h Monday – Friday (entry included)	[Pool]	44
Pool Hire p/h Saturday (entry included)	[Pool]	44
Pool Hire p/h Sunday (entry included)	[Pool]	44
Pool Inflatable (including entry for participant and one parent/guardian spectator)	[Pool]	44
Pool, Spa Sauna – Multi Visit combination	[Aquatic Memberships]	45
Pool, Spa Sauna Concession– Multi Visit combination	[Aquatic Memberships]	45

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Fee Name	Parent	Page
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Portable classrooms for areas above 200m2 or part thereof charged per m2 plus fee above	[Complying Development Certificate]	91
Portable classrooms for areas less than 200m2	[Complying Development Certificate]	91
Postage & packing	[LOCAL STUDIES PHOTOGRAPHS]	29
Posting of cremated remains – Insurance	[MISCELLANEOUS FEES]	31
Posting of cremated remains (Australia only)	[MISCELLANEOUS FEES]	31
Powered site – per night (2 persons)	[Board of Studies NSW Christmas School Holidays, and Australia Day Long Weekend, Easter Long Weekend and Labour Day Long Weekends]	56
Powered site – per night (2 persons)	[Commencing the final day of Board of Studies NSW School Terms up to an including the day prior to commencement of next School term (excluding On/Peak Season)]	56
Powered site – per night (2 persons)	[First day to second last day of Board of Studies NSW School Terms]	57
Powered Sullaged Sites	[OCCUPATION FEE FOR HOLIDAY VANS]	57
Powered Unsullaged Site – Corrimal Beach Site W27	[OCCUPATION FEE FOR HOLIDAY VANS]	57
Preparation and clean up time – Functions only	[COMMUNITY FACILITIES]	22
Preparation of a new DCP Chapter – including Neighbourhood Plans, on behalf of proponent	[B Development Control Plans (where Council has to prepare or assess)]	78
Preparation of Agreement for Lease/Lease	[PREPARATION OF LEASE AND LICENCE AGREEMENTS]	60
Preparation of Local Environmental Study or technical study	[A Local Environmental Plans (where Council has to prepare or assess)]	77
Printing of produced maps A2, A1 or A0 size, per page	[LAND USE PLANNING MAP PUBLICATIONS]	78
Printing of produced maps A4 or A3 size, per page	[LAND USE PLANNING MAP PUBLICATIONS]	78
Priority Early Check-in (conditions apply) Guaranteed 12:00pm check-in or earlier as available	[Extra Charges]	55
Priority issue of certificate	[Planning Certificate]	79
Priority issue of certificate (N/A for Unauthorised Works)	[CERTIFICATE FEES – BUILDING INFORMATION CERTIFICATES]	97
Private Coaching Licence Aqua/Track per trainer per month	[Group Personal Training]	42
Private Mobile Radio – Extra antenna (per antenna) – Commercial rate – prime site. Rental for use of Council's radio tower only	[Communication Sites]	62
Private Mobile Radio (one repeater base up to 50W, Tx & Rx antenna or access to multi-coupled antenna) – Commercial rate – Prime Site. Rental for use of Council's radio tower.	[Communication Sites]	62
Private Personal Training Licence per month	[Individual Personal Training]	48
Private Work Charges – Large scale jobs requiring more than 1 hour to complete. Includes one operator and all plant/equipment (chemical extra)	[Illawarra District Noxious Weeds Authority (IDNWA)]	81
Private Work Charges – Small scale jobs up to 1 hr to complete. Includes labour (one operator), plant and chemical (assumes chemical usage of 500ml or 50L of mix)	[Illawarra District Noxious Weeds Authority (IDNWA)]	81
Processing Charge – per hour after first 20 hours	[ACCESS APPLICATIONS – SEEKING PERSONAL INFORMATION ABOUT THE APPLICANT]	67
Processing Charge – per hour after first hour	[ACCESS APPLICATIONS – ALL OTHER REQUESTS]	67
Professional Project-based volunteers	[VOLUNTEERING ILLAWARRA]	16
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Program Design (Non Member), Assessment & Program (Member)	[Client Services]	48
Prohibited development	[Advertising Development Applications]	87
Project Volunteering Promotion Package (corporate volunteering)	[VOLUNTEERING ILLAWARRA]	16

