

BUSINESS PAPER

ORDINARY MEETING OF COUNCIL

To be held at 6.00 pm on

Monday 26 June 2017

Council Chambers, Level 10, Council Administration Building, 41 Burelli Street, Wollongong

Order of Business

- 1 Acknowledgement of Traditional Owners
- Civic Prayer
- 3 Apologies
- 4 Disclosures of Pecuniary Interest
- 5 Petitions and Presentations
- 6 Confirmation of Minutes Ordinary Meeting of Council 29/05/2017
- 7 Public Access Forum
- 8 Call of the Agenda
- 9 Lord Mayoral Minute
- 10 Urgent Items
- 11 Agenda Items

Members

Lord Mayor -

Councillor Gordon Bradbery OAM (Chair)

Deputy Lord Mayor -

Councillor John Dorahy

Councillor Michelle Blicavs

Councillor David Brown

Councillor Leigh Colacino

Councillor Chris Connor

Councillor Bede Crasnich

Councillor Vicki Curran

Councillor Janice Kershaw Councillor Ann Martin

Councillor Jill Merrin

Councillor Greg Petty

Councillor George Takacs

QUORUM - 7 MEMBERS TO BE PRESENT



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MINUTES

ORDINARY MEETING OF COUNCIL

at 6.00 pm

Monday 29 May 2017

Present

Lord Mayor (Acting) – Councillor Dorahy (in the Chair), Councillors Kershaw, Connor, Brown, Takacs, Martin, Merrin, Blicavs, Colacino, Crasnich and Curran

In Attendance

General Manager – D Farmer, Director Corporate and Community Services – Creative, Engaged and Innovative City (Acting) – K Hunt, Director Infrastructure and Works – Connectivity, Assets and Liveable City (Acting) – G Doyle, Director Planning and Environment – Future, City and Neighbourhoods – A Carfield, Manager Governance and Information – K Cowgill, Manager Finance – B Jenkins, Manager Environmental Strategy and Planning – R Campbell, Manager City Works and Services – M Roebuck, Manager Project Delivery – G Whittaker and Manager Infrastructure Strategy and Planning – M Dowd

Apologies

Min No.



COUNCIL'S RESOLUTION - RESOLVED on the motion of Councillor Blicavs seconded Councillor Curran that the apologies tendered on behalf of Councillors Bradbery and Petty be accepted.



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DISCLOSURE OF INTERESTS

Councillor Martin declared a non-significant, non-pecuniary interest in Item 8 as she is a member of the Steering Committee for Tender Funerals and although the Committee is not directly involved, it does use the services of the Crematorium. Councillor Martin advised that she would depart the Chamber during debate and voting on this matter.

Councillor Martin later in the meeting disclosed a non-significant, non-pecuniary interest in Item 1 as the matter includes a Planning Proposal which will involve her employer, the Department of Planning and Environment. Councillor Martin advised that she would remain in the Chamber during debate and voting on this matter.

CONFIRMATION OF MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON MONDAY, 8 MAY 2017

49 COUNCIL'S RESOLUTION - RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Colacino that the Minutes of the Ordinary Meeting of Council held on Monday, 8 May 2017 (a copy having been circulated to Councillors) be taken as read and confirmed.

CONFIRMATION OF MINUTES OF CLOSED COUNCIL SESSION HELD ON MONDAY, 8 MAY 2017

COUNCIL'S RESOLUTION - RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Blicavs that the Minutes of the Closed Council Session held on Monday, 8 May 2017 (a copy having been circulated to Councillors) be taken as read and confirmed.

PUBLIC ACCESS FORUM - RAIL -V- M1

On behalf of the Wollongong Transport Coalition, Dr P Laird noted the 2014 report "Linking the Illawarra" put out by the Illawarra Business Chamber which called for better transport links. He said that Wollongong needs the Maldon Dombarton rail link to be completed in order to allow for more passenger trains on the South Coast line.

Wollongong also needs faster trains and Dr Laird said that funds are available to improve regional rail. A recent Federal Government report notes that the average speed of Sydney / Wollongong trains is 56 km per hour. In conclusion, Dr Laird said that Wollongong should now join the list of other regions that are being proactive in seeking State and Federal funding to improve their intercity rail links.

DEPARTURE OF COUNCILLOR

During the address by Ms Coromandel, Councillor Crasnich departed and returned to the meeting, the time being from 6.18 pm to 6.19 pm.

PUBLIC ACCESS FORUM - CONCERNS REGARDING FLOODING IN SOUTH WOLLONGONG

Ms G Coromandel advised that many residents and businesses in south Wollongong had occupied their premises for 15 to 20 years. Water had never entered their premises until the 2012 flood and residents feel that this is a result of the changes to the Wollongong landscape and water flows, together with high-rise developments.

Councillors and staff were asked to consider the issue of flooding in South Wollongong as part of the upcoming decisions on the capital works budget in the Draft Annual Plan and the Draft Strategy for South Wollongong. She also requested that residents and business



owners be kept informed throughout the process. In conclusion Mr Coromandel tabled a petition with 270 signatures seeking that Council urgently –

- 1 Recalculate the flood study to include the impact on Sydney Water's emergency discharge and the system capacity to be returned to the original 1960 design capacity.
- 2 Remove the detention basin affect by implementing the swale in JJ Kelly Park, as recommended in the Flood Study report.
- 3 Remove the causeway completely or if unable to remove completely, reduce the height to be less than for a tide height of 1.2m.
- 4 Remove all vegetation from the drains from the Golf Course to the Inner Harbour.
- 5 Remove all the silt to open the drain back to the original 1960 design capacity.
- 6 Remove the detention basin from the golf course to allow the course to act as a major flood route, as originally intended.

DISCLOSURE OF INTEREST

Councillor Martin declared a non-significant, non-pecuniary interest in Item 1 as the matter includes a Planning Proposal which will involve her employer, the Department of Planning and Environment. Councillor Martin advised that she will remain in the Chamber during debate and voting on the matter.

51 COUNCIL'S RESOLUTION - RESOLVED on the motion of Councillor Brown seconded Councillor Colacino that speakers be thanked for their presentation and invited to table their notes.

CALL OF THE AGENDA

COUNCIL'S RESOLUTION - RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Blicavs that the staff recommendations for Items 3, 6, 7, and 9 to 21 inclusive, be adopted as a block.

MATTER OF GREAT URGENCY - SAFETY CONCERNS - UNANDERRA SKATE PARK

Councillor Curran requested the Acting Lord Mayor consider a matter of great urgency relating to safety concerns at Unanderra Skate Park where a recent incident has alarmed the community and led them to proceed with a petition calling on Council to put safety measures in place.

The Acting Lord Mayor ruled the matter to be urgent.

A PROCEDURAL MOTION was MOVED by Councillor Curran seconded Councillor Merrin that Council give consideration to a matter which is considered to be of great urgency. The PROCEDURAL MOTION on being PUT to the VOTE was CARRIED.

- 53 COUNCIL'S RESOLUTION RESOLVED UNANIMOUSLY on the motion of Councillor Curran seconded Councillor Merrin that –
 - 1 a Council investigate appropriate actions and strategies to best ensure safety of all users of Unanderra Skate Park.
 - b This investigation to include consideration of implementing CCTV, tree plantings and picnic facilities and other measures that encourage more families to 'stay and play' and provide positive active surveillance.
 - c A report return to Council with options for consideration.



- 2 Council also contact the Illawarra Local Area Command of the NSW Police Force informing them of our concerns and request their assistance by way of additional routine patrols in this area and any other service or program they provide to address youth and community safety.
- In addition, Council consult with the broader community, as well as with the local Primary Schools and the local Neighbourhood Centre.

Variation The variations moved by -

- Councillor Kershaw (the addition of Part 3);
- Councillor Takacs (changed the wording in Part 1(a) from 'Investigate and implement appropriate actions' to 'Investigate appropriate actions');
- Councillor Blicavs (the addition of the words 'with the broader community, as well as' and 'local Primary School' to 'local Primary Schools' to Part 3);

were accepted by the mover and seconder.

DEPARTURE OF COUNCILLOR

During debate and prior to voting on Item A, Councillor Blicavs departed and returned to the meeting, the time being from 7.04 pm to 7.05 pm.

ITEM A - NOTICE OF MOTION - COUNCILLOR MERRIN - BUSINESS CASE: RAIL VS M1

- 54 COUNCIL'S RESOLUTION RESOLVED UNANIMOUSLY on the motion of Councillor Merrin seconded Councillor Takacs that
 - Given the recently-released analysis of the economic, social and environmental advantages to Wollongong of improving rail transport in the region, in comparison to building the M1 Motorway in southern Sydney, Council write to Local Members, the Minister for Transport and Infrastructure, The Hon Andrew Constance MP, and the Minister for Roads, Maritime and Freight, The Hon Melinda Pavey MP, requesting
 - a that public transport and freight rail options be included in the business case for the M1 Motorway;
 - b all relevant information pertaining to the costs and benefits of rail improvements in the Illawarra to be released to the public; and
 - c advice on how the Government will reduce rail travel times between Wollongong and Sydney.
 - 2 The letters also outline
 - a the great opportunity the recently announced Federal Government National Rail Program which has been designed specifically for Regional areas is for our region;
 - b the assurance that Wollongong Council recognises the great opportunity for growth to the Illawarra if the rail corridors linking Wollongong to other areas, such as Sydney and South Western Sydney were developed to a standard that would enable our rail infrastructure to meet the current demands and the future needs of the area:
 - c that the recently-announced Federal funds for rail infrastructure would fit perfectly, if they were achieved, into the future expected residential and business needs for this region;
 - d that those funds would help to facilitate the completion of the long overdue and much-needed revamp of the Illawarra rail line.
 - 3 Council ensure that these letters are prepared and sent as soon as possible.

Variation The variation moved by Councillor Colacino (the addition of Parts 2 and 3) was accepted by the mover and seconder.



DEPARTURE OF COUNCILLOR

During debate and prior to voting on Item B, Councillor Connor departed and returned to the meeting, the time being from 8.16 pm to 8.18 pm.

ITEM B - NOTICE OF MOTION - COUNCILLOR MERRIN - COUNCIL TO JOIN THE GLOBAL COVENANT OF MAYORS FOR CLIMATE AND ENERGY

MOVED by Councillor Merrin seconded Councillor Takacs that Council join the international 'Global Covenant of Mayors for Climate and Energy'.

At this stage, Councillor Brown FORESHADOWED a MOTION should Councillor Merrin's Motion be defeated.

Councillor Merrin's MOTION on being PUT to the VOTE was LOST.

In favour Councillors Takacs, Merrin and Blicavs

Against Councillors Kershaw, Connor, Brown, Martin, Dorahy, Colacino, Crasnich and Curran

Following the defeat of Councillor Merrin's Motion, Councillor Brown's FORESHADOWED MOTION became the MOTION.

- 55 COUNCIL'S RESOLUTION RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Connor that -
 - A report be prepared for the Information Folder and/or a Councillor Briefing be held that explains Council's capacity to comply with agreeing to join the Global Covenant of Mayors on climate and energy, and estimates the costs involved in such compliance.
 - 2 The information presented above include a summary update of proposed and ongoing measures Council is undertaking to measure and reduce greenhouse gas emissions and adapt to ongoing climate change.
 - 3 The matter return to Council for determination by the end of this term of Council.

Variation

The variation moved by Councillor Takacs (the addition of the words 'and adapt to ongoing climate change' to Part 2) was accepted by the mover and seconder.

DEPARTURE OF COUNCILLORS

During debate and prior to voting on Item C, Councillors Crasnich and Kershaw departed and returned to the meeting, the times being from 8.25 pm to 8.29 pm, and 8.35 pm to 8.36 pm, respectively.

ITEM C - NOTICE OF MOTION - COUNCILLOR MERRIN - PRIVATISATION OF SHELLHARBOUR AND PORT KEMBLA HOSPITALS

- 56 COUNCIL'S RESOLUTION MOVED by Councillor Merrin seconded Councillor Takacs that Council
 - Support the community campaign to keep Shellharbour and Port Kembla Hospitals fully in public hands; and,
 - 2 Release a public statement of Council's support, including advice about the public meeting "What's the future of Shellharbour/Port Kembla Hospital?" to be held at 6.30 pm on Monday, 5 June 2017 at the Shellharbour Workers' Club.



An AMENDMENT was MOVED by Councillor Colacino seconded Councillor Crasnich that Council –

- 1 Support the community campaign to keep Port Kembla Hospital fully in public hands; and,
- 2 Release a public statement of Council's support, including advice about the public meeting "What's the future of Shellharbour/Port Kembla Hospital?" to be held at 6.30 pm on Monday, 5 June 2017 at the Shellharbour Workers' Club.

Councillor Colacino's AMENDMENT on being PUT to the VOTE was LOST, with no votes recorded either supporting or against the Amendment.

Councillor Merrin's MOTION was then PUT to the VOTE and was CARRIED.

In favour Councillors Kershaw, Connor, Brown, Martin, Takacs, Merrin and Curran Against Councillors Blicavs, Colacino, Crasnich and Dorahy

DEPARTURE OF COUNCILLOR

During debate and prior to voting on Item D, Councillor Colacino departed and returned to the meeting, the time being from 9.03 pm to 9.06 pm.

ITEM D - ITEM LAID ON TABLE - ORDINARY MEETING OF COUNCIL - 8 MAY 2017 - ILLAWARRA PERFORMING ARTS CENTRE LIMITED 2018-21 FUNDING AND SERVICE LEVEL AGREEMENT

A PROCEDURAL MOTION was MOVED by Councillor Brown seconded Councillor Colacino that this matter be taken off the table and the speakers list be recommenced. The PROCEDURAL MOTION on being PUT to the VOTE was CARRIED.

The AMENDMENT which was previously MOVED at the Council meeting on 8 May 2017 by Councillor Connor seconded Councillor Martin was subsequently withdrawn.

- 57 COUNCIL'S RESOLUTION RESOLVED on the motion of Councillor Blicavs seconded Councillor Brown that -
 - In accordance with section 55(3) of the Local Government Act 1993, Council resolves that due to the extenuating circumstances as outlined in the report, a satisfactory result would not be achieved by:
 - a inviting tenders for the services provided by the Illawarra Performing Arts Centre Limited (IPAC); and
 - b IPAC or Council inviting tenders [as may be required by section 55 of the Local Government Act 1993 as outlined in the report] for contracts for the purpose of programming productions and performances at the Centre or the Town Hall during the term of the new Funding and Service Level Agreement.
 - 2 Council enter into a single new Funding and Service Level Agreement with IPAC for management of both the Illawarra Performing Arts Centre and the Wollongong Town Hall for the period of 1 January 2018 to 31 December 2021.
 - 3 Council include the licence for the Café outdoor dining area in a Schedule to the new Funding and Service Level Agreement with IPAC for the period of 1 January 2018 to 31 December 2021.
 - 4 Council delegate the finalisation of the new Funding and Service Level Agreement with IPAC for the period of 1 January 2018 to 31 December 2021 to the General Manager,



subject to the funding arrangements not exceeding the current adopted budget and that information provided by IPAC to prospective 'community' hirers includes details of all associated costs for hiring the venue.

- 5 The level of funding subsidy for community hirers of the Wollongong Town Hall be reviewed after one year and a report to Council provide details of hirers during that time.
- 6 Council staff engage with representatives from IPAC and representatives from organisations who potentially would like to hire the Town Hall as a means of improving and enhancing the better utilisation of the facility.

Variation The variation moved by Councillor Brown (the addition of the words 'and that information provided by IPAC to prospective 'community' hirers includes details of all associated costs for hiring he venue' after the word 'budget' in Part 4, as well as the addition of Part 5, was accepted by the mover.

The variation moved by Councillor Takacs (the addition of Part 6) was accepted by the mover and seconder.

In favour Councillors Kershaw, Connor, Brown, Martin, Takacs, Merrin, Blicavs, Dorahy, Colacino and Crasnich

Against Councillor Curran

ITEM 1 - BEATON PARK DRAFT PLANS: FOR EXHIBITION

- 58 COUNCIL'S RESOLUTION RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Connor that -
 - The 2017 Draft Beaton Park Plan of Management (PoM) be endorsed for exhibition for a minimum of 28 days with a further 14 days to receive written submissions.
 - A Draft Planning Proposal be prepared to add "medical centre" and "community health facilities" for Lots 113 DP 788462, 104 DP 594256, 401 DP 1128781 and "registered club" for Lot 113 DP 788462 as permissible uses in the RE1 Public Recreation zone for the Beaton Park site through a Schedule 1 amendment, and refer the draft Planning Proposal to the NSW Department of Planning and Environment for Gateway determination.
 - 3 The Department be advised that as the draft Planning Proposal involves Council land, Council does not request delegated authority to finalise the Planning Proposal.
 - 4 The Draft Plan of Management and the Draft Planning Proposal be exhibited concurrently, subject to Gateway determination for the Draft Planning Proposal.
 - A Public Meeting/Hearing conducted by an independent chairperson on the draft PoM and draft Planning Proposal be held at least 21 days after the close off date for written submissions so that notice may be given to any person who has made a submission of the date of the public meeting/hearing.
 - A further report be submitted to Council on submissions received and issues raised at the public meeting/hearing to enable the draft Plan of Management and draft Planning Proposal for Beaton Park to be finalised.
 - 7 Council write to the Minister for Defence, Senator The Hon Marise Payne, to formally request a dialogue leading to consideration of a land swap with Council for Defence land adjacent to Beaton Park.

DEPARTURE OF COUNCILLOR

During debate and prior to voting on Item 2, Councillor Blicavs departed and returned to the meeting, the time being from 9.56 pm to 9.58 pm.



EXTENSION OF MEETING TIME

A PROCEDURAL MOTION was MOVED by Councillor Crasnich seconded Councillor Connor that the meeting time be extended to 10.30 pm. The PROCEDURAL MOTION on being PUT to the VOTE was CARRIED.

DEPARTURE OF COUNCILLOR

During debate and prior to voting on Item 2, Councillor Curran departed and returned to the meeting, the time being from 10.12 pm to 10.15 pm.

ITEM 2 - CONTAMINATION AND DCP CHAPTER UPDATES: FOR EXHIBITION

A PROCEDURAL MOTION was MOVED by Councillor Merrin seconded Councillor Martin that an additional two minutes be granted to Councillor Curran to address the meeting in relation to Item 2.

- 59 COUNCIL'S RESOLUTION RESOLVED UNANIMOUSLY on the motion of Councillor Merrin seconded Councillor Curran that -
 - The draft changes to the following chapters of the Wollongong Development Control Plan 2009 be exhibited for a minimum period of 28 days:
 - a Chapter E7 Waste Management, subject to the following amendment Page 1 Objectives the addition of another key objective "To promote and ensure informed and appropriate actions to minimise the impact on public health and the environment from hazardous materials".
 - b Chapter E19 Earthworks
 - c Chapter E20 Contaminated Land Management
 - d Chapter E21 Demolition and Hazardous Materials Management
 - e Chapter E22 Soil Erosion and Sediment Control, subject to an amendment to Page 4, Part 5 Inspection and Maintenance an additional first point as follows
 - Erosion and Sediment Control measures must be inspected:
 - "1 By Council as spot inspections prior to commencement of any construction works".
 - 2 Note that an independent review of information relating to lead and other heavy metals will be undertaken and the review and recommendations will be reported to a future meeting of Council.

Variation The variations moved by -

- Councillor Curran the addition to Part 1(a) from the words 'subject to..'; and,
- Councillor Brown the addition of the words 'as spot inspections' to Part 1(e)

were accepted by the mover and seconder.

ITEM 3 - FUTURE DIRECTION OF WOLLONGONG YOUTH SERVICES

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

1 Council enter a one year funding contract with Berkeley Development Association;



Careways (Dapto); Helensburgh Community Centre; and Port Kembla Youth Project Inc for the delivery of Neighbourhood Youth Work Program in 2017-18 as per their agreed One Year Plans.

- 2 Council continue to negotiate with Cringila Community Cooperative for the delivery of Neighbourhood Youth Work Program in 2017-18.
- An audit and evaluation matrix is implemented throughout the funding period to assess Neighbourhood Youth Work Program providers' compliance and a report detailing the assessment of Neighbourhood Youth Work Program compliance be compiled in April 2018 and provided to Councillors in an Information Note.
- 4 Based on the outcome of the Neighbourhood Youth Work Program compliance report, either:
 - a Enter a three year funding contract, under Delegation of the General Manager, with compliant Neighbourhood Youth Work Program providers based on the Neighbourhood Youth Work Program service provider's continued compliance; or
 - b Do not enter into future Neighbourhood Youth Work Program funding contracts with non-compliant Neighbourhood Youth Work Program providers and a service be delivered by Wollongong Youth Services.

ITEM 4 - SALE OF LAND FOR UNPAID RATES

60 COUNCIL'S RESOLUTION - RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Kershaw that authority be granted to affix the Common Seal of Council to the Contracts for Sale, with the exception of Item 6, Lot 3 DP166257 Lawrence Hargrave Drive, Thirroul and any other documents required to give effect to this resolution.

Variation The variation moved by Councillor Merrin (the addition of the words 'with the exception of Item 6 - Lot 3 DP166257 Lawrence Hargrave Drive, Thirroul') was accepted by the mover and seconder.

ITEM 5 - POLICY REVIEW: ACCESS TO COUNCIL INFORMATION AND STAFF BY COUNCILLORS COUNCIL POLICY

61 COUNCIL'S RESOLUTION — RESOLVED UNANIMOUSLY on the motion of Councillor Kershaw seconded Councillor Curran that the Access to Council Information and Staff by Councillors Council Policy be placed on public exhibition for 28 days.

ITEM 6 - POLICY REVIEW: LAND AND EASEMENT ACQUISITION AND DISPOSAL - POST PUBLIC EXHIBITION

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – The Land and Easement Acquisition and Disposal Policy be adopted.

ITEM 7 - POLICY REVIEW: WOLLONGONG CITY TOURIST PARKS DISCOUNTING AND PROMOTION COUNCIL POLICY

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – Council adopt the Wollongong City Tourist Parks Discounting and Promotion Policy.



DEPARTURE OF COUNCILLOR

Due to a prior disclosure of interest, Councillor Martin departed the Chamber and was not present during debate and voting for Item 8.

ITEM 8 - POLICY REVIEW: WOLLONGONG MEMORIAL GARDENS, CREMATORIUM AND CEMETERIES COUNCIL POLICY

62 COUNCIL'S RESOLUTION - RESOLVED UNANIMOUSLY on the motion of Councillor Brown seconded Councillor Blicavs that the Wollongong Memorial Gardens, Crematorium and Cemeteries Policy be adopted.

ITEM 9 - ANNUAL FEES PAYABLE TO LORD MAYOR AND COUNCILLORS 1 JULY 2017 TO 30 JUNE 2018

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – The annual fees payable for the period 1 July 2017 to 30 June 2018 be:

- 1 \$30,500 for all Councillors, and
- 2 \$95,000 additional fee for the Lord Mayor.

ITEM 10 - ANNUAL FEES PAYABLE TO INDEPENDENT MEMBERS OF THE AUDIT AND CORPORATE GOVERNANCE COMMITTEES 2017-2018

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – The annual fees payable for the period 1 July 2017 to 30 June 2018 be:

- 1 \$3,600 (ex GST) for Independent Chairpersons; and
- 2 \$2,400 (ex GST) for Independent Members.

ITEM 11 - TENDER T17/08 - SUPPLY AND DELIVERY OF PRE-MIXED CONCRETE

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tenders of Cleary Bros (Bombo) Pty Ltd, Hanson Construction Materials, Hy-Tec Industries Pty Ltd, Boral Resources (NSW) Pty Ltd and Baines Transport Pty Ltd for the Supply and Delivery of Pre-Mixed Concrete as per Tender T17/08, for the rates as set out in each tenderer's Form of Tender.
- 2 Council delegate to the General Manager the authority to finalise and execute the contracts and any other documentation required to give effect to this resolution.
- 3 Council grant authority for the use of the Common Seal of Council on the contracts and any other documentation, should it be required, to give effect to this resolution.



ITEM 12 - TENDER IPJO 05/16 - SANITARY AND NAPPY DISPOSAL AND CLEANING SERVICES

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tender of Flick Anitcimex for a range of services including supply and service of sanitary disposal units, nappy disposal units, soap dispenser units, air freshener units, bio-tab units, urinal sanitiser bottles, air freshener, toilet descale, hygiene treatment sanitiser and first aid kits, in the sum of \$50,721.55 per annum, excluding GST or in the event the multi-zone discount is not applicable the contract sum be \$52,056.32 per annum, excluding GST.
- 2 Council delegate to the General Manager the authority to finalise and execute the contract and any other documentation required to give effect to this resolution.
- 3 Council grant authority for the use of the Common Seal of Council on the contract and any other documentation, should it be required, to give effect to this resolution.

ITEM 13 - REQUEST FOR APPROVAL FOR THE LORD MAYOR TO ATTEND THE UK MAYORS AND SENIOR OFFICIALS MEETING IN LONDON ON 14-15 JUNE 2017

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

- 1 Council approve the attendance of the Lord Mayor at a meeting of UK Mayors and senior officials in London on 14-15 June 2017 to represent Wollongong City Council and Australian Local Government.
- 2 The Lord Mayor be reimbursed for the fee incurred to change his return flight to Australia as a result of attending this meeting.

ITEM 14 - FINANCIAL ASSISTANCE - OUT OF ROUNDS AND MINOR DONATIONS FOR 2016-17

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – The report be noted.

ITEM 15 - INITIAL LOCAL GOVERNMENT PERFORMANCE AUDITS

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – Council note the information.

ITEM 16 - MANAGING LOVE LOCKS ON PUBLIC INFRASTRUCTURE - PROJECT UPDATE

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – Council note the contents of this report and proceed with the programmed installation of love lock chains at Mt Keira and Flagstaff Hill.



ITEM 17 - DRAFT QUARTERLY REVIEW STATEMENT MARCH 2017

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

- 1 The draft Quarterly Review Statement March 2017 be adopted.
- 2 The Budget Review Statement as at March 2017 be adopted and revised totals of income and expenditure be approved and voted.

ITEM 18 - APRIL 2017 FINANCIALS

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION -

- 1 The financials be received and noted.
- 2 Proposed changes in the Capital Works Program be approved.

ITEM 19 - STATEMENT OF INVESTMENTS - APRIL 2017

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – Council receive the Statements of Investments for April 2017.

ITEM 20 - QUARTERLY REPORT ON DEVELOPMENT APPLICATIONS INVOLVING VARIATIONS TO DEVELOPMENT STANDARDS - 1 JANUARY TO 31 MARCH 2017

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION - Council note the report.

ITEM 21 - CITY OF WOLLONGONG TRAFFIC COMMITTEE - MINUTES OF MEETING HELD 26 APRIL 2017

The following staff recommendation was adopted as part of the Block Adoption of Items (refer Minute Number 52).

COUNCIL'S RESOLUTION – In accordance with the powers delegated to Council, the Minutes and recommendations of the City of Wollongong Traffic Committee Meeting held on 26 April 2017 in relation to the Regulation of Traffic be adopted.

THE MEETING CONCLUDED AT 10.28 PM

Confirmed as a correct record of proceedings at the Ordinary Meeting of the Council of the City of Wollongong held on 26 June 2017.

Chairperson	



File: LM-911.05.002 Doc: IC17/356

ITEM A

LORD MAYORAL MINUTE - REPORT FROM SISTER CITY VISIT TO OHRID, MACEDONIA AND ATTENDANCE AT UK MAYORAL FORUM IN LONDON

From 22 May and 17 June 2017, while in Europe, I had the opportunity to visit Wollongong's Sister City of Ohrid in Macedonia and to attend the inaugural UK Mayoral Forum in London.

As Council is aware, Sister City relationships have provided a number of successful economic, social and cultural benefits for the Wollongong community. However, despite our long-standing relationship with Ohrid, the last time a delegation from Wollongong visited Ohrid was in 2006. Given I was travelling in Europe on personal and other business this was an excellent opportunity to reaffirm and strengthen our relations with that city.

Firstly, I acknowledge and thank the City of Ohrid and Council for their hospitality. I was extended every kindness throughout my stay, despite not having my luggage for the most part. I thoroughly enjoyed my time being shown the natural and historic wonders of the city which stretches back to pre-history but it wasn't all sightseeing. I had the opportunity to discuss significant matters of local politics, economic development and tourism with the Mayor of Ohrid Dr Nikola Bakraceski, President of the Municipal Council Gordana Konjanovska, Deputy Mayor Angel Janev, and Councillor of the Municipal Council of the City of Ohrid Kosta Trifunoski.

Dr Bakraceski and Dr Konjanovska are both medical specialists in a country that has very porous borders with five surrounding countries. They both struck me as very brave politicians facing some significant challenges. In Macedonia, they only have two levels of government, Central and Local. Local government is there to deliver services, health, education, infrastructure etc and accordingly given great significance in the governance of the country, whereas, local government in Australia is often seen as less significant. The Mayor is directly elected but is more akin to a chief executive officer with a board of 23 Councillors and a president (chair) appointed by Councillors. Balkans politics are never far away, especially Macedonia's well-documented struggle to retain its identity. There are also religious dynamics at play between the Orthodox Christian Church and Albanian Islam noting also the Macedonian Orthodox Church is an independent Church from mainstream eastern orthodoxy. There is a spirit of fierce determination to maintain its identity as a nation.

Tourism is Ohrid's largest economic driver and I was able to share our city's experience with the local economic development and tourism board. Ohrid has a diverse range of tourism assets - not only its natural beauty of the lake it shares with Albania - but also its historic past ranging from early human settlement through Greek and Roman times to the honouring of the great saints such as St Kiril (Cyril) and St Metodij (Methodius), patron saints of this city, but also famous for the development of the Cyrillic script used throughout Slavic countries and Russia today. Ohrid also boasts one of the oldest universities rivalling Bologna, Oxford and Cambridge. It is also a centre of theological education.

I thank the Council for allowing me the opportunity to visit Ohrid, a country of enormous cultural significance to many in our community. I would also like to emphasise that my visit was at no cost to Council and therefore I acknowledge the generosity of the City of Ohrid in meeting my needs but also that when we have the opportunity to reciprocate, the City of Wollongong will be equally as generous.

During a time together with my wife, we visited London and south east England. I also had the opportunity to visit the university cities of Cambridge and Oxford looking at how those cities related to the universities and the opportunities for the community to benefit from higher education and the educational economy especially innovation facilities.

I had the honour of attending the inaugural UK Mayoral Forum in London where I was invited to speak. The Mayors were executive officers of what are termed Combined Authorities servicing regional cities of England. It was interesting to note the same dynamics were spoken of and discussed in relation to regions and their needs vis a vis the demands of London. The closest regional authority to Wollongong and the Illawarra was the dynamics of the Tees Valley. It was also interesting to discuss the situation in Manchester post the recent terrorist incident. While in London, I also had the experience of witnessing the city cope with two terrorist attacks and the Grenfell Tower fire.



Despite these tragedies, and with true English grit, the Forum proceeded and was extremely informative. The focus of the event was on the role of the mayor in providing leadership to promote their cities nationally and internationally. It was organised by the Local Government Association of the UK and I had the great fortune of being one of only two international mayors invited to present our City's stories, the other being the South African High Commissioner and a former Mayor of Cape Town which has many similarities to Wollongong.

About 10 high ranking bureaucrats from Westminster attended and it was interesting to hear the discussions especially about Brexit negotiations starting the following week. There appeared to be great political uncertainty about the future and we have seen that played out in the media since because of the General Election which occurred while I was there.

The revival of the Commonwealth links post Brexit is an area Dr Hugh Munro, from the Commonwealth Local Government Forum Secretariat, discussed as well.

I thank the Council for allowing me the opportunity to attend this event. This visit came at minimal anticipated cost to Council and I acknowledge the generosity of the UK Local Government Association for hosting me. Wollongong City Council staff, especially Vera Cvetkoski and Alysia Norris, need to be acknowledged for their efforts in successfully coordinating and facilitating my trip and outcomes.

RECOMMENDATION

I therefore recommend Council note this report.



File: EM-030.10.051 Doc: IC17/336

ITEM 1

DRAFT ANNUAL PLAN AND ATTACHMENTS 2017-18 - FEEDBACK FOLLOWING EXHIBITION

At its meeting of 3 April Council resolved to place on exhibition the draft Annual Plan 2017-18 and attachments which deliver Council's integrated planning and reporting responsibilities under the Local Government Act 1993. The draft Annual Plan is a sub plan of the Revised Delivery Program 2012-17 (adopted 17 February 2014). These documents outline Council's response to Wollongong 2022 Community Strategic Plan.

The draft Annual Plan includes Service Plans, Budget, Revenue Policy and Fees and Charges.

RECOMMENDATION

- 1 Council incorporate the changes recommended in this report for the following documents, and these documents be adopted:
 - a draft Annual Plan 2017-18;
 - b draft Budget 2017-18; and
 - c draft Revenue Policy, Fees and Charges 2017-18.
- 2 Council makes the rates and charges for the period 1 July 2017 to 30 June 2018, outlined in the draft Revenue Policy 2017-18 as amended in this report, including the general rate increase of 1.5% as determined by the Independent Pricing and Regulatory Tribunal (IPART).
- The General Manager be authorised to make any changes to the endorsed draft Annual Plan 2017-18 as directed by resolution of the Council.

REPORT AUTHORISATIONS

Report of: Clare Phelan, Executive Strategy Manager

Authorised by: David Farmer, General Manager

ATTACHMENTS

- Summary of Submisisons received during the Exhibition of the draft Annual Plan 2017-18 and Recommended Changes
- 2 Summary of Internal Amendments
- 3 Amended 4 Year Primary Financials 2016-17 to 2019-20

BACKGROUND

Council is required to prepare an Annual Plan, Budget, Revenue Policy and Fees and Charges to meet its integrated planning responsibilities under the Local Government Act 1993. The Annual Plan and attachments are a sub plan of the Delivery Program 2012-17 and demonstrate Council's approach to achieving the five year actions from the Delivery Program.

The draft Annual Plan 2017-18 includes annual deliverables aligned to the five year actions from the Delivery Program 2012-17 and annual Service Plans for each of Council's 34 services. The Service Plans include the core business of the service, the major projects for the financial year, operating and capital budgets, workforce, and performance measure providing a more detailed picture of Council's operations.

The draft Annual Plan demonstrates Council's response and commitment to the delivery of Wollongong 2022, the Wollongong Community Strategic Plan. As such, the draft Annual Plan is structured around the six community goals.

Supporting the draft Annual Plan is:

Attachment 1: Draft Budget 2017-18

This document provides an overview of Council's financial estimates and program of Capital Works for the financial year. Both documents support Council to plan its annual activities based on community input and strategic directions identified in Wollongong 2022, currently agreed services, growth factors, the Asset Management Policy and Strategies, past performance and availability of funding.

Attachment 2: Draft Revenue Policy, Fees and Charges 2017-18

This Policy is also presented for adoption. The Local Government Act provides the framework for setting fees and charges, and making the rates.

Submissions

A total of 72 'on time' submissions were received from community members and organisations during the exhibition of the draft Annual Plan 2017-18 and attachments. These submissions contained 144 issues/ items, of which there were two predominant themes emerging:

- Cruise Ship: 30 submissions supported Council's ongoing commitment and investment in the tourism industry.
- South Wollongong Flooding: 19 submissions requesting Council give priority in the 2017-18 budget to rectifying flooding issues in this area.

Further to this, a range of issues were raised including:

- Drainage in various areas requesting 2017-18 budget including Mt Gilead Road, Thirroul (2); Asquith Street, Austinmer (2); and other individual submissions regarding drainage and flooding.
- Footpaths including Murphy's Avenue, Gwynneville (2); Coachwood Drive, Unanderra (2).
- Other including Botanic Gardens (3), tourism in general (4) supporting Council's commitment.
- Land Use Planning a range of issues with no dominant themes.

Attachment 1 of this report provides a summary of submissions and recommended changes to the draft Annual Plan as a result.

Six submissions were received late and not considered as part of this process. Further, there were a number of letters seeking further information on the draft Annual Plan 2017-18 and associated supporting documents. These were treated as normal correspondence with responses provided in accordance with normal practice.

Internal Staff Review

Council staff undertook a further review of the draft Annual Plan and attachments. considered emerging issues, recent Council resolutions, progress of 2016-17 projects and activities, and funding announcements by other Government agencies impacting Council services and projects arising during the exhibition period.

Attachment 2 to this report outlines the recommended changes to the draft Annual Plan based on the feedback received during the internal review process.

CONSULTATION AND COMMUNICATION

Preparation of the draft Annual Plan and Budgets commenced in September 2016 as Divisions considered business needs and actions. This approach led to the development of draft documents which have continued to be reviewed and refined with Executive and Councillor input.

Council endorsed the draft Annual Plan for exhibition to provide the community with an opportunity to have their say and provide relevant feedback to Council on the Plan for the year ahead. The draft Annual Plan 2017-18 and attachments were exhibited for 29 days from 10 April to 8 May 2017. The exhibition was promoted via a media briefing, newspaper advertisements, on Council's website and via



Council's libraries, Reference Groups and social media. A number of engagement activities were also undertaken to seek feedback from the community on the draft Annual Plan and attachments. This included attendance at Neighbourhood Forums.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 4 "We are a connected and engaged community".

It specifically delivers on core business activities as detailed in the Corporate Strategy Service Plan 2016-17.

RISK ASSESSMENT

In November of each year, a comprehensive review of the Corporate Risk Register is undertaken. The updated Risk Register informs the development of the draft Annual Plan including the projects and programs proposed therein.

FINANCIAL IMPLICATIONS

The following information outlines the proposed changes to the financial projections and Revenue Policy that were contained in the draft Annual Plan 2017-18.

Rates Fees and Charges

Rates

As detailed in the draft Revenue Policy – Rates, Fees and Charges 2017-18 document (page i), the 'Rate Yields' and 'Cents in the dollar' used in determining the actual rates charged would be subject to slight variation due to changes in properties and valuations anticipated prior to finalisation of the Annual Plan 2017-18. The revised rates, base charges, minimums, and yields for 2017-18, including the General Income variation approved by IPART and recommended in this report, are shown below.

Council has had a General Revaluation in July 2016. The below rates have been calculated using the relative change method where the increase in rates for each category has been determined by the relative change in land values. Although Council's General total Rates income will increase by 1.5%, individual assessments will vary depending on the change in land value in relation to the average change in land value across the rating base.

This revised table will be included in the final Revenue Policy for 2017-18:

Table 1

Rating Category	Name of sub-category	Number of Properties	Ad Valorem Rate	\$ Base (B)/ Minimum (M)	Notional Income Yield
Residential		76,833.97	0.248725	724.81(B)	111,380,225
Farmland		121.00	0.188532	934.60(M)	306,061
Business	Ordinary	278.00	0.321037		46,116
Business	Commercial	2,095.59	1.518155	934.60(M)	19,697,827
Business	3c Regional Business	274.48	2.029569	836.87(M)	6,269,005
Business	Light Industrial	984.96	1.188155	934.60(M)	5,976,286
Business	Heavy Industrial	357.00	1.910011	934.60(M)	6,488,542
Business	Heavy 1 Activity 1	39.00	2.767851	836.87(M)	7,906,005
Mining		15.00	2.696875	934.60(M)	906,508
Special Rates	Wollongong Mall Rate	73.00	0.788481		1,082,111
Special Rates	City Centre Rate	658.36	0.076866		413,200
					160,471,885



Fees and Charges

There have been no changes proposed to the Fees and Charges that were included in the draft Fees and Charges document.

Draft Budget 2017-18

Variations to the final projections are made as part of the annual planning process based on external submissions during the exhibition period, variations to the underlying long term financial estimates that are identified through quarterly review processes and additional information becoming available during the exhibition period.

The post exhibition forecasts include an adjustment for the early payment of the first two quarters of the 2017-18 Federal Assistance Grant in June 2017. This is estimated to be \$8.9 million which will be reflected as an improvement in the annual 2016-17 result and a corresponding reduction in 2017-18.

Financial Forecasts

The impact of the changes to the projected result for the five years is shown in the following table:

Table 2

	2017/18	2018/19	2019/20	2020/21
	\$M	\$M	\$M	\$M
Draft Annual Plan				
Net Surplus (Deficit) [Pre Capital]	(0.7)	3.8	6.9	6.4
Net Surplus (Deficit)	44.0	51.7	46.7	41.1
Total Funds Surplus/(Deficit)	(0.6)	0.5	(1.7)	(1.0)
Draft Annual Plan including changes proposed during exhibition p	eriod			
Net Surplus (Deficit) [Pre Capital]	(8.4)	4.4	5.9	6.4
Net Surplus (Deficit)	36.4	52.2	45.7	41.0
Total Funds Surplus/(Deficit)	(9.7)	0.5	(1.7)	(1.0)

The proposed revision to the draft Annual Plan includes changes that were identified through the March Quarterly Review, additional information becoming available and the review of longer term operating income and expenditure trends.

The most material impacts on the Long Term Financial Plan Net Surplus (Deficit) [Pre Capital (Operating Result)] are as follows and a more comprehensive list is provided in Table 3 later in this report.

- Depreciation. Depreciation projections are reviewed continuously to reflect current asset holdings and their attributes. A number of changes were made through the 2016-17 Quarterly review process. The changes proposed to the draft Annual Plan 2017-18 long term financial projections are based on work completed at the March Review. Many factors can impact on depreciation, including timing of capitalisation of constructed asset, contributed assets, revaluations, discoveries, changes in expected lives, timing of asset disposal, mix of renewal versus enhancement and these projections will continue to be monitored and modified over time. As depreciation is a non cash item, this change does not impact the Funds Result.
- Supporting documents timing. During the March Quarterly Review, it was determined that a number of studies and plans that were in progress would not be able to be fully completed in the current year and were removed from the 2016-17 Budget. Reintroduction of these was considered in the context of planned projects for the next three years and adjustments made across these periods to better reflect expected completion. The rephased forecasts are shown in Table 4 below.



- Additional projects proposed during exhibition. The revised projections include the introduction of two projects that are planned to be funded from the Strategic Projects Restricted Asset. These include \$60K expenditure in each of 2017-18 and 2018-19 to support cruise ship visits in response to the large number of submission from the community supporting Council's ongoing commitment and investment in the Tourism industry; and \$30K towards the replacement of the adjoining fence between Elizabeth Park and Brewongle Estate in Bellambi to address safety issues. In addition, the revised projections include a recurrent budget of \$30k (indexed in future years) for the extension of City Centre free Wi-Fi service area to include Corrimal Street between Market and Burelli Streets and Keira Street between Smith and Crown Street. This initiative is partially funded from the City Centre Levy. The draft Annual Plan also provided for a Dapto Town Centre shop front and façade improvement program of \$30K and 210K respectively for 2017-18 and 2018-19. This budget quantum has been retained with the project focus and name changed to Dapto Town Square Renewal to reflect community input.
- Adjustment for Funds Available from Operations. This is one of Council's key performance
 indicators that measures Council's ability to provide for effective renewal of assets over time.
 Council's current target is to provide sufficient funds from operations to equal depreciation. Revised
 projections at the March Quarterly review indicated that Council would potentially exceed this target in
 the future years of the Long Term Financial Plan. The revised Long Term Financials beyond 2017-18
 includes an adjustment in capital budget funding with a corresponding transfer to operational
 expenditure to bring this indicator within target and provide capacity to address future operational
 initiatives.
- Resourcing. The revised projections include the introduction of a number of projects or initiatives that address changing resource requirements within the organisation. The proposed changes are fully funded from additional income, offsetting savings, recovery from capital or supported from Operational budgets and as such do not impact on the overall result. These include additional resources to support delivery of capital program (offset by recovery from capital), additional business analyst for waste facilities for three years (funded from operational savings and additional waste facility income), employment of permanent part time marketing resource at Tourist Parks (offset by additional income) and additional corporate service resources that are offset from Operational Contingency.
- Timing of grant income and funded projects. A number of adjustments are included that address revised timeframes for project delivery and grant receipts across a range of programs. Some of these adjustments are a flow on from the March Quarterly review and in most instances are partly or fully funded.

It should be noted that there was also a number of additional projects that were reduced or removed at the March Quarterly Review that were partly funded from general revenue. These have not been reintroduced in the revised forecasts as it is intended that these be further considered with other issues as part of the year-end review. It is expected that there may be additional projects identified at that time that will also need to be considered.

Surplus / (Deficit) [pre capital]

The projected Surplus / Deficit [pre capital] for 2017-18, based on the proposed changes, is anticipated to vary from a deficit of \$0.7 million to a deficit of \$8.4 million. This is due to the early payment of the first two quarters of the 2017-18 Federal Assistance Grant in June 2017 (\$8.9 million), timing of funded projects and grant income and a decrease in forecast depreciation expenses.



Net Surplus / Deficit

The projected Net Surplus / Deficit for 2017-18 that includes capital income from grants and contributions is anticipated to move from a net surplus of \$44.0 million to a surplus of \$36.4 million, which is attributable to proposed changes that have impacted on the pre capital result along with some minor changes in timing of capital grants.

Total Fund Surplus / Deficit

The Total Funds Result for 2017-18 is now estimated to move from a deficit of \$0.6 million to a deficit of \$9.7 million. This is largely due to the timing of the Federal Assistance Grant payments discussed above. The Fund result is not impacted by the non-cash adjustments such as depreciation or timing of grant funded projects.

Table 3 provides a summary of the long term impacts of the changes discussed above.



PROPOSED VARIATIONS PO	J S1	EXHI		N AIN	NUAL	PLAN	2011	/-T8 _		
		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
		\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
OPERATING RESULT BEFORE CAPITAL										
Timing										
Early payment of 2017-18 Federal Assitance Grant in 2016-17		(8,915)								
Funded projects adjusted at March QR	#	(259)								
Rephasing of supporting documents - studies & plans	#	415	(764)	(73)						
		(8,759)	(764)	(73)	0	0	0	0	0	(
New projects programs										
Destination Wollongong support for cruise ships	*	(60)	(60)							
Contribution to security fence at Elizabeth Pk Bellambi	*	(30)								
City Centre Wi Fi	*	(30)	(30)	(31)	(31)	(32)	(33)	(33)	(34)	(35
		(120)	(90)	(31)	(31)	(32)	(33)	(33)	(34)	(35
Other Adjustments										
Depreciation	*	1,326	1,453	1,549	1,612	1,686	1,741	1,775	1,760	1,82
Grant & contributions income adjustments	#	1	69	28	29	31	33	34	36	38
Changes to externally funded projects	#	(16)	231	195	196	197	198	200	201	20
Other various adjustments		(29)	(59)	(66)	(82)	(95)	(111)	(127)	(143)	(157
Rates Growth for applied to City Centre Wi Fi	*	9	9	8	9	9	9	9	10	10
Emergency Services contribution		(136)								
Realignment between capital and operating	*	0	(300)	(2,600)	(1,700)	(1,400)	(1,400)	(1,500)	(1,300)	(1,300
		1,154	1,403	(886)	64	428	470	391	565	610
Internal Resourcing	L	1,10	1,.00	(000)	0.	0	., 0	001	303	01.
Additional marketing resources for Tourist Parks	* [(62)	(64)	(65)	(67)	(68)	(69)	(71)	(72)	(74
Additional Tourist Park income	*	62	64	65	67	68	69	71	72	7.
Waste business analyst	*	(150)	(155)	(159)	- 07	- 00	- 03	, 1	, _	
Offset in other operational expenses at Waste Facility	*	150	155	159						
Increased employee costs for capital delivery		2,412	2,479	2,543	2,609	2,676	2,746	2,817	2,890	2,96
Offset by reduction in external resources for capital delivery	*	(2,412)	(2,479)	(2,543)			(2,746)			(2,965
Other additional resources corporate initiatives		(178)	(366)	(275)	(281)	(289)	(296)	(304)	(308)	(352
Offset from Operational Contingency	*	178	366	275	281	289	296	304	308	352
onset nom operational contingency	Ī	0	0	0	0	0	0		0	33.
	_ 	-								
Total Impact on Operating Result [pre capital]	L	(7,725)	549	(990)	33	396	437	358	531	58:
FUND RESULT										
Fund adjustments	Г									
Non cash adjustment - depreciation		(4.006)	(4, 450)	(4.5.40)	(4.542)	(4.505)	(4 7 44)	(4 775)	(4.760)	/4 000
•	* -	(1,326)		(1,549)	(1,612)	(1,686)	(1,741)	(1,775)	(1,760)	(1,823
Strategic Projects funding for supporting documents	#	(579)	659	(1,549)	(1,612)	(1,686)	(1,741)	(1,775)	(1,760)	(1,823
Strategic Projects funding for supporting documents Other funding associated with supporting documents	*	(579) (43)		(1,549)	(1,612)	(1,686)	(1,741)	(1,775)	(1,760)	(1,823
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing	* # *	(579) (43) 196	659 43	(1,549)	(1,612)	(1,686)	(1,741)	(1,775)	(1,760)	(1,823
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals	* # *	(579) (43) 196 90	659 43 60							
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals Other funding associated with new proposals	*	(579) (43) 196 90 21	659 43 60 22	22	22	23	23	24	24	2!
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals Other funding associated with new proposals Grant Funded projects timing	* # *	(579) (43) 196 90 21	659 43 60 22 (230)	22 (197)	22 (193)	23 (194)	23 (194)	24 (194)	24 (235)	21 (195
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals Other funding associated with new proposals Grant Funded projects timing Grant income transferred to Ra	* # * #	(579) (43) 196 90 21 16	659 43 60 22 (230) (63)	22 (197) (21)	22 (193) (23)	23 (194) (24)	23 (194) (26)	24 (194) (27)	24 (235) (29)	2! (195 (31
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals Other funding associated with new proposals Grant Funded projects timing Grant income transferred to Ra Review of labour on costs (non cash)	* # * #	(579) (43) 196 90 21	659 43 60 22 (230)	22 (197)	22 (193)	23 (194)	23 (194)	24 (194) (27)	24 (235)	2! (195 (31
Strategic Projects funding for supporting documents Other funding associated with supporting documents Funding associated with change in project delivery timing Funding from Strategic Projects for new proposals Other funding associated with new proposals Grant Funded projects timing Grant income transferred to Ra Review of labour on costs (non cash) Correction of plant & equipment sale proceeds	* # * #	(579) (43) 196 90 21 16 16 224	659 43 60 22 (230) (63) 168	22 (197) (21) 113	22 (193) (23) 116	23 (194) (24) 121	23 (194) (26) 126	24 (194) (27) 132	24 (235) (29) 137	2! (195 (31 14: 1,73
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Table 4

Supporting Documents - Planning Studies &	Investigat	ions		
Service & Project	2017-18 Revised Forecast \$000's	2018-19 Revised Forecast \$000's	2019-20 Revised Forecast \$000's	2020-21 Revised Forecast \$000's
Aquatic Services	30			
Corrimal Pool Masterplan	30			
Botanic Garden and Nursery	150			
Botanic Garden Masterplan/Asset Mgmt. Plan	100			
Mt Keira Summit Park	50			
Community Facilities	143			
Integrated Facilities Planning	97			
Facilities Planning Development	46			
radinaes i familia Development	40			
Community Programs	50			
Public Toilet Strategy	50			
Corporate Strategy	31	12	363	514
Centralised Studies & Plans	31	12	363	514
Cultural Services	60	0	0	0
Cultural Tourism Strategy	60	U	U	0
Cultural Tourish Strategy	00			
Stormwater Services	880	628	350	350
Floodplain Management Studies	150	310	350	350
Review of Towradgi Creek FRMS - 2015/16	60	45		
Review of Hewitt's Creek FRMS - 2015/16	75	60		
Review of Flood Studies & Floodplain Risk Mgmt. Plans	205	88		
Minnegang Creek Flood Study	50			
Duck Creek Flood Study	50			
Review of Collins Creek Flood Study	60	10		
Review of Allan's Creek Flood Study	50	20		
Review of Wollongong City Flood Study	50	20		
Review of Fairy Cabbage Tree Creek Flood Study	50	20		
Brooks Creek Flood Study Phase 2	45			
Review of Lake Illawarra Flood Study	35	55		
Facility and the Country of the Coun	•			
Environmental Services	13			
Bio certification for West Dapto	13			
Governance and Administration	880	514		
West Dapto Review	880	514		
west papto heview	000	514		
Leisure Services	40			
Beaton Park Precinct Masterplan	40			



Service & Project	2017-18 Revised Forecast	2018-19 Revised Forecast	2019-20 Revised Forecast	2020-21 Revised Forecast
Land Use Planning	432	450	245	60
Berkeley Commercial Centre Study	432	30	2-13	00
Housing Study	30			
Sandon Point Aboriginal Heritage Impact Permit	10			
Port Kembla 2505 Study	187			
South Wollongong Precinct Plan	20			
Tourism Accommodation Review Planning Controls		25	25	
Industrial Land Planning Controls Review	30	30		
Dapto Town Centre Planning Study	10			
Heritage Asset Management Strategy	25	25		
Windang Town Centre Planning Study		90		
Mt Kembla Village Centre Planning Study			30	
Woonona Village Planning Study			30	
Helensburgh Town Centre Planning Study	20	60		
Fairy Meadow Town Centre Planning Study			60	60
Bulli Town Centre Planning Study		90		
City Centre Planning Review	100	100	100	
Dronorty Comicos	F0.			
Property Services	50			
Bulli Showground Masterplan	50			
Parks and Sportsfields	100	200		
Cringila Hills Site Assessment	100	150		
Blue Mile Masterplan - update		50		
Transport Services	435	296	15	15
Corrimal Traffic Study and Access Movement	40			
Accessible Car Parking and Bus Stops audit	75	75		
Access and Movement Strategy Review	150	176		
Foreshore Parking Strategy	70	20		
Wollongong LGA Feasibility Studies	15	15	15	15
Wollongong City Pedestrian Plan	10			
Gwynneville/Keiraville Access & Movement Study	60	10		
Street Trees - Masterplan/Strategy	15			
Total Expenditure*	3,294	2,100	973	939
*Expenditure shown above is for full project cost. A number of projects				

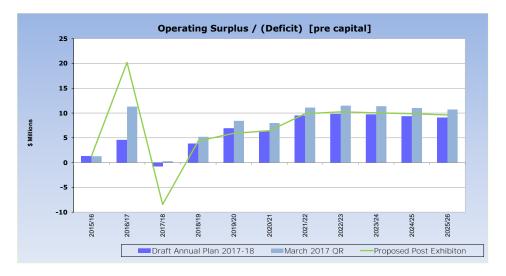


Long Term Financial Projections

Key Performance Information shown below provides a comparison of the long term forecasts that supported the exhibited draft Annual Plan with the impact of changes that are now proposed. The revised projections reflect the ongoing adjustments identified and reported through the March Quarterly Review, additional information that has become available during the exhibition period and a review of longer term operating income and expenditure trends. The 2016-17 and 2017-18 years are distorted by the early payment of the first two quarters of the 2017-18 Federal Assistance Grant in June 2017.

Long Term Operating Surplus / (Deficit) [pre capital]

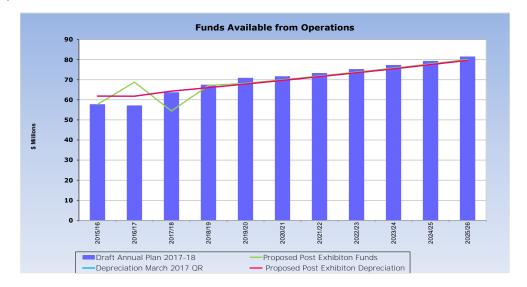
The Operating Result [pre capital] provides an indication of the long term viability of Council. In broad terms, a deficit from operations indicates that Council is not earning sufficient revenue to fund its ongoing operations (services) and continue to renew existing assets. The revised projections include the proposed changes outlined in Table 3 above. The recurrent reduction in the surplus result post exhibition is largely due to a recurrent increase in depreciation expenditure that is the result of recognition of current asset holdings and attributes and by the conversion of excess capital to operating budget.



Funds Available from Operations

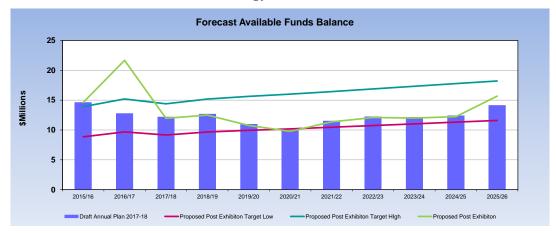
The Funds Available from Operations is a primary objective of Council over time to provide for effective renewal of assets and growth in assets. The following graph shows forecast depreciation expenses compared to Funds available from Operations. This is an important indicator as it demonstrates the capacity to generate sufficient funds from operations to meet asset renewal requirements. The graphs generally show Council achieving its target of providing funds from operations equal to depreciation.





Available Funds

Available Funds are the uncommitted funds of an organisation that assist in meeting the short term cash requirements, provide contingency for unexpected costs or loss of revenue and provide flexibility to take advantage of opportunities that may arise from time to time. Council's Financial Strategy has a target to achieve and maintain an Available Funds position between 3.5% and 5.5% of operational revenue [pre capital]. The post exhibition revised forecast for this indicator shows that Council remains on track to achieve and maintain the Available Funds strategy.



CAPITAL BUDGET

Council maintains a strong forecast capital works budget through 2017-18 to 2020-21. The budget allocations for 2017-18 have been reviewed since public exhibition in April 2017, with changes primarily reflecting delivery programs for major projects currently underway. For example, the 2017-18 forecast budget for Fowlers Road to Fairwater Drive extension has decreased by \$2 million due to savings realised undertaking the Stage 1 earthworks component, while the Whytes Gully Cell 2 project forecast budget has decreased by \$1 million due to accelerated delivery of works in the 2016-17 year. These changes and others have resulted in an overall program reduction for 2017-18 from \$95.51 million to \$91.37 million.

The changes to the 2017-18 to 2020-21 capital budget are set out in Table 5 below.



Table 5

	2017-18		2018-19		2019-20		2020-21	
Asset Class	Proposed Budget	Change	Proposed Budget	Change	Proposed Budget	Change	Proposed Budget	Change
Roads and related assets	\$13,814,750	-\$31,250	\$15,618,000		\$14,030,000		\$14,820,000	
West Dapto	\$9,000,000	-\$2,000,000	\$26,680,000		\$25,280,000		\$42,112,756	
Footpaths and Cycleways	\$18,425,000	\$440,000	\$14,569,761	\$5,507,761	\$12,472,043	\$2,116,043	\$11,307,000	
Car parks	\$2,428,428	\$578,428	\$1,220,000		\$965,000		\$1,171,000	
Stormwater and Floodplain	\$6,650,000	\$180,000	\$7,020,000		\$6,871,000		\$5,464,000	
Buildings	\$14,426,214	\$1,138,894	\$19,209,479	\$160,000	\$24,142,386		\$16,688,665	
Commercial Operations	\$1,200,000	-\$10,000	\$1,060,000		\$1,120,000		\$1,185,000	
Parks, Gardens and Sportsfields	\$4,891,472	-\$1,244,141	\$2,766,613		\$3,016,522		\$4,084,439	
Beaches and Pools	\$2,819,000	-\$179,981	\$2,803,290	-\$3,108,780	\$2,873,464	-\$2,116,043	\$2,908,642	
Natural Areas	\$457,500	-\$133,500	\$228,808		\$489,997		\$430,760	
Waste Facilities	\$5,554,000	-\$2,978,000	\$4,930,000		\$4,350,000		\$2,330,000	
Fleet	\$1,822,000		\$2,102,000		\$981,000		\$1,800,000	
Plant and Equipment	\$3,661,500	\$40,000	\$3,156,663		\$3,516,829		\$3,865,000	
Information Technology	\$1,160,000		\$920,000		\$760,000		\$953,000	
Library Books	\$1,162,019		\$1,191,076		\$1,220,859		\$1,251,387	
Public Art	\$355,000		\$250,000		\$320,000		\$320,000	
Emergency Services	\$250,000		\$220,000		\$226,000		\$282,000	
Land Acquisitions	\$100,000		\$100,000		\$100,000		\$100,000	
Non-project allocations	\$3,196,327	\$59,500	\$2,795,802	-\$290,000	\$1,511,960	-\$2,600,000	\$6,256,001	-\$1,699,999
Total	\$91,373,210	-\$4,140,050	\$106,841,492	\$2,268,981	\$104,247,060	-\$2,600,000	\$117,329,650	-\$1,699,999
Draft Budget exhibited in April	\$95,513,260		\$104,582,511		\$106,847,060		\$119,029,649	

CONCLUSION

The draft Annual Plan 2017-18 delivers Council's responsibilities under the Local Government Act 1993. It sets a clear policy and planning direction for Council in response to the community's vision outlined in Wollongong 2022 Community Strategic Plan. These documents have been prepared following extensive research, engagement and data analysis, and are recommended to Council for adoption.

Item 1 - Attachment 1 - Summary of Submisisons received during the Exhibition of the draft Annual Plan 2017-18 and Recommended Changes



o. Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already
		CRUISE SHIP		planned
B Hughes	Cruise Ship	I would like to say thank you and congratulate the mayor and the council for making a huge commitment and investing in the cruise ship arrivals program to our beautiful region. I've been volunteering from day one and started as a volunteer and now I'm a volunteer team leader. I have never been so excited/proud and enjoyed anything so great as volunteering and welcoming and promoting and talking about our beautiful illawarra area to all the passengers that disembarked from all cruise ships that arrived. Allowing this to happen has made a huge impact on not just the Illawarra people but all of the visitors from the cruise hip passengers and also the tourists that were visiting from Sydney on those days that I also met. The compliments on how beautiful and clean our town is, too our beautiful beaches/cafes plus more. I had a couple from England tell me that our beaches were better than Bondi as they wished they'd come here instead. Now that was a great compliment. There is so much more I could tell you about what was said to me but it will be pages and pages long. They loved the volunteer program that was in place, they could not say enough on how fantastic it was. And that they have never seen anything like this at all anywhere before. From volunteers placed all over Wollongong to hears to symbio and our temple plus more places the compliments just kept coming and coming. From the bus schedules to the taxi and scenic tour buses at the art precinct not one negative they were so overwhelmed and very happy on how great it all was and how well organised it all was. Passengers thanked us all for being so kind and friendly and how very helpful everyone was as they've never met or seen anything like this ever on any of there cruises they said. So thank you again to all for committing and investing in such a great tourist opportunity for the Illawarra area. We have so much to offer and I love love volunteering and talking and helping in any way possible to all passengers and tourists that arrive in Wollongong showing o	Over the past year, Council has worked with Destination Wollongong to ensure that the four cruise ships to Wollongong were successful and positively changed perceptions for the region. Council works with Destination Wollongong to deliver high quality tourism services and change perceptions of Wollongong through marketing and attracting major events to the area. Council has entered into a five year funding agreement with Destination Wollongong (2016-21) to deliver destination marketing, major events, business events and conferences and visitor information services.	Yes - Option made into annual deliverable under 2.2.2.1 - Provide funds to support Wollongong's ability to attract and retain tourist ship visitor industry
P & R Hatfield	Cruise Ship	We joined Destination Wollongong as volunteers to welcome tourist cruise ships visitors to our lovely city. The programme was an outstanding success, with hundreds of Illawarra citizens donating their time to ensure the visitors enjoyed the experience and perhaps make a return visit/s to the 'Cong. The Council should be applauded for its support and contributions toward making these visits a memorable occasion for the ships passengers and crew. Our welcome and assistance was well received and many of the visitors we conversed with were truly impressed by the organisation, personnel and information given by all those involved. It is hoped the Council will continue to support future cruise ship visits with its participation. The benefit to the city is of immense value, its continuity should be encouraged and indeed an increase in the number of ships participating would be of great financial benefit to the region . Your continued involvement would be greatly appreciated by the volunteers involved.	As above	As above
	Cruise Ship	I would like to congratulate Wollongong City Council on their ongoing commitment and investment in the visitor economy and noting your support for the growth of the cruise industry in Wollongong. I would support future investment in this area.	As above	As above
Intercruises Shoreside and Port Services	Cruise Ship	Endorses the Cruise industry in Wollongong. Feels that it puts wollongong on the radar of cruise lines around the world. This is something Wollongong will become known for. Commends and congratulates Destination Wollongong on the work which they have put into this first cruise season and have no doubt that continuing to create such a fantastic customer experience will only attract more cruise visits over the coming seasons.	As above	As above
J Stanes	Cruise Ship	I would like to congratulate the Council on having the foresight to foster Port Kembla's being a destination port on cruise ships' itineraries. Being one of the Destination Wollongong's Ambassador Team Leaders, I was able to experience first hand the delight of passengers, from all around the world, at what Wollongong had to offer. They particularly like the convenience of having so much to explore in or close to the city. Also, they were very appreciative of the welcome and help offered by the ambassadors. The members of my team got a buzz from being able to showcase the attractions and beauty of our city. So much so, they all backed up for being ambassadors on successive cruise visits. Keep up the good work - your rate payers are right behind your initiatives	As above	As above
R Pope	Cruise Ship	Dear Lord Mayor Gordon Bradbery and Wollongong Councillors, Having participated in the volunteer program welcoming cruise ship guests to Wollongong, I would like to express my congratulations to you, Destination Wollongong and the IRT for a job well done. All visits were a huge success for all involved and everyone in the community would have to agree that it is a much needed boost to our region. I have travelled extensively in 32 overseas trips to over 40 countries. I have organised and taken groups, joined tour groups, driven myself in many countries and only recently experienced cruising. Recognising all we have to offer here, I have always promoted Wollongong to my relatives in Europe and people I meet and encourage them to visit. So it came naturally to me to volunteer to be an ambassador and the experience was well organised and very enjoyable. I wish you success with your Annual Plan and look forward to your continued support and commitment to the cruise ship industry which will undoubtedly have an extremely positive effect on our	As above	As above
M Miller	Cruise Ship	community Wollongong has changed so much for the better and the comments that I have received about our city as a free bus shuttle team leader is that they the visitors drove past and never called in to Wollongong has changed so much for the better and the comments that I have received about our city as a free bus shuttle team leader is that they the visitors drove past and never called in to Wollongong they are very surprised at what we have to offer. We put visitors on the shuttle and advised them to get off at Harbour Street, and do the Blue Mile where they can visit our lovely beaches. We have never had any negative feedback only praise for our wonderful city. I am sure visitors have all fond memories of Wollongong and the friendly welcome that they receive. I think the secret is out and everyone who comes to Wollongong on Cruise ships will be going home to spread the word Wonderful! Wollongong. Wollongong Council keep up all the good work and let's hope that soon Wollongong will be a prime destination for all cruise line on the south coast.	As above	As above
L Roodenrys	Cruise Ship	I am writing this email as a contribution to the Annual Plan Process and in particular to request a financial commitment from Wollongong Council to attract and retain a Tourist Ship Visitor Industry in the Illawarra. As a local business owners, operating in the Illawarra for 11 years, we have never been more excited about the prospect of our region's growth the recent arrival of Cruise Ships to the Illawarra. This opportunity brings considerable economic benefit to the region as a whole and also to my business both directly via economic benefits and indirectly, through the immense PR and regional and international tourism marketing opportunities it provides. I am writing this email as a considerable economic benefit to the region as a whole and also to my business both directly via economic benefits and indirectly, through the immense PR and regional and international tourism marketing opportunities it provides. I am writing this email as a contribute financial commitment form council to ensure that this opportunity is maximised and supported to its full potential. Anything less than a considerable financial commitment to to the sustainability of our region. Your consideration to this matter is of extreme importance and is of benefit to the entire Wollongong region- individuals, families, businesses and the greater community in general. Please contribute financially, to help really put us on the map! I look forward to experiencing continued unprecedented growth in tourism to the region and celebrating your support of this new direction for Wollongong.	As above	As above
A Roddan	Cruise Ship	As one of the many enthusiastic IRT volunteer welcome ambassadors for the recent cruise ships visit to Wollongong, I wanted to personally add my wholehearted support and appreciation for the commitment they've made in the proposed Annual Plan, to the future of the visitor economy and the cruise ship industry for the great benefit of the Illawarra. I look forward to being involved in more volunteer cruise ship activities (and as a passenger next year embarking from our Port)	As above	As above
G Wilson (2)	Cruise Ship	Wollongong City Council, as part of their goal (2) to have an "an innovative and sustainable economy", is considering the option of "providing funds to support Wollongong's ability to attract and retain a tourist ship visitor industry"All this activity and feedback suggests to me that the cruise ship visits were a marvellous boost to the economy and that if Wollongong City Council were to provide funding towards its support it would go a long way towards its aim to "secure tourism infrastructure in the region and attract new industries" (strategy 2.2.2).	As above	As above
S Melchior	Cruise Ship	I would like to commend the Council for the their ongoing commitment and investment in the visitor economy. I would also like to commend the council for the commitment to Tourism and especially to the support for growth in the visiting cruise ship industry. my business can only move forward with this commitment. I have been involved in each visit so far taking visitors for motorcycle tours and showcasing our beautiful City and coastline. As we get more regular cruise ships and visitors many businesses will profit.	As above	As above
Jamberoo Action Park	Cruise Ship	NSW's favourite water theme, Jamberoo Action Parkwhere you control the action! is delighted to read of the inclusion in Council's Draft Annual Plan 2017-2018 of the option to provide funds to support Wollongong's ability to attract and retain a tourist ship visitor industry that has, to date, had significant impact in the local economies of the Wollongong, Shellharbour and Kiama regions. Being a direct recipient of the inaugural series of cruise ships that have berthed at Port Kembla last season, it is extremely pleasing for the park to indicate of the great success it achieved being part of this exciting new visitation stream and we would like to publicly acknowledge the support and commitment made to date by Councillors of Wollongong City Council to facilitate the development of this new tourism industry segment. Cruise Ship passengers that took the opportunity to visit the park expressed to Jamberoo staff how impressed they were with the extremely friendly and accommodating welcome that the city had extended to them, something lacking in some other ports that were visited. Wollongong Council is to be commended for the commitment to funding it has made thus far to facilitate this success and with momentum and traction already well established, continued funding will only see this tourism market flourish and greatly expand into the future. Jamberoo Action Park whole heartedly strongly supports the option to provide funds in WCC's Annual Plan 2017-2018 to support Wollongong's ability to attract and retain a tourist ship visitor industry as the benefits of increased tourism visitation, economic impacts, national and international social media marketing exposures are enormous and would further cement the region as a must should be place to visit. We wish Wollongong City Council well in its development of the Annual Plan 2017-2018 and trust that due consideration is taken when considering its support for projects that investigate opportunities for the provision of tourism infrastructure by supporting the		As above
Wollongong Surf Club	Graise Ship	It was our pleasure to welcome the Ambassadors to the Club at the end of each day for a "sail away" party to thank them for volunteering their time. It was our pleasure to welcome the Ambassadors to the Club at the end of each day for a "sail away" party to thank them for volunteering their time. It was fantastic to see the pride which the Ambassadors had in being part of this exciting new initiative for Wollongong. We would certainly anticipate continuing our association with the Ambassador program and look at ways the Club could attract Cruise passengers to visit us, either for a round of golf or just a meal and a drink with a view. Wollongong Golf Club commends Wollongong City Council on attracting the cruise industry to Wollongong and encourages further investment in the industry to ensure that it grows to its full potential.		no autyrg



	Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already
	istination ollongong	Cruise Ship	Destination Wollongong is empowered by the long term strategic support of Wollongong to deliver visitor economy growth to the region. As you are aware, the State Government has set the aspirational target of doubling the overnight visitor economy by 2020, and Wollongong is perfectly positioned to contribute to this goal given our relative proximity to Sydney and a population base which will soon approach six million people. It is vital that destinations continue to develop new and unique attractors to encourage visitors to engage, and then stay longer in region. In ote in the 2017/18 Annual Plan that Wollongong City Council has made a commitment to the following visitor economy projects: Grand Pacific Way, Bald Hill, Mount Keira Summit Park, Wollongong Tourist Parks, Hill 60, and Legacy infrastructure across a range of sporting facilities which makes it possible for DW to actively target more major events to bring to Wollongong. Commend Wollongong City Council for this ongoing commitment to revitalisation and development of world class attractors at key points of visitation in the region. When endorsing the Annual Plan, Councillors also agreed that "Council supports in principle providing funds to support Wollongong's ability to attract and retain a tourist ship visitor industry," Destination Wollongong has been working closely with the cruise industry for five years on developing Wollongong as a cruise destination and in 201 6/17, we were delighted to welcome our first four cruise ships to town, bringing over 18,000 potential visitors and crew to the region.	As above	planned As above
Se	ollongong erviced artments	Cruise Ship	On behalf of Wollongong Serviced Apartments, we would like to thank Wollongong City Council for their hard work and foresight in setting in place the multiple infrastructures which are now playing a role in Wollongong's becoming recognised as an attractive and multi-faceted tourist destination. We have particularly benefited from Spiegeltent's being in town recently and large concerts being brought to Wollongong, none more so than Elton John. We have many guests who view our beautiful region from Bald Hill and enjoy tandum hang gliding from there. We also find another great draw card to be 'Skydive The Beach' and often have	As above	As above
26 JI	Erickson	Cruise Ship	thrill-seekers staving with us to enjoy an aerial view of the coastline. As a cruise ship ambassador and involved the tourism industry. I was very impressed with the efforts of all involved and the positive feedback received from visiting passengers. With the continued decline in manufacturing capacity and the uncertainty of the future for coal mining I believe it is time to place more emphasis on the potential of tourism. WCC have moved well in this regard but the emphasis should be on further expansion. Facts. 1 We know from the passenger feedback that they were impressed with the destination and additional funds poured into the local economy. 2. We also know of some of the negativity expressed by the "Sydney" passengers who in some cased did not even leave the ship. Those who did enjoyed the experience and will become good ambassador for the area. 3. More and more news has centred around lack of moorings in Sydney and the need for shipping companies to seek alternatives. 4. We have a lot of attractions but more is good. If the proper infrastructure is made available (better loading and berthing facilities, a structure to accommodate customs, immigration and booking facilities) we could become the home port for several shipping companies. Fuelling and re- stocking could be accomplished with a great boost to local suppliers and the access to passengers from the Sydney/Western Suburbs could make this port more valuable. The lack of employment for young enthusiastic people can be filled in tourism jobs which do not necessarily require much tertiary training. 1 appland the efforts of the Council to alternatives ships and the continuing development of facilities and attractions but I see that as only the start of something that could financially, commercially and employment - wise greatly benefit the region.	As above	As above
28 A	Mulrooney	Cruise Ship	It gives me great pleasure to make this submission to the Wollongong City Council Annual plan relating to my experience with the IRT/ DW Ambassador program. I was personally involved with two cruise ships visits as part of the Ambassador Program and can't speak highly enough of the experience. It was fantastic to see the community showing such pride in welcoming the cruise industry to Wollongong. The guests were greeted with such a warm Wollongong welcome and then received personalised advice to ensure they made the most out their visit. One of the things which resonated with me about the experience was that is wasn't scripted, each ambassador gave personal recommendations that they believed in and I think this made the visitor experience so much more authentic and enjoyable. As a marketing professional, it is also worth mentioning the importance of the digital exposure which Wollongong received on the ship visit days. It's a massive effort to have a hashtag trend nationally, and #cruisewollongong trended from 7am through to midday, incredible exposure for the region. It was an absolutely pleasure to be part of this year's program and I look forward to the cruise industry becoming a valuable addition to the local visitor economy. I commend Wollongong City Council on their commitment to the visitor economy and encourage Councillors to consider making an additional investment to ensure that the potential of this exciting opportunity is maximised.	As above	As above
29 B	Zugnoni	Cruise Ship	We were delighted to hear that Wollongong City Council "supports in principle providing funds to support Wollongong's ability to attract and retain a tourist ship visitor industry." We were overwhelmed by the success of attracting Royal Caribbean's cruise ships Voyager of the Seas and Radiance of the Seas last cruise season. Over 15,000 visitors were welcomed to our City by our 500-strong passionate volunteers assisting visitors with local information and sharing their passion for their City. IRT looks forward to once again partnering with Destination Wollongong to facilitate another successful Ambassador Program. The passengers and crew from Royal Caribbean's magnificent cruise ships were thoroughly impressed by the City and what it had to offer injecting over \$3million into the local economy with majority of benefits to the local retail and hospitality providers. A natural fif for IRT to support the initiative of engaging older residents to harness their local knowledge and prioe in their City. Our involvement also provided an opportunity for our older residents to participate in activity that encouraged social inclusion and civic participation. The overwhelming response from IRT residents and the community ensured a warm reception for all our cruise visitors. Following the success of our past visits, we are looking forward to another bumper cruise season providing our community with an opportunity of once again being involved. We support the team at Destination Wollongong in continuing their successful program and look forward to Wollongong City Council's further involvement.	As above	As above
Ra W op	Megas Idio Cabs of Ollongong Co- erative ciety Ltd	Cruise Ship	On behalf of myself, and Wollongong Radio Cabs, i would like firstly and fore-mostly to congratulate Wollongong City Council's monumental effort and support of the Cruise Ship industry in Wollongong, in establishing a commitment and partnership with Destination Wollongong, which can only bear fruit in the region for future economic growth. As far as tourism and visitors to the Illawarra goes, the Cruise Ship industry will play an integral role not only for our taxi industry, but improve the tourism economy as a whole. I truly believe that it is a pivotal component required for the Illawarra region. We, Wollongong Radio Cabs, want to commend Wollongong City Council's continual commitment to the tourism industry, which impacts our industry massively. Key commitments undertaken, particularly investments in the visitors sector, key projects like Grand Pacific Way, Bald Hill, Hill 60, tourist parks along with future Mt Keira summit investments will only ensure maximum exposure for our area and create a vibrant city which attracts tourists. By councils continued support of the tourism industry, Wollongong's ability to attract tourists can only be harnessed through councils commitment and support for the area. In particular the Cruise Ship Industry has impacted our industry directly by allowing us to provide visitors logistical needs, in turn creating work and infuse more work to our drivers. The cruise strategy has allowed us to offer set fares to a range of fantastic tourists site around the Illawarra. By having Wollongong City Council on board, they become the catalyst in changing perceptions of our "Steel City" image, and truly be on the cusp of creating a memorable tourist destination. We support wholeheartedly Wollongong City councils commitment to the Cruise Ship Industry and cannot wait for it to truly boom and we can showcase the Illawarra for what it truly is, a diamond waiting to be found.	As above	As above
35 J S	Scanlen	Cruise Ship	We are doing a great job in welcoming the people from different parts of the world off the cruise ships Bringing the people into town is a good idea or the markets like the first one was great, some did spend, but they had time to talk to the locals about the area	As above	As above
37 C	Bloomfield	Cruise Ship Cruise Ship	As a Director of Destination Wollongong and an owner and operator of local entertainment outlets (Hangdog, Hangtime and Revolution Laser Arena) I strongly believe that developing a vibrant cruise industry presence in Wollongong will have a strong and positive impact on our local community. Wollongong City Council's seed investment in the promotion of this area to the cruise industry is a welcome and vital step in establishing a new and valuable industry. As Marketing Manager for Symbio Wildlife Park would like to take this opportunity to make a submission both in support of / and in addition to the Annual Plan. Foremost I would like to congratulate the efforts of Council and the team of Destination of Wollongong in securing the Cruise Ship Industry into our region. I believe majority of tourism operators benefited either directly, or indirectly from the arrival of the cruise ships, and they certainly attracted additional visitors into Symbio as a result, which the entire team thought was amazing. This area is definitely a space that needs fostering to ensure the ongoing growth in making Wollongong a mainstay within the cruise ship industry. By attracting more ships, also allows to for more business opportunities in the region while value adding into the economic growth potential. Thanks for your time, and congratulate Council on their progressive approach in making this region of ours great.	As above As above	As above



