

## ITEM 11 DRAFT QUARTERLY REVIEW STATEMENT JUNE 2018

The draft Quarterly Review Statement June 2018 outlines progress made to achieve Council's Wollongong 2022 Strategic Management Plans, in particular the Delivery Program 2012-17 and Annual Plan 2017-18. It addresses the financial and operational performance of Council for the fourth quarter of 2017-18. The draft Quarterly Review Statement also includes the June 2018 Budget Review Statement.

### RECOMMENDATION

- 1 The draft Quarterly Review Statement June 2018 be adopted.
- 2 Council approve the transfer to Strategic Projects internally restricted cash \$1.1 million representing the improvement in the Available Funds result for the year ending 30 June 2018

### REPORT AUTHORISATIONS

Report of: Jen Menchin, Executive Strategy Manager (Acting)  
Authorised by: David Farmer, General Manager

### ATTACHMENTS

- 1 Draft Quarterly Review Statement June 2018

### BACKGROUND

Council's draft Quarterly Review Statement June 2018 outlines the operational and financial performance of Council's Wollongong 2022 Strategic Management Plans, in particular the Delivery Program 2012-17 and Annual Plan 2017-18.

This report also provides an overview of the significant achievements against priority areas and demonstrates organisational performance through the inclusion of performance indicators.

During the Quarter there were a number of significant highlights including:

- The Blue Mile Tramway link reopened three months ahead of schedule
- The first Reconciliation Symposium was held
- Comic Gong Festival attended by more than 12,000 people and
- Sculptures in the Garden Exhibition at the Botanic Garden was a great success

### CONSULTATION AND COMMUNICATION

Consultation took place with Council's Executive Management Committee and Senior Management Group.

### PLANNING AND POLICY IMPACT

This report contributes to the delivery of Our Wollongong 2028 Goal 4 *We are a connected and engaged community*.

It specifically delivers on core business activities as detailed in the Corporate Strategy Service Plan 2018-19.

### FINANCIAL IMPLICATIONS

The results presented in this Quarterly Review are unaudited and as yet only include estimates for the joint venture operations of Civic West and Civic Risk Insurance Pools that are completed externally.

The overall result for the year ending 30 June 2018 is positive compared to budget and is in line with the longer term direction established through the Securing our Future program.

The Total Funds Result (annual movement in Available Funds) indicates an improvement of \$0.5 million that is inclusive of a proposed transfer of \$1.1 million to internally restricted cash for Strategic Projects. This is consistent with the practice in recent year where windfalls or improvements beyond planned targets are held centrally to be allocated through Council's planning process. The Operating Surplus [pre capital] of \$8.1 million represents deterioration against budget of \$1.3 million that is largely made up of non-cash variations, reclassification of expenditure from capital to operating and timing. The total value of Capital Works delivered was \$96.1 million compared to a budget of \$96.9 million. The lower expenditure was largely due to the reclassification of \$1.2 million of capital expenditure as operational maintenance.

Full financial performance details and implications on Council's financial position are contained within the attached Quarterly Review Statement.

## CONCLUSION

This draft Quarterly Review Statement June 2018 has been prepared following input and assistance from all Divisions. It is submitted for consideration by Council.



WOLLONGONG CITY COUNCIL

WOLLONGONG 2022

# Draft Quarterly Review Statement

June 2018

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## Table of Contents

Message from the General Manager .....	2
Strategic Programs Progress Report.....	3
Annual Plan 2017-18 - Progress Summary.....	8
Goal 1: We value and protect our natural environment .....	13
Goal 2: We have an innovative and sustainable economy .....	17
Goal 3: Wollongong is a creative, vibrant city.....	21
Goal 4: We are a connected and engaged community.....	26
Goal 5: We are a healthy community in a liveable city .....	29
Goal 6: We have sustainable, affordable and accessible transport .....	32
How We Performed against Budgets .....	35
Preliminary End of Year Report of Chief Financial Officer.....	36
Appendix 1: Annual Deliverables Progress By 5 Year Action - Delivery Program 2012-17 .....	53

# MESSAGE FROM THE GENERAL MANAGER

WOLLONGONG CITY COUNCIL

This Quarterly Review Statement (April-June 2018) reports on progress towards achieving the five Councillor Strategic Programs from the Delivery Program 2012-17 and the Annual Deliverables from the Annual Plan 2017-18.

Highlights and significant progress with key projects from the Annual Plan 2017-18 are reported against the six Community Goals from the Wollongong 2022 Community Strategic Plan.

Highlights from this quarter include:

- 1 Sculptures in the Garden exhibition at the botanic garden was a great success;
- 2 The first Reconciliation Symposium was held;
- 3 Comic Gong festival attended by more than 12,000 people;
- 4 Blue Mile Tramway link reopened three months ahead of schedule.

Organisational performance is also reported by the inclusion of the performance indicators which monitor the status and progress of Council programs, activities, projects, finances, people and processes.

This report includes an overview of how Council is tracking against its budgets and expenditure. It is a concise visual summary of Council's financial situation for the quarter, including budget, capital budget and expenditure. The Budget Review Statement is included in this report.

I would like to thank all staff and the community for their contributions to the achievements identified in this Quarterly Review and Budget Review Statement. This review will inform the Annual Report due in November 2018.

David Farmer  
General Manager

# STRATEGIC PROGRAMS PROGRESS REPORT

WOLLONGONG CITY COUNCIL

Our councillors have made a commitment to support our organisation and the community in making Wollongong a better place to live, work, visit and play. To focus Council's attention on achieving this, Councillors have agreed to five Strategic Programs. These are outlined in the Delivery Program 2012-2017.

Progress made in the June 2018 quarter is outlined below:

## 1 Financial Sustainability

**Council is committed to improving the standards of community assets during the five-year council term. This will be achieved by directing 85% of all capital investment into asset renewal, and a strong emphasis on cost effectiveness in service provision.**

**Project Sponsor:** General Manager  
**Project Manager:** Executive Strategy Manager [Acting]

## Strategic Program Progress

✓ On Track

## Program Achievements

The Securing our Future financial sustainability program was formally closed at the December 2016 Quarterly Review, having achieved overall targets ahead of schedule and without the need to pursue high-impact service adjustments.

Council continues to seek and implement financial sustainability initiatives through a number of activities, including service reviews, the Business Solutions Steering Committee and the annual strategic planning and reporting process.

## STRATEGIC PROGRAMS PROGRESS REPORT

### 2 West Dapto Urban Release

**Council will work in collaboration with key agencies to provide the infrastructure needed to support growth within the West Dapto Urban Release Area. This will include improving access, infrastructure and local services which are needed to support the additional 17,000 housing lots within the release area.**

**Project Sponsor:** Director Planning + Environment | *Future City and Neighbourhoods*  
**Project Manager:** Manager Project Delivery

### Strategic Program Progress



On Track

### Program Achievements

Adoption of the West Dapto Section 94 Development Contributions Plan 2017 and execution of the Calderwood planning agreement in December 2017 substantially reduced the financial risk to Council in the funding of essential local infrastructure. Council staff commenced the biennial review of the West Dapto Section 94 Plan during the quarter to ensure the Contributions Plan continues to reflect local infrastructure requirements. The aim is to further reduce the financial risk to Council in the funding of essential local infrastructure. The biennial review will be completed by June 2019.

The early stages of the Fowlers Road to Fairwater Drive extension are substantially complete with construction of the smaller bridge over the flood cut channel complete. Stages involving the relocation of services are underway. The tender for the main bridge and roadworks will be considered by council in July with work expected to commence in August 2018.

Stage One of Wongawilli Road/West Dapto Road project commenced late in June 2018. A number of options were investigated and considered by Council staff in the Structure Plan review for the North South Link road (extension of Northcliffe Drive). Concept design works continue for a number of the Section 94 funded roads within the West Dapto Access Strategy.

### Program Risks

Both access projects [Fowlers Road to Fairwater Drive and Wongawilli/West Dapto roads] identify a number of significant risks under their risk registers. Assessment of the risks, including possible mitigation measures are being undertaken at regular milestones to manage these risks. Council has prepared alternative options for the West Dapto Road, Darkes and Sheaffes Road links which are being considered in the West Dapto Structure Plan.

## STRATEGIC PROGRAMS PROGRESS REPORT

### 3 Waste Management

During Council's term, we will work to reduce the environmental impact of waste by improving waste management across the city. We will continue to deploy and implement Council's Waste & Resource Recovery Strategy 2022, assess the impacts of the carbon tax and work towards the development of a new landfill cell at Whytes Gully to increase landfill capacity for the region.

**Project Sponsor:** Director Infrastructure + Works | *Connectivity Assets + Liveable City*  
**Project Manager:** Manager City Works + Services

#### Strategic Program Progress



On Track

#### Program Achievements

Priority actions addressed during the June quarter and contained in our Waste and Resource Recovery Strategy include:

##### **New Community Recycling Centre development**

The facility was officially opened in March. Located at Whytes Gully waste facility, Kembla Grange, the centre accepts free of charge a large range of waste that cannot be collected from kerbside pick-ups.

##### **New leachate management system at Whytes Gully**

Laboratory bench scale analysis continued during the quarter. This analysis will help Council develop a concept design as a basis for a future construction.

##### **Environmental rehabilitation of Helensburgh landfill**

Extensive technical investigation into the interaction between the proposed construction materials has been completed. These investigations will ensure the best environmental outcome can be achieved in the site rehabilitation. Council is in the process of having the design documentation reviewed and certified prior to calling tenders for major rehabilitation construction.

##### **New and ongoing arrangement for landfill gas extraction and power generation at Whytes Gully**

Gas flaring and quality and quantity investigation continued during the quarter. Additionally, the concept design for a landfill gas management system has been completed and a joint regional tender specification with the Illawarra Shoalhaven Joint Organisation was provided to the marketplace in view to implementing a long term gas collection and power generation facility at Whytes Gully.

##### **Construction of new landfill cell stages at Whytes Gully**

Stage 2 Construction of the Stage 2 works has been progressing, with works in Package 3 reaching the stage where the cell lining materials can be placed, pending satisfactory test results. The construction of the new leachate pond is nearing completion pending some rectification works.

#### Program Risks

To ensure the uninterrupted ability to landfill waste, the new landfill cell Stage 2 must be constructed and subsequently achieve EPA approval prior to being commissioned for use. The technical nature of the construction and lack of surety with regard to approval timeframes contributes risk to this project. An expert project team has been engaged to mitigate this risk and ensure an ongoing dialogue with EPA to help minimise any potential approval delays.



## STRATEGIC PROGRAMS PROGRESS REPORT

### 4 City Centre Revitalisation

**Council's fourth strategic priority in the Delivery Program is to improve the attractiveness of the Wollongong City Centre for workers and visitors, reinforcing the region's role as a major hub for investment and jobs growth.**

**Project Sponsor:** Director Community Services | *Creative and Innovative City*  
**Project Manager:** Manager Community, Cultural and Economic Development

### Strategic Program Progress

✓ On Track

### Program Achievements

Council continues to deliver a coordinated approach to the City Centre Revitalisation Strategy with an Infrastructure Delivery Program of works being rolled out.

Upgrade works, including footpath widening at lower Crown Street and Street light refurbishment at Western Crown have been completed.

City wide projects underway include:

- City Centre Planning review
- Access and Movement Strategy
- Ongoing review and implementation of Crown Street Mall activity policy
- Creative Wayfinding Analysis and Project Definition Report (strategy to follow)

## STRATEGIC PROGRAMS PROGRESS REPORT

### 5 Connectivity / Walkability

**Council will improve the connectivity of the Local Government Area [LGA] by upgrading our network of footpaths and cycleways. This focus on our path and cycle network will ensure necessary works are carried out to achieve an accessible and connected city.**

**Project Sponsor:** Director Infrastructure + Works | *Connectivity Assets + Liveable City*  
**Project Manager:** Manager Infrastructure Strategy + Planning

#### Strategic Program Progress

✓ On Track

#### Program Achievements

During the past 12 months, Council spent \$22,189,323 on 142 different cycling and walking infrastructure projects. This included both the renewal of existing infrastructure and new infrastructure projects.

The Wollongong Bike Plan was adopted in May 2014. Actions identified within the Plan are incorporated into the Infrastructure Delivery Program and operational programs for progressive implementation. The Wollongong Pedestrian Plan was adopted by Council on 11 December 2017.

The concept design of the Smith and Kembla streets on-road cycleway, which will provide dedicated access for cyclists into the city centre, is nearing completion. Council has applied for a grant through NSW Active Transport Program to enable a detailed design.

Funding submissions have also been made under this program for the Smith Street rail underpass and 15 other active transport projects across the city.

Construction of the Tramway Seawall and sharepath has been completed ahead of schedule. Council received funding for the Otford Tunnel project and is assessing the feasibility of using the tunnel as a pathway.

#### Program Risks

There are a number of sites on the network expansion program with significant geographical, technical, agency approval and community concerns that may impact on the design phase and construction timeframes. To minimise the impact of these risks, designs for projects further down the delivery program are being progressed such that construction programs can be rescheduled to ensure continued delivery of the improvement program.

# ANNUAL PLAN 2017-18 PROGRESS SUMMARY

## WOLLONGONG CITY COUNCIL

The following section provides an overview of Council's progress with delivering Wollongong 2022. It provides a summary of progress for 2017-18 annual deliverables [Council's programs, projects and activities] and highlights significant progress with annual projects outlined in the Wollongong 2022 community goals. This exception based reporting provides an overview of achievements for the June 2018 quarter. The organisation's performance is also reported by the key performance indicators, budget summary information and Budget Review Statement.

The Annual Plan 2017-18 contains 311 annual deliverables across the six community goals. Table 1 outlines how Council is tracking in the June quarter to achieve the annual deliverables for each community goal.

**Table 1: Annual Deliverable Progress by Community Goal**

Goal	On track (Projects / Ongoing)	Not Scheduled to Commence/No Longer Required	Delayed	Deferred	Complete (Projects Only)
1 We value and protect our natural environment	90.32%	4.84%	4.84%	0%	0%
2 We have an innovative and sustainable economy	95.45%	0%	2.27%	0%	2.27%
3 Wollongong is a creative, vibrant city	96.77%	0%	3.23%	0%	0%
4 We are a connected and engaged community	92.54%	0%	1.49%	1.49%	4.48%
5 We are a healthy community in a liveable city	92.13%	2.25%	4.49%	0%	1.12%
6 We have sustainable, affordable and accessible transport	100%	0%	0%	0%	0%
<b>Total Annual Deliverable Progress</b>	93.25%	1.61%	3.22%	0.32%	1.61%

\*Note: Each goal does not have an equal number of Annual Deliverables; therefore, the Annual Deliverable progress totals do not necessarily add up to 100%.

## ANNUAL PLAN 2017-18 PROGRESS SUMMARY

Overall 3.22% of annual deliverables were delayed, 0.32% were deferred and 1.61% not scheduled to commence

Table 2 outlines all annual deliverables that were reported as delayed, deferred or not scheduled to commence at the end of June 2018.