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Fee Name	Parent	Page
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Projects involving an estimated cost of development of $5 Million or greater and / or development projects involving the erection of 15 dwellings / units or more and / or subdivisions (residential) involving 25 lots or more	[PRE-LODGEMENT MEETING FOR PROPOSED DEVELOPMENT (fee per meeting)]	98
Projects involving an estimated cost of development of between $1 Million up to $5 Million and / or involving the erection of between 3 dwellings / units to 14 dwellings / units	[PRE-LODGEMENT MEETING FOR PROPOSED DEVELOPMENT (fee per meeting)]	98
Projects involving an estimated cost of development of up to $1 Million	[PRE-LODGEMENT MEETING FOR PROPOSED DEVELOPMENT (fee per meeting)]	98
Promotion at Swimming Pool Commercial	[Carnivals generally including Swimming Club, South Coast or Tablelands ASC and pool complex hire (during normal operation hours) (Helensburgh half fee)]	38
Promotion at Swimming Pool Non-Commercial	[Carnivals generally including Swimming Club, South Coast or Tablelands ASC and pool complex hire (during normal operation hours) (Helensburgh half fee)]	38
Promotion Fee for Children's Birthday Parties / Functions	[COMMUNITY FACILITIES]	22
Promotional Rate – Year Round – Maximum discount percentage, calculated per stay	[Discounts, Promotions & online bookings]	56
Property Damage or Cleaning Charge (minimum fee) – (Costs associated with repair/replacement of property or extra cleaning and/or restoration when a cabin or site is left in an unreasonable condition and/or for smoke removal and/or for unauthorised animals within cabin) minimum fee up to cost price	[Extra Charges]	55
Protection of the Environment Operations Act 1997, S94 & S100 (POEO) (Statutory Fee)	[PROTECTION OF THE ENVIRONMENT OPERATIONS]	104
Provide copy of Rate Notice	[RATES INFORMATION]	65
R		
Racquet Hire – 1 piece	[Tennis Competition – per Court]	46
Rates or Property Search (per hour or part thereof). Including Possessory Title applications, historical ownership requests, former title descriptions, previous valuations, previous rates,etc.	[RATES INFORMATION]	65
Rates or Property Search current rating year	[RATES INFORMATION]	65
Reclassification of community land to operational land via external party request, including public hearing. In addition to rezoning fee	[A Local Environmental Plans (where Council has to prepare or assess)]	77
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Refund for Withdrawal of Complying Development Certificates (prior to determination)	[Complying Development Certificate]	91
Refund for Withdrawal of Construction Certificates (prior to determination)	[CONSTRUCTION CERTIFICATES ONLY]	93
Refund for Withdrawal of Development Application (prior to determination)	[Design Review Panel]	88
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Refurbishment of plaque (linished steel) – only available within past five years	[PLAQUES]	34
Refurbishment of plaques (bronze lawn plaque)	[PLAQUES]	33

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Registration Fee	[WATER COOLING TOWER]	102
Registration of Notice of Completion under Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2005	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Registration of swimming pool on the Department of Local Government swimming pool register	[CERTIFICATE FEES – MISCELLANEOUS]	97
Rehabilitation Licence – per organisation per year	[Group Personal Training]	42
Rehabilitation Licence – per organisation per year	[Individual Personal Training]	48
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Rehabilitation Services – As per Workcover schedule of charges	[Individual Personal Training]	48
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Reinstatement of unauthorised works and associated administration costs.	[UNAUTHORISED WORKS]	101
Release Fee – For the release of a seized companion animal	[COMPANION ANIMALS POUND FEES (dogs and cats)]	105
Release of non-licensed vehicle from surface car parks	[Metered Parking Charges]	36
Removal and re-installation of parking meters within construction zones (per meter)	[Metered Parking Charges]	35
Removal Fee for caravan, annex and concrete slab – minimum fee up to cost price	[OCCUPATION FEE FOR HOLIDAY VANS]	58
Renewal administration service fee for first licence – S608 of LGA	[FIRE SAFETY]	98
Renewal administration service fee for second and subsequent licences associated with the same property – S608 of LGA	[FIRE SAFETY]	98
Rental – per lineal metre (per metre per month)	[Rental Fee]	100
Rental Category A – Up to 5m Occupation zone	[Rental Fee]	100
Rental Category A – Up to 5m Occupation zone	[Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993]	100
Rental Category B – Up to 10m Occupation zone	[Rental Fee]	100
Rental Category B – Up to 10m Occupation zone	[Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993]	100
Rental Category C – Up to 25m long Occupation zone	[Rental Fee]	100
Rental Category C – Up to 25m long Occupation zone	[Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993]	101
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Rental Category D – Site Specific Job or Larger Scale Jobs greater than 25m in length	[Damage Deposit for Works in the Road Reserve Open or Occupy – Section 138 Roads Act 1993]	101
Rental for Client's Hut (Maximum area 3 metres by 4 metres) – Commercial rate – Prime Site. Rental for use of Council's communication site compound	[Communication Sites]	63