Sub No.	Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already planned
40	M Kollaras	Cruise Ship	I write to congratulate Wollongong City Council and Destination Wollongong on the work that has been done to attract the cruise industry to Wollongong. Kollaras Trading Company have been servicing the cruise industry for over thirty years and currently supply almost 95% of cruise ships which operate in Asia and the South Pacific. Over this period, we have seen unprecedented growth in the industry, which is showing no signs of slowing down and I commend all of those involved, in acknowledging the significant opportunity for Wollongong and pursuing current cruise operators to deliver the success we have had thus far. Although Wollongong is as an obvious/ideal alternate option to that of the Port of Sydney to facilitate passenger visits, I sincerely believe played right between all relevant stake holders, we could and should be attempting to facilitate (in the not too distant future), passenger turn arounds — which is how real success will be measured — as it is this, that will deliver the greatest benefit to the people of Wollongong and the Greater Illawarra region. Considering the industry has been aware that there would come a time when continued growth could not be facilitated in Sydney Harbour and other options needed to be explored. Wollongong is not only the obvious right solution, but also a very sensible alternative to Sydney Harbour; and in particular, when one understands the associated challenges in service of vessels i.e. traffic congestion in the rocks precinct and around Overseas Passenger Terminal, which not only affects cruise travellers, but also providores such as us, supplying cruise ships at berth, which is ultimately going to get worse with the larger vessels expected over the coming years. Wollongong's available marrine infrastructure and the close connectivity to Sydney via road/rail and proximity to Sydney airport, (which also facilitates many of the passenger's movements), should be seen and sold as a positive. Besides the fact that in most instances it is quicker and easier for pass	As above	As above
45	D Cooper	Cruise Ship	As a Ambassador and someone who really loves meeting the visitors from the cruise ships. I would to say that one having been on the other side as a visitor to other ports. From the comments I have heard and responses to my questions from fellow visitors & crew. The better the inforstructor the higher the praise for that particular Destination. On my last cruise I was lucky enough talk with some of the people who visited Wollongong from the VOYAGER, when I explained that was only our third such event the response was really gratifying to hear. As a bus Host I would like to suggest that a portable means of P.A system be looked into. As the systems on the buses do not allow you to face the passengers as you are addressing them. This was commented on a few times over the two days that I on the bus. { I did not use the on board system} In closing I Hope you find my input helpful & keep up the wonderful job you are doing for Wollongong.	As above	As above
46	B McGarva	Cruise Ship	I would like to congratulate Wollongong City Council on its vision and commitment to investing in promoting and attracting visitors to our wonderful Illawarra region. I am proud to be a member of the Ambassador Program and volunteer as a welcomer when the cruise ships come to Wollongong. Our area has a lot of natural beauty to offer visitors and can only improve with more investment into infrastructure to accommodate increased visitors. Hopefully Wollongong will become a permanent site for cruise ships.	As above	As above
51	M Foster	Cruise Ship	In have been very privilaged to be a volunteer with the cruise ships. To me it was a wonderful experience and I have been on a few cruises myself and know that the reception we provided to these passengers was fantastic. The travellers were excited about Wollongong and our reception, better than anywhere else. Questions people asked were: a. where can we charge our phones and lpods etc b.where can we buy a boomerang c. do u have umprellas with Wollongong printed on it d. do we have caps and hats of Wollongong More sourcenirs about Wollongong overall are needed. People loved our coffee shops and shops in general, although I would suggest we get a few more specialised shops, souvenirs, fashion, beach wear. I have visited Noosa in Queensland Gold Coast and that little place is a tourist heaven. I hope for Wollongong's sake that many more cruise ships arrive here, it will put us on the map and with extra income we will be able to expand further and perhaps make the arrival of ships a permanent happening. The travellers loved to talk to us; I was near the Town Hall and directed people to where ever they wanted to go. Many people asked us "How is your winter here", and I was happy to tell them: "Very Mild". Many Canadians especially would love to spend their extreme cold winter, over here. Also many Asian people asked these questions. I am sure people were thinking to spend their winters here in Wollongong and Australiia. I hope this information will help to make Council decide to do their utmost to accommodate many cruise ships here in Wollongong and Port Kembla.	As above	As above
53	J Gilly	Cruise Ship	Please find below my submission to the Annual Plan in regards to the visitor economy: "Congratulations Wollongong City Council on your ongoing commitment & investment in the visitor economy. I participated in the Ambassadors program for the various cruise ship visits to Port Kembla between October 2016 & February 2017. Being involved with the Ambassadors program meant I met new people, contributed even more to our city, again helped locals & tourists alike as well as shared with tourists how wonderful Wollongong is. Without Wollongong City Council's ongoing commitment & investment in the visitor economy, all of that would not have happened"	As above	As above
	A Keenan GPT Group	Cruise Ship	I would like to provide a comment on the Wollongong City Council Annual Plan on behalf of Wollongong Central in relation to the cruise ships: "The recent cruise ship visits into Wollongong have showcased not only the locals coming together to make sure our cruise ship visitors have the ultimate experience but our retailers have got behind these visits as well. At Wollongong Central we see a significant uplift in customers visiting the centre on the days the ships are in town and our retailers certainly benefit from it. The efforts so far in bringing these cruise ships into the region is a great way to showcase Wollongong to the World and benefit the local economy. A great achievement."	As above	As above
	L Robinson Rotary Club of Wollongong	Cruise Ship	The Rotary Club of Wollongong would like to commend and congratulate the Wollongong City Council on its ongoing commitment and investment in growing tourism in this region and in supporting the growth of the cruise industry in Wollongong. Being a community-focused organisation, the IRT/Destination Wollongong Cruise Ambassador program is a great strategic fit for Rotary and we have been delighted to be involved with this initiative. The Ambassador program is very much a pride campaign for the city and one would expect that the visitor experience is greatly enhanced by the warm, friendly greeting they receive and the personal recommendation visitors get from the Ambassadors. Many Rotarians took the opportunity to join the program, both through supplying a barbecue lunch for the volunteers and also by volunteering as Ambassadors. Rotary acknowledges the importance of a vibrant and diversified economy and congratulates Destination Wollongong on attracting cruise ship visits to the region. It is now important that all groups work together to ensure the both the economic and reputational benefits are maximised and many more visitors discover this wonderful region we live in. Rotary commends Wollongong City Council and Destination Wollongong on the work it has undertaken so far and encourages further investment in this exciting opportunity to fulfill its potential.	As above	As above
70	B Dent	Cruise Ship	I'm writing in support of the wonderful work being done by Destination Wollongong. I was delighted to have been chosen as a Tour Guide, my area being "Wollongong and Surrounds"Wollongong area, then down to Shellharbour Village. Up to Mt Keira. Then to Bulli Tops Visitor Centre. At each stop (Shellharbour the longest) everyone shopped and bought coffee, drinks and food, as well as clothing and souvenirs I was swept up in the excitement of the Cruise Ships arriving in Wollongong and that excitement extended to our visiting guests. Without exception, everyone was delighted with their reception and the Tours and loved the scenery and asked many questions. We had a lot of fun and laughter. Many wished they had more time to see a lot more, and vowed to return. (Even some Sydney based Visitors revealed that they had no idea there was so much to see and do in the Illawarra.) This has been the greatest opportunity for Wollongong to shine INTERNATIONALLY! Destination Wollongong has been a stunning success, and can continue to grow and grow, we have the deep water Port, we are so close to Sydney, and plenty of fanitastic Volunteers willing to give their time and knowledge. Sydney Harbour is bursting at the seams, Wollongong should seize this great opportunity and "back in 100%" I loved my role in welcoming visitors to the region, I've lived and worked here all my life, I know the area and history so well. The feedback after each Tour was amazing. A big thank you to Mark Sleigh and Leigh Colacino for their years of hard work to make this DREAM a reality. The people of Wollongong Council. **FLOODING SOUTH WOLLONGONG**	As above	As above

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Sub	Person /		Summary of Issue	Divisional Response	Amendment
No.	Organisation Making Submission				Recommended to 2017-2018 Plan? Yes/No/ No already planned
			I received a letter from the Wollongong Council. In regards to flooding in our area. I live just in behind the "Storm Water Reserve". My car was flooded July 2016. My car was only 5 years old. So I chose to keep the car and service it often to last. Could we please have immediate action to stop flooding in our area.	The lower parts of the South Wollongong catchment, including Swan Street, are low lying and are susceptible to flooding. The Parish of Wollongong map (1911) depicted the area just south of Swan Street as an extensive swamp area supporting Tom Thumb lagoon. Over time, the swamp and lagoon have been filled and urban development has occurred in Swan Street and other areas have experienced frequent flooding in recent years, primarily due to the low lying nature of the land and its proximity to sea level. Council has extensively investigated the South Wollongong catchment through a Flood Study to determine flood levels and velocities and a Floodplain Risk Management Study which investigated what could be done to reduce flood risks. The community was widely consulted as part of the development of each of these two studies. These documents are available at the following link on Council's website: http://www.wollongong.ns.wg.ov.au/services/sustainability/floodplainmanagement/Pagewollongong.id.yaspx Council reviewed many flood management options during the Floodplain Risk Management Study with some options more effective than others. The viable options are being systematically implemented and budget is being provided to undertake these works in this and other catchments in order of priority. Council's consultants assessed a vegetation management option from the golf course to the outlet of the Gurungaty waterway. It showed minimal improvements to flood levels and adverse environmental impacts at a very high cost and was not recommended for implementation. (See section 9.2.15 of the Wollongong City FRMS&P) and was not recommended for implementation. The following viable options are being implemented: 1. Lowering Gurungaty Causeway to lower the causeway from its current level of RL1.3mAHD to RL0.7mAHD. Council's consultant is preparing a draft report for these proposed works with some concept construction drawings. These will be exhibited to the community in the next months. There are significant environmental issues a	
22 F	Summers	South Wollongong	Can I please find out the results of the study that would have been done after the recent flooding of Swan Street on the 16th of March? I am sure that the council would have requested a study to be done after the flooding on the 16 of March. What measures are the council looking to commence so that this flooding no longer occurs? Can I suggest the following as a minimum? *Will the council be looking at removing the Gurundaty causeway? *The excavation works at JJ Kelly Park and that a commitment be made to overcome any contaminated land issues so that the works be completed so that it is lower then Swan Street to allow the water to flow into this area? *Council should remove all slit to open the drain up to the original design. Can you let me know what measures the council will be putting in place to reduce the risk of flooding in the area? I have been living in the area around 35 years and for the first 30 years we had a small amount of water in and around our property but never into either our house or outside shed the shed is approximately 8 – 10 inches below the level of the house. During our time the causeway was cleaned on a number of times, this has not been done now for a number of years and should be done so as a matter of urgency! Can you let me know what changes have been made over the past 8 -10 years that would have coursed the water level to raised to the extent that it now enters our house? During the recent rain fall we were very close to having water in the house again, not sure why with the small amount of rain (12mm) we again came so close the being flooded just 9 months after the last time? Can I please arrange a meeting with the council employees or councillors that would be able to explain to me why in 2017 the Greater City of Wollongong has roads not more the a kilometres from the heart of the city that flood to the extent that they have to close the roads. I have attended many meeting with a number of solutions mentioned and fingers pointed to the council and member of the counci	See above response	No already planned
27 (Smith	Flooding issues South Wollongong	According to the 2015 Flood study commisioned by Council there are several mesaures that could be undertaken to mitogate the impact of high rainfall events and risk of flooding. As such we strongly believe that the Capital works program should be reprioritised to address the flooding issues in 2017/18. Specifically we request that: 1. Council bring forward to 2017/2018 the reconstructution of the Gurundaty Causeway and that transparent scopeof works being undertaken be shared with local residents. 2. Council bring forward to 2017/2018 the JJ Kelly Park Floodway investogation, including detailed design and costing of earth works 3. Council add to their works in 2017/18 an upgarde to the culvert inlet on the turnk drainage line upstream of Allan Street newar Rowland Avenue, including chanel works and installation of a more effeicent debris control structure. 4. Council engage immediately woth flood affected to discuss flood proofing strategies.	See above response	No already planned
30		Flooding issues South Wollongong	According to the 2015 Flood study commisioned by Council there are several mesaures that could be undertaken to mitogate the impact of high rainfall events and risk of flooding. As such we strongly belive that the Capital works program should be reprioritised to address the flooding issues in 2017/18. Specifically we request that: 1. Council bring forward to 2017/2018 the reconstructution of the Gurundaty Causeway and that transparent scopeof works being undertaken be shared with local residents. 2. Council bring forward to 2017/2018 the JJ Kelly Park Floodway investogation, including detailed design and costing of earth works 3. Council add to their works in 2017/18 an upgarde to the culvert inlet on the trunk drainage line upstream of Allan Street newar Rowland Avenue, including chanel works and installation of a more effecient debris control structure. 4. Council engage immediately woth flood affected to discuss flood proofing strataties.	See above response	No already planned
31	ntegrity Strata		We contact you on behalf of a number of Owners Corporation's who have suffered direct financial loss relating to flooding issues in the South Wollongong region. Working as strata managers for these buildings we have been prudent in notifying the council of our issues and we have found the allocation of funding to address the flooding to not be sufficient to rectify these issues. Since we took over the strata management roll from Advanced Strata Wollongong in October 2013 we have made it our priority to notify council regularly to assist them in maintaining their section of the creek which is a statutory requirement for council to ensure that it mitigates the impact caused by Council's failure to maintain their section of the easement. We have had buildings effected with the stormwater system on Stewart Street due to them being unable to handle the excess water, which causes flooding in underground car parks and due to this has caused our Owners Corporation to have major financial loss in repaining lifts and associated damage. Working as the Strata Manager of 30 Swan Street, Wollongong our Owners Corporation pay to have our section of the easement cleaned on a regular basis but continue to be let down over the years with the council failing to allocate recourses to have their section maintained on a regular basis. There is a draft budget pending for the 2017/2018 financial year and we hope that substantial funding will be allocated to address this ongoing issue. Please note that unless we have a positive response from council to address the issue the matter will be referred to the insurance brokers and the Owners Corporation legal representatives and we trust that this action will not be necessary.	See above response	No already planned
33 M	/I Griffiths	Flooding issues South Wollongong	According to the 2015 Flood study commissioned by Council there are several mesaures that could be undertaken to mitogate the impact of high rainfall events and risk of flooding. As such we strongly belive that the Capital works program should be reprioritised to address the flooding issues in 2017/18. Specifically we request that: 1. Council bring forward to 2017/2018 the reconstructurion of the Gurundaty Causeway and that transparent scoped works being undertaken be shared with local residents. 2. Council bring forward to 2017/2018 the JJ Kelly Park Floodway investogation, including detailed design and costing of earth works 3. Council add to their works in 2017/18 an upgarde to the culvert inlet on the trunk drainage line upstream of Allan Street newar Rowland Avenue, including chanel works and installation of a more effeicent debris control structure. 4. Council engage immediately woth flood affected to discuss flood proofing strategies.	See above response	No already planned



Sub Person / No. Organisation Making Submission		Summary of Issue		Amendment Recommended to 2017-2018 Plan? Yes/No/ No already planned
36 G Coromandel S Boscoscuro	+ Flooding issues South Wollongong	We are writing to express our disappointment and concern regarding the allocation of Capital Works funding to rectify flooding issues in the South Wollongong region and to propose inclusions to better address this issue. Specifically, we request that: 1. Council bring forward to 2017/18 the lowering of the Gurundaty causeway and that they make a commitment to proactively work with local authorities to overcome any or all of the environmental issues that may arise associated with leaching of sediments into the inner harbour. We would also like to understand if it could be removed completely and if not can the height be reduced to be less than for a tide height of 1.2m (i.e. lower the causeway by at least 1.1m)? 2. Council remove all silt to open the drain up to the original 1960 design capacity and increase to the 1960 depth. 3. Council bring forward to 2017/18 the proposed excavation works at JJ Kelly Park and that a commitment be made to overcome any contaminated land issues so that the works be completed as quickly as possible 4. Council remove the detention basin from the golf course to allow the course to act as originally intended as a major flood route and implement a major flood path across Old Port Road to allow water to flow from the Golf Course to the drain in a controlled manner. 5. Council share their analysis on why the region flooded on March 17, 2017 during low tide and after an inconsequential volume of rainfall. According to the flood study commissioned by council this volume of water should not cause a flood event. Our belief is there are serious blockages in the Gurundaty waterway due to poor maintenance and build-up of debris and other matter. 6. Council send suitable representatives to meet with residents and inspect the condition of the creek crossing Swan street and blockages in the system. We are concerned that decisions currently being made about preventing flooding are not using the most up to date information and data and that no one is actually looking at the condition of the w		Jameu Jo already planned
39 P + A Harding	Flooding issues South Wollongong	I request that Wollongong Council give priority in their 2017-2018 budget to the flooding issues in South Wollongong, particularly the areas of Corrimal, Swan and Kembla Streets. There is a vision for the future of south Wollongong and draft plans but this cannot be considered while the southern area is being flooded by lack of adequate stormwater exits and regular maintenance of existing creeks that provide storm water drainage. The cost to individuals and businesses over the last few years is substantial and priority of the budget should be given to sorting this problem which is becoming worse and more frequent. The flood studies for this area have marked this as high priority. The key areas are the removal of the weir/ causeway, the removal of fill from JJ Kelly Park to a level at least 1 metre below Swan and Corrimal Streets and to remove vegetation from the creeks providing storm water drainage especially the area south of Swan Street. Our daughter works in Swan Street and on numerous occasions she and her work colleagues whe been unable to either get to work or has been unable to leave work due to the flooding of her workplace and the surrounding streets. As parents this is a major concern for our daughter's safety either at her workplace or driving to and from her workplace. Cars left on these streets during the flooding are usually destroyed due water damage, caused from the flooding.	See above response N	lo already planned
42 I Young	Flooding issues South Wollongong	Last year I called for The fill to be removed in JJ Kelly Park in line with the recommendations in the flood study. The removal of the vegetation in JJ Kelly Park in line with the recommendations in the flood study. The removal of the vegetation in JJ Kelly Park in line with the recommendations in the flood study. The removal of the vegetation from the drain because it is on Private land. JJ Kelly Park is council controlled land. Since then the area has been flooded twice, in June 2016 and March 2017. Inspection of the June Flood showed the water level at Church Street Drain section approx 1.2m below the roadway whilst at the Kembla Street Swan Street intersection about 0.8m above the roadway. In 2017 the flood in Swan Street should not have flooded in 2017. The rainfall is reported to be 12.5mm over 2-3 hours. Clearly there is a blockage in the area between the Swan Street culvert near Kembla St and the main channel. I again urge WCC in this budget to 1. Prioritise at the urgent level, the removal of the fill in JJ Kelly Park to create the swale as a major flood route as set out in the Flood study. 2. Remove all the vegetation from the northern section of the drain from Swan St the channel to its original design capacity. 3. Remove all the vegetation from the northern section of the drain from Swan St back into the Golf Course, (see note below) 4. Remove the detention basin constructed as part of the links building DA, from the Golf course of the water to again flow through the course as a major flood route as it was prior to the links building construction and as it had been for over 100 years. Note Removing vegetation. Under Section 59a of the Local Government Act. WCC not only have authority under part (1) to enter private land to clear vegetation, and for that matter the golf course detention basin they have under (2) a responsibility and obligation to ensure all drains operate efficiently. Clearly the Town Drain is not operating efficiently. Photographs taken in 2012 and 2017 show the thicknes	See above response N	lo already planned
43 R + E Cochrar	South Wollongong	the Inner Harbour. The removal of the silt contributors would also creatly assist. We are residents of the lower end of Kembla Street and have been living here since 2011. We are writing to express our disappointment and concern regarding the allocation of Capital Works funding to rectify flooding issues in the South Wollongong region and to propose inclusions to better address this issue. Specifically, we request that: 1. Council bring forward to 2017/18 the lowering of the Gurundaty causeway and that they make a commitment to proactively work with local authorities to overcome any or all of the environmental issues that may arise associated with leaching of sediments into the inner harbour. We would also like to understand if it could be removed completely and if not can the height be reduced to be less than for a tide height of 1.2m (i.e. lower the causeway by at least 1.1m)? 2. Council remove all silt to open the drain up to the original 1960 design capacity and increase to the 1960 depth. 3. Council bring forward to 2017/18 the proposed excavation works at JJ Kelly Park and that a commitment be made to overcome any contaminated land issues so that the works be completed as quickly as possible 4. Council remove the detention basin from the golf course to allow the course to act as originally intended as a major flood route and implement a major flood path across Old Port Road to allow water to flow from the Golf Course to the drain in a controlled manner. 5. Council share their analysis on why the region flooded on March 17, 2017 during low tide and after an inconsequential volume of rainfall. According to the flood study commissioned by council this volume of water should not cause a flood event. Our belief is there are serious blockages in the Gurundaty waterway due to poor maintenance and build-up of debris and other matter. 6. Council send suitable representatives to meet with residents and inspect the condition of the creek crossing Swan street and blockages in the system. We are concerned that d		lo already planned
44 L Boscoscuro	Flooding issues South Wollongong	We are writing to express our disappointment and concern regarding the allocation of Capital Works funding to rectify flooding issues in the South Wollongong region and to propose inclusions to better address this issue. Specifically, we request that: 1. Council bring forward to 2017/18 the lowering of the Gurundaty causeway and that they make a commitment to proactively work with local authorities to overcome any or all of the environmental issues that may arise associated with leaching of sediments into the inner harbour. We would also like to understand if it could be removed completely and if not can the height be reduced to be less than for a tide height of 1.2m (i.e. lower the causeway by at least 1.1m)? 2. Council remove all silt to open the drain up to the original 1960 design capacity and increase to the 1960 depth. 3. Council bring forward to 2017/18 the proposed excavation works at JJ Kelly Park and that a commitment be made to overcome any contaminated land issues so that the works be completed as quickly as possible 4. Council remove the detention basin from the golf course to allow the course to act as originally intended as a major flood route and implement a major flood path across Old Port Road to allow water to flow from the Golf Course to the drain in a controlled manner. 5. Council share their analysis on why the region flooded on March 17, 2017 during low tide and after an inconsequential volume of rainfall. According to the flood study commissioned by council this volume of water should not cause a flood event. Our belief is there are serious blockages in the Gurundaty waterway due to poor maintenance and build-up of debris and other matter. 6. Council sends suitable representatives to meet with residents and inspect the condition of the creek crossing Swan street and blockages in the system. We are concerned that decisions currently being made about preventing flooding are not using the most up to date information and data and that no one is actually looking at the condition of the		lo already planned



Sub No.	Person / Organisation Making		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan?
	Submission				Yes/No/ No already planned
47	L Boscoscuro	Flooding issues South Wollongong	We are writing to express our disappointment and concern regarding the allocation of Capital Works funding to rectify flooding issues in the South Wollongong region and to propose inclusions to better address this issue. Specifically, we request that: 1. Council bring forward to 2017/18 the lowering of the Gurundaty causeway and that they make a commitment to proactively work with local authorities to overcome any or all of the environmental issues that may arise associated with leaching of sediments into the inner harbour. We would also like to understand if it could be removed completely and if not can the height be reduced to be less than for a tide height of 1.2m (i.e. lower the causeway by at least 1.1m)? 2. Council remove all silt to open the drain up to the original 1960 design capacity and increase to the 1960 depth. 3. Council bring forward to 2017/18 the proposed excavation works at JJ Kelly Park and that a commitment be made to overcome any contaminated land issues so that the works be completed as quickly as possible 4. Council remove the detention basin from the golf course to allow the course to act as originally intended as a major flood route and implement a major flood path across Old Port Road to allow water to flow from the Golf Course to the drain in a controlled manner. 5. Council share their analysis on why the region flooded on March 17, 2017 during low tide and after an inconsequential volume of rainfall. According to the flood study commissioned by council this volume of water should not cause a flood event. Our belief is there are serious blockages in the Gurundaty waterway due to poor maintenance and build-up of debris and other matter. 6. Council sends suitable representatives to meet with residents and inspect the condition of the crossing Swan street and blockages in the system. We are concerned that decisions currently being made about preventing flooding are not using the most up to date information and data and that no one is actually looking at the condition of the waterw		No already planned
	D Sawan Print Media	Flooding issues South Wollongong	I strongly believe that funding in the Capital works budget should be reprioritised to address flooding issues immediately and within the 2017/18 financial year. Specifically, we request that: 1. Council bring forward to 2017/18 the reconstruction of the Gurundaty causeway and that a transparent scope of works being undertaken be shared with local residents 2. Council bring forward to 2017/18 the JJ Kelly Park Floodway investigation, including detailed design and costing of earthworks 3. Council add to their works in 2017/18 an upgrade to the culvert inlet on the trunk drainage line upstream of Allan Street near Rowland Ave, including channel works and installation of a more efficient debris control structure. 4. Council immediately engage directly with flood affected households & businesses to discuss flood proofing strategies	See above response	No already planned
57	. Hogg	Flooding issues South Wollongong	I request that Wollongong Council have the highest priority for the budget 2017/18 to rectify the flooding in south Wollongong. Wollongong Council have a draft plan and "vision" for the future of south Wollongong. So, it is difficult to comprehend that Wollongong Council has allowed an area so close to the CBD to deteriorate to a flood plain over the last few years, with flooding of a major road like Corrimal Street on the 15th March 2017 @ 3pm cutting off road access north and south. People working in the area could not access roads to go home. The storm/flood events that have happened over the last 5 years have resulted in huge expense to the community and businesses in the area. Most of the businesses and residents have been in this area for over twenty years, and despite heavy rainfall, high tides and other factors have not had a problem with access to their properties via Corrimal, Swan & Kembla Streets or water inundation till February 2012. The event coincided with heavy rain and no maintenance by Council of the creeks and culverts. Council had commenced in 2011 a program maintenance on a needs basis only not the regular quarterly maintenance done in previous years. Three of the four culverts under Swan Street in February 2012 were blocked by silt build up and despite several emails to Council in January 2012. The other changes were the redevelopment of Wollongong Golf Course and the buildings of IRT at the southern end of the golf course. The ramification of these two projects on the existing residents in the area should have been assessed by Wollongong Council before the developments were approved. Over the next five years with development of the CBD and the Mall, the situation for the residents in the south will get worse as no consideration has been given to stormwater and ensuring adequate infra-structure to cope with the added volume of water entering the existing creeks. The increase of developments has changed the natural water retention basin in the southern area of Wollongong city. The s		No already planned
58	A Hogg	Flooding issues South Wollongong	I request that Wollongong Council give priority in the 2017/18 budget to rectify the flooding in south Wollongong. There is a vision for the future of south Wollongong and draft plans but this cannot be considered while the southern area is being flooded by lack of adequate storm water. The cost to individuals and businesses over the last few years is substantial and priority of the budget should be given to sorting this proplem as it is getting worse and more frequent. The flood studies for this area have marked this has high priority. The residents of this area feel it is urgent. The key areas to consider are the removal of the weir/causeway, the removal of fill to JJ Kelly Park to a level of 1metre below Swan and Corrinal Street and clearance of the mangroves and other debris from the creeks that are required to be stormwater drains.	See above response	No already planned
63	Parvez Dayal	Flooding issues South Wollongong	I think it's a disgrace for the City of Wollongong that within walking distance from the CBD in 2017 we have regular flooding which you might expect in a third world country. I request: 1) Council bring forward to 2017/18 the lowering of the Gurundaty causeway 2) Council remove all silt to open the drain up to the original 1960 design capacity 3) Council bring forward to 2017/18 the proposed excavation works at JJ Kelly Park 4) Council remove the detention basin from the golf course to allow the course to act as originally intended as a major flood route 5) Council share their analysis on why the region flooded on March 17, 2017 during a low tide and after inconsequential volume of rainfall.	See above response	No already planned
	P Thompson	South Wollongong	We strongly believe that funding in the Capital works budget should be reprioritised to address flooding issues immediately and within the 2017/18 financial year. Specifically, we request that: 1. Council bring forward to 2017/18 the reconstruction of the Gurundaty causeway and that a transparent scope of works being undertaken be shared with local residents 2. Council bring forward to 2017/18 the JJ Kelly Park Floodway investigation, including detailed design and costing of earthworks 3. Council add to their works in 2017/18 an upgrade to the culvert inlet on the trunk drainage line upstream of Allan Street near Rowland Ave, including channel works and installation of a more efficient debris control structure. 4. Council immediately engage directly with flood affected households to discuss flood proofing strategies	See above response	No already planned
	P Sculy MP Member for Wollongong	Flooding issues South Wollongong	Swan Street Wollongong - Despite flooding in the area becoming an increasing concern over recent years, and the identification that the lowering of the Causeway could mitigate future flood events, there does not appear to be any funding set aside in the draft Annual Plan 2017-18 for the aparticular project. Given resident and commercial enconcerns about flooding incodents, I urge Council to allocate funds for this project in the final SAnnual Plan 2017-18. I restate my offer of assitance in progressing this amtter with the NSW Government departments and agencies should they be causing any delays.	See above response	No already planned
4	J Hutt	Air BnB - Regulatory and zoning issue	OTHER I would like to raise concerns about the Airbnb issue in the Illawarra particularly with respect to LEP and Zoning. I understand this is an area that is in the media a lot at the moment and that many councils are waiting to see what the State government does about controlling this issue. I also understand that councils need to consider income they receive from the increase in tourism in their areas however I believe there is a need to respect the zoning that is in place. For example we live in an area that is zoned E3 and therefore have to comply strictly with restrictions in this area however it has become apparent to me that people are setting up Airbnb within this E3 zoning and are not applying to council for a DA which is requirement for conventional Bed breakfast accommodation. The LEP states that in E3 zoning owners have to be permanently residing in the property and may rent out no more than 3 rooms. This is not happening as whole houses are being rented out with no supervision over noise, traffic and rubbish controls. Airbnb is not mentioned in the LEP and therefore should not be permissible even with consent I feel however if it were I feel owners should have to comply with Bed and Breakfast rules anyway as these are set up to avoid conflict with neighbours and other bush fire and environmental issues. Please could you put these concerns forward to any future planning/ decision making meetings.	dwellings is not a form of development. Whereas proposals of secondary dwellings, bed and breakfast accommodation, dual occupancy etc. are forms of development. It is acknowledged that some renters may impact on the surrounding properties and others may damage the rental property. At this stage there is no proposal to regulate the rental of dwellings through the LEP. The NSW Partiament inquiry into the "Adequacy of the regulation of short-term holiday letting in New South Wales" has recommended some changes to planning controls and other aspects of the short-term rental market. If the State accepts the recommendations, it will likely progress State-wide changes to all LEPs.	No
	W Meyers Port Kembla Chamber of Commerce and	Arts Precinct	Goal 3 - 3.1 Implement a feasibility study to develop a permanent Arts Precinct including Art Gallery, Artist studios and Creative Industries in Port Kembla	Council has a Regional Arts Gallery in Wollongong which serves the whole LGA, Council as part of its Cultural Plan 2014 -18 is undertaking a range of activities to support the creative industries and is providing artists studios in the lower town hall for which artist can apply to rent (at a nominal rate).	No



Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already
D Fitch Austinmer Surf Life Saving Club	Life Saving Club	Austinmer Surf Life Saving Club have recently been successful in obtaining \$350,000 from the NSW Governments Sport and Recreation, Office of Sport Surf Club Facility Program to extend the existing Surf Club boatshed at the Northern end of Austinmer Beach for a new lifeguard / lifesaving facility including a club member / community gymnasium. Wollongong City Council has previously identified the project as a priority for its lifeguard service and has supported the project in design resources to obtain a Development Consent, Construction Certificate and Construction Drawings. The Club has an urgent need to provide facilities for members so that membership retention rates can be improved. Currently the existing gymnasium and gear room are crammed into one room which leads to congested conditions with obvious OH&S concerns and also causes difficulties when accessing lifesaving equipment for patrol duties. The Club also proposes to offer gymnasium membership to members of the local community as here are no commercially available gymnasium facilities in the township of Austinmer. There is also an urgent need for a Junior Activities room to be established and it is proposed to utilise the existing lifeguard room for this purpose after relocation of the lifeguard facilities to the northern end of the beach. The relocation of the lifeguard facilities to the northern end of the beach will also improve patrol efficiency as it is considered this is by far the best end of the beach for crowd observation when these duties are not carried out from a patrol shelter on the beach. A shared lifeguard / lifesaving facility with its own amenities will also more adequately address the current OH&S concerns over the shared amenities arrangements. The State Government Grant requires our club to ensure the project is completed within 18 months of grant acceptance, on this basis we request that Council now review the Draft Capital Program with a view to allocate \$350,000 - 400,000 in capital throughout 2017/18 and 2018/19 to undertake	in previous capital works programs. Design works and approvals have been pursued since 2010/11, and seed funding for construction was identified in the 2014/15 to 2108/19 program.	No
Neighbourhood Forum 5	Botanic Garden	Include relocation of the site for the evening cinema in the Masterplan Requested 8 Nov 2014 & 5 May 16 R is in accordance with DA. C true but it needs to be moved.	A site for evening cinemas and other events that could operate within the Botanic Garden will form part of the Masterplan review. It is noted that the current location provides a location that is safe, accessible and has access to the infrastructure required to run an	No
Dr P Laird	Botanic Garden and Gleniffer Brae	It is noted that Strategy, no 5.5.2.3, states "to Develop a Regional Botanic Garden of Excellence" with the following components: Enhance Botanic Garden visitor experience via programs, interpretation, education and events Facilitate the future uses of Gleniffer Brae Design and construct a visitor information booth and klosk at the Botanic Comment: Over four (4) years have passed since Council resolved not to proceed with the redevelopment of Gleniffer Brae as proposed by the University of Wollongong, and yet half of this building is still to put to use to benefit the community. The issue was considered by Council at an October 2016 meeting which recognized holding of functions as an option. The draft plan should be amended to reflect this Council option, and a central finding of the 2016 Keiraville Conservation Management Plan Review - Gleniffer Brae by Architectural Projects Pty Limited August 2016 to treat the site of high and exceptional cultural significance. The final annual plan is asked to include time limits for the Botanic Garden initiatives listed above (here a kiosk is long overdue) and should recognise redevelopment/ renovation of the Sir Joseph Banks Glasshouse, in time for the 50th Anniversary of the Botanic Gardens in 2020. Gardens Construct Stage 1 - Accessible Pathway Botanic Garden Rainforest Finalise the review of the Botanic Garden Plan of Management	evening cinema event. Council is progressing a Function Centre as a permissible use at Gleniffer Brae. This use has been considered in the draft Gleniffer Brae Conservation Management Plan Review (currently with the Heritage Office for endorsement) and a Planning proposal (currently with the Department of Planning). The Sir Joseph Banks Glasshouse refurbishment is currently scheduled for design and approvals 2017-19 and construction 2019-20 as a 50th Anniversary project. Stage 1 — Accessible Pathway Botanic Garden is scheduled for construction during 2017-18 The Botanic Garden Plan of Management Review (including consultation and public exhibition) has been completed and will be reported to Council during 2017-18 on finalisation of issues with Gleniffer Brae. The finalisation of the Botanic Garden Plan of Management, and the facilitation of future uses of Gleniffer Brae are included as Actions under 5.5.2.3 in the 2017/18 Annual Plan. The Sir Joseph Banks Glasshouse and accessible pathway construction are included in the capital program.	No - already planne
H Moon Friends of the Wollongong Botanical Gardens	Botanic Gardens	Friends of the Wollongong Botanic Gardens at its meeting of 8 April 2017 noted that Council's Annual Plan is currently on exhibition, and resolved to make a brief submission. It is noted that the Management Plan has a Strategy, no 5.5.2.3, "to Develop a Regional Botanic Garden of Excellence" under the responsibility of the Manager Infrastructure Strategy and Planning. The plan has the following components: Enhance Botanic Garden visitor experience via programs, interpretation, education and events Facilitate the future uses of Gleniffer Brae Design and construct a visitor information booth and kiosk at the Botanic Gardens Construct Stage 1 - Accessible Pathway Botanic Garden Rainforest Finalise the review of the Botanic Garden Plan of Management An additional component should be added: Install power upgrade The Friends of the Wollongong Botanic Garden commend each of these initiatives, and is pleased to note funding has been allocated in Council's Annual Plan for projects in the Garden including the Rainforest Pathway and the Sir Joseph Banks Glasshouse. The power to the Wollongong Botanic Garden is in urgent need of upgrade separate to a kiosk proposal. Power supply has already reached its limit of capacity requiring supplementary power for major events. The Strategic Plan for Wollongong Botanic Garden 2000-2010 recreation objective 2 includes: "Develop Café/Tea House at WBG". This remains one of the few objectives not met. The Plan of Management 2006 lists "Future newly constructed Botanic Garden Restaurant/café (Zone4) allowing leases for both restaurant/café and related retail facility (pp16 &17) The 2006 Plan of Management Action Plan for Recreational Services in the Botanic Garden includes providing more events in the park' and 'more amenities such as new educational facilities, playground equipment and café and restaurant' (p20) all provided except the latter and a power upgrade to supply the full range of recreational services including Sunset Cinema. Friends would like to see the final	As noted by The Friends, the Visitor Information Booth and Klosk project is included in the draft 2017-18 Annual Plan. During design investigations for this project over the last 12 months, it has been confirmed that an upgrade to power supply to the site is required. This project will be further scoped as part of a master planning process for the whole Botanic Garden that will occur over 2017-18. In the interim, a temporary cafe facility will be pursued. The Friends are thanked for their ongoing support towards the Botanic Gardens.	No
B Mason Wilderness Society Illawarra	Budget Assumptions	In particular WSI is concerned by the paragraph on page 31 of the budget document under the heading "Assumptions". Climate Change Local Government is considered to be on the frontline facing the impact of climate change on communities. The Federal Government has indicated that Councils have a role in early planning to identify and prepare for the risk from climate change and help protect the wellbeing of communities, local economies and the built and natural environment and to contribute to a low pollution future. In addition to a planning role, Council's also own or directly manage a range of assets that potentially will be impacted by climate change. Additional expenditure for this role or potential eventualities have not been specifically included in current forecasts. Increased emphasis on climate change related activities may require a redirection of funding. The sentence "Additional expenditure for this role or potential eventualities have not been specifically included in current forecasts." should be removed as it conflicts with the Community Strategic plan which states (p 12) that climate change and sea level rise are priority issues for Wollongong. This sentence is also misleading in that Wollongong City Council (WCC) is already engaged in a number of projects that do address the causes and help adapt to the damaging impacts of climate change. These projects need to be identified in the budget and action plan as climate change related.	Agreed. The statement was intended to relate to the implementation of specific reactive works under the Climate Change Adaptation Strategy and Action Plan which outlines a number of risks to Council's physical assets. This Plan was in response to Council's acknowledgement that climate change could damage community assets, disrupt the delivery of Council services and have a financial impact. The fact that Council is already taking action and including consideration of these risks in its forward programs, including projects within the current program, renders this statement misleading as claimed. It is acknowledged that there is future financial risk that will be managed over time.	Yes. Remove sentence
Neighbourhood Forum 5	City Centre Management	include a Community reference Group. Requested - several 2011 to 2017 R. no response recorded. C. decisions made in isolation.	There are no plans to have a community reference group specifically for the City Centre. Council's city centre team is always open to discussion and receiving feedback and is happy to attend Neighbourhood Forum 5 as we recognise that the forum is an existing forum representing the Wollongong city centre.	No
Neighbourhood Forum 5	City Centre Management	include a review to ensure the Town Hall and its organ are fully used by community groups. Requested R. Acknowledged C not yet resolved.	The revised Illawarra Performing Arts Centre Funding agreement has taken into consideration these comments. The town hall is continually looking at options to incorporate the organ into performance events.	No, already planned
B Mason Wilderness Society Illawarra.	Climate change strategy	Starting a regional climate change strategy. We ask that WCC initiate the development of a carbon budget for the whole LGA and list it in the annual plan. This project would require consultation with and the cooperation of the community, business organisations and unions. This initiative is an extension of Council's role in advocacy and planning for the best interests of our community. Advocacy for greater rail transport services for the region could be one outcome of such an initiative.	As noted in the submission, the development of a carbon budget for the whole community would require consultation with the community and industry. Council is required to prepare a new Delivery Program in 2017/18 and a review of the Environmental Sustainability Policy will occur in conjunction with this review. The concept of setting a carbon budget could be considered as part of these reviews as both will involve consultation with the community and businesses. A new annual deliverable could be added to the Annual Plan to "Consider setting emissions reduction targets for the LGA in the development of the 2018-2022 Delivery Program". It is noted that Council already has a strong advocacy role for transport and undertakes projects to improve liveability.	Yes, new annual deliverable
P Sculy MP Member for Wollongong	Coachwood Drive Unanderra	Council's Draft Annual Plan 2017/2018 does not appear to address the resident concerns about vehicle speeding along this road. Pedestrian safety along Coachwood Drive is raised with me regularly by local residents. The final Annual Plan 2017-18 should allocate funds to minimise speeding and increase pedestrian safety.	The gradient of Coachwood Drive and the traffic volumes it carries does not permit traffic calming in the form of chicanes or speed humps. Although it currently has a low priority a project for addressing traffic speeds is included on Council's Traffic Facilities Priority List.	No
W Meyers Port Kembla Chamber of Commerce and Industry	Coomaditchie Lagoon	1.4.2 Work in partnership with the Aboriginal Community in the Management of the Coomaditchie Lagoon	Council works in partnership with the Aboriginal community in the management of indigenous heritage across a number of sites. A new Annual deliverable could be added as follows "identify additional opportunities for working in partnership with the Aboriginal community"	Yes, new annual deliverable
W Meyers Port Kembla Chamber of Commerce and Industry	Community Art Strategy	3.1.2 Develop a community Art Strategy for the Southern Region from Port Kembla to Windang (in line with Shellharbour Council at Windang)	Council's Cultural Plan 2014-2018 outlines a community arts strategy for the whole LGA, which includes the southern suburbs.	No
B Moylan	Community Facilities	Paint the inside of Pioneer Hall in MacCabe park. This hall has paint peeling from the ceiling and has been like that for a while. When is this likely to be addressed?	This facility is managed by Wollongong Pioneer Trust who are currently responsible for the operations and maintenance of this facility. Council will work with this organisation to address the issue raised.	No
		Include painting the inside of Pioneer Hall in MacCabe park. Requested now.	This facility is managed by Wollongong Pioneer Trust who are currently responsible for the operations and maintenance of this facility.	No
Neighbourhood Forum 5	Community Facilities	parting are made at a surror trail in more due partin required from	Council will work with this organisation to address the issue raised.	



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	Neighbourhood Forum 5		include specific reference to Neighbourhood Forums as achieving the goal of a connected and engaged community. Requested 5th May 2016 R not necessary as is current engagement practice. C NFs disempowered	There is no need to provide specific reference to Neighbourhood Forums in the Annual Plan documents. Council will continue to consult with the community and Neighbourhood Forums. Further, Council's Engagement Policy will be reviewed within twelve months of the Council election. This review will provide opportunity for community and Neighbourhood forums to provide feedback into Council's engagement approach moving forward.	No
	W Meyers Port Kembla Chamber of Commerce and Industry	Community safety	5.4 Enhance the community safety of Port Kembla Beach through the development of the Port Kembla Surf Club lower car park into an overnight camping space for recreational vehicles.	Council would need to understand what aspect of community safety is this proposal trying to achieve, I.e.: what crime is happening there that needs to be addressed and then an assessment (involving NSW Police Lake Illawarra Command) would be carried out using CPTED principles to develop appropriate strategies to address the crime/s.	No
9	Dr P Laird	Connectivity across the city	A role for Wollongong City Council in acting as an advocate to the State and Federal Government to improve the connectivity of Wollongong to Sydney, economic growth, and the quality of life for residents. The draft plan notes, inter alia, We will have access to an integrated transport network from north to south and east to west. We prefer to walk, cycle or take the bus or train. We have safe, accessible and overbridge of the busy intersection at the foot of Mt Ousley. Up to some 20,000 people live in Wollongong a and work in Sydney or South Western Sydney. Council could be doing more to try and improve passenger trains to the South Coast, where there is now overcrowding in some mid afternoon weekday trains. Diverting freight trains to Maldon Dombarton would also allow for more passenger trains on South Coast lines. Completion of this 35 km rail link would also allow for Port Kembla to expand without totally choking up the Mt Ousley road with heavy trucks. Council has in 2016 advocated for improvements to the Appin Road. This is appreciated, and Council is asked in the final Annual Plan to note that it will continue to work to try and improve Wollongong to Sydney rail and road links. Council should address various rail passenger issues in more detail including overcrowding of trains (eg the 3.24 pm weekday train from Sydney), the situation at Thirroul (which would be improved by a few communing trains stopping at Bulli) and provision of a lift at Unanderra station. In January 2016, former Deputy PM Tim Fischer visited Wollongong, made a suggestion the Council consider Light Rail (Trams) running between the main railway station and the entertainment centre. At the time, a NSW Government Council merger proposal between Wollongong City Council and Shellharbour Council was under consideration and this somewhat constrained Wollongong Council. This constraint no longer exists and at the least, Council should now look at the costs and benefits of options to improve transport within and near the CBD, and this to in	It is agreed that major transport links to and from Wollongong are important for improving the economy, liveability and operation of the city. All connecting train services, both Maldon-Dumbarton and the Illawarra line and its stations are owned and managed by the State Government. The same is true for Wollongong to Sydney road links, with the M1 freeway and Lawrence Hargrave Drive/Lady Carrington Way the responsibility of the State Government. Council is not in a position to consider light rail as an economic alternative for CBD transport. The costs in other larger cities such as the Gold Coast have shown this infrastructure is beyond the financial means of a local government of Wollongong's size. The proposal for Council to increase lobbying of the State Government for these transport improvements is acknowledged.	No
	Neighbourhood Forum 5	Crematorium & cemeteries	Assessment the opportunity to sell Council facilities which are in competition with the private sector. Requested 5th May 2016 R under consideration. C. still no action visible.	Council continues to review its service offering in consultation with the community on an on going basis. The cemeteries and memorial	No already planned
-	C Bloomfield	Crown Lane Access	As part of the CBD pathways improvement initiative I wish to register my strong support for proposed upgrades to Crown Lane. As co-owner of Breakout Pty Ltd which is looking to establish a business with a frontage to Crown Lane, I can comment first hand on how difficult this laneway is for reasonable pedestrian access. In particular it does not meet standards for disability access. With the development of several apartments buildings in the Regent St area, Crown Lane will become a more important pedestrian access and upgrade will be necessary to meet community standards.	gardens continue be a service provided by Council. Support noted. The grade of the road from Regent Street to Crown Street exceeds the disability standards for path grades.	No. already planned
72	Neighbourhood Forum 5	Development Assessment	Include a review of the way in which DAs are notified to reflect the actual proposal not the applicant's description. Requested 5th May 2016 - R not necessary - look at plans. C. current procedures often mislead the community.	Council utilises standard development descriptions rather than rely upon the applicants description. Submitted plans and documents are also available online throughout the exhibition period.	No
72	Neighbourhood Forum 5	Development Assessment	Include a requirement for applicants to indicate performance on the robust building scale. Requested 5th May 2016 R consider in next DCP review C not scheduled before 2020/21	It would be inappropriate to require a development application to comply with this alternative building standard. Applicants are required to satisfy the Wollongong DCP and environmental planning instruments. This issue may be considered as part of the future DCP review.	No
41	M Jones	Road and Ford Road	I am writing to ask as to why there is no money being allocated to a problem that has been promised attention for over 50 year. I grew up at the corner of Fords Road and Phillip Street in Thirroul (102 - orange dot on the map). I am now 66. Around the age of 10 I remember the angst my father went through with Council reclaiming a large section of this land for road widening and kerb and guttering. It was immediately before Treetop Glenn (1) was developed with kerb and guttering. This was over 50 years ago. Since then there have been three other residential developments uphill from this location. These are the streets around Arunta Drive (2), the extension of Treetop Glen (3), and the Sylvan Way development (4). So now, with no significant improvements for over 50 years, Fords, Hicks and Mt Gilead Road (see loop on map) are surrounded by developments with decent drainage and kerb and guttering. I had hoped that the latest Council budget plans may indicate some sort of funding for investigations into these long overdue improvements, but no. The only reference to Mt Gilead, Hicks and Fords Road occurs on page 16 of the Draft Capital Works program which states that \$180,000 will be spent upgrading "15 Mt Gilead Road Drainage". Solely addressing this drainage issue alone does not appear to be logical given that part of the water that causes this problem flows from the streets above Mt Gilead, ie Hicks Road and Fords Road. In heavy rain, Fords Road flows like a creek because many residents at the top drain directly onto the road. The drainage in Mt Gilead will need to be built with a water carrying capacity that will become partly redundant once drainage is built into Hick and Fords Road. Is this not a waste of ratepayers money? Is it not logical to firstly address drainage issues in the Streets above Mt Gilead Road? Have Council been fair in their long term planning processes to leave these residents with sub standard roads and drainage, surrounded upstream by four different residential estate developments with	Kerb and gutter installation is not supported by preliminary investigations. The allocated budget is to investigate and implement upgrades to drainage systems.	
60		on Mount Gilead Rd, Thirroul	I understand some money has been put aside to investigate issues with drainage on our street. While grateful some funds have been considered, there are serious issues with drainage that need urgent investment. Our street has no guttering and the storm drains present are poorly placed. I have only been living in the street since 2013 but it is clear attempts have been made to manage water in that past. Some of this is demonstrated by underground pipes buried in front of our house at 16 Mount Gilead rd. These have now collapsed and previous attempts by WCC to bury them have seen dangerous holes develop. The amount of water that runs over the surface in heavy rain is considerable and enough to suck a small child into one of these holes. Additionally they could easily damage a vehicle should a wheel drop in. The source of the water is perhaps key to the problem and needs urgent resolution. Most of the water on Mount Gilead Rd comes from the upper reaches of Fords Road. Around 500 metres of catchment (see video below) ends up being carried down Fords Rd, onto Hicks Rd and then down Mount Gilead Rd. While there are drains on this stretch of road, they merely redirect storm water back on to the surface of the road. Video of water included in letter. The impact of this is felt by the owners of property on the southern side of the street who properties are regularly flooded by storm water from the road in heavy rain. Your urgent attention to these issues would be greatly appreciated.	Budget for the investigation, design and construction of drainage improvements in Mount Gilead Road is in the capital works program. Consultation for the design will occur during the investigation/design stages.	
68		on Mount Gilead Rd, Thirroul	Our street (Mount Gilead Rd, Thirroul) has been allocated \$180,000 in the Capital Works Program for investigation, design and construction to help solve massive drainage problems in the next 2 years. Although this is a start there are still major concerns for the safety of residents as they navigate the grass area and road whilst walking to the school or shops. Mt Gilead Rd is a main route for students walking to attent Thirroul Public School from Mt Gilead and streets further west. Many children walk up and down it daily as the school is at the end of Mt Gilead Rd on Phillip Street. The terrain next to the road where students walk is uneven and unsafe. This area is on council land. Many primary school children have to cross over the road and navigate uneven unsafe surfaces. Council over the years raised tar on the roads in some areas in front of homes as a band aid solution to stop residents properties from flooding. This has in turn created an uneven en unsafe area to walk nor. This video we made (https://wineo.com/169540153) shows the massive amount of storm water run off on the road and uneven terrain next to the road that students are walking on. The surface over the years at the edge of the road and adjoining walking area has become worse and unstable due to erosion from water with no kerb and guttering. We are asking that Council look into this problem when investigating the road for the Capital Works Program. An elderly couple have been asking for kerb and guttering would not help those residents properties that flood however this is hard to take seriously when Mt Gilead Rd is surrounded by other such steep streets that also have kerb and guttering would not help those residents properties that flood however this is hard to take seriously want rolled kerb and guttering and have also been asking for it for years. Can Council please take this matter seriously.	Kerb and gutter installation is not supported by preliminary investigations. The allocated budget is to investigate and implement upgrades to drainage systems. The proposed drainage improvements in Mt Gilead Road are also intended to service drainage problems at the corner of Hicks Road and Fords Road. At present the scope includes a new stormwater pipe to provide additional drainage capacity to the low point in Mt Gilead Road. This pipe is intended to run under the southern side of Mt Gilead Road from the low point in front of number 15 to connect with drainage near the corner of Phillip Street. This pipe is intended to provide additional drainage capacity to vercome limitations in the capacity of existing drainage systems which are located in private land and not under council custodianship. Additional drainage capacity will allow for construction of new inlet pits at the low point in Mt Gilead Road, as well as additional inlet pits at the corner of Hicks Road and Fords Road. As well as reducing the volume of runoff carried on the surface in Hicks Road, these latter inlet pits (cnr of Hicks and Fords) are also intended to intercept runoff before it enters Hicks Road, in order to reduce the volume and momentum of runoff travelling along Hicks Road and into Mt Gilead Road so that the new drainage there can work more efficiently. Community Consultation will be a part of the process for scoping and designing the drainage improvements.	
72	Neighbourhood Forum 5	Economic Development	Increase the pitiful 2.24 FTE resource provision in the critical job creation area from the 32.82 FTE Public Relations service. Requested 5th May 2016 R noted. C. increased to 2.52 with PR down to 32.64.	Public Relations staff includes media, social media, printing, graphic design, street and park signage, and community engagement.	No

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Sub No.	Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already planned
72	Neighbourhood Forum 5	Financial Services	Include a review of CBD rate inequities Requested 5th May 2016 & earlier R. to be considered as a "Special Rate Variation" after 2016/17 C. not a variation but fundamental	Council as part of its annual review of Revenue Policy considered the rating structure with particular emphasis on City Centre and other higher business rate categories. In the current plan Council considered the impacts of the general revaluation. Council has used the relative price model for 2017/2018 which has distributed the rates per category based on the revaluation that has a positive impact on the City Centre Rate category. Benefit was also applied during the Special Rate Variation period where City Centre Rates increased at lower levels compared to most other rates. Council has made submission to the Rating Review for Local Government and is anticipating that some changes to legislation will be proposed in the foreseeable future. It is in that context that a specific task was not included in 2017/18 Plan as the timing of any legislative is uncertain. Response and submission will be made to draft legislation when it is made available. Council could include provision to review and respond to proposed legislative change inclusive of considering opportunities to review general and special rating structures when available. Full review of rating structures prior to understanding any potential changes may not be as productive in the longer term.	No
59	N Bennett	Flooding - Drainage required Asquith Street, Austinmer	In front of 8 to 10 Asquith Street, Austinmer there is currently a drain which is in place to catch run off from a dirt ditch (no formal drainage) which runs along the road from 8 Asquith the 20 Asquith St. On several occasions it has been reported to Council that this ditch overflows as the water is not going into the pipe as the ditch does not have an appropriate slope. The overflowing water floods the road and overflows into the neighbouring properties causing flood damage to our houses. As the street is just below sublime point the drain is there to catch the run off from the mountain. Council's North maintenance team recently came and investigated the issue and referred it onto the stormwater engineers (Case ID 101000082634). I urge the stormwater engineers to come and investigate the issue as soon as possible and take action to budget a solution in the 2017/18 capital works program to rectify the issue and prevent further flooding incidents. I note that Council has two drainage projects listed in its Capital works program in Asquith Street I understand these are further down the hill. 1. Asquith Street – Trash Rack Modification – renewal \$115k 16/17 to 18/19 2. Asquith Street – Drainage modification – renewal \$60k 16/17 to 18/19 Please investigate the issue as a matter of urgency and report back with findings and action plan going forward. We have waited too long for proper drainage.	This issue will be investigated by Council stormwater engineer as requested.	No
69	W Bennett	Flooding - Drainage required Asquith Street, Austinmer	In front of 8 to 10 Asquith Street, Austinmer there is currently a drain which is in place to catch run off from a dirt ditch (no formal drainage) which runs along the road from 8 Asquith the 20 Asquith St. On several occasions it has been reported to Council that this ditch overflows as the water is not going into the pipe as the ditch does not have an appropriate slope. The overflowing water floods the road and overflows into the neighbouring properties causing flood damage to our houses. As the street is just below sublime point the drain is there to catch the run off from the mountain. Council's North maintenance team recently came and investigated the issue and referred it onto the stormwater engineers (Case ID 101000082634). I urge the stormwater engineers to come and investigate the issue as soon as possible and take action to budget a solution in the 2017/18 capital works program to rectify the issue and prevent further flooding incidents. I note that Council has two drainage projects listed in its Capital works program in Asquith Street I understand these are further down the hill. 1. Asquith Street – Trash Rack Modification – renewal \$115k 16/17 to 18/19 Please investigate the issue as a matter of urgency and report back with findings and action plan going forward. We have waited too long for proper drainage.	This issue will be investigated by Council stormwater engineer as requested.	No
3	M Swire	Flooding - Electrolytic Street, Port Kembla	Funding is desperately needed to stop flooding of Electrolytic Street, which is at our back door. It floods after rain and is impassable, please see photos attached in team link. The first photo is while it is raining, the second is the day after, as you will see, Blue sky, but still flooded. This is a health and safety problem, for obvious reasons, 4 wheel drive cars still plough their way through this street when flooded, creating a wave at our back fences and yards, and the mosquitoes are always present even after long stretches of no rain. Please could council place this as a priority for future works, this area has been neglected for a long time, as you can see this has been going on for quite some time.	A permanent solution to this problem will only be possible once the Port Kembla Copper site is redeveloped. Some minor maintenance work has been arranged to help reduce the incidence and frequency of flooding to a small trapped low point in Electrolytic Lane.	No, already planned.
10	Dr J Farrell	Flooding - Gipps Road	I am writing to make a submission with relation to the problem of street level flooding due to poor gutter construction and drainage that detrimentally affects the western side of the property at 189-191 Gipps Road, Keiraville. I would like to request a review of this decision in light of the fact that this problem has caused endless erosion and property damage for well over a decade since I moved into Unit 5/189 Gipps Road, Keiraville. At that time, the owners corporation invested in remediation by constructing a solid garden bed on the western side of the property in the hope it would avert excess water flow from the street and the next door property. This was only partially successful. Photo graphic images show considerable deterioration of the western side of the property (189) in the last two years, and no further action can be taken by the owners corporation to rectify the problem until the issue is solved at street level in accordance with the Council's determination. I also understand the job would not involve major engineering or construction investment, therefore, I would urge that your committee reconsider including this remediation project in the 4 year plan and even mark it as an urgent problem to rectify.	Council drainage officers have investigated this matter and identified that the kerb and gutter was not built with sufficient grade to drain to the kerb inlet pit. The effect of this is that stormwater is easily diverted by parked cars and gutter debris over the vehicular laybacks and into the adjacent properties. This item was added to Council's drainage priority list and assessed against the criteria as per all other projects on this list. These criteria include items such as risk to life, risk of over floor flooding, health, pedestrian and traffic hazards and more. Other projects received a higher aggregate score rating which meant they have been added to the capital budget at this time. Please note the forward capital budget is reviewed annually and this project exclusion from this iteration does not mean it will not be added to other reviews of the budget. This will be based on available budget and resources.	
13	B Moylan	Footpath from Robsons to Murphys	Footpath from Robsons to Murphys - which side? (map does not have this item on it). Guessing it is the north side?	Community engagement is underway during the month of May to obtain feedback on concept footpath designs prepared for both sides of the road. The feedback will assist Council in determining on which side of the road the footpath will be built.	No
55	Chris Cartledge	Footpath Reserve St West Wollongong	There is no concrete footpath on either side of Reserve St West Wollongong. This 'link' road has considerable pedestrian traffic and people mostly walk on the edge of the road except when it comes to the bridge over the F6 where the road narrows. Please see attached pics. On the northern side you can see a well worn path where people step onto/off the bridge from either direction. On the north eastern approach there is a utility pit which makes this approach even less safe for pedestrians. I suggest the approaches to the bridge could be made much safer if there was a formed footpath for a short distance to the four approaches. In some cases this could be just as far as the first driveway. Photos attached to letter.	Reserve Street, West Wollongong is on Council's city wide Footpath Priority List. It is however not on the Draft Capital Program 2017-21 due to it's lower ranking compared to other streets on the list which are part of the program.	No
52	W Meyers Port Kembla Chamber of Commerce and Industry	Footpaths	Goal 6 - 6.1 Create cycle and walking pathways that connect: Warrawong precinct to the Port Kembla North train Station; Warrawong precinct to Wentworth street Port Kembla; and Port Kembla Beach and King Georges Oval precinct to the Port Kembla Railway Station	Council has made a funding submission to the NSW Government to build a shared path from Port Kembla North Railway Station to Warrawong. Walkways exist on the other routes mentioned. Council's current Bike Plan includes a link along Military Road from Port Kembla Beach and King Georges Oval precinct to the Port Kembla Railway Station, however higher priority cycleways are being addressed in the current program. Quiet local streets provide on road cycling options from the existing shared path in Cowper Street to the southern end of Wentworth Street.	No
9	Dr P Laird	Footpaths - Murphy Ave and Crawford Street Gwynneville and improved bicycle access near University	Wollongong railway station). Improved bicycle access to the University of Wollongong main campus, and roads leading to it (including Foleys Road near Beaton Park, and Tramway Bridge).	A deliverable for the Keiraville and Gwynneville Access and Movement Strategy will be an implementation plan. This will comprise operational and capital projects to be added to future years programs. In the interim, footpath, share way, traffic facilities and other capital works are being implemented across the LGA in accordance with priority and the 4 year Capital Works Program.	No
16	G Wilson	Gong Shuttle Bus	GOAL 6 – WE HAVE SUSTAINABLE, AFFORDABLE AND ACCESSIBLE TRANSPORT 6.1.2 The 'Gong' Shuttle Bus service is extended The residents of IRT Links Seaside at 1 Ross Street (corner Corrimal Street) Wollongong have previously lobbied to have the route extended down Corrimal Street to Swan Street (i.e. south of the CBD) without success. Over the eight years I have lived in this complex the average age of the residents is increasing. This is in part due to the different client base of IRT as opposed to the previous operator, Horizon Living. Just this morning I was speaking to a resident who is celebrating his 78th birthday today, and becoming increasingly concerned about how long he can retain his driver's licence. He cited how difficult it will be for him to access the CBD if his licence is removed. He is not fit enough to walk the distance, yet he does not have the mobility issues which would require a scooter. This is not atypical of the residents who live here. Anything that Wollongong City Council can do to have the Gong Shuttle extended this one kilometre would be greatly appreciated.	The existing 'Gong' shuttle route cannot be extended because it would make the route too long and unviable. The feasibility of a South 'Gong' shuttle is currently being investigated.	No
52	W Meyers Port Kembla Chamber of Commerce and Industry	Green Energy	2.4.1 Seek partnership with the Port Kembla Community Infrastructure Funds to transform Port Kembla to a Green Town, including energy targets and solar power and water for Council buildings.	Noted. This request would need to be considered as part of a broader strategy for Port Kembla. Council, in partnership with the Port Kembla community, is preparing a 2505 Strategy, and this suggestion has been forwarded to the team responsible for this Strategy.	No
64	B Mason Wilderness Society Illawarra.	GreenHouse gas emissions budget and action plan	A greenhouse gas emissions budget and action plan. We ask that WCC publish a greenhouse gas emissions budget and action plan. Under the carbon abatement legislation of the last federal ALP government WCC staff developed the skills and processes to identify emissions in Council's areas of operation. This is the essential too to plan the reduction and elimination of greenhouse gas emissions by WCC. WSI requests that this be added to the annual plan for implementation in the coming year. We ask that the greenhouse gas emissions budget and action plan be published on WCCs web page and updated quarterly. In addition to its planning function this is a vital measure of public accountability. It would allow members of the community to make informed contributions on the path to ensuring our natural environment is protected and enhanced.	Request noted. Council will investigate publishing footprint data for its own operations and the community on its website.	No



Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No alread planned
Society Illawarra.	Green House gas emissions reduction projects	Bring forward greenhouse gas emission reduction projects. We ask that key greenhouse gas emission reduction projects be brought forward into the current annual plan and budget. The most important of these is the project to address the methane emissions from Whyte's Gully as these make up the majority of the greenhouse gas emissions in WCCs area of responsibility. WSI asks that the plan to move to electrical power generation at Whyte's Gully be given priority in this annual plan and budget. At the moment the budget only provides the construction of another cell at Whyte's Gully. The annual plan only commits to investigation of options stopping short of naming the objective of electricity generation. The following additional examples not only reduce emissions, but also can be commercially justified on the basis of significant cost savings in future years: - Implementing the recommendations of the building efficiency project including the role out of to'l vystems on Council buildings. -Developing a strategy to pressure Endeavour to accelerate the transition to LED street lighting. -WSI understands that solar PV at Beaton Park Leisure Centre is planned under the allocation for "Carbon Abatement Project Capital budget". As recently discussed with the Lord Mayor, WSI suggests that this site is a good candidate for batteries to be incorporated to showcase this technology and save WCC even more energy costs into the future.	The current commitment to "investigate and implement flaring, energy generation and other options" is relevant and ongoing. Following continuous gas quality and quantity assessment at Whytes Gully, a market appraisal was completed to assertain the options available to Council to beneficially treat landfill gas to generating. Council currently combusts landfill gas to reduce its global warming potential and the potential addition of power generation to this system is rapidly progressing. A market appraisal has been completed to compare the various gas infrastructure procurement options available to Council. Investigation into the benefit and risk of each option to Council is ongoing. Additionally, Council is in the process of installing photovoltaic solar panels at Ribbonwood Community Centre, Beaton Park Leisure Centre, the Wollongong Waste and Resource Recovery Park (Whytes Gully), Corrimal Tourist Park, Bulli Tourist Park and Windang Tourist Park.	No
W Erwin	Helensburgh Community Centre	Helensburgh Community Centre Main Hall floor – with the deterioration of the substructure of the main hall floor, as confirmed by council staff and the attempted fix over the December 2016 – January 2017 period, due to poor to no ventilation under the floor, there needs to be an urgent repair / replacement of the damaged components so the hall can be returned to full use by the community. Currently there is a no jumping directive so no indoor basket ball can be played (or similar activities). I am not able to find an allocation of funds for this in the draft budget and therefore request that fund be allocated to have the floor repaired / replaced and a ventilation system installed that prevents this happening again (current vent system clearly does not perform.	Council continues to address this issue through maintenance works, and performance of ventilation system will be reviewed.	No
	Holographic project	Proposal for Wollongong Innovation City Annual review funding consideration. Holographic project. We need to begin giving training and equipment access in holographics graphics and interaction design to creative individuals and companies in the Wollongong to build the holographics industry. As an initial step, we propose a voxiebox (http://woxon.co/) is purchased and accessible to registered individuals and companies through Wollongong library. Then I can run workshops in teaching individuals and companies in how to create interactable holograms. Industries that can be disrupted include advertising, training, business communications, education, entertainment in fact any industry requiring communication the visual language of holographics is very powerful. We will require approximately \$15 in funding to purchase the voxiebox and run training workshops for the creative community in Wollongong. This will enable Wollongong to have a critical pool of skilled holographic designers in fact the most in the World.	This project would be eligible to apply for the Large Ward Based Cultural Grants program next year under Councils Financial Assistance Program, the closing date was 31 March 2017 and the next round will open in February 2018.	No
Neighbourhood Forum 5	Infrastructure Planning	Include converting on street parking on the eastern side of Crawford Ave. to a dedicated bikeway - a strategic route. Requested 5th May 2016 R future consideration C. not in budget before 2020/21	Due to narrow road width, removing parking on one side alone would still not allow for an on-road bidirectional cycleway or bicycle lanes. Shared path on western side of road being designed at present.	No
Neighbourhood Forum 5	Infrastructure Planning	Include instead pedestrian refuges at each cross road on Church Street - a strategic route Requested 5th May 2016. R future consideration C. apparently not in budget	Pedestrian crossing upgrades at other intersections in the city centre are considered higher priority than Church Street cross road upgrades. The review of Access and Movement Strategy for the City Centre will include recommendations of strategic pedestrian connections and improvements on those links.	No
Forum 5	Infrastructure Planning	Include a pedestrian bridge over the railway line from Beaton park to city. Requested now	There is an existing walkway on the southern side of the Throsby Drive bridge and as an alternative residents may use the Smith Street underpass to cross the railway. Apart from these corridors the land between Beaton Park, the railway line and Flinders Street is privately owned and there is no opportunity to introduce a pedestrian corridor, even if the demand for such a facility were to be demonstrated.	No
	Infrastructure Planning	Define the pedestrian/cycle path through the parking area on the west side of Smith St underpass. Requested now	It is agreed parking is the area of the Smith Street underpass continues to be challenging. However, although underpass upgrade designs are nearing completion, it is acknowledged that those improvements to the underpass and approaches may be some time away. Accordingly, short term options to address illegal parking on the shared path are currently being considered.	No
B Mason Wilderness Society Illawarra	Investment	WCC Investments and Investment Income. We ask that Council give priority to implementing measures that shift WCC investments into institutions or investment vehicles that do not support fossil fuel industries. WSI requests that: - The initiative underway to develop a sustainable investment product through TCorp is publicly and actively supported; and - That WCC works with Local Government NSW to develop a policy and legislative framework that enables the selection of sustainable investment products. In addition, we have noted WCC's STATEMENTS OF INVESTMENTS - MARCH 2017 and, in particular the "Bond and Floating Rate Note Securities" section. These can be considered direct loans to the issuer. In that case it is quite reasonable to ask about the destination of the loan. WSI is aware that NSW Councils have limited autonomy in the choice of its investment instruments. However, we do believe that the Council retains sufficient autonomy to shift its investments from those of the big four banks which continue to finance fossil fuel developments. In particular, the Commonwealth bank has been associated with the Adani and Abbot Point (Carmichael mine and port, respectively) since 2012. The existing bank loan (including tranches held by the Commonwealth bank) to Adani is close to maturity, which means that re-negotiations are probably currently underway. The Commonwealth Back has not made any general announcement regarding its overall policy on financing fossil-fuel developments. Without a clear statement from the Commonwealth Bank that it will not be supporting fossil-fuel developments, and in the absence of any detailed information regarding the final destination of any loans made to the Bank, then WCC will remain potentially exposed to such developments. This would: 1. Prejudice WCC's achievement of its ethical investment goals; and 2. Pose an unacceptable risk to returns on citizens' investments in a declining fossil-fuel, especially coal, market. Unless Council is willing to demand from the Banks details of dest		No
		other Councils as set out above, then such a lending position could result in significant changes to the Banks' strategies.	cannot be subordinated debt. Council is not in a position to determine the banks use of these funds or limit the application of the banks funds. Council's consideration of its investment policy did discuss the major banks place in our strategy and determined continued use of the major banks.	
	Lake Illawarra Management	I indicate my support for Council's objective to lobby the NSW Government for funding toward the on-going management of Lake Illawarra and the preparation of a coastal zone management plan for the Illawarra.	Noted.	No
Neighbourhood	Land Use Planning	Include processing the Planning Proposal for Keiraville/Gwynneville Requested 5th May 2016. R. NF 5 withdrew Proposal. C. temporally, under duress!	The future housing needs of the City will be considered as part of the Housing Study.	No
Neighbourhood Forum 5	Land Use Planning	no response recorded.	As part of the Implementation Plan for A City for People, the planning controls for the Wollongong City Centre will be reviewed over the next 3 years.	No already planned
Forum 5	Land Use Planning	Include a DCP Chapter on the development of the University of Wollongong campus. Requested 5th May 2016' R under consideration C. not included in Land Use ASP.	In 2016 the University of Wollongong has published its masterplan. There is no proposal to convert it to a DCP chapter.	No
Neighbourhood Forum 5	Planning	Accelerate timing of Housing Study Requested 5th May 2016 and later, R. to be done in-house. C. not included in Land Use ASP.	The Housing Study project was put on hold following the State Government's December 2015 decision to merge Wollongong and Shellharbour Councils. Following the NSW State Government's announcement that the proposed merger will no longer proceed, work on the Housing Study has recommenced and is being re-scoped. This is included in the Annual Plan. A review of planning controls will occur as part of a later phase of the project.	No already planned
Forum 5	Land Use Planning	Include in City Centre Planning Review removing anomalies and rationalising setback controls for residential development Requested 6th October 2016 R. no response recorded	The residential component of clause 8.6 Building Separation has been superseded by the provisions in the Apartment Design Guide under SEPP 65. The application of the clause will be reviewed as part of the Wollongong City Centre Planning Control review arising from A City for People, which is scheduled to occur over the next 3 years.	No already planned
Neighbourhood Forum 5	Planning Land Use	Include in City Centre Planning Review changing requirements for building separation in the City Centre Requested 4th November 2016 - R. No response recorded Improve the Desired Future Character statements in the DCP for land zoned R1 Requested 4th November 2016 - R. No response recorded	The residential component of clause 8.6 Building Separation has been superseded by the provisions in the Apartment Design Guide under SEPP 65. We will review the application of the clause as part of the Wollongong City Centre Planning Control review arising from A City for People, which is scheduled to occur over the next 3 years. There is no plan to review the character statements of R1 General Residential land in Wollongong and North Wollongong. The vision	No already planned
Forum 5	Planning Land Use	Amend the DCP to extend the single storey restriction to all development on battle-axe lots and to clarify site width definition. Requested 5th August 2016 - no response recorded.	for the R1 block in South Wollongong has been reviewed as part of the draft South Wollongong study. There is some ambiguity whether the single storey restriction on battle-axe dwelling houses under clause 4.1.2, also applies to battle-	
	Land Use Planning	Pariena ure ביי היי פאנפות נוופ אווקופ אנטיפץ ופאוויגענטרו נט מוו עפיפוקאוופית טוו טמנעפי-מצפ וטנא מות נט כאוווץ אנפ שיענון טפווויזנוסה. Kequested אנד August 2016 - no response recorded.	I here is some ambiguity whether the single storey restriction on battle-axe dwelling houses under clause 4.1.2, also applies to battle-axe dwellings that are part of a dual occupancy development. The intention is for the single story restriction to apply to battle axe dwellings that are part of a dual occupancy development. This matter will be further reviewed when DCP Chapter B1 is next reviewed. The 15m wide site width clause for dual occupancy's (4.20.2) applies to the parent lot (ie the site that is being assessed as part of the application). The battle-axe handle / accessway of the created rear dual occupancy lot does not need to be 15m in width.	INO
Neighbourhood	Land Use Planning	Amend Chapter E3 of the DCP to require parking spaces needed for customers to be clearly marked and signposted as such (as is the case with disabled or visitor parking)Requested 5th August 2016 -R. no response recorded.	Suggestion noted. To be considered as part of a future review of DCP chapter	No



Person / Organisation Making Submission		Summary of Issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already planned
Neighbourhood Forum 5	Land Use Planning	Amend Chapter B1 Residential Development to prefer deep soil zones within the front setback, not merely allow it. Requested 7th July 2016 - R. apparently ignored or implicitly rejected. C. crucial to greening the city	Suggestion noted. To be considered as part of a future review of DCP chapter	No
	Land Use Planning	Amend the LEP to add as a permissible use in light industrial zones "entertainment facilities". Requested 2nd February 2017R. no response recorded.	Council is trying to encourage live music to be part of the City's evening economy. Shifting to the industrial zones is contrary to this policy and not supported. Additionally the City Centre is better serviced by public transport than industrial zones, which may only have day time services. The use of an industrial building / unit for occasional rehearsals would not fall under the definition of entertainment facilities.	No
Neighbourhood Forum 5	Land Use Planning	Include capital works funding for the implementation of the Gwynneville Keiraville access and movement study.	A deliverable for the Keiraville and Gwynneville Access and Movement Strategy will be an implementation plan. This will comprise operational and capital projects to be added to future years programs. In the interim, footpath, share way, traffic facilities and other capital works are being implemented across the LGA in accordance with priority and the 4 year Capital Works Program.	No
	Land Use Planning	Include a review of the time frame for the Keiraville Gwynneville Implementation Plan	Timing of actions in Implementation plan reviewed annually as part of the preparation of the Annual Plan. Formal review after 5 years of operation.	No
Dr P Laird	Levies at Stuart Park	Levies for provision of access to Stuart Park by Skydive the Beach. The levies charged to date have been much lower than what this company pays to Melbourne Council, and much less for a	The license to land is Stuart Park is currently under review and will be guided by commercial valuations and comparative charges in other regional cities. The license will be referred to open council for consideration.	
Neighbourhood Forum 5	Natural Area Management	commercial operation in a park in Blue Mountains. Increase resources commensurate with responsibilities and requirements. Requested 5th May 2016 - R. provided within available resources C. reduced by 27% for 2017/18		
P Sculy MP Member for Wollongong	Orana Park Unanderra	I welcome the funding allocated for the replacement of playground equipment at Orana Park, a matter I have raised previously with Council.	Comments noted. The renewal was scheduled on our program.	No, already planned
Neighbourhood Forum 5	Parks & Sportsfields	Include a review of the Strategic and Management Plans for Stuart Park and the Blue Mile Requested 5th May 2016 -R. future years but Blue Mile Masterplan in 2018/19.C. statutory plans required.	Stuart Park and the Blue Mile is predominantly located on Crown Land and the NSW Government does not support the development statutory Plans of Management on Land under the States ownership. Council's approach to date in pursuing improvements to the reserve has been through the development of consultative Landscape Masterplans, the current Landscape Masterplan Plan should be considered for review in 2018/19.	No
Neighbourhood Forum 5	Parks & Sportsfields	Prepare and adopt a Master Plan for MacCabe Park. Requested 5 May 2016 & 4 Sep 14. R. planned for 2017/19. C. not in ASP.	The importance of MacCabe Park and its links to the City Centre are noted, the timing of this body of work would need to be determined by the new Council.	No
B Moylan	Pedestrian bridge	Please consider a pedestrian bridge over the railway line from Beaton Park to the city	There is an existing walkway on the southern side of the Throsby Drive bridge and as an alternative residents may use the Smith Street underpass to cross the railway. Apart from these corridors the land between Beaton Park, the railway line and Flinders Street is privately owned and there is no opportunity to introduce a pedestrian corridor, even if the demand for such a facility were to be demonstrated.	No
Neighbourhood Forum 5	Pedestrian/cycle	Include a review pedestrian/cycle conflict on Cliff Road Requested 5th May 2016 and later, R project started - time for change passed! C. still not resolved satisfactorily.	The current on road cycling configuration in place during the tramway path construction will be monitored. A significant increase of cycling on the footway has not been found.	No
W Meyers Port Kembla Chamber of Commerce and Industry	Port Kembla Billy Cart Derby	3.3.1 Support and invest in the sustainable operation of the oldest event in the Wollongong Region, the historic Port Kembla Billy Cart Derby	Council will work with this organisation to address the issue raised.	No
D Vujic NSW Ports	Port Kembla land use planning	Thank you for the opportunity to comment on the draft plan. The Port of Port Kembla (Port Kembla) is one of NSW's primary import and export gateway and plays an important economic role for Wollongong and the Illawarra region. Port Kembla's connectivity to regional NSW and proximity to major growth areas in Sydney's south-west makes it central to the future economic prosperity of NSW, Sydney and the Illawarra. Its ability to be flexible and expand to cater for new trades and port-related uses will benefit the NSW economy. We therefore request that Wollongong City Council considers the role of the Port as part of future land use planning and ensures compatible land uses are developed in proximity to Port Kembla (particularly south of the Wollongong CBD and areas surrounding the Port). We would appreciate Council consulting directly with NSW Ports regarding any proposed land use changes or developments which have the potential to compromise the future capacity or operations of the Port. We would also appreciate Council consulting with NSW Ports regarding opportunities to diversify port activities e.g. crusies ship visits. We look forward to working with Council over the coming year.		No
Neighbourhood Forum 5	Public Relations	Include more resources and support for Neighbourhood Forums to bolster the way the community sees Council engages with them. Requested 5th May 2016 R. in next Charter review C. not in ASP.	Councils Engagement Policy will be reviewed within twelve months of the Council election. This review will provide opportunity for community and Neighbourhood Forums to provide feedback into Council's engagement approach moving forward.	No
W Erwin	Rates	Pensioner Rates – the pensioner concession rebate need to change from a fixed amount to a percentage of rates due to the unfair relationship to the rates on the property. A rate payer with rates of \$800 gets a benefit of around 30% where a rate payer in the northern suburbs with rates of \$2500 gets a benefit of around 9%. This is unfair of the pensioner rate payers in the northern suburbs of Wollongong.	The application of Pensioner Rebates is determined under the Local Government Act by the NSW State Government. Council has made representation to the State Government through reviews of the Local Government Act in the recent past to seek changes to the provisions around Pensioner Rebates, although predominately in securing increases to the amount and the government taking ownership of the full rebate which is currently only 55% funded. The application of a fixed versus variable rebate is a policy determination based on tax and welfare considerations of the State that Council could play a part in lobbying one way or the other.	No
W Meyers Port Kembla Chamber of Commerce and	Recreation	3.4.2 Develop a plan for Dementia friendly recreational spaces and precincts	Noted. Consideration of the recreational needs of people with dementia would be outlined in the Positive Ageing Strategy and the Disability Inclusion Action Plan.	No
Port Kembla Chamber of Commerce and	Recreation	Goal 5 - 5.1 Enhance the active recreational zones within Port Kembla including a Skate Park within the King Georges Oval to Port Kembla Beach precinct.	Council undertakes a Precinct based approach to skate facility provision. The King George site was previously considered as a potential site during the planning for the southern suburbs skate facility in 2013/14. The site was not considered as favourable as the preferred and selected venue at Berkeley. Councils priorities for new skateparks remain as the Wollongong Precinct and then Northern Suburbs.	No
Industry B Mason Wilderness Society Illawarra.	Reporting Climate change activities	Current projects and activities - WSI asks that current projects or activities of Council that can reasonably be said to be climate change related be identified as such in the annual plan and budget. This procedural change will allow an accurate starting point for the evaluation of the contribution WCC is making to address the causes and adapting to the damage of climate change on behalf of the community. This change would have negligible cost impact on Council for significant public benefit. Additionally, we ask that WCC take this opportunity to review its current activities and policy frameworks. For example, The Climate Change Adaption Strategy and Action Plan of Wollongong City Council is now eight years old and needs updating.	Council is working across a number of areas to consider the risk of climate change and this is referenced in a number of key Council documents, including our Community Strategic Plan, Wollongong 2022, which underpins all the work we do Council has assessed risks to its services and infrastructure and prepared its Climate Change Adaptation Strategy and Action Plan, which was partly funded by the Australian Government's Local Adaptation Pathways Program. This Plan was in response to Council's acknowledgement that climate change could damage community assets, disrupt the delivery of Council services and have a financial impact. Individual climate change actions are outlined in our Environmental Sustainability Strategy 2013-2022, and include preparing the Wollongong Coastal Zone Management Plan. This draft Plan has been prepared and submitted to the State Government for endorsement late last year. Also climate change issues are being assessed in the revision of the floodplain management plans.	No
P Sculy MP Member for Wollongong	Review of community facilities	I note that Council will review the community facilities and a consider rationalisation, replacement or refurbishment to achieve facilities that are strategically located, good quality and meet community need. I am concerned that this objective may take place with little or no community consultation. I urge council to publish the review as soon as completed to allow for public consultation prior to any decisions being finalised on community facilities. It would be helpful if the council, prior to commencing the review , could identify which community facilities are under review and the reasons for it, including what options may be identified for each facility under review.	The Social Infrastructure Planning Framework project includes a significant component of community and stakeholder consultation, which will take place during the course of the development of the framework – prior to any decisions being made. The Framework will be a high level, strategic document that will inform future directions and planning, rather than prescribing decisions regarding rationalisation, replacement or refurbishment of particular facilities.	No
Anonymous	Road safety - Coachwood drive area	Road safety - Coachwood drive area Unanderra - This is a problem area for road safety, speed from cars, buses and bikes. There is no commitment in the capital works program to fix or put traffic calming devices in place. I would like to suggest that this be looked at I think that roundabouts be installed at Hibiscus and Tamerind Drive would have a great affect in slowing down traffic. There have been many complaints made about this and nothing done except for calling the police.	The gradient of Coachwood Drive and the traffic volumes it carries does not permit traffic calming in the form of chicanes or speed humps. Although it currently has a low priority a project for addressing traffic speeds is included on Council's Traffic Facilities Priority List.	No
Dr P Laird	Unanderra S94	Revenue Side (two examples only, others could include securing more grants from the NSW and or Federal government, and more user pays) A. Section 94 contributions need to be collected more carefully than they have in the past; two items of concern have been a facility for car imports near Kembla Grange, and, University of Wollongong (UOW) accommodation facilities to be	In 2016 Council exhibited and adopted an amendment to the Wollongong Section 94A Development Contributions Plan to clarify which uses within the University of Wollongong is subject to the payment of a development contribution. The Car Storage uses at Kembla Grange are subject to the provisions of the West Dapto Section 94 Development Contributions Plan, and have been levied a Section	No
DIT Edito		operated by agreement with UOW by the private sector.	94 contribution. Council continually seeks opportunities to apply for State and Federal grants to assist in the funding of projects.	