Table 2

Community Goal	Annual Deliverable	Not Scheduled to Commence/ No Longer Required	Delayed	Deferred	Comment
1 We value and protect our natural environment	Continue to pursue biodiversity certification of the West Dapto Urban Release Area, including offsetting provisions		Y		Council has been seeking the Biocertification of the West Dapto Release Area since 2014. The project has been delayed, as it requires a funding commitment from the State Government through a Special Infrastructure Contribution Plan or alternate funding mechanism. There has been recent progress, with a commitment from the NSW Department of Planning and Environment to finalise the Biocertification. During the quarter, additional information and data was forwarded to the NSW Department of Planning and Environment to assist with the proposed Biocertification levy for the West Dapto Release Area.
	Prepare a Coastal Zone Management Plan for Lake Illawarra		Y		In April 2018, the finalised Coastal Management Manual was released by the Office of Environment and Heritage (OEH). The Manual outlines the essential elements required of a Coastal Management Program (CMP) in order for it to be certified. Changes to the essential elements from those outlined in the draft that we were working to (on advice from the State Government) has meant that a review of the CMP against the new elements is required. This is currently taking place by OEH and may result in additional work being required to the draft CMP before it can go on public exhibition. Lake Illawarra Estuary Management Committee (LIEMC) comments have been reviewed and advice prepared for the consultant to prepare a new draft. These changes are on hold until the review is finalised. Further fine-tuning of management actions is taking place with key stakeholders.

## ANNUAL PLAN 2017-18 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Not Scheduled to Commence/ No Longer Required	Delayed	Deferred	Comment
	Continue to deploy Council's Waste and Resource Recovery Strategy		Y		<p>Notable developments and strategic progress aligned with the Waste Strategy in the last quarter include:</p> <ul style="list-style-type: none"> <li>- Tender for landfill gas collection and power generation provided to the marketplace in May. The tender was a joint procurement effort with Shellharbour and Shoalhaven City Councils, coordinated by ISJO. The incorporation of other councils increased the legal and technical complexity significantly, causing a delay in the procurement process of several months.</li> <li>- Development of draft best practice instructions to support continuous improvement in landfill operations.</li> <li>- Extensive macro environment analysis conducted into alternatives to landfill through the iAccelerate program in conjunction with the University of Wollongong.</li> <li>- New landfill cell development is currently under delivery by landfill construction contractor. This work is vital for continued operations at the site. Due to the scale and complexities associated with the project and site the project timeline will mean the handover of the project is expected during the second quarter of the 2018/19 financial year.</li> </ul>
	Coordinate the Escarpment Planning Reference Group	Y			Council has resolved not to re-establish the Escarpment Planning Reference Group for this Council term.
	Coordinate the Estuary and Coastal Zone Management Committee	Y			No meeting of this committee was held over this quarter. On 7 May 2018, Council reviewed the status of this committee and a decision was made to not reform this committee for this Council term, in favour of a new engagement framework.



## ANNUAL PLAN 2017-18 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Not Scheduled to Commence/ No Longer Required	Delayed	Deferred	Comment
	Coordinate the Environment and Sustainability Reference Group	Y			On 7 May 2018, Council resolved not to reform the Environment and Sustainability Reference Group for the current Council term, and utilise alternate Community Engagement methods.
2 We have an innovative and sustainable economy	Complete development and implementation of a Human Capital Management System		Y		During the quarter, additional information on Human Capital Management (HCM) vendors was gathered to assist in a decision on the HCM procurement during the next quarter.
3 Wollongong is a creative, vibrant city	Manage Cultural Grants (small and large)		Y		In April, the Cultural Grants assessment panel considered 27 Small Cultural Grants applications. Thirteen applications were successful sharing \$40,104 between them. Small Cultural Grant successful applicants will be informed in the new financial year 2018-2019. Large Cultural Grant applications are being collated for review and will be completed early in the new financial year 2018-2019. The Large Cultural Grants have been readvertised this quarter due to insufficient applications that were received in the initial round. The large cultural grants applications were extended to allow the community sufficient time to apply. The revised timeframes are on track.
4 We are a connected and engaged community	Plan for the Southern Suburbs Community Centre and Library		Y		Efforts to acquire the site for the new Community Centre and Library (CC&L) have continued during the past quarter. Initial scoping for the CC&L and preliminary consideration of design elements have also commenced.
	Undertake service reviews across targeted areas of business operations			Y	In June 2018 Council endorsed a new Council structure at Senior Management level. The operational level is currently being determined in consultation with staff. The process of reviewing the structure is likely to identify opportunities for further review and improvement and inform future service reviews to be undertaken.

## ANNUAL PLAN 2017-18 PROGRESS SUMMARY

Community Goal	Annual Deliverable	Not Scheduled to Commence/ No Longer Required	Delayed	Deferred	Comment
5 We are a healthy community in a liveable city	Reinstate Waterfall (Garrawarra) Cemetery		Y		An Aboriginal Lands Claim over the site concluded in December however an appeal was lodged. The appeal is awaiting a hearing date with the Land & Environment Court. The NSW Department of Industry is awaiting the Land Claim outcome before providing any advice on our request for a licence over the land, allowing access to the site. Until this is resolved, no further action can be completed on this project.
	Fred Finch Park - sports field drainage		Y		Consultation with Baseball Illawarra has confirmed that given baseball final bookings the proposed levelling and top soiling is to be scheduled for early September 2018. Quotations are being sought.
	Facilitate the future uses of Gleniffer Brae		Y		During the quarter, a revised draft Conservation Management Plan was prepared by consultants to address feedback from the Office of Environment and Heritage. This document will be reviewed by Council and resubmitted to the Heritage Office for endorsement during the next quarter.
	Undertake programmed renewal works at Council's rock pools in accordance with the capital works programme		Y		Austinmer Rock Pools - Council has installed the precast panels on the eastern wall of the southern pool. Sea conditions prevented the infill grouting of the panels to be completed. This has been delayed until the next available period when tide, sea and swell conditions are suitable. The community has been updated on the progress of this challenging project.
	Implement key actions arising from the South Wollongong Strategy	Y			On 17 July 2017 Council endorsed the South Wollongong Precinct Future Vision following its exhibition. Council resolved to undertake a further review of the planning controls following completion of the revised Wollongong City Flood Plain Risk Management Study and Plan (currently underway).
	Design and construct a visitor information booth and kiosk at the Botanic Gardens	Y			This project is under consideration as part of a broader masterplan review for the Botanic Garden.

# GOAL 1 WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

WOLLONGONG CITY COUNCIL

## Deliver Waste Minimisation Programs in Accordance with the Waste Strategy

A number of waste minimisation events were held during the quarter. Council representatives at the Thirroul Seaside and Arts Festival engaged with 105 people regarding waste minimisation. The Giant Car boot sale at Towradgi Beach Hotel attracted 2,000 shoppers. A 'Plastic not so Fantastic' Seniors Week bus tour was held which had 53 passengers.

Council hosted a 'Make your own tote bag' workshop at Dapto shopping centre to promote alternatives to single use plastic bags, with 60 participants. The Chemical Cleanout event was particularly successful, with 625 people dropping off hazardous chemicals. Council also won two Betty Awards for Asbestos Awareness - Best NSW Regional Council and Most Dedicated Asbestos Awareness Campaign Facilitator for Councils Promotions Coordinator in the environment team.



*'Make Your Own Tote Bag', held at Dapto Shopping Centre*

## GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

**Coordinate community environmental programs, including Rise and Shine, Clean Up Australia Day, World Environment Day, National Recycling Week, International Composting Week and other waste education activities**

During the quarter, two free workshops on worm farming and one workshop for composting were held to promote International Compost Awareness Week. The event attracted 72 people who received either a free worm farm or compost bin. World Environment Day was also celebrated at Wollongong Botanic Garden with workshops and an organic lunch for participants.



*Worm farm and compost talk at the Discovery Centre, Wollongong Botanic Garden*



## GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

### Develop and deliver diverse local studies projects that contribute to the preservation and continued relevance of local history and community stories

Illawarra Images comprises the photographic collections of Wollongong City Libraries and other organisations. The collection continues to grow as staff add more photographs of people, places, buildings and events covering the last two centuries of local history from the mid-1800s. The Friends of Wollongong Library have donated \$10,000 towards this project.

The Illawarra Remembers database continues to expand as more records are added by the Local Studies team. Accessible from anywhere across the globe, people can view profiles, create new profiles or add information to a current profile, for example, a comment, image, story, link, or other media. People can share an image by uploading it to the Library's images page.

More than 50% of the Illawarra Mercury's photographic collection has been digitised to date.

A project to add 20 oral history recordings from 'A social history of Wollongong Town Hall (2009)' to Illawarra Stories has been completed.



## GOAL 1: WE VALUE AND PROTECT OUR NATURAL ENVIRONMENT

### Coordinate the Urban Greening Strategy

A cross-disciplinary implementation group has oversight for delivery of the Urban Greening Strategy's priority actions. These include major new plantings in parks, professional development for outdoor staff in tree planting and maintenance, collection of tree inventory data, opportunities for greening in new capital projects and playgrounds, and the development of new tree policies and procedures.

Council's staff planted 150 advanced trees at a selected pilot site in Mianga Cr Farmborough Heights. Staff were given expert training in tree stock selection, installation and establishment techniques to ensure we achieve Council's goal of increasing our urban tree canopy cover from 17% to 35% by 2046.



*Council Staff plant trees at Mianga Cr in Farmborough Heights.*

### PERFORMANCE MEASURES

- Participation rate in environmental programs | 76,937 (Q4 2016-17 13,981)
- Number of volunteers in environmental programs - Greenhouse Park | 34 (Q4 2016-17 57)
- Plants propagated | 14,001 (Q4 2016-17 13,159)
- Plants distributed | 21,268 (Q4 2016-17 18,986)
- Tonnes of rubbish collected from clean-up activities | 8 (Q4 2016-17 11)
- Number of volunteers at Bushcare and FIREady sites | 420

## GOAL 2 WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

WOLLONGONG CITY COUNCIL

### Deliver a new and refreshed integrated marketing and activation program that reflects the 'city experience'

During the quarter, the Crown Street Mall Public Art project was completed along with a marketing campaign and activation events in the City Centre.

The communications and marketing strategy 'Centre of it All', in partnership with The GPT Group/ Wollongong Central continue to roll out. A number of marketing channels have been employed to promote the City Centre including: television advertisements, radio advertisements and editorial, signage and collateral. Individually managed channels include: website, social media, digital media and electronic direct mail. The Premier Illawarra 'Centre of it All' bus has toured around the City Centre and on the northern suburbs bus route.

In June, the delivery of a three-night, lower mall-focused event, 'Nights on Crown' Down The Rabbit Hole, featured large inflatable rabbits by Australian artist Amanda Parer. Live music was performed on the stage and in vacant shopfronts while dynamic dancers performed in retail windows and in the public domain. Local businesses were encouraged and supported to offer special meal deals or trade during the event. Social media statistics indicate 133,000 people were reached by the Nights on Crown Facebook page.



*'Nights on Crown' Down the Rabbit Hole by artist Amanda Parer.*

## GOAL 2: WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

### Contribute to the delivery of Paint the Town REaD early literacy program

A Reading Relay themed to align with the 2018 Commonwealth Games was launched at Beaton Park Athletics Track on 10 April 2018. Various local mascots, including Bright Spark, Bangu, Billy Back Pack, Larry Lifeguard and Tomma Hawk, participated in a relay race officially started by the Lord Mayor. Police from the Wollongong Community Liaison Team and the Lake Illawarra Area Command assisted in transporting the mascots to the event. About 20 children from the Keiraview Children's Centre participated in the relay and story time.

Wollongong and Shellharbour city councils are behind Paint the Town REaD, an initiative encouraging children to read, talk, sing, rhyme and yarn in an energetic and fun environment. UOW early childhood students, Illawarra Area Child Care (IACC) and Big Fat Smile support this initiative.

Bright Spark and his friends passed the 'book torch' throughout the Illawarra with the aim of making reading fun. The Reading Relay continued at Bright Sparks' fourth birthday celebration at Dapto Mall on 31 May where Commonwealth Games swimmer Emma McKeon's mother Susie carried the torch. She shared Emma's gold medals from the 2018 Commonwealth Games with the children and families. Six early childhood and family support services partnered on the day to deliver activities to about 85 children and their carers.

Council is encouraging early education and care services, primary schools, playgroups, libraries and other organisations to participate. The relay will take place across the Illawarra until August 2018



*Lucas Nedeski flags on the Paint the Town REaD initiative with Wollongong City Lord Mayor Cr Gordon Bradbery AM, Bright Spark, Larry the Lifesaver, Lily Weeks and Bailey Winner.*



## GOAL 2: WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

### In partnership with NSW Department of Industry and the University of Wollongong, deliver the Advantage Wollongong program

Advantage Wollongong continues to promote Wollongong as a place to invest and do business. Advantage Wollongong secured a story in the May edition of the Australian Institute of Company Directors magazine, "Wollongong on the Rise", followed by a full-page ad in the June edition. The article featured an interview with the General Manager and discussed the benefits for businesses setting up in Wollongong. It highlighted a number of Wollongong success stories, including investment company Mercer, UK educational publisher Twinkl and service operations provider Acello which has expanded to Silicon Valley and will soon open an office in Denver.

The Advantage Wollongong team partnered with the University of Wollongong (UOW) Alumni team to host the 'Shining a Light on Wollongong' event in June. The event was held at the Australian National Maritime Museum during Vivid and was targeted at UOW Alumni based in Sydney. The guest speaker, Accelo co-founder and alumnus Eamonn Bell, spoke about the success of his rapidly expanding global technology business and how being based in Wollongong has benefited operations. The event was very successful, with about 100 people hearing about Wollongong's transformation.



*Lord Mayor, Cr Gordon Bradbery AM with Graham Lancaster from Lancaster Law and Deputy Vice-Chancellor UOW, Professor Alex Frino, at the 'Shining a Light on Wollongong' event at the Australian National Maritime Museum*

## GOAL 2: WE HAVE AN INNOVATIVE AND SUSTAINABLE ECONOMY

### Continue to support and promote the iAccelerate Program

Council is embracing its 'City of Innovation' tag by incubating two key projects to iAccelerate to undertake and work on innovative ideas which will deliver better outcomes for the region. The inclusion of these projects into the iAccelerate program demonstrates Council's commitment to deliver innovative solutions, and promote and support productive connections between iAccelerate residents and our broader community. Over the past three months Council has established partnerships with two startups to pilot their ideas in a real operating environment.

Council continued to support and promote iAccelerate through promotional and marketing initiatives, including social media. Council has also featured iAccelerate companies as case studies for "In the Loop" and other marketing collateral, including the May edition of the Australian Institute of Company Directors magazine.



*iAccelerate at the University of Wollongong's Innovation Campus*

### PERFORMANCE MEASURES

- Number of visits to tourism information centres | 14,827 (Q4 2016-17 12,043)
- Tourist Parks occupancy rate (unpowered sites) | 49% (Q4 2016-17 30%)
- Tourist Parks occupancy rate (powered sites) | 39% (Q4 2016-17 43%)
- Tourist Park occupancy rate (cabins) | 54% (Q4 2016-17 53%)
- Occupancy rates of paid on-street parking | 77% (Q4 2016-17 71%)



## GOAL 3 WOLLONGONG IS A CREATIVE, VIBRANT CITY

### WOLLONGONG CITY COUNCIL

#### Deliver the Public Art Strategy

The Sculpture in the Garden exhibition was on display from 7 April – 20 May 2018. The exhibition proved popular, attracting more than 54,000 people.