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Replacement access card, when the original card has been lost or stolen	[Metered Parking Charges]	36
Replacement fee calculated at cost of item being replaced plus $15.50 service fee	[LOST AND DAMAGED ITEMS – (NON-REFUNDABLE)]	30
Replacement parking permit, when the original has been lost or stolen	[Metered Parking Charges]	36
Request for information involving research and written response – per hour or part thereof	[File Retrieval]	99
Reservation – all beams (except Islamic)	[CEMETERY FEES]	31
Reservation – Bulli, Scarborough, Wollongong if available	[CEMETERY FEES]	31
Reservation – Greek Monument/Traditional Monument	[CEMETERY FEES]	31
Reservation – Macedonian	[CEMETERY FEES]	31
Reservation – Maronite/Antiochian/Bahai Headstone & Islamic Beam	[CEMETERY FEES]	31
Residential Kerb Crossing (layback only) – up to 5.6m wide (plain concrete)	[CONTRIBUTION TO WORKS]	36
Residential Vehicular Crossing – greater than 10m2	[CONTRIBUTION TO WORKS]	36
Residential Vehicular Crossing – per square metre up to 10m2 (plain concrete)	[CONTRIBUTION TO WORKS]	36
Residential Vehicular Crossing fee (excluding layback) – up to 10m2 (Plain concrete)	[CONTRIBUTION TO WORKS]	36
Restricted dog breeds or formally declared Dangerous Dogs	[Companion Animal Annual Permit (in addition to the one-off lifetime pet registration fee)]	106
Retail Stock	[Client Services]	42
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Retail Stock – Minimum (discount) rate (Management Use Only)	[Client Services]	42
Retail Stock – Minimum (discount) rate (Management Use Only)	[Group Exercise/Gymnasium]	47
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Review of Determination Section 100 of Local Government Act 1993	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	95
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Road Opening Permit Application Fee	[APPLICATION FOR WORKS IN THE ROAD RESERVE OPEN OR OCCUPY – SECTION 138 OF THE ROADS ACT 1993]	100
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S10.7 (2) (minimum certificate) per parcel of land	[Planning Certificate]	79
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S150 (2) Certificate (Certified copy of a document, map or plan held by Council) – See Clause 262 of EP&A Regulations 2000	[CERTIFICATE FEES – MISCELLANEOUS]	97
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S4.55(1)	[Modification of Development Consent]	89
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S4.55(1A) or S4.56 of minimal environmental impact	[Modification of Development Consent]	89
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S4.55(2)	[Modification of Development Consent]	89
S4.55(2) or S4.56 not of minimal environmental impact	[Modification of Development Consent]	89
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Sale & Hire Charge – (for sale/hire of items such as beach towels, board games etc.)	[Extra Charges]	55
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Sampling	[Inspection and Sampling Fee]	103
Sandblast edges (granite)	[PILLARS AND BASES]	32
Sandstone base (50/75 slant)	[PILLARS AND BASES]	32
Sandstone base (flat)	[PILLARS AND BASES]	32
Sandstone pillar, other (double to fit Mini Book of Life; family plaque; Claycraft)	[PILLARS AND BASES]	32
Sandstone pillar, single	[PILLARS AND BASES]	32
Saturday	[Swimming Clubs/South Coast and Tablelands Amateur Swimming Association Carnivals (50m Pool for maximum 5 hours)]	40
Saturday – Juniors p/h	[Tennis Competition – per Court]	46
Saturday – Seniors p/h	[Tennis Competition – per Court]	46
Saturday (per hour or part thereof)	[Carnivals generally including Swimming Club, South Coast or Tablelands ASC and pool complex hire (during normal operation hours) (Helensburgh half fee)]	38
Saturday, Sunday and Public Holidays	[50m Pool Hire for Private Bookings per hour or part thereof (after hours pool use)]	39
Saturday, Sunday and Public Holidays (per hour or part thereof)	[After Hours Exclusive Main Pool Use Only]	38
Sauna and Spa – 15 visit pass	[Aquatic Memberships]	45
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Scattering cremated remains	[MISCELLANEOUS FEES]	31
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School Sport / Not for Profit Activities (within Wollongong LGA excludes Department of Education SSS Learn to swim program)	[Lane Hire (per lane per hour or part thereof)]	38
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Schools Age Student Holiday Membership – 7 days	[Promotional Memberships]	43
Schools Age Student Holiday Membership – 7 days	[Promotional Memberships]	48
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Second and subsequent children p/v	[Child Minding]	43
Second and subsequent children p/v	[Child Minding]	48
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Secondary Dwelling	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
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Self-Funded Retiree Contribution	[SOCIAL SUPPORT/RESPITE]	20
Self-Funded Retiree Contribution	[Social Support Group]	20
Self-Funded Retiree Contribution – brokerage per hour	[Social Support Individual]	20

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Self-Funded Retiree Contribution – brokerage per hour	[Flexible Respite]	20
Self-Funded Retiree Contribution – garden maintenance per hour	[Home Maintenance]	21
Self-Funded Retiree Contribution – minor maintenance	[Home Maintenance]	21
Self-Funded Retiree Contribution – Twilight Tours – per trip	[Flexible Respite]	20
Self-Funded Retiree Contribution – volunteer per hour	[Social Support Individual]	20
Self-Funded Retiree Contribution – volunteer per hour	[Flexible Respite]	20
Senior	[Netball (per hour/per court)]	52
Senior	[Touch (per hour/per field)]	52
Senior	[Netball (per hour/per court)]	53
Senior	[All Other Sports not specifically mentioned (per hour/per field)]	53
Senior – per hour/per field	[All Other Sports not specifically mentioned]	52
Senior's Housing Developments	[Design Review Panel]	88
Sex industry Re inspection fee	[SEX INDUSTRY PREMISES]	102
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Shop Fitout/Change of Use fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	94
Shop Fitout/Change of Use PC fee plus above fee	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	94
Shop/fitout/Change of use for areas above 200m2 or part thereof charged per m2 plus fee above	[CONSTRUCTION CERTIFICATES ONLY]	92
Shop/fitout/Change of use for areas less than 200m²	[CONSTRUCTION CERTIFICATES ONLY]	92
Short Term Licence (under Section 46(3) (Community Land)	[PREPARATION OF LEASE AND LICENCE AGREEMENTS]	60
Showbags	[Market Stalls – New Year's Eve / part day or evening events]	14
Signs (per sign – minimum)	[Annual Fee]	64
Single Storey Dwellings	[CONSTRUCTION CERTIFICATES ONLY]	92
Single Use of Park Amenities Block – per person	[Extra Charges]	55
Site Management Fee – Communication Site Induction (per application)	[Communication Sites]	63
Skilled Volunteer Recruitment (UOW) – a/v for not-for-profit only	[VOLUNTEERING ILLAWARRA]	16
Skin Penetration Re Inspection Fee	[SKIN PENETRATION]	103
SPECIAL WASTE – Expanded plastic (polystyrene & other light) loads by volume – Charge per m3 (applicable to loads > 25% by volume polystyrene)	[SPECIAL WASTE – Expanded plastic]	75
Special Water Meter reading (per reading)	[WATER SUPPLY CHARGES]	64
Spectator p/v	[Casual Trainer]	45
Spectators p/v	[Pool]	44
Spectators per visit	[CORRIMAL & DAPTO HEATED SWIMMING POOLS]	39
Sports Coaching Clinics (per hour/per field)	[PARKS & SPORTFIELDS]	52
Spread Spectrum Link (per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) – Commercial rate – Prime Site For use of Council's radio tower and hut space	[Communication Sites]	62
Spread Spectrum Repeater (per unit, includes: rental for one antenna on tower and up to 3 rack units of hut space) – Commercial rate – Prime Site. Rental for use of Council's radio tower and hut	[Communication Sites]	63
Spring & Summer Promotion	[RUSSELL VALE GOLF COURSE]	50
Squash Competition per player	[Hire]	46
Squash Round Robin – per person p/v	[Hire]	46