No. Person / Organisatio Making Submissio		Summary of issue	Divisional Response	Amendment Recommended to 2017-2018 Plan? Yes/No/ No already planned
3 B Moylan	Smith Street underpass	Please consider marking shared pedestrian/bicycle line around parking near Smith Street underpass. The upgrade to this area is still a couple of years away. There are cars consistently parking over this shared pathway. Even when council installed 'no parking' signage it was pulled out. Maybe even mark parking bays so it is clear where cars are allowed to park.	It is agreed parking is the area of the Smith Street underpass continues to be challenging. However, although underpass upgrade designs are nearing completion, it is acknowledged that those improvements to the underpass and approaches may be some time away. Accordingly, short term options to address illegal parking on the shared path are currently being considered.	No
61 W Erwin	Stormwater Management Charge	Stormwater Management Annual Charge — this charge does not seem to deliver a return to ratepayers. Council has not released the data to allow ratepayer to benefit from the recent review of flood / stormwater data. This charge needs to be stopped until Council has release the latest data to the Insurance bodies, in the required format, to that ratepayers can benefit from the most recent data. This data has to be released at no cost as ratepayers have already paid for it and do not need to be paying a second time for it in increased insurance costs.	Insurance Companies along with any other person or organisation are able to access Council's records and flood studies. There are specific provisions in Council's fees and charges for providing flood information to insurance companies. What the Stormwater Management Annual charge is used for and delivers is specifically reported in Council's Annual Report. Council should and will continue to levy the Stormwater Management Annual Charge.	No
W Meyers Port Kembla Chamber of Commerce ar	industry	In collaboration with Illawarra Regional Development, the NSW Business Chamber and the University of Wollongong to support the diversification of Industry in the Port Kembla region as the area undergoes changes to traditional industry.	Advantage Wollongong (a partnership between Council, NSW Office of Regional Development and the University of Wollongong) work to promote Wollongong as a whole and diversify the economy. A key component of the partnership is to promote the regions, attract jobs and investment and to change perceptions of the region. The funds for the Port Kembla Community Investment Fund (PKCIF) will assist in additional investment for the town centre, which will	No
Industry 13 B Moylan	The Gwynneville Keiraville access and movement study	The Gwynneville Access and movement study is listed in draft budget. However - there are no items for The implementation of The strategy that will come from The study. will some of that implementation be funded from capital works? So should they be items added to The capital works program for future years when implementation will be occurring?	have further flow on effects including greater lobs and diversification of businesses attracted to the area. A deliverable for the Keiraville and Gwynneville Access and Movement Strategy will be an implementation plan. This will comprise operational and capital projects to be added to future years programs. In the interim, footpath, share way, traffic facilities and other capital works are being implemented across the LGA in accordance with priority and the 4 year Capital Works Program.	No
13 B Moylan	The Keiraville Gwynneville implementation plan	The Keiraville Gwynneville implementation plan was endorsed by council 24th August 2015. Apart from the Gwynneville Keiraville access and movement study there were other items that were intended to be progressed. Can a review of the implementation time frame for these additional items please be provided?	A deliverable for the Keiraville and Gwynneville Access and Movement Strategy will be an implementation plan. This will comprise operational and capital projects to be added to future years programs. In the interim, footpath, share way, traffic facilities and other capital works are being implemented across the LGA in accordance with priority and the 4 year Capital Works Program. A map for the location of works in the capital works program was provided as part of the consultation material.	No
N + N Patchir Coledale by the sea		We had a couple visit our cottage recently who attended the beer & BBQ festival in April . They used the train to travel from Coledale to Wollongong and found it very convenient. They were so impressed with their stay they reviewed our property on Stayz where everyone can view their comments. In reply I posted 'its always amazing the attractions and functions that are promoted by Destination Wollongong & Wollongong City Council", our Stayz site has been visited by over 120 people during April. Hopefully they get the message that Wollongong is a very popular and progressive City. We have attended two acts at Spiegel tent and absolutely loved them.	Council works with Destination Wollongong to deliver high quality tourism services and change perceptions of Wollongong through marketing and attracting major events to the area. Council has entered into a five year funding agreement with Destination Wollongong (2016-21) to deliver destination marketing, major events, business events and conferences and visitor information services.	No Already Planned
K Finlayson	Tourism	Thank you so much for promoting Wollongong and keep up the great work. In an aware of the broader range of initiatives in the draft plan for 2017-18, and more so, of the achievements arising from the past year's tourism drive! It may be an understatement to say that last year was a fantastic success for Wollongong - major events held locally, promotion of our scenic points, and the visits of major cruise ships to Port Kembla Harbour. With the past year as a baseline, then we as a community can work towards an even greater result in the ensuing year(s), to place the Illawarra and Wollongong firmly in the sights of our visitors, our guests & customers. I applaud efforts so far by Wollongong City Council to make the region a most attractive venue for our visitors (Oh, and yes for locals - I have lived here for 50 years and Belmore Basin has to be the BEST spot in NSW!) Happy to assist further in any way to get the word out, but my congratulations to your positive approach thus far.	Council works with Destination Wollongong to deliver high quality tourism services and change perceptions of Wollongong through marketing and attracting major events to the area. Council has entered into a five year funding agreement with Destination Wollongong (2016-21) to deliver destination marketing, major events, business events and conferences and visitor information services.	No Already Planned
W Meyers Port Kembla Chamber of Commerce ar Industry		Develop a tourism strategy for the Southern areas from Port Kembla to Windang.	Noted.	No
Kevin Fallon	Tourist parks/ accommodation	Outside of the cruise ships, in my opinion the main area that needs significant investment, and from Symbio Wildlife Park's perspective impacts visitation, is the lack thereof around Tourist Parks and affordable, family friendly accommodation. The Tourist Park market is synonymous with Families, and would give further ability to extend visitors into overnight and longer stays in the region. Without this area being addressed and grown, all the amazing work around promoting Wollongong as a destination to holiday in is not of little value. This is particularly evident in the semi local and domestic market, which is by far larger in terms of financial return than any international market has the potential to bring. By addressing this issue, there can be more promotional activities around the VFR and domestic market making it the "Local Coastal Holiday" that everyone loves.	Wollongong City Council currently operates three family friendly parks across the LGA. All three parks offer a variety of affordable accommodation to meet the needs of visitors to the area.	No
J Rimmer	Towradgi Road Crossing	Concerned about the pedestrian crossing on Towradgi Road. Could Council please provide detailed information about the project.	A crossing type to replace the existing zebra crossing has not yet been determined. Council will undertake community engagement on this site prior to completing a concept design that will then be canvassed with the community.	No Already Planned
W Meyers Port Kembla Chamber of Commerce ar Industry	Trade Show	Goal 2 - 2.1.1 In collaboration with Illawarra regional Development, the NSW Business Chamber and the University of Wollongong investigate and develop a Trade Show for Small to Medium Enterprise	Advantage Wollongong (a partnership between Council, NSW Office of Regional Development and the University of Wollongong) work to promote Wollongong as a whole and diversify the economy. As part of this work, Advantage Wollongong attends trade shows to promote the region and attract businesses and jobs. Advantage Wollongong also supports local industry clusters, such as the manufacturing cluster i3net, who host an annual trade show exhibiting local manufacturing and engineering capabilities.	No
72 Neighbourhoo Forum 5	d Traffic Lights	Delete proposed traffic lights at Kembla/Stewart (both minor streets) as existing roundabout is better for all that turning traffic. Requested 5th May 2016. R future consideration C. still in budge for 2017/18	t Traffic signals are proposed primarily to address pedestrian safety issues at the existing roundabout. Turning traffic at the intersection presents a hazard to pedestrians as left turning drivers tend to only check right and straight ahead for opposing vehicle movements and do not look left for crossing pedestrians. The expanding IRT development at the site and general CBD growth will increase the pedestrian crossing demand at the intersection.	No
Neighbourhoo Forum 5	d Transport Services	Include in the up-grade of the Cycleway Strategy setting out priority criteria and specifying type for each route. Requested 5th May 2016 - R already in Cycle Plan C. type not specified and priorities need to be grouped.	Cycleway types are determined during the concept design phase of projects. Priority for new cycleway are identified in the 'Bicycle Network Priorities' section of the Bike Plan.	No
72 Neighbourhoo Forum 5	d Transport Services	Include a review footpath priorities around Wollongong Hospital in City Centre Pedestrian Plan. Requested 5th May 2016 R. future consideration. C. nothing in budget.	A number of footpaths around Wollongong Hospital are on Council's city wide footpath priority list but did not rank highly enough to be added to the capital program. Construction of a new footpath on Mercury Street between Blight Street to Greenacre Road to be added to capital program.	
72 Neighbourhoo Forum 5	Services	Mark on street parking bays throughout the City Centre Area. Requested 8th December 2016. R. none recorded.	Council does not generally support the marking of parallel parking bay in areas with significant parking demand. As the bays need to be marked out at a standard length of 6m, parking capacity is reduced as vehicles mostly park with a smaller spacing where there are no bay markings.	
72 Neighbourhoo Forum 5	d Transport Services & Land Use Planning	Amend Chapter E3 Car Parking, etc., and Chapter D 13 Wollongong City Centre be amended to require, not just encourage, applicants to implement a green travel plan if the proposal for substantial commercial, institutional or industrial purposes. Requested 7th July 2016. R. none recorded.	This item will be considered as part of the Wollongong City Centre Access and Movement Strategy Review to commence during 2017/18 financial year.	No, already planned.
W Erwin	Walker St Pedestrian bridge over Gills Creek	Walker St Pedestrian bridge over Gills Creek — this has provide pedestrians who walk either up and back Walker St or around the big block (Walker St, Lawrence Hargraves Drive, Princes Highway and Cemetery Rd) as safe crossing of Gills Creek where previously they had to walk on the road bridge. I think the horse crossing of Gills Creek was a waste of money as I have not seen a horse use that cross yet. The issue is that the tributary to Gills Creek about 100m to the north of Gills Creek does not have a pedestrian bridge and therefore forces walkers in to an unsafe position of having to walk onto the road to get over the tributary. With the large trucks (dog and trailer are very common) to and from Blackwell Bros at all hours Walker St has become a dangerous road for pedestrians especial when walking in the direction of traffic north bound as you do not see what is coming from behind. (no walkable area on the other side of Walker St). The tributary to Gills Creek does not have a bridge over it but is piped under Walker St (number of pipe collapses over the past few years have caused holes in the roadway) and therefore extending the pipework to the west and providing a foot path over the pipe may be a solution to help keep walkers safe. Council encourages a healthier style and walking is one of the options encouraged by council so a safe crossing of this tributary to Gills Creek will assist in the pathway to that goal and contributes to the delivery of Wollongong 2022 goal, We are a healthy community in a liveable city. It would also contribute to at least three of the objectives in the Draft Annual Plan under that Wollongong 2022 goal.		No
72 Neighbourhoo		Due to deficiencies and omissions review the Strategy and Action Plan with an effective community engagement process Requested 23rd May 2014 & later R. none recorded.	The Wollongong Waste and Resource Recovery Strategy was endorsed by Council in July 2014 after community engagement and	No
Forum 5 61 W Erwin	Management Waste Management	a. Domestic waste — red bin — Council has not provided a solution to Cockatoos opening bins a spreading waste. A number of years ago Council stated, via a council officer at NF1 meeting, that council had a project running to look at preventing cockatoos opening waste bins. Nothing has come from this. Now there are a number of "locking" options available and council need to retrofit all red bins with such a device at no cost to ratepayers. Council promised a solution and now it is time to deliver. b. Green waste — green bins — council has unfair place some business ratepayers in a position where they have been required to provide gardens in their development but will not provide green bins for use in maintaining those council required gardens. Green waste bins need to be provided to businesses that have been required to have gardens in their developments.	community feedback was sought in accordance with Council's Community Engagement Policy. a. Council has trialled several bin locking devices, however, the results to date have not been satisfactory. In particular, issues around consistent bin emptying and also safety have meant that Council is currently unable to endorse or stock a suitable solution. Council is continuing to trial many bin locking systems, initially on a small scale with our contractor, Remondis and pending a positive outcome of that preliminary trial Council will then install the bin locking system on a small number of bins at residential properties for a more substantial 'real world' trial to better assess' the merits and suitability of the trialled system. b. Non domestic properties are entitled to a green waste bin, serviced fortnightly. See Revenue Policy Fees and Charges 'Waste Management Services – Non Domestic Premises' for more information.	No



ATTACHMENT 2 Draft Annual Plan 2017-18 Summary of Internal Amendments

Council staff proposed a number of amendments to the draft Annual Plan 2017-18 and attachments. These recommendations for change are a result of emerging issues, recent Council resolutions, progress of 2016-17 projects and activities, irregularities, and in responses to external factors arising during the exhibition period. Amendments confirm capacity to deliver, refine language and address duplication.

Please note non-significant changes to the draft Annual Plan are not outlined in this document. Non-significant amendments include changes to responsible delivery stream and/or manager and minor wording changes. These changes will be incorporated in the final documents following endorsement by Council.

Table 1 Proposed Amendments to Draft Annual Plan 2017-2018

AMENDMENT TYPE	AMENDMENT	RATIONALE
Deliverable change	Exhibited: 5.1.6.1 Implement key actions from the Dapto Town Centre Study: Façade rejuvenation program Proposed: 5.1.6.1 Implement key actions from the Dapto Town Centre Study: Dapto Town Square Renewal Investigation	Based on outcomes of the Dapto Town Centre Study
NEW	Add a new annual deliverable under 3.1.2.2 – Contribute to Salvation Army, Southern Stars and Wollongong Eisteddfod	Council currently already contributes - \$8,000 per annum to Southern Stars - \$1,000 per annum to Salvation Army - \$3,500 to Wollongong Eisteddfod This is to formalise contribution in the Annual Plan.
NEW	Add a new annual deliverable under 2.2.3.1 In conjunction with partner organisations support the development of innovative industries: Partner with University of Wollongong on Internet of Things pilot programs and initiatives	Council has commenced pilot work with UOW on Internet of Things as it applies to optimisation of infrastructure management e.g. Stormwater Network
NEW	Add a new annual deliverable Under 5.1.1.1 Partner with community based organisations in the provision of services: Contribute to Collect Impact place making projects at additional locations	Council has received an indication from FACS that funding is likely to be made to Collective Impact programs at additional locations

AMENDED 4 YEAR PRIMARY FINANCIALS 2016-17 TO 2019-20

WOLLONGONG 4 Year Fin.		OUNC	IL	
	2017/18 LTM Budget \$'000	2018/19 LTM Budget \$'000	2019/20 LTM Budget \$'000	2020/21 LTM Budget \$'000
INCOME STA	TEMENT			
Income From Continuing Operations				
Revenue:				
Rates and Annual Charges	190,941	196,708	202,590	208,596
User Charges and Fees	35,691	36,349	36,878	37,248
Interest and Investment Revenues	4,321	4,453	5,642	5,600
Other Revenues	9,705	9,935	10,168	10,400
Grants and Contributions - Operating	20,838	28,479	28,812	29,164
Capital Grants & Contributions	44,858	47,818	39,745	34,586
Other Income:				
Share of Interest in Joint Venture	0	0	0	0
Profit/Loss on Disposal of Assets	0	0	0	0
Total Income From Continuing Operations	306,353	323,741	323,835	325,594
Expenses From Continuing Operations				
Employee Costs	125,906	126,850	129,650	132,660
Borrowing Costs	3,849	3,309	2,721	2,374
Materials, Contracts & Other Expenses	93,150	93,170	96,294	98,760
Depreciation, Amortisation + Impairment	64,340	66,055	67,870	69,665
Internal Charges (labour)	(15,702)	(16,165)	(16,659)	(17,140)
Internal Charges (not labour)	(1,618)	(1,652)	(1,693)	(1,734)
Total Expenses From Continuing Operations	269,926	271,566	278,182	284,585
Operating Result from Continuing Operations	36,427	52,175	45,653	41,009
Net Operating Result for the Year [Profit/(Loss)]	36,427	52,175	45,653	41,009
Net Operating Result for the Year Before Grants and Contributions provided for Capital Purposes [Profit/(Loss)]	(8,431)	4,357	5,908	6,423

WOLLONGON(4 Year	G CITY C	OUNC	:IL	
	2017/18 LTM Budget \$'000	2018/19 LTM Budget \$'000	2019/20 LTM Budget \$'000	2020/21 LTM Budget \$'000
FUNDING	STATEMENT	٢		
Surplus (Deficit) [Net Operating Result for the Year] Add back:	36,427	52,175	45,653	41,009
- Non-cash Operating Transactions	80,942	82,690	84,499	86,676
- Restricted cash used for operations	13,286	9,595	8,639	8,462
- Income transferred to Restricted Cash	(63,408)	(64,461)	(57,324)	(52,499)
- Payment of Accrued Leave Entitlements	(12,718)	(12,820)	(13,242)	(13,671)
- Payment of Carbon Contributions	0	0	0	0
Funds Available from Operations	54,529	67,179	68,225	69,978
Advances (made by) / repaid to Council	0	0	0	0
Borrowings repaid	(7,486)	(7,692)	(7,913)	(5,242)
Operational Funds Available for Capital Budget	47,043	59,488	60,312	64,736
CAPITAL BUDGET				
Assets Acquired	(91,373)	(106,841)	(104,247)	(117,330)
Contributed Assets	(3,600)	0	0	0
Transfers to Restricted Cash	(140)	(405)	(682)	(960)
Funded From :-				
- Operational Funds	47,043	59,488	60,312	64,736
- Sale of Assets	1,750	1,795	1,292	1,801
- Internally Restricted Cash	9,241	12,139	7,843	5,699
- Borrowings	0	0	0	0
- Capital Grants	9,641	16,550	10,550	400
- Developer Contributions (Section 94)	6,665	8,505	7,998	39,130
- Other Externally Restricted Cash	5,630	9,150	14,550	5,050
- Other Capital Contributions	5,428	150	650	500
TOTAL FUNDS SURPLUS / (DEFICIT)	(9,715)	531	(1,734)	11

WOLLONGONG 4 Year Fit		OUNC	IL.	
	2017/18 LTM Budget \$'000	2018/19 LTM Budget \$'000	2019/20 LTM Budget \$'000	2020/21 LTM Budget \$'000
BALANCE	SHEET			
CURRENT ASSETS				
Cash Assets	139.974	147.184	153.070	147,302
Investment Securities	15,553	16,354	17,008	16,36
Receivables	23.896	25.252	25.259	25.39
Inventories	6,028	6,028	6.028	6,02
Assets held for Sale (previously non-current)	0,020	0,020	0,020	0,02
Other	3,381	3,468	3.559	3.65
TOTAL CURRENT ASSETS	188,831	198,285	204,924	198,744
TOTAL CORRENT ASSETS	100,031	190,203	204,324	130,74
NON-CURRENT ASSETS				
Non Current Cash Assets	0	0	0	(
Non Current Investment Securities	0	0	0	(
Non-Current Receivables	0	0	0	
Non-Current Inventories	0	0	0	
Investments Accounted for using Equity Method	1,310	1,310	1,310	1,31
Investment Property	5,122	5,302	5,487	5,67
Intangible Assets	919	919	919	919
Property, Plant & Equipment	2.317.385	2.356.376	2.391.461	2.437.245
TOTAL NON-CURRENT ASSETS	2,324,735	2,363,907	2,399,177	2,445,145
TOTAL ASSETS	2,513,566	2,562,192	2,604,100	2,643,889
CURRENT LIABILITIES				
	24 202	24,441	25.036	25.04
Current Payables Provisions < 12 Months	24,293 17,919	18,385	18.863	25,613
Provisions < 12 Months Provisions > 12 Months		40.948	42.012	19,354 43,105
	39,910			
Interest Bearing Liabilities	7,692	7,913	5,242	5,482
TOTAL CURRENT LIABILITIES	89,815	91,687	91,154	93,55
NON-CURRENT LIABILITIES				
Non Current Interest Bearing Liabilities	24,964	17,443	12,404	6.922
Non Current Provisions	45.851	47,951	49,778	51,64
TOTAL NON-CURRENT LIABILITIES	70.815	65.394	62.182	58.56
		,	,	
TOTAL LIABILITIES	160,630	157,081	153,336	152,116
NET ASSETS	2,352,936	2,405,111	2,450,764	2,491,773
EQUITY				
Accumulated Surplus	(1,183,805)	(1,211,456)	(1.255.854)	(1,307,288
Surplus (Deficit) for period	(36,427)	(52,175)	(45,653)	(41,009
Asset Revaluation Reserve	(986,148)	(986,148)	(986,148)	(986,148
Restricted Assets	(146,555)	(155,332)	(163,108)	(157,327
. 10010	(140,000)	(100,002)	(100,100)	(101,021
TOTAL EQUITY	(2,352,936)	(2,405,111)	(2,450,763)	(2,491,773



WOLLONGONG 4 Year Fin		OUNC	IL	
, , , , , , , , , , , , , , , , , , ,	2017/18 LTM Budget \$'000	2018/19 LTM Budget \$'000	2019/20 LTM Budget \$'000	2020/21 LTM Budget \$'000
CASH FLOW S	TATEME	NT TV		
CASH FLOWS FROM OPERATIONS				
Receipts Rates and Annual Charges User Charges & Fees	189,532 35,691	195,351 36,349	202,583 36,878	208,459 37,248
Investment Incomes Grants & Contributions Other Operating Receipts	4,321 62,096 9,443	4,453 76,297 9,667	5,642 68,556 9,893	5,600 63,750 10,122
Payments				
Employee Costs Materials & Contracts Borrowing Costs Other Operating Payments	(108,700) (90,282) (1,293) 0	(108,910) (91,370) (1,088) 0	(111,269) (94,006) (869)	(113,726) (96,449) (642)
NET CASH PROVIDED BY (OR USED IN) OPERATIONS	100,807	120,749	117,409	114,361
CASH FLOWS FROM INVESTING ACTIVITIES				
Receipts Sale of Investment securities Proceeds from Sale of Property, Plant & Equip Repayments from Deferred Debtors	(370) 1,750 0	(801) 1,795 0	(654) 1,292 0	641 1,801 0
Payments Purchase of Property Plant & Equipment Advances to Deferred Debtors Purchase of Interest in Joint Ventures	(91,373) 0	(106,841) 0	(104,247) 0	(117,330)
NET CASH PROVIDED BY (OR USED IN) INVESTING ACTIVITIES	(89,993)	(105,847)	(103,609)	(114,888)
CASH FLOWS FROM FINANCING ACTIVITIES				
Receipts Proceeds from Borrowings and advances	0	0	0	0
Payments Repayments of Borrowings and Advances Repayment of Lease Finance Liabilities	(7,486)	(7,692)	(7,913)	(5,242)
NET CASH PROVIDED BY (OR USED IN) FINANCING ACTIVITIES	(7,486)	(7,692)	(7,913)	(5,242)
NET INCREASE (DECREASE) IN CASH & CASH EQUIVALENTS HELD	3,328	7,209	5,887	(5,768)
Cash at Beginning of Period	136,647	139,974	147,184	153,070
CASH & CASH EQUIVALENTS AT EOY	139,974	147,184	153,070	147,302
PLUS other investment securities	15,553	16,354	17,008	16,367
TOTAL CASH & INVESTMENTS	155,527	163,538	170,078	163,669

Item 1 - Attachment 3 - Amended 4 Year Primary Financials 2016-17 to 2019-20

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			7/18 For		201	8/19 For		1AR 201	9/20 For	ecasi	202	0/21 For	ocast
	OPENING	Trac	s'000 isfer	Balance	Trac	S'000	Balance	Transfer Balance			Trac	\$1000 ister	Balance
PURPOSE OF RESTRICTED CASH	1/07/17	In	Out	30/06/18	in	Out	30/06/19	ln	Out	30/06/20	in	Out	30/06/21
Internally Restricted Cash													
Property	3,817			3,817			3,817			3,817		2,522	1,29
Strategic Projects	30,840	700	4,850	26,690		7,462	19,228		3,212	16,018		504	15,51
Future Programs	3,985		658	3,327		360	2,986		380	2,586		400	2,18
Property Investment Fund	8,175	261	200	8.236	341	200	8,377	419		8,796	404		9,20
MacCabe Park Development	990	150		1,140	150		1,290	150	- 1	1,440	150		1,59
City Parking Strategy	1,052	646	745	953	632	190	1,395	619	171	1,843	605	189	2,25
Sports Priority Program	385	255	250	390	258	250	398	261	250	409	265	250	42
Telecommunications Revenue	193	39		232	40		273	42		315	43	3	354
Natural Areas Fund	362	200	186	376	200	189	387	200	191	396	200	194	403
West Dapto Rates (additional)	659	1,269	923	1.005	1,910	1,053	1.862	2,538	500	3,900	3,139		7,039
Lake Illawarra Estuary Management Fund	158	165	165	158	165	165	158	165	165	158	165	165	15
Darcy Wentworth Park	171			171			171			171			17
Waste Disposal Facilities ***	6,547	2,901	5,604	3.844	2,839	4.960	1,703	2,748	4,400	51	2,823	2,380	49
Total Internal Restricted Cash	57,333	6,586	13,581	50,338	6,536	14,849	42,025	7,142	9,270	39,897	7,793	6,607	41,08
Externally Restricted Cash													
Section 94	15,125	30,841	7,215	38,752	29,430	8,742	59,439	28,684	8,242	79,881	34,041	39,898	74,02
Grants	4,767	16,787	15,812	5,742	23,627	20,626	8,743	16,862	15,161	10,443	6,367	4,926	11,88
Granis						7,000	966	265		1,230	265		1,49
Loan Repayment	7,474	228		7,702	264	L'mmi							
	7,474 1,067	228	846	7,702	264	23	197		25	172		25	14
Loan Repayment	-	384	846 164	1.41	264 350	214 000	197	361	350	172	278	25 570	11,29
Loan Repayment Carbon Pricing	1,067		-	220	- 201	23	- 5 5 5 5	361			278		
Loan Repayment Carbon Pricing Domestic Waste Management	1,067	384	164	220	- 201	23	- 5 5 5 5	361			278		
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets	1,067 11,112	384 3,600	164	220 11,331	- 201	23	11,581	361		11,592	703		11,29
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets External Service Charges to Restricted Assets	1,067 11,112 51	384 3,600 52	164 3,600	220 11,331 103	350	23 100	11,581		350	11,592	2.3	570	11,29
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets External Service Charges to Restricted Assets Other Contributions	1,067 11,112 51 4,027	384 3,600 52 963	164 3,600 1,821	220 11,331 103 3,169	350	23 100 529	11,581 103 3,291	701	350 526	11,592 103 3,467	703	570	11,299 103 3,633
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets External Service Charges to Restricted Assets Other Contributions Special Rates Levies - City Centre + Mall	1,067 11,112 51 4,027 98	384 3,600 52 963 1,493	164 3,600 1,821	220 11,331 103 3,169 67	350 651 1,528	23 100 529	11.581 103 3,291 35	701 1,563	350 526	11,592 103 3,467 2	703 1,599	570	11,299 103 3,633 (32
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets External Service Charges to Restricted Assets Other Contributions Special Rates Levies - City Centre + Mall West Dapto Home Deposit Assistance Program.	1,067 11,112 51 4,027 98 10,165	384 3,600 52 963 1,493 322	164 3,600 1,821 1,524	220 11,331 103 3,169 67 10,487	350 651 1,528 423	23 100 529 1,560	11.581 103 3.291 35 10.910	701 1,563 525	350 526 1,595	11,592 103 3,467 2 11,435	703 1,599 505	570 538 1,632	11,299 100 3,633 (32 11,940
Loan Repayment Carbon Pricing Domestic Waste Management Contributed Assets External Service Charges to Restricted Assets Other Contributions Special Rates Levies - City Centre + Mall West Dapto Home Deposit Assistance Program Local Infrastructure Renewal Scheme	1,067 11,112, 51 4,027 98 10,165 20,519 1,160	384 3,600 52 963 1,493 322 504	1,64 3,600 1,821 1,524 3,500	220 11,331 103 3,169 67 10,487 17,523	350 651 1,528 423 261	23 100 529 1,560	11,581 103 3,291 35 10,910 16,784	701 1,563 525 100	350 526 1,595 13,500	11,592 103 3,467 2 11,435 3,384	703 1,599 505 97	570 538 1,632 3,482	11,299 10: 3,63; (32 11,94)

^{***} The Waste Disposal Facilities Restricted Asset is held for the development and renewal of assets within Conference and for the rehabilitation of the sites at the end of their lives. Council's Waste Strategy and Waster Fran for facilities is currently being reviewed and will potentially change the life and capital requirements of the facilities. While this review is being progressed the forward capital works program only includes specific works that are not impacted by a revised strategy. Adjustments to the works program will be made where necessary following completion of the review program. Cash collections have been estimated in accordance with the current program.



File: ESP-100.02.020 Doc: IC17/155

ITEM 2 DAPTO TOWN CENTRE PLAN 2017-2027

The *Dapto Town Centre Plan 2017-2027* sets a vision and strategies to guide the future of Dapto for residents, businesses, community groups, Wollongong Council and State Government agencies over the next 10 years. The draft *Dapto Town Centre Plan* was exhibited between 6 March and 3 April 2017, receiving overwhelming support via a comprehensive community engagement program. A vast amount of valuable feedback was received with over 1,400 comments informing the process. The Plan was developed in partnership with the Dapto Futures Group, a volunteer community group, who made a significant contribution to the plan content and community engagement.

The *Dapto Town Centre Implementation Plan* accompanies the *Dapto Town Centre Plan* and has been informed by feedback received during the public exhibition. The Implementation Plan contains a comprehensive list of actions to be delivered in a staged manner by Wollongong Council and its partners. It is recommended that Council adopt the final *Dapto Town Centre Plan 2017-2027* and note the accompanying Implementation Plan.

RECOMMENDATION

- 1 The Dapto Town Centre Plan 2017-2027 be adopted (Attachment 1).
- 2 The Dapto Town Centre Implementation Plan 2017 be noted (Attachment 2).
- 3 The Dapto Town Centre Plan Engagement Report be noted (Attachment 3).
- 4 A letter of thanks be sent to each member of the Dapto Futures Group acknowledging their commitment to preparing, refining and promoting the Plan.

REPORT AUTHORISATIONS

Report of: Renee Campbell, Manager Environmental Strategy and Planning

Authorised by: Andrew Carfield, Director Planning and Environment - Future City and Neighbourhoods

ATTACHMENTS

- 1 Dapto Town Centre Plan 2017-2027
- 2 Dapto Town Centre Implementation Plan
- 3 Dapto Town Centre Plan Engagement Report
- 4 Summary of Submissions

BACKGROUND

Location and Characteristics of Dapto Town Centre

The Dapto Town Centre is an important commercial area situated 15km south-west of Wollongong City Centre. With the West Dapto Urban Release Area emerging, Dapto has the potential to become the destination for future West Dapto residents and also a more attractive meeting place for both local and surrounding communities. Located on the Princes Highway, the Dapto Town Centre is focused on the triangle area formed by Dapto Mall, the Dapto Station and Dapto District Library. Dapto Square has the potential to be the centre of Dapto's social and community life. The Centre currently provides a wide range of retail, commercial and social services, and is a main shopping destination for the region.

The Dapto Town Centre has a mix of land use zones. Most of the central area alongside the Princes Highway is zoned as business zones, which include B2 Local Centre, B3 Commercial Core, B4 Mixed Use and B6 Enterprise Corridor. An IN2 Light Industrial zoned corridor is located to the west of the Princes Highway central area. In addition, the town centre business area is surrounded to the east and south by land zoned R3 Medium Density Residential, RE2 Private Recreation and RE1 Public Recreation. A strip zoned RU2 Rural Landscape and E3 Environmental Management (creek corridor and flood affected area) lies to the north-west of the business and industrial area, which provides an environmental backdrop for the Dapto Town Centre.



Currently, the Centre has a mix of height restrictions according to different land use zones. The height control for B3 Commercial Core zoned area alongside the Princes Highway is set at 30m, while the B2 Local Centre zoned land in front of the Dapto Station has maximum building height of 20m. Most of the other areas of Dapto Town Centre have a height control of 11m, which includes lands zoned R3 Medium Density Residential, B4 Mixed Use, B6 Enterprise Corridor and SP2 Infrastructure (to the south of Fowlers Road), with the remaining area having height restriction of 9m. The Centre also has 10 heritage sites, all of which are located along the Princes Highway or the railway corridor.

The West Dapto Urban Release Area is expected to accommodate more than 19,000 new homes and over 55,000 people in the next 50 years. West Dapto will have its own new town centres which will provide the local community with amenities for convenience. This will create competition for the Dapto Town Centre, so it is important for the Centre to offer a point of difference to emerging West Dapto centres and provide more than just convenience to attract both residents and visitors. The Dapto Town Centre possesses many potential opportunities for revitalisation, with a clear vision and key strategies being detailed within the Dapto Town Centre Plan.

Draft Dapto Revitalisation Strategy 2006

In 2006, Council prepared the Dapto Town Centre Revitalisation Study with planning consultants Rohan Dickson + Associates. The study included the preparation of a preferred Master Plan to address urban related economic and social concerns, with the primary role to review town centre planning controls. This study was not finalised after the public exhibition period. The 2006 study consultation themes, the work undertaken by the local Neighbourhood Forum and what we heard from community engagement activities underpins the Dapto Town Centre Plan 2017-2027.

Preparation of the Dapto Town Centre Plan 2017-2027

Preparation of a town centre plan for Dapto is listed as a project in Council's Annual Plan 2016-17 and forms part of the Urban Renewal and Civic Improvement Delivery Stream of the Land Use Planning team.

Council officers began meeting with the Dapto Futures group in March 2015 which involved setting future aspirations for the Dapto Town Centre, visioning and crafting of a community survey focused on the Dapto Square Space. The Dapto Futures Group consists of representative of Neighbourhood Forum 8, the Dapto Chamber of Commerce, Dapto Leagues, Dapto Showground, Dapto Mall, Careways, Illawarra Housing Trust and residents. Council officers and Councillors have continued to meet with the Dapto Futures Group on a monthly basis to work together to co-create strategies and refine priorities detailed in the draft Dapto Town Centre Plan.

Council undertook pedestrian counts in March 2016 to analyse how people were using the Dapto Town Centre. Pedestrian counts recorded the number of people moving through the streets and where people stopped to spend time in the town centre. This data showed significantly higher numbers of people were counted inside Dapto Mall, rather than on the streets of the town centre, with 66% of people inside on a weekend. These counts have been considered in the analysis of the Dapto Town Centre Plan.

A Safety Audit was undertaken in March 2017 in response to community concerns which were raised in the Dapto Futures Survey around anti-social behaviour in Dapto Square. The Safety Audit provided guidance on how to improve the look and the feel of Dapto Square as well as setting out a number of short and longer term recommendations to encourage more community users into the space.

During the plan preparation phase a Councillor briefing session was held on 5 December 2016, a workshop with Councillors was held on 7 February 2017 and a post-exhibition Councillor briefing session took place on 15 May 2017.

The draft Dapto Town Centre Plan was exhibited between 6 March and 3 April 2017. The methods and results of the community engagement are summarised in the 'Consultation and Communication' section of this report and comprehensively documented in the Engagement Report (Attachment 2).



PROPOSAL

The *Dapto Town Centre Plan 2017-2027* (the Plan) is a plan for everyone who lives, works or visits Dapto Town Centre (Attachment 1). The Plan seeks to guide change through infrastructure and public space improvements, planning policy amendments and community partnerships. The Plan is a 10-year strategy but proposes actions to be staged over the short, medium and longer term.

The Plan sets a vision for the Town Centre: In the future, Dapto Town Centre will be a friendly, inclusive and healthy place that has pride in its history and embraces a growing population.

The Plan identifies the need for provision of enhanced streets and public spaces, where walking is made easy. The Plan also places emphasis on the need for better connections to West Dapto and renewed, better appointed recreation spaces. The Vision is broken down into three vision statements aiming to inform and prioritise change in Dapto Town Centre:

- Our unique and welcoming place,
- A pedestrian friendly centre, and
- An attractive and vibrant centre.

Each of these Vision statements is supported by a number of accompanying strategies which provide more detail about how the community's Vision will be achieved and Key Steps which set out actions to be undertaken to realise the future potential of the Dapto Town Centre Plan. It is intended that these strategies and key steps will guide future infrastructure improvements, new and renewed development proposals and programs and partnerships to ensure future investment in Dapto is aligned with the community's aspirations.

There are many possible ways to achieve the Vision for Dapto's future and the strategies provide a framework by which to assess emerging actions and proposals on their merits, as well as motivating and empowering community leaders and entrepreneurs to meaningfully invest time and money into Dapto Town Centre.

The 'Key Steps' in the Plan are integrated within the accompanying Implementation Plan 2017 (Attachment 2) which sets out a program for delivery. The strategies and key steps outlined in the Dapto Town Centre Plan 2017-2027 are summarised in Table 1.

Vision Statement	Strategy
Our unique and welcoming place	In the future, open spaces and recreation areas in Dapto Town Centre provide meeting places that are lively with a variety of activities taking place. Dapto's history and heritage is visible and shared, and along with its natural setting, contributes to Dapto's unique identity.
A pedestrian friendly centre	In the future, Dapto will be a people - prioritised town centre, with slower vehicle speeds and fewer barriers to people walking. Dapto will offer a choice of accessible, safe and inviting walking routes that connect key destinations providing health and environmental benefits.
An attractive, vibrant centre	In the future, Dapto will attract a mix of people by providing opportunities for residential, commercial and employment growth. The Town Centre will be beautified, with wider footpaths, street trees and quality buildings that provide many interesting shopfronts.



The *Dapto Town Centre Implementation Plan 2017* (Attachment 2) has been developed to complement the *Dapto Town Centre Plan 2017-2027* and to clearly communicate priorities and target delivery timeframes. The Implementation Plan provides a greater level of detail for each of the Key Steps (actions) outlined in the Dapto Town Centre Plan. The Implementation Plan identifies performance measures, a project leader, project delivery stream, partners, estimated costs, priorities and target dates for delivery for each action.

The deliverables of the Implementation Plan have been produced in collaboration with the responsible Council Divisions. The purpose of the Plan is to ensure actions are delivered in a strategic and collaborative manner to achieve the best possible outcomes. The Implementation Plan is therefore a 'living' document and will change and adapt over time.

It is recognised that not all of the actions can be delivered by Council. Businesses, government agencies and community groups have an important stake in making the town centre an interesting, fun, healthy and safe place to be and the Plan provides guidance and strategies for anyone planning development or delivering programs and services in Dapto. The Plan can be used by stakeholders to advocate for changes, seek funding sources, change perceptions and inspire enthusiasm for new ideas.

CONSULTATION AND COMMUNICATION

The draft Dapto Town Centre Plan was exhibited between 6 March and 3 April 2017. A list of engagement methods carried out prior to and during the exhibition period is provided below (refer to Attachment 3 for more information).

Engagement Methods

The following activities were carried out during 2017 to gather information about Dapto and seek the community's opinion of the draft Dapto Town Centre Plan:

- Council officers attended meetings held on a monthly basis with the Dapto Futures Group from March 2015.
- Dapto Futures Group prepared and distributed an online survey asking residents, workers and visitors why they visit Dapto, how they get there and what they would like to see in Dapto in the future with a focus on Dapto Square.
- The project was promoted on Council's social media platforms and included posts on Facebook and Twitter.
- A project specific webpage posted information about the draft Plan, upcoming activities, displayed photographs of elements of the Town Centre and allowed visitors to download the Plan.
- Hard copies of the draft Dapto Town Centre Plan were available at Dapto, Unanderra, Warrawong and Wollongong Libraries and at the Customer Service Counter in Council's Administration building.
- An Information Kiosk was held inside Dapto Mall on Saturday 18 March 2017 allowing people to speak with Council officers and put forward their ideas for Dapto. Information was also available at the Information Kiosk relating to the proposed extension of Baan Baan Street.
- Council officers visited Koonawarra and Dapto Primary Schools on 16 March 2017 and 22 March 2017 respectively as well as Dapto and Kanahooka High Schools on 8 March 2017 and 21 March 2017. Activities with the students included gathering information on friendly and unfriendly places, places students visit in the Town Centre as well as what they would like to see in Dapto. Council officers also ran these activities with a school breakfast program run at Dapto Ribbonwood Centre by Careways.
- Advertisements appeared in the local newspapers on Saturday 4 March in the Illawarra Mercury and Wednesday 15 March in the Advertiser. The Plan also received positive media coverage.
- A graphic flyer was produced designed to be colourful and eye-catching that encouraged people to visit the Information Kiosk and to view the draft Plan online.



- 943 letters were sent via post to landowners and business owners and tenants within the study area.
- Letters were sent to 40 key stakeholders and agencies, including State government agencies, transport providers, local community groups and State MP Anna Watson and federal MP Stephen Jones.
- Council officers attended the Aboriginal Reference Group meeting on 22 February 2017. The draft Dapto Town Centre Plan was discussed as an agenda item at the meetings of the Active Transport Reference Group on 14 March 2017 and Heritage Advisory Committee on 28 March 2017.
- Council officers attended the Neighbourhood Forum 8 meeting on 8 March 2017.

Results of exhibition and common themes

A large volume of feedback was received from the community and stakeholders across various engagement mediums (surveys, online comments, written submissions and conversations etc). Highlights included collecting **1,426** comments about the draft Dapto Town Centre Plan, **2,100** visits to the webpage, **882** downloads of the draft Plan and **12** written submissions. Overwhelmingly, the community confirmed support for the draft Dapto Town Centre Plan. No formal objections were received.

The 12 written submissions received are as follows:

- Transport NSW;
- Roads and Maritime Services (RMS);
- Office of Environment and Heritage (OEH);
- NSW Disability Council;
- Dapto Chamber of Commerce and Development;
- Dapto Futures Group; and
- Community (six).

A summary of the submissions is contained in Attachment 4.

Some of the main themes are briefly discussed below. For more information please refer to the attached Engagement Report (Attachment 3).

The most common themes identified from the feedback were:

- Increasing the number and variety of shops and services;
- Making Dapto Square feel safer and more attractive;
- Encouraging more events, markets, and artwork in the town centre;
- Appreciating and sharing the stories and history of Dapto; and
- Easing traffic congestion in the centre and making the main street more pleasant.

Other popular themes included desire for more artwork in the town centre, improvements to access for people with a disability, parents with prams and older people, more outdoor dining, restaurants and cafes, more cultural events and activities, improved recreation offers, making history and heritage more visible in the town centre and greening the town centre by adding trees and landscaping.

Changes to the draft Report and Implementation Plan following exhibition

A small number of minor changes were made to the draft Dapto Town Centre Plan (the exhibited version of the Plan) to produce the final version of the Plan (Attachment 1). These changes were mainly aesthetic, to improve the flow and clarity of the messages with the Plan and no major changes to the intent or direction of the Plan have been made.



Aligned with previous town centre studies and the draft Vison for Dapto Town Centre, a bid for budget to undertake a Shopfront Grant Program and Dapto Town Centre Pilot Projects was proposed for the 2017-18 financial year. These projects were reported to the community as part of the draft annual plan and budget.

Following the extensive community engagement undertaken to inform the project, clear priorities were identified around the renewal of Dapto Town Square to promote a high quality space and safe town centre. In response it is recommended that the budget be adjusted to support the Dapto Town Square Renewal (refer items 2.4, 2.5 and 2.6 of accompanying Implementation Plan) (Attachment 2), and to defer the Shopfront Grant Program to align with a future Main Street Renewal. Project budget for Pilot Projects remains a priority for the 2017-18 budget. This change has been included in the report to Council on the 2017-18 Annual Plan.

PLANNING AND POLICY IMPACT

The Dapto Town Centre Plan project contributes to the delivery of the Wollongong 2022 goal 'We are a healthy community in a livable city'. It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
5.1.6 Urban areas are created to provide a healthy living environment for our community	5.1.6.1 Review planning controls for priority locations	Continue to progress the Dapto Town Centre Planning Study

The Dapto Town Centre Plan and Implementation Plan are supporting documents under Council's Integrated Planning and Reporting Framework. Supporting documents include Council's endorsed strategies, plans, master plans, town and village plans, precinct plan and action plans that include short, medium and long-term outcomes.

FINANCIAL IMPLICATIONS

The Dapto Town Centre Plan 2017-2027 provides a vision for the future of the centre and sets direction for future planning and infrastructure priorities. The Dapto Town Centre Implementation Plan provides more detail on actions, including staging, targeted delivery dates and estimated costs (refer to Attachment 2). Future design work and investigations will inform more detailed costings. The Implementation Plan will be used to inform annual planning priorities and budgeting processes. Currently many actions require funding through the annual planning process – the role of the Implementation Plan is to align actions to strategic aspirations, clarify priorities and give weight to funding proposals, including Council's budgeting processes and grant funding proposals.

CONCLUSION

The *Dapto Town Centre Plan 2017-2027* is a strategic document that will be used to shape the future of the Dapto Town Centre over the next 10 years. The *Dapto Town Centre Implementation Plan 2017* coordinates the delivery of actions within the Town Centre Plan and will be refined and updated in accordance with the strategies of the Town Centre Plan as required.

The Dapto Town Centre will continue to grow over the next 30 years with the neighbouring West Dapto Urban Release Area. This growth highlights the need to create a Centre that meets the shopping and service needs of its residents but also one that attracts people to visit and spend time and allows for social interactions through activating and improving public space. A variety of community engagement activities and forums has highlighted community support for the direction of the Plan and future investment in the Centre. It is recommended that the *Dapto Town Centre Plan 2017-2027* be adopted.



Dapto Town Centre Plan

2017 - 2027



Acknowledgements

Wollongong City Council would like to show its respect and acknowledge the Traditional Custodians of the Land to which this Plan applies, of Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

This Plan was developed in partnership with the Dapto Futures Group - representatives of the Dapto Chamber of Commerce, Neighbourhood Forum 8 and interested community members. Wollongong City Council would like to acknowledge the time and effort and the ongoing contribution of these groups and their partners to the revitalisation of Dapto.

Wollongong City Council would like to thank members of the community who contributed to this plan by providing feedback in engagement activities. Cultures and climates differ all around the world, but people are the same - they will gather in public space if you give them a good place to do it.

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Introduction

The role of this Plan

The Dapto Town Centre Plan 2017-2027 is a Plan for everyone who lives in, works at or visits Dapto.

The Plan sets a strategic direction to deliver the following Vision:

- Our unique and welcoming place
- A pedestrian-friendly centre
- An attractive, vibrant centre

Future projects for the Dapto Town Centre, whether driven by Council, the State Government, businesses, or community groups should consider the strategies within this Plan, as they have been informed by community and other stakeholder feedback and are alogned with the community's Vision for the future of Dapto Town Centre.

A focus on public space

The Dapto Town Centre Plan emphasises the need to make public spaces welcoming and attractive. Fundamental to the success of a place is attracting people to visit, interact and spend time in public areas.

Successful town centres put people and public life at the forefront of planning.

Interesting streets are lined with a mix of shops and interesting displays. They provide places to enjoy a coffee or some food. Popular places are designed to allow for children to play and with areas to simply sit, relax and soak in the atmosphere.

By analysing how the Dapto Town Centre functions from the perspective of the people who use it, this document plans for a refreshed and inclusive town centre that displays all of the above attributes.



Background

Reviewing Dapto Town Centre Revitalisation Strategy 2006

In 2006, Council prepared the Dapto Town Centre Revitalisation Study with planning consultants Rohan Dickson + Associates. The primary role of the Study was to review town centre planning controls. This study was not finalised after the public exhibition period.

This report builds on the 2006 study and consultation themes, as well as the work undertaken by the local Neighbourhood Forum, and what we heard from community engagement activities.

Alignment with Illawarra Shoalhaven Regional Plan

Dapto is classified as a 'Major Urban Centre' in the Illawarra Shoalhaven Regional Plan (Department of Planning and Environment 2015).

The Dapto Town Centre is named as a regionally-significant centre offering a wide variety of high-order services and is a focal point for future jobs and housing growth.

Developing the Dapto Town Centre Plan 2016

To inform this project, a lot of data was collected about how people walk around and use the town centre. The quality of public streets and places has also been assessed. This data is presented in the 'Analysis section' and will be used to measure change into the future.

The Draft Dapto Town Centre Plan was placed on public exhibition between 6 March and 3 April 2017. A wide variety of community engagement activities were carried out prior to and during the public exhibition, and over 1400 comments were received (including 790 survey responses).

What we heard from the community

The comments received during the community engagement were mostly supportive of the Draft Dapto Town Centre Plan.

The most common themes identifed in the feedback were the desire to see more shops and services in Dapto, making Dapto Square feel safer and more attractive, reducing traffic congestion and celebrating Dapto's heritage and history. For more information see the Dapto Town Centre Plan Engagement Report.

In late 2016, the Dapto Futures community group ran a survey of Dapto residents and visitors and collected an amazing 790 responses.

The survey asked questions about why people visit Dapto, how they get there and focused on what people would like to see in Dapto Square. The most common themes are shown in the graph below.



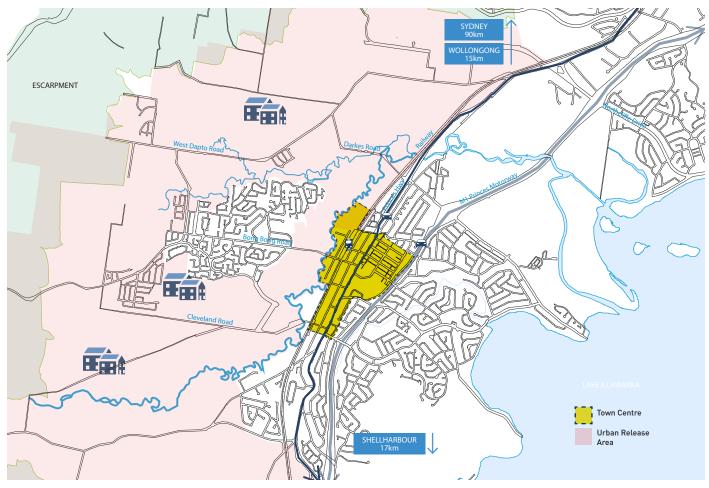
Dapto Square, facing west.

What is one thing you would change about Dapto Square?

" I'd like it [Dapto Square] to be cleaner. Sometimes it doesn't feel like a safe place to walk through "

"The best people I've met in my life have been in Dapto. Let's encourage them to stop in the square instead of walking on by."

Links to West Dapto



Dapto as an urban centre has a large capacity for growth. Dapto will need to provide a point of difference to emerging West Dapto centres.

Links with West Dapto Urban Release Area

The West Dapto Urban Release Area is one of the largest new greenfield housing areas outside the Sydney Metro area and is expected to house over 55,000 people over the next 50 years.

Dapto is ideally positioned to meet the regional centre needs of this new population. However, providing efficient east-west connections between Dapto and West Dapto is very important.

It is important to attract West Dapto residents to Dapto for shopping, essential services and recreation.

West Dapto will have its own new town and village centres, which will provide convenience for local residents. Dapto Town Centre will therefore need to offer more than just convenience to attract shoppers and visitors.

Dapto Town Centre needs to grow with the population by providing adequate capacity for more retail and service growth and additional opportunities for leisure, community and cultural pursuits. Refreshing Dapto's streetscape could also assist with attracting more businesses and visitors to the Town Centre.



Additional people living in West Dapto Urban Release Area

The Dapto Town Centre

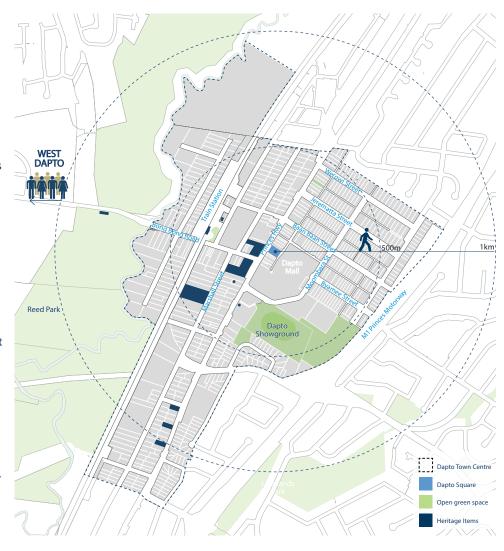
Indigenous people have lived in Dapto and cared for Country for thousands of years. The Illawarra Escarpment, Mullet Creek and Lake Illawarra are especially important cultural and resource sites.

In the 1800s, the original Dapto Town Centre was located in Brownsville, and serviced a farming population dispersed over a wide area. With the coming of the railway line in 1887, the area's businesses relocated to be near the railway station, taking with them the name 'Dapto'. The former town centre was renamed Brownsville.

The larger Dapto Town Centre enabled new social connections from the coming together of a number of rural villages including Avondale, Yallah, Marshall Mount and Kembla Grange.

During the 1970s, there was a significant shift in retail offer with the opening of Dapto Mall. Dapto now provides a mix of large (big box) and small-scale retail along the Princes Highway and Bong Bong Road, as well as popular Sunday bric-a-brac markets at the Showground.

The largest job sectors in the suburb of Dapto are health care & social assistance, followed by retail, and manufacturing.



The people

Dapto has a population of 22, 933 people in 2011*

Dapto has a higher proportion of children and young people, compared many suburbs in Wollongong LGA. Dapto is also home to a relatively large proportion of people aged 65 and older. Age is important when considering housing and service needs.

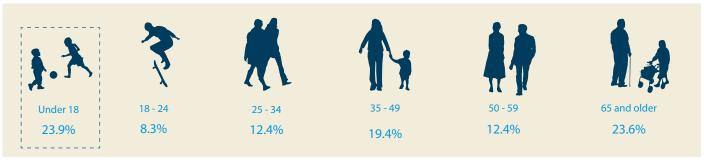
83% of people in Dapto live in a detached dwelling (separate house) mostly with three bedrooms. 16% of people live in medium-density housing and very few people (0.4%) live in high-density housing (defined as blocks three storeys or higher).

West Dapto is forecast to primarily provide detached homes with some medium-high density in and around some centres.

3.2% of the suburb population are Aboriginal or Torres Strait Islander, representing the third largest Indigenous population in Wollongong.

Dapto has a smaller percentage of people born overseas (17.8%) and people with a non-English speaking background (7.7%) than Wollongong LGA.

*(2011 Profile Id Areas Dapto-Penrose-Brownsville, Koonawarra, Kanahooka).



About Dapto

Dapto has evolved over time from a natural area to a series of farming villages and is now a large urban centre. Population growth will continue this evolution.

Buildings and places contribute to our understanding of Dapto, and public places should tell stories about its history and ongoing evolution.

'Dapto' is an indigenous word meaning 'water plenty'.

Dapto has a rich Aboriginal, cultural and built history requiring preservation and celebration

Interesting buildings and places are scattered throughout the Town Centre. These buildings are generally 'hidden' behind alterations or disrepair. Dapto's public spaces too, could interpret stories unknown to many, and other successful town centres have been able to share their unique features in the streets and plazas through art, street furniture, events, and in other creative and informative ways.





Indigenous artwork on the Ribbonwood wall. Artists N.Thomas, L.Brown, Trainees S.Brown, I. Bloomfield

A town centre with strong visual connections to the escarpment setting.

The escarpment provides a dramatic backdrop to Dapto Town Centre, reinforcing its natural setting. It is important to the identity and overall quality of the town.

Views are generally protected by the existing road corridors, however providing places to enjoy these views is also important.





Despite the origins of its name, water is not a noticeable feature of the Dapto Town Centre. Mullet Creek is an asset that is disconnected from the centre.

Did you know, Dapto?

Dapto Radio Astronomy

Revolutionary astronomy revealing the secrets of the sun was undertaken at a Dapto dairy farm.

The observations of scientist John Paul Wild at Dapto Dairy completely changed our understanding of the sun.

Famous Sporting Identities

Dapto has a strong sporting tradition, with many famous sports stars originating from the area. William "Bill" Beach was an international rowing champion in the late 1800s.

Illawarra Cattle Breed

The Illawarra is a cattle breed originating in Dapto, and remains one of the top ranking dairy cattle breeds in Australia today. Dapto has a long farming history and was the food basket of the region for a very long time.







For more stories visit: www.facebook.com/DaptoHistoryInPhotos

A traffic dominated town centre

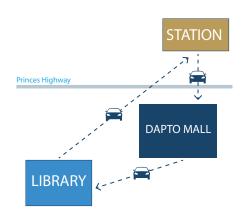
Prioritising cars over people

Successful streets are an important part of a vibrant town centre. They need to accommodate public life (e.g. footpaths for people walking, seats for resting, trees for shade, lights for safety) as well as catering to transport functions. Dapto's busy traffic has a significant impact on how people use and experience the Town Centre.

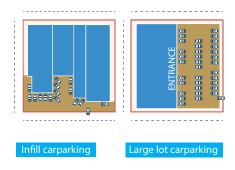
A town centre very busy with traffic

Mall are Showground Showground

Roads and car parks invite driving between close places



Convenient carparking at a cost to the pedestrian experience



Strong road network but traffic becomes a barrier to walking

Dapto Town Centre supports a wellstructured network of roads and lanes. However, current traffic acts as a barrier to safe and comfortable walking.

The main roads are noisy and footpath areas are in poor condition, negatively affecting the look and feel of the centre. Under a business-as-usual scenario, as Dapto grows, more serious congestion issues are likely to arise.

Inconvenient public transport offer

The town centre offers opportunities to travel by both bus and rail. However, walking connections from public transport nodes are poor and bus stop infrastructure (seating and weather protection) is lacking.

Cycle network bypasses the Town Centre

The cycle network sits at the edge of the Town Centre, and does not feed into or connect to key destinations. There is limited infrastructure (such as secure bike parking) in the Town Centre to support cycling.

Key destinations seem further away

The Town Centre's poor pedestrian environment gives the perception that walking distances are a lot longer than they really are. There are many conflict points between people walking and vehicles, such as wide driveway crossings.

Drive, arrive, park. Repeat.

The town centre currently offers convenience for people travelling by car. This encourages driving between nearby destinations generating even more traffic. As traffic levels increase, this convenience for people driving will decrease, highlighting the need to make walking short distances a more attractive option.

CARPARK AND ENTRY AT REAR

Some shops place more emphasis on car parking than a welcoming street presentation.

At - grade parking dominates the streetscape

Vehicle convenience comes at a cost, having a negative impact on the quality of the streetscape. Some shops only have entries from their rear car parks, making the main street uninviting and pedestrian access more difficult.

Car parks are an opportunity for renewal

Large areas of sites are covered by car parking, often in front of shops and buildings. These arrangements reduce opportunities for other uses such as outdoor dining, green space or welcoming building entries. The larger car park areas currently act as land banks and present opportunites for infill development in the future to cater for the projected growth of the Town Centre.



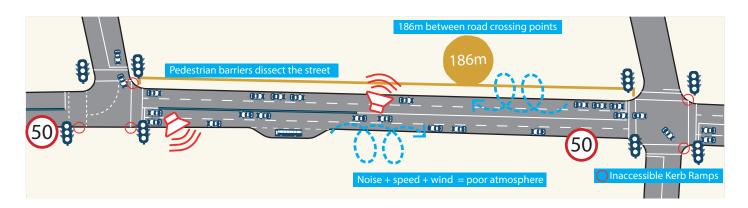
At-grade car parking is an obvious feature of the Dapto streetscape.

A compromised walking environment

Accessibility and amenity at risk

Everyone walks at some stage in their journey. Improving walkability benefits everyone, but especially people with a disability, parents with prams and children, and elderly people. Dapto is generally flat which lends itself to being a walkable town centre. Dapto also has many laneways, used as important walking connections.

The rhythm of streets are dictated by traffic



The Princes Highway has a good scale, however the busy traffic is impacting the amenity of the street. Ideally, the Highway should act as the main street attracting people to stop and visit Dapto with plenty of interesting and active shopfronts.

Barriers such as pedestrian fences, lack of crossing points, inaccessible kerb ramps coupled with long wait times to cross the road, creates an unfriendly walking environment

Streets lack comfort, pleasant atmosphere and experiences

Dapto Town Centre offers a good range of retail and services, but is largely lacking in elements that provide an inviting and safe environment. These elements include comfort, activity and protection from traffic and weather.

Noise and pollution generated by the constant traffic has a negative effect on the Centre's atmosphere, as does the intimidating volume and speed of cars moving through. The footpath areas offer little respite from this busyness. Dapto has few street trees, and seating is sporadic and in poor condition. The Centre can get hot, and there is no provision of water (bubblers or fountains).

Dapto also has few high quality shopfronts that invite people to window shop and contribute to an attractive streetscape.



This laneway is a convenient shortcut, but offers no shade or footpath.



An inactive street frontage which is unpleasant to look at and encourages people to hurry past.



There are not many places to cross busy roads nor many cues for vehicles to slow down.



An active street frontage which is pleasant to look at and spend time beside.

Busy town centre where activity is indoors

Resulting in a streetscape lacking public life

While Dapto Town Centre is very busy, activity mostly happens within buildings. With most people indoors, Dapto's streets feel deserted, and can seem unsafe. Greater interactions between buildings and the outdoors can create more active and lively streets.

Activity takes place indoors, leaving streets empty





Activity is internalised

Streets are vital to the appearance and function of town centres. They make up the majority of public space, however their role in shaping town centre experiences is often not fully appreciated.

Dapto Town Centre currently attracts a large number of people, however these people are notably absent from the streets and public spaces.

The Town Centre lacks offers that invite activity outside of buildings and into streets and public spaces. An example of this is illustrated by the current scarcity of outdoor dining opportunities within the Town Centre.

A lot to offer, based around the consumer



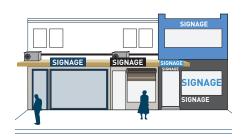
A town centre providing attractive retail and service offers

Dapto offers a diverse mix of retail, medical, government services and community facilities. There are opportunities for Dapto to capitalise on housing growth by attracting new retail types such as household and electrical goods (bulky goods) to the Town Centre.

Lacks recreation, play and green spaces

Open space, recreation and play elements sit on the periphery of the Town Centre, with weak pedestrian connections to and between destinations. The Town Centre does not provide opportunities to play or hang out that are cost free.

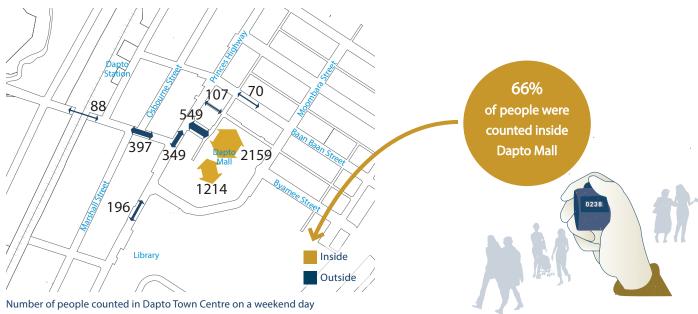
Shopfronts are a vital part of the street environment



Shops close themselves off to the street

The variety of retail and services available in Dapto attracts people to the town centre, but most shopfronts are designed with limited interaction with the street. Many shopfronts are blank or opaque with oversized signage which together create a dull and uninviting streetscape. Car parking in front of buildings also impacts negatively on the streetscape overall.

People are drawn to well-kept, detailed and appealing shops. Attractive and transparent shopfronts that include direct access from the street are good for business, increase the value of neighbouring businesses and improve the quality of the street and the look of the whole Town Centre.



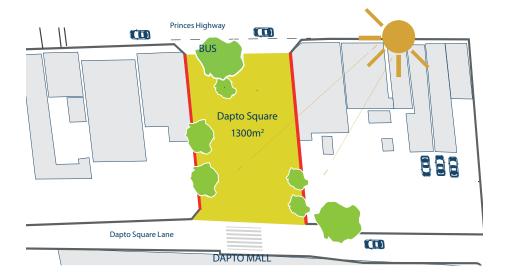
An underutilised Town Square

With the potential to become a meeting place

The Dapto Town Square is a large public space located at the heart of the Town Centre. This space provides an opportunity to establish a community meeting place that displays a strong identity.

313
pedestrians walk
through Dapto
Square on a
weekday

Dapto Square is the largest, open public space in the Town Centre



The large expanse of paving creates a sparse environment with limited opportunity or incentive for activity.

The Square is underutilised and the absence of people across such a large space gives the perception of the area being an unsafe place.

The Square is well-connected, contains a bus stop and is close to retail offers, services and a series of laneways.

Facing west, the Square is hot in summer, with the only shade along the edges and no water available.

A sense of community spirit is present as the Square already supports a time capsule and community led memorial.

However, the Square lacks an identity and things to do, such as play.

Buildings located along the edges do not interact with or open up to the Square. There are many people close to the Square, but very few people within it.



The interface between buildings and the Square is poor, with no or limited interactions.

The role of town squares

Town squares offer protection against cars, the weather and the busy pace of urban areas. Well-designed town squares operate similarly to parks, offering comfortable places to sit, rest, eat, read, play and interact. Importantly, they also introduce green spaces and nature into

Successful town squares provide a variety of things to do, and businesses leverage off these busy places and will often open out to face the square. Town squares are democratic spaces, that offer space for people to be without having to spend money.

Town squares may also be home to artworks, fountains, gardens and events, and often reflect a sense of community, becoming important focal points and meeting places.



Active town squares encourage people to use public space in a many ways.

Vision

In the future, Dapto Town Centre will be a friendly, inclusive and healthy place that has pride in its history and embraces a growing population.

The following Vision statements aim to inspire and inform change within the Dapto Town Centre into the future.

Our unique and welcoming place



Dapto Town Centre offers a range of recreation spaces that cater well for the community's current and future needs.

Recreation spaces host a variety of activities and invite informal meetings to take place.



Dapto Square is a safe, inclusive and lively meeting place that hosts activities and events.

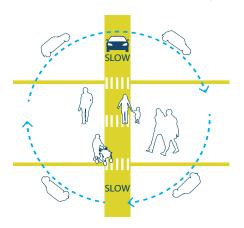
Dapto Square offers a comfortable space to spend time and reflects Dapto's unique identity.



Stories telling the history and heritage of Dapto are shared and continue to shape the identity of Dapto.

Natural features such as trees and water are incorporated into the Town Centre, reflecting Dapto's unique natural setting.

A pedestrian-friendly centre



Traffic in the Town Centre is calmed by reducing the speed and volume of vehicles moving through the centre.

As a result, main streets provide a pleasant pedestrian environment and no longer act as barriers to people walking.

Connections to West Dapto continue to be strengthened, offering improved links with the Dapto Town Centre.



Walking is made easy. Pedestrian routes are clear, accessible and safe for all ages and provide comfort with shade, seating and water.

Public transport patronage is encouraged through the provision of integrated and well- linked services and high- quality infrastructure



Laneways in the Town Centre are inviting public spaces and accommodate a range of activities.

Laneways offer safe and comfortable pedestrian connections within the Town Centre and cater for the shared needs of people walking and driving.

An attractive, vibrant centre



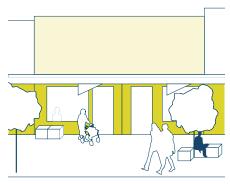
Growth that provides job opportunities, places to live and a diverse retail offer is supported.

The role of the Dapto Town Centre is strengthened, attracting new types of retail and services and establishing a clear point of difference.



Well designed developments are high quality, environmentally sensitive and built to last.

The scale of buildings is well proportioned for Dapto's setting and contributes to an attractive comfortable streetscape.



Streets and public places are beautifully landscaped, host a range of activities and foster a sense of civic pride.

The streetscape boasts street trees and landscape treatments to beautify and increase levels of comfort in the Town Centre.

Strategies

Strategies are intended to align with the community's Vision for Dapto Town Centre.

Strategies provide overarching guidance for a range of Town Centre improvements to be delivered over the next ten years.

Key Steps set out actions to be undertaken to realise the future potential of the Dapto Town Centre.



Dapto Markets, Dapto Showground

Our unique and welcoming place

In the future, open spaces and recreation areas in Dapto Town Centre provide meeting places that are lively with a variety of activities taking place. Dapto's history and heritage is visible and shared, and along with its natural setting, contributes to Dapto's unique identity.



Precedent Images



A play offer provides a reason to visit and spend time in town centres creating a friendly welcoming atmosphere.



Markets bring life, colour and interest and invite people to engage with a place.



Dapto's history and heritage is shared on the streets and in public places.



With a large population of young people, the Dapto Town Centre needs places for teenagers to hang out.



Temporary and permanent water refill stations are installed in the Town Centre.



Public spaces introduce water through elements such as sculpture and play.

Strategies

The following three strategies guide priorities to make Dapto Town Centre a unique and welcoming place

Spaces for recreation

Dapto Ribbonwood Centre opens up and has a welcoming interface with its surrounds.

A new outdoor community space at Dapto Ribbonwood Centre allows a diverse range of programs to spill out and offers a comfortable place to sit, meet and play.

The needs of a growing population of young people are considered in recreation planning (e.g. skate park).

Dapto Showground connects and integrates with the Town Centre, offering a range of recreation and entertainment uses.

Dapto Square - a meeting place

Dapto Square becomes a safe and inclusive central meeting space for people of all ages. It encourages various activities and events to take place.

Dapto Square is renewed to become an attractive and functional space offering seating, shade, water, lighting, colour and reflects Dapto's character.

Buildings along the sides of Dapto Square are built to an appropriate scale, allowing for natural light. These buildings offer a pleasant interface and support uses that interact with the space.

People, places, stories

Intergenerational and cross cultural stories are told and celebrated. These stories reveal insights into the Dapto community past and present, and communicate a sense of civic pride.

Dapto's history and heritage is shared and visible on the streets and in public places, including Dapto Square.

Views to the escarpment form an important part of Dapto's identity with views protected along existing steet corridors.

Key Steps

Key steps outline actions linked back to the strategies and will deliver improved outcomes for the Town Centre.



Spaces for recreation

Encourage Dapto Ribbonwood Centre and Dapto Library programs and community projects to be delivered outside in public places around the Town Centre.

Investigate opportunities for Dapto Ribbonwood Centre to provide a new outdoor space that is designed to facilitate spontaneous social interactions, such as play.

Consult with young people in Dapto and surrounding suburbs to understand what infrastructure and programs could be provided to better cater for their needs.



Dapto Square - a meeting place

Undertake a safety audit of Dapto Square to help inform future use and design of the space.

Re-design Dapto Square to improve comfort and amenity by adding elements such as shade, seating, lighting and public art to increase activity levels. The re-design should incorporate historical interpretation and story-telling.

Amend planning controls to ensure that buildings and laneways provide a positive interface with Dapto Square (e.g. natural light).

Support temporary events and activities such as markets, food trucks and performances to take place in Dapto Square.



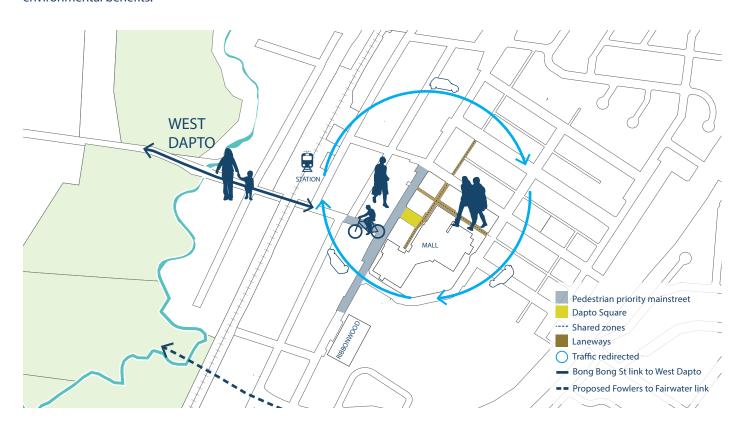
People, places, stories

Facilitate community-based projects that focus on celebrating local identity, culture, history and heritage. E.g. "Dapto Stories" Oral History Project.

Public art tells Dapto's stories in unique and creative ways.

A pedestrian-friendly centre

In the future, Dapto will be a people - prioritised town centre, with slower vehicle speeds and fewer barriers to people walking. Dapto will offer a choice of accessible, safe and inviting walking routes that connect key destinations providing health and environmental benefits.



Precedent Images



High quality bus stops offer comfort and shade.



Main streets are pedestrian friendly offering places to walk, sit and meet.



Wayfinding assists people walking by providing directions to key destinations.



Inviting laneways provide pedestrian connections and encourage walking.



Buildings open out onto laneways.



Good main streets provide shade, easy crossing points and wide footpaths.

Strategies

The following three strategies guide priorities for achieving a pedestrian-friendly centre.

Redirect traffic moving through the Town Centre to relieve congestion.

Continue to investigate and progress ways to redirect through traffic around the Town Centre to help relieve congestion.

Traffic calming, particularly along the Princes Highway, allows the opportunity to reclaim pedestrian and cycle friendly main streets.

Connections to the emerging West Dapto area continue to be strengthened, offering improved links with the Town Centre.

Pedestrians are prioritised in the main streets of the Town Centre.

The Princes Highway and Bong Bong Road will be pedestrian and cycle friendly main streets with comfortable places to walk, cycle, sit and meet.

Main streets are accessible, safe and limit interruptions such as driveways.

Pleasant streets intuitively link key destinations, encouraging people to walk.

Use of public transport is encouraged by providing integrated, well linked services and improvements to transport facilities.

Attractive laneways connect key places and spaces.

Laneways are inviting public spaces that provide pedestrian connections and incentivise walking within the Town Centre.

Laneways transition to shared zones designed to provide space that is safely shared by vehicles and pedestrians.

Buildings bordering laneways take advantage of their location, opening out and engaging with public space.

Key Steps

Key steps outline actions linked back to the strategies and will deliver improved outcomes for the Town Centre.



Redirect traffic moving through the Town Centre to relieve congestion

Investigate measures to improve pedestrian and vehicle safety at the railway crossing and improve traffic flow.

Construct Baan Baan Street extension to relieve traffic congestion along the Princes Highway.

Investigate options to create a 'ring road' around the Town Centre to further relieve traffic congestion and to create pedestrian friendly main streets.

Construct Fowlers to Fairwater Drive connection to improve East-West links to West Dapto and relieve pressure on Bong Bong Road.



Pedestrians are prioritised in the main streets of the Town Centre

Deliver wayfinding signage to encourage walking between Ribbonwood and Dapto Station.

Upgrade bus stops to be more attractive and comfortable and encourage the use of public transport.

Re-design and upgrade main streets and key walking links in the Town Centre to improve footpaths and infrastructure (e.g. seating, lighting, shade) to make a more accessible, pedestrian-friendly environment.

Promote walking and usage of public transport by providing high quality infrastructure to support comfortable and convenient use of trains and buses.

Plan new cycleway to link directly into the Town Centre and provide secure bicycle infrastructure e.g. parking.

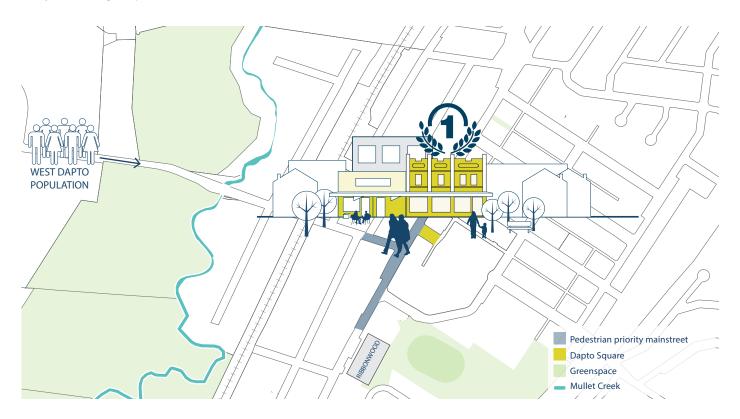


Attractive laneways connect key places and spaces

Re-design laneways in the Town Centre to improve appearance and amenity including footpaths, lighting, seating and landscaping.

An attractive, vibrant centre

In the future, Dapto will attract a mix of people by providing opportunities for residential, commercial and employment growth. The Town Centre will be beautified, with wider footpaths, street trees and quality buildings that provide many interesting shopfronts.



Precedent Images



Narrow shopfronts add interest to the street and encourage walking.



Streets host a range of activities and invite people to stop and spend time.



Renewal starts with less permanent change in vacant and underutilised sites.



Plants and shrubs respond to Daptos' unique natural setting and attract wildlife.



Trees improve the experience of streets and public places.



Landscaping softens the urban environment, introduces colour and improves amenity.

Strategies

The following three strategies guide priorities for achieving an attractive, vibrant centre.

The right growth

Continue to attract higher order services to Dapto Town Centre and establish a point of difference from the new centres of West Dapto.

Capacity for growth in the Town Centre is possible under current planning controls. Future retail, employment and residential growth is delivered by renewal and developing the gaps created by vacant and underutilised sites, such as car parks.

Cater for population increase by attracting a unique offering of retail and services to Dapto Town Centre, supporting and contributing to a vibrant Town Centre.

Design excellence

Promote high quality design of buildings that contribute to an attractive and environmentally sustainable Town Centre.

Buildings are well proportioned, have a comfortable scale at street level and boast well maintained and attractive shopfronts.

All buildings connect with the street. Large scale (big box) developments along main streets incorporate narrow, smaller tenancies with active edges.

Streets as places

A high quality public domain reflects civic pride, with streets in the Town Centre providing comfort, catering for a diverse range of activities and encouraging people to stop and spend time.

The experience of streets and other public places is improved by introducing trees and landscaping to provide relief from heat and to soften hard surfaces.

Introduce trees and shrubs to the Town Centre using local species from the Escarpment, Mullet Creek and Lake Illawarra where practical.

Key Steps

Key steps outline actions linked back to the strategies and will deliver improved outcomes for the Town Centre.



The right growth

Explore incentives to beautify and make better use of vacant lots and underutilised areas.

Undertake an economic analysis to investigate ways the Dapto Town Centre can offer a point of difference and support new retail offers.

Undertake Housing Strategy to understand future housing needs and ensure high quality housing outcomes in and around Dapto Town Centre.

Work with local business and the Chamber of Commerce to support entrepreneurship, promote economic diversity and investment in the Town Centre.



Design excellence

Support Town Centre upgrades by introducing a streetscape and laneway improvement program.

Review Business Centre Development Control Plan (DCP) Chapter and prepare site specific DCP Chapter for Dapto Town Centre to promote high quality, environmentally sustainable and adaptable building design, active shopfronts and high-quality public space.



Streets as places

A Street Tree Masterplan will guide planting of trees and shrubs within the Dapto Town Centre and make walking links attractive and comfortable.

Develop a Dapto Public Domain Technical Manual to ensure street upgrades are designed to allow for greater opportunities for easy and comfortable social interaction and activities.

Design projects and streetscape upgrades to include landscaping and tree planting to provide shade, aesthetic improvements and soft surfaces.

Continue to support Bushcare sites within the Dapto Town Centre

Where to from here?

Next Steps

The draft Dapto Town Centre Plan February 2017 was prepared by Wollongong City Council with the assistance of the Dapto Futures community group.

The draft Dapto Town Centre Plan was placed on public exhibition between the 6 March and 3 April 2017. Over 1400 comments were collected from Dapto residents, businesses, community groups and other stakeholders. More information on what was heard can be found in the Dapto Town Centre Plan Engagement Report 2017. This feedback was incorporated into the final Plan, and the accompanying Implementation Plan.

The Dapto Town Centre Implementation Plan 2017 elaborates on the Key Steps within this Plan.

The purpose of the Implementation Plan is to guide the delivery of key projects and actions in a collaborative and coherent way to promote best outcomes for the community. As such the Implementation Plan remains flexible and will be reviwed annually.

The Dapto Town Centre Plan is intended to guide change and growth in Dapto for aligned with the community's Vision for the area. In this respect, the Plan will be used to guide projects, including infrastructure, planning and community projects over the next ten years and can also be used as a mechanism to attract grant funds for projects aligned with the Vision and Strategies.