About 20 guided buggy tours were conducted by volunteer guides from the Friends of the Wollongong Botanic Garden. The tours used the Botanic Garden bus and enabled the less mobile to view the sculptures. About 180 people took part in the tours.

As part of the Sculpture in the Garden exhibition, Weaving the Willow workshops were held near the Discovery Centre over six weekends and during the school holidays. Artist Michael Shiell created four pieces using willow branches. Two local artists facilitated the all-age workshops with about 315 participants on Saturdays and throughout the school holidays. Make a Bug workshops, where children aged 6-12 created bugs from recycled materials, were facilitated by finalist Libby Bloxham. The drop-in workshops, held in the Discovery Centre on Thursdays and school holidays, were fully booked. The two workshops attracted approximately 70 participants.

Michael Purdy's sculpture 'Steel City' was the Wollongong Acquisitive Sculpture Award winner, receiving \$30,000. His work reflects the Illawarra's industrial past and uses elements of the escarpment, such as sandstone, and stylised botanical references including tree fern-inspired trunks.

Kiama artist Mike Tikkeros, took out the Sculpture in the Garden People's Choice Award 2018 for his sculpture 'Windy Willow', receiving \$3000. The striking sculpture is made from discarded industrial materials destined for the scrap heap. The piece makes a statement about our dual relationship with technology and nature and our increasing reliance on material things.



*Kiama artist, Mike Tikkeros, was awarded the Sculpture in the Garden People's Choice Award 2018 for his sculpture 'Windy Willow'*

## GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

### Deliver the Comic Gong Festival

Comic Gong 2018 was held on 19 May. It was a very successful festival for the community and created significant activation for the Arts Precinct.

More than 12,000 people moved between Central Library, the Arts Precinct, the Art Gallery and Town Hall for exhibitions, events, competitions and interactive gaming.

Applications for the Town Hall exhibitors' spaces exceeded availability. A wait list was established to cover any last minute cancellations. The Town Hall floor plan was reconfigured to improve accessibility.

Cosplay shows and judging were moved from Town Hall (to reduce congestion) to the Art Gallery, as well as the very popular graphic artists 'Draw Off' competition.

Performers were booked for the Arts Precinct grassed area between Town Hall and IPAC. Despite a little shower in the morning, the day proved very popular.

A number of activities to attract children and families were set up in the Central Library, including pinball machines, Virtual Reality, mini robotics, and face painting.



*Cosplay Parade at the Comic Gong Festival. Photo: Sam St Jon*

## GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

### Continue to manage and deliver programs at the Wollongong Art Gallery

Exhibitions this quarter helped celebrate the Gallery's 40th Anniversary with a strong focus on presenting the art collection to the community. Exhibitions carried over from last quarter include:

Debra Dawes: Measure II, The Gathering - Indigenous Works from the Collection; Ornamental - Celebrating 15 years of the Mann-Tatlow Collection of Asian Art - Mann Tatlow; Chromophilia - Works from the Collection; and Visceral - A collection exhibition focusing on the dark, moody, tactile and sensual aspects of painting.

New exhibitions this quarter include:

The Gift: The Story of Bob Sredersas - An immersive, interactive installation that celebrates the significant and generous gift by Bronius (Bob) Sredersas, a Lithuanian migrant and steel worker whose personal art collection became the impetus for the establishment of Wollongong Art Gallery.

Jewels in the Crown - Masterpieces and much loved works from the Gallery's collection. This exhibition shows the depth and breadth of the Gallery's collection.

East meets West - This exhibition relates collection works by contemporary Asian artists and Australian artists who have responded to Asian culture within their practice and to the Mann-Tatlow Collection of Asian Art.

Red Alert - In celebration of the Gallery's Ruby Anniversary, the BlueScope Gallery will be transformed into a space filled with affecting works with blushes of red from the Collection. These evoke sensations of warmth, passion and desire.

The Gallery also presented two exhibitions in conjunction with Comic Gong and the Community Access Gallery exhibition, A Touch of Red by Red Point Artists who are celebrating their 10-year anniversary.

Exhibitions and their related education and access programs have been well attended this quarter. We hosted a week of school holiday workshops and ran a number of talks and other events. During the quarter, 30,204 people visited the gallery.



*Red Point Artists 10<sup>th</sup> Anniversary Exhibition Opening, Wollongong Art Gallery*



## GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

### Support Heritage week and the Heritage Festival

During the 2018 Heritage Festival (April – May), the Wollongong Botanic Garden hosted a Step Back in Time Tour and a Ghost of Courtenay Puckey Tour. The Illawarra Branch of the National Trust also hosted and supported a number of local events, as well as an archaeological tour for Archaeology Week.

The Step Back in Time Tour was hosted by actor Sir Joseph Banks who used theatre, history and the garden environment to tell an important story from our past.

Community members listened to Sir Joseph talk at the Discovery Centre before taking a stroll to the Sir Joseph Banks Glasshouse, which contains displays of plants from the tropics. Sir Joseph shared some of the more enthralling stories of his time aboard the HMS Endeavour with Captain Cook and his tour to the Great Southern Land and the Pacific in 1768 – 1771.

Sir Joseph, a young naturalist, botanist, and traveller, became the first European to describe and classify Australian flora with many species new to western science discovered during his tour.



*Sir Joseph Banks inspects the native flora in the Wollongong Botanic Garden.  
Sir Joseph led tours of the Garden on 29 April and 3 May.*

## GOAL 3: WOLLONGONG IS A CREATIVE, VIBRANT CITY

### Host Six Major Events reflecting priority sectors

Six major events were hosted this quarter including; Federation Cup, Australian Ultimate Championships, Spiegeltent Wollongong, Hockey NSW Mens Masters Over 35 & 65 State Championships, Womens Bowls NSW State Carnival and the Dancesport National Championships.

Wollongong was able to secure the Federation Cup World Group Play-Off for April on short notice, with our recent success of the Super League Tour putting us front and centre with Destination NSW, which hosted the event. Wollongong Tennis Club benefited from upgrades to their courts, as Council was able to reprioritise funding and bolster contributions from Tennis Australia to ensure elite facilities for future events and as a community legacy.

Spiegeltent returned for a second season with a three-week program of cabaret, comedy, live music and family show, achieving ticket sales of 15,000. Council worked with the touring company, Strut and Fret, to assist with accommodation for the cast and crew, booking more than 200 room nights through our portal.

An ongoing relationship with Hockey Australia resulted in the U15 Australian Outdoor Championships being held in Wollongong from 18 to 27 April. A staple event for the region, the competition attracts 300 players as well as accompanying families. With upgrades to the facilities at Unanderra Hockey Stadium planned for later this year, we are in discussions to attract other national tournaments to the region.

We had a number of returning events from April to June, including the Ultimate (Frisbee) Australian Championships which extended the competition to a three-day format, NSW Hockey Mens Masters Championships, Wollongong City Council's rapidly growing Comic Gong and the Women's Bowls NSW State Carnival which returned for the second of a two-year agreement.

### PERFORMANCE MEASURES

- Library visits | 248,446 (Q4 2016-17 265,868)
- Library – total number of loans | 322,845 (Q4 2016-17 355,052)
- Library programs: number of programs | 618 (Q4 2016-17 478)
- Library programs: number of participants | 26,805 (Q4 2016-17 10,987)



## GOAL 4 WE ARE A CONNECTED AND ENGAGED COMMUNITY

### WOLLONGONG CITY COUNCIL

#### Identify additional opportunities for working in partnership with Aboriginal community

Council works closely with the Wollongong Northern District Aboriginal Community (WNDAC) group to identify opportunities for funding cultural events. Council supported WNDAC's activities during NAIDOC Week.

Council engaged the Chief Executive Officer of CONTACT Inc. to meet with members of the WNDAC group and a representative from Early Start UOW to discuss opportunities for early childhood experiences that are culturally safe and relevant for Aboriginal children and their families.

The first Reconciliation Symposium for the children's services sector was held at the UOW Innovation Campus. In June, discussions at the two-day conference focused on initiatives that support workers in early childhood, family support and education. About 130 delegates and 24 Elders from the Illawarra and South Coast participated in the Symposium.

Wollongong City Council joined with Aboriginal Elders and representatives of early childhood and family support services to develop Reconciliation Action Plans. The conference was coordinated by Council and attracted participants from the Illawarra and South Coast. It helped representatives develop skills to engage and communicate with our Aboriginal communities.

Nearly all speakers at the conference were local Aboriginal people (including from the South Coast).

Speakers included:

Professor Paul Chandler, Pro-Vice Chancellor, Foundation Director Early Start, University of Wollongong

Jade Kennedy, Lecturer, Indigenous Knowledges, University of Wollongong

Aunty Lynn Stewart, Chair of the Cullunghutti Aboriginal Child and Family Centre

Kirli Rae Saunders, Manager, Red Room Poetry, leading publisher of Australian poets

Dr Ngiare Brown, Founding Director of Ngaoara, a not-for-profit organisation focused on Aboriginal child and adolescent wellbeing

A Trade Expo featuring local and South Coast Aboriginal artists and weavers was held during the conference.

The Yarning Circle session with the Elders involved Sorry Business which was cleansed through an incredible Smoking ceremony. Uncle G and Uncle Ivan directed 180 people through the sacred ceremony. The program was jam packed, with new relationships formed and confidence and skills for people to move forward in their Reconciliation journey increased.

## GOAL 4: WE ARE A CONNECTED AND ENGAGED COMMUNITY



*Smoking Ceremony at the Reconciliation Symposium, Wollongong Innovation Campus*

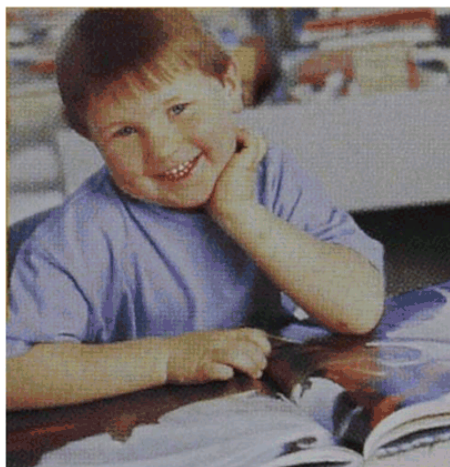
### Corrimal Library and Community Centre Turns 21

Corrimal District Library and Community Centre held its 21<sup>st</sup> birthday celebrations in June.

The celebrations included local history speaker Bill Fikkers, a children's magic show, and performances by the Holy Spirt College Jazz Band.

Corrimal District Library and Community Centre has been offering a range of great services through the Library and fantastic benefits for community groups and associations since 1997.

Many community members who have been involved with the Library or Community Centre over the past 21 years dropped in to join the celebrations. The Library and Community Centre is still a vibrant and busy place, offering many services to all community members each week.



*Library customer Byron Pruks revisited Corrimal District Library. He was pictured at the library when it first opened 21 years ago*

## GOAL 4: WE ARE A CONNECTED AND ENGAGED COMMUNITY

### Deliver Volunteering Illawarra services and continue to review the Volunteering Illawarra Program

This quarter 82 volunteers were referred to NGO's with an average 91% placement rate, compared with the 90 referrals in the last reporting period.

Volunteering Illawarra also delivered the annual Volunteer Expo. Approximately 252 community members attended, resulting in more than 100 new volunteering linkages being made between community organisations and volunteers.

This quarter, Volunteering Illawarra provided a number of activities:

- Training to 44 people with a satisfaction rate of 90.5%
- Volunteers inductions, Grief & Loss, Kitchen Health & Hygiene, Risk Management, Elder Abuse (New), WHS for Volunteers.

During the last week of May, Wollongong City Lord Mayor Cr Gordon Bradbery AM hosted a volunteer appreciation event at Wollongong Art Gallery, as part of National Volunteer Week celebrations. The event was attended by close to 200 volunteers who appreciated the recognition and the opportunity to get to know Council staff and other volunteers. The volunteers were recognised and thanked for the invaluable service they provide to the community.

### PERFORMANCE MEASURES

- Sick Leave | 8.13 Days (Q4 2016-17 6.86 Days)
- Number of Twitter followers for Council | 5,508 (Q4 2016-17 4,965)
- Carers Leave | 0.64 days (Q4 2016-17 0.58 Days)
- Lost Time Injury Frequency Rate | 14.64 (Q4 2016-17 18.75)
- Number of media releases issued | 45 (Q4 2016-17 50)
- Number of Council Facebook page 'likes' | 24,062 (Q4 2016-17 20,413)
- Workers compensation costs as a percentage of payroll | 1.75% (Q4 2016-17 1.02%)
- Telephone calls answered within 30 seconds | 83% (Q4 2016-17 75%)
- Enquiries made in person attended to within 5 minutes | 94% (Q4 2016-17 91%)

## GOAL 5 WE ARE A HEALTHY COMMUNITY IN A LIVEABLE CITY

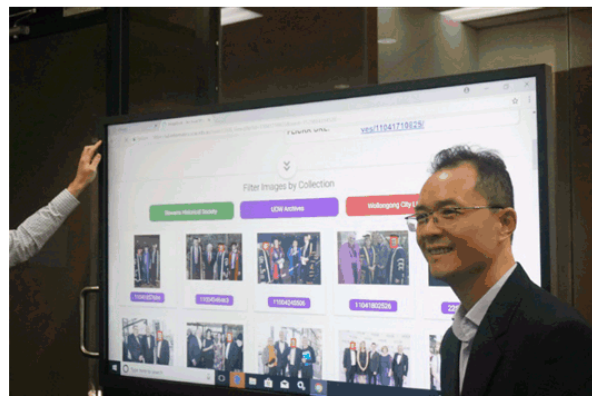
### WOLLONGONG CITY COUNCIL

#### Deliver Wollongong City Libraries Supporting Document 2017-2022

Outcomes against the Wollongong City Libraries supporting document during the past quarter included:

Completion of initial phase of Libraries Marketing Plan to improve focus and strategy for promotion of libraries; delivery of outreach programs to schools, shopping centres and other community spaces; delivery of "Be Connected" and "Tech Savvy" IT learning programs; continued development of strong partnerships with community and training organisations; delivery of the Comic Gong Festival, attended by more than 12,000 local and visiting pop culture fans; partnership projects and programs, such as the 'family pass' collaboration with the UoW Early Start centre, the 'Image Link' digital images project with UoW Information Technology school was progressed; and English conversation classes with the Salvation Army.

ImageLink is the outcome of a collaborative project with the University of Wollongong funded by a UoW Community Engagement Grant. Advanced visual technology is used to match photos based on how they look, rather than the words used to describe them. This creates a totally new way to explore our image collection, with the inclusion of images from the UoW Archives and Illawarra Historical Society.