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Stage Lights – Flat rate per booking (over 4 hours)	[COMMUNITY FACILITIES]	22
Stage Lights – Flat rate per booking (up to 4 hours)	[COMMUNITY FACILITIES]	22
Stall 8m x 9m or mobile van	[Market Stalls – Australia Day / or full day festivals (excluding Viva)]	15
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Standard Contract Sales	[GAS MAINS CHARGE (Australian Gas Limited)]	66
Standard Key (conditions apply) each	[Extra Charges]	55
Standard Site Lease/Licence/Deed (not including legal fees) – Fee for processing Lease/Licence/Deed.	[Administration and Site Set-up]	62
Storage of Vehicle/Machinery per day	[Conveyance to Pound]	105
Storing Impounded Article per item per day	[Conveyance to Pound]	105
Strata subdivision	[Subdivision of Land]	87
Strata Title Certificate	[Endorsement of documents to create, release, vary or modify easements, restrictions or covenants]	95
Structured School Golf Clinic (up to 5 holes)	[RUSSELL VALE GOLF COURSE]	50
Stuart Park – bookings for picnics in excess of 100 people	[PARKS AND RESERVES]	53
Subdivision (PER ADDITIONAL LOT)	[Complying Development Certificate]	91
Subdivision 1 LOT	[Complying Development Certificate]	91
Submission of information where required by conditions of development consent and not lodged at the time of subdivision construction certificate application	[Construction Certificates]	94
Submission of information where required by conditions of development consent and not lodged at time of subdivision certificate application	[Submission of Additional Information]	95
Subpoena Conduct Money for Court Attendance	[ACCESS APPLICATIONS – Subpoena]	67
Subpoena Processing Fee – per hour	[ACCESS APPLICATIONS – Subpoena]	67
Sunday and Public Holidays	[Swimming Clubs/South Coast and Tablelands Amateur Swimming Association Carnivals (50m Pool for maximum 5 hours)]	40
Sunday or Public Holiday (per hour or part thereof)	[Carnivals generally including Swimming Club, South Coast or Tablelands ASC and pool complex hire (during normal operation hours) (Helensburgh half fee)]	38
Sunday Promotional Rate (after 1 pm) 18 holes	[RUSSELL VALE GOLF COURSE]	50
Supply of base traffic models (TRACKS or PARAMICS) for development planning	[B Tracks Traffic Modelling]	71
Supply of Council's flood models (per model) for available catchments. The supply of these models will be subject to a digital data licence agreement.	[FLOODPLAIN & DRAINAGE INFORMATION]	82
Supply of Documents on CD/DVD	[Map and Plan Copying]	67
Supply of Site Specific Flood Information	[FLOODPLAIN & DRAINAGE INFORMATION]	82
Supply site key card, first key card (per key card) – Fee for processing application and ordering key card	[Communication Sites]	62
Support/Affiliate (non-transferable)	[VOLUNTEERING ILLAWARRA]	16
Surfaces within the Road Reserves (Asphaltic concrete or other) greater than 10m2 (excavate temporary restoration, prepare subgrade and lay new surface material) – Full cost recovery of works, to be assessed by Civil Coordinator, minimum charge is 10 times square metre rate	[Roads greater than 10m2 – Minimum charge is 10 times rate above]	37

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Surfaces within the Road Reserves (Asphaltic concrete or other) up to 10m2. (excavate temporary restoration, prepare subgrade and lay new surface material) – Minimum charge is 1m2, to be assessed by Civil Coordinator (Rate is per square metre)	[Roads (per square metre) up to 10m2 – Minimum charge is 1m2]	36
Sustenance/Maintenance Charges – For the maintenance of each companion animal detained by the Council for each day (or part thereof) exclusive of the day delivered to the pound	[COMPANION ANIMALS POUND FEES (dogs and cats)]	105
Swim Club Carnival Hire – pool per hour (entry not included)	[Pool]	44
Swim Squads – 2nd lesson OR additional children – per lesson (payable per term)	[Swim School]	45
Swim Squads – per lesson (payable per term)	[Swim School]	45
Swim Squads – Private lessons – disabled – per person (payable per term)	[Swim School]	45
Swim Squads – Private Lessons – per lesson (payable per term)	[Swim School]	45
Swimming Competency Test	[Pool]	44
Swimming pools	[Complying Development Certificate]	91
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Swimming Pools (concrete)	[PRINCIPAL CERTIFIER FEES – BUILDING WORKS (including all critical stage inspections)]	93
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Swimming Pools Act 1992 (Swimming Pools Amendment Act 2012) – Compliance Certificate	[CERTIFICATE FEES – MISCELLANEOUS]	97
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Tariff Sales	[GAS MAINS CHARGE (Australian Gas Limited)]	66
Teen fit up to 2 classes per week as per structured program (term fee)	[Group Exercise/Circuit/Gymnasium]	41
Teen fit up to 2 classes per week as per structured program (term fee)	[Group Exercise/Gymnasium]	47
Televisions, Computers and Computer Peripherals for items deemed suitable for acceptance under the Product Stewardship Act, 2011	[WASTE CHARGES PER SPECIFIED ITEM]	74
Temperature Control Devices, 6 monthly – per device per year	[FEES FOR COMMERCIAL LEASED PREMISES]	61
Temporary structure	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Testing & Tagging, different frequencies – per hour	[FEES FOR COMMERCIAL LEASED PREMISES]	61
The After3 (access after 3pm)	[12 Month – 100 games]	51
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The Flexi Junior (21 & under)	[12 Month – 50 Game]	51
The Flexi Pensioner	[12 Month – 50 Game]	51
The Junior (21 and under)	[12 Month – 100 games]	51
The Legend (Pensioner)	[12 Month – 100 games]	51