For more information please call the Land Use Planning Team on (02) 4227 7111

The suite of documents



Engagement Report



Implementation Plan



These documents are available on Council's website www.wollongong.nsw.gov.au



DRAFT Dapto Town Centre Plan: Implementation Plan Last updated April 2017

Item 2 - Attachment 2 - Dapto Town Centre Implementation Plan

	ACTION / PROJECT	INFORMATION	PROJECT LEADER	PARTNERS	COST (ESTIMATED)		TARGET PROJECT YEAR (SUBJECT TO FUNDING/RESOURCING)		
						17/18	18/19	19/20	2020 +
	OUR UNIQUE AND WELCOMING PLACE								
1.0	Spaces for Recreation								
1.1	DAPTO RIBBONWOOD CENTRE - PROGRAM DELIVERY	Encourage Ribbonwood Centre and Dapto Library programs and community projects to be delivered outside in suitable public places around the town centre.	LCS	CCED	OPERATIONAL				
1.2	DAPTO RIBBONWOOD CENTRE — OPEN SPACE (EXISTING)	Explore opportunities to improve the comfort and accessibility of Dapto Ribbonwood Centre's existing outdoor spaces (connected to meeting rooms)	LCS	ISP	OPERATIONAL UNFUNDED				
1.3	DAPTO RIBBONWOOD CENTRE — OPEN SPACE (FUTURE)	Investigate opportunities to provide a new outdoor space, accessible to the general public that facilitates spontaneous social interactions such as play or work (eg: provision of wi-fi).	LCS	PR ISP	CAPITAL UNFUNDED				
1.4	YOUTH SERVICES & INFRASTRUCTURE – DELIVERY OF YOUTH PROJECT	Informed by youth-focused engagement, deliver a project/s or service/s that caters to the needs of young people from the area. Links to Actions 2.4- 2.7	CCED	ISP	CAPITAL UNFUNDED				
1.5	CONTINUE TO SUPPORT BUSHCARE SITES	Continue to support and expand Bushcare initiatives at sites around Dapto Town Centre. Grow volunteer base for Bushcare program.	ESP	Bushcare volunteers	OPERATIONAL				
2.0	Dapto Square – a meeting place								
2.1	SAFETY AUDIT	Use Safety Audit of Dapto Square (March 17) to help inform the re-design of the Square to facilitate a wide range of future activities and improve amenity in the space. Links to Actions 2.4-2.7	CCED	Dapto Mall, Dapto Futures, Police	OPERATIONAL				
2.2	PUBLIC TOILET STRATEGY/AUDIT	Include Dapto Town Centre in the audits of Wollongong's public Toilets and consider provision of public toilets in Town Centre as part of city wide future strategy.	CCED ISP		OPERATIONAL				
2.3	FACILITATE EVENTS & ACTIVITIES	Identify a process to support and guide temporary events and activities such as markets and performances to take place in Dapto Square.	CCED	PR	OPERATIONAL				
2.4	DAPTO SQUARE RENEWAL — CONCEPT PLAN	Undertake a concept plan for Dapto Square that considers strategic direction set by the Dapto Town Centre Plan, CPTED principles, existing infrastructure (power/water) and community feedback relating to future uses of the space. Redesign Dapto Square to improve comfort and amenity by adding elements such as shade, seating, public art and to increase activity levels (eg: markets) The redesign should incorporate historical interpretation and storytelling.	ESP	CCED, ISP, PR Community gr oups, Stakehol ders	OPERATIONAL \$30,000 FUNDED				
2.5	DAPTO SQUARE RENEWAL — DETAILED DESIGN	Detailed design of Dapto Square following on from Concept Plan.	ISP	ESP CCED PR	CAPITAL UNFUNDED				
2.6	DAPTO SQUARE RENEWAL — CONSTRUCT	Construction of Dapto Square upgrade.	ISP	PD/ CW	CAPITAL UNFUNDED				
2.7	DAPTO TOWN CENTRE - PILOT PROJECT	Collaborate with the community to deliver pilot projects in the town centre guided by the outcomes of community engagement for the Dapto Town Centre Plan (eg pop up stalls and kiosks, outdoor activities, temporary seating, play and flowerpots etc)	CCED	ESP ISP PR	OPERATIONAL \$60,000 FUNDED				

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DRAFT Dapto Town Centre Plan: Implementation Plan Last updated April 2017

	ACTION / PROJECT	INFORMATION	PROJECT LEADER	PARTNERS	COST (ESTIMATED)	TARGET PROJECT YEAR (SUBJI TO FUNDING/RESOURCING			
						17/18	18/19	19/20	2020 +
3.0	People, places, stories								
3.1	BUILD UPON SUCCESS OF 'DAPTO STORIES' ORAL HISTORY PROJECT	Stories are added to the online collection that detail perspectives of people from a wide range of cultures and age groups. The oral histories are shared amongst generations and the resource is promoted to a wider audience.	LCS	YOUTH CENTRE, CAREWAYS LOCAL SCHOOLS, AGED CARE FACILITIES, LOCAL RESIDENTS	OPERATIONAL				
3.2	SHARE STORIES IN PUBLIC DOMAIN	Investigate ways to physically and visually represent Dapto Stories in public spaces and integrate into street furniture, landscaping and/or paving.	CCED	ISP LCS	CAPITAL UNFUNDED				
3.3	PUBLIC ART PROJECTS	Public art communicates expresses the unique identity of Dapto, both past and present and illustrates the ongoing evolution of the area.	CCED		OPERATIONAL				
	A PEDESTRIAN FRIENDLY								
	CENTRE								
4.0	Redirect traffic moving through t	he Town Centre to relieve congestion							
4.1	ACCESSIBILITY APPRAISALS	Undertake accessibility appraisals to assess quality of infrastructure such as footpath condition & kerb ramps etc Links to Action 5.3, 6.1-6.3	ISP	CCED	OPERATIONAL				
4.2	BAAN BAAN ST EXTENSION	Construct Baan Baan Street extension from Osborne to Railway Street to relieve traffic congestion along the Princes Highway.	ISP		CAPITAL FUNDED				
4.3	FOWLERS ROAD CONNECTION	Construct Fowlers to Fairwater Drive connection to improve links to West Dapto and relieve pressure on Bong Bong Road.	ISP		CAPITAL FUNDED				
4.4	DAPTO TOWN CENTRE RING ROAD - STUDY	Investigate options to create a 'ring road' around the Town Centre to further relieve traffic congestion and to create pedestrian friendly main streets. Investigate further the Moombara Street extension.	ISP		OPERATIONAL				
4.5	DAPTO TOWN CENTRE RING ROAD - DESIGN	Design 'ring road' around to Town Centre to assist to relieve traffic congestion and to provide pedestrian friendly main streets	ISP		CAPITAL UNFUNDED				
4.6	DAPTO TOWN CENTRE RING ROAD- CONSTRUCT	Construct 'ring road' for Dapto Town Centre.	ISP	PD	CAPITAL UNFUNDED				
4.7	SAFETY UPGRADE — STATION STREET & BONG BONG ROAD	Investigate measures to improve pedestrian and vehicle safety at Station St and Bong Bong Rd and improve traffic flow.	ISP		OPERATIONAL				
5.0	Pedestrians are prioritised in the	main streets of the Town Centre							
5.1	WAYFINDING SIGNAGE	Deliver clear wayfinding signage to guide pedestrian connections to Ribbonwood and Dapto Station. This signage should include walk and cycle times between destinations to encourage active transport modes.	ISP	CCED	CAPITAL UNFUNDED				
5.2	BUS STOP - RENEWAL	Re-design & construct bus stops in the town centre to provide more attractive and comfortable public transport infrastructure (eg: provision of high quality bus shelters, landscaping, shade & service information)	ISP		CAPITAL UNFUNDED				

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DRAFT Dapto Town Centre Plan: Implementation Plan Last updated April 2017

	ACTION / PROJECT	INFORMATION		Partners	COST (ESTIMATED)	TARGET PROJECT YEAR (SUBJECT TO FUNDING/RESOURCING)				
						17/18	18/19	19/20	2020 +	
5.3	MAIN STREET RENEWAL - DESIGN	Re-design and upgrade main streets Princes Highway (Baan Baan to Dapto Ribbonwood Centre) and Bong Bong Road (Osborne to Princes Highway) to improve footpaths and infrastructure (e.g. seating, lighting, shade) to make a more accessible, pedestrian-friendly environment. Dependent on establishing Ring Road (see Action 4.4-4.6 Links to Action 4.1	ISP	CCED	CAPITAL UNFUNDED					
5.4	MAIN STREET RENEWAL CONSTRUCT	Construct main street renewal.	ISP		CAPITAL UNFUNDED					
5.5	STATION MASTER PLAN	Advocate for a Station Master Plan to guide the future functionality of the Dapto Train Station addressing the provision of an integrated, well linked and improved transport facility in the town centre	ISP	ESP TfNSW						
5.6	CYCLE WAYS -PLAN	Investigate provision of a new cycle way to link directly into the Town Centre from Reed Park to Dapto Station	ISP		CAPITAL UNFUNDED					
5.7	CYCLE WAYS -DELIVER	Deliver new cycle way linking directly into the Town Centre and priority links to Lake Illawarra	ISP		CAPITAL UNFUNDED					
6.0	Attractive laneways connect key	places and spaces								
6.1	LANEWAY PROJECT - CONCEPT PLAN	Undertake a concept design for laneways in the Town Centre (Mall Lane and Dapto Square Lane) to improve appearance and amenity including footpaths, lighting, seating and landscaping. Link to Action 2.4	ESP ISP	CCED	OPERATIONAL					
6.2	LANEWAY PROJECT -DESIGN	Design laneways in the Town Centre to improve appearance and amenity including footpaths, lighting, seating and landscaping.	ISP	ESP CCED	CAPITAL UNFUNDED					
6.3	LANEWAY PROJECT - CONSTRUCT	Construct laneway redesign project	ISP	PD	CAPITAL UNFUNDED					
	AN ATTRACTIVE, VIBRANT CENTRE									
7.0	The right growth									
7.1	VACANT LOTS PROJECT -WCC OWNED LAND	Audit Council owned car park & find ways to better use and beautify Council owned car parks and other underutilised areas (eg: trees, landscaping, blank walls, alternate uses) to set the example in the town centre.	ISP	PR CCED ESP	OPERATIONAL					
7.2	VACANT LOTS PROJECT -PRIVATELY OWNED LAND	Explore process and incentives to better use and beautify vacant lots and underutilised areas. (eg: trees, landscaping, blank walls, alternate uses	ESP	CCED	OPERATIONAL					
7.3	ECONOMIC ANALYSIS	Investigate ways the Dapto Town Centre can offer a point of difference and support new retail offers to support growth into the future.	ESP	CCED	OPERATIONAL					
7.4	HOUSING STRATEGY	The Housing Strategy will investigate future housing needs and challenges (e.g. affordability) of Wollongong and will consider Dapto Town Centre and surrounds as a key opportunity area for growth around the train station and retail hub.	ESP		OPERATIONAL					
7.5	BUSINESS DEVELOPMENT	Business enquires through the Economic Development team Business development services, including Economic Gardening, Business Connect and the Small Biz Bus	CCED	RD ILLAWARRA DAPTO CHAMBER OF COMMERCE	OPERATIONAL					
8.0	Design excellence			J. COMMENCE						
8.1	SHOPFRONT GRANT PROGRAM - STAGE 1 STUDY	Support shop front upgrades by introducing a facade improvement grant program	ESP		OPERATIONAL UNFUNDED					



DRAFT Dapto Town Centre Plan: Implementation Plan Last updated April 2017

Item 2 - Attachment 2 - Dapto Town Centre Implementation Plan

	ACTION / PROJECT	ECT INFORMATION		PARTNERS	COST (ESTIMATED)	TARGET PROJECT YEAR (SUBJECT TO FUNDING/RESOURCING)				
						17/18	18/19	19/20	2020 +	
8.2	SHOPFRONT GRANT PROGRAM - STAGE 2 GRANT DELIVERY	Support shop front upgrades by introducing a facade improvement grant program	CCED		CAPITAL UNFUNDED					
8.3	PROMOTING ACTIVE AND ATTRACTIVE STREETS	Work with and support local business, landowner & Chamber of Commerce to improve the interface between buildings and the street. Specifically: - Education around active frontages and importance of active shopfronts - Inspiration & approvals process brochure - Encourage outdoor dining - Assist local business/landowners navigating approvals processes - Clarify and simplify processes for minor shop front improvements - Support local business awards	ESP	ED, CHAMBER OF COMMERCE, MARKETING	OPERATIONAL					
8.4	WOLLONGONG DEVELOPMENT CONTROL PLAN REVIEW	Review Business Centre Development Control Plan (DCP) Chapter and prepare site specific DCP Chapter for Dapto Town Centre to promote high quality, sustainable and adaptable building design and public space. Include design controls for buildings around the Dapto Square to ensure they provide a positive interface and retain natural light.	ESP		OPERATIONAL (ALLOCATED)					
9.0	Streets as places									
9.1	STREET TREE MASTER PLAN	Commence a Street Tree Master Plan to guide planting of trees and shrubs within the Dapto Town Centre to improve comfort and attractiveness of walking links as well as provide for urban biodiversity outcomes. Landscaping and tree planting forms an integral part of streetscape upgrades to provide shade, aesthetic improvements and soft surface – link to actions 5.5 & 5.6	ISP		OPERATIONAL					
9.2	PUBLIC DOMAIN TECHNICAL MANUAL	Develop a Dapto Public Domain Technical Manual to ensure street upgrades are designed to allow for greater opportunities for easy and comfortable social interaction and activities and provision of consistent and high quality street furniture and landscaping.	ISP	ESP PD	OPERATIONAL					

List of abbreviations (project leaders and partners)

PR **Property and Recreation**

ISP Infrastructure Strategy + Planning

PD **Project Delivery**

TfNSW Transport for NSW Library and Community Services

ED Economic Development LUP Land Use Planning



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Dapto Town Centre Plan

Engagement Report

April 2017



Acknowledgements

Wollongong City Council would like to show its respect and acknowledge the Traditional Custodians of the Land to which this Plan applies, of Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

This Plan was developed in partnership with the Dapto Futures Group - representatives of the Dapto Chamber of Commerce, Neighbourhood Forum 8 and interested community members. Wollongong City Council would like to acknowledge the time and effort and the ongoing contribution of these groups and their partners to the revitalisation of Dapto.

Wollongong City Council would like to thank members of the community who contributed to this plan by providing feedback in engagement activities.



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How to read

This Engagement Report presents the findings of the public exhibiton of the draft Dapto Town Centre Plan. This report briefly describes the methods of engagement and summarises the feedback we received across these activities.

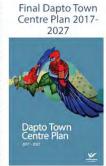
The findings of this report have been incorporated into changes to the draft Dapto Town Centre Plan 2017 to create the Final Dapto Town Centre Plan 2017-

This Engagement Report is a summary only of the broad and comprehensive feedback received during the preparation of town centre Plan for Dapto. The feedback received will continue to inform the roll-out of projects and programs across Dapto, including the actions specified in the Dapto Town Centre Implementation Plan 2017. For more information please contact the Land Use Planning section of Wollongong Council.

The evolution of the Dapto Town Centre Plan















Dapto Square, 2016



Executive Summary

Community Engagement Process

The one-month public exhibition for the draft Dapto Town Centre Plan started on 6 March 2017 and closed on 3 April 2017. Wollongong Council, along with the Dapto Futures community group, conducted a series of community engagement activities and a total of 1426 comments were gathered by the end of the exhibition period (including 790 comments collected in an earlier survey).

The public consultation for the draft Dapto Town Centre Plan was successful thanks to active community participation. All comments gathered from the process will inform Council's finalisation and implementation of the Dapto Town Centre Plan.

Support and Opportunities

The comments received recorded majority support for the plan across all engagement methods.

The Dapto community would like to see environmental, economic and social developments in the region, and indicated support for high quality urban growth in Dapto.

Many comments highlighted the lack of retail offer in Dapto and a key theme was increasing the number and diversity of shops and services in Dapto. Some comments referred to Stockland Shellharbour Shopping Centre as an example of successful regional retail shopping destination with high quality dining spaces and expressed a desire for similar spaces, offers and new main street interaction in Dapto.

The community cherish Dapto's history and wanted the Plan to address historical elements such as unique Dapto stories and visible acknowledgment of it's heritage.

Generally speaking, the comments indicated that it is time for Council to put resources in Dapto and help the region grow into a liveable place which suits the needs of the

local community. Maintenance and cleaning of existing infrastructure were seen as the first step in acheiving a revitalised town centre.

Many Dapto residents stressed the importance of urban beautification such as the streetscape and shopfront upgrading which has been successful in the Albion Park town centre revitalisation. There was signficant support for more trees and gardens as well as water features and general footpath upgrades and refreshing of Dapto's tired and old infrastructure.

Challenges and Concerns

During the exhibition period, the Dapto community raised concerns on a wide range of issues.

The Dapto Square has long been a controversial public space which is currently underutilised and considered uninviting. Many comments from the consultation identified Dapto Square as an unsafe place with anti-social behaviour and unfriendly design. Improving the safety of the Town Centre was therefore another key theme. The community would like to see the cleaning up of and suitable maintenance works happening in the Dapto Square as the first step to recreate an attractive and vibrant town centre.

In addition, the community was concerned about accessibility, traffic congestion and public transport issues in Dapto and surrounding areas. The draft Plan's vision for improved opportunites to walk around the town centre was generally supported.

A number of comments mentioned the potential connectivity between Dapto Town Centre and the West Dapto Urban Release Area, and supported the possibility of building a ring road system to ease the current traffic pressure on Princes Highway. This would be significant for the future development of Dapto Town Centre and West Dapto, and the sustainable long-term relationship between the two centres.

We used 10 different engagement methods and collected 1426 comments on the draft Dapto Town Centre Plan

Introduction

Dapto is a regionally- significant centre offering a wide variety of high-order services and is a focal point for future jobs and housing growth. The West Dapto Urban Release Area will provide a significant portion of Wollongong's growth, and be home to over 55,000 new residents when complete. West Dapto sits right on Dapto's doorstep, providing many opportunities and challenges for the region.

As part of Wollongong City Council's Town and Village Planning process, a draft Town Centre Plan was prepared for the Dapto Town Centre in 2016-2017, with the assistance of the 'Dapto Futures' Community Group.

This draft Plan included a Vision for Dapto to ensure it becomes:

- Our unique and welcoming place
- A pedestrian friendly centre, and
- An attractive and vibrant centre

Each of these Vision statements was supported by a number of draft strategies which provide more detail about how this Vision can be

To test the draft Vision and strategies and align future Dapto Town Centre projects with community aspirations, the draft Dapto Town Centre Plan 2017 was placed on public exhibition seeking the broad community's views and priorities.

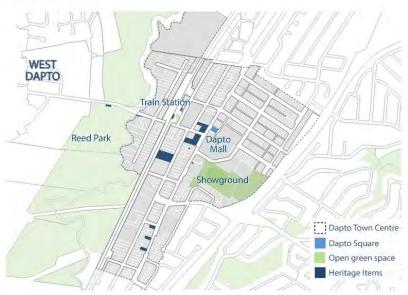
This report summarises the outcomes of this public exhibition (community engagement) period, and is intended to provide an overview of what the community told us they want for Dapto into the future. This feedback can then be used to shape and scope council and community projects and seek funding sources such as grants, and also to measure the success or otherwise of projects into the future.

The information received during the community engagement period will also be used to refine the Draft Dapto Town Centre Plan to create a final plan that provides strategic guidance for the future growth of Dapto.

The final Dapto Town Centre Plan 2017-2027 (the Plan) is intended to be used by everyone who lives, works and visits Dapto Town Cenrtre and will guide change through infrastructure and public space improvements, planning policy amendments and partnerships with a variety of stakeholders. The Plan is a ten-year strategy with actions to be staged over the short, medium and longer term.

The draft Dapto Town Centre Plan was placed on public exhibition from Saturday 6 March to Monday 3 April 2017

The engagement reached thousands of people and we received over 1400 comments!



A map of the Dapto Town Centre Study Area



Community Engagement Objectives

Objectives

The objectives of the engagement process were to:

- Understand community aspirations for the future of Dapto Town Centre
- Test the relevance and support for Town Centre Vision, Strategies & Key Steps and to identify any gaps in the draft Plan
- Raise awareness of Dapto Town Centre Plan and empower groups to achieve the Vision in collaboration with Council

A focus on youth engagement

Dapto and surrounding suburbs have a high proportion of young people with almost a quarter of the population aged 18 or under according to 2011 Census statistics. Because of this, a heavy emphasis was placed on engaging with school students, and Council staff visited and ran activities with a number of primary and high schools in the area.

Acheivements

The engagement period collected 1426 documented responses and additional feedback was collected during face to face conversations with community and business owners, residents and school students.

Submissions received overwhelmingly supported the draft Dapto Town Centre Plan and no outright objections to the Plan were received, although many opportunities for improvement across the Town Centre were noted.

Limitations/Suggested Improvements

The Engagement Process was designed to be as comprehenisive as possible within the relatively short 4 week timeframe. A shortcoming of the process included limited targeted engagement with the Aboriginal and Torres Strait Islander community in Dapto and neighbouring suburbs. Council staff attended the Aboriginal Reference Group meeting on 22 February 2016 and visited schools with a high proportion of Indigenous students. Actions within the Plan will require further community engagement and emphasis and resources should be placed on engaging with the local Aboriginal community as key stakholders in these actions.

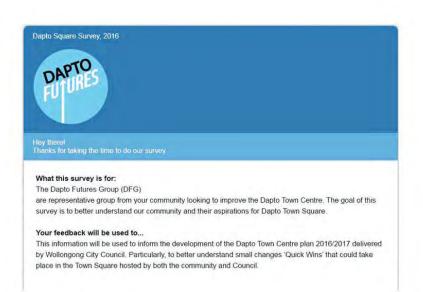
Over 150 school students participated in the engagement process, providing over 500 ideas for Dapto!



Some of the feedback collected from Dapto High School - 8 March 2017



Engagement Methods



Item 2 - Attachment 3 - Dapto Town Centre Plan Engagement Report

Dapto Futures Survey

The Dapto Futures community group prepared and distributed a survey asking residents, workers and visitors why they visit Dapto, how they get there and what they would like to see in Dapto in the future, with a focus on Dapto Square.

The survey attracted a lot of interest with 790 responses received!



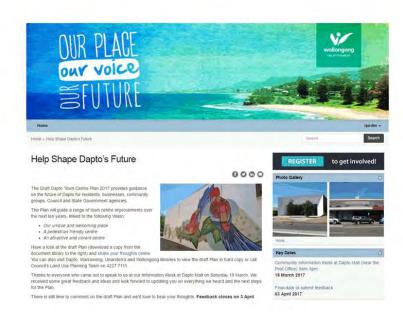


Social Media

On 5 March 2017, Council posted a Facebook message to promote the draft Dapto Town Centre Plan. Local businesses and organisations such as Dapto Mall and the Dapto Leagues Club also shared the post with their networks. Overall, the post reached over 23,000 people.

Council also promoted the draft Plan on Twitter, making over 1500 impressions.





Project webpage

The draft Dapto Town Centre Plan was promoted on a project specific webpage on Council's HaveYourSay online engagement platform.

The webpage contained links to download the draft Plan, FAQs, key dates, photos and the option to submit an online feedback form. The draft Plan was downloaded by 846 people and the webpage attracted 2000 views.



Information Kiosk

On Saturday 18 March, from 9am - 1pm, Council staff and Councillors talked to the community at an information kiosk set up inside the Dapto Mall.

A total of 49 comments on the draft Plan were received on the day.



Engagement Methods



Item 2 - Attachment 3 - Dapto Town Centre Plan Engagement Report

School Visits

A Council team of planners and youth and community services staff (including Careways representatives) visited Dapto and Kanahooka High Schools and Dapto and Koonawarra Primary Schools as well as a school breakfast program run at Dapto Ribbonwood Centre by Careways.

Feedback and ideas were collected from over 150 students between the ages of 9 and 17.



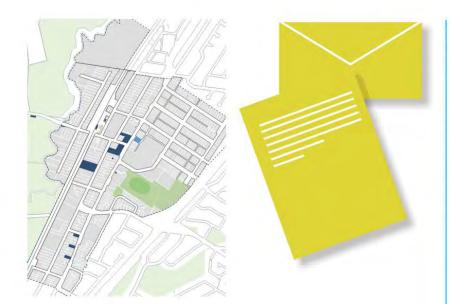


Flyer, Newspaper Advertisments & Articles

A promotional flyer was distributed online and in hard copy.

The flyer was designed to be colourful and eye-catching and encouraged people to visit the Information Kiosk and to view the draft Plan online.

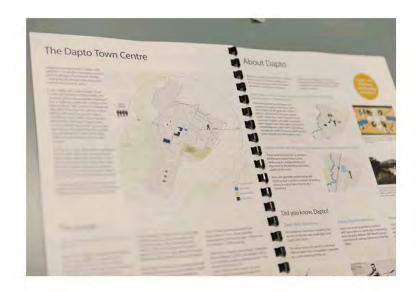
Advertisements were placed in the local papers, in the Advertiser on Wednesday 15 March and in the Illawarra Mercury on Saturday 4 March. The draft Plan also received positive media coverage.



Letters

943 letters were sent via post to landowners and business owners/tenants within the Study Area.

Letters were also sent to government agenices such as the RMS, NSW Police, NSW Health, Transport for NSW and the Disability Council amongst others. Letters were also sent to State MP Anna Watson and Federal MP Stephen Jones.



Forums and Reference Groups

Members of the Land Use Planning and Engagement Teams visited the Neighbourhood Forum 8 meeting on Wednesday 8 March.

Council staff presented the draft Plan to the Aboriginal Reference Group on the 22 February, the Active Transport Reference Group on 14 March and was due to present to Access Reference Group meeting on 17 March, unfortunately this meeting was cancelled due to storms and flooding. The draft Plan was presented to the Heritage Advisory Committee on the 28 March.



Feedback - What we heard

Dapto Futures Survey

Throughout the preparation of the draft Dapto Town Centre Plan, Council worked closely with the Dapto Futures community group to develop a collective future Vision for the Dapto Town Centre.

The 'Dapto Futures' group included representation from the Dapto Chamber of Commerce, Dapto Leagues Club, Dapto Mall, Dapto Showground as well as enthusiastic members of the community and local business owners.

The 'Dapto Futures' group developed an online survey that aimed to better understand the community's aspirations for Dapto Town Centre, with a focus on Dapto Square.

The survey was made available online for a period of six weeks from 10 September 2016 to 31 October 2016. The survey was successfully promoted by the 'Dapto Futures' group through their extensive networks via email, on social media platforms and through word of mouth.

The online survey used accessible language and contained graphics to ensure it was suitable for a wide audience.

The survey contained targeted questions designed to clarify how the community currently use the Dapto Town Centre, identify the changes they would like to see in Dapto Square and to understand future aspirations for the Town Centre.

A total of 790 responses were received. Participants were asked to identify their age and responses were received from a wide mix of younger and older people. Quotes about the Square

"Create a safer space for families..."

" A playground for children would be a great asset"

"Give it a purpose..."

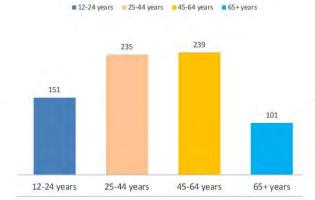
"A place where everyone respects each other regardless of culture"

"Soften the area to make more inviting, grass/seating, night lighting"

"Clean it up, make it more presentable"

"More markets and interactive events to make it a place that's welcoming and fun"

We heard from every age group...









Dapto Futures Survey

The 'Dapto Futures' online survey comprised a total of seven questions, including two open ended questions that invited people to identify their preferences for future changes in Dapto Square and asked the community to share ideas for the Dapto Town Centre.

The online survey revealed that 50.3% of respondents visit the Dapto Town Centre on a weekly basis. Survey respondents also indicated the most popular way to visit the Dapto Town Centre was by car, with 85.32% of people reporting this as their primary mode of transport.

The first open ended question (Q5) asked survey respondents to identify the one change they would like to see in Dapto Square. All survey participants answered this question with the 790 suggestions grouped under ten broad themes.

Under the broad theme of 'Safety' most people were concerned with change that focused on 'management of antisocial behavior' (66%) in the Square. Other popular suggestions included creating a 'safe & inclusive space' (22%) followed by the identified need for "increased policing' (11%).

The theme of 'Appearance' identified changes to make Dapto Square more 'attractive' (29%), by adding elements such as seats (26%) and shade (58%), cleaning (13%), making the space more permable (increasing sight lines) (4%) and the provision of more lights (2%)

Under the theme of 'Retail Offer' the community overwhelmingly identified the desire to have markets in Dapto Square (49%), more restaurants and cafes (33%) and a more diverse offer of retail and services (18%).

The theme 'Events & Culture' identified a stong desire to see more art in the Dapto Town Centre (41%) followed by more entertainment offers (36%) and increased opportunities for cultural activities and visibility (23%).

Under the theme 'Nature' many people wanted to see more 'trees and gardens' (53%) in the Square. 'Water fountains' (15%) and making the Square into a 'park' (15%) were also popular ideas. People also suggested planting flowers (10% whilst 3% of responses mentioned the need for landscaping maintenance. A small number of people mentioned 'recycling' (2%) and the use of natural materials (1%).

Other themes included Recreation & Play (5%), Community Facilities (2%), 'Unsure' (2%), 'Nothing' (1%) and 'Transport' (1%).

Quotes about the Square

"its difficult to keep dry whilst waiting for the bus on rainy days - more shelter please"

"Water blast the area and clean it up (all of Dapto's streets need this) let's be proud of the area we live play, work etc"

"sometimes the people who sit around there are a bit loud and I think sometimes under the influence. I would police this a bit more"

"There are regular people that are always there, mainly men who are drinking alcohol. This is the one thing that makes me worried and sometimes scared as I walk past them with my children. I don't see how you can stop them from sitting there, so maybe create more comfortable and clean space for them..."

Top priority for the Square...



Main themes identfied in the survey when asked, 'what is one thing you would change about Dapto Square"



Feedback - What we heard

Social Media

Council posted information regarding the draft Dapto Town Centre Plan on Facebook on 6 March 2017. The post was intended to promote the project, gather feedback and to direct viewers to the project specific webpage on Councils Haveyoursay engagement platform.

At the close of public exhibition period, the post produced 113 likes, 64 comments and 83 shares. A total of 52 Facebook users provided comments which showed support, highlighted issues or expressed individual ideas regarding the future development of Dapto.

These comments mentioned a wide range of current social issues in Dapto. Among the total of 52 comments collected (of which three (3) mentioned more than one theme), roads and traffic issues (17 comments) and the safety issues related to anti-social behaviour (17) came out as the top 2 most common themes.

People were concerned about local road conditions (e.g. a large pot hole on Bong Bong Road) and the delivery of transport infrastructure projects (e.g. the Fowlers-Fairwater Drive bridge to West Dapto). These projects sit outside the current study area and the comments were directed to relevant Council divisions for consideration and action.

identified by the Facebook comments included the general perceptions and attitudes towards Dapto (4), the need for a diversity of shops and services (4), and issues regarding new development, such as the development potential for the old Dapto Primary School site(3).

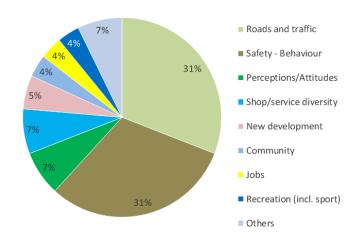
When it comes to the number of likes for each theme which indicated the approval rate for all these comments (as of the end of exhibition period), the safety issues related to anti-social behaviour in Dapto Square gained the largest number of likes from other Facebook users (92 likes)

Some other themes that were widely supported included the need for high quality recreation & opportunities to play sports (42 likes), more events in Dapto such as a Farmers Market (38 likes) and roads and traffic issues (37 likes).

Council's Facebook post on the 6 March 2017 reached over 23,000 people

Some other important themes that were

Facebook Feedback (52 comments)



Main themes identified in feedback detailed in Facebook comments.

Facebook comments

"Why don't local councils along the south coast lobby state/Federal to spend money on bettering the roads and infrastructure. ... whilst I acknowledge plans for a bypass, with the ever growing population a faster, more efficient rail system would be great to move people with greater ease"

"Life needs to be brought to the streets, not hidden in the Mall. Yes to outdoor farmer's market. Sidewalk cafés. No to dull shopfronts. We need colour. We need vibrant life a town that is a great place to spend time and to create good community heart"

Online Feedback

The project specific webpage titled 'Help Shape Dapto's Future' was available from Saturday 4 March to Monday 3 April.

During this time, the page was viewed over 2,100 times by over 1,800 people. The draft Plan was downloaded 882 times from the webpage.

Of the 1,800 people who visited the webpage only 40 were registered with Council's online HaveYourSay engagement platform.

The webpage received a large spike in visits at the beginning of the public exhibition period with 591 visitors on 6 March and 643 on 7 March, indicating successful promotion through Facebook, newspaper advertisements, letters and distribution/word of mouth by the Dapto Futures community group. A much smaller spike was also evident after the information kiosk with 60 vistors to the page on

Limited demographic data can be collected from registered participants. 39 registered participants who visited the page were from the Dapto area, in suburbs within the 2530 postcode and one participant was from the Figtree area. 28 registered participants are female, and 12 are male. The registered participants represented a mix of ages. Most of the registered participants were aged 26-35

(12) and 36-45 (12). 1 registered participant was aged under 18 and 3 aged between 18-25. 8 registered participants were aged 46-55 and 4 between the ages of 56-65.

Twenty (20) online feedback forms were received. You must be a registered user to submit an online feedback form and only a small amount of webpage viewers are registered with the platform. However, these submissions were generally quite comprehensive with comments spanning a number of themes and presenting various ideas for Dapto.

The ideas and comments raised within the online feedback form submissions identified 23 separate themes.

The main theme identified in the feedback forms was a desire for a larger number of and greater diversity of shops and services in Dapto. The next most popular theme was a desire for more greenery around the town centre, followed by more artworks and improvements to safety and walkability. Other themes included roads and traffic, encouraging cycling, play, Indigenous history and culture and water.

Highlights

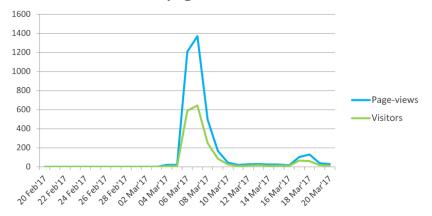
2,100 webpage views

882 downloads of the draft Dapto Town Centre Plan

Photographs viewed over 370 times

20 feedback forms completed

Webpage Visit Timeline



Record of webpage visitors and number of page views.

Feedback - What we heard

Online Feedback

Markets were a popular suggestion (in particular food and/or produce markets) with an existing market operator in the Dapto area expressing interest in organising a market in the Square.

Three (3) suggestions highlighted the need to respect Dapto's heritage, particularly its Indigenous heritage and culture and suggested artworks, cultural centres and multicultural food fairs as possible ways to do this. One submission stressed that artworks and other representations of culture need to be authentic and involve local people and positive local stories. Keeping the farming history of Dapto alive was also noted in three submissions, through urban and rooftop gardens, markets and fresh food shops.

Roads and traffic feedback was centred around reducing congestion on Bong Bong Road near the station and making roads safer through efficiently organising the traffic. One submission stated that the taxi rank should be relocated and one submission recommended the bus stop in front of Alexanders Cafe on the Princes Highway should be moved nearer to Aldi where the footpath widens to give the small businesses in this area more room, improve the streetscape appearance and the comfort of the bus stop.

Submissions about safety raised issues regarding behaviours in the Square that made them feel unsafe, including drinking of alcohol, offensive language, litter, graffiti and public urination. A partnership with the NSW Police was suggested although the nature of this partnership not elaborated upon. Many of the submissions (whether mentioning safety or not) were supportive of more activities taking place in the Square.

Some of the feedback forms (8) noted 'making the town centre more family friendly! Many ideas were suggested to do this, including making the centre easier to walk around especially with a pram, playgrounds and water features, attractive planting and landscaping and paying more attention to general maintenance of the town centre.

Improvements to the appearance of Dapto Town Centre were also noted in the feedback forms, with removal of graffiti, landscape and street furniture maintenance, shop improvements and plantings being popular suggestions.

Feedback form Quotes

"I feel the Square...could be used for live music, family area and a cafe/restaurant. I've lived in Dapto my whole life and I like the way it is. I also know a lot of people who feel the same, but would like some small changes"

"I like the incorporation of indigenous and western history and interpretive sites."

"Sounds great, I can't wait for the town centre to be revitalised"

"Less cars, more pedestrian friendly streets with food stalls, markets, greenery"

"I will be super annoyed if council chase away the Koori mob, and replace them with some tokenistic artwork"

"As Dapto means Water Plenty it would be nice to have some kind of water feature in the town square"

"There is a bench chair outside where H and R block is it leans to one side it's been like that for years I can't understand why council has never fixed that bench seat"

"...big commercial/corporate kept to Dapto mall and the main street are locally owned and operated unique businesses...if gainigh bulky goods/furniture/ whitegoods stores keep these to more industrial areas like Marshall Street..."

Haveyoursay Online Feedback (20 comments)



Information Kiosk Comments

An infomation kiosk was held in Dapto aiming to raise community awareness and inviting people to come and speak with Council Officers about the draft Dapto Town Centre Plan.

The information kiosk took place on Saturday 18 March inside Dapto Mall. In addition to having information available relating to the draft 'Dapto Town Centre Plan' the kiosk also provided details around the proposal to extend Baan Baan Street between Station Street and Osborne Street.

There were a total of 49 comments recieved (submitted in writing to the suggestions box) at the information kiosk. These comments have been grouped into 18 overaching themes.

The most common themes related to 'Roads & Traffic' which attracted 9 comments, followed by the desire for 'Shop & Service Diversity' with 7 comments, 'Parking' at 6 comments, 'Walking' 4 comments and 'Laneways' with 3 comments.

Overall the community expressed high levels of support for the draft Dapto Town Centre Plan and were particularly keen to see key steps highlighted in the Strategies translated into visible improvements in the Dapto Town Centre

Comments shared at the Infomation Kiosk did not highlight issues with safety or antisocial behaviour occuring in Dapto Square.

On the contrary, feedback from the infomation kiosk focused on the Square becoming an increasingly inclusive space and specifically expressed that people currently using the space should not be actively moved on.

The high proportion of comments relating to 'Roads & Traffic' could be linked to the fact that the Information Kiosk also provided information relating to the proposed extension of Baan Baan Street.

Also the high levels of rainfall that were recorded in the month of March, highlighted the importance the community placed on road infrastructure in and around Dapto Town Centre.

A significant amount of feedback also centred on the fact that the Dapto Town Centre was looking 'tired' and in need of maintenance to refresh the look and feel of the Town Centre.



Kiosk Ideas

- "Dapto should have a streetscape upgrade like Albion Park"
- "Laneways in Dapto are like a drag strip - pedestrians need priority"
- "Need footpaths, people will walk if there are footpaths provided"
- "Railway station needs better signage in Town Centre"
- "The TAFE building could be retro-fitted for affordable housing or even crisis accommodation"



Feedback - What we heard

Item 2 - Attachment 3 - Dapto Town Centre Plan Engagement Report

School Visits

Council officers visited four local schools during the course of the public exhibition period: Dapto High School, Kanahooka High School, Koonawarra Primary and Dapto Public School. A small session was also conducted with a Careways Breakfast Program, attended by a small group of children from Koonawarra and Lakelands Primary Schools. Over 150 students participated in activities ran by Council officers exploring how local children and youth currently perceive and use the Dapto Town Centre, and what they would like Dapto Town Centre to be like in the future.

Each consultation session lasted for approximately 60 minutes. Firstly, primary school students were given dots of three colours to place on a big Dapto Town Centre map – blue dots to represent places they currently visit in the town centre, and green/red dots to show places they generally feel safe and unsafe in.

High school students were provided dots of only two colours to indicate on map the places they do visit (blue) and do not visit (red) in Dapto Town Centre. Group discussions delved into why places were well visited or avoided, providing valuable data for the Town Centre Plan.

The second activity involved students having a group brainstorm discussion, writing/drawing their comments and ideas for the draft Plan & future of Dapto Town Centre on post-it notes, and sticking them on the same map used in the first activity. More than 500 comments have been collected from this exercise.

We spoke to over 150 students (aged between 9 and 17) and we collected over 500 comments.



The number one priority for both high school and primary school students is the need for a diversity of shops and services

School Visits

The largest number of comments received from school students (both high school and primary school students) related to the lack of shops and services catering to young people in Dapto. They indicated that they would generally travel outside the suburb to visit shops they enjoyed.

The next largest number of comments related to spaces for recreation. It was commonly stated there was limited space for young people to hang out or play in within Dapto Town Centre. Feedback indicated that current spaces (Reed Park, Skate Park, Mall, Showground etc) do not neccessarily meet the needs of young people currently and could be improved.

Some interesting and subtle differences can be recognised from comparing high school and primary school feedback:

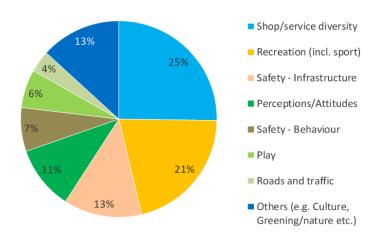
- Whilst important to both groups, primary school students care more about the recreational, sport-related and play services provided in the town centre and high school students are proportionally more interested in shopping.
- Primary school students in Dapto are more concerned about their general safety. They nominated many areas in the town centre as 'unsafe', including Dapto Square, roads, bushland areas, vacant sites and carparks.
- High school students in Dapto are more aware of the need for a cultural scene of Dapto, with more comments from high school students requesting more cultural facilities, events and artworks in Dapto.

Other common issues included the need for better cycling facilities, more greenery, trees and water and more events.

Ideas for Dapto from Primary Students

- "Like inflatable world, flipout & hangtime"
- "I want a gaming shop for gamers"
- "New play equipment slide and swings"
- "Mall should have more security and protection... scary teenagers and bad people in Dapto Square"
- "Aquarium in the space next to Dapto Mall"
- "Bigger Skate Park"
- "Mall like Shellharbour"
- "dump trucks to clean up the streets"
- "more markets and low price specials"
- "fountain in town centre"
- "a stage in Dapto Square for performing arts"
- "Dapto Mall playground is only for little kids- the town centre needs a playground for older kids"
- "A hut for the homeless people- serves food and takes donations"
- "flower patches and animal care"
- "Dapto needs a police station, a hospital and more safety"

Primary School Feedback (333 comments)



Main themes identified in feedback received from primary school students.



Feedback - What we heard

Item 2 - Attachment 3 - Dapto Town Centre Plan Engagement Report

Primary School Comments

A total of 333 comments were collected from primary school students about what they wanted to see in Dapto in the future. The need for a diversity of shops and services (25%) and the availability of high quality recreation areas & opportunities to play sports (21%) were the two themes with the largest number of comments.

Other themes included: safety issues including (behavioural and traffic-related-13%); negative attitudes towards Dapto described as (empty, boring, colourless etc-11%); addressing anti-social behaviour such as yelling, fighting, drinking (7%) and the need for more playgrounds (6%).

Students felt safest at the Dapto Ribbonwood Centre and Library (42 votes), followed by Dapto Pool (36 votes). McDonalds and the Mall were also viewed as quite safe (26 and 34 votes, respectively).

Dapto Mall and Dapto Showground were places viewed as both safe and unsafe. Feeling unsafe generally meant the area was too busy, has unfriendly strangers and a place where you could easily get lost. Dapto Square, Mullet Creek and the Dapto scrap metal yard were all identifed as unsafe places.

Most students wanted more shops and opportunites to play, such as sporting offers and water play, skate parks or indoor rock climbing or trampolining. There is currently no outdoor area in the town centre study area that provides recreational opportunities for children. Interestingly, the main recreation spaces near the town centre, Reed Park and the skate park, did not attract many votes as either a safe or unsafe place, and were viewed as being too far away, needing better facilities, better connections and more things to do.

Top 5 Safe Places

- 1. Ribbonwood Centre & Library
- 2. Dapto Pool
- 3. Dapto Mall
- 4. McDonalds Dapto
- 5. Dapto Showground

Top 5 Unsafe Places

- 1. Dapto Showground
- 2. Dapto Mall
- 3. Mullet Creek
- 4. Scrap Yard
- 5. Dapto Square



This map shows places in Dapto Town Centre voted as safe (green) or unsafe (red), the larger the dot the more votes it received.



High School Comments

During the engagement period, council officers engaged with Dapto High School Student Representative Council (SRC) students and Year 10 students from Kanahooka High School.

Among the 170 comments gathered, the students have identified two themes being the most important to them – wanting more shops and services (30%) and more opportunites for high quality recreation & sports (16%).

Other themes which were mentioned by a significant number of students include the general negative perceptions and attitudes towards Dapto (8%); the need for more artworks in the town centre area (6%); the consideration of safety issues related to antisocial behaviour (5%) and the need for more cultural facilities and elements in Dapto (5%).

The top 5 most popular places that high school students visit in the Dapto Town Centre are:

- 1. Dapto Mall
- 2. Dapto Train Station
- 3. McDonalds
- 4. Dapto Leagues Club
- 5. Dapto Ribbonwood Centre

The Mall received a mix of feedback, with many comments relating to the fact that it catered mostly to older customers and had few shops for young people or places to hang out. Students indicated they travelled to Wollongong, Warrawong, Shellharbour and Sydney for shops and entertainment. This is reflected in the Train Station being the second most visited site. McDonalds (and to a lesser extent KFC) were identified as places to meet.

The top 5 most avoided places are:

- 1. Dapto Square
- 2. Dapto Showground
- 3. Dapto High
- 4. Commuter car park (Bong Bong Road)
- 5. Dapto Square Lane

Dapto Square was seen as having nothing to do, but also seen by many students, particularly female students, as an intimidating space. Antisocial behaviour such as staring, yelling and drinking alcohol were named as intimidating behaviours. The Showground was viewed as offering nothing for young people and Dapto High was listed due to school rivalries. The commuter car park was seen as a vandalism

Ideas for Dapto from High School Students

"Markets, live music, better offer in mall"

"A park in town that has skate, play, basketball and social areas"

"Bright art like hummingbirds"

"More shops - clothes, sports, shoes, hungry jacks and Oporto"

"Souvenir shops for Dapto Dogs"

"Spider playground"

"Make it like a Town Piazza in Italy - fountains, cafes, art, live music & buskers"

"More culture - so tourists come to Dapto"

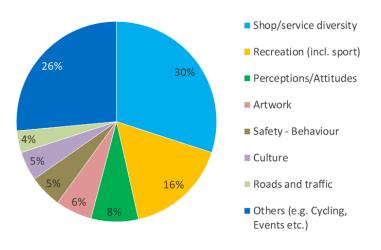
"Art work - by kids and professional artists, especially at train station and in the Square"

"Sunset Cinema- outdoor cinema that shows movies that appeal to young people (not just kids movies)"

"Want more cool food chains that look nice like entry at Shellharbour -Grill'd, the mosaic and nice restaurants. Looks good when you walk in"

"Dapto history + fb page - advertise and promote Dapto"

High School Feedback (170 comments)



Main themes identified in feedback received from high school students.



Feedback - What we heard

Written submissions - Government Agencies

Written responses were recieved from four (4) government agencies - Transport for NSW, the Roads and Maritime Service, the Office of Environment and Heritage and the Disability Council of NSW.

Transport for NSW

Transport for NSW (TNSW) support access and mobility related improvements in Dapto Town Centre and the redesign of Dapto Town Square. TNSW recommends Council engage further with them and the RMS around any plans to alter the Princes Highway. TNSW supported improvements to transit stops but requested clarification around improvements to transport facilities such as bus stops and train station.

TNSW noted in particular that buses operate along the Princes Highway and any efforts to calm the Princes Highway would need to consider potential impacts on bus traffic. TfNSW do not support any redirecting of buses away from the Princes Highway as it is the most convenient link for bus customers.

TNSW also suggested that Council consider cycle paths that are separated from road ways to connect with West Dapto.

Roads and Maritime Services (RMS)

The RMS provided comments relating to the Regional classified status of the Princes Highway (between Emerson and Unara Roads) but acknowledged their preference for Council to determine the most appropriate road treatments to improve safety and efficiency.

The RMS noted they are the sole authority responsible for the review of speed zones on public roads and any future proposed reduction in speed zones would need to be developed in consultation with their Network and Safety

"Significant bus operations occur along the Princes Highway, with routes 31, 2, 33, 41, 43 and 57 servicing the town centre and surrounding suburbs. Potential traffic calming measures can impact bus operations in terms of service delivery, on-time runnign and the overall customer experience"

Transport for NSW



Written submissions - Government Agencies

Office of Environment and Heritage (OEH)

The Office of Environment and Heritage (OEH) are supportive of the environmental initiatives within the draft Plan including improving pedestrian links and access, creating engaging spaces, play areas, landscaping and urban areenina.

OEH noted the importance of mitigating urban heatwave impacts. Initiatives to influence local climate include tree planting, landscaping, water features, breezeways and water sensitive urban design. Including quantifiable measures in the implementation plan such as increased tree canopy cover are also suggested. OEH also noted other sustainability measures could be reiterated in the draft Plan including supporting energy efficiency (LED lighting, solar power generation) and improving active transport opportunities and reducing car emissions.

OEH support a Site-Specific Development Control Plan Chapter and accompanying Design Manual which includes sustainability measures.

OEH noted that recent Aboriginal cultural heritage investigations at West Dapto are revealing new information about the archaeology and contemporary Aboriginal cultural values of the region, and suggest that the revitalisation of the Dapto Town Centre provides an opportunity to present this information to the Dapto community in culturally appropriate ways.

OEH noted the Study Area is affected by flooding but that flood management has not been mentioned in the draft Plan. Opportunities exist within the Mullet Creek floodplain between Dapto and Horsley to strategically plan for increased floodplain storage and waterway conveyance, riparian corridor enhancements, water quality treatment initiatives and enhanced community amenity, accessibility and connectivity.

OEH suggested including reference to future demographic changes to inform strategic actions.

NSW Disability Council

The NSW Disability Council commended the draft Plan for having a community focus. however expressed disappointment at the lack of focus on disability issues.

The NSW Disability Council referenced Wollongong's Disability Inclusion Action Plan and stated that it requires including these issues early in the planning process. Not doing so can increase costs in the future associated with retro-fitting.

The NSW Disability Council recommended that the Plan ensures that:

- Physical spaces are accessible and easily traversed.
- Way finding, maps and web information is available in multiple accessible formats,
- Spaces provide respite from the sun and
- Access is provided to water and toilets, including accessible toilets and changing facilities.
- Access is provided for members of the public but also for employees and contractors who may have a disability.

"It is suggested Council conduct Aboriginal community consultation to identify knowledge holders ... to contribute interpretive information to the process in culturally appropriate ways"

Office of Environment and Heritage

"[The Dapto Town Centre Plan] is an opportunity to make a place that is welcoming for ALL people..."

NSW Disability Council

Feedback - What we heard

Written submissions - Community

Eight (8) written submissions were received commenting on the Draft Dapto Town Centre

Six (6) submissions indicated support for the plan whilst two (2) provided comments only (neither directly supporting nor objecting to the draft Plan). Two (2) submissions commented on the quality of the document, stating it looked great.

All submissions received were from the 2530 postcode of Dapto and neighbouring suburbs.

One submission was authored by the Dapto Chamber of Commerce, strongly endorsing the draft Plan and naming it as the first step in ensuring that Dapto Town Centre delivers amenity, services and lifestyle benefits to existing and new residents.

The Dapto Futures group also sent in a submission of support, thanking Council for helping produce a high quality document. The Dapto Futures group also requested more information regarding the ordering of projects and further details regarding the funding and financial situation of these projects.

Other comments received within written submissions from residents and businesses inlcuded noting that Dapto looks old and tired and the proposed improvements are needed especially in the context of a growing population. Ideas for Dapto were shared including:

- encouraging cafes and restuarants
- providing interesting artworks, such as sculptures from local artist May Barrie
- make Dapto unique
- rezone to get more high rise and more people and shops
- widening footpaths and introducing street trees and landscaping
- minimise big box development and have the Mall address the street for increased vibrancy
- · mid-week growers market

Two (2) submissions noted issues that need to be addressed in Dapto including addressing anti-social behaviour in the Square, removing graffiti, picking up rubbish and managing weeds

We received six (6) letters of support for the Draft Dapto Town Centre Plan



Conclusion - What next?

How the Dapto Town Centre Plan will be used

The feedback we heard from the community, residents, businesses, community groups and stakeholders assisted in understanding aspirations for the future of the Dapto Town Centre.

Feedback recieved indicated broad support for the Town Centre Vision, Strategies & Key Steps. This feedback was incorporated into the final Dapto Town Centre Plan and resulted in minor amendments. Much of the feedback related to future actions for the Town Centre and has helped to refine the accompanying Implementation Plan.

The Dapto Town Centre Implementation Plan 2017 provides more detail regarding the Key Steps and actions named within the Final Dapto Town Centre Plan.

The Dapto Town Centre Plan & Implementation Plan are intended to guide change and growth in Dapto that aligns with the community's vision for the Town Centre across the next ten years.

Both the Plan and the Implementation Plan will be used to guide actions, including infrastructure, planning and community projects and can also be used as a mechanism to attract grant funds for projects that align with the Vision and Strategies.

For more information please call the Land Use Planning Team on (02) 4227 7111

The suite of documents



These documents are available on Council's website www.wollongong.nsw.gov.au

Item 2 - Attachment 4 - Summary of Submissions



DAPTO TOWN CENTRE - SUMMARY OF SUBMISSIONS

COMMUNITY

Author	Matters Raised	Comment/ Response
Community Member	Submission of support. Notes that Council need to commence the project as soon as possible.	i) Comments noted. The accompanying Implementation Plan provides an overview of short, medium and long term delivery milestones.
Resident (Dapto)	Submission raises ideas and comments regarding: i) laneways: • Graffiti Removal Project run by Rotary Club should be retained. • dangerous driving makes laneways unsafe • raises a concern regarding rubbish in laneways. ii) Need to encourage more	i) The Plan supports improving the amenity of laneways with a transition to shared zones. Laneways are to be designed to provide space that is safely shared by vehicles and pedestrians. Comments regarding graffiti removal have been forwarded to Council's Graffiti Prevention Team. ii) The Plan promotes a range
	pride in the older homes of Dapto.	of actions to deliver 'Our unique and welcoming place'. This is aligned with building pride in the Town Centre in public areas. The Plan also focuses on celebrating local identity, culture, history and heritage.
	iii) Mid-week makers and growers markets in the Mall area.	iii) Noted. The Plan supports temporary events and activities such as markets and performances to take place in Dapto Square.
	iv) Need some quick action as well as longer term planning to improve the character of the place. Concerns raised regarding	iv Comments noted. The accompanying Implementation Plan provides an overview of short, medium and long term delivery milestones.
	the inefficiency of WCC, compared with the Albion Park Town Centre project done by Shellharbour Council.	With regard to efficiency of delivery, there are a number of key actions already underway, including the Baan Baan extension and the current draft annual plan identifies budget to commence projects nominated against the Plan as early as next financial year.

Author	Matters Raised	Comment/ Response
	v) Suggestion to make the old school site look more like a park.	v) Noted. The Plan does not propose to convert the School site to open Space.
		A DA for the development of the site is currently being assessed.
		The Plan explores incentives to beautify and make better use of vacant lots and underutilised areas and enhance existing open spaces to deliver a welcoming town centre.
	vi) Supports for more street cleaning activities – street sweepers more often and in more streets and lanes, and at night time when less cars parked.	vi) Comments noted. This comment has been forwarded to Council's Infrastructure Strategy and Planning Division.
Principal of Dapto High School	Supports for more public sculptures in Dapto.	i) Noted. The Plan supports more public art in Dapto Town Centre, (refer 3.3 of accompanying Implementation Plan).
Resident (Marshall Mount)	Supportive of the Vision for Dapto Town Centre of the draft Plan and the revitalisation of the Princes Highway as the Main Street.	i) Noted. The suggestions are aligned with the strategies contained in the Dapto Town Centre Plan. The Plan includes supports the re-design and upgrade of main street to make a more accessible, pedestrian-friendly environment.
	ii) Need to limit or avoid further big box development in Dapto and maintain vibrancy at the street front level.	ii) Comments noted. The suggestions are aligned with the strategies contained in the Dapto Town Centre Plan to deliver 'An attractive, vibrant centre'. In the Plan strategies it is noted that through promoting Design Excellence, buildings will connect with the street.
	iii) Highlighting the importance of redeveloping large under- utilised lands currently in Dapto Town Centre – Dapto Showground and the old Primary School site recommending relocation of	iii) The Plan contains exploration of incentives to beautify and make better use of vacant lots and underutilised areas. Aligned with delivering a unique and welcoming place, the strategies of the Plan

Item 2 - Attachment 4 - Summary of Submissions

Author	Matters Raised	Comment/ Response
	Showground and dog track.	identify that the showground will connect with the town centre and offer a range of recreation and entertainment uses. The relocation of the showground is not identified by the Plan.
Dapto Chamber of Commerce and Development	Supportive of the proposed Dapto Town Centre Plan. Highlighting the importance of providing the amenities, services and lifestyle which the greater Dapto community (including the West Dapto area) will seek.	Comments noted. The Plan emphasises the sustainable relationship between Dapto Town Centre and the West Dapto Urban Release Area. The Plan also indicates the necessity for Dapto to provide a point of difference to emerging West Dapto centres.
Resident (email – suburb unknown)	i) Supportive of the draft Dapto Town Centre Plan. Need urban elements to attract people – cafes, restaurants, shops, artworks – which make Dapto Town Centre unique in comparison to other places. Consider rezoning of town centre to accommodate high rise (with shops underneath) in order to draw more people in.	i) Comments noted. The suggestions are aligned with the vision and strategies contained in the Dapto Town Centre Plan. The Plan does not propose changes to building height controls, but does recommending a future review of the Business Centre Development Control Plan (DCP) Chapter to promote high quality, sustainable and adaptable building design and public space.
Resident (email – suburb unknown)	Concerns raised regarding anti social behaviour in Dapto Town Square.	Comments noted. The Plan includes the undertaking of a safety audit of Dapto Square to help inform future use and design of the space.
Dapto Futures Group	i) Supports the Plan, and identifies need for Dapto to support the new housing districts and to grow to meet the needs of the newly devised suburbs.	i) Noted. Aligned with the vision and strategies contained in the Dapto Town Centre Plan. Creating 'An attractive, vibrant centre' promotes the Centre's ability to support future resident population of West Dapto.
	ii) Need to retain the sight of escarpment – incorporate natural features into the Town Centre.	ii) Comment noted. View lines to the escarpment will be protected via street corridors.
	iii) Concerns raised regarding a compromised walking	iii) Noted. Delivering a pedestrian friendly town



Author	Matters Raised	Comment/ Response
	environment. Need to ensure accessibility and the provision of amenities.	centre is aligned with the vision and strategies of the Dapto Town Centre Plan.
	iv) Need to link the suburbs – specifically to improve the links between suburbs.	iv) Comments noted. The Plan includes strengthening connections to the emerging West Dapto area, offering improved links with the Town Centre.
	v) Need for the Town Centre to provide attractive retail and service offers.	v) The Plan includes the undertaking of an economic analysis to investigate ways the Dapto Town Centre can offer a point of difference and support new retail offers.
	vi) Would like to see well- designed developments and high quality, environmentally sensitive and built to last.	vi) Comments noted. Aligned with the vision and strategies contained in the Dapto Town Centre Plan.
	vii) Support for public art – attractive wall art is becoming the current trend to 'spruce up' the town and is welcomed by pedestrians.	vii) Noted. The Plan emphasises the importance of public art to tell Dapto's stories in unique and creative ways.
STATE AUTHORITIES		
Transport for NSW	Supportive of access and mobility related improvements in the town centre.	The suggestions are aligned with the strategies contained in the Dapto Town Centre Plan.
	Supportive of improvements to transit stops.	Ongoing traffic assessment and design will inform future
	Suggested consideration of separated cycle paths.	changes to the road network. At this time, Transport for NSW will be
	Raised concern with regard to potential traffic calming measures conflicting with bus operations.	engaged in the process.
Roads & Maritime Services	Comments relating to Princes Highway classified as a Regional Road.	Comments noted. Ongoing traffic assessment and design will inform future changes to the
	Noted RMS sole authority responsible for review of speed zones.	road network. At this Roads & Maritime Services will be engaged in the process.
Office of Environment & Heritage	Comments highlighted urban heatwave impacts and importance of tree planting, landscaping and water features.	i) The Plan supports the development of a Street Tree Masterplan and increased landscaping throughout the Town Centre.

Item 2 - Attachment 4 - Summary of Submissions



Author	Matters Raised	Comment/ Response
	ii) Supports a Site Specific DCP chapter.	ii) The Plan supports the preparation of a site specific DCP Chapter for the Dapto Town Centre.
	iii) Supportive of Dapto Town Centre presenting Aboriginal cultural heritage.	iii) The Plan supports the cross cultural stories being told and celebrated in the Town Centre, including Aboriginal cultural heritage.
	iv) Noted study area is affected by flooding and that flood management has not been mentioned in the draft Plan.	iv) Noted. The western part of the study area is affected by flooding although is generally above the 1:100 flood hazard, as identified by the Mullet Creek Flood Study and Floodplain Risk Management Plan. The Plan does not propose to alter the flood plain.
NSW Disability Council	Need for physical spaces to be accessible and easily traversed.	i) The Plan supports the provision of pedestrian friendly main streets offering comfortable places to walk, sit and the introduction of wayfinding signage.
	ii) Highlighted the importance of spaces that provide respite from sun and rain.	ii) The Plan supports the introduction of trees and landscaping to provide relief from heat.
	iii) Importance of ease of access to water and toilets.	iii) Noted.



File: PP-2016/3 Doc: IC17/128

ITEM 3

DRAFT PLANNING PROPOSAL FORMER PORT KEMBLA PUBLIC SCHOOL SITE LOT 1 DP811699 MILITARY ROAD PORT KEMBLA

A Draft Planning Proposal request has been submitted for the former Port Kembla Public School site on Military Road, Port Kembla, which seeks to rezone the subject land for medium density residential use. If the Planning Proposal is supported, the residential development of the site has the potential to add to residential housing supply and mix within Port Kembla and assist in providing local economic demand within the Port Kembla Town Centre.

This report presents the preliminary assessment of the proposal and recommends that Council resolve to prepare a draft Planning Proposal for the land to enable residential development. It is recommended that an Urban Design Review process be used to guide the future built form and required amendments to the Planning Controls.

RECOMMENDATION

- A draft Planning Proposal be prepared to amend the Wollongong Local Environmental Plan 2009 for Lot 1 DP811699 Military Road, Port Kembla (the former Port Kembla Public School site) to enable medium density residential development.
- 2 The draft Planning Proposal be referred to the NSW Department of Planning and Environment for a conditional Gateway determination and the following additional information be requested to be prepared:
 - a An acoustic (noise) report considering the current and future noise generation from the adjacent Port and industrial lands and traffic along Military Road;
 - b A traffic and transport study, to consider potential traffic generation and active transport options;
 - c An urban design review process; and
 - d A preliminary Aboriginal Archaeological Assessment, preliminary Archaeological Assessment and Heritage Interpretation Plan.
- The proposed future built form of the site be guided by the Urban Design Review process involving the site owner and consultants, a representative of Council's Design Review Panel, NSW Ports, the NSW Department of Planning and Environment and a representative of the Port Kembla Chamber of Commerce.
- Following the Urban Design Review process and completion of the requested studies, a further report be submitted to Council outlining the proposed amendments to the Wollongong Local Environmental Plan 2009, in the form of zoning, floor space ratio, maximum building height and minimum lot size. The proposed amendments should also identify the site as a key site on the Key Site Map and propose the deletion of the site specific provision, Clause 7.17 Former Port Kembla Public School.
- 5 If endorsed, a revised Gateway determination be sought and if approved, the draft Planning Proposal be exhibited for a minimum period of 28 days.
- 6 Council advise the NSW Department of Planning and Environment that it is willing to accept Plan making delegation, should the NSW Department of Planning and Environment agree.
- A site specific Development Control Plan chapter be prepared by the proponent in accordance with the "Key Site" designation based on the Urban Design Review process and exhibited with the draft Planning Proposal.

REPORT AUTHORISATIONS

Report of: Renee Campbell, Manager Environmental Strategy and Planning

Authorised by: Andrew Carfield, Director Planning and Environment - Future City and Neighbourhoods

ATTACHMENTS

- 1 Location Map
- 2 Current Zoning Map
- 3 Submitted Concept Plan

BACKGROUND

The site

The site is known as Lot 1 DP 811699 Military Road, Port Kembla (Attachment 1) and was occupied by the Port Kembla Public School from 1917 until 1999. The site is bounded by Military Road, Marne Street, Reservoir Street and Electrolytic Street. The site has an area of 2.195 hectares and is somewhat trapezoidal in shape. The site has a width of 97m and a length of 301m along Military Road and 143m along Reservoir Street.

The site slopes to both the north and the south, from a crest that runs from near Third Avenue to Marne Street / Reservoir Street. The elevation at the crest is some 33m above sea level, sloping down to 28m at Marne Street / Military Road and to 26m at Electrolytic Street. At 33m above sea level, the site is awarded with views in all directions. To the west, the site looks over Port Kembla and Warrawong to the escarpment. It captures views of the ocean to the east; and south, the site looks towards Hill 60. With no development on the subject site, views to the ocean are captured from Church Street.

Background

In 2000, the site was bought by Port Kembla Copper (PKC), due to health concerns, and the Public School relocated to Gloucester Boulevard. At that time, the site land was rezoned from 2(b) Medium Density Residential, to 3(a) General Business by the former Wollongong Local Environmental Plan 1990, (Amendment No. 184). The school buildings were heritage listed as being of local heritage significance.

In 2010, the site was rezoned to B4 Mixed Use as part of the introduction of Wollongong Local Environmental Plan 2009 (Attachment 2). This was partially in response to the over-supply of commercial land in Port Kembla (although retail development was still permitted) and to facilitate a mixed use development proposal that involved residential development and artists' studios. A site specific Clause 7.17 Former Port Kembla Public School enabled a limited amount of tourist and visitor accommodation to no more than 10 bedrooms (proposed artist accommodation in the school building).

Under the B4 Mixed Use zoning, a range of residential and commercial uses is permitted with consent. One of the B4 zone objectives is "to integrate suitable business, office, residential, retail and other development in accessible locations, so as to maximise public transport patronage and encourage walking and cycling". Development in the B4 zone also requires ground floor retail, which has limited development potential.

Under Wollongong LEP 2009 the site currently has a maximum floor space ratio of 0.5:1, a maximum building height of 9m and minimum lot size of 1,999m2. The site also retains its heritage listing.

The school building was destroyed by fire in January 2013 along Military Road. The site is currently vacant, although the foundations of the school building remain.

The site is adjacent to a cluster of heritage items along Military Road including:

- Former Port Kembla Fire Station at 59 Military Road;
- St Stephen's Anglican Church of Australia including Rectory and Hall at 99 Military Road; and
- House and shop at 111 Military Road.



The location and local history would also create potential for Aboriginal and non-Aboriginal artefacts on this site.

A few years ago, PKC ceased operation of the Copper Smelter and the company had no further need to retain the land. In 2015, PKC sold the site and it was purchased by the current owner, on whose behalf the request for a Planning Proposal has been lodged.

Context

The site is located to the south of the former Port Kembla Copper (PKC) site (zoned IN3 Heavy Industrial), and to the east of the Port Kembla Town Centre (zoned B2 Local Centre). To the south and east of the site is low density residential development (zoned R2 Low Density Residential). There is a strip of RE2 Private Recreation zoned land separating (buffering) the Residential R2 land along Marne Street, from the Heavy Industry zoned land.

The site is located within approximately eight kilometres of Wollongong City Centre and is accessible to Wollongong by bus (at Military Road frontage), train (850m to station) and private vehicle. In addition, it is located within five minutes' walk of the coastline and the public park at the eastern end of Electrolytic Street (zoned R2 Low Density Residential) and King George V oval to the south. It is less than five minutes' walk from the site to the Port Kembla Town Centre.

Port of Port Kembla

The Port of Port Kembla is State Significant infrastructure. In 2006-2007, Council completed the Port Kembla Land Use Strategy with the intention of it strategically guiding the zoning and planning controls for the Port. The controls evolved into State Environmental Planning Policy (Three Ports) 2013. The aims of this Policy include the protection and efficient development of land at Port Kembla and to ensure that surrounding land is maintained for port-related and industrial uses. Under the Policy, the Port land is zoned IN3 Heavy Industry, and SP1 Special Activities - Port. In 2012 the State Government leased the Port to NSW Ports for 99 years.

The site adjoins the Three Ports SEPP area. Specifically the site is located adjacent to the former Port Kembla Copper (PKC) site which is currently being used for the storage of motor vehicles.

The Illawarra Shoalhaven Regional Plan 2015, objectives include: growing the capacity of the Port of Port Kembla as an international trade gateway – including to protect the port and the freight network from potential encroachment by the expansion of residential areas; creating a robust, diversified economy, including access to high quality jobs; increasing housing density around centres that have access to jobs and transport and are appealing to residents; locating new growth to build the environmental performance of our urban areas and; delivering greater housing choice to suit the changing population needs.

PROPOSAL

The proponent has lodged a Planning Proposal request proposing that the site be rezoned from B4 Mixed Use to R3 Medium Density Residential and RE2 Private Recreation. In conjunction with the rezoning, the Proposal seeks to change the floor space ratio controls from 0.5:1 to 0.75:1, and reduce the minimum lot size from 1,999sqm to 299sqm (within the proposed R3 zoned area). An indicative site development scheme (Concept Plan) illustrating some 110 dwellings (Attachment 3) was provided with the Planning Proposal, comprising:

- Small lot housing fronting Marne Street to the south (1-2 storeys),
- Medium density housing products such as townhouses and terraces (2-3 storeys) through the middle of the site, some with basement parking and some with individual garages at ground level.
- Pedestrian access ways (or laneways) as through-links from Military Road and Reservoir Street.
 Controlled access points for vehicular movements are identified from Marne, Reservoir and Electrolytic Streets to and from the overall site.
- Three storey residential flat buildings at the northern end of the site, closer to nearby commercial and industry land uses.



• A 'green zone' is proposed along the northern boundary (Electrolytic Street) as a buffer from nearby industry land and activities.

The indicative site development scheme shows approximately 110 dwellings and illustrates one scenario of how the future development of this property could be developed in accordance with the proposed new zoning, residential land use and development controls. Future detailed design (post-Planning Proposal) will determine the final form and design of buildings, road layouts and public spaces, and a Development Application lodged and assessed.

The following studies have been submitted by the Proponent in support of the Planning Proposal request:

- Planning Proposal amendment to Wollongong Local Environmental Plan 2009, proposed Rezoning of Land for Residential Purposes and Former Port Kembla Public School Site Lot 1 Military Road Port Kembla (September 2016) MMJ Wollongong;
- Detailed Site Investigation (December 2013) Golder Associates;
- Report On Data Re-assessment For Rezoning (September 2016) Douglas Partners;
- Report On Conceptual Remediation Action Plan (September 2016) Douglas Partners;
- Green and Golden Bell Frog Due Diligence Assessment (May 2015) Biosis; and
- Urban Design Report (June 2016) DWA.

In addition to the above, the Port Kembla Port Corporation's report the Port Kembla Outer Harbour Noise Impact report (2010) has also been considered in the assessment.

ASSESSMENT OF ISSUES

Rezoning / land use determining issues

The site

As noted the site has an area of 2.195ha, is trapezoidal in shape and is gently sloping. The site is orientated south-east to north-west. The site does not contain Endangered Ecological Communities and is not flood prone.

Contamination

A key issue is whether the site is suitable for residential development. The former school closed and was relocated due to its proximity to the former PKC smelter and stack. Advice from the EPA reiterates that Council is responsible to consider contamination issues under SEPP 55 as part of the Planning Proposal request.

Three reports addressing contamination issues were submitted with the rezoning request:

1. Detailed Site Investigation (December 2013) Golder Associates

Golder Associates reviewed previous site investigation studies (1996-2012) and collected and analysed soil samples from 30 locations on site and two locations off-site. Golder also installed four shallow water monitoring wells and sampled groundwater from two existing deep monitoring wells.

Golder Associates found:

- Coal washery reject in one-third of locations;
- Asbestos was identified at seven locations situated in the northern and central portions of the site. One sample had a concentration of non-friable asbestos above the investigation value for residential B and commercial / industrial D land use scenarios;
- The concentrations of chemicals of interest were not greater than the limits of reporting and/or health investigation levels adopted for mixed business and medium density residential use;



- The concentrations of three samples of arsenic, 22 samples of copper and seven samples of zinc exceeded the adopted ecological investigation levels;
- The concentrations of total recoverable hydrocarbons at two sample sites were greater than the residential ecological screening levels;
- The concentration of chemical in groundwater samples were within investigation levels, except:
 - Cooper and zinc, which were greater than adopted marine ecosystem criteria; and
 - Chromium, copper, lead, nickel and zinc, which were greater than adopted freshwater ecosystem criteria.

Golder Associates concluded that the contamination could be managed by on-site retention (eg burial under roads) and implementation of an Environmental Management Plan.

2. Report On Conceptual Remediation Action Plan (December 2015 and revised September 2016) Douglas Partners

The Remediation Action Plan (RAP) sets out the conceptual methodology by which the site could be remediated in an acceptable manner, with minimal environmental impact, to a condition suitable for the proposed medium density residential land use. The report notes that further data assessment following finalisation of the proposed development design may be required. Further, a detailed asbestos investigation is required prior to remediation.

The report states that the objectives of the final remediation and validation programme will be to:

- Render the site compatible for a proposed medium density residential land use;
- Maintain records of the remediation works undertaken and validate the success of the remediation works;
- Mitigate adverse impacts on surrounding land and waterways during the remediation works by the management of dust, water and noise emissions; and
- Maximise the protection of workers involved with remediation and earthworks.

The report reviewed the Golder Associates work and advice prepared by Senversa Pty Ltd "Management Options, Former Port Kembla Public School" (2015). Douglas Partners found that the site can be rendered suitable for the proposed medium density residential development subject to further data assessment following finalisation of the proposed development design, review of the conceptual remediation strategies and subsequent remediation of the identified contamination issues. A detailed asbestos assessment to delineate the actual extent of asbestos impacted material is considered prudent prior to any remediation. However, it is considered that there is sufficient information for the development of conceptual remediation strategies such as excavation for on-site management or off-site disposal, subject to appropriate ongoing management or appropriate waste classification (respectively).

3. Report On Data Re-assessment For Rezoning (September 2016) Douglas Partners

Douglas Partners reassessed the Golder Associates report data to establish the site contamination issues relevant to the proposed rezoning to a mixed residential use (including low to high density residential) and assess if the site can be made suitable for the most sensitive residential land use, being residential with gardens or accessible soil.

Douglas Partners found that the site could be rendered compatible for the proposed low to high density residential land use subject to further investigation, subsequent development of appropriate remediation strategies and subsequent completion of the appropriate remediation and validation in accordance with the finalised Remediation Action Plan. They recommended that the following further investigation be undertaken in order to finalise the remediation strategies;



- Vertical delineation and leachability assessment of the heavy metal impacted soils;
- Further investigation of the localised total recoverable hydrocarbons contamination in order to establish the source, its extent and the potential risk; and
- A detailed asbestos investigation.

Douglas Partners indicated that the further investigation could be undertaken once the land has been rezoned to mixed residential (ie as part of the development application process).

Douglas Partners indicated that potential management strategies for the heavy metal, total recoverable hydrocarbons and asbestos contamination could include off-site disposal, on-site treatment, off-site treatment or on-site containment.

Based on the submitted reports, it is concluded that the site is contaminated, although can be rehabilitated to enable residential development. A site auditor will be required to monitor the development.

Proximity to the Port

Another key issue is the proximity of the site to the Port of Port Kembla. The EPA and NSW Ports are concerned that future residential development on the site may lead to complaints that could limit 24 / 7 operations at the Port. The Port is a key economic driver for the State and region.

There is a question as to whether noise and amenity controls should be located at the source (within the Port) or at the receiver (within the surrounding development), or both. Control measures will be required at both the source and receiver. The proposed 10m green zone / landscape buffer is not considered to be an adequate control measure and further design work is required to ameliorate against Port generating noises. Noise issues are further discussed later in this report.

Proximity of Port Kembla Town Centre

The site is adjacent the southern end of the Port Kembla Town Centre, although separated by Military Road and an IN2 Light Industrial strip. Council's Port Kembla Town Centre studies prepared by GHD (2007) and Pracsys (2010) have suggested that Port Kembla has had an over-supply of retail-zoned land. The creation of additional retail space in the vicinity cannot be justified. The site does not support the Town Centre with its current zoning. Increased residential development in close proximity to the Port Kembla Town Centre will help support businesses within the Town Centre.

Flora and Fauna

The site has been cleared of native vegetation. The site does contain trees that were planted during its life as a Public school. Since the schools' closure, weeds have grown.

Council's preliminary assessment identified the need to assess the potential impacts of the Green and Golden Bell Frog. A Green and Golden Bell Frog assessment was undertaken by Biosis, in May 2015. Biosis found that the property itself has minimal habitat values for the Green and Golden Bell Frog and there should be no limitations for development and that no further assessments are required. However, they recommended among other things, that during future development, a qualified Ecologist should be contacted in the event that a Green and Golden Bell Frog is discovered on site. All safeguards identified by Biosis, can form part of the conditions attaching to a development consent for future development of the site.

Heritage

The site is heritage listed under the Wollongong Local Environmental Plan 2009. Although the former school building burnt down in 2013, potential for both Aboriginal and non-aboriginal archaeology remains on-site. In this regard, it is proposed to retain the heritage listing of the site as part of the Planning Proposal. The site is also a prominent location with potential to reflect its past social significance as a school. In relation to the site's heritage status it is considered that heritage interpretation could be utilised to reflect the historical significance of the site. A Heritage Interpretation Plan can be undertaken as part of the required studies should the Planning Proposal proceed past a Gateway determination.



Preliminary Heritage assessments for potential archaeology both Aboriginal and non-indigenous should also be prepared as part of the Gateway requirements.

The site is adjacent to three other heritage items, St Stephen's Anglican Church, former Fire Station and a dwelling house / shop on the corner of Third Avenue / Military Road.

The heritage value of the site and its context, sitting adjacent to a number of heritage items should inform future design. This can be detailed in a site specific DCP should the Planning Proposal proceed past a Gateway determination.

Noise

A noise or acoustic report was not submitted as part of the rezoning request.

In 2010 the Port Kembla Port Corporation (PKPC) prepared a noise impact study examining the impact of noise and vibration generated from the proposed Outer Harbour Development. The study did not consider the impacts from the Port on the site, but did consider the impacts on 2 Reservoir Street, which is immediately opposite the north-east corner of the subject site.

That study suggests that the noise damping provisions on the Outer Harbour land should be best practice and equivalent to those at the Port Waratah Steelworks (Hunter River, Newcastle). It indicates that there is some acoustic impact on the subject site, but that:

- The noise damping impact of the South Yard is significant;
- "PKPC's commitment to use acoustically considerate equipment where possible and to consider the
 acoustic impact of operations at detailed design stage, is likely to result in lower noise levels at
 receivers than those predicted in this assessment". PKPC will consider operational controls and
 additional mitigation where appropriate to further reduce the noise impact of operations; and
- "If the number and type of plant involved in construction varies significantly from that proposed, it is recommended that additional noise assessment be carried out...to gauge the likely impact at nearby receivers".

Similarly, it is anticipated that an acoustic report will accompany any development application for the development of the adjacent Port Kembla Copper (PKC) site. If required, noise buffer and controls may be required to be constructed on PKC land, to mitigate impact on the land to the south.

It is also appropriate for noise attenuation measures to be required on the subject site, to mitigate the impact on future residents. The proposed 10m wide strip of RE2 Private Recreation land along the north-eastern site does not seem likely to achieve a significant improvement in noise and amenity. Noise attenuation will need to be achieved through building design and materials.

If the proposal is supported, it is recommended that an acoustic report be required as part of the Gateway determination and relevant design strategies to ameliorate against noise be integrated into a site specific DCP.

Proposed future use

The following table summarises potential broad zoning options, and their merits:

Zoning option	Advantages	Disadvantages
Rural	Gentle slopes.	 Contamination / cost of remediation; Uneconomic use of land.
Residential	 Additional housing in close proximity to Port Kembla Town Centre; 850m to Port Kembla Rail Station; Large enough site, to provide a mix of housing products and densities; Gentle slopes; 	Adjacent the Port – potential amenity impacts.



Zoning option	Advantages	Disadvantages
	Current B4 zoning permits residential development (with ground floor retail).	
Business	Current B4 zoning permits retail;Gentle slopes.	Port Kembla has an over-supply of business zoned land. Retail development would further erode the viability of the Town Centre.
Industrial	 IN3 zoned land is located to the north (PKC site); IN2 zoned land is located to the west on the other side of Military Road; May act as a buffer between the Port and existing residential development; Lower remediation costs; Gentle slopes. 	 The site adjoins residential development to the west (part), south and east (part); The community is unlikely to support Industrial development encroaching into a residential area.
Open Space	 Provides a buffer to the Port; Dimensions large enough to support recreation; North-south orientation; Site not developed for residential or commercial purposes; Lower remediation costs. 	 Uneconomic use of land; Site unlikely to be purchased by Council for public open space.
Environmental Protection	 Site not developed; Provides a buffer to the Port; Lower remediation costs. 	 No Endangered Ecological Communities or other attributes that warrant environmental protection zoning; Uneconomic use of land.

It is recommended that Council support the commencement of the Planning Proposal process to rezone the site to enable residential development. The form of residential development is discussed in the following section of the report.

In the vicinity of the subject site, there is increasing evidence of significant improvement in the quality of the housing stock; a new dwelling has been constructed immediately adjacent the site in Marne Street and there are large dwellings at the eastern end of Electrolytic Street.

Development / design issues:

Concept Plan

The proponent submitted an Urban Design Report which outlines the site's context, provides analysis of the site, and presents one site concept design (as detailed earlier).

It is considered that the concept design has a number of matters which require further consideration:

- Only presents one design massing without presenting design principles or relevant design criteria for high quality outcomes for the site;
- Should the site be developed as a whole or a series of streets;
- Building Height options;
- An adequate buffer to the Port;
- Density and design options low, medium or high;



- Lack of character direction;
- Doesn't present information to explain building massing or Gross Floor Area calculations and how these relate to floor space ratio;
- Doesn't look at broader connections / open space, key crossing needs etc;
- Consideration of public space / private;
- Street grid alignment;
- Doesn't respond to the local housing market or economics, including housing affordability and adaptability.

It is considered that further urban design work including scenario modelling and testing is required to guide the future built form housing mix and required planning controls. It is proposed that an Urban Design Review process be undertaken involving the owner and their consultants, Council's Design Review Panel, NSW Ports, the NSW Department of Planning and Environment, and a representative of the Port Kembla Chamber of Commerce.

Wollongong LEP 2009 (Clause 7.18) allows for the designation of certain sites as "Key Sites". These are sites which are of their nature reasonably large and have the potential to revitalise town centres and provide both significant economic or social return and significant public domain benefit. The LEP clause provides that they can only be developed if they deliver the highest standard of Architectural and Urban Design. If Council identifies a site which has the qualities to become a Key Site the site can attract development bonuses and any development application in relation to it, must be referred to Council's Design Review Panel. It should be noted that, while the proponent does not specifically refer to the potential of the subject site to be considered a "Key Site", the proposal seeks the increase of both the permissible floor space and the permissible building height over the site.

The proposal was not accompanied by an economics' report which consider Port Kembla's housing supply and demand. Council's Community Profile indicates that Port Kembla has a population of 5,234 persons, who occupy 2,139 dwellings the majority of which are single dwelling houses (74.8%). Port Kembla has a SEIFA Index of Disadvantage of 872.4 which is the fifth most disadvantaged community in the LGA. This is a combination of a higher unemployment rate (11.2%), lower average incomes, lower educational attainment and more workers in lower skilled jobs.

It is important that Council considers the proposed built form and housing mix as part of the proposal and how it may benefit Port Kembla. There may be opportunity to consider increasing the floor space ratio and height controls where there is a community benefit of providing some low income or social housing within the development. This could be achieved through inclusionary zoning, a Planning Agreement or a specific provision in the LEP. It is proposed that this issue be considered as part of the Urban Design Review.

The site is relatively large, sits on the highest point of the locality, with good visual exposure from most directions and lies in close proximity to the Port Kembla Town Centre. In addition, it has potential to integrate with both Council's Port Kembla 2505 Study and the Port Kembla Town Centre Façade Program. The 2505 Study will explore such issues as: key links and connections across the suburb, opportunities for residential growth and views and vistas, while the objective of the Façade Program is to encourage more visitation and engagement in the town centre through the creation of lively interesting local streets.

Traffic Issues

The site is located on Military Road and is surrounded by roads.

A Traffic Study was not submitted with the Planning Proposal request and as the site has the potential to qualify as a "Key Site", it is considered that a traffic study can be undertaken post Gateway determination, prior to exhibition of the proposal.

The Urban Design Review and Traffic Study should also consider whether the existing road network should be extended into the site (eg extend Church Street), whether Electrolytic Street should be



widened, the appropriate access points as well as the effect of the increased development on the surrounding road network.

Any future Development Application for development of the subject site would need to be accompanied by detailed assessment of traffic impacts, car parking, site servicing / manoeuvring and waste collection.