*Team leader of the "ImageLink" project, Associate Professor Lei Wang PhD at the launch, 21 March 2018*



## GOAL 5: WE ARE A HEALTHY COMMUNITY IN A LIVEABLE CITY

### Implement, monitor and report on the Disability Inclusion Action Plan

The key actions for the quarter included:

- Easy English training was provided by the Council of Intellectual Disability to 14 Council Officers.
- Council convened a report back to people with disability on the progress of the Disability Inclusion Action Plan (DIAP) at Dapto Ribbonwood Centre in May. Council Officers reported to the community on Council's progress towards implementing the Plan and consulted with the community on upcoming work including the Beach Access Strategy.
- Council Officers engaged with young people with disability to inform the Fairy Creek Master Plan
- Council continued to develop the Public Toilet Strategy and the Beach Access Strategy which were identified as priorities in the Disability Inclusion Action Plan.
- Presentations were provided to the Illawarra Vocational Support Network at Wollongong TAFE and the Community Care Collective at Dapto Ribbonwood in May to let the community know Council's progress on the implementation of the Disability Inclusion Action Plan.

### Develop and implement priority replacement program for below standard play facilities

The renewal program for 13 playgrounds across the city was pursued. Installations completed included:

Wetherrall Park Primbee; Boyton Park Corrimal; Blaker Park Tarrawanna; Foy Avenue; Harry Graham Figtree; Gerringulli at Horsley; Pine Trees Park Windang; Ray Crump Primbee; Robinson Park Gwynneville; Matron Dunster Park Wombarra; Pop Errington Park Towradgi; Orana Park Unanderra; and Integral Energy Park Kembla Grange.

Further renewal works undertaken included the shade structure at King George V Oval Port Kembla..



*New playground at Matron Dunster Park, Wombarra opened at the end of June 2018.*



## GOAL 5: WE ARE A HEALTHY COMMUNITY IN A LIVEABLE CITY

### Deliver a range of youth services with a focus on youth participation and community development, targeted programs, music and culture, and sector development and coordination

National Youth Week in April provided opportunities for young people to share ideas, attend live events, have their voices heard on issues of concern to them, showcase their talents, celebrate their contribution to the community and have fun. Wollongong Youth Services worked in partnership with young people and service providers, to deliver four regional events, and four engagement opportunities.

Highlights included:

Koonawarra Sundown Mini Youth Festival, where a team of young people from Koonawarra developed the "You Decide" Koonawarra project, working with Youth Services staff to deliver the festival. The event included a mix of information stalls from services available to young people, food, activities, music, and an outdoor movie screening. This event increased the young people's capacity building, social connectedness and confidence. 350 young people and community members attended this event.

Sand & Soundz, in collaboration with Wollongong Youth Services, Careway's Thirroul, Bellambi Neighbourhood Centre and Youth Off The Streets. The event Sand & Soundz was a beachside festival held at Sandon Point Reserve Bulli. The activities entailed a DJ, chill out space, pop up skate & scoot ramps, colour party, soft board race, free food and coffee, virtual reality activities, airbrush tattoo's, soccer workshops, footy throwing, boxing workshops and information stalls. 135 young people and community members attended this event which allowed for young people to increase their social connectedness, participate and celebrate in a place based event.

During this quarter Youth Services delivered programs and activities to 5,574 young people including 2,410 in targeted programs, 1,859 for drop in, 1,331 in music and culture, 86 in engagement and community development, 91 support and referrals and 165 participants in sector development.

### PERFORMANCE MEASURES

- Community Transport trips | 34,323 (Q4 2016-17 – 41,865)
- Direct-Run District Level Community Facilities visitation | 59,100 (Q4 2016-17 – 58,941)
- Utilisation of Direct-Run District Level Community Facilities | 10,404 Hours (Q4 2016-17 – 9,993Hours)
- Social Support hours of service | 11,198 Hours (Q4 2016-17 – 10,028 Hours)
- Total visits commercial heated pools: Corrimal | 16,944(Q4 2016-17 – 17,655)
- Total visits commercial heated pools: Dapto | 7,857 (Q4 2016-17 – 5,892)
- Utilisation/visitation at pools | 125,524 (Q4 2016-17 – 98,263)
- Utilisation/visitation at beaches | 82,733 (Q4 2016-17 – 82,041)

## GOAL 6 WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

### WOLLONGONG CITY COUNCIL

#### Finalise design, approvals and commence construction of the Fowlers Road to Fairwater Drive road link

The overflow bridge structure (stage 1E) over the flood cut channel has been completed. All works relating to the Sydney Water main diversion, Stage 1B works, have been completed with the only outstanding task being the connection back to the Sydney Water main. Stage 1C and 1D works, relating to the relocation of powerlines within the rail corridor and Marshall St are in progress.

Tenders for the remaining Stage 2 and 3 works have closed and assessment of those tenders is underway.



*Completed bridge over the flood cut channel at West Dapto – Stage 1E Urban Release area.*

## GOAL 6 WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

### Blue Mile Tramway link reopens

The popular shared pathway linking Belmore Basin and North Wollongong Beach was reopened in June three months ahead of schedule, following a multimillion dollar overhaul.

The Blue Mile Tramway Seawall and shared path upgrade was reopened by Senator the Hon Concetta Fierravanti-Wells Minister for International Development and the Pacific and Wollongong City Lord Mayor Cr Gordon Bradbery AM who, together unveiled a plaque commemorating the significant project.

The area known as the Tramway is about 500 metres long and was originally built for coal wagons to haul coal from the Mt Pleasant mine down to the Harbour. The historic link was closed in March 2017 for a project that was expected to take about 18 months to complete. The works included the construction of a new seawall, new balustrade, lighting and seating and an upgraded and widened shared pathway.

The new seawall features 150 precast reinforced concrete panels – that weigh between 6 and 12 tonnes each. There was 750 metres of new kerbing and pit and pipe drainage put in along the site and 15 new light poles.

The shared pathway is wider, better lit and has seats where people can stop and enjoy the view along the way.

Underfoot there are some 8,500 pavers and 19,000 individual stone cobbles have been laid and 520 metres of locally-made stainless steel and painted balustrade form the new sea-side handrail.



*Blue Mile Tramway Seawall and Shared Path Upgrade reopening, June 2018*



## GOAL 6: WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT

### Continue to construct Stage 1 of the Grand Pacific Walk

Construction of Sections 1, 2 and 4 have continued to progress at reasonable rates during the last quarter. Their completion is scheduled for mid July 2018. Outstanding works include the completion of the boardwalk at the northern end of Section 2, retaining wall at the northern end of Section 1 and some additional boardwalk at the location of a bridge along Section 2. Construction of the new pathway in front of the shops at Stanwell Park has also been progressing well but has taken longer than anticipated due to the work being very detailed.

A vital link on the Grand Pacific Walk, joining Stanwell Park and Coalcliff, has come a step closer with Council confirming that Murrawal Road will link the newly constructed boardwalk on Lawrence Hargrave Drive into Stanwell Park.

Late last year concerns by a few residents over the inclusion of Murrawal Road in the project prompted a review of the route. Council called for independent feedback on five options to link Coalcliff and the Stanwell Park shops. The review considered gradients, constructability, impact on private property, safety, traffic impacts, heritage, flooding and cost. We also provided details of the five options to the community and asked for their feedback on the routes.

Based on the criteria set out in the review the report determined that Murrawal Road provided the best route for this connection. Council has taken onboard feedback collected during the community consultation and made some changes to the plans for Murrawal Road. These include increasing the size of some drainage pits to reduce water flows into private property during large storm events. Design changes have also been made to reduce entry speeds onto Murrawal Road and to slow traffic into the area.

The completion of this vital link between the villages of Coalcliff and Stanwell Park would bring benefits to the local community. Work will commence in July 2018.



*Boardwalk at section 2 of the Grand Pacific Walk, June 2018*

### PERFORMANCE MEASURES

- Delivery of Council's Capital Program | 101 % (2016/17 Q4 – 103%)

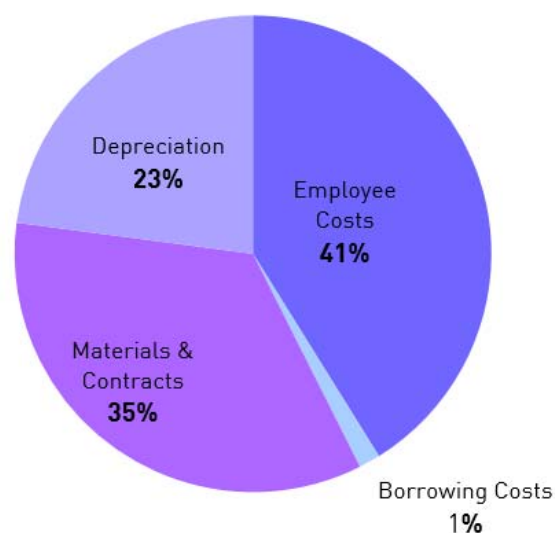
# HOW WE PERFORMED AGAINST BUDGETS

## WOLLONGONG CITY COUNCIL

### Budget 2017-18

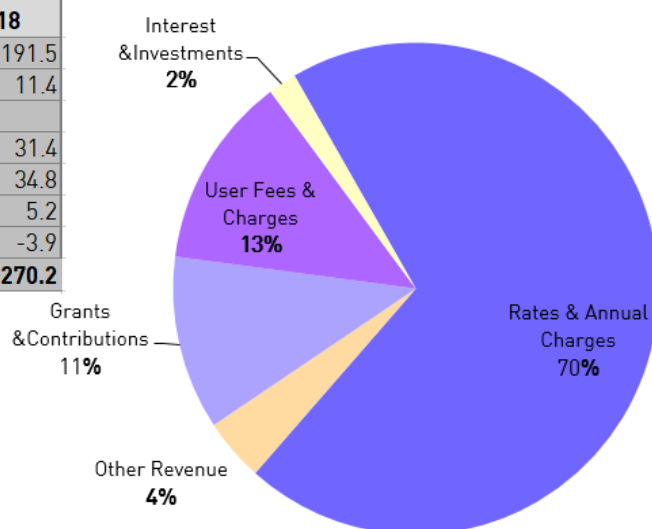
The graph below shows Council's expenses from ordinary activities by expense type for the year:

Expense Type (\$'M)	Current Budget	Pre Audit Actuals 30 June 2018
Employee Costs less Internal Charges	108.8	107.8
Borrowing Costs	3.8	3.8
Materials & Contracts	92.3	90.4
Depreciation	59.9	60.1
<b>Total</b>	<b>264.9</b>	<b>262.2</b>



The graph below shows Council's revenue from ordinary activities by:

Income Type (\$'M)	Current Budget	Pre Audit Actuals 30 June 2018
Rates & Annual Charges	191.3	191.5
Other Revenue	10.4	11.4
Profit on disposal of Assets	0.0	
Grants & Contributions	30.7	31.4
User Fees & Charges	35.3	34.8
Interest & Investments	5.4	5.2
Loss on Disposal of Assets	1.2	-3.9
<b>Total</b>	<b>274.2</b>	<b>270.2</b>





# PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

## WOLLONGONG CITY COUNCIL

The results presented in this Annual Review are unaudited and as yet only include estimates for the joint venture operations of Civic West and Civic Risk insurance pools that are completed externally. The overall result for the year ending 30 June 2018 is positive compared to budget and is in line with the longer term direction established through the Securing Our Future program.

The Total Funds Result (annual movement in Available Funds) indicates an improvement of \$0.6 million that is inclusive of a proposed transfer of \$1.1 million to internally restricted cash for Strategic Projects. This is consistent with the practise in recent years where windfalls or improvements beyond planned targets are held centrally to be allocated through Council's planning process. The full Fund Result improvement of \$1.7 million is not proposed to be transferred as there are a number of revenue funded projects that were in progress at the end of this financial year that will require reintroduction into the 2018/19 year.

The Operating Surplus [pre capital] of \$8.1 million represents deterioration against budget of \$1.3 million that is made up of both cash and non cash variations. The major variations are summarised broadly below with further details provided through this report. Favourable variations are identified as (F) and unfavourable (U):

### Non Cash Variations (no Fund impact)

- Loss on disposal of assets **\$5.1M (U)**
- Revaluation of Workers' compensation provisions **\$0.5M (U)**
- Depreciation expense **\$0.2M (U)**
- Revaluation of employee leave entitlements **\$1.1 (F)**
- Insurance Pool revaluation **\$0.8M (F)**
- Non cash employee expenses **\$0.3 (F)**

### Funded Variations (no Fund impact)

These are variations that are funded from restricted cash or transfer of projects from the capital budget to operational budget to comply with accounting treatments. These variations include:

- Reclassification of expenditure from capital to operational **\$1.2 (U)**
- Projects funded from restricted cash in progress at end of year **\$1.2M (F)**
- Additional operational grants received (transferred to restricted cash) **\$0.6M (F)**
- Net improvement in domestic waste management **\$0.4M (F)**

### Cash Improvements

- Net operational result for waste facility **\$0.5M (F)**
- Projects in progress (general revenue funded) **\$0.5M (F)**
- Development assessment income **\$0.3M (F)**

The Operating Result shows a deterioration of \$3.9 million compared to budget that includes the above variations as well as a lower value of contributed assets than were forecast that does not impact on the Fund Result

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

The total value of Capital Works delivered was \$96.1 million compared to a budget of \$96.9 million. The lower expenditure was largely due to the re-classification of \$1.2M of capital expenditure as operational maintenance.

The following table and comments provide a summary view of the result. Full financial performance details and implications on Council's financial position are contained within the attached Budget Review Statement.

**TABLE 1**

FORECAST POSITION		Original Budget	Revised Budget	YTD Actual	Variation
KEY MOVEMENTS		1-Jul	30-Jun	30-Jun	
Operating Revenue	\$M	261.5	274.2	270.2	(4.0)
Operating Costs	\$M	(269.9)	(264.9)	(262.1)	2.7
<b>Operating Result [Pre Capital]</b>	<b>\$M</b>	<b>(8.4)</b>	<b>9.4</b>	<b>8.1</b>	<b>(1.3)</b>
Capital Grants & Contributions	\$M	44.9	43.2	40.6	(2.6)
<b>Operating Result</b>	<b>\$M</b>	<b>36.4</b>	<b>52.6</b>	<b>48.7</b>	<b>(3.9)</b>
<b>Funds Available from Operations</b>	<b>\$M</b>	<b>54.4</b>	<b>65.5</b>	<b>64.3</b>	<b>(1.2)</b>
<b>Capital Works</b>		<b>91.4</b>	<b>96.9</b>	<b>96.1</b>	<b>0.8</b>
<b>Contributed Assets</b>		<b>3.6</b>	<b>23.5</b>	<b>18.2</b>	<b>5.3</b>
Transfer to Restricted Cash		-	13.8	13.8	-
Borrowings Repaid	\$M	7.5	7.5	7.5	-
Funded from:					
- Operational Funds	\$M	54.4	58.0	56.8	(1.2)
- Other Funding	\$M	38.4	72.0	67.6	(4.4)
<b>Total Funds Surplus/(Deficit)</b>	<b>\$M</b>	<b>(9.7)</b>	<b>(4.2)</b>	<b>(3.6)</b>	<b>0.5</b>

The following is a summary of variations at Financial Statement level with a more comprehensive list provided in Table 7 in this report.