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The Midweek (Mon-Fri)	[12 Month – 50 Game]	51
The Midweek Plus (Mon-Fri + Sun at Sunday Promotional rate)	[12 Month – 50 Game]	51
The rate of interest is that set by the Council but must not exceed the rate specified for the time being by the Minister by Notice in the Government Gazette	[OVERDUE RATES]	65
The Taster (only used once within each calendar year)	[1 Month – unlimited games]	51
The Ultimate (Adult)	[12 Month – 100 games]	51
The Winter Warrior (All Days – Apr to Oct only)	[12 Month – 50 Game]	51
This charge applies to Charities who have been granted Section 88 Levy exemption by the Environment Protection Authority and who deliver material that does not comply with Councils Wollongong Waste and Resource Recovery Park – Fees and Exemptions Policy. Charities that do not have an EPA Section 88 Exemption will incur full commercial waste disposal rates.	[SPECIAL WASTE – Non Conforming Charity Waste]	75
Tier 1 – Bump In (Setup)/Bump Out (Removal) (per 1/2 day – 4 hours maximum)	[Tier 1 Signature Events]	54
Tier 1 – Bump In (Setup)/Bump Out (Removal) (per day)	[Tier 1 Signature Events]	54
Tier 1 – Damage/Garbage Bond (per event)	[Tier 1 Signature Events]	54
Tier 1 – Park Hire (per day)	[Tier 1 Signature Events]	54
Tier 2 – Bump In (Setup)/Bump Out (Removal) (per 1/2 day – 4 hours maximum)	[Tier 2 Major Events]	54
Tier 2 – Bump In (Setup)/Bump Out (Removal) (per day)	[Tier 2 Major Events]	54
Tier 2 – Damage/Garbage Bond (per event)	[Tier 2 Major Events]	54
Tier 2 – Park Hire (per 1/2 day – 4 hours maximum)	[Tier 2 Major Events]	54
Tier 2 – Park Hire (per day)	[Tier 2 Major Events]	54
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Tier 3 Regional Event: venue hire – per day	[COMMUNITY EVENTS]	83
Tier 4 – Bump In (Setup)/Bump Out (Removal) (per day)	[Tier 4 Local Community Events]	54
Tier 4 – Damage/Garbage Bond (per event)	[Tier 4 Local Community Events]	54
Tier 4 – Park Hire (per day)	[Tier 4 Local Community Events]	54
Tier 4 Community Event: Bond (refundable) – per event	[COMMUNITY EVENTS]	83
Tier 4 Community Event: bump in / bump out – per day	[COMMUNITY EVENTS]	83
Tier 4 Community Event: venue hire – per day	[COMMUNITY EVENTS]	83
Tier eight includes: Lasting Memorials – single plaque	[PLAQUES]	34

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Fee Name	Parent	Page
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Tier five includes: Double Bronze Wall Plaque-first insert with vase (Arrow); Book Of Life– first page (Arrow); Standard Lawn Plaque; Teddy Bear/Train/Toybox design (children's plaques)	[PLAQUES]	34
Tier five includes: Family site (includes first position); Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33
Tier four includes: Bronze Mini Book of Life (first page); Bronze Wall Plaque with vase (Arrow); Heritage Glass Plaque (110 x 75mm)	[PLAQUES]	34
Tier four includes: Wall of Peace/Serenity/Tranquillity/Forget Me Not Wall; Bulli Ocean View Wall; all positions on Scarborough Seaview Memorial Walls One and Two; Scarborough Section Two– any single site; The Kembla Wall; Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33
Tier One includes: Linished steel garden; bronze garden, Eternity leaf	[PLAQUES]	34
Tier one includes: Memorial only– Jasmine Garden/Eternity Tree/Starlight Remembrance/Bulli Cemetery Garden of Memory/Scarborough Memorial Rock/Helensburgh Garden of Memory-memorial only plinths); Walls of Memory 1 & 2; War Graves Wall; Garden of Peace (babies– includes plaque); Garden Wall; Porte Cochere Wall; Rose Garden Wall; Contour Walls; Chapel Wall; Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	32
Tier seven includes: Phoenix Sculpture Series (dual design)	[PLAQUES]	34
Tier seven includes: Quadrant Garden (includes first and second position); Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33
Tier six includes: Companion Options– Walls and Gardens (include two positions). Columbarium Wall (includes two positions); Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33
Tier six includes: Single Lawn Plaque with sculptured border; Phoenix Sculpture Series; Phoenix or Arrow Dual Lawn Plaque (base and first insert); Single Casting Book Plaque; Phoenix or Arrow Book of Life (first page and base)	[PLAQUES]	34
Tier three includes (all singles sites in): Native Garden Surround (9K & 9J); Garden Rocks 9L Granite Edge; Gardenia Walk; Ex-Services Lest We Forget; Bulli Seaview Gardens; Bulli Garden of Memory Rocks; Helensburgh Native Garden & Garden of Memory; Bulli/Helensburgh Memorial Walls; Lawn Cemetery Indo Chinese Wall; Family Gardens Option (Quadrant/Sanctuary/Rose/Shrub/Rock– reservation or subsequent placement); Circular Rose Garden; Bulli Oceanview Garden Surround B; The Kembla Memorial Garden; Everafter Garden; Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33