Potential for Open Space/Recreational linkages

Between the Metal Manufacturers industrial site and the current Port Kembla Public School there is a strip of land zoned RE2 Private Recreation which both acts as a buffer between the heavy industry land and the R2 Low Density Residential land and provides a pedestrian and visual link between the coastline and the middle-western end of Electrolytic Street. The proposed RE2 Private Recreation zoned land proposed for the northern boundary of the subject site, has the potential to expand the existing recreational buffer strip, however, a wider buffer may be required.

Servicing

The site has been previously and will be able to be serviced by water, sewer, electricity and telecommunications, although some augmentation may be required to cater for the higher demand.

The site will be required to manage increased storm water runoff through on-site detention.

CONSULTATION AND COMMUNICATION

To assist Council's assessment preliminary consultation occurred with the NSW EPA and NSW Ports, as key issues are potential contamination and matters of residential amenity given the proximity to the Port.

If the Planning Proposal request is supported, and a Gateway determination issued, community consultation will occur.

The EPA

The EPA submission acknowledges that there is currently no specific use planned for the adjoining PKC site, but that Ports and intermodal terminals require protection from urban encroachment and that new developments should be planned to avoid land use conflicts up front through spatial separation. The EPA raised concern that increasing residential densities at the site as proposed may be inconsistent with the strategic planning for this location.

The EPA notes Council's responsibilities for a land contamination assessment to be undertaken in accordance with SEPP 55.

Comment: As noted above, the Planning Proposal request was accompanied by a report on Conceptual Remediation Action Plan which found that the site can be "rendered compatible for the proposed residential development subject to detailed asbestos delineation, finalisation of the remedial strategy and appropriate remediation in accordance with the finalised strategy".

There are a range of existing residential dwellings with the same proximity to the Port as the subject site. Through appropriate site layout and building design and materials, appropriate measures can be put in place to alleviate the potential noise generated by the adjoining Port lands.

On this basis and in relation to the above study findings, it is considered acceptable and appropriate to proceed to Gateway determination of the proposal.

NSW Ports

The NSW Ports submission drew attention to the objectives of the IN3 Heavy Industry zone, as outlined in the Three Ports SEPP, principally: to provide areas for those industries that need to be separated from other land uses and; to minimise any adverse effect of heavy industry on other land uses. NSW Ports suggest that freight and logistics activities are likely to impact on noise levels and the general amenity of the surrounding areas to some extent.

The acoustic study commissioned by the (former) Port Kembla Port Corporation for the Outer Harbour proposal, confirmed that noise impacts would occur, but concluded that these did not fall outside



acceptable exceedance levels, that the study was likely conservative and in any event, that noise levels could be managed with appropriate barriers constructed as necessary – and within the PKC land.

NSW Ports suggested that an area zoned IN2 Light Industry, would provide a more appropriate buffer between port-related industry and residents (than the narrow RE2 Private Recreation open space buffer indicated on the request for Planning Proposal concept drawings) indicating that the Proponent had not undertaken any studies to assess the potential impact of future development (of the PKC land) on the site.

NSW Ports also suggest that the proposal contravenes the priorities established in the Illawarra-Shoalhaven Regional Plan.

Comment: The site adjoins, but is not within the Three Ports SEPP area. The Three Ports SEPP was proposed partially to prevent inappropriate development from encroaching into the Port area, to "ring fence" the Port. The Three Ports SEPP does not apply beyond the Port. It is agreed that future development within the Three Ports area may impact on the amenity of the surrounding area, and that the operations of the Port should not be limited by the surrounding development. For example, the Port operates 24 / 7 and a night curfew, similar to Sydney airport, would restrict its operations. Noise and amenity controls should be located at the source (within the Port) and at the receiver (within the surrounding development). The proposed Urban Design Review process includes a representative of NSW Ports to enable their concerns to be considered in the design outcome.

PLANNING AND POLICY IMPACT

Illawarra-Shoalhaven Regional Plan 2015

The Illawarra Shoalhaven Regional Plan 2015, contains objectives including growing the capacity of the Port of Port Kembla as an international trade gateway. The Regional Plan also includes objectives: creating a robust, diversified economy, including access to high quality jobs; increasing housing density around centres that have access to jobs and transport and are appealing to residents; locating new growth to build the environmental performance of our urban areas and; delivering greater housing choice to suit the changing population needs.

The Regional Plan invites development which: increases housing density around centres that have access to jobs and transport and are appealing to residents; locates new growth to build the environmental performance of our urban areas and; delivers greater housing choice to suit the changing population needs.

The physical evidence of new housing adjacent to the subject site indicates that new residents are now establishing or moving into, the immediate area and are building new homes. This could be because the area has proximity and easy access to both Wollongong City Centre and the coastline. Increasing the number of residents adjacent to a declining local shopping centre, has the potential to allow it to regain lost economic momentum and thereby, to offer lost and new services. New spending could have the effect of assisting shop owners in the maintenance of buildings, which serve an important heritage precinct.

Proximity to Port Kembla train station is appropriate for residential development.

Wollongong Housing Study (2005)

The Wollongong Housing Study (2005) found:

- West Dapto was the only area suitable for greenfield residential development;
- While Wollongong had an oversupply of low density housing, there were 40% too few medium density dwellings in the local government area;
- Demand for affordable housing was increasing; and
- In excess of 32,000 dwellings were required by 2031, with 31% of those to be townhouses and 19% to be medium / high density.



Wollongong Retail Centre Study (2004)

The Wollongong Retail Centre Study (2004) study confirmed that it is in the south-west corridor that much of the potential for new residential and employment growth is concentrated ie west of the highway at West Dapto and Kembla Grange. However, the study also found that the new container terminal at Port Kembla is expected to generate up to fifteen hundred jobs.

In relation to Port Kembla Town Centre, it found that 55% of the retail floor space was empty and that the centre had at best, "Local Centre" status. The study suggested that the future role of Port Kembla Shopping Centre was to meet the limited needs for convenience shopping and entertainment.

Council has also carried out studies into the revitalisation of Wentworth Street, Port Kembla as a main street. These have found that there is currently insufficient demand to support the current town centre.

Rezoning the subject site from mixed use to residential is therefore appropriate in this context, as it is not required for the future expansions of the town centre.

Community Strategic Plan

This report contributes to the delivery of Wollongong 2022 goals "We are a healthy community in a liveable city". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
5.1.5 The long term needs of the community, including our people and our places, are effectively planned for	5.1.5 Continue to undertake social, land use and environmental planning activities that assist in service planning	Assess rezoning submissions and progress supported Planning Proposals

FINANCIAL IMPLICATIONS

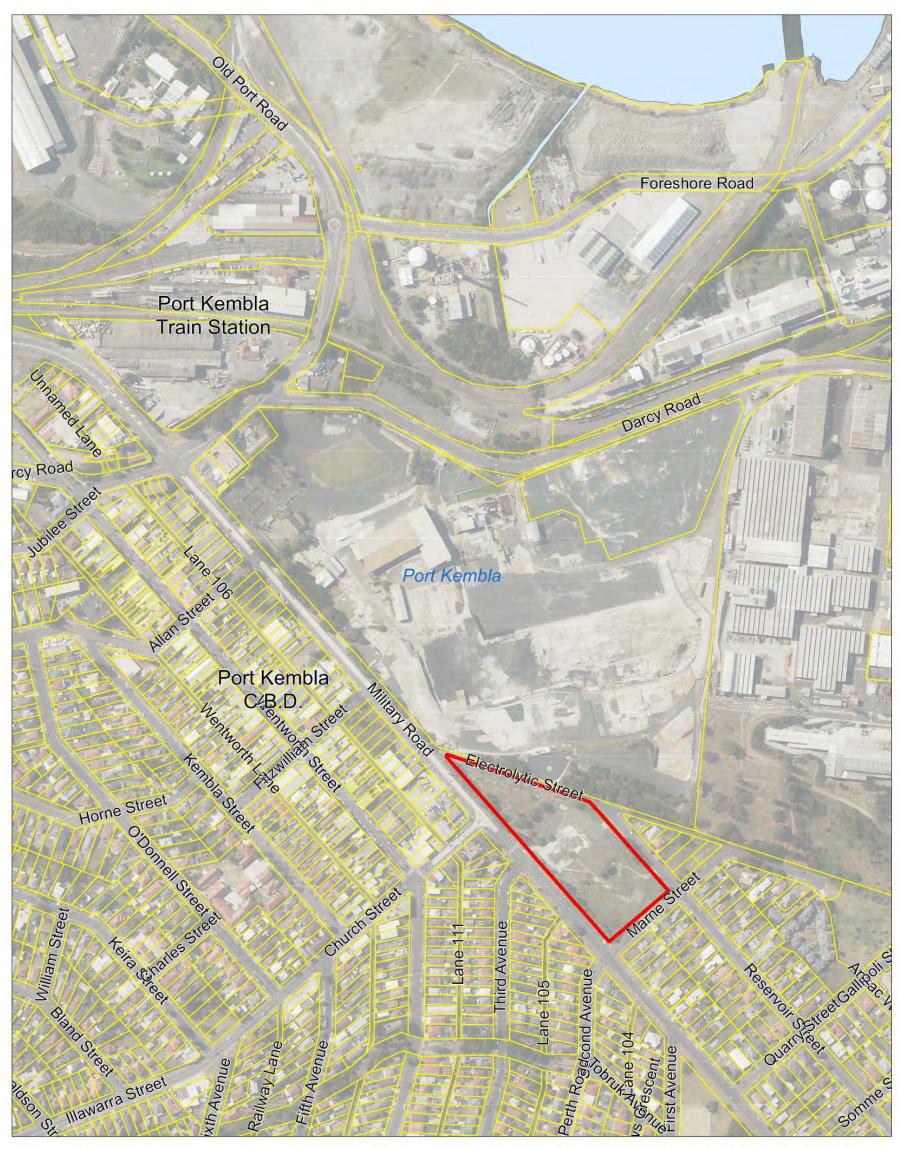
There are no financial implications arising from this Council report.

CONCLUSION

The draft Planning Proposal request has the potential to add to the residential housing mix within the suburb and assist in providing local economic demand within the Wentworth Street catchment. It is considered that additional structures and inclusion of the site as a "Key Site" can be undertaken post 'Gateway' should Council resolve to proceed with a draft Planning Proposal.

It is recommended that Council proceed with a draft Planning Proposal for this site, including the addition of the site as a "Key Site" in Clause 7.18 and the Key Sites Map and deleting Clause 7.17 Former Port Kembla Public School.



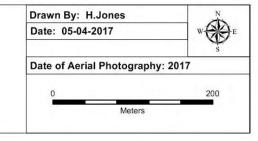


LUP Ref: Military Rd Port Kembla Location Plan.mxd

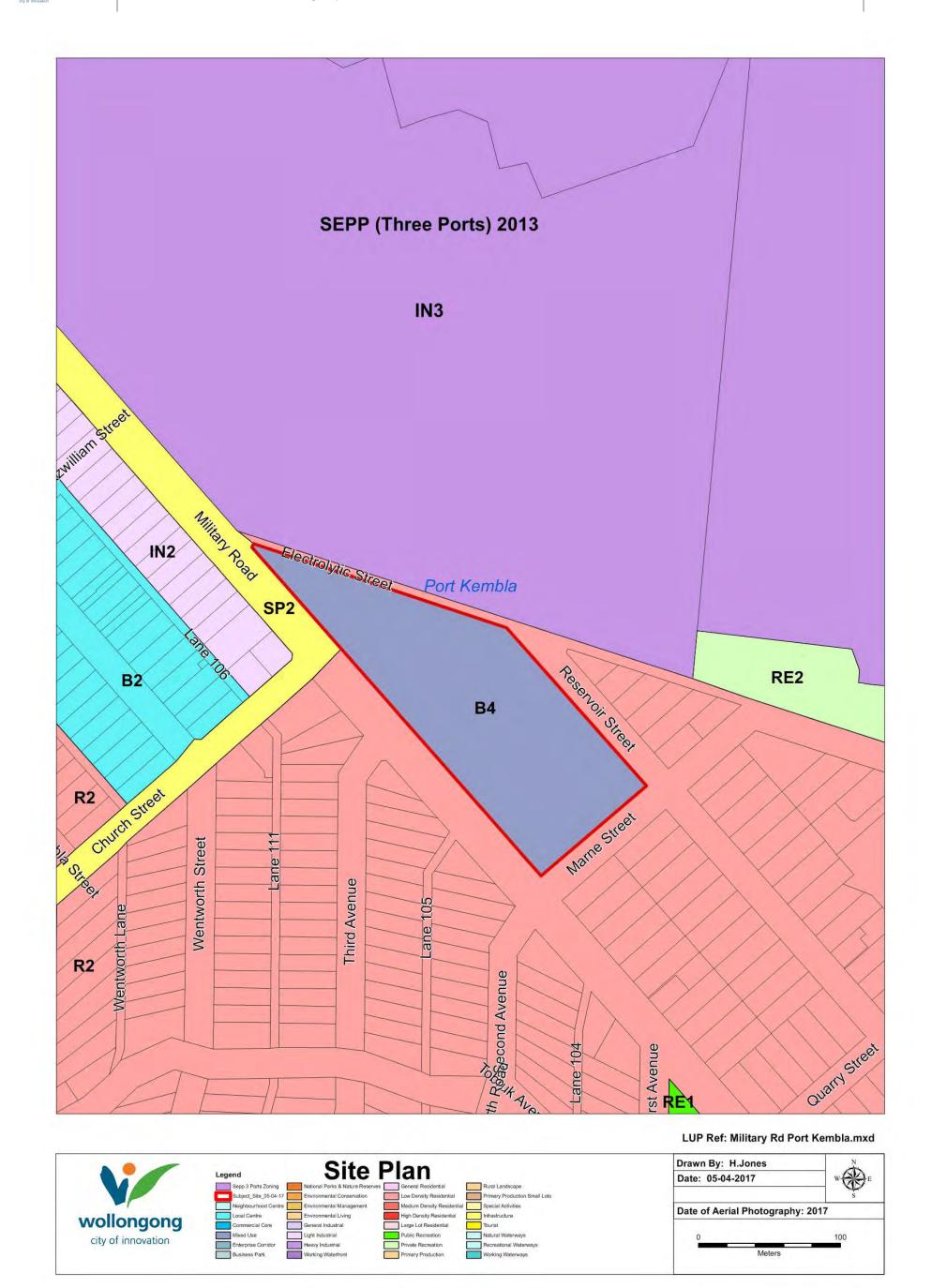


Location Plan

Legend
Subject_Site_05-04-17









ATTACHMENT 3 - Submitted concept plan

Item 3 - Attachment 3 - Submitted Concept Plan

Proposed Site Development - 3d RESIDENTIAL FLAT ENLINA 2 STOREYS RESIDENTIAL FLAT ENLINA 2 STOREYS RESIDENTIAL FLAT ENLINA 2 STOREYS RESIDENTIAL FLAT ENLINA 3 STOREYS RESIDENTIAL FLAT ENLINA 3 STOREYS





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ITEM 4

DRAFT PLANNING PROPOSAL: WESTS ILLAWARRA LEAGUES CLUB AND SURROUNDING SITES, UNANDERRA

This report considers a draft Planning Proposal request on behalf of Wests Illawarra Leagues Club for 40 allotments located on Central Road, Hargreaves Street, Blackman Parade, Maynes Parade and Cummins Street, Unanderra. Parts of Council's road reserve and laneways are also considered.

The subject land is divided into three sites. Site 1 contains the Wests Illawarra Leagues Club and car park where an increase to the permissible floor space ratio from 0.5:1 to 1.5:1 and maximum building height from 11m to 15m is proposed. The site is zoned SP3 – Tourist. An additional permitted use of Seniors Housing is proposed. It is recommended that this part of the request be progressed to exhibition, excluding the Seniors Housing additional use.

Sites 2 and 3 relate to 21 residential lots to the west and south of the club site and seeks the rezoning from R2 Low Density Residential to R3 Medium Density Residential and allow for 'Tourist and Visitor Accommodation' as an additional permitted use via Schedule 1 of Wollongong LEP 2009. It is recommended that this part of the rezoning request not be supported due to flood constraints.

This matter was initially reported to Council on 21 November 2016, where Council resolved "This item be deferred to allow staff to consider additional flood study information as provided by the applicant."

This report presents the preliminary assessment of the draft Planning Proposal request and the additional flood information. It is recommended that Council resolve to submit a draft Planning Proposal to the NSW Department of Planning and Environment seeking a Gateway determination for proposed amendments on the Wests Illawarra Leagues Club Site (Site 1) only.

On 15 June 2017, the applicant on behalf of Wests Illawarra Leagues Club advised that the Club did not wish to pursue the rezoning of Sites 2 and 3 at this time.

RECOMMENDATION

- A draft Planning Proposal be submitted to the NSW Department of Planning and Environment for the Wests Illawarra Leagues Club Site (Site 1), 19 lots on Central Road, Maynes Parade and Hargreaves Street, Unanderra seeking a Gateway determination to amend the Wollongong Local Environmental Plan 2009 Height of Buildings and Floor Space Ratio Maps to allow for a maximum building height of 15m and Floor Space Ratio of 1.5:1, respectively.
- 2 Following the Gateway determination, the draft Planning Proposal be exhibited for 28 days.
- 3 The NSW Department of Planning and Environment be requested to issue authority to the General Manager to exercise plan making delegations in accordance with Council's resolution of 26 November 2012 noting that the draft Planning Proposal includes roads and lanes under Council control.
- 4 The proposed rezoning of Sites 2 and 3 not be supported and the current R2 Low Density Residential zone, 9m Height of Buildings and 0.5:1 Floor Space Ratio development standards be retained.
- The proposed additional permitted uses of Seniors Housing on Site 1 and Tourist and Visitor Accommodation on Sites 2 and 3, in Schedule 1 of Wollongong Local Environmental Plan not be supported.

REPORT AUTHORISATIONS

Report of: Renee Campbell, Manager Environmental Strategy and Planning

Authorised by: Andrew Carfield, Director Planning and Environment - Future City and Neighbourhoods

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ATTACHMENTS

- 1 Site Locality Map and Current Zoning.
- 2 Affected Properties Table.
- 3 Proposed Floor Space Ratio and Height of Buildings Map.
- 4 Wests Illawarra Leagues Master Plan.
- 5 Flood Hazard

BACKGROUND

In April 2014 a draft Planning Proposal request was submitted by TCW Consulting Pty Ltd on behalf of the Wests Illawarra Leagues Club for 40 allotments and parts of Council's road reserve located on Central Road, Hargreaves Street, Blackman Parade, Maynes Parade and Cummins Street, Unanderra. The site comprises a total area of approximately 4 hectares and is currently zoned SP3 Tourist and R2 Low Density Residential. The site is bounded by RE1 Public Recreation to the east, R3 Medium Density Residential to the south and R2 Low Density Residential to the north and west (Attachment 1).

The affected Lot and DP and property addresses are included at Attachment 2 to this report. For ease of reference, the subject allotments have been separated into three 'sites' as discussed throughout this report.

Figure 1 below demonstrates the area of the three sites.



Figure 1: Sites 1, 2 and 3

SITE 1 WESTS ILLAWARRA LEAGUES CLUB

Wests Illawarra Leagues Club (the Club) is located approximately 100m from the defined Unanderra Town Centre. Site 1 (the Club site) is comprised of 19 allotments, three laneways and parts of Council's road reserve.

Site 1 covers an area of approximately 2.4 hectares and is currently zoned SP3 – Tourist. The Club site has a maximum permitted building height of 11m and floor space ratio of 0.5:1.

Site 1 is bounded by Unanderra Park to the East, St. Pius X Catholic School to the west, and R2 Low Density Residential development to the north and immediate south.

Development on Site 1 is currently comprised of the Wests Illawarra Leagues Club building on the northern part of the site, and the Club car park on the southern part of the site, the Unanderra Fire Station and a vacant site to the north east. An unnamed laneway (Lane 97 on the attached maps) connecting Maynes Parade and Central Road separates the vacant site and Fire Station from the Club site proper.

Land ownership within Site 1 is comprised of West Illawarra Leagues Club, the NSW Fire and Rescue, three laneways and parts of the road reserve owned by Wollongong City Council. Negotiations between the Club and Council with regard to the closure and sale of these portions of road reserve have been ongoing. The applicant has advised that negotiations with regard to the possible sale of the Fire Station site to the Club have commenced with the NSW Fire and Rescue.

Wests Illawarra Leagues Club has lodged numerous applications that relate to the site as a Registered Club. Most recently, DA-2014/272 was approved on 30 May 2014 for alterations to an outdoor gaming room. Currently the Floor Space Ratio of approved buildings on the site is approximately 0.46:1.

SITE 2

Site 2 is located to the west of the club site, between Tresnan and Hargreaves Streets, Blackman Parade and a multi dwelling housing complex. Site 2 covers an area of approximately 1.1 hectares and is currently zoned R2 Low Density Residential. The site has a maximum permitted building height of 9m and a maximum floor space ratio of 0.5:1.

Site 2 is bounded by Hargraves Street and the Club site to the east, St. Pius X Catholic School and single residential dwellings to the north, multi dwelling housing to the south west and single dwellings to the immediate south.

The site is comprised of 15 allotments with mixed ownership. The eastern most three allotments fronting Hargreaves Street are owned by Wests Illawarra Leagues Club. These sites previously contained a restaurant and associated car park which have been demolished. Development consent was granted in 2007 for the demolition of the existing structures and construction of a Fire Station on these sites. The demolition works associated with this application have been undertaken; however no Construction Certificate has been issued for the construction works.

The NSW Land and Housing Corporation own four single residential dwellings within Site 2. The remaining sites are in private ownership and contain single residential dwellings. Council owns a laneway connecting Tresnan Street and Blackman Parade which is owned by Council and identified as Community Land, and contains a covered drain.

Development history of Site 2, with the exception of the three eastern most lots, relate to residential building work only.

SITE 3

Site 3 is located to the south of the Club site and fronts Blackman Parade. Site 3 has an area of approximately 0.5 hectares and is currently zoned R2 Low Density Residential. The site has a maximum permitted building height of 9m and a maximum floor space ratio of 0.5:1.

Site 3 adjoins R3 Medium Density Residential land to the south west and south east, Site 2 and the Wests Illawarra Leagues Club site (Site 1) to the north.



The site is comprised of six allotments, four of which are in private ownership and two of which are owned by Council. The Council owned land within this site are identified as Community Land containing drainage infrastructure (open channel) and part of the Blackman Parade/Hargreaves Street roundabout infrastructure.

Development history within Site 3 generally relates to residential building works including garages, fences and tree removals and pruning. Consent was granted in 1994 for the construction of a dual occupancy at 1 Blackman Parade.

Planning Control History

Under Wollongong LEP 1990, Site 1 was zoned 3(d) Commercial Services and Sites 2 and 3 were zoned 2(b) Medium Density Residential with a floor space ratio of 0.5:1

Sites 2 and 3 were also part of the Unanderra Urban Consolidation Area where the floor space ratio was able to be increased to 0.55:1 for town house and villa developments that satisfied certain criteria.

As part of the draft Wollongong LEP 2009, Site 1 was proposed to be rezoned to SP3 Tourist to reflect the Club uses and Sites 2 and 3 were proposed to be rezoned to R3 Medium Density Residential with a floor space ratio of 0.75:1.

Following the exhibition of the draft Wollongong LEP 2009, the flooding constraints of all urban consolidation precincts was reviewed and land within the medium and high flood hazard areas was zoned R2 Low Density Residential with a floor space ratio of 0.5:1. The intent was to not intensify residential development in flood prone areas that would increase the number of residents at risk, property damage and insurance claims.

PROPOSAL

The draft Planning Proposal request submitted to Council relates to 40 allotments located on Central Road, Hargreaves Street, Blackman Parade, Maynes Parade and Cummins Street, Unanderra. Parts of Councils road reserve and laneways are also considered. The affected Lot and DP and property addresses are included in Attachment 2 to this report.

As noted, the subject allotments have been separated into three 'sites' as described above.

This draft Planning Proposal request seeks to amend the Wollongong Local Environmental Plan 2009 as follows:

Site 1 - Wests Illawarra Leagues Club:

- Amend Wollongong LEP 2009 Height of Buildings Map to increase the maximum permitted height from 11m to 15m.
- Amend Wollongong LEP 2009 Floor Space Ratio Map to increase the maximum permitted Floor Space Ratio from 0.5:1 to 1.5:1.
- Amend Schedule 1 of the Wollongong LEP 2009 to include 'Seniors Housing' as an additional permitted use.

Sites 2 and 3:

- Rezone from R2 Low Density Residential to R3 Medium Density Residential, resulting in amendments to the Wollongong LEP 2009 permitted land uses and increases to the Height of Buildings Map from 9m to 13m and Floor Space Ratio Map from 0.5:1 to 0.75:1.
- Amend Schedule 1 of Wollongong LEP 2009 to include 'Tourist and Visitor Accommodation' as an additional permitted use.

The key aim of the draft Planning Proposal request is to facilitate future development by the Wests Illawarra Leagues Club with the intention of improving the connection of the Club site to the Unanderra Town Centre, facilitate higher density development in close proximity to the Unanderra Town Centre and



provide for opportunities for tourism related development which could assist in supporting activities outside of the Unanderra area, including the Nan Tien Temple and Illawarra Turf Club.

At present, the Club development on Site 1 has almost reached the maximum permitted Floor Space Ratio (FSR of 0.5:1) and therefore further development may not be permitted unless a major renovation is approved, or Council supports a variation to the maximum permitted floor space ratio to the site via a submission addressing clause 4.6 of Wollongong LEP 2009, or the Club increases its site area. Alternatively, Council could amend the floor space ratio to increase development potential. The maximum height of 11m has been reached by the existing building.

A masterplan for the Club site has been prepared and submitted to Council (Attachment 4). The Masterplan indicates a concept built form and architectural design from key viewpoints in the adjoining streets. The masterplan does not consider Sites 2 or 3, and does not include a demonstration of where seniors housing could be located on Site 1, nor its relationship with the primary use of the site as a Registered Club.

Indicative shadow diagrams for summer and winter (assumed to be January 21 and June 21) have been submitted demonstrating the expected impact of the increase in building height to 15m in the location of the existing building only. The proponent acknowledges that the increase in height has the potential to deliver visual and overshadowing impacts on surrounding properties, however indicates that these impacts can be assessed with the submission of a future development application.

KEY ISSUES FOR CONSIDERATION

Flooding

The Allan's Creek Flood Study and Floodplain Risk Management Plan applicable to the subject sites were completed by consultants for Council in September 2008.

Several properties that form part of this draft Planning Proposal are identified as flood hazard affected. The hazard mapping identifies properties as being located within uncategorised, medium and high flood precinct risk areas (Attachment 5).

At present, Wollongong Development Control Plan (DCP) 2009, Appendix C of Chapter E13 identifies prescriptive standards for floodplains. Controls for the Allan's Creek Flood Study are provided at Schedule 4. In this appendix, 'essential community services', within which 'seniors housing' would be defined, is considered to be an unsuitable land use in all flood risk precincts. Residential and tourism related development are identified as potential land uses, subject to satisfying several clauses with regard to floor levels, building components and methods, structural soundness, flood affectation, evacuation and management and design.

The draft Planning Proposal requests amendments to the Wollongong LEP 2009 that would intensify permissible development. This is particularly the case for Sites 2 and 3 that are requested to be rezoned from R2 Low Density Residential to R3 Medium Density Residential, with associated increases in floor space ratio and height. Accordingly, Council needs to be satisfied that the land is capable of the intensification.

Following an initial assessment of the Planning Proposal in March 2015, a report was requested from the applicant to demonstrate that intensification of development within the floodplain was possible. The submitted report suggested that there are perceived flaws within the Allan's Creek Catchment Study and therefore the extent of flooding and hazard categories are likely to be different than currently mapped.

Council requested a flood study be provided to support this position.

A Flood Study was provided on 27 June 2016 by the proponent. This Study focussed on the Western Suburbs Leagues Club site but did not address the potential development on Sites 2 and 3.

Council at its meeting of 21 November 2016 considered a report on the Planning Proposal and resolved to defer the report to allow consideration of further flood study information to be provided by the applicant, particularly for sites 2 and 3. Additional flood study information was provided by the proponent on 3 February 2017. Council's Stormwater Engineers have reviewed the additional information, and have advised that the latest information does not satisfactorily address flood impacts from post-



development conditions; flood storage related impacts and may not reflect the likely development impacts on the sites.

The flood modelling provided by the proponent indicates increased flooding over existing dwellings in post-development modelling. There is concern that the proposal for increased residential development will not be satisfactory as it would potentially increase flood risk impacts on both the subject sites and on other properties. As Sites 2 and 3 are subject to multiple ownership this creates further complexities when redeveloping within a flood affected area as filling within one property to raise development above flood levels is likely to result in additional flood impacts on adjoining land. While the land remains in fragmented ownership it is difficult for a holistic response.

Council has scheduled commencement of a flood study for the Allan's Creek catchment in the 2017-2018 financial year. This study is likely to be completed in the 2018-2019 financial year. Completion of this study will better inform decisions on redevelopment for residential uses within this flood affected precinct.

On the basis of the current documents supplied with the draft Planning Proposal, there is adequate information to support the proposal for Site 1 from a flood perspective. However, there is inadequate information to support the proposal for Sites 2 and 3 in terms of flood hazard considerations. Prior to any changes in land use intensity within Sites 2 and 3, the management of this constraint needs to be better understood.

Consistency with Unanderra Town Centre Masterplan

Council adopted the Unanderra Town Centre Masterplan at its meeting on 22 July 2013. The Unanderra Town Centre Master Plan and Implementation Strategy provide a strategic framework for Council, the community and investors, to respond to the opportunities of revitalising the Unanderra Town Centre.

The key strategic outcomes of the Masterplan were the following:

- Strengthen the community 'heart' around the Country Grocer area;
- Establish a central spine;
- Connect the Town Centre to Unanderra Railway Station;
- Reinforce the north-south spine to connect the retail offerings in the north with the community facilities and public recreation areas to the south;
- Extend the spine and connect the Environment Charcoal Creek and the Public Library and Community Centre to the south; and
- Define the Town Centre.



The Unanderra Town Centre is defined by the Masterplan as demonstrated by Figure 2 below.

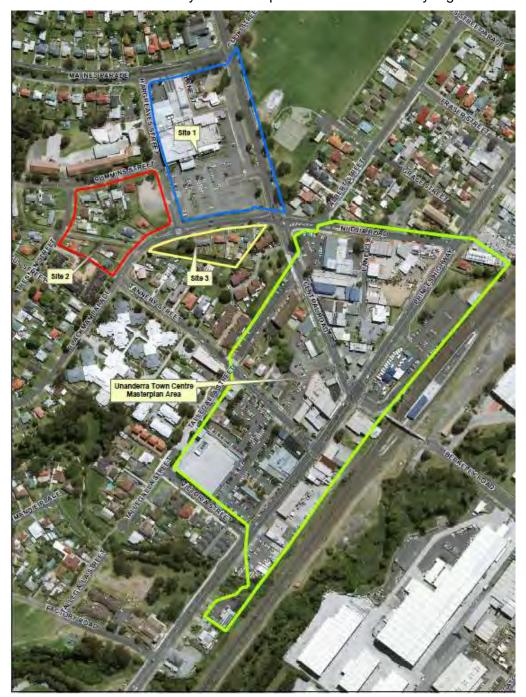


Figure 2: Unanderra Town Centre Masterplan boundaries

The proposal for higher density residential development and additional seniors housing would support the operation of the town centre. While the Masterplan submitted with the Planning Proposal for the Wests Illawarra Leagues Club site does not provide a clear demonstration of the relationship of the redevelopment of the Club site with the town centre masterplan, the photomontages provided do indicate works along the Central Road frontage which could provide for a visual connection with the northern extent of the town centre area. This link and the connection of the site could be further considered as part of a future development application process.



Traffic

The draft Planning Proposal proposes a significant increase in height and floor space ratio for the Wests Illawarra Leagues Club and the rezoning of Low Density Residential land to the south and west to R3 Medium Density Residential. This has the potential to result in increased traffic flows in the area.

A Traffic Impact Assessment (TIA) formed part of the draft Planning Proposal request submission. The report surveyed surrounding intersection performances and considers the expected traffic generation of potential future uses based on the requested changes.

Council staff have reviewed the submitted documentation and have no objection to the progression of the proposal in principle from a traffic perspective.

The site is also located in close proximity to the Princes Highway, a classified road. The NSW Roads and Maritime Service (RMS) were notified of the proposal. A response provided to Council on 27 February 2015 states that the RMS did not support the proposal in its current form. Additional information was requested in relation to the submitted Traffic analysis, notations within the submitted TIA regarding signalisation of intersections, trip generation rates, percentage splits and the inclusion of residential accommodation (Seniors Housing) as an option for Site 1. Supplementary traffic advice was provided in response to the RMS comments, and an additional referral undertaken.

RMS provided a further response noting that the traffic analysis indicates that there are already long delays for the right turn out of the Nudjia Road (Level of Service F) and that these delays are predicted to lengthen (should future development facilitated with this planning proposal proceed). RMS undertook a crash analysis of the junction and identified that there is a crash history at the junction.

The Princes Highway at this location is a regional classified road, and it is a matter for Council to monitor and manage the ongoing performance of the Princes Highway and Nudjia Road. The traffic impacts are best assessed when a development application is lodged, when specific design information and potential traffic generation can be assessed. Council's Traffic Section agree any impacts can be managed as part of the development application process.

Visual Assessment

It is acknowledged that due to the relatively flat topography of the site, the proposed rezoning will not result in development that would be visually prominent within the landscape from a distance. No clearing of vegetation/trees is envisaged by the proponent.

The potential future development on the sites may have an impact on the view corridor from the Unanderra Town Centre to the escarpment. However, this is considered unlikely and able to be reasonably managed via design within a future development application.

Satisfactory referrals were received in relation to contamination, social planning, biodiversity and riparian lands.

CONSULTATION AND COMMUNICATION

All affected landowners within the precinct were notified as preliminary notification. A response was received from NSW Land and Housing Corporation which raised no objection.

Should Council resolve to forward a Planning Proposal to NSW Planning and Environment, a suitable exhibition period will be determined. It would be recommended that Council exhibit for a period of 28 days.

Consultation with Council officers from the Environment, Drainage/Stormwater, Property, Social, Traffic and Infrastructure has occurred as part of the assessment of this draft Planning Proposal. Comments received have been satisfactory for the progression of amendments for the Wests Leagues Club site (Site 1).

The NSW Roads and Maritime Service comments advise that given the Princes Highway at this location is a regional classified road, RMS considers it a matter for Council to monitor and manage the ongoing



performance of the Princes Highway and Nudjia Road. Council's Traffic Section agree that the traffic impacts can be managed as part of the development application process.

PLANNING AND POLICY IMPACT

The policies and strategies which are of interest to the draft Planning Proposal are considered below:

Illawarra Shoalhaven Regional Plan (2015)

The Illawarra Shoalhaven Regional Plan (2015) aims to ensure that sufficient housing and employment opportunities are available to cater for this growth and identifies areas where housing and employment areas should be located. Unanderra is identified as a Major Regional Centre which presents significant opportunities for urban renewal. The draft Planning Proposal is considered to be generally consistent with the Illawarra Shoalhaven Plan.

Wollongong City Housing Study 2005

The objective of the Housing Strategy is to provide a mix of housing choice for a broad demographic range, in addition to providing opportunities for housing that are affordable for people living in the city currently and for those choosing to live in the area in the future. The Housing Strategy could be considered relevant to the draft Planning Proposal as the proposed zoning change would enable future higher density development on land that is in close proximity to Unanderra town centre which includes required services and public transport nodes. The proposed rezoning to Sites 2 and 3 could be considered consistent with some of the aims of the Housing Study which are as follows:

- To promote the provision of high quality medium density housing in the existing urban area with an emphasis on areas with a high level of access to urban goods and services,
- To provide housing diversity that caters for all segments of Wollongong society, through the
 provision of accommodation that is affordable, accessible and suited to the needs of all groups in
 the community, including those disadvantaged in the housing market,
- To regenerate degraded housing areas in Wollongong to provide a safe and attractive environment within which communities can prosper,
- To enhance community capacity in Wollongong.

Based on the information provided for the Planning Proposal there is still insufficient flood risk information to consider Sites 2 and 3 for rezoning.

The submitted Planning Proposal request also sought the use of Sites 2 and 3 for 'Tourist and Visitor Accommodation', through an additional permitted use within Schedule 1 of the Wollongong LEP 2009. Tourist and Visitor Accommodation is defined in the LEP as:

Tourist and visitor accommodation means a building or place that provides temporary or short-term accommodation on a commercial basis, and includes any of the following:

- (a) backpackers' accommodation,
- (b) bed and breakfast accommodation,
- (c) farm stay accommodation,
- (d) hotel or motel accommodation,
- (e) serviced apartments,

but does not include:

- (f) camping grounds, or
- (g) caravan parks, or
- (h) eco-tourist facilities.



The R3 Medium Density Residential zone already permits backpackers' accommodation, bed and breakfast accommodation and serviced apartments. As such, the inclusion of 'Tourist and Visitor Accommodation' as an additional permitted use within Schedule 1 of the Wollongong LEP 2009 would essentially allow for 'hotel or motel accommodation' as an additional permitted use only, given the nature of the sites which are unlikely to be capable of meeting the definition of farm stay accommodation.

Hotel or motel accommodation is defined in the LEP as follows:

Hotel or motel accommodation means a building or place (whether or not licensed premises under the Liquor Act 2007) that provides temporary or short-term accommodation on a commercial basis and that:

- (a) comprises rooms or self-contained suites, and
- (b) may provide meals to guests or the general public and facilities for the parking of guests' vehicles,

but does not include backpackers' accommodation, a boarding house, bed and breakfast accommodation or farm stay accommodation.

As no site Masterplan has been provided for Sites 2 and 3, it is unclear as to the intention of the scope of development proposed as a result of this draft Planning Proposal request. A copy of the submitted Masterplan is provided at Attachment 4 and addresses only Site 1. The development potential of Sites 2 and 3 as a result of flood affectation is also unclear as discussed above. As such, it is considered that the draft Planning Proposal is not consistent with the Wollongong City Housing Study 2005.

State Environmental Planning Policy (Housing for Seniors or People with a Disability) 2004.

The draft Planning Proposal requests that 'Seniors Housing' be included as an additional permitted use on the Club site (Site 1). The State Environmental Planning Policy (SEPP) (Housing for Seniors or People with a Disability) 2004 applies to land within New South Wales that is zoned primarily for urban purposes or land that adjoins land zoned primarily for urban purposes. The policy aims to encourage the provision of housing that will increase the supply and diversity of residences that meet the needs of seniors or people with a disability, make efficient use of existing infrastructure and services and be of a good design.

Part 6 of clause 4 states that the policy does not apply to land described in Schedule 1 as environmentally sensitive land. Schedule 1 identifies land with descriptions of flood way and high flooding hazard as environmentally sensitive land. In this case, 15 of the 19 lots within Site 1 are identified as flood hazard affected, three of which are identified as being within a high flood risk precinct.

Based on the current flood hazard mapping, the applicant could not rely on the SEPP (Housing for Seniors or People with a Disability) 2004 for permissibility of seniors housing on the subject site.

Whilst the shortfall in seniors housing is acknowledged, it is not considered that sufficient information has been submitted to demonstrate that the provision of seniors housing within Site 1 would be appropriate. The submitted Masterplan does not include provision for seniors housing nor does it address how seniors housing would fit within the Club development. A copy of the submitted Masterplan is provided at Attachment 4. Whilst the SEPP could not be considered to directly apply to the subject site, a merit assessment would require that appropriate measures be put in place to separate the Club from the residential areas to avoid land use conflicts. How this could be achieved as part of the current proposal has not been demonstrated. Seniors housing is already permitted within the R2 Low Density Residential zoned land and in the Unanderra town centre. As such, the opportunity already exists for seniors housing developments closer to the town centre.



Wollongong 2022 Community Strategic Plan

This report contributes to the delivery of Wollongong 2022 goals "we value and protect our environment" and "we are a healthy community in a liveable city". It specifically delivers on the following:

	Community Strategic Plan	Delivery Program 2012-2017		munity Strategic Plan Delivery Program 2012-2017 Annual Plan 2016-17		Annual Plan 2016-17
	Strategy		5 Year Action	Annual Deliverables		
1.6.1	Our urban environment minimises impacts on habitat and biodiversity and areas of high conservation value are protected.	1.6.1.1	Review planning controls for environmentally sensitive locations.	Continue to assess Planning Proposals against environmental strategies, including the Illawarra Biodiversity Strategy and Illawarra Escarpment Strategic Management Plan.		
5.1.5	The long term needs of the community, including our people and our places are effectively planned for.	5.1.5.1	Continue to undertake social, land use and environmental planning activities that assist in service planning.	Assess rezoning submissions and progress supported Planning Proposals.		

Options

Council has the following options:

- 1 Proceed with a Planning Proposal to progress with Site 1 only (as per the report recommendation).
- 2 Proceed with the Planning Proposal as submitted, noting that Sites 2 and 3 are currently considered to be not suitable for medium density housing, and would require additional flood studies to be prepared as part of the Gateway determination. It is noted that this may still not satisfy the requirements for rezoning of the site and is likely to delay progression of the Planning Proposal for Site 1, which can proceed on the basis of the information provided. It is noted that on the 15 June 2017, the applicant on behalf of Wests Illawarra Leagues Club advised that the Club did not wish to pursue the rezoning of Sites 2 and 3 at this time.
- 3 Not progress with a Planning Proposal for any of the three sites.

For Site 1, the Wests Illawarra Leagues Club site, the proposed increase in floor space ratio from 0.5:1 to 1.5:1 and increase in maximum building height from 11m to 15m is supported.

The Masterplan indicates that the development on Site 1 is to remain in the same general arrangement as currently. There is considered to be merit in the progression of the requested increase to height and floor space ratio on this site to allow for the Club's continual development. It is noted that the impacts of the redevelopment and the connection of the works with the Unanderra town centre would be required to be considered as part of any development application.

For Sites 2 and 3 the adjacent residential areas, while increased housing in close proximity to the Unanderra town centre is supported, there is insufficient information, particularly in relation to flood levels, to support the rezoning request. Council's flood study for the Allan's Creek catchment will give Council better flood information to manage the risks within this precinct.

Site 1 could progress to a "Gateway" determination and exhibition. On this basis, it is recommended that Council support the amendments to the Height of Buildings and Floor Space Ratio Mapping on Site 1 only.

FINANCIAL IMPLICATIONS

Council is the owner of three allotments which are included within the draft Planning Proposal area. Negotiations have been ongoing with Wests Illawarra Leagues Club on the proposed closure and sale of several portions of road reserve adjoining the Club. Discussions regarding the reclassification and sale of land to the Club are ongoing. The portions of road reserve of interest are identified in Figure 3 below. These matters will be subject to a separate process and will require separate reporting to Council.





Figure 3: Portions of road reserve

If the land is rezoned and development proceeds, Council will receive Section 94A development contributions (1% of the development cost) and additional ongoing rate income.

CONCLUSION

A draft Planning Proposal request has been assessed for 40 allotments and parts of Council road reserve on Blackman Parade, Central Avenue, Cummins Street, Hargreaves Street, Maynes Parade and Tresnan Street, Unanderra.

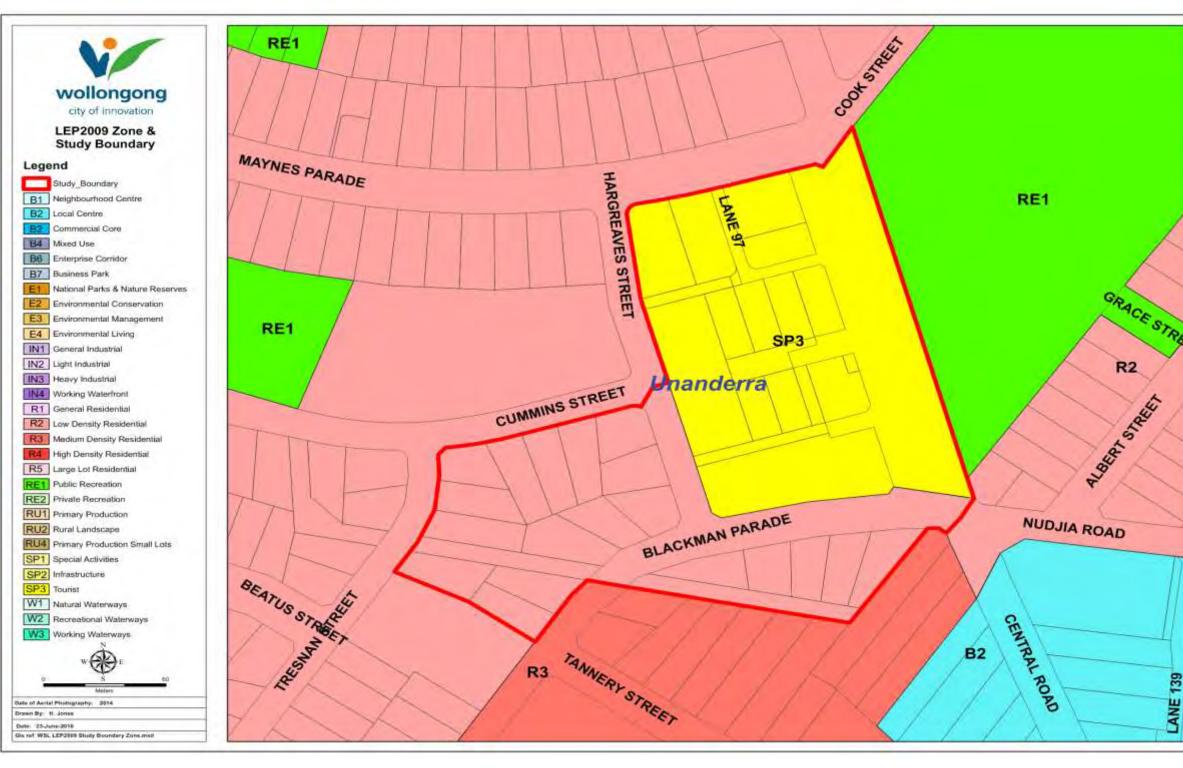
It is recommended Council proceed with changes to the Floor Space Ratio from 0.5:1 to 1.5:1 and increase the Maximum Building Height from 11m to 15m for Site 1, the Wests Illawarra Leagues Club Site.

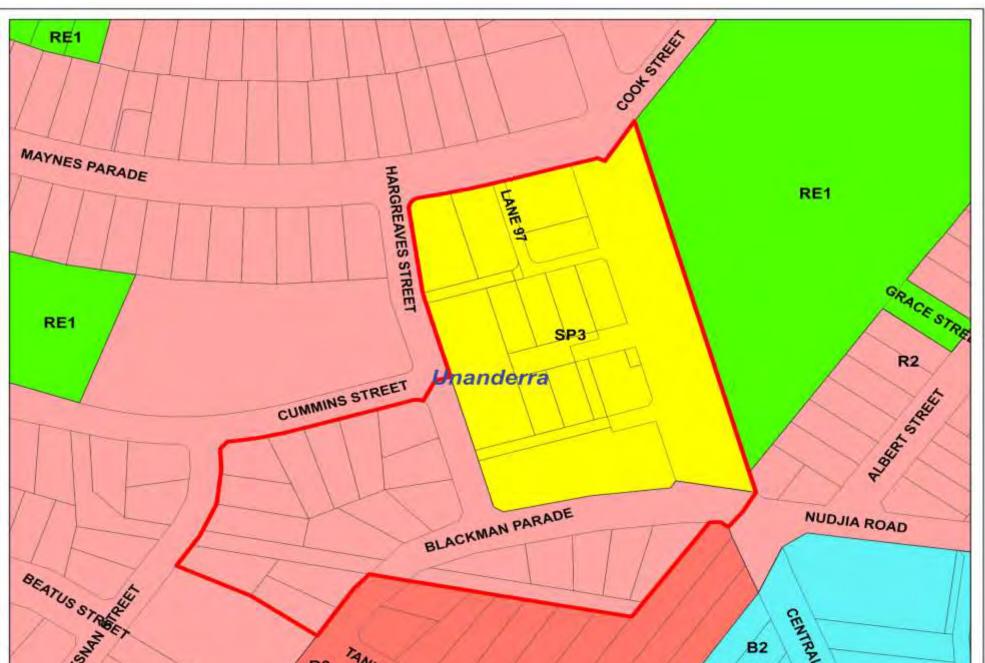


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Item 4 - Attachment 1 - Site Locality Map and Current Zoning.

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Item 4 - Attachment 1 - Site Locality Map and Current Zoning.

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Attachment 2 - Affected Properties Table

Lot & DP	Address		
	Site 1		
Lot 494 DP 31905	Unanderra Fire Station, 80 Central	NSW Fire and Rescue	
LOC 434 DI 31303	Road, UNANDERRA NSW 2526	NOW The and Nescue	
Lot 493 DP 31905	78 Central Road UNANDERRA NSW 2526	Western Suburbs Leagues Club	
Lot 206 DP 521643	Lot 206 Central Road, UNANDERRA NSW 2526		
Lot 2 DP 203572	Lot 2 Central Road, UNANDERRA NSW 2526		
Lot 3 DP 203572	Lot 3 Central Road, UNANDERRA NSW 2526		
Lot 4 DP 203572	Lot 4 Central Road, UNANDERRA NSW 2526		
Lot 5 DP 203572	Lot 5 Central Road, UNANDERRA NSW 2526		
Lot 6 DP 203572	Lot 6 Central Road, UNANDERRA NSW 2526		
Lot 7 DP 203572	Lot 7 Central Road, UNANDERRA NSW 2526		
Lot 8 DP 203572	Lot 8 Central Road, UNANDERRA NSW 2526		
Lot 9 DP 203572	Lot 9 Central Road, UNANDERRA NSW 2526		
Lot 1 DP 720905	Lot 1 Central Road, UNANDERRA NSW 2526		
Lot 1 DP 720922	Lot 1 Central Road, UNANDERRA NSW 2526		
Lot 1 DP 241842	Lot 1 Central Road, UNANDERRA NSW 2526		
Lot 1 DP 729171	Lot 1 Central Road UNANDERRA NSW 2526		
Lot 2 DP 203572	Lot 2 Central Road, UNANDERRA NSW 2526		
Lot 1 DP 657222	Lot 1 Maynes Parade, UNANDERRA NSW 2526		
Lot 1 DP 205003	Lot 1 Maynes Parade, UNANDERRA NSW 2526		
Lot 1 DP 244201	Lot 1 Hargreaves Street, UNANDERRA NSW 2526		
	Site 2		
Lot 61 DP 32220	24 Blackman Parade, UNANDERRA NSW 2526	NSW Land & Housing Corporation	
Lot 64 DP 32220	18 Blackman Parade, UNANDERRA NSW 2526	,	
Lot 27 DP 32220	1 Cummins Street, UNANDERRA NSW 2526		
Lot 28 DP 32220	3 Cummins Street, UNANDERRA NSW 2526		
Lot 304 DP 32220	Lot 304 Blackman Parade, UNANDERRA NSW 2526 – pathway	Wollongong City Council	
Lot 65 DP 32220	16 Blackman Parade, UNANDERRA NSW 2526	Western Suburbs Leagues Club	
Lot 66 DP 32220	Lot 26 Hargreaves Street, UNANDERRA NSW 2526		

Item 4 - Attachment 2 - Affected Properties Table.

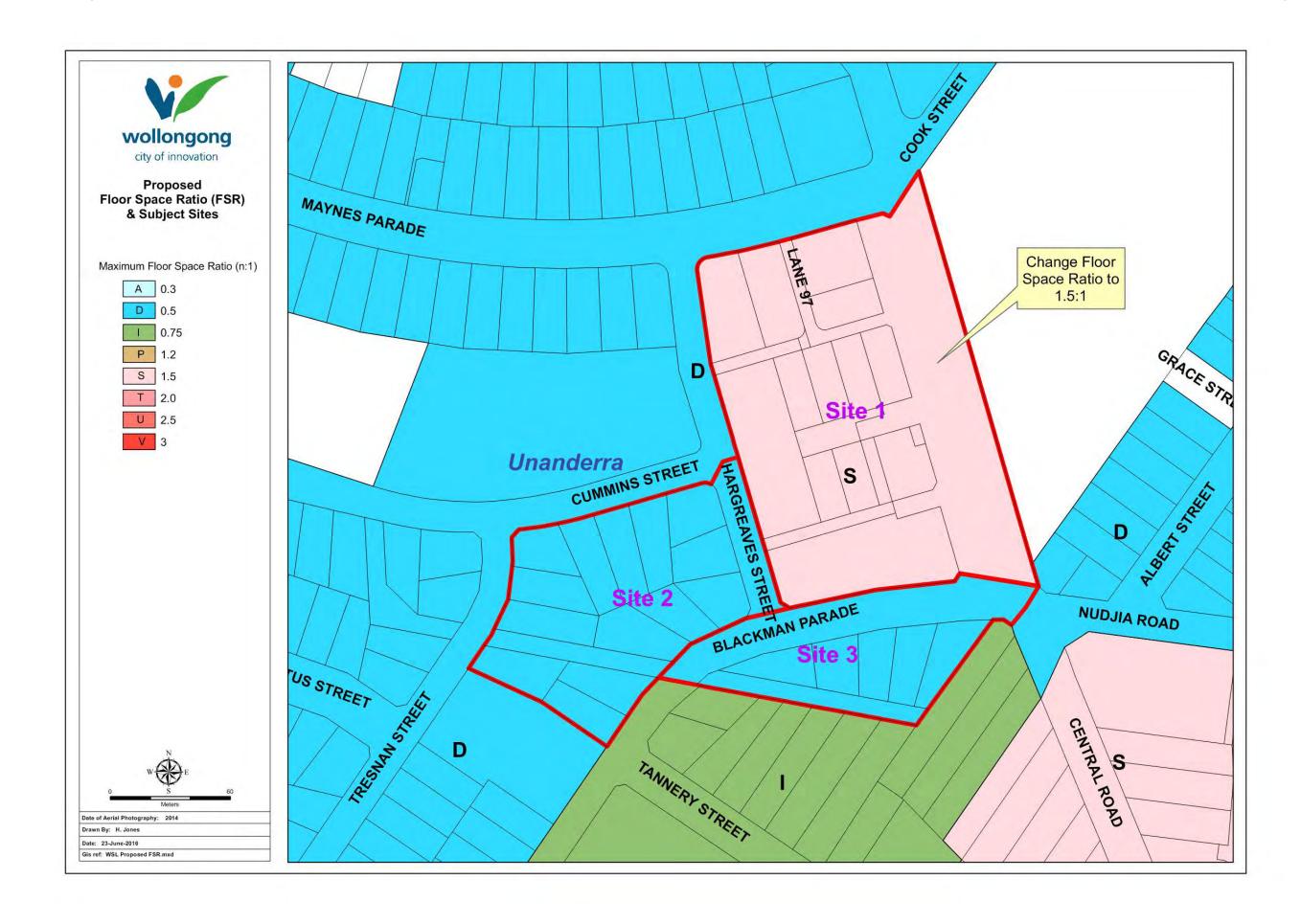
Lot 26 DP 32220	Lot 26 Hargreaves Street, UNANDERRA NSW 2526	
Lot 62 DP 32220	22 Blackman Parade UNANDERRA NSW 2526	Private
Lot 63 DP 32220	20 Blackman Parade, UNANDERRA NSW 2526	
Lot 29 DP 32220	5 Cummins Street, UNANDERRA NSW 2526	
Lot 30 DP 32220	7 Cummins Street, UNANDERRA NSW 2526	
Lot 31 DP 32220	1 Tresnan Street, UNANDERRA NSW 2526	
Lot 32 DP 32220	3 Tresnan Street, UNANDERRA NSW 2526	
Lot 33 DP 32220	5 Tresnan Street, UNANDERRA NSW 2526	
	Site 3	
Lot 2 DP 535173	1 Blackman Parade, UNANDERRA NSW 2526	Private
Lot 68 DP 32220	3 Blackman Parade, UNANDERRA NSW 2526	
Lot 69 DP 32220	5 Blackman Parade, UNANDERRA NSW 2526	
Lot 70 DP 32220	9-11 Blackman Parade, UNANDERRA NSW 2526	
Lot 302 DP 32220	Lot 302 Blackman Parade, UNANDERRA NSW 2526	Wollongong City Council
Lot 305 DP 32220	Lot 305 Blackman Parade, UNANDERRA NSW 2526 - laneway	



Item 4 - Attachment 3 - Proposed Floor Space Ratio and Height of Buildings Map.

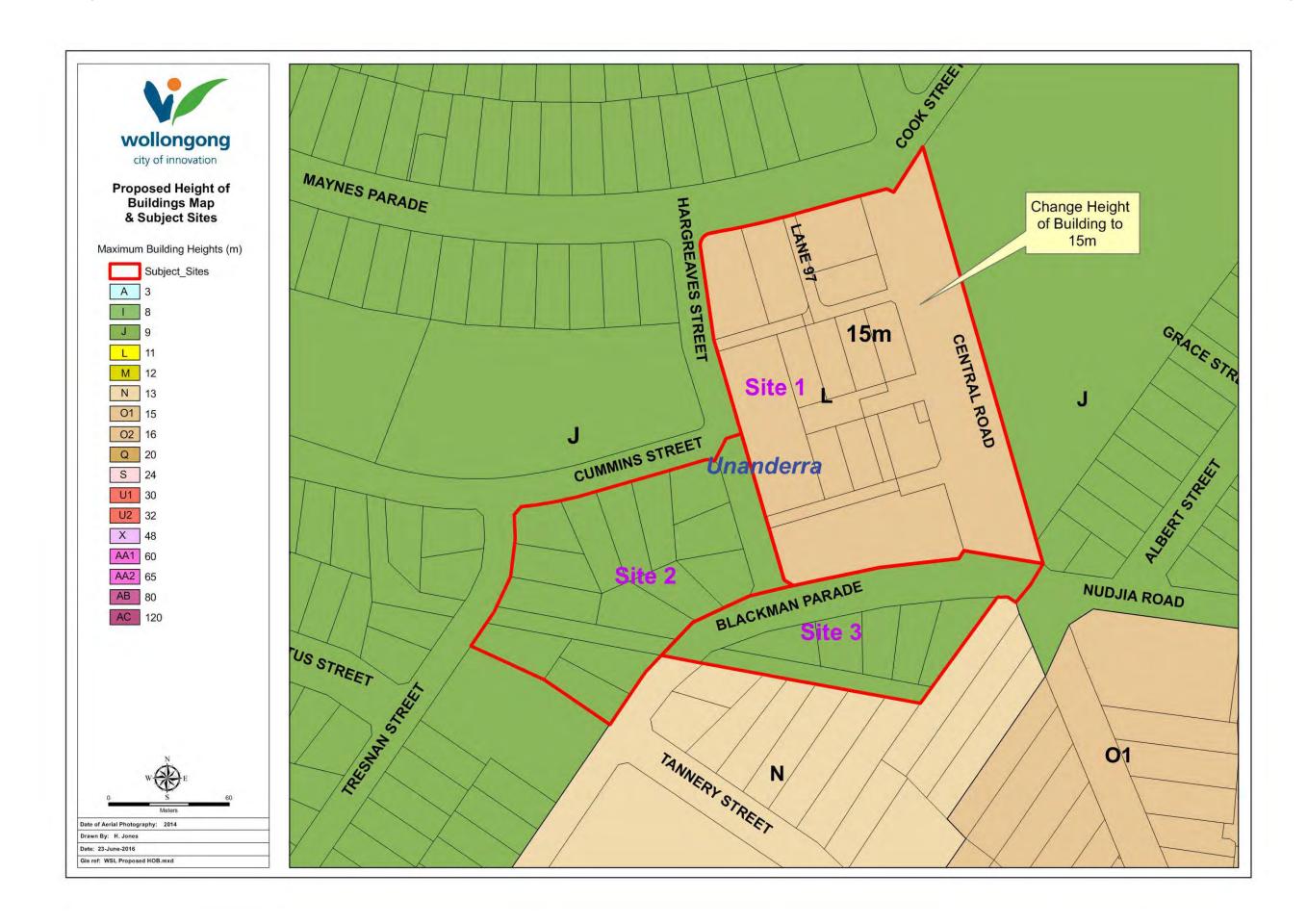
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Item 4 - Attachment 3 - Proposed Floor Space Ratio and Height of Buildings Map.

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WEST ILLAWARRA LEAGUES CLUB

DESIGN PRESENTATION October 2015























Masterplan Vision from Central Road



















































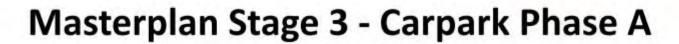






















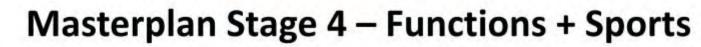














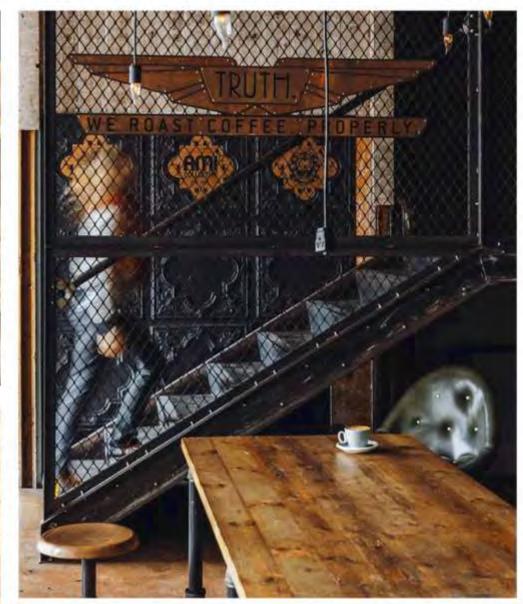


































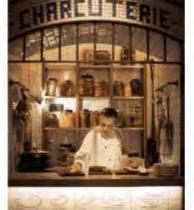










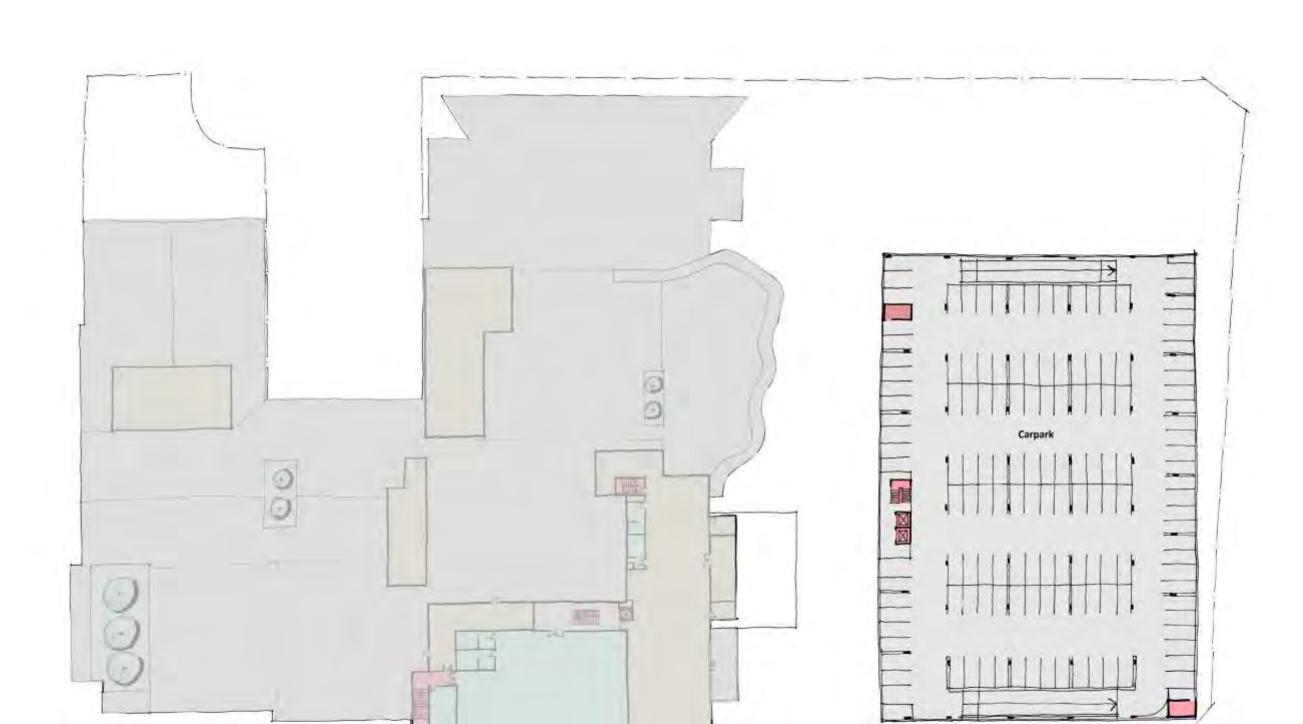


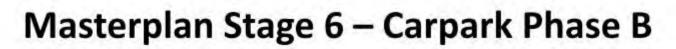






















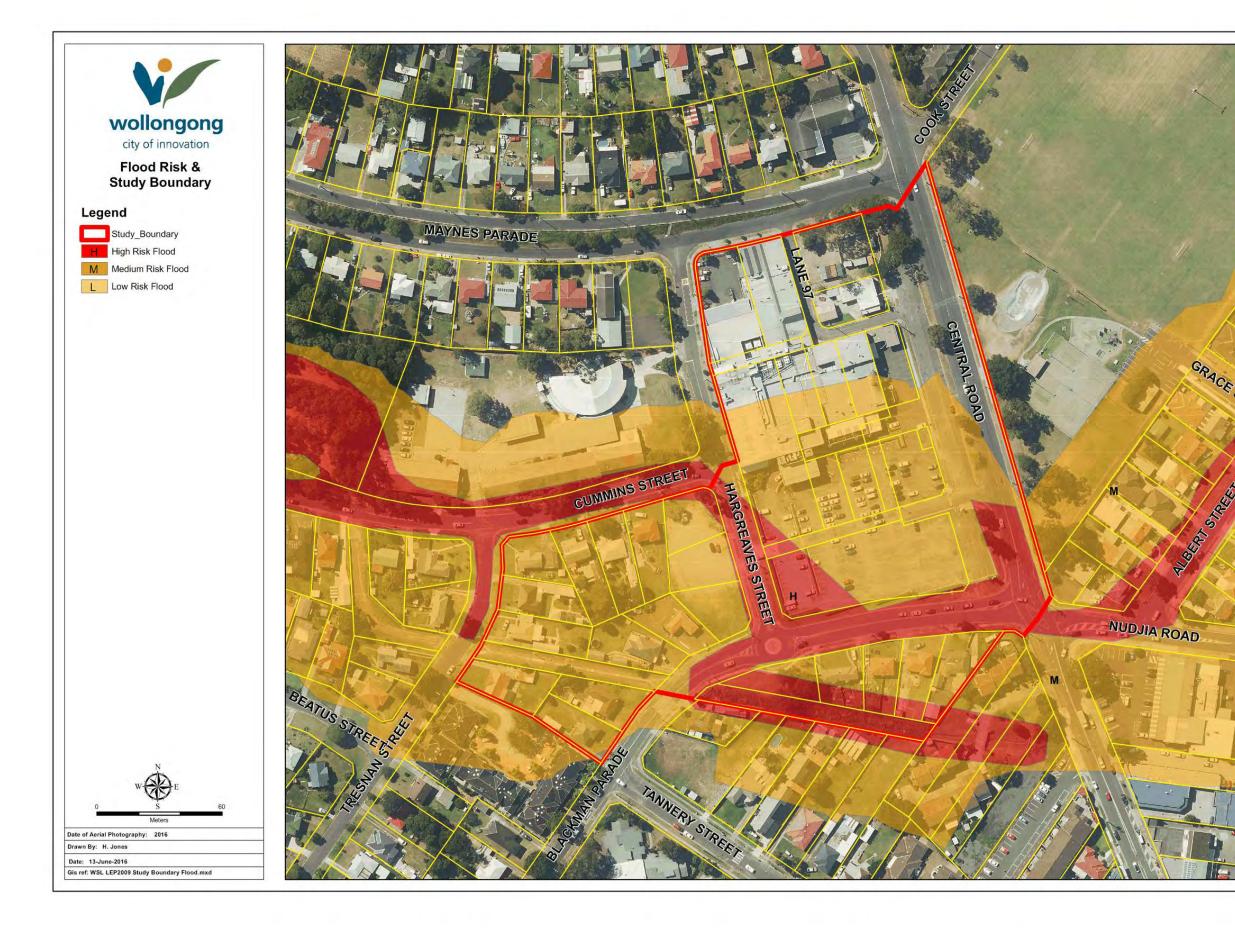














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ITEM 5

SPORTSGROUND AND SPORTING FACILITIES STRATEGY 2017-2021

In May 2008 Council adopted the Sportsground and Sporting Facilities Strategy 2008-2017. Over the past 18 months, Council officers have been undertaking research into participation trends and working collaboratively with members of Council's Sports and Facilities Reference Group on current and future needs of their sport.

This input together with feedback from the peak sporting bodies has informed the development of the draft Sportsground and Sporting Facilities Strategy 2017- 2021. This strategy will be essential to guide Council in ongoing sportsground and facility planning.

RECOMMENDATION

- 1 Council adopt the draft Sportsground and Sporting Facilities Strategy 2017-2021.
- 2 Council endorse the Sportsground and Sporting Facilities Strategy 2017-2021 proposed key focus areas, goals and strategies to inform future key deliverables within subsequent Council Annual Plans.

REPORT AUTHORISATIONS

Report of: Peter Coyte, Manager Property and Recreation

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

1 Draft Sportsground and Sporting Facilities Strategy 2017-2021

BACKGROUND

In 2006 Wollongong City Council adopted the Planning People Places Strategy for open space, recreation and community facilities. This strategic framework was developed to guide the provision, development and management of open space and key recreation and community facilities in Wollongong over the next 20 years.

To aid in the implementation of the Planning People Places Strategy, in December 2007 Council adopted a Sportsgrounds and Sporting Facilities Strategy 2008-2017, with the aim to further assist Council in the provision of its sportsgrounds and facilities within the Wollongong Local Government Area.

Recognising that individual national and local sport trends and facility requirements have evolved since 2007, it was timely to revisit the direction of the Strategy. Since the 2007 Strategy was endorsed, a number of the key strategy outcomes such as partnering with agencies to invest in enhancing sports field lighting and irrigation have been implemented.

Therefore it is timely to revisit and realign our strategic approach to sport in order to respond to emerging trends and identifying new opportunities to meet the needs of our changing community.

The draft Sportsground and Sporting Facilities Strategy 2017-2021 has drawn upon the Australian Sports Commission's Corporate Plan 2016-17 and the findings of the participation game plan, Play. Sport. Australia which was released in March 2015, the NSW State Government Sports Strategy Game Plan 2012 and importantly the views and visions of our own local sporting community, current developments in sport and Council's own assessment of its supporting sports infrastructure.

The aim of this strategy is to assist Council meet the existing and future needs of our community in a sustainable manner. This strategy aligns to Council's Community goal "We are a healthy community in a liveable city" and will contribute to achieving the Wollongong 2022 Community Strategic Plan objective of increasing participation in recreational and lifestyle activities.



From a legislative perspective, The Local Government (General Regulations) 1999 describes the type of community land which should be categorised as a sportsground:

"A sportsground is land used, or is proposed to be used primarily for active recreation involving organised sports or the playing of games. This includes sporting fields, courts, indoor sporting venues, swimming pools, skate parks and cycling facilities and the like".

The provision of quality sportsgrounds and sporting facilities is critical to the delivery of sport programs for the residents of Wollongong. Ensuring our community has access to appropriate sports infrastructure is a core function of local government.

Council currently has 67 sportsgrounds consisting of 222 playing surfaces consuming 332.8 hectares which represents 13.2% of Council's open space. These are divided into a hierarchy system, namely regional, district and local sportsgrounds catering for 33,159 participants and generate income of approximately \$268K annually for casual hire.

Given consideration that sport is played all year round the effective use, management and development of these sports grounds and facilities is one of the key drivers for increased participation of players and sustainability of these facilities, particularly with increasing junior level and female participation needs to be supported with adequate funding allocations.

The availability and effective management of these council assets is a fundamental requirement for sports participation throughout our City.

This report recommends Council note the feedback provided by the peak sporting bodies, the alignment to the Federal, State and Council plans and endorse incorporating the proposed key focus areas contained within the Sportsground and Sporting Facilities Strategy 2017-2021.

The following key focus areas -

- Increased sportsground capacity
- Renew and enhance existing sports facility infrastructure with a focus on gender equity, accessibility and storage
- Secure ongoing funding for sports facility renewal and enhancement.
- Develop and implement policies that ensure compliance and safe participation.
- Pursue accountability in licensed and leased agreements
- Explore joint venture partnerships
- Invest in infrastructure to support and accommodate emerging sports and independent recreation pursuits

In additional to the key focus areas there are goals and strategies with accompanying four year actions to help guide and inform the future development of the city's sporting facilities.

The reviewed Sportsgrounds and Sporting Facilities Strategy 2017-21 updates the current provision, distribution and identifies possible gaps in sportsground and facility provision based on participation rates with the aim to assist Council in meeting future needs, distribution, development and management of sportsgrounds and sporting facilities.

It should be noted that the outcome of the Infrastructure Strategy and Planning (ISP) Building Condition and Functionality Program will further provide direction in relation to sports amenities and buildings renewals. This project together with the pending Social Infrastructure Planning Framework will aid in the subsequent prioritisation of renewals and guide future capital budget allocations.

This Sportsground and Sports Facilities Strategy 2017-2021 will form one of Council's key supporting documents that include high level strategies or implementation plan proposals. These documents are considered as part of the development of Council's IPR Legislated Documents as part of the Annual Delivery Planning Process.

This supporting document has been developed based on consultation with the peak sporting associations represented on the Sports and Facilities Reference Group and information collated from individual sporting bodies during the consultation phase and contained within the Informing Document.



This document aligns with the following goals and objectives identified in Council's Community Strategic Plan.

PROPOSAL

This report notes the key role of the Sports and Facilities Reference Group in providing objective and informed direction to future provision of sports ground and sporting facility infrastructure.

There are three options for Council to consider in relation to the draft strategy:

 Adopt the draft Sportsground and Sporting Facilities Strategy 2017-2021 and endorse the proposed key focus areas, goals and strategies to inform key deliverables within future Wollongong City Council Annual Plans.

The proposition for immediate adoption of the strategy is supported by the extensive consultation that was undertaken with the peak sporting associations represented on the Sports and Facilities Reference Group in drafting the strategy and the fact that there is no statutory exhibition period for this supporting document. Adoption will enable Council to finalise the planning process for this important strategic document during its current term.

 Approve exhibition of the draft Sportsground and Sporting Facilities Strategy 2017-2021 for a period of 14 days, commencing 27 June 2017.

The proposition for a shorter exhibition period is based on the extensive community consultation that was undertaken with the peak sporting associations represented on the Sports and Facilities Reference Group in drafting the strategy and the fact that there are no statutory requirements in relation to exhibition periods for this document. An exhibition period of 14 days will also enable the final report to return to Council for adoption prior to the end of its current term.

 Approve exhibition of the draft Sportsground and Sporting Facilities Strategy 2017-2021 for a period of 28 days, commencing 27 June 2017.

An exhibition period of this duration will allow for further, formal community feedback on the draft strategy. It will mean, however, that adoption of the strategy will become a matter for consideration of the new Council, post-election.

The actions and deliverables within the strategy will be deployed via an annual business planning and reporting program.

CONSULTATION AND COMMUNICATION

This strategy was a collaborative effort over an 18 month period involving all peak sporting group members of the Sports and Facilities Reference Group, individual sports associations, Communities NSW (Sports), with initial input from various staff across Council including Community, Cultural and Economic Development and Infrastructure Strategy and Planning Divisions.

The draft strategy was presented to Councillors at a briefing session on 7 November 2016 and endorsed by Council's Sports and Facilities Reference Group in December 2016.



PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal "We are a healthy community in a liveable city". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
5.1.6 Urban area are created to provide a healthy living environment for our	5.1.6.2 Provide an appropriate and sustainable range of quality passive and active open spaces and facilities	Pursue key actions outlined in the Sportsground & Sporting Facilities Strategy
community	5.1.6.3 Policies and plans are developed, reviewed and implemented to encourage physical activity	Pursue funding opportunities to install additional outdoor exercise opportunities in public space
5.3.3 Well maintained assets that meet the needs of the current and future communities are provided	5.3.3.1 Manage and maintain community infrastructure portfolio with a focus on asset renewal	Coordinate the sports & facilities planning program with the Sports & Facilities Reference Group

FINANCIAL IMPLICATIONS

During the review of the existing strategy and in the development of the Sportsground and Sports Facilities Strategy 2017-2021, it was identified that Council faced an ongoing funding shortfall in capital required to renew/upgrade its sports ground amenities to contemporary standards, further enhance sports field lighting, provide opportunities for emerging sports such as skateboarding and mountain biking, accommodate storage demands and provide sports ground drainage across its 67 sportsgrounds locations.

It is acknowledged that our current approach to effectively resourcing sports is somewhat compromised in that "green assets" such turf wickets the playing surfaces are currently not identified in asset plans and ultimately the standard in which we can deliver these valuable assets remain with limited resources in operational budgets.

Any increases in operational and/or capital budget would need to be prioritised against other identified organisational priorities.

CONCLUSION

A comprehensive review of sporting literature, emerging trends, participation and consultation with the Sports Facilities Reference Group and the peak sporting bodies has been conducted over the past 18 months to inform and develop the Sportsground and Sports Facilities Strategy 2017-2021.

This strategy now provides Council with an ongoing strategic approach and will be a key supporting document to guide the provision and maintenance of sportsgrounds and facilities across the city.

The adoption of the Sportsground and Sports Facilities Strategy 2017-2021 will assist Council in planning and managing its sporting facilities more effectively into the future. The focus on having sports amenities better reflect gender equity, improve accessibility and addressing training equipment storage shortcomings and cater for youth involved emerging independent sports should inform Council's Annual Plan and budget allocations, and support the effective delivery of sports across our city.





WOLLONGONG CITY COUNCIL

SPORTSGROUND AND SPORTING FACILITIES STRATEGY 2017-2021 DRAFT

PROPERTY AND RECREATION DIVISION INTEGRATED PLANNING DOCUMENT SUPPORTING DOCUMENT 26 JUNE 2017





Executive Summary

This strategy aligns to our community goal "We are a healthy community in a liveable city" and will help achieve the Wollongong 2022 Community Strategic Plan objective of increasing participation in recreational and lifestyle activities. The aim of this strategy is to assist Council to meet the existing and future needs of the community in a sustainable manner.

The strategy has drawn upon the Federal and State Governments own strategic approach to sport, the views and visions of our own sporting community, current trends in sport and Council's own assessment of its sports infrastructure.

In March 2015, at the NSW Sports Leadership Forum, noted the significant impact of community sport:

- Individuals improved physical wellbeing and self-esteem.
- Health reduce health costs, noting its contribution to reducing obesity related illnesses, cardiovascular disease, diabetes, hypertension and mental illness.
- Civic creates stronger community networks and social cohesiveness.
- Economy and Tourism increases local economy by attracting regional, state and international sporting events. Visitors may then return to the City as tourists.

This Forum also noted that the participation landscape continues to evolve with:

- Growth in self-organised physical activity (eg cycling, skating, surfing, outdoor exercise).
- Competition is not always the key driver for sports participation. There is growing emphasis on fun, fitness, relaxation and the social aspects of sport through being with friends.

Key focus areas for Council include the following:

- Increased sportsground capacity.
- Renew and enhance existing sports facility infrastructure with a focus on gender equity, accessibility and storage.
- Secure ongoing funding for sports facility renewal and enhancement.
- Develop and implement policies that ensure compliance and safe participation.
- Pursue accountability in licensed and leased agreements.
- Explore joint venture partnerships.
- Invest in infrastructure to support and accommodate emerging sports and independent recreation pursuits.

The provision of quality sportsgrounds and sporting facilities is critical to the delivery of sport programs for the residents of Wollongong. Ensuring our community has access to appropriate sports infrastructure is a core function of Local Government. For Council this report proposes its focus on the provision of infrastructure to grow participation levels, hence the development of synthetic pitches, accessible and gender equitable change room facilities, provision of storage, lighting and drainage infrastructure will be areas that require our sports to seek Government support and partner with Council in their future development.

Currently the City has 67 designated sportsgrounds and these occupy 332.8 hectares, representing 13.2% of Council's public open space. The availability and effective management of these Council assets is a fundamental requirement for sports participation throughout our City.



The 2017-2021 Sportsgrounds and Sporting Facilities Strategy seeks to clarify the current provision, distribution and identify service and infrastructure gaps in sportsgrounds and facility provision based on current and trending participation rates with the aim to determine the appropriate future needs, distribution, development and management of sportsgrounds and sporting facilities.









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PART 1 – Strategic Context

1. Background and Rationale

In 2006, Wollongong City Council adopted the Planning-People-Places strategy for open space, recreation and community facilities. This strategic framework was developed to achieve a consistent and sound approach to planning for open spaces across Council Divisions for the next 20 years.

The Framework that Planning People Places adopted was

One City

Three Districts

Ten Planning Areas

To further refine and implement the Planning-People-Places Strategy, Council in December 2007 adopted its initial Sportsgrounds and Sporting Facilities Strategy 2017 -2017, with the aim to guide the future provision of all sports grounds and facilities within the Wollongong Local Government Area.

Recognising that individual sport requirements and Council's own services have evolved since 2007, it was timely to revisit the strategy. Since the strategy was developed, a number of the key outcomes have been implemented including the provision of essential infrastructure at key locations including Sportsfield lighting and irrigation. Therefore it is timely to revisit the strategy in order to respond to emerging trends and identifying new opportunities to meet the needs of our changing community.

This strategy has drawn upon the Australian Sports Commission's participation game plan, **Play. Sport. Australia**, the current NSW State Government Sports Strategy, the views and visions of our own sporting community, current developments in sport and Council's own assessment of its sports infrastructure.

The aim of this strategy is to assist Council to meet the existing and future needs of the community in a sustainable manner. This strategy aligns to Council's community goal "We are a healthy community in a liveable city" and will contribute to achieving the Wollongong 2022 Community Strategic Plan objective of increasing participation in recreational and lifestyle activities.

With an Estimated Resident Population (ERP) of 210,943 in 2016, Wollongong is NSW's fourth largest city. Between 2006 and 2016 Wollongong's ERP increased by 20,034 persons or 10.4%. The population of Wollongong is forecast (ERP) to reach 224,052 in 2022 - with children and young people aged 0 to 14 making up 17.9% of the population. Between 2016 and 2022 this age group is expected to increase by 6%, meaning the planning of future sportsgrounds provision with the associated budget will be required to meet this anticipated growth.