### 1 Income & Expense

The primary variations and issues are discussed below with favourable changes identified as (F) and unfavourable (U). A more comprehensive list is provided in Table 7.

- Rates & Annual Charges \$191K (F). This variance is mainly the result of higher domestic waste income (\$119K) and other more minor variations in residential rates.
- User Charges and Fees \$492K (U). This variation is due to lower commercial tipping fees (\$523K) that have been offset by lower waste facility operating costs, Kembla Grange Lawn Cemetery (\$180K), Wollongong Crematorium (\$78K) associated with closure of the facility, sports fields (\$87K) and other more minor variations. These have been offset by improved development assessment (\$350K) and tourist parks (\$126K) income.
- Interest and Investment Revenues \$195K (U). This negative variance is due to negative fair value movements.
- Other Revenue \$152K (F). This favourable variance is due to additional metal recycling income (\$105K), and other more minor items offset by lower parking infringement income (\$131K).

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

- Grants and Contributions – Operating \$668K (F). This variation is mainly due to the timing of grants and project progress for the Heritage Advisor (\$254K) Port Kembla Community investment fund (\$289K) projects.
- Grants and Contributions – Capital \$2.6M (U). This variation is largely due to timing of contributed assets including West Dapto (\$5.4M) partially offset by the acceleration of funded projects, largely relating to the Restart Illawarra grants.
- Insurance pool valuation – \$802K (F). This variation is the estimation of the possible change in the valuation of the equity in the joint venture operations of Westpool and United Independent Pools.
- Loss on Disposal of Assets \$5.1M (F). This is due to the replacement of assets that still had a residual value.
- Employee Costs \$804K (F). This favourable variance is mainly due to non cash variations that that are associated with the valuation employee leave and workers compensation liabilities. Employee leave provision has decreased by \$1.1million whilst there has been an increase in the workers' compensation provision \$0.5 million. In addition there has been a range of other smaller variations including workers' compensation (\$156K) and conferences and training (\$101K).
- Materials, Contracts and Other Expenses \$2.3M (F). The favourable variance is mainly attributable to progress of EPA levy (\$678K), recreation assets (\$493K), funded projects (\$471K) waste facility expenses (\$319K), crematorium and cemeteries (\$309K), Domestic Waste Contracts (\$292K), building maintenance (\$228K), roads and bridges maintenance (\$175K) and a range of other more minor variations offset partially by the operational contingency provision for under expenditure (\$2.9M) and reclassification of capital expenditure as maintenance (\$1.2M).
- Depreciation \$164K (U). This represents a very minor variation in the overall depreciation budget of \$60M.
- Internal Charges \$263K (U). This unfavourable variance represents an a lower level of net operational resources applied for the delivery of the capital program.

## 2 Capital Budget

As at 30 June 2018, Council had expended \$96.1 million or 99.2% of the approved annual capital budget of \$96.9 million. Whilst the full program was delivered, expenditure of \$1.2M was reclassified as maintenance from capital.

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

### 3 Cash & Investments

Council's actual cash and investments show an increase of \$11.3 million compared to the March Quarter projections that have been impacted by the timing of supplier payments and debtor receipts and favourable operational income and expenditure compared to budget.

**TABLE 2**

CASH, INVESTMENTS & AVAILABLE FUNDS				
	Actual 2016/17	December QR 2017/18	March QR 2017/18	Actual Ytd June 2018
	\$M	\$M	\$M	\$M
Total Cash and Investments	167.6	143.5	146.5	157.8
Attributed to:				
External Restrictions				
Developer Contributions	16.4	22.7	21.1	19.0
Specific Purpose Unexpended Grants	3.3	1.6	0.2	2.7
Special Rates Levy City Centre	0.3	0.2	0.2	0.1
Unexpended Loans	27.4	24.5	20.5	21.7
Domestic Waste Management	11.1	12.1	12.4	12.8
Private Subsidies	4.9	5.0	5.2	5.0
West Dapto Home Assistance	10.2	10.5	10.5	10.5
Stormwater Management Charge	1.4	0.3	0.7	1.3
Carbon Pricing	0.9	-	-	-
Total External Restrictions	75.8	77.0	70.9	73.1
Internal Restrictions				
Property Investment Fund	8.3	8.3	8.3	8.3
Future Projects*	5.2	4.6	4.6	-
Property Development**	3.9	3.9	3.4	-
Strategic Projects*	30.2	40.0	38.6	53.3
Sports Priority program***	0.4	0.3	0.3	0.6
Car Parking strategy	1.1	0.9	1.0	1.1
MacCabe Park Development	1.0	1.1	1.1	1.1
Darcy Wentworth Park	0.2	0.2	0.2	0.2
Garbage Disposal Facility	5.9	0.4	0.4	2.2
Telecommunications Revenue***	0.2	0.2	0.3	-
West Dapto **	0.5	0.8	4.8	0.8
Natural Areas	0.4	0.4	0.2	0.3
Lake Illawarra Management Fund	0.2	0.2	0.2	0.2
Total Internal Restrictions	57.4	61.5	63.4	68.1
Available Cash	34.4	5.0	12.2	16.5
Net Payable & Receivables	(7.4)	9.7	10.7	6.9
Payables	(41.6)	(24.1)	(23.8)	(30.8)
Receivables	23.5	22.8	23.5	27.0
Other	10.7	11.0	11.0	10.6
Available Funds	27.0	14.7	22.8	23.4

Internal Restrictions marked with \* above have had the actual balances combined as per Council resolution, 3 April 2018.

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

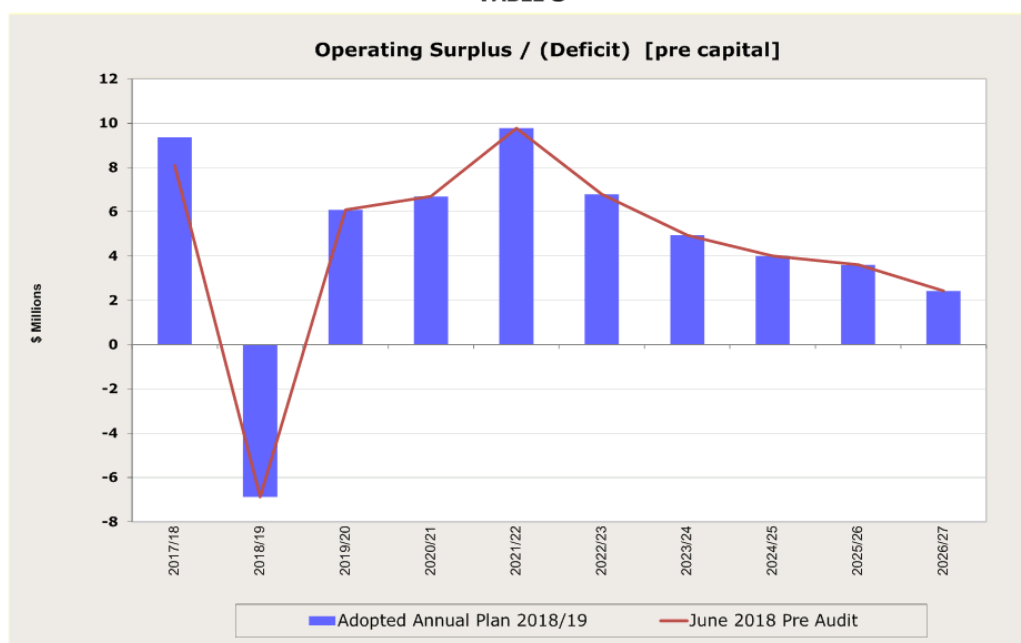
### 4 Long Term Financial Projections

The Long Term Forecast charts shown below include the pre audit result for 2017-18. Forecasts for future years are those contained in the Adopted Operational Plan and Delivery Program 2018-2028. The forecast for years 2018-19 and beyond have not been adjusted at this stage to reflect any timing issues that may impact on the future year's operating result forecasts such as the introduction of budget for the finalisation of projects that were in progress at the end of the year. It is proposed that any adjustments necessary will be considered as part of the September Quarterly Review for 2018-19.

#### LONG TERM OPERATING SURPLUS/(DEFICIT) [PRE CAPITAL]

The Operating Result [pre capital] provides an indication of the long term viability of Council. In broad terms, a deficit from operations indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and continue to renew existing assets. The early payment of the first two instalments of the Financial Assistance Grant has had a positive impact on the 2017-18 result and conversely a negative result on projections for 2018-19. The slight deterioration in the 2017-18 result compared to budget is due to a range of factors that have been discussed earlier in this report and generally do not impact on the Funds Result. The following table does not include the potential future impact of operational projects that were in progress at 30 June that will be introduced into future periods. It is proposed that any adjustments necessary will be considered as part of the September Quarterly Review for 2018-19.

TABLE 3



#### FUNDS AVAILABLE FROM OPERATIONS

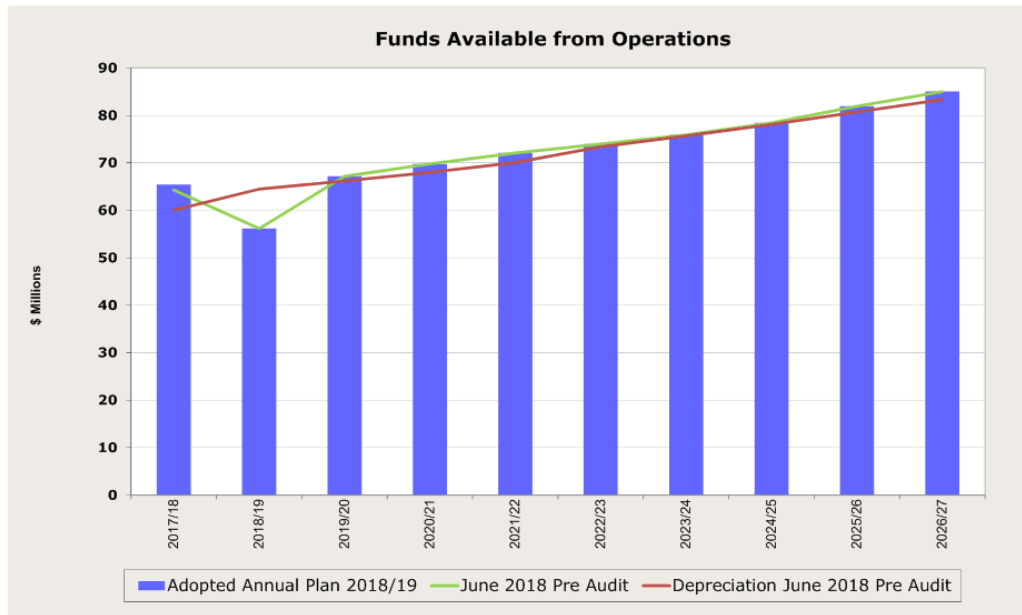
The Funds Available from Operations is a primary objective of Council over time to provide for effective renewal of assets and growth in assets.

The following graph also shows forecast depreciation expenses compared to Funds available from Operations. This is an important indicator as it demonstrates the capacity to generate sufficient funds from operations to meet asset renewal requirements. The graphs generally show Council achieving its target of providing funds from operations equal to depreciation.



## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

**TABLE 4**

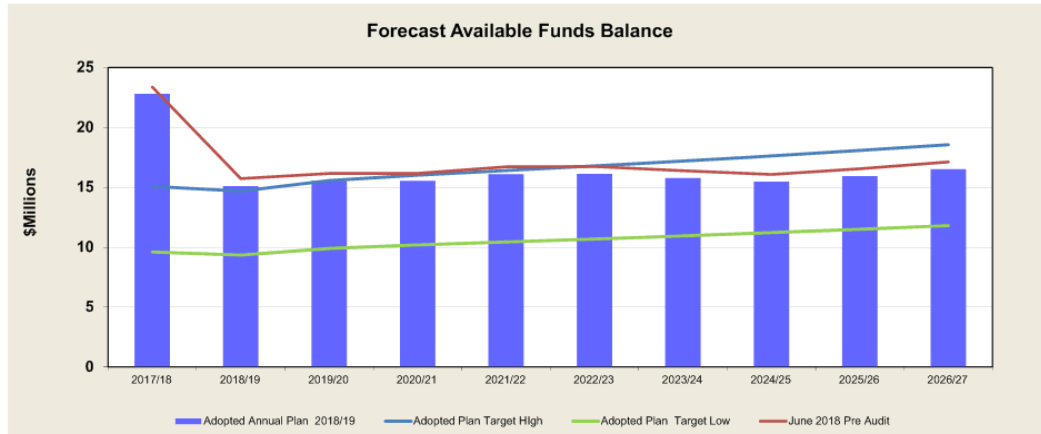


### AVAILABLE FUNDS

Available Funds are the uncommitted funds of an organisation that assist in meeting the short term cash requirements, provide contingency for unexpected costs or loss of revenue, and provide flexibility to take advantage of opportunities that may arise from time to time. Council's Financial Strategy has a target to achieve and maintain an Available Funds position between 3.5% and 5.5% of operational revenue [pre capital]. Based on the 2018-19 Adopted Annual Plan the target range for Available Funds is between \$9.4 million and \$12.1 million (lower range) and \$14.7 million and \$19.0 million (upper range) over the life of the Long Term Financial Plan. The result for the year ended 30 June 2018 indicates an improvement of \$0.7 million in Available Funds after allowing for an additional \$1.1M that has been transferred to the Strategic Projects Restricted Asset. This is consistent with the approach that has been used over the last four financial years where windfalls or improvements in financial results beyond those planned in the Securing Our Future Program are held centrally to be allocated through Council's planning process. Table 5 below is inclusive of the proposed transfer of the improvement in the result to restricted cash for Strategic Projects.