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Fee Name	Parent	Page
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Tier three includes: Bronze Mini Book of Life (second page); Phoenix or Arrow Book of Life (second page); Granite Walls (base plaque-no vase); Children's Beam Plaque; Plaque for Still Born Memorial Garden (Wollongong Cemetery -includes memorial site); Family Name Plaque	[PLAQUES]	34
Tier two includes: Bronze photoset, Bronze oval, Bronze wall (phoenix); Bronze bar border; Linished steel wall; Aluminium (silver or black); Granite; Bronze wall plaque (second insert-Arrow); Arrow Dual Lawn plaque (second insert); Star plaque	[PLAQUES]	34
Tier two includes: First Rose Garden/Second Rose Garden/Third Rose Garden; Any similar new memorial	[MEMORIAL SITE (site only, does not include plaque)]	33
Tours & Workshops: outside operating hours – per participant	[BOTANIC GARDEN]	83
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Towel Hire – 1 piece	[Tennis Competition – per Court]	46
Transfer of Approval to Operate (Change in Ownership)	[ACTIVITY APPLICATION FEES – SUBMITTED WITH A DEVELOPMENT APPLICATION OR SEPARATELY]	96
Tree Management Permit Application	[ENVIRONMENTAL SERVICES]	80
Tree Management Permit Breaches – per offence – for corporations	[ENVIRONMENTAL SERVICES]	80
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Trees – 25 litre to 400 litre sizes	[BOTANIC GARDEN NURSERY]	84
Trimming of trees on Council land	[CONTRIBUTION TO WORKS]	36
Truck – Large Commercial	[GENERAL WASTE]	76
Truck – Large Commercial	[Garden Organics]	76
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Truck – Medium Commercial	[Garden Organics]	76
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Truck – Small Commercial	[Garden Organics]	76
Turf	[Illawarra Cricket Association (per hour/per field)]	52
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TV Broadcast System (includes space for one transmitter or translator, one shared Tx antenna and one input signal antenna) – Commercial rate – Prime Site For use of Council's radio tower and hut space	[Communication Sites]	62
Twilight Promotion (after 3:00pm during Daylight Saving)	[Social Weekday 18 Holes]	50
Two Operators (per hour)	[Illawarra District Noxious Weeds Authority (IDNWA)]	81
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Under 2.5 ltr vehicle – per klm	[Charge for mileage for out of Local Government Area sessions]	16
Undertake traffic modelling for outside organisations – per day	[B Tracks Traffic Modelling]	71
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Unpowered site – per night (2 persons)	[Commencing the final day of Board of Studies NSW School Terms up to an including the day prior to commencement of next School term (excluding On/Peak Season)]	56
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Use of parks for wedding ceremonies (bookings on a per hour basis)	[PARKS AND RESERVES]	53
Use of power within a park or reserve (per day)	[PARKS AND RESERVES]	53
Use of Projector per booking	[WOLLONGONG ART GALLERY]	17
Use of Sportsfield Lighting (100 Lux) per hour / per field – (minimum 2 hours)	[PARKS & SPORTFIELDS]	52
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Use of Video/DVD per booking	[WOLLONGONG LIBRARY THEATRETTE AND THE LAB]	30
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VHF-UHF Link System (per link, includes one yagi antenna and 3 rack units of hut space) – Commercial rate – Prime Site Rental for use of Council's radio tower and hut	[Communication Sites]	62
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Volume Only	[A Traffic COUNT Data (limited locations available)]	71
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Water Supply Charge – meter size > 40mm	[WATER SUPPLY CHARGES]	64
Water Supply charge 20mm Water Meter size	[WATER SUPPLY CHARGES]	64
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Work Zone Fee G – Up to 36 metres of ticketed work zone kerbside space (per month)	[Work Zone Application]	72
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Zone B – Band 2 (11 to 18 participants)	[FEES FOR COMMERCIAL FITNESS TRAINERS – PRIMARY SITE]	61
Zone B – Band 3 (19 to 36 participants)	[FEES FOR COMMERCIAL FITNESS TRAINERS – PRIMARY SITE]	61
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Zone C – Band 3 (19 to 36 participants)	[FEES FOR COMMERCIAL FITNESS TRAINERS – PRIMARY SITE]	61
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Schedule of Discount and Waiver Policies

1 City Planning - Waiver of fees for registered charities

2 Finance - Debt Recovery and Hardship Assistance Policy

3 Request for Exemption or Discount Stormwater Management Service Charge

4 Wollongong Waste and Resource Recovery Park – Fees and Exemptions Policy

5 Wollongong City Tourist Parks Discounting and Promotion Policy

6 Reduction or Waiver of Hire Fees for Community Rooms and Halls Under the Direct Control of Council

7 Reduction or Waiver of Library Fees and Fines

8 Community and Sporting Group Rentals

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FINANCIAL STRATEGY COUNCIL POLICY

BACKGROUND

This policy has been developed to provide direction and context for decision making in the allocation, management and use of Wollongong City Council's financial resources.

OBJECTIVE

The main objectives of this policy are to:

1 Assist Council to use ratepayer's money, together with other funding available, wisely to provide prioritised services and ensure financial sustainability and asset management.

2 Provide direction and context for decision making in the allocation, management and use of Wollongong City Council's financial resources.

3 Guide Council in the management of the ten-year financial plan and determine financial boundaries for delivery of operational and capital plans.