For the purpose of this strategy we are excluding public swimming pools as they were addressed in Councils adopted "The Future of our Pools Strategy 2014-2024.



2. Strategic Setting

2.1 COUNCIL

Council ultimately has one Vision, one Program and one Plan, being the Community Strategic Plan, Delivery Program and Annual Plan. Supporting the Community Strategic Plan is a series of informing and supporting documents.

This Sportsground and Sports Facilities Strategy 2017-2021 forms one of Council's many supporting documents that include high level strategies or implementation plan proposals. These documents are considered as part of the development of Council's IPR Legislated Documents as part of the Annual Delivery Planning Process.

The Annual Delivery Planning Process involves a rigorous planning and prioritisation process and allocation of limited finances, people and assets in line with Council's Resource Strategy. Competing and limited resources mean that not all actions in Council's Supporting Documents are able to be implemented. Essentially, supporting documents may contain Unfunded Opportunities (UFO's) i.e. actions, deliverables, which are considered annually for inclusion in Council's IPR Legislated Documents as part of the Annual Delivery Planning Process.

This supporting document has been developed based on the information collated from peak sporting bodies during the consultation phase and contained within the informing document. This document aligns with the following goals and objectives identified in Council's Community Strategic Plan.

GOAL	OBJECTIVE	
We have an innovative and sustainable economy	2.2 The profile of Wollongong as a regional city of the	
	Illawarra is expanded and improved;	
Wollongong is a creative, vibrant city	3.3 Community access to the areas and participation in	
	the events and festivals is increased	
We are a connected and engaged community	5.1 There is an increase in the physical fitness, mental	
	health and emotional wellbeing of all our residents	
We are a healthy community in a liveable city	5.3 The public domain is maintained to a high standard;	
	5.4 Community safety is improved	

The Local Government (General Regulations) 1999 describes the type of community land which should be categorised as a sportsground:

"A sportsground is land used, or is proposed to be used primarily for active recreation involving organised sports or the playing of games. This includes sporting fields, courts, indoor sporting venues, swimming pools, skate parks and cycling facilities and the like".

Currently Council has 67 sportsgrounds consisting of 222 playing surfaces consuming 332.8 hectares which represents 13.2% of Council's open space. These are divided into a hierarchy system, namely Regional, District and Local sportsgrounds catering for 33,159 participants and generate income of approximately \$268k annual for casual hire. Given consideration that sport is played all year round the effective use, management and development of these sporting facilities is one of the key drivers for increased participation of players and sustainability of these facilities, particularly at junior level needs to be supported with adequate funding allocations.



2.2 STATE GOVERNMENT

From a strategy perspective the NSW Government openly acknowledges noted the significant impact of community sport.

At the Sport NSW Sports Leadership Forum in March 2015 the direct benefits of sport were highlighted,:

- Individuals improved physical wellbeing and self-esteem;
- Health reduce health costs, noting its contribution to reducing obesity related illnesses, cardiovascular disease, diabetes, hypertension and mental illness;
- Civic creates stronger community networks and social cohesiveness;
- Economy and Tourism increases local economy by attracting regional, state and international sporting events. Visitors may then return to the City as tourists.

It was also noted that the participation landscape continues to evolve with:

- Growth in self-organised physical activity (e.g. cycling, skating, surfing, walking);
- Competition is not always the key driver for sports participation. There is growing emphasis on fun, fitness, relaxation and the social aspects of sport through being with friends.

Given consideration that competition sport is played year round and the continued growth in self-organised sport such as skate boarding and mountain biking, the effective use, management and future capital investment development of these sports facilities will be critical to continue to harness the benefits of community sports participation. Two key concerns is the refinement of the State Government's sports funding models, with a greater emphasis on smaller electorate based contribution grants such as Community Building Partnership and Council's inability to access NSW Clubs Category 3 Club Grants.

It is also recognised that the NSW Government's 2021 Plan highlights the need to increase participation in sport in regional areas by 10%. Recent reports indicate that the participation rate in organised sport in regional NSW is in a slight decline. However, this decline is not yet evident in sporting registrations throughout the City.

2.3 FEDERAL GOVERNMENT

In March 2015 the Australian Government's key sports agency, the Australia Sports Commission (ASC), released their participation game plan, **Play. Sport. Australia**. The plan identify 2 significant issues

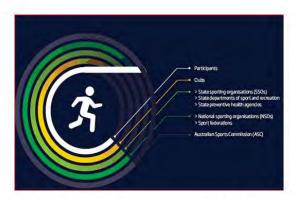
- Keeping sport relevant and viable Sports are operating in a rapidly changing environment where
 Australian and increasingly time-poor, have limited budgets and inundated by new forms of
 entertainment. Preference towards other leisure activities is on the rise and eroding sports' traditional
 customer base.
- Keeping Australians active and healthy- Too many Australians, young and old are leading
 increasingly sedentary lives and are missing out in the multitude of benefits that come from
 participating in sport.

The ASC partnered with the CSIRO to identify trends in sport that are likely to affect the sector during the next 30 years. The study confirmed that people are increasingly,

- Favouring more flexible, non-organised physical activity, such as running with headphones on.
- · Pursuing new lifestyle and adventure sports.
- · Developing new tastes as our population are more culturally diverse.

Similarly, the study revealed that commercial forces are placing sporting organisation under pressure to adopt more business-orientated structures, now the challenge is to see how sports respond to these changes without eroding what makes sport unique and appealing.





The ASC has pinpointed 3 key focus areas that need to be addressed for the participation levels to increase, they want to **better understand** what is happening in sport, help **drive demand** for lifelong participation in sport and **support the networks that supplies** sport- our sporing organisations.



With 6.5 million Australians participating in organised sport annually and 2.3million people volunteering time for sport, the largest volunteer group in the country, sport is a defining characteristic or our country. Play Sport Australia sets out the compelling reasons why sport is important, not only for the health and wellbeing of our nation but also the economy importance, generating more than 12.8 billion annually and how we are perceived in a global sense.





3. Aims and Objectives

3.1 AIM

The aim of this strategy is to assist Council to meet the existing and future sports grounds and sporting facilities needs of the community in a sustainable manner.

This strategy aligns to Council's Community goal "We are a healthy community in a liveable city" and will contribute to achieving the Wollongong 2022 Community Strategic Plan objective of increasing participation in recreational and lifestyle activities.

3.2 OBJECTIVE

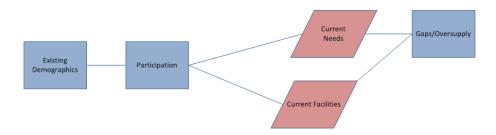
The Objective of this strategy is to:

Provide the strategic direction for Council to appropriately determine and allocate resource priorities based on current and long term needs for the optimum benefit of the sporting community over the next 20 years.

3.3 METHODOLOGY

The methodology to be used to arrive at a strategic direction is

- 1. Identify the impact of shifting demographics and trends in sport participation to the long term provision of sporting facilities;
- 2. Assess the existing distribution and supply of sportsground facilities and determine the future facility needs of sporting organisations;
- 3. Identify opportunities to more effectively provide, develop and manage sports facilities in partnership with sporting associations and other parties;
- 4. Increase the effectiveness of facility provision by identifying the potential to share and multi-use facilities and amenities and develop partnerships with third parties; and
- 5. Create a set of standards and a decision model to prioritise development and establish protocols for reporting on facility provision and conditions.



The implementation of this Strategy will provide the catalyst to invest in infrastructure to accommodate the Federal and State Government's goal to increase the participation sport in regional areas by 10% within 5 years



4. Demographics and Participation Trends

Identify the impact of shifting demographics and trends in sport participation to the long term provision of sporting facilities

4.1 POPULATION TRENDS IN WOLLONGONG LGA

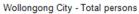
Forecast age structure - 5 ye	ar age groups
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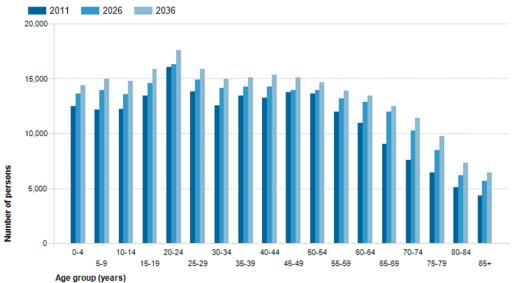
Wollongong City - Total persons	201	202	6	2036		Change between 2011 and 2036	
Age group (years)	Number	%	Number	%	Number	%	Number
0 to 4	12,467	6.2	13,603	6.0	14,407	5.9	+1,941
5 to 9	12,155	6.0	13,970	6.2	14,949	6.1	+2,794
10 to 14	12,224	6.1	13,563	6.0	14,780	6.1	+2,556
15 to 19	13,410	6.6	14,582	6.5	15,870	6.5	+2,460
20 to 24	16,014	7,9	16,273	7.2	17,574	7.2	+1,560
25 to 29	13,828	6.8	14,920	6.6	15,838	6.5	+2,009
30 to 34	12,536	6.2	14,138	6.3	14,973	6.2	+2,437
35 to 39	13,457	6.7	14,239	6.3	15,085	6.2	+1,628
40 to 44	13,220	6.5	14,260	6.3	15,314	6.3	+2,094
45 to 49	13,746	6.8	13,919	6.2	15,061	6.2	+1,315
50 to 54	13,626	6.7	13,913	6.2	14,667	6.0	+1,041
55 to 59	11,949	5.9	13,153	5.8	13,875	5.7	+1,926
60 to 64	10,928	5.4	12,869	5.7	13,421	5.5	+2,493
65 to 69	9,031	4.5	12,001	5.3	12,487	5.1	+3,456
70 to 74	7,595	3.8	10,247	4.5	11,376	4.7	+3,780
75 to 79	6,437	3.2	8,474	3.7	9,718	4.0	+3,281
80 to 84	5,097	2.5	6,185	2.7	7,347	3.0	+2,250
85 and over	4,322	2.1	5,666	2.5	6,415	2.6	+2,093
Total persons	202,041	100.0	225,975	100.0	243,156	100.0	+41,115

Population and household forecasts, 2011 to 2036, prepared by id, the population experts, September 2014



Forecast age structure - 5 year age groups





Population and household forecasts, 2011 to 2036, prepared by .id the population experts, September 2014.



4.2 PARTICIPATION TRENDS

Participation Ra	articipation Rate in Sports NSW - all genders											
	2003	2004	2005	2006	2007	2008	2009	2010				
Athletics	0.6	0.5	0.4	0.5	0.5	0.6	0.5	0.7				
AFL	1.0	0.8	0.6	0.6	0.3	0.6	1.0	1.7				
Baseball	n/a	0.4	0.4	0.4	0.1	0.3	0.3	0.3				
Basketball					2.7	2.4	3.8	2.6				
Cricket	2.6	3.2	2.2	3.0	2.7	3.2	2.8	3.4				
Football	5.3	6.2	5.7	5.9	5.9	7.0	7.0	6.5				
Hockey	0.8	1.2	0.6	0.7	0.5	1.4	0.4	1.1				
Rugby League	1.6	1.6	2.1	1.9	1.8	1.6	2.4	2.1				
Rugby Union	1.0	1.5	1.6	1.1	1.0	1.6	1.0	1.2				
Netball	2.8	2.9	3.2	3.1	2.4	2.3	3.4	3.0				
Softball	n/a	0.6	0.5	0.2	0.4	0.7	0.6	n/a				
Tennis	9.8	9.8	9.1	7.4	6.7	7.5	6.6	6.8				
Touch Football	3.6	3.5	3.2	4.0	3.6	5.0	3.6	4.4				

Source – Participation in Exercise, Recreation and Sport Survey – Australian Sports Commission – data beyond 2010 is not available at this time

The above table has a footnote that the results have a high relative standard error range and should be used with caution. However they do indicate that Tennis and Football [Soccer] have strong and consistent participation rates.



5. Facility Distribution

Assess the existing distribution and supply of sportsground facilities and determine the future facility needs of sporting organisations

In line with the framework adopted in Planning People Place, Council provided sportsgrounds are categorised into three different categories:

- **Regional** North Dalton/Thomas Dalton Cricket, AFL Touch, Beaton Park- Tennis, Basketball, Athletics, Finch- Baseball, Netball. Lindsay Mayne- Hockey.
- District- Rex Jackson, Thomas Gibson Park, Hollymount Park, Ziems Park, Guest Park, Figtree Oval, Darcy Wentworth/Noel Mulligan, Reed Park.
- Local /Community- Jim Allan Oval, St James Park, Clowes Park, Bulli Park, Cawley Park, Elizabeth Park 2, Bott Drive Reserve, Corrimal Memorial Park 2, Towradgi Park, Judy Masters Park, Keira Village Park, Wiseman's Park, Beaton Park, JJ Kelly Park, Cram Park, Roy Johansen Park, Harry Graham Park, Unanderra Park, Lindsay Mayne, Berkeley Park, King George V Oval, Mt Kembla oval, Barina Park, Webb Park, Lakelands Oval, Hector Harvey Park, Boronia Park.

Licenced Sites

AFL & Cricket- North Dalton Park

Football- Balls Paddock, Elizabeth Park, Corrimal Memorial Park, Tarrawanna Park, Ray Robinson Park, Judy Masters Park, Ocean park, JJ Kelly, Wetherall Park, Unanderra Park, John Crehan Park, Ian McLennan Park, Kooloobong Oval, Harry Graham Park

Ruby Union- Ocean Park, Vikings- JJ Kelly Pk

Tennis- Rex Jackson, Norm O'Brien, Otford Park, Stanwell Park Reserve, St James Park, Pine Court Reserve, Station Street Reserve, Thomas Gibson Park, Slacky Flats, Terrainia St, Wilga Street, Memorial Park, Fernhill, Pop Errington Park, Guest Park, Beaton Park, Wisemans Park, Gilmore Park, Figtree Park, Harry Graham, Ryan Park, Farmborough Heights Coachwood, Waples Rd, Unanderra Park, Webb Park, Reed Park, Primbee, Ray Crump Park, Windang.

5.1 BREAKDOWN ON PARTICIPATION AND HIERARCHY OF VENUES

SPORT	Participation	Sites	Regional	District	Local	Private /Non Council
Athletics	600	3	1	1	-	1 Local (Dapto Showground)
AFL	1497	7	1	5	-	1 District (Kully Bay)
Baseball	850	4	1	3	-	-
Basketball	1575	4	1	1		1 National (WEC), 1 District (UOW)
Cricket	1633	27	1	9	17	1 District (UOW)
						1 National (WIN),
Football	11300	43	1	11	27	1 District (Albert Memorial Park),
						2 Local (Dandaloo) & (PCYC)
Hockey	2280	2	1	-	-	1 District (UOW)
Netball	3339	5	1	2	2	-
Rugby League	3651	21				1 National (WIN),
rugby League	3031	21				1 Regional (Collies Figtree),
						1 National (WIN),
Rugby Union	2000	6	-	2	-	2 District (UOW) & (TAFE),
						1 Local (Dandaloo)
Softball	60	1	1	-	-	-
Tennis	4642	37	1	3	31	1 District (ACES), 1 local (UOW)
Touch Football	1307	3	1	-	2	-



6. Standards

Create a set of standards and a decision model to prioritise development and establish protocols for reporting on facility provision and conditions.

Competition is conducted at a number of different levels from juniors, seniors, masters to national and international levels. Each level has a facility standard that is set by state, national and international sporting organisations. A key strategy of Destination Wollongong is centred on "Sports Tourism". Providing regional level facilities allows the City to not only provide for its own sports needs but also to bid for Sate, National and International events. This not only exposes local sportspeople to a higher level of competition but delivers substantial economic benefit to the City.

The following table outlines the standard of facilities required for each level of competition and forms the basis of benchmarking future development of each council owned venue.

Competition Level	Facility Standard
National	Conforms to National technical standards
	Enclosed to control access and generate revenue
	Provides facilities and amenities for competitors and officials for gender equity &
	multiple teams or local events competitions
	Provides lighting for high level competition ,training and broadcasting
	Provides covered spectator seating and amenities
	Irrigation capacity to maintain turf
	Grounds are fully maintained and functional with no deterioration
	Designated off parking for participants and spectators
State	Conforms to State technical standards
	Enclosed to control access and generate revenue
	Provides facilities and amenities for competitors and officials for multiple teams or local
	events competitions
	Provides lighting for competition and training
	Provides limited spectator seating and amenities
	Irrigation capacity to maintain turf
	Grounds are fully maintained and functional with no deterioration
	Off street parking for participants and spectators
Regional	Conforms to State technical standards
	Enclosed to control access and generate revenue
	Provides facilities and amenities for competitors and officials for multiple teams or local
	events competitions
	Provides lighting for competition and training
	Provides limited spectator seating and amenities
	Irrigation capacity to maintain turf
	Grounds are fully maintained and functional with no deterioration
	Off street parking for participants and spectators
District	Conforms to codes general technical specifications for snr and jnr competition
	Is a multi-sport venue with shared amenities
	Provides lighting for some competition and training purposes
	Maximises land use and design
	Irrigation capacity to maintain surfaces
	Off street parking available
Local/Community	Provides senior and modified grounds to encourage maximum participation
Local/Community	
	Is a multi-sport facility Maintained to provide safe playing conditions
	Provides basic amenities
	Council determines land use and allocates to provide maximum efficiency



7. Decision Model

wollongong

Identify opportunities to more effectively provide, develop and manage sports facilities in partnership with sporting associations and other parties

Council has a community reference framework that it uses to allocate funds from the Sports Facilities Reserve through it sports planning process. That framework is centred on the notion of "One Sport, One Voice".

The Sports & Facilities Reference Group (SFRG) operates under a charter "Attachment 1" with one representative from each peak sports body and three Councillors, with a Councillor as chair of the Group.

The importance of the retention of the "One Sport, One Voice" framework through the peak associations and their representation on SFRG is seen as critical to maintain the strategic focus on citywide sports development.

Sports represented include:

- Athletics
- Australian Rules
- Baseball
- Basketball
- Cricket
- Football [Soccer]
- Hockey
- Netball
- Rugby League
- Rugby Union
- Tennis
- Touch Football

Representatives from

- Communities NSW Sports
- Illawarra Academy of Sport
- Destination Wollongong

The Sports Planning Process sees applications for funding being received from individual clubs through the peak body of the sport and that body in turn prioritises and submits to the SRFG for assessment under a predetermined set of criteria. Projects are objectively evaluated and provided a ranking, which in turn may inform future capital funding through Council's Sports Reserve Fund.

It should be noted that the SFRG representatives has in the past been from traditional sports. It is acknowledged that emerging sports such as skateboarding and mountain biking are gaining momentum in participation and acceptance as mainstream sports. It is seen as an opportunity to review the SFRG charter to be more inclusive of the needs of these sports going forward.



8. Engagement and Communications

Engagement Activity	Purpose	Timeframe
Consult with sports peak bodies	To gain an understanding of the sports	2015-2016
(Sports & Facilities Reference	participation rates, emerging needs and	
Group)	governing bodies requirements	
Councillor briefing	Council publically exhibit the strategy and amend where necessary	2016 November
Presentation of final draft to	Ensure information collected and	2016 December
Sports and Facilities Reference	collated is accurate	
Group		
Adoption or report	Council formally endorse the	2017 June
	recommendation within the report	

9. Existing and Future Direction

To assist in achieving the objective of *Provide the strategic direction for Council to appropriately determine and allocate resource priorities based on current and long term needs for the optimum benefit of the sporting community over the next 20 years, Council will need to overcome the barriers and limitations of the age, condition and limited functionality of its existing sports infrastructure. Opportunities for growth in participation lie in investing in provision of facilities for women, individuals with a disability and over 35 sports.*

Key focus areas for Council include the following:

- · Increased sportsground capacity
- Renew and enhance existing sports facility infrastructure with a focus on gender equity, accessibility and storage.
- Secure ongoing funding for sports facility renewal and enhancement.
- Develop and implement policies that ensure compliance and safe participation.
- Pursue accountability in Licensed and leased agreements.
- Explore joint venture partnerships.
- Invest in infrastructure to support and accommodate emerging sports and independent recreation pursuits.



PART 2

KEY FOCUS AREAS



PART 2 – Key Focus Areas

1. Increase Sportsgrounds Capacity

Council has 67 sportsgrounds consisting of 222 playing surfaces; these are divided into a hierarchy system, namely regional, district and local sportsgrounds, catering for a number of sports. Currently there are 45 parcels of land designated as sportsgrounds and these occupy 332.8 hectares, representing 13.2% of Council open space, facilitating the 33,159 local organised sports participants.

The effective use and management of these assets is important to Council, the sporting organisations and the broader community; however the ability to provide access to new green field sites is limited to opportunities identified for West Dapto. To address ongoing demand for growing sports such as football (soccer) Council's approach should be targeted to the following areas.





1.1 GROUND ALLOCATIONS

Sportsground allocation is generally based on historic use of the site. Sports such as rugby league, rugby union and football (winter based sports) require similar sized grounds, unfortunately they are played during the same season, therefore limiting the ability for the codes to share or inhabit the same facility.

To optimise the utilisation of sportsgrounds throughout the year, Council co-locate synthetic cricket pitches between these fields wherever possible, increasing the utilisation of these venues and providing value for the community. Conveniently, cricket (turf wickets) and AFL require similar sized fields and are played in opposite seasons, allowing for shared use of the venue.

Encouragingly, junior baseball and senior softball have been working together to develop shared facilities which will again increase the viability/sustainability of operating and maintain these facilities.

Where capacity is increased through the provision of lighting or irrigation it will be paramount for the peak associations to work collaboratively with Council for the scheduling of training and competition, these groups should also focus on ensuring accessibility and gender equity to all facilities.

An underlying threat to sport in the City is the potential reduction in the private provision of sporting facilities, namely Venues NSW, Collegians, Lake Authority (State), University of Wollongong, TAFE, Dapto Showground, Dandaloo Hotel, BlueScope and land aligned to the Illawarra Local Aboriginal Land Council. If one or more of these location sand facilities was withdrawn from the current provision of sportsground, this would place further burden on Council to supply training and competition venues.

Council should continue to liaise with private providers and jointly encourage opportunities for the continuation of sporting activities at these venues.

GOAL.1.1 The community has access to a diverse range of quality playing surfaces

Strategy:1.1 - Ensure equitable allocation of grounds while encouraging the development of multipurpose facilities

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
1.1.1 Council to continue to work with the Sports & Facilities Reference Group in future ground provisions	Meet on a bi- monthly basis with S&FRG	Conduct (5) meetings a year	2017-2021	operational	Sportsfields	High
future ground provisions throughout the City and in particular the new release areas in West Dapto	Council to initiate land acquisitions as identified in the West Dapto Section 94 Plan and other opportunities that present themselves throughout the City	Number of identified acquisitions completed annually	2017-2021	operational	Sportsfields	med
1.1.2 Consolidate facilities to allow greater flexibility and use of sites by other sports, (Fred Finch & Thomas Dalton Park)	Consult with sports to identify sites and explore potential opportunities	Number of meetings conducted and opportunities identified	2017-2021	operational	Sportsfields	
	Council continue to work with sports to encourage shared use of sites, in particular exploring options for training opportunities	Number of meeting held annually, sites identified and opportunities realised.	2017-2021	operational	Sportsfields	



1.2 GRASSED PLAYING SURFACES

Annually Council allocates approximately \$100,000 to topdressing fields, with the average football field requiring approximately 100 tonne (\$7,000) and a cricket oval requiring 180 tonne (\$13,000) of top dressing material. Given the 222 playing surfaces the current budget allocation does not enable sufficient grounds to be adequately maintained.

The playing surfaces on our sportsgrounds are further compromised with uneven surfaces, high compaction rates, poor drainage and little or no irrigation at most sites. Significant investment is required to carry out these remediation works on key high usage locations. Unfortunately the remediation or improvements required to provide a safe playing surface relies on the limited operational budget and volunteer labour of clubs. To maintain a minimum standard of presentation it is apparent that a capital investment in drainage infrastructure is a priority. Typical remediation costs, incorporating rotary hoe, levelling and returfing costs approximately \$55,000 per grassed playing field. In addition, rectification of drainage issues cost is a similar; failure to address drainage issues significantly compromises training and competition at a broad range of venues.

The sport of Cricket is serviced well within the city with 9 turf cricket wickets; these assets are now playing a key role in the regular attraction of State and National level events. The costs of servicing these sites each year require further investment in major renovation on a regular basis (approximately every 10 years) at an average cost \$50,000 per wicket.

At this time there is currently insufficient operational and capital funding to support grass playing surface renewal. The capital investment required to provide sports field drainage must be taken into consideration when budgeting for the Capital Plans.

GOAL1.2. To ensure that adequate funding is allocated to provide quality grassed playing surfaces

Strategy 1.2: Provide quality public spaces and opportunities for sport on well-maintained assets that meets the needs of current and future communities

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
1.2.1 Council to allocate sufficient budget to allow for sportsgrounds, turf wickets and golf tees and greens refurbishment as well as improving playing surface and drainage at key sportsgrounds	Develop a future rolling works program for drainage, irrigation and surface refurbishment nominating priorities and financial implications	Develop rolling works program for identified issues	2017-2021	operational	Sportsfields	High

1.3 HARD COURT PLAYING SURFACES

Council has a number of aging hard court playing surfaces that have long term sustainability problems, as a result of historical construction techniques, in particular the Regional Netball Courts located at Fred Finch Park Berkeley. In addition many of the City's tennis courts (that are currently under licence) face similar structural issues.

In 2015 Illawarra District Netball Association partnered with Council (via the sports planning process) and invested in excess of \$500k into resurfacing the Regional Fred Finch Netball courts, however this investment provides has only provided a medium term solution (5-10 years) with the courts requiring ongoing maintenance. In addition the recently revised Netball Australia National Facilities Policy (March 2016) sees facility layout requirements that may result in the future expansion of the playing surface, to accommodate run off areas, if they wish to continue to host the Regional and State Championships.



Wollongong District Tennis Courts Administration (WDTCA) have been extremely proactive in managing the numerous court complexes across the City under their existing licence agreements, in particular converting old concrete courts into a durable synthetic surface, however some tennis courts will require significant remediation work to replace failing concrete slabs. This work is currently unfunded, again the capital required to undertake such works places a significant burden on the Licensee and potentially Council.

The sport of Tennis has regularly sought State Government funding to renew its assets, this approach will be critical to the retention and strategic consolidation of courts across the city. WDTCA have indicated that if renewal works are not funded these failing assets will be decommissioned from their register resulting in a reduction in the provision of sport at some locations.

GOAL.1.3. To ensure that adequate funding is allocated to provide quality hard court playing surfaces

Strategy 1.3: Provide quality public spaces and opportunities for sport on well-maintained assets that meets the needs of the current and future communities

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
1.3.1 In partnership with the relevant sporting associations, review current provision of hard court playing surfaces and identify priority locations that will be required to be retained.	Work with sporting associations to develop a future rolling works program for surface refurbishment nominating priorities, external funding sources and financial implications	Priority Rolling works Program Developed	2017-2021	operational	Sportsfields	High
1.3.2 Work with the relevant local and state sports associations to explore funding options	Explore state sports association and NSW Government funding	Number of opportunities identified	2017-2021	operational	Sportsfields	High

1.4 SYNTHETIC SURFACE SPORTS GROUNDS

The provision of synthetic surfaces has been a popular trend in sport in New South Wales and Victoria. Locally Illawarra South Coast Hockey manages the Lindsay Mayne Unanderra Hockey facility under a lease agreement with Council and is responsible for generating revenues and State Government grants to assist in the program of synthetic turf replacement every 8-10 years and is a fine example for other sporting associations. The Hockey Association has continued to develop the facility in order to attract state, national and international events with Masters Competitions are a key group to continue to attract to the City.

In recent years the trend to have Local Government contribute in the provision of multi-purpose sports synthetic surfaces to accommodate both training and competition needs for the sporting community continues to prove successful in both regional and metropolitan areas and is now see as viable alternative to facilitate the increasing sports demand.

Noting limited new green field locations and the ongoing unmet demand for training and competition venues, sports such as football (soccer) will need to take a strategic approach to pooling their resources to key locations. The Infrastructure levy applied to players by associations such as Football South Coast to co- fund key all-weather multi-purpose synthetic sports fields will remain a focus of future provision.

Whilst the current cost of construction of a new synthetic football pitch exceeds \$1.8m, it is important that the business model and licence agreements for such infrastructure are rigidly pursued and sustainable to enable future surface replacement to be funded by the sports.



GOAL1.4. Provide a diverse range of sporting surfaces

Strategy 1.4: Support partnering initiatives that provide for synthetic sports surfaces at key locations

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
1.4.1 Work with the Sports Association and State Government to explore funding options for the provision of synthetic surfaces at key locations	Work with the sporting community on identifying funding sources to support the design and construction of a synthetic pitch	Number of opportunities identified and successful applications	2017-2021	Operational	Sportsfields	High

1.5 TRAINING FACILITIES

With the increased participation in junior sports throughout the City and noting the continued increase in females participation in sports, the current capacity of sportsgrounds for training purposes is severely compromised due to the time and day allocations already assigned to existing user groups.

While lighting grounds will improve capacity it will need to be combined with improved irrigation practices, drainage, topdressing and aeration to assist in managing the playing surface to deal with the increased utilisation. In addition, further consideration must be given to exploring the viability of providing a number of all-weather synthetic facilities to accommodate training requirements.

Peak sporting bodies of AFL and cricket are actively seeking opportunities to build an indoor training venue, potentially at a region complex or a site that was of significant size and location to allow for ease of access across the City.

Associations should encourage clubs which have licenced sports fields to continue to share facilities with other clubs and juniors to maximise utilisation of sports grounds.

Potential occasional use of passive parks may accommodate some of the pressing capacity issues however this access must be carefully balanced to not compromise the passive recreational experience.

GOAL 1.5. To increase the availability of sports grounds and public open space for training

Strategy 1.5: Improve capacity of sports grounds by providing supporting infrastructure and policies that promote shared use

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
1.5.1 Explore funding options to support development of a future works program to enhance sports field lighting at targeted training venues	Investigate lighting at key sites to increase training capacity.	Develop rolling works program to meet Australian Standards	2017-2021	Operational	Sportsfields	High
1.5.2 Identify parcels of land for potential junior sports training only through reviewing the generic Plans of Management (PoM's) to accommodate use.	Work with Strategic and Land Use Planning Officers in amending generic PoM	Number of sites identified	2017-2021	Operational	Sportsfields	High
1.5.3 Council to review policies and licencing arrangement to ensure optimal sharing of Council assets	Ensure all licence agreements have clauses related to sharing and sub licencing.	Number of licence produced annually with reference to policy	2017-2021	Operational	Sportsfields	High



2. Renew and enhance existing sports facility infrastructure with a focus on gender equity, improved accessibility and storage

Council has approximately 169 buildings across its 67 sportsgrounds that are varying in function, design, age and condition. Since their initial construction, the needs and requirements of sports have changed significantly. Due to increased female participation, disability access requirements, referees amenities, safety apparel and training aids, the majority of existing facilities no longer meet the current needs of the end users. To further exacerbate the problem is the provision of quality training space with limited sites that have adequate lights, irrigation and drainage, again another significant investment that isn't considered an asset and needs to be captured in the Capital Plan.

It should be noted that the outcome of the Infrastructure Strategy and Planning (ISP) Division's Building Condition and Functionality Program will assist and provide further direction in relation to building renewals and functional service gaps. In addition, Library and Community Services Division are working closely with a consultancy to produce a Social Infrastructure Planning Framework, combined the two strategic reviews will complement this strategy and guide the future investment of key facilities throughout the Local Government Area.

2.1 AMENITIES

The majority of sports amenities (toilets, change rooms, canteens) were constructed pre 1980's and are generally in average condition, but with many not meeting the communities' expectations on contemporary facilities nor the Building Code of Australia standards for accessibility which applies to new facilities.

The increased participation rate of females into sports, such as rugby league, rugby union, football and AFL as well as their role as coaches and referees, has further emphasised the need for contemporary facilities.

In addition most sports, even at community level, now require independent facilities for the referee unfortunately at most venues this cannot be achieved.

GOAL2.1. Provision of quality amenities that cater for male and female participation in sport

Strategy 2.1: Provide a variety of public amenities for sport that meets contemporary standards and the needs of the current and future participants

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.1.1 Council to continue to work with sporting groups to identify the gaps, collating a response and developing a rolling works program for implementation of suitable amenities to cater for all levels of sport.	Review the ISP Condition and functional audit of all sites to inform priorities	Condition and Functional Audit reviewed	2017-2021	Operational	Sportsfields	High
	Develop rolling works program that is based on Hierarchy and Functional needs	Number of projects identified that become funded	2017-2021	Unfunded Capital	Sportsfields	Medium
2.1.2 Ensure gender equitable and accessible facilities are incorporated into all planning components for future renewal of facilities	Ensure that the design of amenities meets current standards with an emphasis on female participation at regional and district level facilities	Number of amenities modified	2017-2021	Operational	Sportsfields	High



2.2 STORAGE

Storage has now become a pressing issue that affects the majority of sports and sportsgrounds. The evolution of participant safety apparel and training aids has placed a significant burden on the storage space available at most sportsgrounds. Some sporting groups have addressed the immediate shortcomings with the installation of shipping containers at the some locations, however short term solution is not optimal and not desirable from an aesthetics perspective.

Council has imposes a strict condition on storage containers requiring development consents, with the Property and Recreation Division recommending a 2 year restriction for the use of these storage containers. Additional consideration must be given to destruction of the visual amenity of the sportsgrounds, as there may be up to three containers at selected grounds.

A standard approach to renewal design that accommodates storage shortfalls for sporting equipment is required.

GOAL 2.2. Provide adequate storage facilities to accommodate sporting needs and maintenance requirements

Strategy 2.2: Review the storage requirements of sports, considering their current and future requirements

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.2.1 Council to work with sporting groups to identify the gaps and develop a rolling works program to alleviate the noncompliance issues and precinct approach to storage at multi shared facilities	Review the ISP Condition and functional audit of all sites to inform priorities	Condition and Functional Audit reviewed	2017-2021	operational	Sportsfields	High
	Design a range of facilities according to the hierarchy and safety of the site	Designs completed	2017-2021	Unfunded	Sportsfields	Medium
	Develop rolling works program that is based on Hierarchy and Functional needs	Number of sites modified	2017-2021	Unfunded	Sportsfields	Medium

2.3 SPORTS FIELD LIGHTING

Throughout the City there are varying standards of lighting provision at sportsgrounds. In a number of cases lighting poles and fittings have been installed by the existing users of the site, generally with little input or approval from Council. During 2013/2014 asset condition audits were undertaken on light poles throughout the City and any assets that posed any public risk have been removed.

The majority of the licenced / leased sites have sportsfield lighting to an appropriate standard for training and Council should encourage the licensee to pursue grant funds for any renewal works. However the standard of lighting provision on Council controlled community grounds where the majority of junior sports train is considered to be poor.

Unfortunately there is an inconsistent approach to the provision of lighting at these grounds, which compromises the club's ability to train, particularly in winter, therefore restricting the clubs to train in limited areas of light and hence compromises the ability for clubs to effectively service the needs of participant's sports and skill development requirements.

Council currently has four sites; Wisemans Park Gwynneville, Guest Park Fairy Meadow, Thomas Dalton Park Fairy Meadow and King George V Oval Port Kembla where Council own and operate sportsground lights. However it is noted that only the lights at Thomas Dalton Park comply with relevant Australian Standards for Sports Field Lighting (50 & 100 lux).



There remains an unmet demand for winter training opportunities, particularly for football (soccer) and growth sports such as OZ Tag and investment in the renewal and enhancement of lighting at Council controlled venues remains an unfunded priority.

Initial investigation for Wisemans Park have indicated that the capital invested required to enhance training opportunities would be in the vicinity of \$180,000, and recent project pricing suggest that Guest Park and King George V Oval upgrades would be approximately \$250,000 to \$350,000.

The provision of lighting towers at community grounds will in turn need to ensure a user pays model where Council directly provides and maintains lighting infrastructure and is obtaining a return to meet operational costs of usage. Research and the trialled investment in LED and new technology lighting infrastructure will be a key feature of Council's ongoing approach to lighting to reduce the likely impact of increases to electricity costs.

GOAL 2.3. Provision of compliant sportsground lighting to accommodate training

Strategy 2.3: Ensure that the safety of the sports participates are addressed and provide suitable sports ground lighting for training purposes

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.3.1 Council work with sporting associations to develop a sustainable capital renewal and upgrade approach to see existing lights at key sites be in compliance with all relevant Australian Standards (AS 2560 & AS 4282).	Council to undertake an audit on the existing lights at regional and district facilities determining the condition and compliance to relevant AS.	Number of sites inspected annually, report on compliance	2017-2019	operational	Sportsfields	High
	Council develop a 3 year rolling works program to upgrade the sportsground lighting for Guest Park, Wisemans Park and King George the V to comply with Australian Standards	Program established	2017-2021	Unfunded capital	Sportsfields	High
	Source Funding to trial LED / New technologies in sportsfield lighting	Successful Funding Applications	2017-2021	operational	Sportsfields	High

2.4 IRRIGATION / DRAINAGE

Council has a funded rolling works program to install irrigation at key sportsgrounds to enhance capacity. This capital investment over the past decade has been an extremely successful initiative which has enhanced training and competition opportunities. Irrigation hardware has been installed at Reed Park Dapto, Thomas Dalton Park and North Dalton Park Fairy Meadow, Hollymount Park Woonona, Thomas Gibson Park Thirroul and Rex Jackson Oval Helensburgh.

A recent review of water and sewage rates have highlighted significant concerns in "dry seasons" with regards to the costs of water usage on Council's limited operational budget. To enhance the sustainability of irrigation system, storm water re-use and storage initiatives are being pursued.

Moving forward, the rationale for future works will concentrate in continuing to deliver a sustainable model, through storage and investigating alternative water collection techniques at target high utilisation locations.



To date Council has provided limited resources to enhance drainage at its facilities, this is acknowledge as a short coming in our approach and drainage interventions must be pursued at key locations, namely Fred Finch Park that has been plagued with ongoing drainage issues that significantly impact on the local sport as well as the State and National events attracted to this Regional facility

The provision of irrigation at community grounds will in turn need to ensure a user pays model where Council directly provides and maintains the infrastructure and is meeting operational costs of usage.

GOAL 2.4. Provide a quality sporting surfaces that see increased utilisation

Strategy 2.4: Ensure that irrigation and drainage infrastructure is provided at targeted regional and district level sportsgrounds to enhance sports field training capacity and competition performance

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.4.1 Support the ongoing allocation of funding and rationale for a rolling works program to supply irrigation and enhanced drainage at high utilisation locations.	Council to continue to explore and incorporate non-potable water options for irrigation.	Number of sites identified that are suitable	2017-2021	Funded	Sportsfields	Medium
	Investigate alternative storm water collection and potentially partnership opportunities with government agencies.	Number of opportunities identified and success rate	2017-2021	unfunded	Sportsfields	Medium
	Develop a rolling works program for sports field drainage	Rolling works program developed	2017-2021	unfunded	Sportsfields	Medium

2.5 FENCES/PERIMETER CONTROL

Perimeter control at the majority of sportsgrounds continues to be an area of operational focus with sports fields being at risk of damage from stolen vehicles, motorbikes and unauthorised vehicles gaining access to the playing surfaces and providing risk to participants.

The installation of bollards, post and rail or cable are an effective means of removing risk of damage. Council officers have reviewed the existing sportsgrounds and historical events and developed a priority list to address these issue, however there is limited capital resources to pursue new fencing or perimeter control installations.

GOAL 2.5. Provide sports grounds that are at minimum risk of damage from vandalism

Strategy 2.5: Ensure that perimeter control interventions are installed a key locations to protect sports fields.

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.5.1 Support the ongoing allocation of funding for new infrastructure such as perimeter control fencing through a rolling works program to protect our sportsgrounds.	Council to audit the existing fences, and develop a rolling works program	Number of inspections conducted annually. Rolling works programed developed	2017-2021	operational	Sportsfields	High



2.6 GRANDSTANDS/COVERED SEATING

Grandstands and covered seating infrastructure is provided at a number of regional sports grounds including North Dalton Park Fairy Meadow, Kerryn McCann Athletics Track Beaton Park, Lindsay Mayne Oval Unanderra (hockey) and district facilities at Figtree Park, Rex Jackson Park Helensburgh, Thomas Gibson Park Thirroul, Ian McClelland Oval Kembla Grange.

Football South Coast has expressed a desire to have a second tier facility with covered seating that has the capacity to accommodate 2-3000 spectators to accommodate the Wollongong Wolves and Stingrays competing in their respective state level competitions.

The provision of covered seating should be a key consideration in any staged development of a synthetic football pitch.

GOAL 2.6. Provide spectator shade/seating at Regional sports facilities

Strategy 2.6: Identify external funding opportunities for shade/seating and support association with grant applications

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
2.6.1 Work with the Sports Associations and State Government to explore funding options for the provision of covered seating to compliment synthetic surfaced sportsgrounds	Work with football community on identifying funding sources to support the design and construction of a covered seating to accompany synthetic pitch	Number of opportunities identified. Number of applications submitted	2019-2021	Operational	Sportsfields	High

3. Securing Ongoing Funding For Sports Facility Renewal and Enhancement

Council's Sports Facility Planning Process was established in 1998 to assist in the development and support of sport and sporting organisations within the Local Government Area. The adoption of this process has contributed to the implementation of a strategic priority based approach for Council to contribute to the City's sport and sports facility development. Projects submitted through the Sports Planning Process are ranked by the Sports Facilities Reference Group. These rankings assist Council in determining prioritises for funding of sports infrastructure projects.

In July 2003 Council adopted to establish a Sports Reserve Fund (\$150,000 per annum) to support the Sports Planning process and requested the reserve be allocated. The purpose of this reserve was to provide local sporting clubs/associations with a level of financial support in funding facility improvements projects that have been assessed ranked and prioritised through Council's Sports Planning Process.

The Sports Reserve Fund was not intended to fund all worthy sports facilities projects. It was accepted that larger projects required significant lead time for proper planning and design and such projects would be considered for funding where appropriate via the annual capital planning process.

On 19 February 2007 Council resolved to allocate the income derived from entering into a deed for the installation of a telecommunication facilities throughout the LGA to be distributed to the Sports Reserve Fund, taking the annual allocation into the Reserve to approximately \$250,000 (\$150,000 Council Capital and \$100k telecommunication income [indexed at 4%]).



Whilst at a NSW State Government Level grant funding opportunities continue to be limited to one or two sources with Local State Members of Parliament continuing to be supportive of grass roots sports and their challenges.

GOAL 3.1. Council's sports reserve is retained and enables sports planning priority projects to be constructed

Strategy 3.1: Ensure that the financial contributions from the Sports Reserve continue to match the CPI and remain relevant to develop facilities.

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
3.1.1 Council to ensure that the current allocation to the sports reserve is not diminished by declining allocations or income investment from the telecommunications reserve and is indexed with the CPI to keep funding relevant to today's economy	Ensure that the sports planning process is continued on an annual basis	Number of applications received annually. Number of projects completed annually	2017-2021	operational	Sportsfields	High

4. Develop and Implement Policies that Ensure Compliance and Safe Participation

There are two policies that directly impact on Sportsgrounds and Sports Facilities, the Smoke Free Recreation Areas Policy and the Shared Sportsground Policy. Whilst these policies are self-regulating it is critical to ensure that sporting bodies continue to comply with requirements and that Policies remain relevant and change to legislative requirements.

GOAL 4.1. Ensure compliance to all relevant Policies

Strategy4.1: Embed all policies within licence agreements and remain compliant to all relevant legislation.

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
4.1.1 Review and amend policies ensure compliance to relevant legislation requirements, Council governance and operational requirements	Review policies as required in accordance with Council's Policy register	Complete reviews in accordance to the register	2017-2021	operational	Sportsfields	High
	Embed Policy Requirements into all licences	Number of licences with policy embedded			Sportsfields	
	Continue to work with Sports and assist Associations to educate Clubs on Policy requirements	Number of requests received and support provided			Sportsfields	



5. Pursue Accountability in Licence Agreements / Lease Agreements

Council's licence and lease arrangements have recently been reviewed and are now accompanied with Building Condition assessment reports which informs both Council and the licensee/leasee of their maintenance obligations and an agreed timeframe to complete any works required. Embedded in all new agreements will also be policies that directly relate to sportsgrounds. Review of these agreements has provided greater clarity of roles and responsibilities of each party and ensures consistency across all lease arrangements.

GOAL 5.1: Council's licence and lease agreements provide clear direction on maintenance responsibilities and Council's Policy requirements

Strategy 5.1: Ensure all new licences and leases have clearly defined maintenance responsibilities.

	4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
and o	Establish leases and ses that have a defined consistent approach for maintenance onsibilities.	Ensure all lease and licence renewals are accompanied by condition assessments.	Number of licences reviewed annually	2017-2021	operational	Sportsfields	High

6. Explore Joint Venture Partnerships

It should be noted that throughout Victoria a number of ventures and in particular, with Local Council, AFL and other providers have evolved to develop unique facilities for both the sporting and broader communities.

Partnership opportunities should be explored beyond the historic arrangements between sporting associations and Council, these should include both Government and private sector funding opportunities and be in strict compliance with all legislative and governance requirements.

GOAL 6.1: External Partners contribute to Sports Facility Development

Strategy 6.1: Ensure any opportunities for potential partnerships in funding Sports infrastructure improvements are fully explored in line with Legislative requirements

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
6.1.1 Review and consider private public partnership ventures to assist in the development of sporting infrastructure in accordance relevant legislation requirements.	Assist clubs in providing guidance on Local Government Legislative and Governance requirements of any joint venture proposals	Provide relevant information as and when required	2017-2021	operational	Sportsfields	High



Invest in infrastructure to support and accommodate emerging sports and independent recreation pursuits

Whilst a number of the traditional sports are static in their participation rates, there is now increasing pressure on Council to accommodate other, self- organised sports activities such as Mountain Biking, Skate Boarding, Bump / BMX that are experiencing varying stages of growth. Below are some of the key areas that will remain a key focus of support from Council.

7.1 MOUNTAIN BIKE RIDING

Throughout the review and as part of the community consultation with the bike plan there was an underlying theme that there is a need to create a Mountain Bike Park with the LGA. Council Officers have been working with the local Mountain Bike Club to identify sites and determine the suitability of the areas for the nominated activities.

Mount Keira Summit Mountain Bike track remains an opportunity to meet needs of local enthusiasts but also hold some potential for attracting major events and associated tourists. The need to ensure that key stakeholders such as National Parks and Wildlife are aligned to the concept of controlled conservation management in sensitive areas will remain a focus.

GOAL 7.1: Mount Keira Summit is supported by all tiers of Government as the City's future regional Mountain Biking venue:

Strategy 7.1: Council collaborate with Destination Wollongong and National Parks and Wildlife to pursue partnerships and approvals to enable Mountain Biking accessing escarpment areas.

4 Year Action	Action	Performance Measure/s	Timefram e	Resourcing	Delivery Stream	Strategic Priority
7.1.1 Collaborate with Key stakeholders to secure approvals for Mountain Bike activities at Mt Keira.	Collaborate with Destination Wollongong and Mountain Bike Association in pursuing Government approvals.	Provide support and contribute to any delegation to land owners encouraging Mountain Biking activities	2017-2021	operational	Sportsfields	High

7.2 SKATE BOARD / BMX / SCOOTER FACILITIES

Council has provided a district/ precinct based approach to skate facility provision. In 2004 Council adopted the priority program for the future provision of skate parks throughout the City. The precinct priorities at that time were as follows (1) Helensburgh, (2) Southern Suburbs, (3) Wollongong and (4) Northern Suburbs. This precinct approach saw Council install new Skate Facilities at Helensburgh in 2008 and Berkeley in 2015 and a major refurbishment of Fairy Meadow and Unanderra facilities in 2016. The future renewal of the Dapto Skate Park currently located at Diamond Brothers Reserve will need to be prioritised in subsequent Capital renewal plans.

In July 2015 a subsequent strategic review of methodology used for the remaining two new facility priorities, Wollongong and the Northern Suburbs was undertaken utilising the latest ABS data to confirm the potential number of skate park users within a 2.5, 10 and 20km radius of the existing skate parks as well as the potential future locations of Wollongong and Thirroul.



The report (see attachment 2) clearly indicated that in the categories of children and adults, a skate park constructed in the Wollongong area would have significantly more potential users than a facility constructed in Thirroul (Northern Suburbs), whilst it is acknowledged that the skating community of the northern suburbs remain dependent on informal skate boarding opportunities, Wollongong should remain strategically as the next key facility to be developed.

It is envisaged that a skate park in the Wollongong area would be of a regional standard and, as such, would in today's estimates require approximately \$1.5m. Future planning also needs to be programmed for a skate park in the northern suburbs, which would be of a district level facility, attracting similar budget allocations as Berkeley, approximately \$900,000.

Whilst it is acknowledged skate parks have been provided at a District/ Precinct level it is noted that each of the facilities have been designed with input from skaters to incorporate different elements and skill requirements to reflect opportunities and challenges for all levels of skating.

The continuation of these new facilities is critical to provide alternatives for the non-traditional sports community that are engaging in skating and its unique physical and recreational demands and hence these new facilities need to be priorities for development over the life of the strategy.

GOAL 7.2: To have a diverse range of skate facilities throughout the City.

Strategy 7.2: Ensure that the planning of skating facilities incorporates best practice principles in determining priorities and sites.

4 Year Actio	n	Action	Performance	Timeframe	Resourcing	Delivery	Strategic
			Measure/s			Stream	Priority
7.2.1 Refine a dra works program for sk provision throughout	ate facility	Identify funding sources for the development of skate parks at Wollongong 2018/19 and northern suburbs 2020/21.	Funding sources identified	2017-2021	Unfunded	Sportsfields	High

7.3 OUTDOOR EXERCISE EQUIPMENT

In recent years Council has installed outdoor fitness equipment at various locations throughout the LGA and these installations have been well received by residents in enhancing their health and well-being.

Further provision of outdoor fitness equipment at district level parks will provide opportunities for the broader community to actively pursue healthy lifestyles and physical activity as supported by the Federal Governments, Play, Sport, Australia and the NSW Government, Healthy Eating and Active Living Strategy.

GOAL 7.3: To have a diverse range of precinct based Outdoor Fitness Equipment stations throughout the city.

Strategy 7.3: Ensure the community has the ability to participate in affordable exercise opportunities

4 Year Action	Action	Performance Measure/s	Timeframe	Resourcing	Delivery Stream	Strategic Priority
7.3.1 Refine a draft rolling works program for Outdoor Fitness facility provision throughout the LGA.	Identify funding sources for the provision of two (2) outdoor fitness equipment installations annually for the next 5 years.	Number of installations achieved annually	2017-2021	Unfunded	Sportsfields	High



8. Risk Analysis

STEP 1	STEP 2	STEP 3		PHIORITY AI Ricks	STEP 5	STEP 8 EVALUATED HISRS - RESIDUAL			STEP 7	TREATMENT COMPLETED	
NATURE BERISK People Property Environment Reputation	Plan is not implemented and engaged community stakeholders lose trust in Cauncil	EVALUATED RISKS			TREATMENT What/ White/ White/ Home				TREATMENTS TO BE IMPLEMENTED		
		9	E	Level St. Riss			5	U	Level of Ride	(Yes or No!	
Reputation/Péople		3	c	M9	H)	Increase accountability and transparency through annual monitoring – to be made avaitable to the public	3	c	M9	Yes	
Reputation/People/ Environment/Property	Actions are implemented but not linked with strategic intent of Plan	3	c	MŸ	н	Establish Plan Coordination Group to coordinate delivery of actions aligned with strategic intent	1	C	MŸ	Ves	
Property/ Reputation	Costs to implement Plan make it unfeasible	4	D	M8	н	All actions to include capital cost estimates - see Implementation Plan Table	3	D	Mé	Yes	
Environment/ People/Property/ Reputation	Actions cause harm to the environment, property or people	4	c	H12	н	Completion of actions to follow all relevant legislative and approval processes and risk assessments	4	D	MB	Yes.	



PART 3 – Additional Information

9. Reporting

This Strategy and its key focus areas, goals and strategies will be reported on an annual basis in consultation with the Sports and Facilities Reference Group.

The 4 year actions outlined in the report are to be prioritised and will inform Council's Delivery program and its annual deliverables and future capital planning priorities.

10. Review Frequency and Document End Date

This Strategy and its key focus areas, goals and strategies will be reviewed on an annual basis in consultation with the Sports and Facilities Reference Group.

The Sportsground and Sporting Facilities Strategy will be reviewed in consultation with sports during 2020/2021, prior to its nominated expiry date of June 2021.

11. Contact Information

For further information on the Sportsground and Sporting Facilities Strategy 2017-2021 please contact

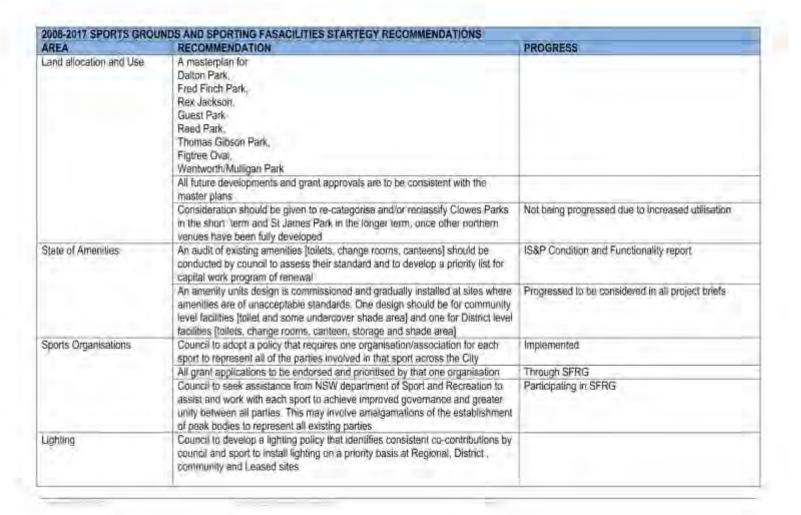
Steve Maidment, Recreation & Open Space Project Officer on (02) 4227 7220

Mark Bond, Recreation Services Manager on (02) 4227 7230

12. Other Supporting/Additional Information including attachments

- People Planning Places
- Sportsground & Sporting Facilities Strategy 2007-2017
- PLAY. SPORT. AUSTRALIA
- Game Plan 2012
- Wollongong 2022
- Review and development Skate park across the LGA methodology Z15/266023
- Sportsground and Sporting Facilities Implementation Plan (currently under development)





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AREA	RECOMMENDATION	PROGRESS
Turf/Track Management	Council to consider its policy position on funding contributions to turfitrack instalment and replacements so sports can plan and budget with some certainty to maintain a standard of facilities	Renewal Program established on Council and Licenced facilities
	Sports to prepare business cases, including their capacity to contribute, for funding applications to Council or NSW DSR	Ongoing
	Council to establish and set aside a reserve for asset replacements to support co-funded applications	Infrastructure Renewal Programs and Asset Plans established
A 7 17.	Asset life cycle costs to be incorporated into lease agreements	Implemented
Turf Management	Council to consider its current level of servicing and staffing to identify a preferred option for turf management and commence discussions and negotiations with Illawarra Cricket Association	Turf wicket Review completed 2012
	On the basis of any agreed changes, a transition period and timeframe is to be negotiated with current Council staff and the Illawarra Cricket Association over the life of this plan	Completed
	Council to consider a transfer of existing turt management equipment if greater responsibility is to be transferred to Illawarra Cricket Association	Completed
	Any identified savings to be funnelled in full or part to sports grounds improvements	Considered and not adopted
Lease Arrangements	Council review all lease arrangements to ensure greater consistency and clarity of roles for Council and lease holder. This may result in negotiating or dissolving some existing leases	Completed
	Council to monitor and review lease arrangements annually and to clarify the roles of Property and Environment and Recreation in administering and managing the leases.	Recreation ow part of Property and Recreation. Division
	Any improvements or upgrades to lease agreements should be submitted to and approved by council	Considered under delegated authorities
	Council's Shared Policy is amended for leased football facilities to encourage greater use [possibly on a financial basis] by other football users	Completed

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2008-2017 SPORTS GROUNDS AND SPORTING FASACILITIES STARTEGY RECOMMENDATIONS PROGRESS AREA RECOMMENDATION Irrigation infrastructure to be implemented at all Regional and District level Imgation Program established facilities over the next ten years Council to continue to explore and incorporate non-potable water options for Implemented at key sites. irrigation as part of the sport precinct master planning stage Council Funding Council to develop a funding policy to encourage greater contributions to facility To be developed projects by sports. A dollar for dollar option would be the recommended approach Council to investigate and negotiate with the licensed club sector, the potential Ongoing for partnerships at selected sports precincts Increases linked to CPI Council to increase its hire and leasing charges substantially and then indexed at CPI for all future years Increased revenues from hire and leasing should be used to fund sportsground Not pursued Council to determine its funding priorities in line with the sports implementation Implemented. plan



ATTACHMENT I



CHARTER SPORTS AND FACILITIES REFERENCE GROUP

CHARTER adopted by Council on 10 September 2012

1 INTRODUCTION

The Sports and Facilities Reference Group has been established to provide advice to Council on policies and strategies which relate to the implementation of the Sportsground and Sporting Facilities Strategy. The focus of the Reference Group is to assist Council in working towards the identification of priorities for sport and sporting infrastructure. The Reference Group comprises people interested in furthering these aims.

2 AUTHORITY

The Sports and Facilities Reference Group will provide advice, feedback and support to Council in developing, implementing and monitoring policies and strategies which relate to the implementation of the Sportsground and Sporting Facilities Strategy.

The Reference Group does not have decision making authority, the power to bind the Council, nor the power to incur expenditure.

3 RESPONSIBILITIES AND FUNCTIONS

The responsibilities and functions of the Sports and Facilities Reference Group are to -

- → Review and monitor Council's Sportsground and Sporting Facilities Strategy;
- Develop, review and monitor the Sportsground and Sporting Facilities Strategy which assists Council in the identification of priorities for sport and sporting infrastructure;
- Consider the cumulative effects of Council's decisions on identification of priorities for sport and sporting infrastructure; and
- Provide advice to Council on strategic projects and Council policies related to, or that may impact on the implementation of the Sportsground and Sporting Facilities Strategy.

4 PRIORITIES

The immediate priority of the Sports and Facilities Reference Group is to:

- Provide advice to Council on priority facilities' needs;
- Contribute to the master planning process of Regional and District level facilities;
- Assist prioritise individual sports needs for funding purposes;
- Provide advice and assist prioritise funding applications;
- Assist in the implementation of the Sportsgrounds and Sporting Facilities Strategy 2008-2017; and
- Identify opportunities for the City to attract and secure major sporting events.

Other priorities will be determined by the Reference Group from time to time.

5 COMPOSITION OF THE REFERENCE GROUP

The Sports and Facilities Reference Group is to be made up of:

- Three (3) Councillors
- → The Cluster Coordinator from Communities NSW or nominated local representative;
- One (1) representative of Illawarra Academy of Sport;



CHARTER SPORTS AND FACILITIES REFERENCE GROUP



- Maximum of twelve (12) members targeting major sporting associations that utilise Council sporting facilities and grounds from each of the following sporting associations:
 - > AFL:
 - Athletics;
 - Baseball;
 - Basketball:
 - Cricket;
 - Football;
 - Hockey;
 - Netball;
 - Rugby League;
 - Rugby;
 - > Tennis; and
 - Touch.

Non-Voting Members to include:

- Manager Property and Recreation;
- Recreation Services Manager;
- Recreation and Open Space Project Officer; and
- Sportsground Coordinator.

The Chairperson will be appointed by Council from the Councillor representatives.

Vacancies that occur on the Reference Group will be filled by public advertisement and selection by Council.

Council's Manager Property and Recreation will attend Reference Group meetings as an ex-officio member and will provide professional advice to the Reference Group. Other Council staff, Government officers, advisors or individuals may be invited to attend meetings from time to time to provide expert advice, information or presentations in relation to the Reference Group's business. These individuals will act as ex-officio members.

Representation to the Reference Group will be sought through direct correspondence being forwarded to sporting Associations.

6 TERM OF APPOINTMENT

Term of appointment is to be for the term of the 2011-2016 Council.

7 OBLIGATIONS OF MEMBERS

Members of the Reference Group, in performing their duties, shall:

- Act honestly and in good faith;
- Participate in the work of the Reference Group;
- Perform their duties in a manner that ensures public trust in the integrity, objectivity, and impartiality of the Reference Group;
- → Exercise the care, diligence and skill that would be expected of a reasonable person;
- Comply with the Reference Group's Charter; and
- Comply with Council's Code of Conduct.



CHARTER SPORTS AND FACILITIES REFERENCE GROUP



8 MEETINGS

Meetings will be held bi-monthly, except where no business has been identified.

A quorum will consist of ten (10) Reference Group members.

Meetings will be chaired by the Council appointed chairperson. If the chairperson is absent from a meeting, the first business of every such meeting is to elect a chairperson from the members present to preside over such meeting.

The Reference Group has an advisory role to Council and will make recommendations by consensus. In the absence of consensus, advice from the Reference Group may be presented with supporting and dissenting views of Reference Group members.

Meeting agendas will be distributed at least one week prior to the meeting.

9 REPORTING

The minutes of meetings will be provided to Councillors and Council's Executive Management for information. Minutes will also be distributed to all members.

Advice and decisions of the Reference Group relating to specific Council projects will be reported to Council as part of the project reporting process.

Any matters arising that require a separate decision of Council may be reported to Council at the discretion of the Manager Property and Recreation.

10 EVALUATION AND REVIEW

A review of the Reference Group will be undertaken every 12 months to ensure the purpose, membership and operation of the Reference Group is effective and to make appropriate changes.



ATTACHMENT 2

REVIEW AND DEVELOP SKATE PARK METHODOLOGY USED TO RANK SKATEPARK DEVELOPMENT ACROSS THE LGA

CONTENTS

Terms of Review

- 1.0 Introduction
- 2.0 Review of Council's General Business item 14 Skate Facility Strategic Review and Proposal (22 November 2004)
 - 2.1 **Findings of Review**
- 3.0 **Proposed New Skate Park Ranking Methodology**
- 4.0 **Skate Parks Assessed Against Populations and Public Transport Access**
 - Skate Parks Assessed Against Potential Children and Adult Users 4.1
 - 4.2 **Findings - Potential User Numbers**
 - 4.3 **Skate Parks Access to Public Transport Assessment**
 - 4.4 Findings - Public Transport Access
- 5.0 **Conclusions of Review**

Attachment 1.0 - Existing and Proposed Park Location Details

Attachment 2.0 - Aerial View Maps Showing 2.5km, 10km for District Parks and 20km Radial Study Areas for Regional Parks

July 2015

Terms of Review:

- Review ranking of skate park proposals outlined in Council's General Business item 14 Skate Facility Strategic Review and Proposal (22 November 2004);
- Propose and apply a new methodology to rank Council's 5 existing skate parks and two future parks considered in the Wollongong CBD or/and Thirroul, based on the number of potential users residing within a 2.5, 10 and 20 km radius of the park for the years 2015, 2020 and 2025.
- Score and rate the provision of public transport to each skate park location.
- Provide an overview of the above findings.

1.0 Introduction

This report provides an analysis of the number of potential children and adult skate park users residing around Council's 5 existing skate parks and two considered locations. The location and status of existing and proposed skate parks are identified in Attachment 1.0.

The analysis firstly reviews Council past approach to assessing and prioritising skate park development. Secondly the review presents an improved evidence based methodology, using the most recent ABS data to estimate the potential number of children and adult skate park users residing within a 2.5, 10km radius of district parks, and 20km radius area of regional skate parks.

The assessment calculates user numbers in 2015 using Council's .id forecast demographic tool - *Population and Household forecasts 2011 to 2036*. This tool is also applied to calculating projected potential user numbers at the considered sites in Thirroul and Wollongong CBD for the years 2020 and 2025.

Public transport provision to skate park sites is also assessed, scored and rated, which is based on distance a bus stop or train station is located to each skate park.

Finally several general observations are presented summarising the main findings of this work.



2.0 Review of Council's General Business item 14 *Skate Facility Strategic Review and Proposal* (22 November 2004)

2.1 Findings of Review

In 2002 Council completed user surveys at the Fairy Meadow, Unanderra and West Dapto skate parks sourcing data to support future prioritising of skate parks considered at the following three precincts:

- Port Kembla / Warrawong / Berkeley;
- Thirroul / Bulli / Woonona; and
- Wollongong

Results from the user survey showed:

- 96% of skaters were males
- 80% of skaters used some form of public transport to access the facility such as bus, train or cycleway.

 Based on ABS census data (2001), it was calculated potentially 5000 male skateboarders aged 0 to 24 resided within a 2.5km radius of each precinct. The 2.5km radius centre point was taken at the centre of each precinct. This assessment approach ranked the three precincts as follows:

Ranking	Precinct	Potential Total Male Skateboard Population
1	Port Kembla / Warrawong / Berkeley	9034
2	Thirroul / Bulli / Woonona	8147
3	Wollongong	14646

In summary the above approach used to rank the precincts was primarily based on:

- 1. the number of potential male skateboarders aged 0 to 24 within a 2.5km radius; and
- 2. the lack of access to existing skate facilities via public transport.

Reviewing information in Council's General Business item 14 (Nov 2004), insufficient information in the paper makes understanding how the precincts were ranked incomplete or potentially flawed:

- It is unclear how/why the male population of 5000 aged 0-24 years became the benchmark figure within a 2.5km radius. ABS Census data (2013) for NSW shows 47% of females aged 5 to 14 also skateboard, scooter or rollerblade. The benchmark figure is considered incomplete and should include the female participation.
- The 5000 benchmark figure includes males aged 0 to 24. Males aged 0 to 4 would most likely not skateboard, scoot or rollerblade undermining the veracity of this benchmark figure.
- The survey found 80% of those surveyed used some form of public transport to access the park, including the use of a cycleway. Accessing skate parks via cycleways is not considered as using public transport. Inclusion of a cycleway as public transport undermines the validity of this figure.
- It is unclear why the Wollongong precinct, with the highest number of potential users of 14646 is ranked as 3. In this regards, the Wollongong precinct should be ranked 1. above the other two precincts with lower potential user numbers.
- The Port Kembla / Warrawong / Berkeley precinct was given the highest ranking because of 'lack of access to
 existing skate facilities via public transport'. 'Lack of access' would achieve a lower score and ranking the
 opposite to support this ranking.
- The three precincts have been prioritised based on group suburbs of close proximity. It is unclear how this
 calculation was applied to the ranking of precincts.



3.0 Proposed New Skate Park Ranking Methodology

A new methodology is proposed using the latest ABS data available to calculate the potential number of skate park users (male and female) within a 2.5, 10 and 20 km radius areas of the 5 existing skate parks and parks considered at Thirroul and the Wollongong CBD. The potential user numbers have been calculated using the following parameters:

- The number of children aged 5 to 14 and adults aged 15 to 85 in the year 2015, 2020 and 2025 residing within the radial study areas of 2.5, 10 or 20km will be sourced from Council's .id forecast demographic tool *Population and Household forecasts 2011 to 2036*. Population living in the 'Rural Balance' area has been excluded because identifying the location of these residents cannot be accurately verified.
- ABS Census data 2013 category 4901 Children's Participation in Cultural and Leisure Activities, Australia, 2012 New South Wales shows the percent of children (male 57.3 and female 47) aged 5 to 14 who skateboard, rollerblade or ride a scooter in NSW. The male and female children percentages have been combined and averaged to make 52%. This percent is applied to the total number of children found to be living within each study area.
- The total male and female population aged 15 and over who skateboard, roller blade or play inline hockey (roller hockey) in Australia is approximately .3% (ABS Census 2015 data category 4177 Participation in Sport and Physical Recreation, Australia, 2013-14). This percent is applied to the total number of adult persons living within each study area.
- If a radius area transects a suburb, a percentage figure of children and adults within the radius has been
 estimated.
- Applying the above parameters, an assessment compares the potential number of children and adult users residing within the radius study areas of the 5 existing parks and considered park locations.
- Public transport access to each skate park (existing and considered) are assessed, scored and ranked based on the distance skate parks are from the nearest bus stop or train station.



4.0 Skate Parks Assessed Against Populations and Public Transport Access

4.1 Skate Parks Assessed Against Potential Children and Adult Users

Applying the above parameters to assess the potential number of users each park may attract, Tables 1.0, 2.0 and 3.0 show the results of this assessment. To support these numbers, Attachment 2.0 show a series of maps of the suburban areas covered by 2.5km, 10km for district parks and 20km radius areas for regional skate parks.

Table 1.0 Potential Number of Skateboarders, Roller-Bladers, Scooter Riders and Inline Hockey Players (2015) <u>for Existing Skate Parks</u>:

Skate Park	and Female potentially	ber of Childi) aged 5 to 1 skateboard, ollerblade ¹	4 who may	Total Number of Male and Females aged 15 and over who may potentially skateboard, rollerblade and play inline hockey ^{2.}				
Km Radius	2.5	10	20	2.5	10	20		
Fairy Meadow Skate Park ^{3.}	1784	8975	-	829	3720	-		
West Dapto Skate Park ^{3, 4.}	1648	6136	-	545	1936	-		
Unanderra Skate Park ^{3.}	1446	9194	-	501	3770	-		
Helensburgh Skate Park ^{4,,5.}	494	768	2897	151	232	947		
Holborn Park Skate Plaza ^{4.,5.} (Berkeley)	832	7159	11,155	322	2943	4465		

Table 2.0 Total Number of <u>Potential Children</u> Skateboarders, Rollerbladers and Scooter Riders in 2015, 2020 and 2025 for <u>Possible Sites in Thirroul and Wollongong CBD</u>:

Total Number of Children (Male and Female) aged 5 to 14 who may potentially skateboard, scooter or rollerblade 1.										
Km Radius		2.5		10				20		
Yr.	2015	2020	2025	2015	2020	2025	2015	2020	2025	
Thirroul Skate Park ⁴ (south end Thirroul Beach Reserve)	1043	1,085	1,094	4591	4671	4676	10453	10697	10949	
Wollongong Skate Park 4 – north end of McCabe Park	1473 (+41%)	1,594 (+47%)	1,881 (+71%)	10,490 (+120%)	10833 (+131%)	11190 (+140%)	12,164 (+16%)	12593 (+17%)	12991 (+18%)	



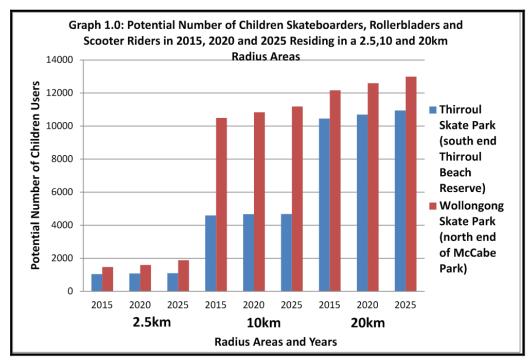
Table 3.0 Total of Number of <u>Potential Adult</u> Skateboarders, RollerBladers and Inline Hockey Players in 2015, 2020 and 2025 for <u>Possible Sites in Thirroul and Wollongong CBD</u>:

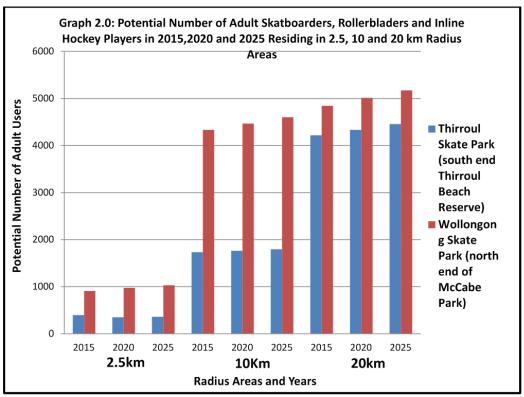
Total Number of Male and Females aged 15 and over who may potentially skateboard, rollerblade and play inline hockey ² .										
Km Radius		2.5			10		20			
Yr.	2015	2020	2025	2015	2020	2025	2015	2020	2025	
Thirroul Skate Park ⁴ (south end Thirroul Beach Reserve)	397	350	360	1733	1763	1795	4218	4333	4457	
Wollongong Skate Park ⁴ – north end of McCabe Park	911 (+129%)	977 (+180%)	1,030 (+186%)	4332 (+149%)	4467 (+153%)	4601 (+156%)	4845 (+14%)	5014 (+15%)	5172 (+16%)	

- An average figure of 52% (ABS 2013) is applied to children (male and female) across NSW to calculate the final potential
 number of users. Although it records children who skateboard, it also includes children who rollerblade and ride a scooter.
 The actual potential number of skateboarder alone is therefore not known. These numbers should be treated as estimates
 only.
- 2. A figure of .3% (ABS 2015) accounts for the total Australian population aged 15 + which is applied to the final potential user number. Although it records persons who skateboard, it also includes persons who rollerblade and play inline hockey. The actual potential number of skateboarder is therefore not known. These numbers should be treated as estimates only.
- 3. These parks are classified as district and only have 2.5 and 10km radius catchments applied.
- 4. The Holborn and Helensburgh sites, and considered parks for Thirroul and Wollongong CBD are / will be classified as regional, and have a 20km radius applied.
- 5. The 10km and 20km radius areas around the West Dapto, Holborn and Helensburgh Skate Parks cover densely populated suburban areas within adjoining LGAs namely Shellharbour, Campbelltown and Sutherland. The potential user numbers from these other LGAs have not been included and therefore, maybe potentially higher.



To support the information presented above in tables 2 and 3, potential user data growth trends over the 2015, 2020 and 2025 periods are illustrated for the Thirroul and Wollongong sites in Graphs 1.0 and 2.0 below.







4.2 Findings - Potential User Numbers

Existing Parks

Children (5 to 14)

- The highest number of potential skate park users residing within the 2.5km radius was found to be at the Fairy Meadow site with 1784.
- Within the 10km radius study area, the highest number of potential skate park users were at the Unanderra (9194), followed by Fairy Meadows (8975) and Holborn (7159) sites.
- Comparing all five sites and three radius areas, the Helensburgh Skate Park had the lowest potential number of
 users.
- At the regional park level within the 20km study radius, the Holborn Park has potentially 350% more users or 11,155 compared to the Helensburgh Park of 2897 potential users.

Adults (15 and over)

- The Fairy Meadow Skate Park has a significantly higher number of potential users of 829 residing within a 2.5km radius area compared to the other skate parks West Dapto (545), Unanderra (501), Holborn (322) and Helensburgh (151).
- Within the 10km radius, the Unanderra Park has the highest potential number of users with 3770 followed closely by Fairy Meadows (3729), Holborn (2943) and West Dapto (1936). The Helensburgh site had a significantly lower potential user number of 232.
- Out of the two regional skate parks within the 20 km radius, there are 4465 potential users (or 371% more) at the Holborn Park compared to the Helensburgh Park of 947.

Proposed Parks

Children (5 to 14)

- The Wollongong location would have 41% (or 1473) more potential users compared to the Thirroul location of 1043 within a 2,5km radius.
- The Wollongong site would potentially have 5899 or 120% more users residing within a 10km radius compared to the Thirroul site of 4591.
- A potential user number of 12,164 would reside within a 20km radius of the Wollongong site, compared to a potential user number of 10,453 for the Thirroul location a difference of 16%.
- Potential children user numbers from 2015 to 2025 show minimal growth within the 2.5 and 10km radius areas of the Thirroul site.
- The Wollongong site will have gradual growth of potential children users across all three radius areas over the 2015 to 2025 period.

Adults (15 and over)

- The adult age group showed the potential user numbers living within the 2.5km, 10km and 20km radius areas where respectively 129%, 149% and 14% more at the Wollongong site, compared to the Thirroul site.
- Forecast potential adult numbers from 2015 to 2025 show the Wollongong site will have higher growth numbers compared to the Thirroul site over the same period across all study areas.



4.3 Skate Parks Access to Public Transport Assessment

All skate parks (existing and considered) access to public transport (a train station or bus stop) have been assessed and rated. The distance a bus stop and train station is to the skate park is assessed against the distance criteria shown in Table 4.0 Public Transport Distance Criteria.

Table 4.0 Public Transport Distance Criteria

Distance of Service to Skate Park	Public Transport Rating
<400m	2
>400 - <800m	1
>800m	0

The public transport rating scores are shown in Table 5.0 Skate Park Access to Public Transport Assessment below. The ratings have been tallied to make a Total Number Score, which have then been assessed in Table 6.0 Overall Public Transport Rating Scores. The total number score is cross tabulated against an overall score rating, showing whether access to public transport is *very poor, poor, average, good* or *very good*.

The Overall Score Rating is shown in the right hand column of Table 5.0.

Table 5.0 Skate Park Access to Public Transport Assessment

Location	Bus Stop	Train Station	Total Number Score	Overall Score Rating
		Existing Parks		
Fairy Meadow Skate Park	2	1	3	Good
West Dapto Skate Park	2	1	3	Good
Unanderra Skate Park	2	1	3	Good
Helensburgh Skate Park	2*	0	2	Average
Holborn Park Skate Plaza	2	0	2	Average
Proposed Park Locations				
Thirroul Skate Park	1	1	2	Average
Wollongong Skate Park	2	2	4	Very Good

^{*} This score reflects no direct bus service from Wollongong CBD to the Helensburgh Town Centre but rather, a bus service from Stanwell Park to the Town Centre and a bus service from Helensburgh's Train Station to the Town Centre.

Table 6.0 Overall Public Transport Rating Scores

Total Number Score	Overall Score Rating
0	Very Poor
1	Poor
2	Average
3	Good
4	Very Good



4.4 Findings - Public Transport Access

Existing Parks

- Skate parks at Fairy Meadows, West Dapto and Unanderra are all rated as having 'good' public transport services, with all sites having a bus stop within 400m and a train station between 400 and 800m away.
- The Helensburgh and Holborn Skate Park sites overall scores are rated as 'average', with both having bus stops within 400m but a train station over 800m away.

Proposed Parks

• The Wollongong site achieved the highest overall score rating of 'very good' whereas Thirroul scored an 'average'. This is reflected by the nearest bus stop and train station located within 400m to the Wollongong site, while Thirroul has these services located 400 to 800m away.



5.0 Conclusions of Review

Existing Skate Park Potential User Numbers and Access to Public Transport Services

- The highest potential number of children and adult users living within a 2.5km radius were found at the Fairy Meadows Skate Park. Public transport access to this park was rated as good i.e. there was a bus stop within 400m and a train station between 400 and 800m away.
- The Helensburgh Skate Park recorded the lowest potential children and adult user numbers for all three study
 areas.
- At a regional skate park level, the Holborn Skate Park has significantly higher number of potential children and adult users across all study areas compared to the Helensburgh site. Public transport access to both sites was rated as average i.e. bus stop within 400m and train station located further than 800m away.

Proposed Skate Park Potential User Numbers and Access to Public Transport Services

- The Wollongong location has potentially 41%, 120% and 16% more potential children users residing within the 2.5km, 10 and 20km study areas respectively compared to the Thirroul location.
- The adult group residing within the 2.5km, 10km and 20km radius areas showed the Wollongong site would have 129%, 149% and 14% more potential adult users than the Thirroul location.
- The Wollongong site achieved the highest possible public transport access overall score rating of 'very good' (bus stop and train station located within 400m) whereas the Thirroul site score was rated as 'average' (bus stop and train station located 400 to 800m away).
- Potential children user numbers from 2015 to 2025 show minimal growth within the 2.5 and 10km radius areas of the Thirroul site.
- The Wollongong site will have gradual growth of potential children users across all three radius areas over the 2015 to 2025 period.
- Forecast potential adult numbers from 2015 to 2025 show the Wollongong site will have higher growth numbers compared to the Thirroul site across all study areas.