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

**TABLE 5**



## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

TABLE 6

WOLLONGONG CITY COUNCIL				
1 July 2017 to 30 June 2018				
	2017/18 Original Budget \$'000	2017/18 Current Budget \$'000	2017/18 Actual YTD \$'000	2017/18 Variance \$'000
<b>Income Statement</b>				
<b>Income From Continuing Operations</b>				
<b>Revenue:</b>				
Rates and Annual Charges	190,941	191,259	191,450	191
User Charges and Fees	35,691	35,300	34,807	(492)
Interest and Investment Revenues	4,321	5,357	5,162	(195)
Other Revenues	9,705	10,402	10,554	152
Grants & Contributions provided for Operating Purposes	20,838	30,695	31,363	668
Grants & Contributions provided for Capital Purposes	44,858	43,240	40,635	(2,605)
<b>Other Income:</b>				
Insurance Pool Valuation	0	0	802	802
Profit/Loss on Disposal of Assets	0	1,228	(3,905)	(5,133)
<b>Total Income from Continuing Operations</b>	<b>306,353</b>	<b>317,480</b>	<b>310,869</b>	<b>(6,611)</b>
<b>Expenses From Continuing Operations</b>				
Employee Costs	125,906	122,841	122,037	804
Borrowing Costs	3,849	3,848	3,819	30
Materials, Contracts & Other Expenses	93,150	93,895	91,572	2,323
Depreciation, Amortisation + Impairment	64,340	59,900	60,065	(164)
Internal Charges (labour)	(15,702)	(14,033)	(14,192)	159
Internal Charges (not labour)	(1,618)	(1,573)	(1,151)	(422)
<b>Total Expenses From Continuing Operations</b>	<b>269,926</b>	<b>264,879</b>	<b>262,149</b>	<b>2,730</b>
<b>Operating Results From Continuing Operations</b>	<b>36,427</b>	<b>52,602</b>	<b>48,720</b>	<b>(3,881)</b>
<b>Net Operating Result for the Year</b>	<b>36,427</b>	<b>52,602</b>	<b>48,720</b>	<b>(3,881)</b>
<b>Net Operating Result for the Year before Grants &amp; Contributions provided for Capital Purposes</b>				
	<b>(8,431)</b>	<b>9,361</b>	<b>8,085</b>	<b>(1,276)</b>
<b>NET SURPLUS (DEFICIT) [Pre capital] %</b>	<b>11.9%</b>	<b>16.6%</b>	<b>15.7%</b>	<b>58.7%</b>
<b>Funding Statement</b>				
<b>Net Operating Result for the Year</b>	<b>36,427</b>	<b>52,602</b>	<b>48,720</b>	<b>(3,881)</b>
<b>Add back :</b>				
- Non-cash Operating Transactions	80,942	75,609	80,200	4,591
- Restricted cash used for operations	13,286	17,551	15,360	(2,192)
- Income transferred to Restricted Cash	(63,408)	(67,259)	(66,356)	903
- Payment of Accrued Leave Entitlements	(12,718)	(13,035)	(12,807)	228
- Insurance Pool Valuation	0	0	(802)	(802)
<b>Funds Available from Operations</b>	<b>54,529</b>	<b>65,468</b>	<b>64,315</b>	<b>(1,153)</b>
Borrowings repaid	(7,486)	(7,486)	(7,513)	(27)
<b>Operational Funds Available for Capital Budget</b>	<b>47,043</b>	<b>57,981</b>	<b>56,802</b>	<b>(1,179)</b>
<b>CAPITAL BUDGET</b>				
Assets Acquired	(91,373)	(96,892)	(96,078)	814
Contributed Assets	(3,600)	(23,492)	(18,167)	5,325
Transfers to Restricted Cash	(140)	(13,765)	(13,765)	0
<b>Funded From :-</b>				
- Operational Funds	47,043	57,981	56,802	(1,179)
- Sale of Assets	1,750	10,864	10,923	59
- Internally Restricted Cash	9,241	11,785	11,094	(690)
- Borrowings	0	0	0	0
- Capital Grants	9,641	12,752	13,546	794
- Developer Contributions (Section 94)	6,665	5,146	5,373	227
- Other Externally Restricted Cash	5,630	6,602	6,819	217
- Other Capital Contributions	5,428	24,839	19,822	(5,017)
<b>TOTAL FUNDS SURPLUS / (DEFICIT)</b>	<b>(9,715)</b>	<b>(4,181)</b>	<b>(3,631)</b>	<b>549</b>

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

**TABLE 7**

MAJOR VARIATIONS				
Compared to Budget	\$'000s	Offsetting Items for Fund	Surplus	Deficit
				Net by type
<b>REVENUES FROM ORDINARY ACTIVITIES</b>				
<b>Rates &amp; Annual Charges</b>				
Domestic Waste Charges	119			
Other Rates	(84)	156		<b>191</b>
<b>User Charges &amp; Fees</b>				
Development Assessment/Planning & Building Certification	103	253		
Commercial Tipping Income			(495)	
Crematorium & Cemeteries	(257)			
Tourist Park Income		136		
Sports Fields & Facilities			(150)	
Domestic Waste Additional Charges	(29)			
Other			(53)	<b>(492)</b>
<b>Interest and Investment Income</b>				
Outstanding Rates			(30)	
Negative fair value movements	(157)		(8)	<b>(195)</b>
<b>Other Revenue</b>				
Kembla Terraces Fair Value	(171)			
Parking Infringements			(131)	
Recycling Income		98		
Storm Event claim prior year		83		
Rating Recovery of Legal Costs		69		
Domestic Waste Additional Charges	(10)			
Other		214		<b>152</b>
<b>Insurance Pool Valuation</b>	802			<b>802</b>
<b>EXPENSES FROM ORDINARY ACTIVITIES</b>				
<b>Employee Costs</b>				
Re-valuation of employee leave entitlement	1,150			
Staff Vacancies & Overtime	(203)	1,010		
Workers Compensation Provision	(484)			
Workers Compensation Expense		157		
Conferences & Training		101		
Centrally held provision for savings			(1,229)	
Funded Operational Projects	(96)			
On-cost Portion Overall Lower Expenditure	345			
Other	79	(26)		<b>804</b>



## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

**TABLE 7 (CONT)**

MAJOR VARIATIONS				
Compared to Budget	\$'000s	Offsetting Items for Fund	Surplus	Deficit
				Net by type
<b>Materials, Contracts &amp; Other Expenses</b>				
Re-classification of Capital Works	(1,196)			
Waste EPA levy & Operational Savings			990	
Operational Works delivered using internal resources	984			
Domestic Waste	270			
Crematorium & Cemeteries	257		50	
IT Procurement/Support			256	
CBD Maintenance			224	
Street/Gutter Illegal Dumping			166	
Pools & Beaches			148	
Insurance Provision Increase	(140)			
Inspections for Works & Services			128	
Communications & Engagement			111	
Playgrounds	40		59	
Centrally held provision for savings/WIP	(1,266)			(1,339)
Funded Operational Projects to be continued	2,089			
Various other	(17)		509	
				<b>2,323</b>
<b>Borrowing Costs</b>			30	<b>30</b>
<b>Depreciation</b>	(160)			<b>(160)</b>
<b>Internal Charges</b>				
Capital Works delivered using internal resources	100		621	
Operational Works delivered using internal resources	(984)			<b>(263)</b>
<b>Profit &amp; Loss on Disposal of Assets</b>				
Replacement of Assets not fully depreciated	(5,133)			<b>(5,133)</b>
<b>Grants &amp; contribution - Operating</b>				
Heritage Advisor Project	254			
Port Kembla Community Infrastructure	289			
Financial Assistance			123	
Other	3			<b>669</b>
<b>Operating Variation [pre capital]</b>	<b>(3,503)</b>	<b>5,666</b>	<b>(3,435)</b>	<b>(1,272)</b>
<b>Capital Grants &amp; Contributions</b>				
Restart NSW Grant	2,646			
Contributed Assets				
West Dapto	(2,924)			
Other Contributed Assets	(2,450)		49	
Other	74			<b>(2,605)</b>
<b>Operating Variation [post capital]</b>	<b>(6,157)</b>	<b>5,715</b>	<b>(3,435)</b>	<b>(3,877)</b>

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

TABLE 7 (CONT)

MAJOR VARIATIONS				
Compared to Budget	\$'000s	Offsetting Items for Fund	Surplus	Deficit
				Net by type
<b>FUNDING STATEMENT</b>				
<b>Non Cash Expenses</b>				
Workers Compensation Provision	484			
Depreciation	160			
Leave Liability including Provision Adjustment	(1,150)			
Loss on Disposal of Assets	5,133			
Kembla Terraces Fair Value	171			
Insurance Liability Provision Increase	140			
Employee On-costs	(352)			<b>4,587</b>
<b>Restricted Cash Used for Operations</b>				
Internally funded projects	(1,184)			
Externally funded project adjustments	(809)			
West Dapto Material Re-classification			(1,465)	
Centrally held provision for savings/WIP	1,266			<b>(2,192)</b>
<b>Income Transferred to Restricted Cash</b>				
Contributed Assets	5,374			
Domestic Waste	(422)			
Other Contributions & Grants	(3,266)			
Transfer of surplus to Strategic Projects			(1,100)	
Interest on Restricted Assets Transferred to Reserves	157			
City Centre Rates	84			
Other	(23)	99		<b>903</b>
<b>Payment of Accrued Leave Entitlements</b>		228		<b>228</b>
<b>Insurance Pool Valuation</b>	(802)			<b>(802)</b>
<b>Borrowings Repaid</b>			(27)	<b>(27)</b>
<b>OPERATIONAL FUNDS AVAILABLE FOR CAPITAL</b>	<b>(1,196)</b>	<b>6,042</b>	<b>(6,027)</b>	<b>(1,180)</b>
<b>CAPITAL BUDGET</b>				
Capital Program Additional Expenditure			(382)	
Capital Program Additional Funding		915		
Re-classification of Capital Works	1,196			
Contributed Assets	5,325			
Contributed Assets Income Recognised	(5,325)			
				1,729
<b>TOTAL FUNDS SURPLUS/(DEFICIT)</b>	<b>-</b>	<b>6,957</b>	<b>(6,409)</b>	<b>549</b>

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

### CAPITAL PROJECT REPORT

as at the period ended 30 June 2018

ASSET CLASS PROGRAMME	\$'000		\$'000		\$'000	
	CURRENT BUDGET		Actual		VARIATION	
	EXPENDITURE	OTHER FUNDING	EXPENDITURE	Funding	EXPENDITURE	OTHER FUNDING
<b>Roads And Related Assets</b>						
Traffic Facilities	2,807	(1,912)	2,938	(2,134)	131	(221)
Public Transport Facilities	374	(155)	361	(157)	(14)	(2)
Roadworks	13,614	(2,791)	13,157	(2,957)	(457)	(166)
Bridges, Boardwalks and Jetties	2,304	0	2,151	(5)	(153)	(5)
<b>TOTAL Roads And Related Assets</b>	<b>19,099</b>	<b>(4,858)</b>	<b>18,607</b>	<b>(5,252)</b>	<b>(492)</b>	<b>(394)</b>
<b>West Dapto</b>						
West Dapto Infrastructure Expansion	11,130	(11,130)	11,414	(11,414)	284	(284)
<b>TOTAL West Dapto</b>	<b>11,130</b>	<b>(11,130)</b>	<b>11,414</b>	<b>(11,414)</b>	<b>284</b>	<b>(284)</b>
<b>Footpaths And Cycleways</b>						
Footpaths	3,695	(1,121)	3,828	(1,128)	133	(7)
Cycle/Shared Paths	14,586	(3,965)	14,385	(4,160)	(201)	(195)
Commercial Centre Upgrades - Footpaths and Cycleways	4,028	(600)	4,161	(516)	133	84
<b>TOTAL Footpaths And Cycleways</b>	<b>22,308</b>	<b>(5,687)</b>	<b>22,374</b>	<b>(5,804)</b>	<b>66</b>	<b>(118)</b>
<b>Carparks</b>						
Carpark Construction/Formalising	198	(120)	209	(120)	11	0
Carpark Reconstruction or Upgrading	2,105	(73)	2,183	(82)	79	(9)
<b>TOTAL Carparks</b>	<b>2,303</b>	<b>(193)</b>	<b>2,393</b>	<b>(201)</b>	<b>90</b>	<b>(9)</b>
<b>Stormwater And Floodplain Management</b>						
Floodplain Management	2,709	(1,082)	2,699	(1,033)	(10)	48
Stormwater Management	3,827	(210)	3,507	(207)	(320)	3
Stormwater Treatment Devices	236	(10)	218	(10)	(18)	(0)
<b>TOTAL Stormwater And Floodplain Management</b>	<b>6,772</b>	<b>(1,301)</b>	<b>6,424</b>	<b>(1,250)</b>	<b>(348)</b>	<b>52</b>
<b>Buildings</b>						
Cultural Centres (IPAC, Gallery, Townhall)	1,310	0	1,171	0	(138)	0
Administration Buildings	1,547	(20)	1,500	(20)	(47)	(0)
Community Buildings	7,722	(834)	7,615	(1,193)	(106)	(359)
Public Facilities (Shelters, Toilets etc.)	605	0	532	0	(73)	0
Carbon Abatement	1,128	(825)	1,132	(826)	4	(1)
<b>TOTAL Buildings</b>	<b>12,312</b>	<b>(1,679)</b>	<b>11,951</b>	<b>(2,039)</b>	<b>(361)</b>	<b>(360)</b>
<b>Commercial Operations</b>						
Tourist Park - Upgrades and Renewal	884	0	894	0	10	0
Crematorium/Cemetery - Upgrades and Renewal	320	0	232	0	(88)	0
Leisure Centres & RVGC	171	0	176	0	5	0
<b>TOTAL Commercial Operations</b>	<b>1,376</b>	<b>0</b>	<b>1,302</b>	<b>0</b>	<b>(74)</b>	<b>0</b>
<b>Parks Gardens And Sportfields</b>						
Play Facilities	1,489	(146)	1,432	(145)	(57)	1
Recreation Facilities	569	(486)	547	(476)	(22)	11
Sporting Facilities	1,136	(402)	1,170	(455)	34	(53)
<b>TOTAL Parks Gardens And Sportfields</b>	<b>3,195</b>	<b>(1,034)</b>	<b>3,149</b>	<b>(1,075)</b>	<b>(46)</b>	<b>(41)</b>
<b>Beaches And Pools</b>						
Beach Facilities	162	0	99	0	(64)	0
Rock/Tidal Pools	1,262	(165)	1,194	(190)	(68)	(25)
Treated Water Pools	973	(9)	859	(18)	(114)	(10)
<b>TOTAL Beaches And Pools</b>	<b>2,397</b>	<b>(174)</b>	<b>2,151</b>	<b>(208)</b>	<b>(246)</b>	<b>(34)</b>