POLICY STATEMENT

Introduction

Wollongong City Council's Financial Strategy provides a clear direction and context for decision making that guides the allocation, management and use of its financial resources. It aims to ensure that Council remains financially stable while giving focus to financing key Council priorities through strong financial management. It acts as the catalyst for improving efficiency and releasing resources to improve frontline services and continuity.

The Financial Strategy sets the parameters within which Council agrees to operate in order to maintain accepted financial outcomes and should be viewed as an enabling Strategy that aims to provide financial stability, affordability, focused delivery and value for money, over the short, medium and longer term.



FINANCIAL STRATEGY | COUNCIL POLICY

Challenges

Council and the community have created a stable and sustainable financial environment that should allow Council to provide its existing levels of service without significant change to future income requirements. In the future, Wollongong City Council will continue to face challenges that require strong financial leadership and creative solutions applied to matching its community's aspirations to its capacity and desire. The key challenges faced include:

1. Better understanding the community's needs, wants, desires and priorities for services and service levels and matching that to the organisation's and communities capacity to sustainably fund the provision of agreed services.
2. Providing capacity to meet contemporary and increasing expectations from all areas including community, service users and government.
3. Ensuring future decisions provide affordable long term solutions that are within the financial capacity of our community.
4. Delivering organisational change to improve efficiency and quality of service.
5. Financial risk associated with significant growth and development of new infrastructure and services in the West Dapto area.
6. Managing any future demands associated with climate change.

The following aims and parameters are designed to assist Council in achieving financial stability, affordability, focus and efficiency:

1 STABILITY

1.1 Available Funds

a Council will aim to maintain Available Funds (the unallocated portion of revenues) between 3.5% and 5.5% of the current operational revenue [pre capital].

Available funds are funds that Council has earned but not allocated to specific expenditure in the past or future. They are held as Council's savings and are used to act as a buffer against unanticipated future costs or can be used to provide capability to take advantage of opportunities that may arise.

Where the Available Fund balance falls below the targeted level in a period, the onus through planning is to ensure adequate adjustment is made to restore the balance through future programs, within an acceptable timeframe.

1.2 Operational Result [pre capital]

a Council will plan to maintain a small operational surplus [pre capital] (average over three years).

The operating result [pre capital] is considered to be an indicator of the long-term financial viability of Council. In broad terms, a deficit from operations indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and continue to renew the assets, which are an integral part of that service, when required. This indicator includes accounting and engineering estimates relating to the consumption of long-lived assets (depreciation) that are used in determining this result. Council has improved, and will continue to refine, its estimating process to provide greater accuracy of the result. Council will plan based on the best information available.

b Council will plan for a Funds Available from Operations at least equal to Depreciation.

Funds Available from Operations is a Wollongong City Council indicator that is considered to be a more reliable indicator of Council's capacity to manage its assets over the longer term. Unlike the Operating Result, it is does not include non-cash transactions and excludes transfers to and from funds which are externally or internally restricted (Restricted Assets).

Council's intent is to provide at least sufficient funds from operations for the capital budget to replace assets as they fall due. The depreciation target is currently used as a proxy for the long-term annual funding requirement to replace Council's assets at their gross replacement value.

This target does not allow for new assets or the enhancement of assets being replaced. Nor does the target assist in managing the actual timing of replacement based on renewal schedules that may vary significantly from year to year. The delivery planning process will include consideration of enhanced services requiring additional assets and planning for any financing and/or restricted funds movements to manage timing issues.

2 AFFORDABILITY

2.1 Total Funds Result

a Council's annual allocations to operational and capital budgets will generally not exceed anticipated cash inflows. Where Available Funds level are above minimum requirements, additional funds will be transferred to the Strategic Projects Restricted Asset and consideration given to the allocation of funds through the Strategic Planning process.

Short term stability requires the annual budget is affordable and cash is managed to ensure that payments can be made as required. By holding a level of available funds and planning for near breakeven funds results, this position can be maintained. The total funds result is inclusive of financing cash flow and movements in Restricted Assets.

2.2 Capital Expenditure

a Funding for the renewal of assets will be applied to asset replacement.

b In determining the approval of budget for additional or enhanced assets Council will ensure that the whole of life cost is considered and are able to be sustainably accommodated within future forecasts.

Asset renewal, maintenance and operational costs impacting on future budgets will be included in forecasts as part of the capital budgeting process.

Capital expenditure decisions need to be fully informed by understanding the impacts on future results. For example, a building cannot be considered as a one-off cost, it will have operational costs for electricity, water and consumables and will normally involve services that will require operational budgets, including employee costs. The building will then need to be maintained and eventually renewed and/or be disposed of. Consideration of these costs and any potential revenue must be part of the initial evaluation and approval process and be recognised in future estimates to aid future planning.

2.3 Investment of Surplus Cash

a Council will invest surplus cash in accordance with its Investment Policy.

Investments are surplus funds at a point in time, either earned from prior operations or available due to timing between income and expenditure (incl. restricted assets). Interest on Investment of surplus funds provides additional resource to Council and assists in maintaining the real value of restricted funds held. Council, in its Investment Policy, carefully weighs up its stewardship role and prudent investment risk to optimise returns. Events in past years have highlighted the need to remain vigilant in securing public monies and making appropriate risk reward decisions.

b Returns on externally and agreed internally restricted cash will be transferred to restricted assets and treated as capital revenue where required.

c A baseline return on investments will be included in the Long Term Financial Plan. Additional returns above the baseline will be treated as short term capacity within the Strategic Planning process and be allocated on a non-recurrent basis.