Attachment 1.0 – Existing and Proposed Park Location Details

Existing Parks	Where	Status	Date in Operation
Fairy Meadow Skate Park	Guest Park, Cambridge Road,	District	1990s
	Fairy Meadows		
West Dapto Skate Park	Dimond Brothers Reserve,	District	1999
	Bong Bong Rd, West Dapto		
Unanderra Skate Park	Unanderra Park, Central	District	1995
	Road, Unanderra		
Helensburgh Skate Park	Rex Jackson Park, Park	Regional	2007
	Avenue, Helensburgh		
Holborn Park Skate Plaza	Northcliff Drive, Berkeley	Regional	2015

Proposed Park Locations	Where (Indicative)	Potential Status
Thirroul Skate Park	Thirroul beach Reserve (south end),	Regional
	Thirroul	
Wollongong Skate Park	McCabe Park or Stuart Park, Wollongong	Regional



Attachment 2.0 – Aerial View Maps Showing 2.5km, 10km for District Parks and 20km Radial Study Areas for Regional Parks

Dapto Skate Park (District) 2.5 and 10 km Radius Study Areas (2015)



2.5km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Horsley	1183	5732
Dapto (90%)	1557	9618
Kanahooka (30%)	188	1368
Koonawarra (50%)	279	1472
Totals	1648	545

10Km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Horsley	1183	5732
Dapto	1731	10687
Kanahooka	629	4562
Koonawarra	558	2944
Warrawong	631	4144
Farmborough Hts.	624	3359
Berkeley	947	6202
Cringila	314	1707
Figtree (80%)	1622	7424
Coniston (20%)	522	642
Port Kembla - Spring Hill (10%)	558	437
Unanderra - Kembla Grange	727	5155
Lake Hts.	449	3095
Mt Kembla Cordeaux Hts.	842	4715
Windang - Primbee	463	3744
Totals	6136	1936

Unanderra Skate Park (District) 2.5 and 10 km Radius Study Areas (2015)





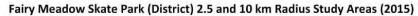
2.5km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Unanderra	727	5155
Berkeley (5%)	36.35	310.1
Mt St Thomas - Coniston (10%)	52.2	321
Figtree (50%)	811	4640.5
Cordeaux Hts. (80%)	673.6	3772
Farmborough Hts. (75%)	481.5	2519.25
Totals	1446.458	501

10Km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Horsley	1183	5732
Dapto	1731	10687
Kanahooka	629	4562
Koonawarra	558	2944
Warrawong	631	4144
Farmborough Hts.	624	3359
Berkeley	947	6202
Cringila	314	1707
Figtree	1622	9281
Coniston	522	3210
Port Kembla - Spring Hill	588	4377
Unanderra - Kembla Grange	727	5155
Lake Ht .	449	3095
Mt Kembla – Cordeaux Hts.	842	4715
Warrawong	631	4144
Wollongong	1101	16995
Mangerton	375	2339
West Wollongong	695	4089
Keiraville – Mt Keira	536	4489
Gwynneville	277	2311



North Wollongong	103	2331
Mt Ousley	355	2388
Fairy Meadow	859	6856
Balgownie – Tarrawanna (80%)	771.2	5718.4
Towradgi (40%)	148.4	1093.6
Windang - Primbee	463	3744
Totals	9194.432	3770







2.5km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Balgownie	964	7148
Corrimal (50%)	378	2982
East Corrimal (50%)	192	1381.5
Fairy Meadows	859	6856
Gwynneville (50%)	138.5	1155.5
Keiraville - Mt Keira (20%)	107.2	897.8
Mt Ousley (90%)	319.5	2149.2
North Wollongong	103	2331
Towradgi	371	2734
Totals	1784.744	829.05

10Km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Balgownie	964	7148
Bellambi	517	3406
Berkeley (70%)	947	6202
Bulli	993	4787
Coniston	522	3210
Cordeaux Hts.	842	4715
Corrimal	756	5964
Cringila	314	1707
East Corrimal	384	2763
Fairy Meadows	859	6856
Farmborough Hts.	624	3359
Figtree	1622	9281
Gwynneville	277	2311
Keiraville - Mt Keira	536	4489
Lake Hts. (50%)	224.5	1547.5
Mangerton	375	2339
Mt Ousley	355	2388
North Wollongong	103	2331



Port Kembla (50%)	279	2188.5
Thirroul	788	4940
Towradgi	371	2734
Unanderra	727	5155
Warrawong (50%)	315.5	2072
West Wollongong	695	4089
Wollongong	1101	16995
Woonona	1768	11040
Totals	8,975	3720.51



Helensburgh Skate Park (Regional) 2.5, 10 and 20km Radius Study Areas (2015)



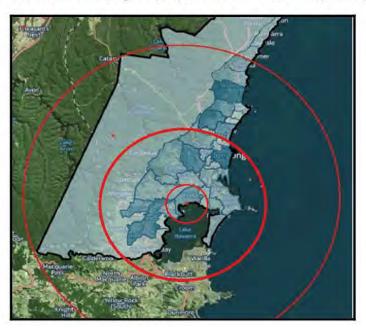
2.5km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)		
Helensburgh	950	5042		
Totals	494	151.26		

10km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Helensburgh	950	5042
Stanwell park - Coalcliff	323	1741
Wombarra - Coledale (50%)	204	952
Totals	768.04	232.05

20km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%		
Austinmer	343			
Bulli	993	4787		
Helensburgh	950	5042		
Stanwell park - Coalcliff	323	1741		
Thirroul	788	4940		
Wombarra - Coledale	408	1904		
Woonona - Russell Vale	1768	11040		
Totals	2897.96	947.04		



Holborn Park Skate Plaza (Regional) 2.5, 10 and 20km Radius Study Areas (2015)



2.5km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%		
Berkeley	947	6202		
Kanahooka (20%)	124	912		
Lake Hts. (95%)	426.55	2940.25		
Cringila (10%)	31	170		
Unanderra (10%)	72	515		
Totals	832.286	322.1775		

10Km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Berkeley	947	6202
Coniston	522	3210
Cordeaux Hts.	842	4715
Cringila	314	1707
Dapto	1731	10687
Farmborough Hts.	624	3359
Figtree	1622	9281
Gwynneville	277	2311
Horsley	1183	5732
Kanahooka	629	4562
Lake Hts.	449	2339
Mangerton	375	2339
Mt Keira - Keiraville	536	4489
Mt Ousley (20%)	71	477.6
North Wollongong	103	2331
Port Kembla	558	4377
Unanderra	727	5155
West Wollongong	695	4089
Windang	463	3744
Wollongong	1101	16995
Totals	7159.88	2943.048



20km	Children 5 to 14 (Total Adjusted x 52%)	Total Pop Aged 15 + (Total Adjusted x .3%)
Balgownie	964	7,148
Bellambi	517	3,406
Berkeley	947	6,202
Bulli	993	4,787
Coniston	522	3,210
Cordeaux Hts.	842	4,715
Corrimal	756	5,964
Cringila	314	1,707
Dapto	1731	10,687
East Corrimal	384	2,763
Fairy Meadows	859	6,856
Farmborough Hts.	624	3,359
Figtree	1622	9,281
Gwynneville	277	2,311
Horsley	1183	5,732
Kanahooka	629	4,562
Lake Hts.	449	3,095
Mangerton	375	2,339
Mt Keira - Keiraville	536	2,944
Mt Ousley	355	2,388
North Wollongong	103	2,331
Port Kembla	558	4,377
Thirroul	788	4,940
Towradgi	371	2,734
Unanderra	727	5,155
West Wollongong	695	4,089
Windang	463	3,744
Wollongong	1101	16,995
Woonona	1768	11,040
Totals	11155.56	4465.83



Wollongong CBD (north end of McCabe Park) (Regional) 2.5, 10 and 20km Radius Study Areas (2015, 2020, 2025)



2.5km	Children 5 to 14 (Totals Adjusted x 52%)			Total Pop Aged 15 + (Totals Adjusted x .3%)			
	2015	2020	2025	2015	2020	2025	
Coniston 80%)	417.6	441.6	450.4	2568	2577.6	2580.8	
Fairy Meadows (5%)	42.95	44.6	46	342.8	355.4	362.45	
Gwynneville	277	301	328	2311	2,422	2,534	
Keiraville (35%)	187.6	181.3	517	1571.15	1588.3	1590.4	
Mangerton (95%)	356.25	339.15	344.85	2222.05	2238.2	2266.7	
North Wollongong	103	118	131	2331	2,340	2,420	
West Wollongong (50%)	347.5	328	315	2044.5	2086.5	2132	
Wollongong	1101	1,311	1,486	16995	18,988	20,475	
Totals	1,473	1,594	1,881	911.56	977.88	1030.84	

10km	Children 5 t	Children 5 to 14 (Totals Adjusted x 52%)			Total Pop Aged 15 + (Totals Adjusted x .3		
	2015	2020	2025	2015	2020	2025	
Balgownie	964	1,014	1,022	7,148	7,174	7,273	
Bellambi	517	487	480	3,406	3,359	3,352	
Berkeley	947	983	1,013	6,202	6,211	6,220	
Bulli (50%)	497	538	559	2,394	2,581	2,709	
Coniston	522	552	563	3,210	3,222	3,226	
Cordeaux Hts.	842	771	760	4,715	4,621	4,529	
Corrimal	756	798	823	5,964	6,110	6,289	
Cringila	314	318	303	1,707	1,690	1,718	
Dapto	1,731	1,799	1,859	10,687	11,308	11,682	
East Corrimal	384	376	371	2,763	2,807	2,850	
Fairy Meadows	859	892	920	6,856	7,108	7,249	
Farmborough Hts.	624	580	550	3,359	3,324	3,306	
Figtree	1,622	1,683	1,656	9,281	9,589	9,718	
Gwynneville	277	301	328	2,311	2,422	2,534	
Kanahooka	629	662	668	4,562	4,738	4,751	
Keiraville	536	518	517	4,489	4,538	4,544	
Koonawarra	558	558	615	2,944	2,981	3,169	

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Lake Hts.	449	496	507	3,095	3,178	3,210
Mangerton	375	357	363	2,339	2,356	2,386
Mt Ousley	355	385	398	2,388	2,388	2,404
North Wollongong	103	118	131	2,331	2,340	2,420
Port Kembla	558	614	641	4,377	4,407	4,442
Towradgi	371	377	379	2,734	2,738	2,761
Unanderra	727	746	1,076	5,155	5,266	6,302
Warrawong	631	673	668	4,144	4,322	4,383
West Wollongong	695	656	630	4,089	4,173	4,264
Windang	463	480	484	3,744	3,784	3,832
Wollongong	1,101	1,311	1,486	16,995	18,988	20,475
Woonona	1,768	1,792	1,750	11,040	11,178	11,385
Totals	10490.74	10833.94	11190.4	4332.855	4467.03	4601.49

20km	Children 5 t	to 14 (Totals Ad	justed x 52%)	Total Pop Aged 15 + (Totals Adjusted x .3%)		
	2015	2020	2025	2015	2020	2025
Austinmer	343	338	330	2,114	2,122	2,161
Balgownie	964	1,014	1,022	7,148	7,174	7,273
Bellambi	517	487	480	3,406	3,359	3,352
Berkeley	947	983	1,013	6,202	6,211	6,220
Bulli	993	1,075	1,118	4,787	5,162	5,418
Coniston	522	552	563	3,210	3,222	3,226
Cordeaux Hts.	842	771	760	4,715	4,621	4,529
Corrimal	756	798	823	5,964	6,110	6,289
Cringila	314	318	303	1,707	1,690	1,718
Dapto	1,731	1,799	1,859	10,687	11,308	11,682
East Corrimal	384	376	371	2,763	2,807	2,850
Fairy Meadows	859	892	920	6,856	7,108	7,249
Farmborough Hts.	624	580	550	3,359	3,324	3,306
Figtree	1,622	1,683	1,656	9,281	9,589	9,718
Gwynneville	277	301	328	2,311	2,422	2,534
Horsley	1,183	1,349	1,453	5,732	6,598	7,151
Kanahooka	629	662	668	4,562	4,738	4,751
Keiraville	536	518	517	4,489	4,538	4,544
Koonawarra	558	558	615	2,944	2,981	3,169
Lake Hts.	449	496	507	3,095	3,178	3,210
Mangerton	375	357	363	2,339	2,356	2,386
Mt Ousley	355	385	398	2,388	2,388	2,404
North Wollongong	103	118	131	2,331	2,340	2,420
Port Kembla	558	614	641	4,377	4,407	4,442
Thirroul	788	798	785	4,940	5,019	5,095
Towradgi	371	377	379	2,734	2,738	2,761
Unanderra	727	746	1,076	5,155	5,266	6,302
Warrawong	631	673	668	4,144	4,322	4,383
West Wollongong	695	656	630	4,089	4,173	4,264
Windang	463	480	484	3,744	3,784	3,832
Wollongong	1,101	1,311	1,486	16,995	18,988	20,475
Wombarra	408	361	336	1,904	1,923	1,934
Woonona	1,768	1,792	1,750	11,040	11,178	11,385
Totals	12164.36	12593.36	12991.16	4845.36	5014.32	5172.99



Thirroul Beach Reserve (south end) (Regional) 2.5, 10 and 20km Radius Study Areas (2015, 2020, 2025)



2.5km	Children 5 to 14 (Totals Adjusted x 52%)			Total Pop Aged 15 + (Totals Adjusted x .3%)		
	2015	2020	2025	2015	2020	2025
Austinmer (95%)	325.85	321.1	313.5	2334.15	2015.9	2052.95
Bulli (90%)	893.7	967.5	1006.2	5202	4645.8	4876.2
Thirroul	788	798	785	5729	5,019	5,095
Totals	1043.926	1085.032	1094.444	397.9545	350.421	360.7245

10km	Children 5 to 14 (Totals Adjusted x 52%)		Total Pop Aged 15 + (Totals Adjusted x .3%)			
	2015	2020	2025	2015	2020	2025
Austinmer	343	338	330	2114	2,122	2,161
Balgownie	964	1,014	1,022	7148	7,174	7,273
Bellambi	517	487	480	3406	3,359	3,352
Bulli	993	1,075	1,118	4787	5,162	5,418
Corrimal	756	798	823	5964	6,110	6,289
East Corrimal	384	376	371	2,763	2,807	2,850
Fairy Meadows	859	892	920	6,856	7,108	7,249
Mt Ousley	355	385	398	2388	2,388	2,404
Stanwell Park	323	291	281	1741	1,710	1,683
Thirroul	788	798	785	4940	5,019	5,095
Towradgi	371	377	379	2734	2,738	2,761
Wombarra	408	361	336	1904	1,923	1,934
Woonona	1768	1,792	1,750	11040	11,178	11,385
Totals	4591.08	4671.68	4676.36	1733.55	1763.94	1795.62



20km	Children 5 to 14 (Totals Adjusted x 52%)			Total Pop Aged 15 + (Totals Adjusted x .3%)		
	2015	2020	2025	2015	2020	2025
Austinmer	343	338	330	2,114	2,122	2,161
Balgownie	964	1,014	1,022	7,148	7,174	7,273
Bellambi	517	487	480	3,406	3,359	3,352
Berkeley	947	983	1,013	6,202	6,211	6,220
Bulli	993	1,075	1,118	4,787	5,162	5,418
Coniston	522	552	563	3,210	3,222	3,226
Cordeaux Hts.	842	771	760	4,715	4,621	4,529
Corrimal	756	798	823	5,964	6,110	6,289
Cringila	314	318	303	1,707	1,690	1,718
East Corrimal	384	376	371	2,763	2,807	2,850
Fairy Meadows	859	892	920	6,856	7,108	7,249
Farmborough Hts.	624	580	550	3,359	3,324	3,306
Figtree	1,622	1,683	1,656	9,281	9,589	9,718
Gwynneville	277	301	328	2,311	2,422	2,534
Helensburgh	950	911	870	5,042	5,013	5,040
Keiraville	536	518	517	4,489	4,538	4,544
Lake Hts.	449	496	507	3,095	3,178	3,210
Mangerton	375	357	363	2,339	2,356	2,386
Mt Ousley	355	385	398	2,388	2,388	2,404
North Wollongong	103	118	131	2,331	2,340	2,420
Port Kembla	558	614	641	4,377	4,407	4,442
Stanwell Park	323	291	281	1,741	1,710	1,683
Thirroul	788	798	785	4,940	5,019	5,095
Towradgi	371	377	379	2,734	2,738	2,761
Unanderra	727	746	1,076	5,155	5,266	6,302
Warrawong	631	673	668	4,144	4,322	4,383
West Wollongong	695	656	630	4,089	4,173	4,264
Wollongong	1,101	1,311	1,486	16,995	18,988	20,475
Wombarra	408	361	336	1,904	1,923	1,934
Woonona	1,768	1,792	1,750	11,040	11,178	11,385
Totals	10453	10697	10949	4218.78	4333.74	4457.13



File: LCS-913.05.001 Doc: IC17/304

ITEM 6

DRAFT WOLLONGONG CITY LIBRARIES STRATEGY 2017-2022

Wollongong City Libraries engaged in a strategic planning process during 2015-2016, to develop a new, supporting document that will guide the ongoing development and delivery of library services over the next five years. This report seeks endorsement for the exhibition of the draft *Wollongong City Libraries Strategy: 2017-2022 – Your library, your place.* Following exhibition and community feedback, a final report will be presented to Council for adoption.

RECOMMENDATION

- 1 Council adopt the draft Wollongong City Libraries Strategy: 2017-2022 Your library, your place.
- 2. Council endorse the Wollongong City Libraries Strategy: 2017-2022 Your library, your place proposed key focus areas, goals and objectives to inform key deliverables within subsequent Council Annual Plans.

REPORT AUTHORISATIONS

Report of: Jenny Thompson, Manager Library and Community Services

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

1 Draft Wollongong City Libraries Strategy: 2017-2022 – Your library, your place

BACKGROUND

Wollongong City Libraries and the services they provide, play a critical role in creating a local community that is engaged, informed and connected. Libraries are public spaces where members of the community feel a sense of ownership and where they can freely access information, knowledge and ideas; build multiple literacies; express their creativity; and engage with others.

Library services are delivered within a context of evolving challenges and opportunities, from the challenges associated with sustainability, to the opportunities presented by new technologies and evolving customer expectations about how they will engage with information, ideas and each other.

To ensure that Wollongong City Libraries remains relevant and responsive to the community it serves, Wollongong City Council undertook a strategic planning process to renew the direction and focus of its library services, to build on the outcomes of the previous *Wollongong City Libraries Strategy: 2012-2015*. This process has resulted in the development of a new strategy that reflects the strengths of the library service, identifies opportunities for further evolution and positions the service for a sustainable future.

The draft *Wollongong City Libraries Strategy:* 2017-2022 – Your library, your place was developed following extensive community and stakeholder engagement, as well as comprehensive research into best practice in delivery of library services and the changing focus and function of library services nationally and internationally. This process resulted in the identification of a vision for the future, in which Wollongong City Libraries "engages with people to inspire reading, lifelong learning, creativity and inclusion". The strategy identifies five key goals on which the library will concentrate its efforts and resources and which will frame library activities, over the coming five years:

- Your libraries are your place
- Your libraries inspire creativity and innovation
- Your libraries encourage community well-being, inclusion and cohesion
- Your libraries collect and share local stories
- Your libraries are a gateway for lifelong learning



The draft *Wollongong City Libraries Strategy: 2017-2022* will provide the over-arching structure for an annual delivery program. The strategy is a dynamic document that will evolve and focus on specific aspects of the library service as the needs of our customers change and as opportunities to leverage service change and improvement emerge.

PROPOSAL

The draft *Wollongong City Libraries Strategy:* 2017-2022 – Your library, your place, reflects a strong vision and program that will position Council's libraries to continue to build community membership, participation and satisfaction.

There are three options for Council to consider in relation to the draft strategy:

- Adopt the draft Wollongong City Libraries Strategy: 2017-2022 Your library, your place and endorse the proposed key focus areas, goals and objectives, to inform key deliverables within future Wollongong City Council Annual Plans.
 - The proposition for immediate adoption of the strategy is supported by the extensive community consultation that was undertaken in drafting the strategy and the fact that there is no statutory exhibition period for this supporting document. Adoption will enable Council to finalise the planning process for this important strategic document during its current term.
- Approve exhibition of the draft *Wollongong City Libraries Strategy: 2017-2022 Your library, your place* for a period of 14 days, commencing 27 June 2017.
 - The proposition for a shorter exhibition period is based on the extensive community consultation that was undertaken in drafting the strategy and the fact that there are no statutory requirements in relation to exhibition periods for this document. An exhibition period of 14 days will also enable the final report to return to Council for adoption prior to the end of its current term.
- Approve exhibition of the draft *Wollongong City Libraries Strategy: 2017-2022 Your library, your place* for a period of 28 days, commencing 27 June 2017.
 - An exhibition period of this duration will allow for further, formal community feedback on the draft strategy. It will mean, however, that adoption of the strategy will become a matter for consideration of the new Council, post-election.

The actions and deliverables within the strategy will be deployed via an annual business planning and reporting program.

CONSULTATION AND COMMUNICATION

The draft *Wollongong City Libraries Strategy 2017-2022 – Your library, your place* was developed through an extensive community engagement process, to ensure that the community's priorities and aspirations for their library services were captured and incorporated into Wollongong City Libraries vision and plans for the future. The process included an online survey, community kiosks and outreach activities across a variety of Council and community events (eg: Viva la Gong, Spring into Corrimal, Dapto Street Fair). Consultation activities with school students and library customers, engagement at the 2016 citizenship ceremony, community circles with CALD groups and co-design workshops, also formed part of the Community Engagement Strategy.

A workshop for Council staff and another with the Friends of Wollongong City Libraries group to provide input to the draft strategy were also conducted.

The community and stakeholder engagement strategy drew input from almost 1000 people across a range of demographics and locations within the Wollongong community.

PLANNING AND POLICY IMPACT

The draft Wollongong City Libraries Strategy: 2017-2022 – Your library, your place has been developed within the framework of the Wollongong 2022 Community Strategic Plan. Specifically, the strategy contributes to achievement of the following deliverables:



Community Goal 1: We value and protect our environment

Wollongong's ecological footprint is reduced Objectives 1.3

- Community awareness and appreciation of heritage is increased 1.4
- Local food production and community food initiatives are supported 1.5

Community Goal 2: We have an innovative and Sustainable Economy

Local employment opportunities are increased within a strong local economy Objectives 2.1

> 2.1.5 Opportunities for training and education for unemployed and disadvantaged

community

2.1.5 Wollongong continues to expand as a place of learning

Community Goal 3: Wollongong is a creative and vibrant city

Creative Cultural Industries are established and fostered Objectives: 3.1

> 3.2 The visibility of cultural diversity is increased

Community access to the arts and participation in events and festival 3.3

3.4 Strong diverse local cultures thrive

FINANCIAL IMPLICATIONS

The annual budget for Wollongong City Libraries for 2017/2018 comprises:

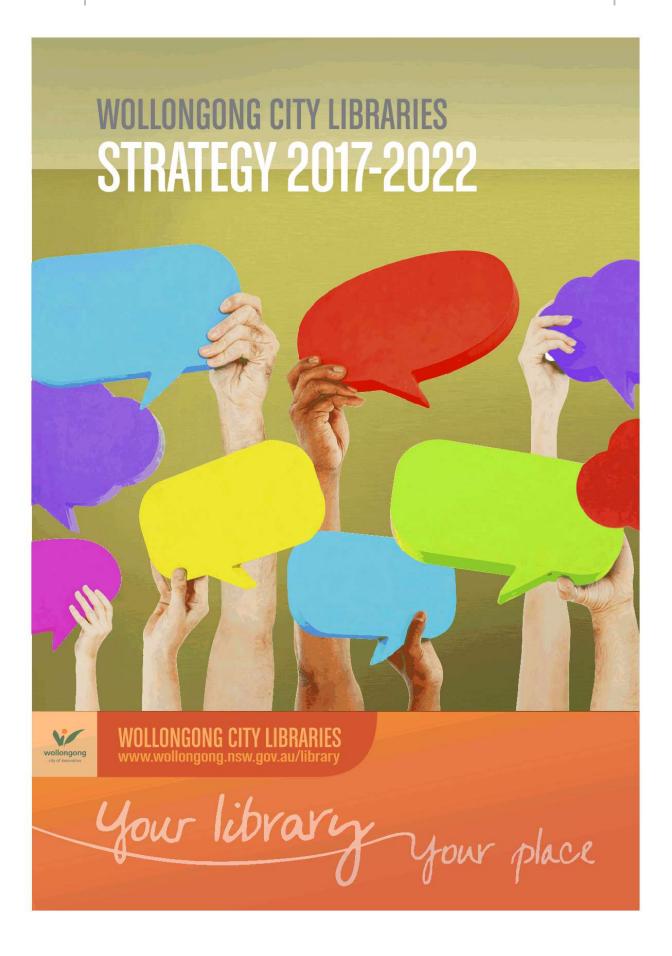
Expenditure budget: \$10.677m Capital budget: \$ 1.156m \$ 0.644m Revenue:

The Wollongong City Libraries Strategy: 2017-2022 - Your library, your place will be delivered within the parameters of the existing budget allocation.

CONCLUSION

The Wollongong City Libraries Strategy: 2017-2022 - Your library, your place is informed by the Wollongong 2022 Community Strategic Plan and will contribute to the achievement of strategic outcomes for the city. The strategy will also support Council's libraries to continue to deliver services that meet the aspirations, needs and goals – and draw on the strengths – of our local community.







Your library your place

VISION

We will engage with our community to inspire reading, lifelong learning, creativity and inclusion.

PURPOSE

We will provide access to services that meet the changing needs of our community.



GOAL 1: Your libraries are your place

- · Anywhere, anytime, for anyone
- Offer inspiring physical and virtual spaces and collections at the heart of your community
- Services, programs and events are provided by knowledgeable, customer-focussed and innovative staff
- · Enable your libraries to best serve your local community

GOAL 2: Your libraries inspire creativity and innovation

- · Contribute to Wollongong's cultural life
- Provide resources, technology and facilities that enable creative exploration

GOAL 3: Your libraries encourage community well-being, inclusion and cohesion

- Promote the positive connection between libraries, customers and well-being
- Develop inclusive programs, services and collections that engage and celebrate our diverse community

GOAL 4: Your libraries collect and share local stories

- Collect and curate the history of the Illawarra, its people, stories and heritage
- · Connect the community with their local heritage
- · Create local stories in partnership with the community

GOAL 5: Your libraries are a gateway for lifelong learning

- Develop and deliver programs that meet the multiple literacy needs of diverse audiences
- Provide technology to support staff and customers to create successful learning opportunities



WOLLONGONG CITY LIBRARIES



INTRODUCTION

Wollongong City Libraries is a dynamic and valued service of Wollongong City Council. It plays a core role in delivering on Council's commitment to creating a community that is informed, engaged, creative and connected.

The Wollongong City Libraries Strategy 2017-2022 - Your library, your place sets out Council's long term plan for library services across the Wollongong region. It has been developed in

partnership with the community to ensure that our libraries remain customer-focussed and responsive to community needs and evolving opportunities.

Your library, your place articulates Council's vision for our Libraries and provides direction for the Libraries' goals and key outcomes to be delivered over the next five years to support the achievement of Wollongong 2022 Community Strategic Plan.

Your library, your place was developed from analysis of the City of Wollongong's current and projected demographic profile, a review of best practice and emerging trends in the provision of library services, nationally and internationally (Appendix 3) and an extensive community and stakeholder engagement process (Appendix 1).





WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



BACKGROUND - SNAPSHOT OF WOLLONGONG CITY LIBRARIES

History and Location

The Wollongong Free Public
Library was opened by Mr John
J. Cahill, State Minister for Local
Government (and future NSW
Premier) on 29 June 1946. By mid1950, there were four branches
of the Greater Wollongong Public
Library - Balgownie, Bulli, Dapto
and Port Kembla. Throughout the
1960s and early 1970s the library
service was widely regarded as
the finest regional library service
in all Australia. A brief history of
the Wollongong Library service is
provided at Appendix 2.

The library service now comprises seven libraries - Corrimal, Dapto, Helensburgh, Thirroul, Unanderra, Warrawong and Wollongong. Since its inception, Wollongong City Libraries has evolved in response to changing community needs and expectations, at times on the basis of a grounded, documented strategic plan and at others, more organically. The Wollongong City Libraries' Strategy 2017 - 2022 builds on the vision and actions outlined in the previous Wollongong City Libraries' Strategy 2012 - 2015

and aims to position the Libraries' services to meet the future needs and aspirations of the Wollongong community.

Performance

Wollongong City Libraries is one of the top public libraries in NSW, in terms of visitation, the delivery of programs and events for the community and the loan of library items. Some key comparative statistics appear below.

HOW WOLLONGONG CITY LIBRARIES COMPARE

2014/15 WOLLONGONG AND NSW STATISTICS





WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



BACKGROUND - THE WOLLONGONG COMMUNITY¹

Geography

The City of Wollongong is located 80 kilometres south of Sydney, on the eastern seaboard of NSW. It is a key regional city, with strong linkages to the Sydney metropolitan area and neighbouring local government areas (LGA). Geographically, the Wollongong LGA occupies a long, narrow coastal margin, between the escarpment and the ocean, with a large lake – Lake Illawarra – separating the south eastern and south western suburbs of the city.

Demography

Wollongong's estimated population at June 2016² was 211,213, with population growth of 11.2% between the 2006 and 2011 Census.

The Wollongong community (compared to NSW as a whole) is characterised by:

- A high proportion of young adults (20-24 years)
- A high proportion of older people 70 years and older
- High proportions of lone person households and group households
- Some level of disadvantage with low average household incomes and higher levels of unemployment (also reflected in the SEIFA index score of 979.6)
- A community with higher levels of need with a higher proportion of people needing assistance with core activities
- · Lower levels of car ownership
- Lower levels of access to the internet at home
- A higher proportion of people living in medium and high density dwellings
- A higher proportion of people renting

Future population projections for the LGA indicate between 2011 and 2030 there will be a significant increase in the proportion of:

- People aged 70+ years, increasing from 11.8 percent of the population to 15 percent
- Couples without children, increasing from 24.3 to 27.5 percent
- Lone person households, increasing from 25 to 26.3 percent

Over the same period:

- There will be minor decreases in the proportion of young and middle-aged people
- Group households are projected to decline as a proportion of households

² ABS, 2016



¹ Elton Consulting, 2016, Wollongong Social Infrastructure Planning Framework Project, p26-27



WOLLONGONG CITY LIBRARIES STRATEGY 2017-22

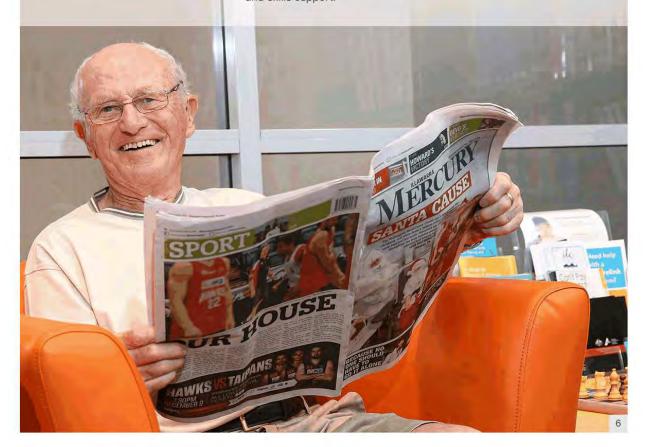


What Our Demographic Profile Tells Us About Library Services

The current and projected characteristics of the Wollongong community indicate some specific areas of focus for Libraries' planning:

 Ageing of the population indicates a need for services and programs for older people who are both "ageing well" and those who are facing health and mobility challenges – for example tailored programs, an increased focus on large print and audio-visual items in the collection, response to anticipated increases in demand for home library services and learning options to provide technology skills for seniors.

- An increase in the number of people who will require assistance for core activities of daily living points to a need for increased online access and the creation of accessible spaces, with adaptive technologies.
- Higher levels of community disadvantage indicate a need for services that are free, inclusive and accessible to all members of the community and that provide opportunities for lifelong learning. Staff need to be responsive to a range of customer needs and expectations.
- Lower levels of internet access in people's homes indicate the importance of maintaining and expanding technology services, free public computers, Wi-Fi access and technology learning and skills support.
- Lower levels of car ownership, combined with limited public transport infrastructure and the geographic characteristics of Wollongong, underline the importance of a library service that is dispersed across a number of localities and that meets State Library of NSW guidelines for per capita service provision, proximity and access.
- The forecast increase in lone person households and increased housing density highlight the importance of our libraries to provide space and a place for local individuals, groups and communities to visit, spend time and to feel a sense of ownership and belonging.





WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



COMMUNITY ENGAGEMENT

The Engagement Process

The Wollongong City Libraries Strategy 2017 - 2022 - Your library, your place was developed through an extensive community engagement process, to ensure the community's priorities and aspirations about library services were captured and reflected in the Strategy (See Appendix 1). The engagement process included an online survey, 'brainstorming boards' in libraries, kiosks at community events, consultation with school students, surveys at citizenship ceremonies, community circles and co-design workshops. These engagement opportunities enabled the community to think beyond books,

imagine their ideal library and cowrite their library's future.

In total 693 people were engaged through face-to-face activities, 434 people viewed the project page online and 205 formal submissions were received via paper feedback forms, online forms and open submissions.

What the Community Told Us

What is changing

- · The role and scope of public libraries
- · Community demographics, characteristics and needs
- · Community expectations
- · Technological possibilities

What our community is seeking

- · Tailored services
- · Flexible spaces for different activities
- Interesting, up-to-the-minute and relevant library books, CDs, DVDs and other resources
- · Technology access and training for a 'better' life
- · Skilled library staff

What our community sees as our goals

- Build community capacity a sense of ownership of libraries
- · Create inviting spaces physical and virtual
- Develop dynamic collections and inclusive programs celebrating diversity and heritage
- Realise value from technology lifelong learning, creativity, exploration
- · Invest in our staff customer-focussed and innovative
- · Extend our reach beyond the seven physical library spaces





WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



WOLLONGONG CITY LIBRARIES' VISION

We will engage with our community to inspire reading, lifelong learning, creativity and inclusion.

Our libraries belong to the people of Wollongong. They enable everyone in the community to have free access to information, communications technology and library resources. Libraries provide spaces where people of all ages and walks of life can participate in lifelong learning, to assist in finding work, to pursue interesting projects, to develop computing skills or to get creative. Our libraries provide homework help to students and online resources for researchers.

Our library materials are available in community languages, to meet the needs of members of Wollongong's culturally and linguistically diverse community.

They are also available in large print and audio-visual formats, to meet the needs of people with vision impairment and they can be delivered to the homes of people who are unable to access their local library in person because of health or mobility issues.

Our libraries build community connections and capacity – they create hubs of activity for diverse populations, they inspire children and young people and they engage adults and retirees with ideas and with each other.

Our libraries preserve local stories – both physically and digitally – so that future generations have access to Wollongong's history. Local Studies collections support research into family history, stories of immigration and industry, regional geography and residential development.

Our libraries are open '24/7' through virtual services that enable library customers to borrow e-books and e-resources while they are at home, at work or at play.

2022 - Your library, your place



WOLLONGONG CITY LIBRARIES



VISION:

We will engage with our community to inspire reading, lifelong learning, creativity and inclusion

Item 6 - Attachment 1 - Draft Wollongong City Libraries Strategy: 2017-

Purpose:

We will provide access to services that meet the changing needs of the community

Values:

We value

- · access for all
- · empowered, literate communities
- · cultural diversity
- · diverse collections, programs and services
- · intellectual freedom and an individual's right to privacy and choice
- · creativity, innovation and ideas
- · community-centred planning
- · customer and community collaboration
- · customer-centred service provision
- · safe, inviting modern environments
- · team work, respect and accountability
- · partnerships that bring benefit to the community

Goals:

- · Your libraries are your place
- · Your libraries inspire creativity and innovation
- · Your libraries encourage community well-being, inclusion and cohesion
- Your libraries collect and share local stories
- · Your libraries are a gateway for lifelong learning



WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



GOAL 1: YOUR LIBRARIES ARE YOUR PLACE

Supporting Community Strategic Plan: We are a Connected and Engaged Community

Objectives 4.2 Our residents feel an increased sense of community.

4.3 Residents have easy and equitable access to information resources and services.

OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLES
1.1 Anywhere, anytime, for anyone	1,1.1 access to information, recreational and learning opportunities, technology and services	plan and deliver 'pop up' library events at locations across the city
		develop strategies to engage residents not currently using library services
		enhance in-library and online marketing to ensure customers are aware of the services and programs offered by their local library
		evaluate opening hours , investigate options to expand or change services and implement as resources allow
	1.1.2 deliver library services in innovative and community-based	visit local schools to deliver training and programs to children and young people
	settings	engage with community groups to offer library services and activities in their local spaces and places
		reach out to communities to engage them in training and programs delivered in their local area
1.2 Offer inspiring physical and virtual spaces and collections at the heart of our community	1.2.1 provide multipurpose flexible spaces	investigate how customers use library spaces, review floor plans and layout and identify options for improvement
		design and construct technology spaces to support program delivery and creative exploration
		expand opportunities for groups to use libraries as meeting places
		maximise the value of virtual space - the Library website - review customer satisfaction
	1.2.2 maintain a program of scheduled refurbishment of interiors and furnishings	progress asset renovation plans for Central, District and Branch libraries
	1.2.3 plan and deliver library infrastructure that meets the needs of the community	plan, design and construct a new Library and Community Centre in Warrawong, to meet the needs of the South Eastern suburbs
		plan and design a new library in Helensburgh to replace the existing infrastructure
		design and construct a learning space within Central Library
	1.2.4 engage with our community through online library spaces and multiple media platforms	investigate opportunities to enhance customer access to digital platforms
		investigate opportunities to enhance online library services
		investigate opportunities to develop Library social media services



WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLES
1.3 Services, programs and events are provided	1.3.1 identify skill sets required to deliver contemporary library services	undertake a staff skills assessment to determine training needs of individuals and teams
by knowledgeable, customer-focused and innovative staff		review training needs identified by annual performance management review and program relevant training
		in conjunction with the Human Resources unit, plan and deliver an Internship program for library services and for library IT services
	1.3.2 encourage and support personal and professional staff	support staff attendance at conferences, workshops and seminars
	development	provide opportunities to explore creativity, invention and continuous improvement
	1.3.3 build our libraries' service culture so that our customers are at the centre of all we do	investigate rotation of staff across the libraries, to build consistent practice, refresh teams and broaden experience
		implement a mentoring program to develop leadership skills and support staff seeking career development
	1.3.4 continuously evaluate and improve our customer service	implement biennial online and in person surveys to determine community satisfaction with library services
		act on the results of biennial community satisfaction survey results
		review Wollongong City Libraries' service model to ensure efficient and effective use of resources
1.4 Enable our libraries to best serve their local community	1.4.1 develop customer-driven, evolving collections	enable customers to recommend purchase of titles for the library collection using online software
		 evaluate and renew library collections to ensure relevance, customer satisfaction, utilisation and value for money
	1.4.2 understand our communities and evaluate and respond to changing community needs and	undertake biennial community satisfaction surveys respond promptly to customer feedback and improve services
	aspirations	investigate establishing a Library Advisory Group
	1.4.3 engage with other library services to explore collaborative opportunities	collaborate with library services within South East Zone, and NSW, to improve services and access for all customers across the Zone







GOAL 2: YOUR LIBRARIES INSPIRE CREATIVITY AND INNOVATION

Supporting Community Strategic Plan: Wollongong is a creative and vibrant city

Objectives: 3.1 Creative cultural industries are established and fostered.

- 3.2 The visibility of cultural diversity is increased.
- 3.3 Community access to the arts and participation in events and festivals increased.
- 3.4 Strong diverse local cultures thrive.

OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLES
2.1 Contribute to Wollongong's cultural life	2.1.1 deliver a diverse blend of traditional and innovative programs and events	plan and deliver the annual Comic Gong festival create and deliver a calendar of special interest events across the library service
		promote attendance at programs and events develop a marketing strategy that informs an annual promotional campaign
		establish criteria that effectively measure alignment of programs and events with customer interests
		work with and support the Friends of Wollongong City Libraries to deliver an annual calendar of engaging and interesting literary events
		work collaboratively with organisations to initiate innovative projects and programs that contribute to the cultural life of the city
	2.1.2 actively contribute to the development of the Wollongong Arts Precinct	participate in Wollongong Arts Precinct planning activities ensure Wollongong Central Library is represented in the promotion of the arts precinct
2.2 Provide resources, technology and facilities that enable creative exploration	2.2.1 provide learning opportunities for community and staff to explore, evaluate and adopt emerging technologies and resources	expand the technology zoo inventory to enable wider access to technology training and exploration sessions
	2.2.2 provide the tools and spaces for creative exploration	partner with community creatives to deliver events and to encourage their use of library resources establish creative workshops or events that respond to changing community needs







GOAL 3: YOUR LIBRARIES ENCOURAGE COMMUNITY WELL-BEING, INCLUSION AND COHESION

Supporting Community Strategic Plan: We are a Healthy Community in a Liveable City

Objectives: 3.1 There is an increase in physical fitness, mental health and emotional wellbeing of all our residents.

- 3.3 The public domain is maintained to high standard.
- 3.5 Participation in recreational and lifestyle activities is increased.
- 3.6 Residents have a high level of life satisfaction and personal happiness.

OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLES
3.1 Promote the positive connection between libraries, customers and well-being	3.1.1 create opportunities for social engagement and social cohesion to reduce social isolation	 deliver the Wollongong City Libraries Home Library Service Action Plan 2015 - 2018 engage with local organisations, stakeholder groups and community volunteers to co-produce and codeliver programs, activities and services deliver spaces and places that provide opportunities for people to come together to work, collaborate, learn, play and read for entertainment and pleasure liaise with professionals and organisations to guide development and promotion of health and well-being resources and programs
3.2 Develop inclusive programs, services and collections that engage and celebrate our diverse community	3.2.1 respond to our growing and diverse communities' needs	develop and deliver a Wollongong City Libraries Social Cohesion Action Plan 2018 - 2022 to meet the needs of culturally and linguistically diverse communities, Indigenous people and people with disabilities review and update Wollongong City Libraries Collection Management Plan ensure that programs and services are modelled on principles of inclusion and social justice and meet the diverse needs of people with a disability identify opportunities to engage hard-to-reach groups within our community, who have limited participation in library services
	3.2.1 explore opportunities to partner with NGO/NFP agencies to develop specialised programs to engage their customers with Wollongong City Libraries	maintain an ongoing collaboration with organisations to provide specialised services







GOAL 4: YOUR LIBRARIES COLLECT AND SHARE LOCAL STORIES

Supporting Community Strategic Plan: We value and protect our environment

Objective 1.4 Community awareness and appreciation of heritage is increased.

OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLES
4.1 Collect and curate the history of the Illawarra, its people, stories and heritage	4.1.1 plan for the long term viability and relevance of Local Studies	develop and deliver a WCL Local Studies Action Plan 2018 - 2022 continue to grow the Local Studies collection capture Illawarra Stories as they emerge and evolve
	4.1.2 engage with organisations and individuals to preserve and make accessible local material	engage with local community groups and individuals to encourage their contribution to the Local Studies collection
4.2 Connect the community with their local heritage	4.2.1 promote access to local studies collections through visual and interactive technologies	plan events to encourage participation in local history contribute to the University of Wollongong Community Engagement Grants Scheme Image Recognition project
	4.2.2 engage children and young people in local studies collections, programs and projects	promote the Friends of Wollongong City Libraries Youth Local History Prize to high schools develop a history story time kit for pre-schoolers
4.3 Create local stories in partnership with the community	4.3.1 establish programs that encourage innovative approaches to creating and documenting local stories	 maintain and promote the Friends of Wollongong City Libraries Local History Prize maintain and promote the Illawarra Remembers website maintain and promote the Illawarra Stories website investigate strategies to create transcripts of local studies audio recordings
	4.3.2 partner with individuals, local groups and organisations to develop and deliver programs that stimulate the creation and interpretation of local stories	develop partnerships with local community groups, organisations and individuals to create and interpret local stories for the Local Studies collection



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GOAL 5: YOUR LIBRARIES ARE A GATEWAY FOR LIFELONG LEARNING

Supporting Community Strategic Plan: We have an innovative and sustainable economy

Objectives 2.1 Local employment opportunities are increased within a strong local economy.

2.1.5 Opportunities for training and education for unemployed and disadvantaged community members.

2.5 Wollongong continues to expand as a place of learning.

OBJECTIVES	DELIVERABLES	WHAT WE WILL DO TO ACHIEVE THESE DELIVERABLE	
programs that meet the and educational programs to meet		develop and deliver a Wollongong City Libraries Children's and Youth Action Plan 2018 - 2022 engage with relevant organisations to provide programs that build multiple literacy skills e.g. numeracy, digital, employability and life skills for	
5.2 Provide relevant	5.2.1 evaluate technologies and	people of all ages or at different stages of life develop and deliver a Wollongong City Libraries Sta	
technology to support staff and customers to create successful	respond to changing learning needs	Training and Education Action Plan 2018 - 2022	
learning opportunities	5.2.2 provide adequate and flexible resources to encourage independent learning	 develop and deliver a Wollongong City Libraries Information and Communications Technology Ac Plan 2018 - 2022 that addresses all hardware, software and media needs across the libraries 	
		7	



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WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



APPENDIX 1: ENGAGEMENT REPORT - BEYOND BOOKS: YOUR LIBRARIES' NEXT CHAPTER (EXCERPTS)

Executive summary

The current Wollongong City
Libraries Strategy 2012-2015
will be superseded by the Draft
2016-2022 Library Strategy. The
'Beyond Books: Your Libraries
Next Chapter' community
consultation provided a number of
opportunities for the community

and staff to outline and review their vision of the ideal library for Wollongong in 2022. The feedback received was used to develop draft goals which in turn will inform the development of the Draft Library Strategy. A comprehensive engagement process was undertaken

identifying internal and external stakeholders and targeted both library users and non-users. Diagram 1 outlines the different stages of engagement that were undertaken in the development the Draft Library Strategy.

STAGES OF THE ENGAGEMENT PROCESS

feedback form

complete a Community Survey at your local library or online

community circles

run your own discussion with people you know and submit a summary of the contents

community events

come and have a chat to library staff at Dapto Street Fair or Spring Into Corrimal

writing the Libraries' future

a workshop will be held with Library staff and the community reps to review and further develop the draft goals

Viva La Gong

an opportunity to check in to see if the draft goals reflects what the community wants

draft exhibition

the draft strategy will be on exhibition - Have Your Say

Library Strategy 2016-2022 launched



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The engagement process utilised a wide variety of engagement techniques including community kiosks, community circles and a co-design workshop with community and staff members. Engagement undertaken in August 2015 included children from three schools in the Local Government Area (LGA), and young people who use Council's Youth Services. A 'community circle' information pack was developed which provided the opportunity for community groups to independently discuss and compile feedback on their vision of libraries of the future.

In total 693 people were engaged through face-to-face activities, an additional 434 people viewed the project page online. Two hundred and five formal submissions were received via paper feedback forms, online forms and open submissions. Further feedback was gleaned at community kiosks

at Dapto Street Fair and Spring into Corrimal, and through the use of 'brainstorming boards' at Wollongong Central Library. This information was then presented at a Library Staff Development Day on 17 September 2015, where library staff were given an additional opportunity to have their say.

From the community and staff feedback received regarding the vision of libraries of the future, a number of key recurring themes were identified. The themes noted below were identified by respondents as the most important features that should be focussed on in considering the idealised library in 2022.

- Books/print media/digital media
- Libraries as research and educational facilities
- Technology
- · Noise levels

- · Contemporary design and layout
- · Staff
- · Pleasant environment
- Library and Community Activities
- · More resources to borrow
- · Extended hours/access
- Displays
- Libraries providing additional services/facilities
- Library users of all ages interacting

With reference to the key themes above, the Library Strategy Project Team developed five goals to underpin the Library Strategy. At a co-design workshop held in September, staff and community members worked collaboratively to refine the goals and identify key objectives associated with each goal. The wider community was then given the opportunity to review the goals at Viva la Gong.





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WOLLONGONG CITY LIBRARIES STRATEGY 2017-22

Your library

Communication methods

Given the high profile nature of this project, Council's Communications Officer developed a separate Communications Strategy. The communication objectives were developed to

- Raise awareness of Wollongong City Libraries and promote services and events
- Encourage participation in community engagement
- Promote how library offering fits into the Community Strategic Plan
- To communicate with consistent tone across all messagingincluding internal messages within the Library

The target audience was identified as all journalists, the general public and internal stakeholders.

The communication objectives were met by delivering key messages via the internal Hub system, adverts in the Wollongong Advertiser, a media release and social media- Twitter, Instagram and Facebook. The project was also mentioned in the October edition of the community newsletter which was distributed to all households in the Local Government Area. From a community engagement perspective, information was uploaded onto Council's website to facilitate on-line engagement, and feedback forms and FAQs were distributed to all libraries. A Community Circle Kit was also developed for use by community groups. Community Engagement staff also attended the Citizenship Ceremony in August to promote the engagement.

A representative sample of community members, in terms of age, gender and LGA Wards, provided feedback. A number of engagement activities, including targetted internal and external engagements, were undertaken. Details are noted below including how many people participated. By holding a co-design workshop the level of engagement was lifted from Consult towards Involve. According to the Council endorsed Community Engagement Policy, Involve promises that "Council will provide opportunities for the community to work directly with Council to ensure we understand aspirations, opportunities, and concerns and that these are incorporated as often as possible into plans."





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ENGAGEMENT ACTIVITIES AND PARTICIPATION RESULTS









Main Themes and Sub-Themes of Submission Results

MAIN THEMES	SUB THEMES			
Books/print media/digital media	Hard copy books, audio, e books, large print, multilingual, newspapers, magazines, comics journals, holographic books, LGBTIQ resources, make your own books, sell new books, Manga/Geek resources,			
Research, study, educate	Research service, study support, seniors' classes (technology), on-line tutorials, family history, local history, literacy and 'learn to read programmes', English language classes			
Technology	iPads, tablets, iPhones, computers, 3D printers, robots, voice activated for disabled, touch screens, app for book swapping, Wi Fi, high speed internet, music production software, large TV for teen gaming area, digital 3D walls			
Noise levels	Silent, quiet, people talking quietly, music, more noise			
Contemporary design and layout	ly rooms, private sound-proofed rooms, zoned areas, arts and craft space, music/recording ce, sleeping pods, easy accessibility for less mobile, cubby house, reading slide			
Staff Welcoming, well-trained, more of them, multi-lingual, virtual staff				
Pleasant environment	Peaceful, relaxing, calm, welcoming, greenery, animals, natural light, bright, cheerful, colourful, comfortable temperature, social/leisure/recreation space, outdoor space, lounges, bean bags, arm chairs			
Library and Community Activities	Kids' activities, activities for teenagers, computing classes for older people, book clubs, meet your local MP/Councillors, trivia nights, movie screenings, friendship circle, dating events			
More resources to borrow	Movies and music -on-line streaming, DVDs, CDs, board games, computer games, iPads, Cosplay, art loans			
Extended hours/access	More evening, weekends, 24/7 swipe card entry, access for homeless people			
Displays	Print media, digital displays, art exhibitions, local information, advertising events & activities, cultural information, educational information			
Other services/facilities	Council Customer Service facility, lodge DA applications, drive through, crèche, more parking, cafe, refreshments, free water and snacks			
Keep things as they are	Happy with existing facilities and resources			
Library users	People of all ages interacting and enjoying using the facilities, sense of community			



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APPENDIX 2: THE HISTORY OF THE FREE WOLLONGONG PUBLIC LIBRARY (EXCERPT)

There did already exist "a reading room, and a library of nearly 1,500 volumes of books" at the School of Arts in Smith Street, Wollongong – but it seems to have been prohibitively expensive to use for most residents. No exact figures seem to have survived but the Bellambi and Bulli School of Arts reading room which had been established in the 1860s had been forced to close because too few could afford the "three shillings per quarter" fees.

The new big plan of the 1870s, however, was for the Wollongong Council to take premises in Crown Street by, "at a rental of £42 per annum, the Councils of North and Central Illawarra being expected to pay £10 each per year toward that amount, while the Wollongong Council will pay the balance of £22"4

It ended up taking until mid-1877 for North Illawarra and Central Illawarra councils to agree to centralise their library collections at Wollongong.

A decision was made for the "interchange of 50 books is to be made between the Wollongong and North Illawarra Free Libraries during the next three months." It was also then reported that during the last year "1,357 books were issued from the Wollongong Free Library" and that "It is proposed to spend £10 to obtain a fresh supply of popular literature."5 At the height of the 1890s depression the Wollongong institution at last proved a boon for local children and the Wollongong Free Junior public library would appear to have been very extensively patronized for (either despite or because of the hard times) even more books were being borrowed and "during last year 2,385 books were issued."

To fund the "free" initiative, however, the Council had to rely on donations from the public and the local papers regularly published announcements of contributions made. By March "1,000 readers" had "been already enrolled at the Library and as there are only 1,500 books in stock at, present, no more readers will be enrolled as a temporary measure until more books are available."6

The Wollongong Library was then transferred to the 1910 School of Arts building in Crown Street and re-opened there on February 11 1946. But it took until mid-1946 before it was announced that the Wollongong Free Public Library would "be officially opened by Mr. J. Cahill, State ' Minister for Local Government [and future NSW Premier] on June 29th."

By mid-1950, "21,868 books were issued to readers by the four branches of the Greater Wollongong Public Library and purchases of new books amounted to £1,739." By 1952 Wollongong had the most up to date service the state - and throughout the 1960s and early 1970s was widely regarded as the finest regional library service in all Australia.

There were now 23,000 members of the Greater Wollongong library, who were borrowing books at the rate of 395,000 books a year from a total stock of 46,281.

Joseph Davis Thirroul, 13 April 2016

³ Illawarra Mercury, 21 November 1885, p.2

⁴ Illawarra Mercury, 12 January 1875, p.2

⁵ Illawarra Mercury, 6 January 1891, p.2

⁶ Illawarra Mercury, 26 January 1892, p.2

⁷ South Coast Times and Wollongong Argus, 14 June1946, p.8

⁸ South Coast Times and Wollongong Argus, 6 July 1950, p.13



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APPENDIX 3: LITERATURE REVIEW

David Lankes in his book *The Atlas* of *New Librarianship*⁹ states that "future libraries will be valued more for services than for book collections."

While many people see book borrowing as a core public library service that will remain - both physical books and eBooks - libraries now demonstrate many other roles - libraries as community spaces, technology centres that provide people with access to devices and software that will assist them to live in a digital society, and creative spaces that contribute to community cultural life. The changing role of libraries is reflected in the changed role of library staff, as they move out from behind a service desk to rove throughout the library to greet and assist customers, and to engage with them face-to-face, or online. Public libraries have turned their attention to delivering programs and events that meet the needs and interests of their community. "Public libraries will continue to connect users to information and ideas, but they will play an even greater role in bringing people together."10

"Public libraries mean different things to different people and public libraries' malleability (is) in being able to satisfy the wide-ranging needs of a diverse community."" Public libraries

sustain the community in social, cultural and environmental terms and contribute positively in terms of economic value, benefit and activity. State Library of NSW research12 found that NSW public libraries generated \$810.2 million of economic activity annually, which is equivalent to \$2.82 of economic activity for each dollar expended on public libraries. Public libraries keep people safe, build harmonious communities, enable students to fulfil their potential, provide customer friendly services, provide opportunity and support for the most vulnerable and improve urban environments.

A recent online discussion in The Guardian,13 which involved leaders and experts in the sector, canvassed the future challenges and opportunities for improvement facing public libraries in the United Kingdom. The discussion was introduced with "The future of libraries is always a contentious issue and one that people feel passionately about. So, how can the service be improved for the future?" The key UK challenges noted were reductions to public library budgets, changes in technology and changes in people's lifestyles. The outcome of the online discussion included solutions for 'future proofing' public libraries:

- customer self-service with staff assistance when required
- partnering with social enterprise services
- libraries being creation/maker spaces, volunteers (with advice about managing volunteers)
- moving even more services online
- automatic library membership: at birth, pre-school or primary school
- physical and digital reading groups, and cafes/WiFi-enabled study/meeting spaces

These challenges and 'solutions' are just as relevant to Wollongong City Libraries as they are to UK public libraries. Customer satisfaction remains the key focus for libraries and their staff if they are to remain as central and vital resources for the community.¹⁴ And as Neil Gaiman says, "In a world where Google can bring you back 100,000 answers, a librarian can bring you back the right one."¹⁵

⁹ Lankes, D, 2011, The Atlas of New Librarianship, The MIT Press Massachusetts

¹⁰ Australian Library and Information Association, 2014, Future of the library and information science profession: public libraries https://www.alia.org.au/sites/default/files/ALIA-Future-of-the-LIS-Profession-04-Public_0.pdf

[&]quot; State Library NSW, 2008, Enriching communities: The value of public libraries in New South Wales http://www.sl.nsw.gov.au/sites/default/files/Enriching%20Communities%20-%20the%20value%20of%20public%20libraries%20in%20New%20South%20Wales%20Full%20Report.pdf

¹³ The Guardian, January 2014, Key challenges for public libraries and their solutions: library leaders speak, http://www.publiclibrariesnews.com/2014/01/key-challenges-for-public-libraries-and-their-solutions-library-leaders-speak.html

¹⁴ Creaser, C and Spezi, V, 2012, Working together: evolving value for academic librarians, Loughborough University, p2

¹⁵ Neil Gaiman on Libraries, 19 April 2010 YouTube video, uploaded by Indianapolis Public Library, from Gaiman's lecture at McFadden Memorial Lecture Series on 16 April 2010 (accessed 23 April 2016)



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WOLLONGONG CITY LIBRARIES STRATEGY 2017-22



A review of the literature indicates that public libraries are facing five major challenges:

- Public libraries now have the widest range of library customers in history – from the 'Great Generation', 66 years and over; the Baby Boomers, 65 and under; Gen X, 47 and under; Millennials or Gen Y, 29 and under; and Gen Z, 10 years and under ¹⁶
- Transitioning from physical collections (books, movies, music, board games, artefacts) to digital collections will challenge library budgets, supplier relationships, staff knowhow, and customer expectations and skill levels
- Librarians need to be technologically literate in order to be able to engage and guide customers through a digital world
- Maintaining relevance in a competitive world that includes service providers Amazon, Google, Stan, Foxtel, Netflix and other streaming services, smartphones, tablets, and social networking
- Growing income gap and an ageing population within the community

According to Creaser and Spezi¹⁷, seven ways for libraries to overcome the challenges they face –

- Embed library services into Council's goals
- Align training to assist community members learn what they need to know in order to function in a digital world
- Quantify the libraries' value and benefit to the community and to Council
- Leverage data to understand community needs and feedback to improve library services
- Collaborate with other libraries, community groups and Council departments to develop services for the community
- Promote what the library does for the community and council
- Evolve by embracing and shaping new roles for the library based on changing community needs

"...libraries...are embedded in local communities; they have a public service orientation; and they are viewed as community assets." ¹⁸ Wollongong City Libraries is extending the services they provide to customers - helping children, young people, adults and elderly to develop new skills; connecting with others in a number of ways; improving physical and mental health; and making their communities better places to live.

¹⁶ Matthews, S, 2011, Five challenges every librarian must face, https://21stcenturylibrary.com/2011/10/12/five-challenges-every-librarian-must-face/

T Creaser, C and Spezi, V, 2012, Working together: evolving value for academic librarians, Loughborough University, p11

¹⁸ Norton, M and Dowdall, E, 2016, Strengthening Networks, Sparking Change: Museums and Libraries as community Catalysts, p3



File: PP-2015/2 Doc: IC17/269

ITEM 7

COMPULSORY ACQUISITION OF ADDITIONAL RIGHT OF CARRIAGEWAY OVER CROWN LAND TO PROVIDE ACCESS TO THE WATERFALL (GARRAWARRA) **CEMETERY**

This report seeks approval from Council to compulsorily acquire an additional Right of Carriageway over Crown Land to provide legal access to the Waterfall (Garrawarra) Cemetery at Helensburgh.

RECOMMENDATION

- Council compulsorily acquire a Right of Carriageway over Lot 7332 DP1160404 which is Crown 1 Land located south of the Waterfall (Garrawarrra) Cemetery.
- 2 Council seek the waiver of compensation for the additional Right of Carriageway from either the Treasurer of NSW or from Crown Lands.
- 3 Council seek approval from the Minister for Local Government in accordance with section 187 of the Local Government Act 1993 to give all necessary Proposed Acquisition Notices in accordance with the Land Acquisition (Just Terms Compensation) Act 1991.
- Council take each further step as is necessary to obtain approval from the Minister, the Governor or any public authority as may be necessary, and take all actions as may be necessary, to give notices and otherwise carry out the acquisition by means of compulsory acquisition.
- The General Manager be authorised to sign any documentation necessary to finalise the acquisition 5 and the Common Seal of Council be applied where necessary.

REPORT AUTHORISATIONS

Report of: Peter Coyte, Manager Property and Recreation

Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and Authorised by:

Innovative City (Acting)

ATTACHMENTS

1 Site Map

BACKGROUND

The Waterfall [Garrawarra] Cemetery is located on Crown Lands that are adjacent to the former Waterfall Sanatorium. The Sanatorium was established to receive and treat tuberculosis patients and the cemetery was established for the burial of tuberculosis patients who succumbed to the disease while at the Sanatorium. The Sanatorium site is currently managed by the Department of Health and access to the cemetery is currently through the Department of Health lands, and across Crown Lands.

Council is responsible for the management of the Waterfall (Garrawarra) Cemetery and currently no legal access to it exists. Council at its November 2016 meeting resolved to compulsorily acquire a Right of Carriageway (ROC) from Crown Lands over its land Lot 3 DP840501 which adjoins the Waterfall (Garrawarra) Cemetery to provide legal access to the cemetery. Council at this time also resolved to write to the Treasurer of NSW requesting that compensation for the ROC be waived giving the background and reason for the request. While Crown Lands Division staff have recommended to the Minister that compensation be waived, no formal advice has yet been received.

The proposal for access was to acquire a license to traverse Department Crown Lands has agreed to the compulsory acquisition of the ROC. To eliminate the need to traverse Department of Health lands, Crown Lands have further requested that Council compulsorily acquire an additional ROC over its land known as Lot 7332 DP1160404 located south of the Waterfall (Garrawarra) Cemetery to provide access from the Princes Highway to the cemetery in lieu of licensing from the Department of Health through their lands. The access is along a fire trail that currently does not have an access to the Princes Highway, which would need to be constructed.



PROPOSAL

Council compulsorily acquire a ROC over Lot 7332 DP1160404 to provide additional legal access to the Waterfall (Garrawarra) cemetery from the Princes Highway (located south of the cemetery).

Council apply to the Treasurer of NSW for the waiver of compensation for the additional ROC.

CONSULTATION AND COMMUNICATION

The Crown Lands Division has been consulted and approval has been received from it to the compulsory acquisition of the Right of Carriageway over Lot 7332 DP1160404.

Consultation with the Local Aboriginal Council and the Native Title Corporation will be undertaken before submitting an application to The Office of Local Government to compulsorily acquire.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal under the objective "Develop a sustainable financial model and strategy for the maintenance and management in perpetuity for Council cemeteries, in response to the Cemeteries Act and establishment of 'Cemeteries NSW'.

It specifically delivers on core business activities as detailed in the Property Services Service Plan 2016-17.

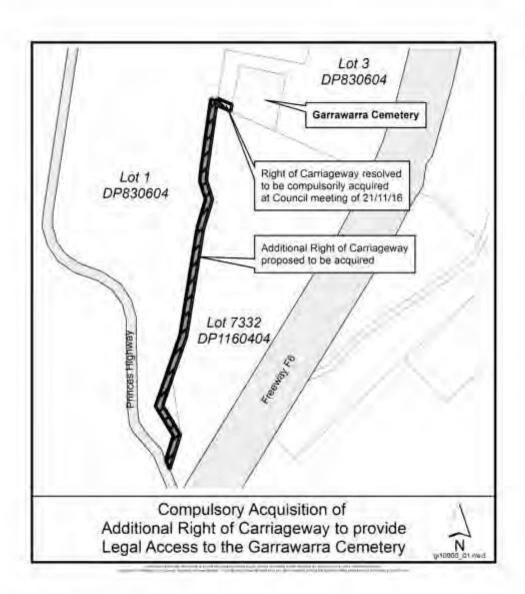
FINANCIAL IMPLICATIONS

Council will be responsible for all costs associated with the compulsory acquisition which includes Survey and NSW Land and Property Information fees.

CONCLUSION

As the Crown Lands Division has requested Council to acquire the additional ROC and as it will provide continuous legal access from the Princes Highway without the need to traverse through Department of Health land, Council should acquire the Right of Carriageway.







File: EM-030.40.004 Doc: IC17/328

ITEM 8

ILLAWARRA REGIONAL INFORMATION SERVICE RESEARCH FUNDING AGREEMENT - 1 JULY 2017 TO 30 JUNE 2021

Wollongong City Council has been providing funding to Illawarra Regional Information Service Limited (IRIS) since 1982. The current funding agreement commenced on 1 July 2011, and concludes on 30 June 2017.

This report proposes a new four year funding agreement between Wollongong City Council and IRIS, to commence on 1 July 2017. It is proposed the new funding agreement will include two biennial community surveys as well as Omnibus surveys, online surveys, research support and in-house training.

RECOMMENDATION

- 1 Council note the report on the IRIS Research Funding Agreement 1 July 2017 to 30 June 2021.
- 2 In accordance with Section 55(3) of the Local Government Act 1993, Council resolves that due to the extenuating circumstances as outlined in this report, being:
 - a the extent of the services to be provided to Council, as detailed in the Agreement;
 - b the developed and rapid lines of communication between Council and the Illawarra Regional Information Service Limited; and
 - c the commercially favourable terms negotiated between Council and the Illawarra Regional Information Service Limited:
 - a satisfactory result would not be achieved by inviting tenders for the services provided by the Illawarra Regional Information Service Limited.
- 3 Council enter into a new Funding Agreement with the Illawarra Regional Information Service Limited.
- 4 Council delegate the finalisation of the new Funding Agreement with the Illawarra Regional Information Service Limited for the period of 1 July 2017 to 30 June 2021 to the General Manager, subject to the funding arrangements not exceeding the current adopted budget.

REPORT AUTHORISATIONS

Report of: Clare Phelan, Executive Strategy Manager

Authorised by: David Farmer, General Manager

ATTACHMENTS

1 Draft Illawarra Regional Information Service Limited Funding Agreement - 1 July 2017 to 30 June 2021

BACKGROUND

Illawarra Regional Information Service Limited (IRIS) was established in 1981 as a company limited by guarantee and not having a share capital. Wollongong City Council is a founding member of IRIS, and has been providing funding to them since this time.

In 2008-09, Council and IRIS moved from payment-on-invoice arrangement to a funding agreement which specifies the funding schedule, key deliverables and increased accountability for the effective governance of the grant. As part of this arrangement, IRIS submitted a funding application each year under the Financial Assistance to External Entities Program. In July 2011, the annual agreement moved to a three year funding agreement, with the inclusion of the 2012 biennial community survey.

Following the adoption of the Delivery Program 2012-17 at the Ordinary Council Meeting of 17 February 2014, which identified the ongoing funding contribution to IRIS in the adopted budget, an extension of the funding agreement was endorsed by EMC in 1 April 2014.



PROPOSAL

The current Agreement is due to expire on 30 June 2017, and as such, officers met with IRIS' Chief Executive to discuss a new four year Agreement. The proposed four year Agreement includes the following:

- two biennial community surveys and all associated costs (including any award rate increases for CATI interviewers over the next four years)
- increased clarity around service specifications which allows closer monitoring of services provided by IRIS
- inclusion of timeframes for the renewal of the Agreement prior to expiration of the current term, to mitigate any potential issues with audit and going-concern considerations
- transition to average annual payments ie amount of funding does not fluctuate in the years where the community survey is conducted.

It is envisaged the proposal to enter into a four year Funding Agreement will deliver efficiencies in budgeting and administering of the funding, and certainty for IRIS with guaranteed funding (subject to satisfying conditions of the Agreement) for four years.

In addition to the two biennial community surveys, other services provided under the Funding Agreement include:

- one Omnibus survey (quantitative market research where data on a wide variety of subjects is collected during the same interview) and one online survey per year – up to 12 questions in each
- in-house survey design support
- up to three in-house market research training events per year
- 10% discount on additional survey consultancies
- up to 10 hard copies of each publication and unlimited (currently 33 recipients) actuated digital copies:
 - CSM Illawarra (4 per year)
 - CSM Western Sydney (4 per year)
 - Real Estate Report (4 per year)
 - Profile Illawarra (4 per year)
 - Illawarra Statistical Guide (1 per year).

As the proposed Funding Agreement between Council and IRIS constitutes a 'contract', it is therefore necessary to consider Section 55 (Tendering) of the Local Government Act 1993. Generally, Section 55 requires Council to invite tenders for any contract involving an estimated expenditure or receipt of an amount of more than \$150,000. However, Section 55(3)(i) provides that the requirement does not apply to contracts where:

'because of extenuating circumstances, remoteness of locality or the unavailability of competitive or reliable tenders, a council decides by resolution (which states the reasons for the decision) that a satisfactory result would not be achieved by inviting tenders'.

Due to the extenuating circumstances relating to the current arrangements Council has in place with IRIS, including Council's status as a member of the organisation, it is considered a satisfactory result would not be achieved by inviting tenders for the services conducted by IRIS.

This report seeks endorsement of a new four year Funding Agreement between Council and IRIS. The new Agreement will include all costs associated with two biennial community surveys.



CONSULTATION AND COMMUNICATION

Advice was sought from Council's Corporate Legal Services in drafting the new Funding Agreement.

Discussions were also held with IRIS' Chief Executive to determine and clarify service specifications, and the inclusions and exclusions of the drafting Funding Agreement.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 Goal 2 "We have an innovative and sustainable economy".

It specifically delivers on core business activities as detailed in the Corporate Strategy Service Plan 2016-17.

FINANCIAL IMPLICATIONS

If approved, the overall cost of the four year Funding Agreement will be \$352,926 (excluding GST), which equates to an annual payment of \$88,231.54. The current long term model includes a budget of \$377,101 across the next four financial years for IRIS membership. It also provides total funding of \$115,029 for community surveys. If the draft Funding Agreement is executed as is, Council will realise savings of \$139,204 across the term of the Agreement. It is proposed these recurrent savings will be considered as part of the next Quarterly Review.

CONCLUSION

This report seeks to renew a Funding Agreement with IRIS for four years, and confirm delivery of the two community surveys.



WOLLONGONG CITY COUNCIL

and

ILLAWARRA REGIONAL INFORMATION SERVICE LTD

Trading as IRIS Research

AGREEMENT



AGREEMENT

THIS AGREEMENT is made on the

day of

2017

26 June 2017

BETWEEN

WOLLONGONG CITY COUNCIL

("the Council")

AND

ILLAWARRA REGIONAL INFORMATION SERVICE LTD ACN 002278793 ('IRIS Research')

BACKGROUND

- A The Council is a local government authority under the Local Government Act 1993 and has funded IRIS Research since 1982.
- B The Council adopted the Wollongong 2022 Our Community Strategic Plan, supported by the Delivery Program (adopted 17 February 2014) which seeks to:
 - > Increase local employment opportunities within a strong local economy through:
 - 'supporting regional activities and partnerships that result in increased business investment and jobs growth'
 - 'building on partnerships which enable the retention of local talent'
 - > Have the trust of the community through:
 - 'working together, levels of service are established and services continuously improve and offer best value for money'
 - 'policies and procedures are simplified to ensure transparency and efficiency'
 - 'finances are managed effectively to ensure long term financial sustainability'
 - Enable residents to have their say through increased engagement opportunities and take an active role in decisions that affect our city through:
 - 'engagement activities by all levels of government are enhanced and improved to achieve diverse community representation and encourage participation'
 - 'our Council plans, intentions, actions and progress are clearly communicated to the community and other stakeholders'
- C In consideration of the funding provided in this Agreement, IRIS have agreed to provide the Services in accordance with this Agreement.



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OPERATIVE PROVISIONS

1 INTERPRETATION

1.1 Definitions

In this Agreement, except where the context otherwise requires:

"Agreement" means this Agreement including the Schedules;

"Business Day" means a day which is not a Saturday, Sunday or public holiday in Sydney, New South Wales;

"Code of Conduct" means the Council's code of conduct applicable from time to time.

"Commencement Date" means the date specified in Item 2 of Schedule 1;

"Confidential Information" means any information that is by its nature confidential; and

- (a) is designated by a Party as confidential; or
- (b) a Party knows or ought to know is confidential;

but does not include information which is or becomes public knowledge other than by breach of this Agreement;

"Creditable Acquisition" has the same meaning given to it in GST Law;

"Financial Year" means each year commencing on 1 July and ending on 30 June in the following year;

"Funding" means the Funding provided by the Council to IRIS Research under this Agreement specified in Schedule 2 and varied from time to time under the provisions of this Agreement;

"GST" means a tax, levy, duty, charge, or deduction imposed by the GST Law calculated by reference to the value of anything supplied but does not include any related additional tax, interest, penalty, fine, or other charge imposed in relation to the late or incorrect payment of GST, and means the tax payable on Taxable Supplies under the GST Law;

"GST Law" means A New Tax System (Goods & Services Tax) Act 1999, and any related Act or regulation imposing such tax or legislation that is enacted to validate, recapture or recoup such tax;

"Input Tax Credit" has the same meaning given to it in GST Law;

"Instalment" means an instalment of the Funding;

"Intellectual Property" includes all copyright and neighbouring rights, all rights in relation to inventions (including patent rights), plant varieties, registered and unregistered trademarks (including service marks), registered designs, confidential information, knowhow, designs, semi-conductor or circuit layout rights, trade, business or company names or other proprietary rights and any rights to registration of such rights, whether created before or after the Commencement Date in Australia or elsewhere;

"Law" means the requirements of statute, rule, regulation, proclamation, declaration, order or by-law in force during the Term, whether State, Federal or otherwise.

"Moral Rights" means the right of integrity of authorship, the right of attribution of authorship and the right not to have authorship falsely attributed, more particularly as conferred by the *Copyright Act 1968* (Cth), and rights of a similar nature anywhere in the world whether existing at the Commencement Date or which may come into existence on or after the Commencement Date;

- "Party" or "Parties" means a party or parties to this Agreement;
- "Report" or "Reports" means the report or reports required to be prepared by IRIS Research in accordance with clause 8;
- "Services" means the Services described in Schedule 3 and which IRIS Research is funded to provide under this Agreement as varied from time to time;
- "Services Materials" means all material created by or on IRIS Research's behalf for the purpose of the Services, including documents, software and data stored by any means;
- "Schedule" means a schedule to this Agreement;
- "Supply" has the same meaning given to it in the GST Law;
- "Tax Invoice" means a request for payment that meets the requirements specified in Item 4 of Schedule 1, and the requirements of the GST legislation;
- "Taxable Supply" has the meaning given to it in the GST Law; and
- "Term" means four years from the Commencement Date or until the date on which this Agreement is terminated, whichever occurs first.

1.2 Interpretation

- (a) In this Agreement, except where the context otherwise requires:
 - (1) A singular word includes the plural, and vice versa.
 - (2) If a word is defined, another part of speech has a corresponding meaning.
 - (3) Any person or company means and include the legal personal representative, successor in title, and permitted assigns of such person or company as the circumstances may require.
 - (4) Words and expressions importing natural persons include partnerships, bodies corporate, associations and governmental and local authorities and agents.
 - (5) A reference to legislation (including subordinate legislation) is to legislation in force from time to time.
 - (6) A Party to this Agreement includes a permitted assignee of that Party.
 - (7) A reference to a month is a reference to a calendar month.
 - (8) A reference to a year is a reference to twelve consecutive calendar months.
 - (9) A reference to this Agreement or another document includes any document which varies, supplements, replaces, assigns or novates this Agreement or that other document.
- (b) Headings are for convenience only and do not affect interpretation.
- (c) No rule of construction operates to the detriment of a Party only because that Party was responsible for the preparation of this Agreement or any part of it.
- (d) If a day on or by which a Party must do something under this Agreement is not a Business Day the Party must do it on or by the next Business Day.
- (e) Monetary references are references to Australian currency.

2 TERM OF THE AGREEMENT

2.1 Term

This Agreement commences on the Commencement Date and continues for the Term.



2.2 Renewal

- (a) Subject to clause 2.2 (c) (e) inclusive, the Parties may agree, not less than fifteen (15) months prior to the completion of the Term, to renew this Agreement for a further period of not greater than two (2) years (the "Further Term") on the same or such other terms and conditions as are agreed in writing between the Parties prior to the completion of the Term.
- (b) Where Funding, which has been provided to IRIS Research during the Term for a particular Service, will continue being provided into the Further Term, the terms of the renewed Agreement as from the commencement date will apply to the provision of that Funding.
- (c) Renewal of this Agreement is subject to the Parties agreeing on the nature, quantity, location and continuous quality improvement strategies for the Services to be provided by IRIS Research during the Further Term.
- (d) This Agreement will not be renewed if the Parties cannot agree on the matters in clause (c), or where action has been taken to suspend or end the Agreement.
- (e) IRIS Research agrees that nothing in this clause 2.2 obliges the Council to renew this Agreement and it is agreed that the Council may in its discretion determine whether or not to renew, whether at the end of the Term to call competitive tenders for the Services and enter arrangements with other providers or make other arrangements for the provision of the Services.

3 PROVISION OF FUNDING

3.1 Instalments

The Council will provide the Funding in Instalments in accordance with and subject to the terms of this Agreement. Funds will be paid or provided on an annual basis commencing on 1 July each year and subject to compliance with Schedule 3.

3.2 Conditions for Payment

Payment of each Instalment of the Funding is conditional upon:

(a) IRIS Research having met each and every obligation imposed on IRIS Research under this Agreement (including the Performance Measures) to the Council's satisfaction.

3.3 Right to withhold Funding

Without limiting the Council's rights under this Agreement, if:

- (a) IRIS Research fails to comply with one or more of its the Services listed under Schedule 3 to the Council's satisfaction; or
- (b) the Council has a reasonable basis to believe that a Services listed under Schedule 3 will not be met;

the Council may, upon notice detailing either the compliance failure or the reasonable basis for its belief, withhold payment of the relevant Funding (or any part of it) until:

- (a) the Council is otherwise satisfied that the services listed under Schedule 3 Part A will be met by IRIS Research in accordance with this Agreement; or
- (b) this Agreement is terminated by the Council under clause 20.



4 CLAIMING A PAYMENT

4.1 Conditions to be satisfied for payment of Funding

- (a) Payment of each Instalment of the Funding is conditional upon:
 - (1) IRIS Research delivering each and every service listed under Schedule 3 to the satisfaction of the Council, in its (Council's) sole discretion.

4.2 Payment of Instalment

Subject to this Agreement, the Council will pay each Instalment to IRIS Research on or before the expiry of 14 days after the commencement of each financial year of the Term commencing 1 July 2017.

5 USE OF THE FUNDING

5.1 Expenditure of the Funding

(a) IRIS Research must not enter into any arrangements or commitments in relation to the Services that are incompatible or inconsistent with the purpose of the Funding.

5.2 Delayed or Inactive Services

IRIS Research must notify the Council immediately if Services (or a component thereof):

- (a) will not commence within 60 days of the Commencement Date; or
- (b) have been inactive for a period of 60 days or more.

5.3 Repayment of the Funding

- (a) IRIS Research must repay immediately (or within such other time as may be agreed) any part of the Funding spent on purposes not approved by this Agreement.
- (b) IRIS Research must, within 14 days of the expiry or termination of this Agreement, repay to the Council any unexpended part (or the whole) of the Funding paid to IRIS Research.

6 PERFORMANCE OF THE SERVICES

6.1 General

- (a) IRIS Research must provide the Services in accordance with any other requirements of this Agreement.
- (b) In providing the Services IRIS Research must use its best endeavours to achieve the outcomes and objectives underlying the Services to the satisfaction of the Council.
- (c) The Services must be provided within the timeframes specified under this Agreement.
- (d) IRIS Research must comply with all:
 - (1) Law;
 - (2) Relevant Council policies and requirements including:
 - (A) Council's Code of Business Ethics.

6.2 Commencement of Services

IRIS Research will commence the provision of those Services from the Commencement Date.



6.3 Monitoring and evaluation

- (a) The Council will monitor and evaluate the Services against:
 - (1) The Services listed under Schedule 3, and
 - (2) IRIS Research's compliance with this Agreement.
- (b) IRIS Research:
 - (1) acknowledges that the Council will maintain regular contact with IRIS Research to monitor the implementation of the Services and the Agreement; and
 - (2) agrees to cooperate with the Council in the performance of this role.

7 ANNUAL REVIEW

7.1 Annual Review

An annual review of the Services delivered as identified in Schedule 3 will be undertaken in May of each year under this Agreement. The Services must be delivered to the satisfaction of the Council.

- (a) The documents referred to this clause 7.1 are referred to as 'Review' documents.
- (b) The Review Documents for each subsequent year of the Term are to be determined as follows:
 - (1) not later than the end of May of each year of the Term the Parties must meet to discuss the development of the Review for the following Financial Year;
 - (2) the Parties must negotiate in good faith to agree, as soon as reasonably practicable, the final form of the Review to allow them to be put to the Council for final approval not later than the end of June in each year of the Term;
 - (3) upon final approval by the Council of the Review they become applicable for the relevant year of the Term and replace the review criteria which were applicable for the prior year of the Term.
 - (4) the Council's approval under clause 7.1(b)(3) maybe given or withheld in its discretion.

7.2 Variations

The Parties agree that:

- (a) Due to the length of the Term it is reasonably likely in order to ensure the objectives of this Agreement, as set out in the Background, continue to be achieved that adjustment and variation from time to time during the Term may be required to:
 - (1) the nature and extent of the Services required to be provided by IRIS Research under this Agreement;
 - (2) the amount of Funding required to provide such Services; and
 - (3) any other provisions of this Agreement.

In this clause 7.2 referred to as "Variations":

- (b) The Parties may propose Variations as part of the review process set out in clause7.1 and the Parties must negotiate in respect of such proposed Variations.
- (c) The Council reserves the right in its sole discretion to determine whether or not any proposed Variation to this Agreement is to be implemented.

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- To the extent, if any, that the Council determines that a proposed Variation is to be implemented then the Variation must be made in writing under clause 17.
- The procedures set out in this clause are in addition to and do not derogate from the provisions of clause 17.

REPORTS AND RECORDS

8.1 Reports

IRIS Research must provide to the Council:

- A copy of the agendas and minutes of IRIS Research Annual General Meeting and regular Board meetings, and
- Copies of the IRIS Research annual audited accounts as submitted to ASIC.

8.2 Independent verification of Reports

- IRIS Research must arrange for:
 - the IRIS Research annual audited accounts referred to in clause 8.1(b) to be audited by a qualified public or chartered accountant and for the person conducting the audit to complete an independent auditor's report. Unless IRIS Research obtains the prior written approval of the Council, the qualified accountant must not be one of IRIS Research's officers or employees;
 - an independent third person acceptable to the Council to verify any information contained in a Report if the Council considers that there is a significant error, omission or anomaly in the Report.
- IRIS Research must promptly provide all assistance and information required by the independent third person for the purpose of verifying information in a Report.
- Except where otherwise determined by the Council, IRIS Research is responsible (c)
 - its own costs in providing assistance and information under clause 8.2(b); and (1)
 - the costs of the independent auditor or independent third person under clause (2) 8.2(a).

8.3 Presentation to the Council

IRIS Research must on request of the Council make a presentation to the Council on its annual audited accounts and information relating to Services listed under Schedule 3.

Additional Information

If further information is required by Council in respect of a report provided by IRIS Research it must be provided within 14 days of request.

9 **AUDIT**

- An audit of any aspect of the Services or IRIS Research's compliance with this Agreement may be conducted at any time by the Council or any person authorised by the Council.
- The Council must give IRIS Research reasonable notice of its requirements in relation to an audit and use its reasonable endeavours to minimise disruption and interference to IRIS Research's performance of its obligations under this Agreement arising from an audit.

- (c) Except where otherwise determined by the Council, IRIS Research is responsible for its own costs of participating in an audit.
- (d) IRIS Research must promptly take any reasonable action required by the Council to rectify any error, non-compliance or inaccuracy identified in an audit in relation to the Services or IRIS Research 's performance of this Agreement.
- (e) IRIS Research is not entitled to any delay costs or other costs or expenses of whatever nature relating in any way to an audit.

10 RESEARCH AND SURVEYS

IRIS Research is required to participate and contribute to requests for the provision of statistical and program information for the purpose of research and surveys conducted by the Council.

11 COMPLIANCE WITH THE LAW

IRIS Research must:

- (a) obtain and hold all rights, licences and consents required to conduct the Services and otherwise fulfil IRIS Research's obligations under the Agreement;
- (b) comply with all applicable laws and regulations in relation to the Services; and
- (c) not do anything that would cause the Council to breach its obligations under any agreement or law.