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

### CAPITAL PROJECT REPORT

as at the period ended 30 June 2018

ASSET CLASS PROGRAMME	\$'000		\$'000		\$'000	
	CURRENT BUDGET		Actual		VARIATION	
	EXPENDITURE	OTHER FUNDING	EXPENDITURE	Funding	EXPENDITURE	OTHER FUNDING
<b>Natural Areas</b>						
Natural Area Management and Rehabilitation	317	(10)	309	(10)	(9)	(0)
<b>TOTAL Natural Areas</b>	<b>317</b>	<b>(10)</b>	<b>309</b>	<b>(10)</b>	<b>(9)</b>	<b>(0)</b>
<b>Waste Facilities</b>						
Whytes Gully New Cells	6,973	(6,973)	6,425	(6,246)	(548)	727
Whytes Gully Renewal Works	205	(205)	390	(390)	185	(185)
Helensburgh Rehabilitation	50	(50)	28	(28)	(22)	22
<b>TOTAL Waste Facilities</b>	<b>7,228</b>	<b>(7,228)</b>	<b>6,843</b>	<b>(6,664)</b>	<b>(385)</b>	<b>564</b>
<b>Fleet</b>						
Motor Vehicles	1,545	(814)	1,606	(823)	61	(9)
<b>TOTAL Fleet</b>	<b>1,545</b>	<b>(814)</b>	<b>1,606</b>	<b>(823)</b>	<b>61</b>	<b>(9)</b>
<b>Plant And Equipment</b>						
Portable Equipment (Mowers etc.)	115	(42)	139	(762)	24	(720)
Mobile Plant (trucks, backhoes etc.)	3,543	(884)	3,804	(381)	261	502
Fixed Equipment	65	(10)	65	(10)	(0)	0
<b>TOTAL Plant And Equipment</b>	<b>3,723</b>	<b>(936)</b>	<b>4,008</b>	<b>(1,154)</b>	<b>285</b>	<b>(218)</b>
<b>Information Technology</b>						
Information Technology	1,372	(6)	1,279	(6)	(93)	(0)
<b>TOTAL Information Technology</b>	<b>1,372</b>	<b>(6)</b>	<b>1,279</b>	<b>(6)</b>	<b>(93)</b>	<b>(0)</b>
<b>Library Books</b>						
Library Books	1,162	(6)	1,166	(6)	3	0
<b>TOTAL Library Books</b>	<b>1,162</b>	<b>(6)</b>	<b>1,166</b>	<b>(6)</b>	<b>3</b>	<b>0</b>
<b>Public Art</b>						
Public Art Works	40	(18)	38	(17)	(2)	1
Art Gallery Acquisitions	164	(49)	160	(49)	(4)	0
<b>TOTAL Public Art</b>	<b>204</b>	<b>(67)</b>	<b>198</b>	<b>(66)</b>	<b>(6)</b>	<b>1</b>
<b>Emergency Services</b>						
Emergency Services Plant and Equipment	254	0	263	0	9	0
<b>TOTAL Emergency Services</b>	<b>254</b>	<b>0</b>	<b>263</b>	<b>0</b>	<b>9</b>	<b>0</b>
<b>Land Acquisitions</b>						
Land Acquisitions	709	(609)	637	(599)	(72)	10
<b>TOTAL Land Acquisitions</b>	<b>709</b>	<b>(609)</b>	<b>637</b>	<b>(599)</b>	<b>(72)</b>	<b>10</b>
<b>Non-Project Allocations</b>						
Capital Project Contingency	(524)	0	0	0	524	0
Capital Project Plan	10	0	4	0	(6)	0
<b>TOTAL Non-Project Allocations</b>	<b>(514)</b>	<b>0</b>	<b>4</b>	<b>0</b>	<b>518</b>	<b>0</b>
<b>GRAND TOTAL</b>	<b>96,892</b>	<b>(35,732)</b>	<b>96,078</b>	<b>(36,572)</b>	<b>(815)</b>	<b>(640)</b>



## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

### Manager Project Delivery Division

#### Commentary on June 2018 Capital Budget Report

On 26 June 2017 Council approved a Capital Budget for 2017-18 of \$91.4M. At the end of June 2018 the approved Capital Budget had increased to \$96.9M with year-end expenditure of \$96.1M. Whilst the full program was delivered, expenditure of \$1.2M was reclassified as maintenance from capital.

Program	Major Points of Change to Capital Budget
Traffic Facilities	Re-phase and adjust Section 94 funding for existing projects to match EOFY expenditure. Re-phase and adjust RMS funding for existing projects to match EOFY expenditure. Over budget expenditure due to multiple project expenditure in excess of respective budgets.
Roadworks	Re-phase and adjust Roads to Recovery funding for existing projects to match EOFY expenditure Re-phase and adjust RMS funding for existing projects to match EOFY expenditure. Under budget expenditure due to multiple projects either not being completed by 30 June or final costs less than budget.
Bridges Boardwalks and Jetties	Under budget expenditure due to one project final cost less than budget and another bridge project not being completed by 30 June.
West Dapto Infrastructure Expansion	Re-phase and adjust various West Dapto loans and external funding for existing projects to match EOFY expenditure. Re-phase and adjust Section 94 West Dapto for existing projects to match EOFY expenditure. Over budget expenditure due to completion of multiple parts of Stage 1 Fowlers Rd to Fairwater Drive Extn project earlier than expected together with project variation expenses.
Footpaths	Over budget expenditure due to multiple projects design or construction costs over budget, design costs for accelerating design on new footpaths projects for 18/19 and early completion of Belmore Basin Seawall repairs and upgrade project.
Cycle/Share Paths	Bring to account DECC funding for a prior year completed project. Re-phase and adjust RMS funding for existing projects to match EOFY expenditure. Under budget expenditure due to Stage 1 Grand Pacific Walk not being completed by 30 June.
Commercial Centre Upgrades – Footpaths and Cycleways	Adjust City Centre Parking Revenue funding to match EOFY expenditure. Over budget expenditure due to better than expected progress of streetscape upgrade to Central Rd Unanderra CBD.
Car Parks Reconstruction or Upgrading	Over budget expenditure due to better than expected progress at Coal Cliff Beach Sea Wall construction to protect the car park and beach access.
Floodplain Management	Re-phase and adjust OEH funding for existing projects to match EOFY expenditure. Re-phase and adjust SWL funding for existing projects to match EOFY expenditure
Stormwater Management	Under budget expenditure due to several projects not being completed by 30 June and two projects being completed under budget.
Cultural Centres (IPAC, Gallery, Town Hall)	Under budget expenditure due to several projects not being completed by 30 June and two projects being completed under budget.
Community Buildings	Re-phase and adjust Strategic Projects funding for existing project to match EOFY expenditure. Bring to account balance of club contribution for Bulli SLSC project. Introduce additional TDDI funding for Mt Keira Summit Kiosk to finalise available funding. Over budget expenditure due to better than expected progress on two projects.

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

Program	Major Points of Change to Capital Budget
Crematorium and Cemeteries - Upgrade and Renewal	Under expenditure due to late start on Crematorium Memorial Gardens Front Quadrant Garden Extension project.
Play Facilities	Playground replacement at St James Pk not completed due to late increase in scope of work.
Sporting Facilities	Re-phase and adjust National Stronger Regions funding for existing projects to match EOFY expenditure. Re-phase and adjust various sources of funding for existing projects to match EOFY expenditure including PKCIF, CBP & NSRF Over budget expenditure due to better than expected progress on three projects by 30 June..
Beach Facilities	Under budget expenditure due to late start on constructing replacement stairway access to McCauley's Beach (northern end)
Rock/Tidal Pools	Bring to account funding from Bank Guarantee for Austinmer Pool Refurbishment project. Under budget expenditure due to delays in completing Austinmer Tidal Pool project
Whytes Gully New Cells	Re-phase and adjust Garbage Disposal Facility Funding for existing projects to match EOFY expenditure. Under budget expenditure due to contractual dispute with principal contractor arising from construction quality issue with completed works which has delayed progress on the project.
Whytes Gully Renewal Works	Re-phase and adjust Garbage Disposal Facility Funding for existing projects to match EOFY expenditure. Over budget expenditure due to late reallocation of design costs from incorrect project to correct project.
Portable Equipment (Mowers etc)	Adjust funding to match actual proceeds from asset sales
Mobile Plant (Trucks backhoes etc)	Adjust funding to match actual proceeds from asset sales. Over budget expenditure due to early delivery of multiple items of replacement mobile plant.
Information Technology	Under budget expenditure due to late delivery of replacement I.T. hardware
Land Acquisitions	Under budget expenditure due to multiple planned land acquisitions not being completed by 30 June.
Capital Budget Contingency	Negative budget for Capital budget contingency from prior months over allocation of budget to multiple capital budget programs and/or projects.

There projects have proceeded ahead of the planned schedule, allocations in future budgets may be adjusted as required.

PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

WOLLONGONG CITY COUNCIL		
	Actual 2017/18 \$'000	Actual 2016/17 \$'000
<b>Balance Sheet</b>		
<b>Current Assets</b>		
Cash Assets	26,491	23,534
Investment Securities	109,162	119,458
Receivables	27,037	23,532
Inventories	306	6,089
Other	10,666	10,680
Assets classified as held for sale	0	6,381
<b>Total Current Assets</b>	<b>173,662</b>	<b>189,672</b>
<b>Non-Current Assets</b>		
Non Current Cash Assets	22,115	24,585
Non-Current Receivables	0	0
Non-Current Inventories	5,835	0
Property, Plant and Equipment	2,356,307	2,314,277
Investment Properties	4,780	4,775
Westpool Equity Contribution	2,637	1,835
Intangible Assets	388	653
<b>Total Non-Current Assets</b>	<b>2,392,062</b>	<b>2,346,125</b>
<b>TOTAL ASSETS</b>	<b>2,565,723</b>	<b>2,535,797</b>
<b>Current Liabilities</b>		
Current Payables	30,056	41,617
Current Provisions payable < 12 months	12,667	11,185
Current Provisions payable > 12 months	37,710	37,669
Current Interest Bearing Liabilities	7,716	7,513
<b>Total Current Liabilities</b>	<b>88,149</b>	<b>97,984</b>
<b>Non-Current Liabilities</b>		
Non Current Payables	700	0
Non Current Interest Bearing Liabilities	25,039	32,188
Non Current Provisions	44,567	48,121
<b>Total Non-Current Liabilities</b>	<b>70,306</b>	<b>80,309</b>
<b>TOTAL LIABILITIES</b>	<b>158,455</b>	<b>178,292</b>
<b>NET ASSETS</b>	<b>2,407,268</b>	<b>2,357,505</b>
<b>Equity</b>		
Accumulated Surplus	1,300,670	1,249,603
Asset Revaluation Reserve	965,325	974,736
Restricted Assets	141,274	133,166
<b>TOTAL EQUITY</b>	<b>2,407,268</b>	<b>2,357,505</b>

## PRELIMINARY END OF YEAR REPORT OF CHIEF FINANCIAL OFFICER

The following tables provide details of contracts (other than contractors that are on Council's preferred supplier list that have a value equivalent of 1% of estimated income from continuing operations or \$50K, whichever is the lesser) and amounts expended on consultancies and legal fees for financial year. Consultants are defined as a person or organisation that is engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other.

Contract Listing					
Budget Review for Quarter ended June 2018					
Contractor	Contract Detail & Purpose	Contract Value \$000's	Commencement Date	Duration of Contract	Budgeted Y/N
CIVX Pty Ltd	Flagstaff Road and Lake Avenue Traffic Signals	137	2/04/2018	2017/19	Y
CIVX Pty Ltd	Flagstaff Road Pedestrian Crossing Traffic Signals	147	2/04/2018	2017/19	Y
Jones Nicholson Pty Ltd	Detailed Design of Gurungaty Causeway Lowering	54	5/04/2018	2017/18	Y
Carr Brothers Motorcycles	Supply of 6 Lifeguard ATV's	135	12/04/2018	2017/18	Y
Australian Hammer Supplies	Purchase of 1 Rotary Wing Ride-On Mower	70	25/04/2018	2017/18	Y
WydlLynx Pty Ltd	Supply and set up of Microfocus / HPE ControlPoint	115	30/04/2018	2017/18	Y
Batmac Constructions Pty Ltd	Refurbishment of Office/Amenities at Western Suburbs Pool	903	30/04/2018	2017/19	Y
Growth Civil Landscapes Pty Ltd	Belmore Basin Embankment Reinstatement	385	1/05/2018	2017/19	Y
Peloton Construction Pty Ltd	Austinmer Boatshed Extension Project	514	1/05/2018	2017/19	Y
KK Construction Pty Ltd	21 Railway Street Corimal Exterior Refurbishment - Concrete Works and Western Fence	98	7/05/2018	2017/18	Y
Currie Group	Purchase of Folding Machine for Printer	61	14/05/2018	2017/19	Y
Programmed Building Projects	IPAC Column external repair and painting	407	14/05/2018	2017/18	Y
Bitzios Consulting Pty Ltd	Wollongong City Centre Microsimulation Model Update	135	16/05/2018	2017/19	Y
Molino Stewart Pty Ltd	Feasibility Study - JJ Kelly Park Land Form Modification	60	21/05/2018	2017/19	Y
Dynamic Civil Pty Ltd	Wombarra Rock Pool - Retaining Wall and Shell Works	1,122	5/06/2018	2017/19	Y
Specialised Geo Pty Ltd	Harry Graham Drive Embankment Stabilisation - Stage 2 (Site 1)	476	27/06/2018	2017/19	Y
UNSW Sydney: Water Research Laboratory	Lake Illawarra Entrance Channel Management	543	1/07/2018	2018/19	Y
Wilsons Consulting Group	Workplace Health and Safety (WHS) Behaviour Program	1,080	4/07/2018	2018/22	Y

Consultancy and Legal Expenses		
Budget Review for Quarter ended June 2018		
Expense	Expenditure YTD \$000's	Budgeted (Y/N)
Consultancies	2,542	YES
Legal Fees	989	YES

### STATEMENT OF RESPONSIBLE ACCOUNTING OFFICER

All investments held at 30 June 2018 were invested in accordance with Council's Investment Policy.

Bank reconciliations have been completed as at 30 June 2018.

Year to date cash and investments are reconciled with funds invested and cash at bank.

BRIAN JENKINS  
RESPONSIBLE ACCOUNTING OFFICER



## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.1.1.1 Implement programs and events which facilitate community participation	100%	0%	0%	0%	0%
1.1.2.1 Impacts from development on the environment are assessed, monitored and mitigated	100%	0%	0%	0%	0%
1.1.2.2 Establish effective urban stormwater management programs	100%	0%	0%	0%	0%
1.1.3.1 Manage vegetation to reduce bushfire risk in Asset Protection Zones on natural areas under Council care and control	100%	0%	0%	0%	0%
1.1.3.2 Implement a coordinated approach to floodplain and stormwater management	75%	0%	0%	0%	0%
1.1.4.1 Implement priority actions from the Illawarra Biodiversity Strategy	75%	0%	25%	0%	0%
1.1.4.2 Implement priority actions from the Illawarra Escarpment Strategic Management Plan	50%	50%	0%	0%	0%
1.2.1.1 Finalise and implement the Coastal Zone Management Plan	67%	33%	0%	0%	0%
1.2.2.1 Assess the impact of day visitors on service levels	100%	0%	0%	0%	0%
1.2.2.2 Coordinate a range of Water Safety Education programs to enhance safe community access to our beaches	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.3.1.1 Develop and implement programs that encourage community participation in reducing Wollongong's ecological footprint	100%	0%	0%	0%	0%
1.3.2.1 Finalise and deploy Council's Waste & Resource Recovery Strategy in consultation with industry leaders	0%	0%	50%	0%	0%
1.3.2.2 Implement water and energy saving strategies	100%	0%	0%	0%	0%
1.3.2.3 Emissions are monitored and reduction methods are investigated and utilised	100%	0%	0%	0%	0%
1.3.2.4 Investigate a landfill gas management system for Whytes Gully	100%	0%	0%	0%	0%
1.3.3.1 Develop and implement an Environmental Sustainability Policy and Strategy	80%	20%	0%	0%	0%
1.3.3.2 Seek external funds to support programs for Lake Illawarra, following the closure of the Lake Illawarra Authority	100%	0%	0%	0%	0%
1.3.3.3 Establish and maintain an Estuary Management Committee to protect the health of Lake Illawarra	50%	0%	50%	0%	0%
1.4.1.1 Work in partnership with others to promote a diverse range of heritage education and promotion programs	100%	0%	0%	0%	0%
1.4.1.2 Implement priority actions of the Heritage Strategy	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
1.4.1.3 Implement community and cultural promotions program	100%	0%	0%	0%	0%
1.4.2.1 Work with the local Aboriginal community in the management of Indigenous heritage	100%	0%	0%	0%	0%
1.5.1.1 Facilitate a range of programs and activities which improve food security and local food production	100%	0%	0%	0%	0%
1.6.1.1 Review planning controls for environmentally sensitive locations	100%	0%	0%	0%	0%
1.6.2.1 Implement the West Dapto Release Area Masterplan	100%	0%	0%	0%	0%
1.6.3.1 Provide high quality development assessment and certification based on QBL principles (note: QBL or the Quadruple Bottom Line takes consideration of environmental, economic, social and governance factors)	100%	0%	0%	0%	0%
1.6.3.2 Maximise sustainability principles in the design and construction of Wollongong's built form	100%	0%	0%	0%	0%
2.1.1.1 Support regional activities and partnerships that result in increased business investment and jobs growth	100%	0%	0%	0%	0%
2.1.2.1 Ensure that Wollongong is attractive to diverse companies for business expansion, establishment and relocation	100%	0%	0%	0%	0%
2.1.2.2 Progress implementation of the CBD Action Plan	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
2.1.3.1 Build on partnerships which enable the retention of local talent	100%	0%	0%	0%	0%
2.1.3.2 Establish Wollongong City Council as a employer of choice	75%	0%	25%	0%	0%
2.1.4.1 Develop and maintain partnerships with the business sector to fund and contribute to a broader range of community projects and activities	100%	0%	0%	0%	0%
2.1.6.1 In collaboration with key agencies, facilitate the West Dapto Taskforce to deliver the first stages of the West Dapto Urban Release area	100%	0%	0%	0%	0%
2.2.2.1 Support projects that investigate opportunities for the provision of tourism infrastructure	100%	0%	0%	0%	0%
2.2.3.1 In conjunction with partner organisations support the development of innovative industries	100%	0%	0%	0%	0%
2.3.1.1 Undertake major refurbishment works in the City Centre	100%	0%	0%	0%	0%
2.3.1.2 Manage and deliver improved marketing and promotion of the City Centre	100%	0%	0%	0%	0%
2.3.1.3 Provide a diverse range of activities in the City Centre that target and engage a broad community	100%	0%	0%	0%	0%
2.3.1.4 Improve policies and systems to support the revitalisation of the City Centre	100%	0%	0%	0%	0%



## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
2.3.2.1 Review the current investment to deliver a more efficient and targeted destination marketing program	100%	0%	0%	0%	0%
2.3.2.2 Deliver Visitor Information Services to the city and our visitors	100%	0%	0%	0%	0%
2.3.2.3 Pursue initiatives that promote the region as place to holiday to both the domestic and international markets	100%	0%	0%	0%	0%
2.4.1.1 Support the creation & expansion of green industries	100%	0%	0%	0%	0%
2.4.2.1 Ensure that Wollongong is attractive to research & development based companies & organisations	100%	0%	0%	0%	0%
2.5.1.1 Implement a range of programs that incorporates learning and development	75%	0%	0%	0%	13%
3.1.1.1 Promote Made in Wollongong through a variety of locally produced events, productions and programs	100%	0%	0%	0%	0%
3.1.2.1 Provide support to existing and emerging arts workers & their networks	50%	0%	50%	0%	0%
3.1.2.2 Provide opportunities for local artists and performers to exhibit, promote and perform at Council venues and events	100%	0%	0%	0%	0%
3.1.3.1 Successful collaborations with other organisations and agencies are established	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
3.2.1.1 Seek funding for the promotion of heritage sites and museums to the community and visitors	100%	0%	0%	0%	0%
3.2.2.1 Encourage the integration of urban design & public art	100%	0%	0%	0%	0%
3.2.3.1 Deliver and support a range of projects and programs which build harmony and understanding	100%	0%	0%	0%	0%
3.3.1.1 Implement a coordinated approach to event acquisition & provision in Wollongong via the delivery of the Events Strategy	100%	0%	0%	0%	0%
3.3.1.2 Encourage Sports Associations to conduct regional, state and national events in the city	100%	0%	0%	0%	0%
3.3.1.3 Implement a sustainable program of local events via the Events Strategy	100%	0%	0%	0%	0%
3.3.1.5 Coordinate Council's support and investment in events and festivals	100%	0%	0%	0%	0%
3.3.2.1 Coordinate an integrated approach to infrastructure improvement and service delivery in the Civic Plaza and through the re-establishment of an Arts Precinct in the city	100%	0%	0%	0%	0%
3.4.1.1 Support the coordination of an externally funded delivered calendar of activities across the City	100%	0%	0%	0%	0%
3.4.2.1 Develop a new Cultural Plan	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
3.4.3.1 Deliver a program of activities in local communities	100%	0%	0%	0%	0%
4.1.1.1 Ensure an effective community engagement framework connects the community to Council decision making	100%	0%	0%	0%	0%
4.1.2.1 Expand Council's use of social media and online options for communication and engagement	100%	0%	0%	0%	0%
4.1.3.1 A coordinated approach to communication is developed and implemented	100%	0%	0%	0%	0%
4.1.3.2 Re-establish Council's commitment to partnering with our local Aboriginal community	100%	0%	0%	0%	0%
4.1.3.4 Continue to provide regular information updates to the community about Council's Financial Sustainability Review	100%	0%	0%	0%	0%
4.2.1.1 Increase opportunities for the community to connect with volunteering organisations	100%	0%	0%	0%	0%
4.2.1.2 Support community participation in non-profit activities	100%	0%	0%	0%	0%
4.2.1.3 Build the capability of community based organisations in managing, developing and sustaining their volunteers	100%	0%	0%	0%	0%
4.2.2.1 Support a range of projects and programs in the city	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.2.3.1 Contribute to activities and programs that enhance civic pride in Wollongong	100%	0%	0%	0%	0%
4.3.1.1 Lobby for the expansion of NBN to all suburbs within the LGA within the next five years	100%	0%	0%	0%	0%
4.3.2.1 Review community facilities and consider rationalisation, replacement or refurbishment to achieve facilities that are strategically located, good quality and meet identified community need	100%	0%	0%	0%	0%
4.3.2.2 Investigate the provision of a district level community and library centre for the southern suburbs	0%	0%	100%	0%	0%
4.3.3.1 Continue to participate and contribute to an integrated community service network	100%	0%	0%	0%	0%
4.4.1.1 Improve community understanding and awareness of Council decisions	100%	0%	0%	0%	0%
4.4.1.2 Ensure appropriate strategies and systems are in place, monitored and reviewed	100%	0%	0%	0%	0%
4.4.1.3 Continue to build a professional, customer focussed quality organisation	100%	0%	0%	0%	0%
4.4.1.4 Lead continuous improvement in Council's health and safety culture and behaviour	100%	0%	0%	0%	0%
4.4.2.1 Coordinate a service review program with a focus on business development and improvement	75%	0%	0%	25%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.4.2.2 Deliver the Asset Management Strategy and Improvement Plan 2012-17	100%	0%	0%	0%	0%
4.4.2.3 Investigate provision of cremation services across the region and determine Council's role in the market	100%	0%	0%	0%	0%
4.4.3.1 Improve systems for recording community & staff ideas	100%	0%	0%	0%	0%
4.4.4.1 Ensure policies and procedures are regularly reviewed, updated and promoted	100%	0%	0%	0%	0%
4.4.4.2 Streamline reporting across the organisation and provide user friendly, plain English reports	67%	0%	0%	0%	33%
4.4.5.1 Effective and transparent financial management systems are in place	100%	0%	0%	0%	0%
4.4.5.11 Improve the efficiency of supply management in order to achieve operational efficiencies	100%	0%	0%	0%	0%
4.4.5.12 Pursue alternative funding options to deliver Council services and facilities	0%	0%	0%	0%	100%
4.4.5.2 Achieve an operational savings as a part of Council's financial sustainability Review with savings to be directed to asset renewal	0%	0%	0%	0%	0%
4.4.5.3 Reduce Council's discretionary spend (excluding assets) by 5% with savings to be directed to asset renewal	50%	0%	0%	0%	50%



## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
4.4.5.4 Undertake a review of Council's employment conditions including the consideration of more flexible employment conditions and Enterprise Agreement	100%	0%	0%	0%	0%
4.4.5.5 Continue to pursue alternative funding option to deliver financially sustainable services and facilities	100%	0%	0%	0%	0%
4.4.5.6 Apply for a special rate variation of 6.13% in 2014-15, 6.23% in 2015-16 and 6.24% in 2016-17 with additional funds to be directed to asset renewal	100%	0%	0%	0%	0%
4.4.5.9 Continue to actively seek grants and contributions to deliver core community infrastructure and services	100%	0%	0%	0%	0%
4.4.6.1 Deliver a consistent and effective integrated frontline customer service centre	100%	0%	0%	0%	0%
5.1.1.1 Partner with community based organisations in the provision of services	100%	0%	0%	0%	0%
5.1.2.1 Actively engage children and young people in planning and design processes	100%	0%	0%	0%	0%
5.1.3.1 Partner with agencies and health authorities to support improvements to the region's medical services	100%	0%	0%	0%	0%
5.1.4.1 Assess the changing profile of the community and reprioritise services appropriately	100%	0%	0%	0%	0%
5.1.4.2 Investigate provision of Leisure Services in the greater Dapto area, taking into account expansion of West Dapto, and determine Council's role in the market	100%	0%	0%	0%	0%

## APPENDIX 1: ANNUAL DELIVERABLE PROGRESS BY 5 YEAR ACTION – DELIVERY PROGRAM 2012-17

5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.1.4.3 Investigate the future provision of Aquatic Services across the local government area and implement improvements	75%	0%	25%	0%	0%
5.1.5.1 Continue to undertake social, land use and environmental planning activities that assists in service planning	83%	0%	0%	0%	17%
5.1.5.2 Carry out commercial business management of Council's operational lands	67%	0%	33%	0%	0%
5.1.6.1 Review planning controls for priority locations	89%	11%	0%	0%	0%
5.1.6.2 Provide an appropriate and sustainable range of quality passive and active open spaces and facilities	91%	0%	9%	0%	0%
5.1.6.3 Policies and plans are developed, reviewed and implemented to encourage physical activity	100%	0%	0%	0%	0%
5.2.1.1 Prepare a Housing Study and Strategy incorporating Affordable Housing Issues	100%	0%	0%	0%	0%
5.2.2.1 In partnership with relevant agencies and networks lobby and advocate for improved service levels and quality and enhanced access to services	100%	0%	0%	0%	0%
5.3.1.1 Promote and enforce compliance with litter reduction	100%	0%	0%	0%	0%
5.3.2.1 Manage and maintain public facilities	100%	0%	0%	0%	0%

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5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.3.2.3 Use additional funds achieved through the financial sustainability review for renewal of major building projects as per capital program	100%	0%	0%	0%	0%
5.3.3.1 Manage and maintain community infrastructure portfolio with a focus on asset renewal	100%	0%	0%	0%	0%
5.4.1.1 Facilitate a range of partnerships and networks to develop community safety initiatives	100%	0%	0%	0%	0%
5.4.1.2 Provide lifeguarding services at beaches (in partnership with Surf Life Saving Illawarra) and Council pools	100%	0%	0%	0%	0%
5.4.2.1 Continue to liaise with Local Area Commands on key initiatives and crime reduction strategies.	100%	0%	0%	0%	0%
5.4.2.2 Deliver projects and programs to reduce crime in the Wollongong Local Government Area	100%	0%	0%	0%	0%
5.4.3.1 Safety is considered in the planning and design of any development	100%	0%	0%	0%	0%
5.5.1.1 Maintain and establish corridors and parks that strengthen open space connections and people movement.	100%	0%	0%	0%	0%
5.5.1.2 Coordinate an access improvement program through pre-planning and renewal activities	100%	0%	0%	0%	0%
5.5.2.1 Use data to assess the current community infrastructure available, community demand and develop a strategic framework and policies to either rationalise, enhance or expand to meet hanging community needs	100%	0%	0%	0%	0%

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5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
5.5.2.2 Implement Council's Planning, People, Places Strategy	100%	0%	0%	0%	0%
5.5.2.3 Develop a Regional Botanic Garden of Excellence	60%	20%	20%	0%	0%
5.5.2.4 Provide statutory services to appropriately manage and maintain our public spaces	100%	0%	0%	0%	0%
5.5.2.5 Develop a play strategy to support the planning of high quality centralised and integrated park facilities	100%	0%	0%	0%	0%
5.5.2.6 Use additional achieved through the Financial Sustainability Review to replace below standard playground facilities informed by the Play Strategy	100%	0%	0%	0%	0%
5.5.3.1 Deliver a range of programs for older people	100%	0%	0%	0%	0%
5.5.3.2 Deliver a range of recreational pursuits for older people	100%	0%	0%	0%	0%
5.6.1.1 Deliver a diverse suite of projects to the community that foster and enhance community strengths	100%	0%	0%	0%	0%
6.1.1.1 Establish a strategic framework and a plan for cycleways and bicycle facilities within Wollongong	100%	0%	0%	0%	0%
6.1.2.1 Assess the feasibility to expand the Gong Shuttle service to outer suburbs	100%	0%	0%	0%	0%

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5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
6.1.3.1 Improve the connectivity of the local government area through the upgrade in our network of footpaths and cycleways	100%	0%	0%	0%	0%
6.1.3.2 Use additional funds achieved through the Financial Sustainability Review to accelerate the footpath renewal program by about \$4M	100%	0%	0%	0%	0%
6.1.3.3 Extend the average lives of footpaths to 80 years to create about \$1M saving in depreciation annually	100%	0%	0%	0%	0%
6.1.3.4 Use funds obtained from Restart NSW Illawarra to design and construct the Grand Pacific Walk - Stage one	100%	0%	0%	0%	0%
6.1.4.1 Work in partnership with key stakeholders to consider the establishment of a 'Park n Ride' commuter bus network	100%	0%	0%	0%	0%
6.2.1.1 Develop an integrated Transport Strategy	100%	0%	0%	0%	0%
6.2.1.2 Deliver sustainable transport asset renewal programs	100%	0%	0%	0%	0%
6.2.1.3 Allocate approximately \$6M of additional funds achieved through the Financial Sustainability Review to road resurfacing and reconstruction	100%	0%	0%	0%	0%
6.2.2.2 Use funds obtained from Restart NSW Illawarra and funds contributed by Council to construct the road link between Fowlers Road Dapto to Fairwater Drive Horsley	100%	0%	0%	0%	0%
6.2.3.1 Work with State and Government agencies and lobby improve rail services and stations across the LGA.	100%	0%	0%	0%	0%



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5 Year Action	On track (Projects / Ongoing)	Not Scheduled to Commence	Delayed	Deferred	Complete (Projects Only)
6.2.5.1 Work with key agencies and partners to continue and improve late night transport options	100%	0%	0%	0%	0%
6.3.1.1 Develop an alternative service delivery, governance model and auspice for Community Transport in response to the Federal Governments Aged Care reform legislation	100%	0%	0%	0%	0%
<b>Total Annual Deliverable Progress</b>	<b>92%</b>	<b>2%</b>	<b>3%</b>	<b>0%</b>	<b>2%</b>