Returns from investments vary significantly from year to year based on interest rates and the level of cash held. From a planning perspective, it is deemed prudent to ensure that Council's investment returns are not funding ongoing operations which would be a risk when returns reduce. For this reason, it is considered reasonable to apply these funds to capital (or one-off projects) that do not impact on future operational costs. It is also important to understand that predicted future returns may not be realised and funding may not be available as expected.

2.4 Borrowing

a Council will actively consider borrowings through its Resource Strategy & Capital Budget as a source to finance timing mismatches between cash availability and expenditure requirements and to provide for intergenerational equity where determined applicable.

b Borrowings will be considered for investment in assets to provide additional service and service level or to provide for timing mismatches in asset renewal funding.

c Internal borrowing will be applied first where funds are available, and it is determined to be more economical.

d Interest on internal borrowings will be costed to Income Activity Services to reflect the opportunity cost and will be applied in business cases to reflect the actual return on investment,

e Borrowing terms will preferably be structured to match, but not exceed, asset life where there is appropriate product in the market to do so.

This Strategy focuses on ensuring that Council continually sets a financial plan that ensures financial sustainability. Consideration of the Council services and the resources, including assets, required to provide those services must be affordable, that is, they must be within existing capacity, funded by increased capacity through efficiencies, or based on a willingness of the community to provide additional revenue to fund increased service. Borrowings do not generate income and don't allow Council to acquire things we couldn't otherwise afford. They do provide for timing mismatches between cash and expenditure with an interest cost and they do allow Council to provide assets for future community use without impacting on past or present communities (Intergenerational Equity). They also allow for investment in assets that provide future positive returns.

Consideration of borrowings will be based on the needs or community demand for services and the projected capacity to pay for those services, or the willingness to raise additional revenue for them. Actual borrowings will be based on liquidity requirements and not specific assets or investments.

2.5 Rates, Fees & Charges

a Council will review and maintain its rate base to ensure long term financial viability.

b Business rating structures and differential pricing between categories will be considered as part of the Annual Revenue Policy development.

c Council's pricing methodology will be applied consistently for all fees and charges. Fees & Charges will be reviewed on a cyclical basis to ensure compliance.

Council's revenue strategies will be considered as part of the long-term financial planning in accordance with this Strategy. General rates increases are determined through IPART's 'rate pegging' process and approved by the Minister for Local Government. The Rate peg has generally been in line with increases in costs to local government. Rate variations beyond this level will be linked to community aspirations for service which will be considered in conjunction with other revenue options and cost reduction opportunities.

2.6 West Dapto

a Increased annual rates, fees & charges created from subdivision in West Dapto will be applied to meet West Dapto operational costs and the net Funds Available from Operations and funding for Depreciation in the area will be restricted.

b In the transition to full development of the area, the West Dapto restricted asset will be made available to meet infrastructure and planning requirements in the area.

West Dapto is the last significant 'green fields' development in Wollongong. It will have significant financial impacts over time. It is anticipated that there will be substantial developer contributions and capital expenditure. The management of the Development Contributions Plan has inherent risks due to estimating, scoping, and timing variables. Rates and other revenues will usually precede operational demand and assets built will require little renewal or maintenance for seven to fifteen years creating a perception of improved financial performance. Experience in developing councils has shown the negative long-term impacts that the delayed expense pattern has if additional rate revenue is built into other recurrent operations.

It is considered important that this longer term view of additional revenue is given and appropriate long-term provisions are made from the commencement of the development.

3 FOCUSED DELIVERY

3.1 Operational Services

a Council's Delivery and Operational Plans will be used to:

- determine core and value added services,
- identify, deliver, and report on business improvement initiatives, and
- set actions to improve service levels, costs, and delivery methods

Alignment of Council services with Wollongong 2022 will continue to play an important part in determining the future needs and operations of the organisation. Assuring that the right things are done in the most efficient way and being able to measure that performance should provide a sound platform for communicating and planning to meet agreed community expectations.

3.2 Capital Delivery

a Council will achieve targets for capital renewal by programming these works with sufficient flexibility to allow re-phasing, deferral and/or the introduction of other deferred renewal works as required.

Council plans for substantial capital works each year. The planned works are in varying stages of maturity when they are adopted by Council and some projects may change in delivery time due to the issues that arise through the planning, community engagement, procurement and delivery phases. Council's financial goal is to endeavour to provide the full value of the annual capital program. This may be achieved, where necessary, by repositioning projects within the agreed four year program.

3.3 Grant Funding and other Capital Contributions

a Council will actively pursue grant funding and other contributions to assist in the delivery of core services.

Priority for grants should be directed to actions and projects that are included in Council's Community Strategic Plan, Delivery Plan, Operational Plan or supporting documents. Continued effort in obtaining and improving Council's success in targeted grant funding is vital to future enhancement and progression of objectives.

4 EFFICIENCY - VALUE FOR MONEY

4.1 Service Reviews

a Council will maintain an ongoing review of its services that seeks to better define service requirements, refine delivery methods and balance service aims against affordability for both the Council and our customers.

It is intended that all services be reviewed on a cyclical basis over a period of time. During each review of service, the service budget will be zero based in line with the agreed service levels.

Council will deliver procurement savings through improved strategic procurement and collaboration with other authorities and agencies.

FINANCIAL STRATEGY — COUNCIL POLICY

APPROVAL AND REVIEW		
Responsible Division	Finance	
Date/s adopted	*EMC* [updated by policy owner]	*Council* 3 April 2017
Date/s of previous adoptions	17 February 2014; 23 April 2012; 23 June 2009	
Date of next review	30 June 2021	