12 PUBLICITY

12.1 Acknowledgement

IRIS Research must acknowledge the financial support it has received or will receive from the Council under this Agreement in all relevant public statements about the Services.

12.2 Form of acknowledgement

The form of the acknowledgement must be in accordance with a format approved by the Council from time to time in its discretion.

12.3 Particular Acknowledgements

Without derogating from clauses 12.1 and 12.2, IRIS Research agrees to acknowledge the Council's support in the following:

(a) IRIS Research Website

IRIS Research will provide Wollongong City Council:

- Exclusive member access to the IRIS Research website. A number of archived research publications are available for download from the website.
- > A link from the IRIS Research website to the Council site.

(b) Promotion Using the Grant Sponsors Name

IRIS Research to promote Council as a sponsor to the community by recognising Council as a founder contributor to IRIS Research at the following functions:

- The annual economic outlook luncheon attended by representatives from the community, business and government sectors.
- The IRIS bi-annual breakfast industry update and research news forums.



- (c) IRIS Research's acknowledgement of Council's support is published in the IRIS Research Membership brochure and Annual Report. Both reports are distributed widely amongst the local community.
- (d) invitations to major functions/events; and
- (e) reference to Council support in media releases and speeches when appropriate (may exclude events where special sponsorship arrangements apply).

13 INTELLECTUAL PROPERTY

13.1 Ownership of Intellectual Property

Any Intellectual Property in all Services Materials created by IRIS Research in the performance of the Services whether under this Agreement or prior agreements entered between the Council and IRIS Research, will be retained by IRIS Research, or relevant third parties, as the case may be.

13.2 Granting of licence

IRIS Research's grants and will ensure third parties grant, to the Council, without cost, a non-exclusive, irrevocable, royalty free and transferable licence to use, reproduce, communicate to the public and adapt for the Council's own purposes all Intellectual Property in the Services Materials.

13.3 Moral Rights

IRIS Research must hold, or obtain, consents from all authors of the Services Materials to IRIS Research's and the Council's use and adaptation, without restriction and without any requirement to attribute the Services Materials to its authors.

13.4 Copies of Services Materials

If Services Materials are produced for publication as part of the Services then three (3) copies of these Services Materials will be submitted to the Council with the Annual Report.

14 INDEMNITY

14.1 IRIS Research's Indemnity

- (a) IRIS Research must at all times indemnify, hold harmless and defend the Council and its officers, employees and agents ("those indemnified") from and against liability or loss (including reasonable legal costs and expenses), which may be suffered or incurred by any of those indemnified by reason of or in connection with:
 - any infringement of any Intellectual Property (including Moral Rights) arising from the provision of the Services other than any Intellectual Property supplied by the Council;
 - (2) any unlawful, wrongful, wilful or negligent act or omission of IRIS Research or IRIS Research's officers, employees, agents, contractors and volunteers; and
 - (3) any breach of this Agreement.

14.2 Reduction of Indemnity

IRIS Research's liability to indemnify those indemnified under this Agreement is reduced proportionally to the extent that any unlawful, wrongful, wilful or negligent act or omission of those indemnified caused or contributed to the liability or loss.



14.3 Continuing Obligation

The indemnity in this clause 14 is a continuing obligation of IRIS Research separate and independent of any of IRIS Research's other responsibilities and survives termination of this Agreement.

15 INSURANCE

15.1 Obligation to insure

IRIS Research must ensure that insurance policies specified in Item 3 of Schedule 1 are taken out and maintained with a reputable insurance company throughout the Term.

15.2 Production of policies

IRIS Research must on request, produce satisfactory evidence to the Council that any or all of the insurance policies required under this Agreement are current.

16 CONFIDENTIALITY

16.1 Obligation to keep confidential

The Council and IRIS Research must keep confidential and not allow, make or cause any disclosure of or in relation to Confidential Information without the prior written consent of the other Party.

16.2 Limited Disclosure

The obligations on the Parties under clause 16.1 will not be taken to have been breached to the extent that Confidential Information:

- (a) disclosed by a Party to its legal and other professional advisers, auditors, contractors, consultants or employees in order to comply with obligations, or to exercise rights, under this Agreement;
- (b) is disclosed to a Party's internal management personnel to enable effective management or auditing;
- (c) is disclosed by the Council to a Minister of the Crown in right of the State of New South Wales;
- (d) is disclosed by the Council in response to a resolution of a House of the Parliament of New South Wales calling for the production of the Confidential Information;
- (e) is shared by the Council with an agency or instrumentality of the State of New South Wales, where reasonably necessary for the exercise of public official functions of that agency or instrumentality;
- is authorised or required by law (including under this Agreement) to be disclosed; or
- (g) is in the public domain otherwise than due to a breach of clause 16.1.

16.3 Obligations on disclosure

- (a) Where a Party discloses Confidential Information to another person:
 - (1) pursuant to clauses 16.2 (a), (b) or (e), the disclosing Party must:
 - (2) notify the receiving person that the information is Confidential Information; and
 - not provide the information unless the receiving person agrees to keep the information confidential; or
- (b) Pursuant to clauses 16.2 (c) and (d), the disclosing Party must notify the receiving Party that the information is Confidential Information.



17 VARIATION

Except for action the Council is expressly authorised to take elsewhere in this Agreement, this Agreement can only be varied by written document executed by the Parties.

18 TERMINATION

18.1 Termination for Breach

The Council may immediately terminate this Agreement by written notice served on IRIS Research if any one or more of the following occurs:

- (a) IRIS Research breaches a provision of this Agreement; and
 - (1) IRIS Research fails to remedy that breach within the period specified in a notice from the Council requesting IRIS Research to remedy the breach; or
 - (2) the breach is not capable of being remedied.
- (b) IRIS Research resolves to go into liquidation or has a summons for its winding up presented to a Court or enters into any scheme or arrangement with its creditors under the Corporations Act 2001 (Cth) or any applicable insolvency law or an administrator, liquidator receiver or official manager is appointed under the Corporations Act 2001 (Cth) or any applicable insolvency law.

19 DISPUTE RESOLUTION

19.1 Method of Dispute Resolution

The Parties agree that any dispute arising under this Agreement will be dealt with as follows:

- (a) A Party claiming that a dispute has arisen must give written notice of the dispute to the other Party.
- (b) The Parties will seek to resolve the dispute.
- (c) If the dispute is not resolved within a fourteen (14) day period (or within such further period as the Parties agree in writing) then the dispute is to be referred to the Australian Commercial Dispute Centre (ACDC) for mediation.
- (d) The mediation is to be conducted in accordance with the ACDC Mediation Guidelines which set out the procedures to be adopted, the process of selection of the mediator and the costs involved.
- (e) If the dispute is not settled within 28 days (or such other period as agreed to in writing between the Parties) after appointment of the mediator, or if no mediator is appointed within 28 days of the referral of the dispute to mediation, the Parties may pursue any other procedure available at law for the resolution of the dispute.

19.2 Obligation to continue performance

The Parties must continue performing their obligations under this Agreement while the dispute is being resolved, to the extent practicable to do so.

19.3 No Court proceedings

- (a) A Party must attempt to settle any dispute in relation to this Agreement in accordance with this clause 19 before resorting to court proceedings or other dispute resolution process.
- (b) Nothing in this clause 19 will prevent either Party from seeking urgent interlocutory relief.



20 NOTICES

20.1 How to give notice

A notice, consent or other communication under this Agreement is only effective if it is:

- (a) in writing, signed by or on behalf of the person giving it;
- (b) directed to the representative of the other Party as set out in Item 1 of Schedule 1;and
- (c) forwarded to the address, facsimile number or the email address of that representative as set out in Item 1 of Schedule 1.

20.2 When a notice is given

A notice, consent or other communication that complies with this clause is regarded as given and received:

- (a) in the case of delivery in person when delivered to the Party's address for service and a signature received as evidence of delivery;
- (b) in the case of delivery by registered mail within three (3) Business Days of posting;
- (c) in the case of delivery by facsimile at the time of dispatch if the sender receives a transmission report which confirms that the facsimile was sent in its entirety to the facsimile number of the other Party; or
- (d) in the case of delivery by email on receipt of confirmation by the sender that the other Party has received the email.

20.3 Delivery late in the day

Notwithstanding the provisions of this clause 20 (Notices), if delivery or receipt of a communication is on a day which is not a Business Day in the place to which the communication is sent or is later than 5pm (local time in that place) it will be deemed to have been duly given or made at 9am (local time in that place) on the next Business Day in that place.

21 GST

- (a) Notwithstanding any other provision of this Agreement, if any Supply by one Party to the other pursuant to this Agreement is deemed to be a Taxable Supply for the purposes of the GST Law and that Party is or becomes liable to pay GST in respect of such Supply:
 - (1) The Funding will, subject to the other requirements of this clause 21, be increased (if GST is payable by IRIS Research) or decreased (if GST is payable by the Council) by any such GST liability provided the Supply is deemed to be a Creditable Acquisition so that the Party who is the recipient of the Supply is or will be entitled to receive an Input Tax Credit; and
 - (2) the Party liable for payment of GST must issue to the Party who is the recipient of the Supply a tax invoice in respect of such Taxable Supply.
- (b) Where the invoice relates to a taxable supply made under this Agreement, the invoice must comply with the requirement for a tax invoice as defined in the GST Act.
- (c) IRIS Research warrants and undertakes that at the time any Supply on which GST is imposed is made by it to the Council under this Agreement, it is or will be registered under the GST Law. If the Council requests written evidence of registration, IRIS Research must promptly produce evidence satisfactory to the Council.



(d) IRIS Research agrees and acknowledges that in the event it is not registered under the GST Law it will not in any circumstances be entitled to receive the increase in the Funding in accordance with clause 21(a)(1) by any amount of GST liability.

22 GENERAL

22.1 Governing law

- (a) This Agreement is governed by the law in force in the State of New South Wales.
- (b) Each Party submits to the non-exclusive jurisdiction of the courts exercising jurisdiction in the State of New South Wales, and the courts of appeal therefrom.

22.2 Non-waiver

No failure or delay by the Council in exercising any right power or remedy under this Agreement and no course of dealing or Funding by the Council to IRIS Research of any time or other consideration, operates as a waiver of the breach or a default by IRIS Research. Any waiver by the Council of a breach of this Agreement is not to be construed as a waiver of any further breach of the same or any other provision.

22.3 Entire Agreement

- (a) This Agreement contains the entire agreement between the Parties about its subject matter. Any previous understanding, agreement, representation or warranty relating to that subject matter is replaced by this Agreement and has no further effect.
- (b) Any right that a person may have under this Agreement is in addition to, and does not replace or limit, any other right that the person may have.
- (c) Any provision of this Agreement which is unenforceable or partly unenforceable is, where possible, to be severed to the extent necessary to make this Agreement enforceable, unless this would materially change the intended effect of this Agreement.

22.4 Operation of indemnities

- (a) Each indemnity in this Agreement survives the expiry or termination of this Agreement.
- (b) A Party may recover a payment under an indemnity in this Agreement before it makes the payment.

22.5 Consents

Where this Agreement contemplates that the Council may determine, agree or consent to something (however it is described), the Council may:

- (a) determine, agree or consent, or not determine, agree or consent, in its absolute discretion; and
- (b) determine, agree or consent subject to conditions,

unless this Agreement expressly contemplates otherwise.

22.6 Inconsistency

In the event of any conflict or inconsistency between the terms of this Agreement, for the purpose only of resolving the inconsistency, the documents that comprise this Agreement are to be considered in the following order of decreasing priority:

- (a) the operative provisions of this Agreement; and
- (b) the Schedules.



22.7 Conflict of interest

IRIS Research warrants that at the date of this Agreement, no conflict of interest exists or is likely to arise in relation to execution of this Agreement or its subject matter. IRIS Research undertakes to notify the Council, in writing, immediately upon becoming aware of the existence, or possibility, of a conflict of interest and agrees to comply with any reasonable directions of the Council to appropriately manage the conflict of interest, within the reasonable time frame stipulated by the Council in writing.

22.8 Relationship

- (a) Nothing in this Agreement is intended to create a partnership, joint venture or agency relationship between the Parties.
- (b) IRIS Research will not hold IRIS Research itself out to be an employee, partner, agent or representative of the Council.
- (c) All work performed by IRIS Research and all contracts made by IRIS Research to carry out the Services must be performed and made by IRIS Research as principal and not as agent for the Council. In all dealings in relation to the Services IRIS Research must act solely on IRIS Research's own account.

22.9 Access to Information: Government Information (Public Access) Act 2009 (NSW) ("GIPA Act, s.121")

- (a) IRIS Research must, within 7 days of receiving a written request by the Council, provide the Council with immediate access to the following information contained in records held by IRIS Research:
 - (1) information that relates directly to the performance of the Services;
 - (2) information received by IRIS Research from the Council to enable it to provide the Services.
- (b) For the purposes of clause 22.9(a)(1), information does not include:
 - information that discloses or would tend to disclose IRIS Research's financing arrangements, financial modelling, cost structure or margin;
 - (2) information that IRIS Research is prohibited from disclosing to the Council by provision made by or under any Act, whether of any State or Territory, or of the Commonwealth; or
 - (3) information that, if disclosed to the Council, could reasonably be expected to place IRIS Research at a substantial commercial disadvantage in relation to the Council, whether at that time or in the future.
- (c) IRIS Research must provide copies of any of the information in clause 22.9(a)(1), as requested by the Council, at IRIS Research's own expense.
- (d) Any failure by IRIS Research to comply with any request pursuant to clause 22.9(a)(1) will be considered a breach of an essential term and will allow the Council to terminate the Contract under clause 18.1.

22.10 Consultation (GIPA Act, s. 54)

- (a) The Council will take reasonably practicable steps to consult with IRIS Research before providing any person with access to information relating to IRIS Research, in response to an access application under the Government Information (Public Access) Act 2009 (GIPA Act), if it appears that:
 - (1) the information:
 - (A) includes personal information about IRIS Research or its employees;



- (B) concerns IRIS Research's business, commercial, professional or financial interests; or
- (C) concerns research that has been, is being, or is intended to be, carried out by or on behalf of IRIS Research.
- (2) IRIS Research may reasonably be expected to have concerns about the disclosure of the information; and
- (3) those concerns may reasonably be expected to be relevant to the question of whether there is a public interest consideration against disclosure of the information.
- (b) If, following consultation between the Council and IRIS Research, IRIS Research objects to disclosure of some or all of the information, IRIS Research must provide details of any such objection (including the information objected to and the reasons for any such objection) within 5 days of the conclusion of the consultation process.
- (c) In determining whether there is an overriding public interest against disclosure of government information, the Council will take into account any objection received by IRIS Research.
- (d) If IRIS Research objects to the disclosure of some or all of the information but the Council nonetheless decides to release the information, the Council must not provide access until it has given IRIS Research notice of the Council's decision and notice of IRIS Research's right to have that decision reviewed.
- (e) Where the Council has given notice to IRIS Research in accordance with clause 22.10(d), the Council must not provide access to the information:
 - before the period for applying for review of the decision under Part 5 of the GIPA Act has expired; or
 - (2) where any review of the decision duly applied for is pending.
- (f) The reference in clause 22.10(e)(1) to the period for applying for review of the decision under Part 5 of the GIPA Act does not include the period that may be available by way of extension of time to apply for review.

22.11 Warranties

The persons executing this Agreement on behalf of any of the parties warrant that they have authority to do so.



This agreement is executed on		2017	
Execution by the COUNCIL:			
SIGNED for and on behalf of Wollongong City Council in accordance with authorities delegated under the Local Government Act 1993, and not withdrawn:			
(Signature of authorised Officer)		(Signature of Witness)	
(Print name of Authorised Officer in full)		(Print name of Witness in full)	
Executed by ILLAWARRA REGIONAL INFORMATION SERVICE LTD ACN 002278793 in accordance with Section 127 of the Corporations Act, 2001 (Cth) by:)		
(Signature of Director)		(Signature of Witness)	
(Print name of Director in full)		(Print name of Witness in full)	



SCHEDULE 1 - AGREEMENT DETAILS

This Schedule forms part of the Agreement between the Council and IRIS Research.

Item 1 Contact Details

the Council: contact name: Fiona Rudd

contact address: Lock Bag 8821, WOLLONGONG NSW 2500 contact telephone: 02 4227 7674 contact facsimile: 02 4227 7580

contact email: frudd@wollongong.nsw.gov.au

IRIS Research: contact name: Mr Peter Watts

contact address: Level 1, iC Central, Innovation Campus, Squires Way, NORTH WOLLONGONG NSW 2500 contact telephone: 02 42 85 4446 contact facsimile: 02 42 85 4448 contact email: peter_watts@iris.org.au

Item 2 Term

Commencement

Date:

1 July 2017

Duration: Four years from the Commencement Date unless terminated

earlier.

Item 3 Insurance

1 Insurance policies

- (a) adequate broad form public liability insurance to cover, as a minimum, all
 of IRIS Research's obligations and liabilities under this Agreement;
- (b) workers' compensation insurance in accordance with applicable legislation in respect of all of IRIS Research's employees; and
- (c) where appropriate, professional indemnity insurance.

2 Additional terms

- (a) The minimum cover for public liability insurance is \$20,000,000.
- (b) The minimum cover for professional indemnity insurance (if applicable) is \$2,000,000.





SCHEDULE 2 - FUNDING

This Schedule forms part of the Agreement between the Council and IRIS Research.

PART A: COUNCIL FUNDING

1. Schedule of Payments

	Contribution
1 July 2017	\$88,231.54
1 July 2018	\$88,231.54
1 July 2019	\$88,231.54
1 July 2020	\$88,231.54

^{*} All figures require an additional payment of 10% GST



Item 8 - Attachment 1 - Draft Illawarra Regional Information Service Limited Funding Agreement - 1 July 2017 to 30 June 2021

SCHEDULE 3 - SERVICES

This Schedule forms part of the Agreement between the Council and IRIS Research.

Terms in bold and italics are defined at Part B of this Schedule.

Part A: RESEARCH SERVICES AND PUBLICATIONS

1. Community Satisfaction Survey (Biennial)

Two community surveys to be undertaken over the term of the Agreement Each survey to include:

- Questionnaire design
- > Sample size of 600
- Representative sample of the Wollongong Local Government Area by age and gender
- Length of survey up to 18 minutes
- ▶ Data collection (CATI)
- > Editing, data quality control
- Data analysis
- Reporting

2. Omnibus

One per annum

Each survey to include:

- Up to 12 questions, including two open-ended
- Sample size of 400
- Design
- Data collection (CATI)
- > Editing, data quality control
- Data analysis
- Reporting

3. Online Survey

One per annum

Each survey to include:

- Up to 12 questions, including two open-ended
- Sample size undetermined; voluntary participation only
- Design
- > Data collection (online, using IRIS Research's online panel asset)
- Editing, data quality control
- Data analysis
- Reporting

4. Desktop Research Support

Up to 10 hrs per month (120 hrs pa)

Support to include:

- General statistical research of IRIS Research or free, publically available data sources (eg. ABS)
- Support provided by Junior Analyst



Item 8 - Attachment 1 - Draft Illawarra Regional Information Service Limited Funding Agreement - 1 July 2017 to 30 June 2021

5. In-House Survey Design Support

Up to 48 hours per annum

Support provided on Wollongong City Council originated, delivered and analysed community-based surveys only.

Survey design includes clarifying purpose, sample, data collection method and questionnaire design

Advice, assistance and review of draft questionnaires developed by Wollongong City Council.

Support provided by Senior Analyst

6. In-House Market Research Training

Training includes:

- One half-day (3 hour) training session per annum
- Up to 10 attendees per training session
- Senior Analyst
- Delivered either at IRIS Research or Council facilities in Wollongong.

7. Provision of training materials:

- Development and composition of training materials (one round of edits)
- Supply in .pdf soft copy format

8. General Enquiries

Up to 36 hours per annum

General enquiries related to IRIS Research business, research activities, University of Wollongong general market research information needs.

9. Publications

Up to 10 hard copies of each publication and unlimited actuated digital copies. Additional hard copies are charged at \$10 (exc GST) each per publication.

- ▶ CSM Illawarra 4 per annum
- CSM Western Sydney 4 per annum
- Real Estate Report 4 per annum
- Profile Illawarra 4 per annum
- Illawarra Statistical Guide 1 per annum

10. Other

DISCOUNT

▶ 10% discount on any additional survey consultancies (in addition to research services listed above)

ACCOUNT MANAGEMENT

A professional account management approach to ensure not only a close relationship as a trusted advisor to council on social and extra-regional information, but one where IRIS Research also effectively plan the delivery of research services on an ongoing basis.

Features include:

- ▶ Dedicated IRIS Research Account Manager, Chief Executive
- Quarterly management meetings with Council Senior Management

ADMINISTRATION OF RESEARCH PROJECTS

- Project Management and reporting
 - Daily management of the project (schedule, issues)
 - Formal weekly reporting
 - Client liaison, including formal meetings
- ▶ Finance and Administration support
 - Administrative support directly related to the research (including account management, casual staff time management, casual staff payment processing, directed support for the research team, coding, data management, focus group management, etc)
 - and effective daily operation of IRIS Research

23 COUNCIL REPRESENTATION ON IRIS RESEARCH BOARD

Current arrangements per the Memorandum of Association are maintained.

Part B: SPECIFCATIONS AND DEFINITIONS

Design

Sample design and methodology

- Planning
- Quotas
- Draw number sample (sample frame development)
- Pre-dialling (including software maintenance and QA)
- Other methodology
- Client data base manipulation

Questionnaire design

- Meeting (one face to face meeting) discuss aims, objectives.
- Initial design
- Produce draft questionnaire
- ▶ Enter questionnaire, test and online
- Test, staff pilot and review
- Refine final design (one round of edits)
- Produce Final questionnaire with client sign-off

Sample Size

- Sample size refers to actual number of completed survey collected.
- Representative sample means the sample size is representative of the target population by defined demographic.

Data Collection

- Fieldwork preparation and interviewer training
- Preparation of materials instructions, work plans, etc
- Training on questionnaire
- ▶ Interviewing (CATI) refers to Computer Aided Telephone Interviewing.



Item 8 - Attachment 1 - Draft Illawarra Regional Information Service Limited Funding Agreement - 1 July 2017 to 30 June 2021

Editing, Data Quality Control

- Data entry and verification
- Quality control, edit and correct data response
- ▶ Coding of open-ended response

Data Analysis

- Preparation of SPSS/Q/Smart PLS/other software syntax files
- SPSS/Q/Smart PLS/other software Data analysis
- Weighting of data refers to statistical weighting of the sample size back to the representative target population.
- Data quality control
- Peer review

Reporting

- Preliminary discussion, plan and outline
- Writing of draft report
- Final data tables (proofing)
- Report review and finalisation (maximum two rounds of edits)
- Compile detailed management report (provision of one colour, hard copy of final report and ,pdf softcopy version – formatted in either .word or .ppt format)
- Provision of one data set (either .xls or .SPSS format)
- Presentation of results includes preparation of presentation materials (PowerPoints, etc) (maximum of two presentations to Council senior management and/or councillors, within six weeks of submission of final report).



File: GI-20.13.001 Doc: IC17/306

ITEM 9

POLICY REVIEW: PUBLIC LIABILITY AND PROFESSIONAL INDEMNITY INSURANCE COVERAGE FOR COUNCIL DELEGATES

Council's Public Liability and Professional Indemnity Insurance Coverage to Council Delegates Policy has been reviewed. The revised draft policy is compliant with legislative requirements under the Local Government Act 1993.

RECOMMENDATION

Council adopt the Public Liability and Professional Indemnity Insurance Coverage for Council Delegates Policy.

REPORT AUTHORISATIONS

Report of: Kylee Cowgill, Manager Governance and Information

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

1 Draft Policy - Public Liability and Professional Indemnity Insurance Coverage for Council Delegates

BACKGROUND

Council engages persons and organisations to undertake activities on behalf of Council which through limitations on Council resources or expertise Council is unable to fulfil. Examples of such engagement include volunteers and community organisations participating in Council-arranged community services and public events.

This policy was first developed as a means of enabling Council to engage these persons and organisations in cases where it was not possible or reasonable for those external resources to secure their own Public and Products Liability and Professional Indemnity insurance coverage.

Under the Local Government Act, Council is required to make arrangements for adequate insurance against public liability and professional indemnity claims. Those arrangements are made via Civic Risk Mutual, acting as a mutual of local councils within NSW, to provide appropriate coverage for staff and Councillors of Council.

PROPOSAL

The minor amendments proposed in the draft policy comprise rewording and improved formatting.

CONSULTATION AND COMMUNICATION

The Manager Governance and Information, General Counsel and Risk and Insurance Team Leader have been consulted in the review of this policy.

The draft policy was endorsed by the Executive Management Committee on 9 May 2017 for submission to Council, and presented at the Councillor Briefing on 5 June 2017.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal "We are connected and engaged community". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
4.4.4 Policies and procedures are simplified to ensure transparency and efficiency	4.4.4.1 Ensure policies and procedures are regularly reviewed, updated and promoted	Conduct rolling review of Council's Policy Register



RISK ASSESSMENT

A risk assessment in relation to the preparation of this draft policy is not considered necessary. The draft policy requires that an appropriate risk assessment be undertaken prior to Council extending any public liability and professional indemnity insurance coverage to council delegates.

FINANCIAL IMPLICATIONS

The draft policy will not result in any adverse financial impact on Council's public liability insurance arrangements because such arrangements already contain an appropriate provision extending insurance cover to sub-delegates.

The draft policy will create a potential financial exposure for Council in relation to the administration costs and insurance policy excess applicable to claims against Council arising from the sub-delegated functions being undertaken. However the risk of financial exposure is mitigated by virtue of the requirement for:

- A risk assessment to be undertaken prior to issuing the sub-delegation;
- The relevant Council officer and their division manager to satisfy themselves that the request for sub-delegation is appropriate and that risks associated with the sub-delegation have been properly identified and managed;
- Supervision and oversight of the sub-delegated function by the relevant Council officer.

CONCLUSION

The draft policy and procedures assist Council in:

- Managing its public liability exposure through the systematic identification, prioritisation and control
 of risks;
- Providing persons and organisations with the benefit of Council's public and products liability and professional indemnity insurance protection, in cases where it was not possible or reasonable for those persons and organisations to secure their own insurance coverage.





PUBLIC LIABILITY AND PROFESSIONAL INDEMNITY INSURANCE COVERAGE FOR COUNCIL DELEGATES

COUNCIL POLICY

ADOPTED BY COUNCIL: [TO BE COMPLETED BY CORP SUPPORT]

BACKGROUND

Council regularly engages persons and entities (Other Parties) to undertake activities on behalf of Council which, through limitations on Council resources or expertise. Council itself is unable to fulfil. These Other Parties are required to secure their own Public and Products Liability and Professional Indemnity Insurance coverage in order to help protect Council from exposure to financial liabilities. In cases where Other Parties cannot reasonably secure their own Public and Products Liability and Professional Indemnity Insurance coverage, Council may consider extending its Public and Products Liability and Professional Indemnity Insurance policy to cover Other Parties for the activities they are undertaking on behalf of Councilhas included coverage for delegates of Council in its Public and Products Liability and Professional Indemnity Insurance policy.

OBJECTIVE

The main objectives of this policy are to:

- extend Council's Public and Products Liability and Professional Indemnity Insurance coverage to Other Parties
 which exercise Council's functions on behalf of Council in circumstances where contractual arrangements or
 volunteer management are not appropriate and where the Other Parties are unable to reasonably secure their
 own Public and Products Liability and Professional Indemnity insurance coverage; and
- ensure risks associated with the delegated functions are adequately identified consistent with Council's Enterprise-wide Risk Management policy and properly managed in order to minimise Council's exposure to financial liabilities consistent with Council's civil liability obligations and insurance arrangements.

POLICY STATEMENT

- 1 Council may delegate (or the General Manager may sub-delegate) certain functions in accordance with section 355(e) of the *Local Government Act*, 1993, to Other Parties on behalf of Council.
- Where those Other Parties are, <u>after reasonable efforts</u>, unable to secure their own Public and Products Liability and Professional Indemnity Insurance coverage in accordance with Council's requirements, the action of delegation of specific Council functions by the General Manager (or sub-delegate) to those Other Parties may also extend Council's Public and Products Liability and Professional Indemnity Insurance coverage to those Other Parties to the extent of the delegation.
- 3 Delegation AA32 provides authority to "Authorise a letter of sub-delegation of Council functions to a volunteer to undertake functions of Council".



PUBLIC LIABILITY AND PROFESSIONAL INDEMNITY INSURANCE COVERAGE FOR COUNCIL DELEGATES

COUNCIL POLICY

STATEMENT OF PROCEDURES

Engagement

- 1 The Council officer undertaking the engagement of the Other Party must determine the most appropriate method of engaging the Other Party, whether by way of contractual arrangements, volunteer management or delegation of certain functions. Contractual arrangements or volunteer management should take precedence over delegation of certain functions.
- Where the Council Officer determines that delegation of certain functions is the most appropriate method of engagement, the Other Party is required to make reasonable efforts to secure Public and Products Liability and Professional Indemnity Insurance coverage <u>at their expense and</u> in accordance with Council's requirements.

Council considers that Other Parties such as businesses, commercial entities and incorporated associations are generally capable of securing their own Public and Products Liability and Professional Indemnity Insurance coverage. Individuals and unincorporated associations can seek to secure Public and Products Liability and Professional Indemnity Insurance coverage through existing personal insurances which they may hold.

Insurance

3 Where a Divisional Manager considers that the Other Party for which they are intending to undertake functions on behalf of Council is incapable of securing sufficient Public Liability and Professional Indemnity Insurance coverage in its own capacity, then the delegating of certain functions to the Other Party can, where considered appropriate, be extended to include Council's Public and Products Liability and Professional Indemnity Insurance coverage.

Risk Assessment

Where it is proposed to extend a delegation to include Council's Public and Products Liability and Professional Indemnity Insurance coverage, a risk assessment must be completed and the responsible Divisional Manager must be satisfied that the activity will be undertaken in a manner consistent with Council's Enterprise-wide Risk Management policy and properly managed in order to minimise Council's exposure to financial liabilities consistent with Council's civil liability obligations and insurance arrangements.

The Risk Assessment template is available on Council's Hub – Support/ Corporate Governance/ Legal Services/ Templates (Category 8: Delegations – 02 Council Risk Assessment).

<u>Review</u>

- In order to assess the appropriateness of extending a delegation to include Council's Public and Products Liability and Professional Indemnity Insurance coverage, the Divisional Manager must submit a request to the Risk and Insurance Team who will:
 - Verify that reasonable attempts have been made by the Other Party to secure their own insurance;
 - Confirm that Council's Public and Products Liability and Professional Indemnity Insurance coverage is sufficient for the proposed delegated functions;
 - Review the adequacy of the risk assessment; and
 - Ensure that appropriate declarations are submitted to Council's insurer.
- 6 Delegation of Council functions can occur by the:
 - Council adopting, by resolution, a formal recommendation to delegate Council functions to a person
 (including the General Manager but excluding all other employees of Council) or entity; or by the
 - General Manager, where exercising powers which have been delegated to him by Council, subdelegating Council functions to any person or entity.

Supervision

The Council division whose officers liaise with persons or entities who undertake functions of Council, is the division of Council which is responsible for ensuring formal sub-delegation of Council's functions to a person or entity occurs. This will ensure that persons or entities are provided with an actual delegation of Council's liability insurance coverage for the functions they undertake on behalf of Council in accordance with the functions of Council which have been sub-delegated.



PUBLIC LIABILITY AND PROFESSIONAL INDEMNITY INSURANCE COVERAGE FOR COUNCIL DELEGATES

COUNCIL POLICY

Letter of Sub-delegation

- 8 Council employees who wish to arrange for functions of Council to be sub-delegated must prepare a letter of sub-delegation of Council authority from the General Manager (or sub-delegate). The letter provides for functions of Council to be sub-delegated and for the conditions which are applicable to the sub-delegated functions to be nominated. The letter nominally provides for the term of sub-delegation to be limited to three months but this term can be varied by the General Manager (or sub-delegate) as appropriate:
 - For volunteers only, letters of sub-delegation of Council functions are to be submitted to the Manager Governance and Information for authorisation; and
 - All other letters of sub-delegation of council functions are to be submitted to the General Manager for authorisation.

The letter templates are available on Council's Hub - Support/ Corporate Governance/ Legal Services/ Templates - Category 8.

- Where the delegation is to be extended to include Council's Public and Products Liability and Professional Indemnity Insurance coverage, the letter to be submitted for signature by the General Manager (or subdelegate) must be accompanied by a copy of the risk assessment duly noting consultation with the Risk and Insurance Team.
- In addition to submission of the General Manager's (or sub-delegate's) letter of grant of sub-delegation to the delegate(s), each division is responsible for formally advising delegates with whom its officers liaise on the nature and extent of Council's delegations to them and the corresponding delegation of Council's insurance coverage.

Records Management

- 11 Once a formal delegation has been made, each division is responsible for scanning and recording the delegation in:
 - · The relevant divisional Trim Container; and
 - Alternate Trim Container GI-50.02.007 (GI Corporate Support Compliance Registers Sub-Delegations to Volunteers and External Parties - From 2012 - Master File);

using the following Title format: "Sub-Delegation - <insert name of delegate> - <insert name of location or activity> - Expires <insert expiry date>".

It is necessary to record the delegation in this manner for the purpose of assembling information for compiling Council's Annual Report on entities that exercised delegated functions of Council (section 428(o) of the *Local Government Act*).

Review Following Election

12 Delegations made to persons or entities must be reviewed during the first 12 months after each general local government election (section 380 of the Act).



PUBLIC LIABILITY AND PROFESSIONAL INDEMNITY INSURANCE COVERAGE FOR COUNCIL DELEGATES

COUNCIL POLICY

SUMMARY SHEET		
Responsible Division	Governance and Information	
Date adopted by Council	[To be inserted by Corporate Governance]	
Date of previous adoptions	18 February 2014 (EMC), 9 September 2013, 6 November 2002, 19 June 1995	
Date of next review	February 2020	
Prepared by	Risk and Insurance Team Leader	
Authorised by	Manager Governance and Information	



File: IW-914.04.002 Doc: IC17/337

ITEM 10 POLICY REVIEW: ASSET MANAGEMENT

The Asset Management Policy sets the framework for the effective management of current and future assets to ensure that Council delivers safe, reliable and sustainable services to the community.

The Asset Management Policy has been reviewed, with only minor changes made.

RECOMMENDATION

The revised Asset Management Policy be adopted.

REPORT AUTHORISATIONS

Report of: Mike Dowd, Manager Infrastructure Strategy and Planning

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

1 Revised Asset Management Council Policy

BACKGROUND

The Asset Management Policy was first adopted in June 2005 and last revised in April 2014. The purpose of the policy is to set a framework for the effective management of current and future assets to ensure that Council delivers safe, reliable and sustainable services to the community.

The Policy has been reviewed for currency and consistency with only minor changes recommended. These relate to the description of asset types and an additional phrase referencing requirement to consider additional life cycle costs of new, contributed and proposed assets.

Changes made are highlighted in the attached reviewed policy.

PROPOSAL

Council review and endorse the updated Asset Management Council Policy.

CONSULTATION AND COMMUNICATION

This policy was reviewed by the Infrastructure Strategy and Planning Division and provided to Council's Asset Management Steering Committee for input and consideration. This Committee includes Senior Managers representing Finance, Environmental Strategy and Planning, City Works and Services, Property and Recreation, Community and Cultural Services as well as the Executive Strategy Manager.

The revised Asset Management Council Policy was reviewed and endorsed by the Executive Management Committee on 30 May 2017.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal "We are a connected and engaged community". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
4.4.2 Working together, services continuously improve and offer best value for money	4.4.2.2 Deliver the Asset Management Strategy and Improvement Plan 2012-2017.	Progressively implement the Asset Management Improvement Program.



FINANCIAL IMPLICATIONS

As there are no material changes to the document there are no financial implications of the reviewed policy.

CONCLUSION

The Asset Management Council Policy has been reviewed, with only minor changes recommended.





ADOPTED BY COUNCIL: [TO BE COMPLETED BY CORP SUPPORT]

BACKGROUND

The challenge for Wollongong City Council is to facilitate the provision of sustainable assets used in the effective delivery of services to the community for both current and future generations.

In delivering services Council uses physical assets Council is the custodian of over 3 billion dollars' worth of physical assets. The asset types vary greatly, from large infrastructure such as local roads, bridges, footpaths, buildings, waste facilities, pools and stormwater pipes to local playgrounds, public art, and library books. This policy sets a framework for the effective management of current and future assets to ensure that Council delivers safe, reliable and sustainable services to the community.

The resources required to deliver services are finite and to facilitate the most effective use of these resources an effective asset management framework and supporting system must be in place to provide the necessary information to make informed decisions.

Wollongong City Council recognises its obligations under the Local Government Charter (section 8(1) of the Local Government Act 1993) as they pertain to asset management:

- To bear in mind that it is the custodian and trustee of public assets and to effectively account for and manage the assets for which it is responsible; and
- · To have regard to the long term and cumulative effects of its decisions.

This policy supports and enables the delivery of Council's Delivery Program and Wollongong 2022 - Community Strategic Plan.

OBJECTIVE

To sustainably manage the city's assets in line with the adopted strategic direction in order to respond to the needs of our community.

POLICY STATEMENT

Council will provide and manage its assets to ensure they are appropriate for the needs of our community whilst being effectively and sustainably utilised and maintained at agreed levels of service.

Council will continually improve the management of its assets through an Asset Management Strategy and supporting Asset Management Plans. This will be achieved by engaging up-to-date technologies, methodologies and through consultation with the community to ensure that current and future community needs are addressed. Furthermore, decisions regarding allocation of resources and implementation of actions will have regard to sustainable maintenance of assets and the ongoing provision of services provided by the assets.

ASSET MANAGEMENT

COUNCIL POLICY

STATEMENT OF PROCEDURES

ASSETS COVERED BY THIS POLICY

This policy applies to all physical assets under Council's control regardless of their source of acquisition. Physical assets are recognised as assets that have a life exceeding one (1) year, benefit council in the future provision of services or generation of income and meet the materiality test of having a replacement value greater than \$5,000 per item or greater than \$25,000 for a collection of items (Source: WCC Physical Asset Accounting Policy).

Council's physical assets include, but are not limited to -

- · Buildings on community land;
- Recreation Assets on community land;
- Transportation Networks of roads, bridges, culverts, kerb and gutter, footpaths, cycle ways and associated assets;
- Stormwater Network of pipes, inlets, outlets, flow control and water quality devices;
- Operational Land and associated buildings and other assets, including waste and recycling facilities;
- · Community Land including Crown Land where control is vested with Wollongong City Council;
- Natural Assets; and
- Other Assets such as plant and vehicles, furniture and office equipment, library books, art works, domestic
 waste bins and information and communication technology.

This policy does not apply to Council's financial, intangible or human resource assets.

PROCEDURE

This policy will be implemented through the following measures -

- Asset Management Strategy
 - Periodically review and update an Asset Management Strategy to guide the implementation of this policy.
 - Align Council's Community Strategic Plan, Delivery Program and supporting Resourcing Strategy with this Asset Management Policy and Strategy.
- Asset Management Plans
 - Identify, through asset condition assessment and risk management, initiatives to reduce the Council's exposure to losses arising from asset related risks.
 - Develop documented service levels for the provision and management of sustainable assets.
 - Develop and maintain asset management plans for each asset class and service area identified in the Asset Management Strategy.
 - Monitor current utilisation and predict future demand changes for all Council's physical assets.
 - Develop and maintain a capital prioritisation process for asset renewal based on minimising risk and maintaining service levels.
 - Use full life cycle costs in decision making on asset acquisition, replacement, disposal and service levels.
 - Comply with Council's Physical Assets Accounting Policy and regulatory Accounting Standards.
 - Record the cost of asset provision against the service consuming them.
- Asset Management Information Systems
 - Develop and maintain an effective Asset Management Information System and business processes which
 enable the following to be documented for each asset inventory, condition assessment, valuation and
 depreciation, capital and maintenance costs, service level requirements, risk management plan,
 replacement and disposal plans.
- Continuous Improvement
 - o Develop and implement an Asset Management Improvement Program.



Item 10 - Attachment 1 - Revised Asset Management Council Policy

ASSET MANAGEMENT

COUNCIL POLICY

- Facilitate and monitor continual improvement in asset management within the organisation.
- Deliver enhanced services and organisational performance by optimising and rationalising assets in order to provide the best possible quality and value for money.
- Measure and report on asset performance including utilisation and costing to ensure that the costs incurred do not outweigh the benefits derived.
- Review and update Asset Management Policy, Strategy and Plans periodically as required.

MEASUREMENT

Performance will be measured by -

- · Reporting in our annual report the completion and status of agreed improvement actions;
- · Comparing levels of service achieved with those planned;
- · Evaluating the alignment of delivered projects with the strategic outcomes; and
- Comparing our asset management and service delivery performance with other Councils.

RESPONSIBILITIES

Responsibilities for implementing this policy are shared between Councillors, Executive and staff as follows -

Councillors

- Provide sustainable assets for the community by recognising and considering the full cost of Council acquiring and operating assets throughout their lifecycle.
- Provide assets that deliver sustainable services to benefit the community to a level of service that justifies the
 costs of owning and operating these assets.
- · Act as custodian for assets on behalf of the community
- Make decisions regarding assets that are made in accordance with Council's Corporate and Community Strategic Directions and Asset Management Policy and Strategy.
- Approve Council's Asset Management Policy.

Executive

- Reflect the corporate and community strategic planning principles embraced by Wollongong City Council in the Asset Management Policy, Strategy and Plans.
- Approve Council's Asset Management Strategy.
- Approve Council's Asset Management Plans.
- Seek to ensure Council allocates sufficient resources to the development, ongoing improvement and delivery
 of the Asset Management Strategy, Asset Management Plans and supporting systems.
- Integrate and comply with the Asset Management Policy and Strategy in other policies and business processes of Council.
- Comply with Council's legal obligations.

Council Staff

- Develop and maintain Council's Asset Management Strategy.
- Develop and maintain Asset Management Plans for agreed asset/service groupings.
- Deliver asset maintenance, renewal, upgrade and disposal programs in accordance with Asset Management Plans and agreed levels of service.
- Periodically review the Asset Management Policy, Strategy and Asset Management Plans.
- Engage up-to-date technologies, methodologies and continuous improvement processes in the management of Council's assets.



ASSET MANAGEMENT

COUNCIL POLICY

SUMMARY SHEET		
Responsible Division Infrastructure Strategy and Planning		
Date adopted by Council	[To be inserted by Corporate Governance] TBC	
Date of previous adoptions	7 April 2014, June 2005	
Date of next review	April 2020	
Responsible Manager	Manager Infrastructure Strategy and Planning	
Authorised by Director Infrastructure and Works		





File: PR-175.30.017 Doc: IC17/297

ITEM 11 PROPOSED NAMING OF UNNAMED LANE IN FAIRY MEADOW

Council has received a request to name an unnamed lane in Fairy Meadow.

This report seeks approval to the naming of the lane.

RECOMMENDATION

Action be taken under Section 162 of the Roads Act 1993 to name the lane running from Carters Lane, past the southern end of Donald Street to Storey Street, Fairy Meadow, as shown hatched in orange on the attachment to this report, as McIntyre Walk.

REPORT AUTHORISATIONS

Report of: Peter Coyte, Manager Property and Recreation

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

1 Map of unnamed lane in Fairy Meadow proposed to be named as McIntyre Walk

BACKGROUND

Council has received a request to name a street after Mr Kenneth Owen McIntyre.

Mr McIntyre was born in Wollongong on 7 October 1942 and educated at Coniston Public School, Fairy Meadow Public School and Keira Boys' High School (now Keira Technology High School). He joined the Merchant Navy in 1964 and lost his life in the foundering of the MV Noongah off Smokey Cape, New South Wales in 1969. Due to his courageous actions during this tragic event, he was posthumously awarded the Albert Medal (Sea) and Bronze Medal of the Royal Humane Society of New South Wales. He was the last person to be awarded the Albert Medal prior to it being superseded by the George Cross in October 1971.

An unnamed lane in Fairy Meadow has been identified as being suitable for naming after Mr McIntyre. The lane runs from Carters Lane, past the southern end of Donald Street to Storey Street, as shown hatched in orange on the attachment to this report. It is proposed to name this lane as McIntyre Walk.

After consultation with the local community, only one submission was received which advised that a document had been sighted which showed the name of the lane as Carville Lane. However, further investigation revealed that there is no historical basis or information on the name of Carville.

There were no objections received to the name McIntyre Walk.

PROPOSAL

It is proposed to take action under Section 162 of the Roads Act 1993 to name the unnamed lane in Fairy Meadow as McIntyre Walk.

CONSULTATION AND COMMUNICATION

Letters were sent to 71 residences in the vicinity of the laneway and a notice was published in the Wollongong Advertiser on 22 March 2017. Only one submission was received which advised that the landowner had sighted a document which showed the name of the lane as Carville Lane. An investigation revealed that there is no historical basis or information on the name of Carville. No objections were received to the name McIntyre Walk.

Correspondence was also received from relatives and a friend of the McIntyre family expressing their support for the road naming proposal. In addition, the Illawarra Historical Society wrote to the initiator of



the road naming proposal advising of their support for the proposal, which was then passed onto Council.

PLANNING AND POLICY IMPACT

This proposal is in line with Council's policy "Road Naming".

This report contributes to the delivery of Wollongong 2022 goal "We are a healthy community in a liveable city".

It specifically delivers on core business activities as detailed in the Property Services Service Plan 2016-17.

FINANCIAL IMPLICATIONS

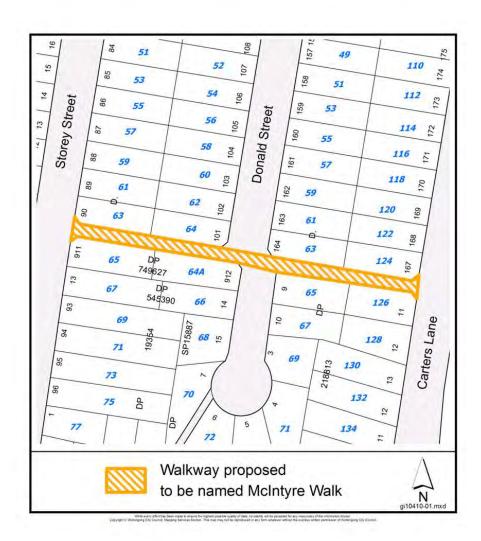
The only cost that Council will incur in the naming of this lane will be the installation of street signs, the cost of which is available in the current budget. The only other cost in this matter is for the publication of a notice in the NSW Government Gazette to name the lane, however, this cost is incurred by the NSW Geographical Names Board.

CONCLUSION

In order to honour Kenneth McIntyre and also provide better identification of streets for emergency services and postal delivery purposes, it is recommended that the unnamed lane in Fairy Meadow be named McIntyre Walk.



Item 11 - Attachment 1 - Map of unnamed lane in Fairy Meadow proposed to be named as McIntyre Walk





File: FI-230.01.275 Doc: IC17/301

ITEM 12

TENDER T17/01 - BRIDGE REPLACEMENT WORKS ON BERKELEY ROAD NEAR UNANDERRA STATION

This report recommends acceptance of a tender for Bridge Replacement Works on Berkeley Road near Unanderra Station in accordance with the requirements of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

The project proposes to replace the existing steel deck and associated superstructure with a precast concrete bridge deck including steel bridge barriers either side and a designated pedestrian pathway, utilising the existing abutment structures.

RECOMMENDATION

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tender of Kenpass Pty Ltd for Bridge Replacement Works on Berkeley Road near Unanderra Station, in the sum of \$446,850.05, excluding GST.
- 2 Council delegate to the General Manager the authority to finalise and execute the contract and any other documentation required to give effect to this resolution.
- 3 Council grant authority for the use of the Common Seal of Council on the contract and any other documentation, should it be required, to give effect to this resolution.

REPORT AUTHORISATIONS

Report of: Glenn Whittaker, Manager Project Delivery

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

1 Location Plan

BACKGROUND

A single lane steel "Bailey" bridge currently spans over Allens Creek at the western end of Berkeley Road, near Unanderra Station. It carries a low volume of local industrial traffic (BlueScope delivery and Remondis liquid waste vehicles) and light vehicles servicing one business (BlueScope). The bridge also provides pedestrians access from Unanderra station to the industrial area to the east of the bridge and is one means of pedestrian access to the Nan Tien Temple site.

The purpose of this project is to replace the existing steel "Bailey" style bridge deck unit which is currently suffering from significant corrosion and other faults with a modern and structurally sound precast concrete deck unit that incorporates a segregated pedestrian walkway.

The scope of works includes, but is not limited to:

- Modifications to existing reinforced concrete bridge abutments
- Removal of existing "Bailey" steel bridge deck
- Installation of new "Humedeck" reinforced concrete bridge deck
- Utility protection and support works and
- Installation of barrier railing and footpath works.

Tenders were invited by the open tender method with a close of tenders of 10.00 am on Tuesday, 2 May 2017.

One conforming tender including an alternative non-conforming tender was received by the close of tenders and these tenders have been scrutinised and assessed by a Tender Assessment Panel constituted in accordance with Council's Procurement Policies and Procedures and comprising



representatives of the Project Delivery, Governance + Information, Human Resources, Finance and Infrastructure Strategy + Planning Divisions.

The Tender Assessment Panel assessed the non-conforming, alternative tender and determined that due to concerns over the width and additional loading that would be applied to the existing concrete bridge abutments, that it was not a suitable proposal for this site. Based on this the alternative nonconforming tender received no further consideration.

The mandatory assessment criteria as set out below have been met by the recommended tenderer.

- 1 Referees
- 2 RMS Prequalification Category B2 (or higher)
- 3 Financial Capacity tenderers may be required to provide the information required by an independent financial assessment provider engaged by Council to provide an assessment of the financial capacity of the tenderer

The Tender Assessment Panel assessed all tenders in accordance with the following assessment criteria and weightings as set out in the formal tender documents:

- 1 Cost to Council 50%
- 2 Appreciation of scope of works and construction methodology 15%
- 3 Experience and satisfactory performance in undertaking projects of similar size, scope and risk profile 10%
- 4 Project Schedule 5%
- 5 Proposed sub-contractors 5%
- 6 Demonstrated strengthening of local economic capacity 5%
- 7 Workplace Health and Safety Management System 5%
- 8 Environmental Management Policies and Procedures 5%

The Tender Assessment Panel utilised a weighted scoring method for the assessment of tenders which allocates a numerical score out of 5 in relation to the level of compliance offered by the tenders to each of the assessment criteria as specified in the tender documentation. The method then takes into account pre-determined weightings for each of the assessment criteria which provides for a total score out of 5 to be calculated for each tender. The tender with the highest total score is considered to be the tender that best meets the requirements of the tender documentation in providing best value to Council. Table 1 below summarises the results of the tender assessment and the ranking of tenders.

TABLE 1 – SUMMARY OF TENDER ASSESSMENT

Name of Tenderer	Ranking
Kenpass Pty Ltd	1

PROPOSAL

Council should authorise the engagement of Kenpass Pty Ltd to carry out the works in accordance with the scope of works and technical specifications developed for the project.

The recommended tenderer has satisfied the Tender Assessment Panel that it is capable of undertaking the works to Council's standards and in accordance with the technical specification.

An acceptable financial capability assessment has been received in relation to the recommended tenderer.

Referees nominated by the recommended tenderer have been contacted by the Tender Assessment Panel and expressed satisfaction with the standard of work and methods of operation undertaken on their behalf.



CONSULTATION AND COMMUNICATION

- 1 Consultation has taken place with Remondis and BlueScope to determine the most appropriate time for full closure and replacement of the bridge deck. These deck replacement works are to be conducted over a single 4-day weekend shutdown period.
- 2 Nan Tien Temple has been consulted with regards to the passage of pedestrians arriving at Unanderra station wishing to access the temple and an alternative pathway which has existing bus services has been agreed to along the Princes Highway and Nolan Street.
- 3 Appropriate signage and media will be coordinated during the construction period.

During the assessment period, the Tender Assessment Panel has contacted Nominated Referees of the tenderer.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 6 "We have sustainable, affordable and accessible transport". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
6.2.1 Effective and integrated regional transport, with a focus on road, bus, rail and freight movement (including the port of Port Kembla), is provided	6.2.1.2 Deliver sustainable transport asset renewal programs	Deliver the asset renewal program for active transport

RISK ASSESSMENT

The risk in accepting the recommendation of this report is considered low on the basis that the tender process has fully complied with Council's Procurement Policies and Procedures and the Local Government Act 1993.

The risk of the project works or services is considered medium based upon Council's risk assessment matrix and appropriate risk management strategies will be implemented.

FINANCIAL IMPLICATIONS

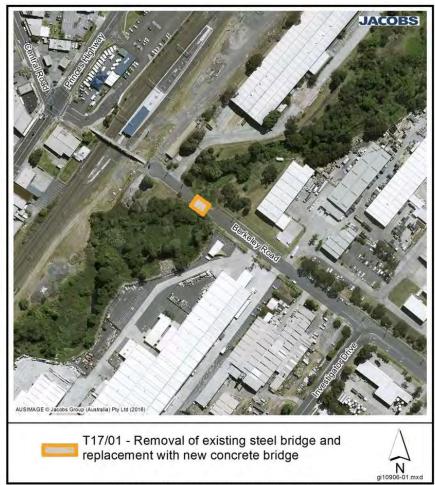
It is proposed that the total project be funded from the following source/s as identified in the Annual Plan –

2017/18 Capital Budget

CONCLUSION

Kenpass Pty Ltd has submitted an acceptable tender for this project and Council should endorse the recommendations of this report.





While every effort has been made to answer the Highest possible quality of data, no lackety will be accepted for any succurary of the information shows.



File: FI-230.01.292 Doc: IC17/317

ITEM 13 TENDER T17/16 - MT KEIRA SUMMIT WORKS STAGE 2

This report recommends acceptance of a tender for Mt Keira Summit Works Stage 2 in accordance with the requirements of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

The works include installation of an extended concrete seating area, large shelter for all weather protection, footpaths and landscaping works adjacent to the recently completed Mt Keira kiosk.

RECOMMENDATION

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tender of Batmac Constructions Pty Ltd for Mt Keira Summit Works Stage 2, in the sum of \$642,267.38, excluding GST.
- 2 Council delegate to the General Manager the authority to finalise and execute the contract and any other documentation required to give effect to this resolution.
- 3 Council grant authority for the use of the Common Seal of Council on the contract and any other documentation, should it be required, to give effect to this resolution.

REPORT AUTHORISATIONS

Report of: Glenn Whittaker, Manager Project Delivery

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

1 Location Plan

BACKGROUND

Tenders were invited for further upgrade works at Mt Keira Summit, which includes an extended concrete seating area, a large shelter for all weather protection adjoining the kiosk and accessible footpaths connecting to toilet facilities. These works are Stage 2 of the Mt Keira project which recently received grant funding under the NSW Government Tourism Demand Driver Infrastructure funding program.

Tenders were invited by the selected tender method from five firms selected from Council's Panel of Building Contractors with a close of tenders of 10.00 am on Wednesday, 24 May 2017.

Two tenders were received by the close of tenders, however one tenderer subsequently withdrew their offer prior to the assessment phase. The remaining tender has been scrutinised and assessed by a Tender Assessment Panel constituted in accordance with Council's Procurement Policies and Procedures and comprising representatives of the Finance, Governance + Information, Human Resources, Property + Recreation and Project Delivery Divisions.

The Tender Assessment Panel assessed all tenders in accordance with the following assessment criteria and weightings as set out in the formal tender documents:

Mandatory Criteria

- 1 Referees
- 2 Financial Capacity tenderers may be required to provide the information required by an independent financial assessment provider engaged by Council to provide an assessment of the financial capacity of the tenderer



Assessable Criteria

- 1 Cost to Council 60%
- 2 Appreciation of scope of works and construction methodology 15%
- 3 Project Schedule 10%
- 4 Demonstrated WH&S management system 5%
- 5 Environmental Management Policy and Procedures 5%
- 6 Demonstrated strengthening of local economic capacity 5%

The mandatory assessment criteria have been met by the recommended tenderer.

The Tender Assessment Panel utilised a weighted scoring method for the assessment of tenders which allocates a numerical score out of 5 in relation to the level of compliance offered by the tenders to each of the assessment criteria as specified in the tender documentation. The method then takes into account pre-determined weightings for each of the assessment criteria which provides for a total score out of 5 to be calculated for each tender. The tender with the highest total score is considered to be the tender that best meets the requirements of the tender documentation in providing best value to Council. Table 1 below summarises the results of the tender assessment and the ranking of tenders.

TABLE 1 - SUMMARY OF TENDER ASSESSMENT

Name of Tenderer	Ranking
Batmac Constructions Pty Ltd	1

PROPOSAL

Council should authorise the engagement of Batmac Constructions Pty Ltd to carry out the Mt Keira Summit Works Stage 2 in accordance with the scope of works and technical specifications developed for the project.

The recommended tenderer has satisfied the Tender Assessment Panel that it is capable of undertaking the works to Council's standards and in accordance with the technical specification.

An acceptable financial capability assessment has been received in relation to the recommended tenderer.

Referees nominated by the recommended tenderer have been contacted by the Tender Assessment Panel and expressed satisfaction with the standard of work and methods of operation undertaken on their behalf.

CONSULTATION AND COMMUNICATION

- 1 Members of the Tender Assessment Panel
- 2 Nominated Referees

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 2 "We have an innovative and Sustainable Economy". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
2.2.1 Working in partnership with industry and education institutions, an Enterprise Hub is supported within the city	2.2.1 Facilitate the delivery of business and tourism information services	Construct a container kiosk at Mt Keira



RISK ASSESSMENT

The risk in accepting the recommendation of this report is considered low on the basis that the tender process has fully complied with Council's Procurement Policies and Procedures and the Local Government Act 1993.

The risk of the project works or services is considered low based upon Council's risk assessment matrix and appropriate risk management strategies will be implemented.

FINANCIAL IMPLICATIONS

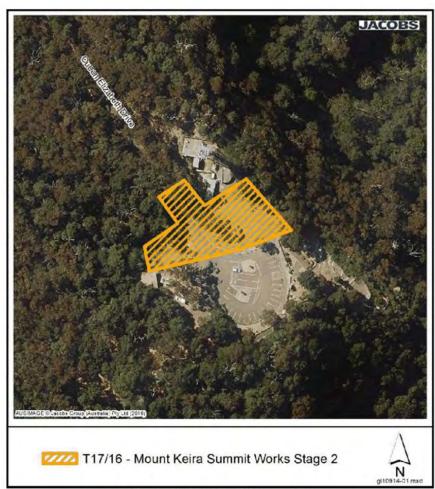
It is proposed that the total project be funded from the following source/s as identified in the Annual Plan –

2017/18 Capital Budget

Stage 2 of this project is supported by grant funding of \$635,000 under the NSW Government Tourism Demand Driver Infrastructure program.

CONCLUSION

Batmac Constructions Pty Ltd has submitted an acceptable tender for this project and Council should endorse the recommendations of this report.



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File: FI-230.01.293 Doc: IC17/303

ITEM 14

TENDER T17/17 - PROVISION FOR THE FABRICATION AND SUPPLY OF TEN WORK **CARAVANS**

This report recommends acceptance of a tender for the Fabrication and Supply of ten Work Caravans in accordance with the requirements of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

As the current work vans are aged they need to be replaced.

RECOMMENDATION

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tender of Traymark Industrial Caravans Pty Ltd for the Fabrication and Supply of 10 Works Caravans, in the sum of \$444,450.00, excluding GST.
- Council delegate to the General Manager the authority to finalise and execute the contract and any 2 other documentation required to give effect to this resolution.
- Council grant authority for the use of the Common Seal of Council on the contract and any other documentation, should it be required, to give effect to this resolution.

REPORT AUTHORISATIONS

Mark Roebuck, Manager City Works and Services Report of:

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

There are no attachments for this report.

BACKGROUND

The current fleet of ten (10) Works Site Caravans which provide office and crib facilities for the site constructions crew are ageing with the average age of the vans being 16 years old. Tenders were required to be invited for supply of ten works caravans to replace and augment the current fleet of works caravans.

Tenders were invited by open tender method with a close of tenders of 10.00 am on 30th May 2017.

Three tenders were received and all tenders have been scrutinised and assessed by a Tender Assessment Panel constituted in accordance with Council's Procurement Policies and Procedures and comprising representatives of the Governance, SCLM, WHS & City Works Divisions.

The Tender Assessment Panel assessed all tenders in accordance with the following assessment criteria and weightings as set out in the formal tender documents:

Cost to Council - 50 %

Compliance with Specification – 15 %

Experience and satisfactory performance in undertaking projects of similar size and scope – 15 %

Product Support & Location of support facilities - 10 %

Demonstrated strengthening of local economic capacity – 5 %

Workplace health and safety management application – 5 %

The mandatory assessment criteria have been met by the recommended tenderer.

The Tender Assessment Panel utilised a weighted scoring method for the assessment of tenders which allocates a numerical score out of 5 in relation to the level of compliance offered by the tenders to each



of the assessment criteria as specified in the tender documentation. The method then takes into account pre-determined weightings for each of the assessment criteria which provides for a total score out of 5 to be calculated for each tender. The tender with the highest total score is considered to be the tender that best meets the requirements of the tender documentation in providing best value to Council. Table 1 below summarises the results of the tender assessment and the ranking of tenders.

TABLE 1 - SUMMARY OF TENDER ASSESSMENT

Name of Tenderer	Ranking
Traymark Industrial Caravans Pty Ltd	1
Signature Custom Floats Pty Ltd	2
Work Structures Pty Ltd	3

PROPOSAL

Council should authorise the engagement of Traymark Industrial Caravans Pty Ltd to carry out the Fabrication and Supply of ten Works Caravans in accordance with the scope of works and technical specifications developed for the project.

The recommended tenderer has satisfied the Tender Assessment Panel that it is capable of undertaking the works to Council's standards and in accordance with the technical specification.

Referees nominated by the recommended tenderer have been contacted by the Tender Assessment Panel and expressed satisfaction with the standard of work and methods of operation undertaken on their behalf.

CONSULTATION AND COMMUNICATION

- 1 Members of the Tender Assessment Panel
- 2 Nominated Referees
- 3 Internal Technical Specialists

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal goal 5 "We are a healthy community in a liveable city". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
5.3.3 Well maintained assets that meet the needs of current and future communities	5.3.3.1 Manage and maintain community infrastructure	Deliver 85% of Council's capital investment into our asset renewal program
are provided	portfolio with a focus on asset renewal	

RISK ASSESSMENT

The risk in accepting the recommendation of this report is considered low on the basis that the tender process has fully complied with Council's Procurement Policies and Procedures and the Local Government Act 1993.

The risk of the project works or services is considered low based upon Council's risk assessment matrix and appropriate risk management strategies will be implemented.



FINANCIAL IMPLICATIONS

It is proposed that the total project be funded from the following source/s as identified in the Annual Plan –

2017/18 Capital Budget

CONCLUSION

The recommended tenderer has submitted an acceptable tender for this project and Council should endorse the recommendations of this report.



File: FI-230.01.296 Doc: IC17/315

ITEM 15 TENDER T17/20 - DAPTO MEMORIAL POOL ROOF REPLACEMENT

This report recommends acceptance of a tender for Dapto Memorial Pool Roof Replacement in accordance with the requirements of the Local Government Act 1993 and the Local Government (General) Regulation 2005.

The renewal of roof sheeting and other associated work are being undertaken to allow for the installation of the new pool heating system.

RECOMMENDATION

- In accordance with clause 178(1)(a) of the Local Government (General) Regulation 2005, Council accept the tender of Van Mal Group Constructions Pty Ltd for Dapto Memorial Pool Roof replacement, in the sum of \$413,830.00, excluding GST.
- 2 Council delegate to the General Manager the authority to finalise and execute the contract and any other documentation required to give effect to this resolution.
- 3 Council grant authority for the use of the Common Seal of Council on the contract and any other documentation, should it be required, to give effect to this resolution.

REPORT AUTHORISATIONS

Report of: Glenn Whittaker, Manager Project Delivery

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

1 Location Plan

BACKGROUND

Tenders were invited for this project due to the existing "black rubber tubing" pool water heating system reaching its end of life. The proposal is to replace the existing pool water heating system with a Photo Voltaic cell (PV) electricity generation system to power electric heat pumps. Due to the life expectancy of the PV cells and the current condition of the existing roof sheeting, it was deemed necessary to replace the roof sheeting while also installing structural strengthening as required. The removal of asbestos cement sheeting within the ceiling was also incorporated into the project to provide value and minimise future disruption.

Tenders were invited using the selective tender method from five builders from Council's Panel of Building Contractors with a close of tenders of 10.00 am on Wednesday, 31 May 2017.

Three tenders were received by the close of tenders and all tenders have been scrutinised and assessed by a Tender Assessment Panel constituted in accordance with Council's Procurement Policies and Procedures and comprising representatives of the Finance, Governance + Information, Human Resources, Property + Recreation and Project Delivery Divisions.

The Tender Assessment Panel assessed all tenders in accordance with the following assessment criteria and weightings as set out in the formal tender documents:

Mandatory Criteria

- 1 Referees
- 2 Financial Capacity tenderers may be required to provide the information required by an independent financial assessment provider engaged by Council to provide an assessment of the financial capacity of the tenderer



Assessable Criteria

- 1 Cost to Council 45%
- 2 Appreciation of scope of works and construction methodology 20%
- 3 Demonstrated experience and satisfactory performance 10%
- 4 Project Schedule 10%
- 5 Demonstrated WH&S management system 5%
- 6 Environmental Management Policy and Procedures 5%
- 7 Demonstrated strengthening of local economic capacity 5%

The mandatory assessment criteria have been met by the recommended tenderer.

The Tender Assessment Panel utilised a weighted scoring method for the assessment of tenders which allocates a numerical score out of 5 in relation to the level of compliance offered by the tenders to each of the assessment criteria as specified in the tender documentation. The method then takes into account pre-determined weightings for each of the assessment criteria which provides for a total score out of 5 to be calculated for each tender. The tender with the highest total score is considered to be the tender that best meets the requirements of the tender documentation in providing best value to Council. Table 1 below summarises the results of the tender assessment and the ranking of tenders.

TABLE 1 – SUMMARY OF TENDER ASSESSMENT

Name of Tenderer	Ranking
Val Mal Group Constructions Pty Ltd	1
Batmac Constructions Pty Ltd	2
Malsave Pty Ltd	3

PROPOSAL

Council should authorise the engagement of Val Mal Group Constructions Pty Ltd to carry out the Dapto Memorial Pool Roof Replacement project in accordance with the scope of works and technical specifications developed for the project.

The recommended tenderer has satisfied the Tender Assessment Panel that it is capable of undertaking the works to Council's standards and in accordance with the technical specification.

An acceptable financial capability assessment has been received in relation to the recommended tenderer.

Referees nominated by the recommended tenderer have been contacted by the Tender Assessment Panel and expressed satisfaction with the standard of work and methods of operation undertaken on their behalf.

CONSULTATION AND COMMUNICATION

- 1 Members of the Tender Assessment Panel
- 2 Nominated Referees

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 1 "We value and protect our environment".

It specifically delivers on core business activities as detailed in the Aquatic Service Plan 2016-17 to "Operate and maintain two heated swimming pools at Dapto and Corrimal."



RISK ASSESSMENT

The risk in accepting the recommendation of this report is considered low on the basis that the tender process has fully complied with Council's Procurement Policies and Procedures and the Local Government Act 1993.

The risk of the project works or services is considered low based upon Council's risk assessment matrix and appropriate risk management strategies will be implemented.

FINANCIAL IMPLICATIONS

It is proposed that the total project be funded from the following source/s as identified in the Annual Plan –

2017/18 Capital Budget

CONCLUSION

Val Mal Group Constructions Pty Ltd has submitted an acceptable tender for this project and Council should endorse the recommendations of this report.





File: CCE-040.100.02.021 Doc: IC17/329

ITEM 16 FINANCIAL ASSISTANCE POLICY - 2017-18 RECIPIENTS REPORT

Wollongong City Council provides the opportunity for the community to apply for funding assistance through a number of programs within the Financial Assistance Policy.

This report provides information in accordance with Council's Financial Assistance Policy in relation to successful recipients for the 2017-18 financial year within the following programs:

- Part B: Small Cultural Grants Program
- Part C: Small Grants NAIDOC Week Event
- Part D: Sponsorship of Community Events
- Part E: Contribution to Public Bands and Choirs

RECOMMENDATION

Council note this report.

REPORT AUTHORISATIONS

Report of: Sue Savage, Manager Community Cultural and Economic Development (Acting)

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

- 1 Part B: Small Cultural Grants Program 2017-18 Successful Recipients
- 2 Part C: Small Grants NAIDOC Week Event 2017-18 Successful Recipients
- 3 Part D: Sponsorship of Community Events 2017-18 Successful Recipients
- 4 Part E: Contribution to Public Bands and Choirs 2017-18 Successful Recipients

BACKGROUND

Council's Financial Assistance Policy provides for financial assistance to a variety of groups, individuals and not-for-profit organisations. In accordance with the policy the attached recipients applied for funding. The Statement of Procedures for each category of funding sets out a process for approval and, in accordance with the policy, each of the requests for financial assistance are assessed and considered under the delegation of the General Manager.

This report covers four of the programs offered by Wollongong City Council under the current Financial Assistance Policy. Each of these categories has slightly different assessment processes with being determined under delegated authority (as per the policy) and being reported to Council for transparency.

PROPOSAL

Council note the report.

CONSULTATION AND COMMUNICATION

The opportunity to apply for financial assistance in accordance with Council's Financial Assistance Program and to attend one of the two information sessions to the broader community was communicated in the following ways:

- media releases to local media
- advertisements in Council's pages of The Advertiser
- information and applications were available on Council's website
- social media activity



direct mail to all previous applicants and event organisers

The consultation/assessment process was undertaken in accordance with the policy and involved the following:

For Sponsorship of Community Events and Contribution to Bands and Choirs:

- General Manager
- Manager Community, Cultural and Economic Development (Acting)
- Public Relations Manager
- Public Relations and Events Support Officer

For Small Cultural Grants and Small Grants NAIDOC Week Event:

- Community and Cultural Development Team
- Wollongong City Council's Aboriginal Reference Group
- Small Cultural Grants Sub-Committee

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 Goal 3 "Wollongong is a creative, vibrant city". It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-2017	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
3.1.2 Artists and innovators are employed, mentored and supported	3.1.2.1 Provide support to existing and emerging arts workers and their networks	Manage Cultural Grants (small and large)
3.4.1 Local groups and communities are actively supported to provide community-based programs, events, and festivals that celebrate cultural traditions and contemporary practices	3.4.1.1 Support the coordination of an externally funded delivered calendar of activities across the City	Facilitate events occurring for NAIDOC Week, Reconciliation Week and Sorry Day
3.4.2 Using community cultural development practices, our places and space reflect the creativity and identity of our people	3.4.2.1 Develop a new Cultural Plan	Deliver key funded strategies from the Cultural Plan including community cultural development projects

This report also contributes to the delivery of Wollongong 2022 Goal 4 "We are a connected and engaged community".

It specifically delivers on core business activities as detailed in the Public Relations Service Plan 2016-17.

RISK ASSESSMENT

All applicants were required to provide an operational budget as part of the application process. Once approved funding recipients are required to supply evidence of their public liability insurance with their signed agreement, while also providing a report post event showing the outcomes of the event.



FINANCIAL IMPLICATIONS

The following Financial Assistance Programs are delivered within the 2017-18 Council approved budget:

- Part B: Small Cultural Grants Program
- Part C: Small Grants NAIDOC Week Event
- Part D: Sponsorship of Community Events
- Part E: Contribution to Public Bands and Choirs.

CONCLUSION

Council's Financial Assistance Policy enables the City of Wollongong to deliver events, activities and programs throughout our community. These events reach deep into a variety of sectors of our community enriching lives and adding valuable experiences while also providing a value proposition that feeds the visitor economy.

The delivery of the Financial Assistance Program is an investment in our community.





Part B - Small Cultural Grants Program 2017 - 2018 Successful Applicants

Category 1 - Community Cultural Development Projects

Applicant	Project Summary	Amount Granted
The proposed activities are showcasing successful local authors and writers from the Illawarra region who can provide contexts for local practices. These activities will include the Out & About writers residency – an interactive outdoors writers residency where writers will respond to place, and a poetry reading at the Rocket Readings, a Creative Dialogue, as well as a presentation of the Out & About writers residency. The Out & About residencies are an innovative and unique approach to residencies and community engagement that makes writing highly visible. There will be a ballot-type box on location which members of the public are encouraged to drop short passages, in order to share thoughts and experiences about the locations which artists may weave into their own writing. Promotion of the project activities will happen through signage, social media callouts, local print and broadcast media, and other literary networks.		\$3910
Stanwell Park Arts Theatre Inc	Youth Drama workshops will be offered during school holiday period to provide a focus for local students. The aims and objectives of these workshops are: to inspire the love of theatre amongst local young people + showcase local talent+ to build skills in performance areas of acting, dancing and singing as well as fostering life skills such as communication skills, confidence, improvisation and teamwork The outcome of these workshops will culminate in a performance on the weekend for family and friends The workshops will be led by two local S.P.A.T. members who have been involved in S.P.A.T. for approximately the past decade.	\$800
Outsider Art Program	The outsider art program (49 people with disability) would like to hold an exhibition during Disability Week 13th November to 3rd December 2017. Project gallery is holding these dates until the outcome of this grant.	\$1400

Item 16 - Attachment 1 - Part B: Small Cultural Grants Program - 2017-18 Successful Recipients



Applicant	Project Summary	Amount Granted
Precarious Inc T/As Circus Monoxide	We would like to continue our collaboration with Circa, bringing a highly skilled circus artist from Circa to Wollongong for a four day intensive, to work with CMYP (Circus Monoxide's Youth Performance Troupe). As the skills and numbers of our performance troupe have developed, we have created a sub-group of CMYP, consisting of teenagers over the age of 14. These teenagers are highly-skilled, and surprisingly mature artists, who are ready for more sophisticated and challenging creative developments than has been possible in a mixed age group. Previous shows and intensives have been targeted at a mixed age group, and by working with young people over the age of fourteen, we should be able to explore more complex devising techniques, and create work with a higher level of artistic integrity. Trainers will be invited from throughout the Wollongong circus community to participate in the process, so that companies such as Burgh and WOW also benefit from the project. Developing the work begun with Circa will continue throughout the first term of 2018, resulting in a performance piece that will be completed by April 2018. The act will be performed at future events, including Viva La Gong 2018.	\$3806
The Disability Trust	We seek funds to provide participants in the Altogether Drama group with access to four weekend intensive skill development workshops with professional practitioners in: scriptwriting, video/film, clowning, and movement. The workshops will be run over two weekends in Term 4, 2017 and Term 2, 2018. Confirmed workshop leaders at the time of this application are: Caleb Lewis (playwright) and Mic Gruchy (video designer).	\$3780
Claire Chapman	'Following You 'The collective of five performers mutually decide on a location within Wollongong to 'people watch'. They visit the same location at the same time every day for a week. The performers choose a person to discreetly study; this person is called the subject. The performers work as a cohesive and recreate the subject's physicality and mannerisms, everything down to the head scratching and slight twitching of the lips, the. The result is five different stories for the one walk. When entering the space the audience are greeted with an iPad and a set of instructions. The iPad has the numbers 1-5 along the top with the six different map routes along the bottom. The instructions are clear; audience members may choose as many numbers as they wish but only one map. The numbers correlate to the performers and the maps represent the route walked by the subject. As the performers are chosen, they step forward, take on the physicality and mannerisms of the subject/map chosen and begin to tell the audience their story. If multiple performers are chosen the story are abruptly cut off and the next performer begins to tell their story for the subject. If the audience are intrigued or wishes to hear the end of a story they must select that solo performer and map. The driving force behind this work my fascination with people watching, the behaviours people exhibit sub consciously when no one is watching. How these behaviours are externally influence and how they influence other people's perceptions of you.	\$1000

Item 16 - Attachment 1 - Part B: Small Cultural Grants Program - 2017-18 Successful Recipients

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Applicant	Project Summary	Amount Granted
Oh Boy Collective	Oh Boy would like to put on an 'out of house' art exhibition in a highly accessible location in Wollongong. Ideally as part of Viva la Gong. The exhibition will be titled Ephemeral and will explore the temporality of existence, the effects of time, life and death and by extension – waste. The theme will also be used to challenge notions of ephemerality and consider that perhaps things are not fleeting but rather in a state of constant flux. As we are all invested in the wellbeing of the local environment and community and want to use this opportunity to create art that makes people aware of and thinking about waste; a such, we are teaming up with Fish Thinkers and Clean Coast – two NPO's who are concerned with coastal waste issues – to create pieces made with materials found during beach clean ups. As a thematic show, it is important to us that the theme resonates with the space in which it is situated. In light of this, we hope to work with local scaffolders to produce a scaffold 'pavilion' of sorts in which to mount the work, since, scaffolding represent notions of temporality, progress and change. The event will be supported by workshops run by the artists in their relevant discipline.	\$1000
Shopfrant Arts Co-op	Transitions: Here We Are/We Are Here' is a ground breaking and innovative with a focus on the direct application of the role of the arts to meet social outcomes. 'Transitions' will be based at Warrawong IEC across Term 4, 2017. 'Transitions' is a drama program which has been specifically designed to support newly-arrived young people in their transition into life in Australia and in their move from IEC to High School. The program has been developed by Shopfront's Director of Socially-Engaged Programs – Hannah Grant – who holds an MA in Applied Theatre, which is all about how the arts can respond to and address social need. 'Transitions' operates across 10 weeks of a school term, during which the young people engage in weekly workshops which are all about using drama to explore their hopes and worries about life in Australia. We build towards the creation of a performance. This performance is inspired by Forum Theatre and is interactive, inviting the audience to suggest ideas to solve the issues which the young people share through the performance. The final performance is shared with High School students, and in Wollongong we also hope to hold a performance for the broader community to raise awareness of the issues newly-arrived young people face and to foster a greater sense of community cohesion. During the program's process, the young people have excursions to local arts venues to see how theatre works in life outside school and to find out about opportunities that they can access after the school term finishes.	\$3950



Category 2 (a) Professional Development, Marketing and Minor Capital Support

Item 16 - Attachment 1 - Part B: Small Cultural Grants Program - 2017-18 Successful Recipients

Applicant	Project Summary	Amount Granted
Wild Rumpus Incorporated (2A)	Wild Rumpus has promoted the work of the organisation through free platforms such as social media, and the team are self-taught in graphic design, marketing and media. Wild Rumpus has collected hours of video footage from 4 years of skillshare classes, events and workshops, with testimonial vox pops and imagery of teachers as well as class participants. Wild Rumpus has engaged a professional film maker to edit and create a short promotional video about the skillshare class program and model. The funds sought are for the services of this filmmaker, final editing and sharing of the film.	\$4000
Circus Monoxide	We would like to apply for part funding of a scissor lift. This is an essential piece of equipment used to rig our aerial equipment in the space - tissu, lyra, trapeze, rope and cloud swing. There are 16 different aerial points at 6.9m high, which are accessed by a lift. Our rigger checks the rigging points regularly, replaces equipment, installs new equipment and resets aerial points for performances. The average use of the lift is once every 3 weeks. Since we moved into the Fairy Meadow warehouse 7 years ago, we have used an outdated piece of equipment called a Tall-o-scope for all our rigging needs. It was bought second-hand. Tall-o-scopes are no longer manufactured, and they were phased out of use approximately 5 years ago. It is only a matter of time until it becomes unsafe to use.	\$4000
Wollongong Writers Festival	With the funds sought, we propose to pay Susie Fagan Marketing & Media for a consultancy workshop, to be attended by our core team as well as our marketing interns and interested volunteers. This workshop will go hand in hand with the festival (for the first time) paying a marketing manager to oversee our marketing strategy.	\$2000
Phoenix Theatre Incorporated	Assistance in the purchase of new lighting equipment to replace our outmoded and irreparable lights inherited from theatre south.	\$4000
Illawarra Potters Inc.	The Illawarra Potters Inc is a not-for-profit, volunteer ran cultural initiative. This collective is situated in Smith St Wollongong in council premises and was established in the 1960's. The studio space is open to the public and offers classes at a low cost for all abilities in ceramics. This resource is invaluable to the local arts and crafts community of the Illawarra and accessed continually by all members of the community; young and old, professional artisans and also community members with special needs. This inclusive group is entirely volunteer lead and prides itself on its involvement in the wider Illawarra community arts scene.	\$4000
SCARF Incorporated	Scarl's Cultural Activities Program SCARF supports various groups within the SCARF community who are seeking opportunities - private and public - to learn, rehearse, share and celebrate traditional music, song and dance. Some community members such as our Karenni dance group are seeking opportunities to develop traditional dance performance groups of different age groups (children, youth and adults) for public performances. Other groups within the SCARF community such as women-at-risk originally from Syria, Iraq and Afghanistan are seeking opportunities to celebrate and share their traditional dance and music in safe spaces at 'women'-only' events bringing together women from refugee and non-refugee backgrounds	\$1000



Category 2 (b) New Initiatives: Professional Development, Marketing and Minor Capital Support

Item 16 - Attachment 1 - Part B: Small Cultural Grants Program - 2017-18 Successful Recipients

Applicant	Project Summary	Amount Granted
Content Creators Wollongong 2 (b)	\$300 logo development \$200 - landing page website\$500. Explore an audience strategy development to work towards sustainability for the group.	\$1000

Category 1: \$ 19,646

Category 2A: \$ 19,000

Category 2B: \$ 1,000

TOTAL: \$ 39,646



Part C - Small Grants NAIDOC Week Event - 2017-18 Successful Recipients

Organisation	Activity/Event	Date	Amount Requested	Suggested	Recommended
Illawarra Koori Men's Group	Annual NAIDOC Family and Community Bowls Day. Hiring of bowling rink, bowls costs, catering and transport, merchandise and handouts.	13/7/17	\$990	\$990	\$990
Noogaleek Children's Centre	Exploring Our Languages event (consistent with 2017 theme). Purchase of Aboriginal language resources for children, books and CD's, purchase of Bundarra 2017 NAIDOC wristbands for children.	3/7/17 to 6/7/17	\$1,000	\$1,000	\$1,000
Big Fat Smile Group Ltd	Launch of Contemporary Aboriginal Artists from the Wollongong Region: An exhibition at Artspace (Children's Art Gallery) – holding an art competition for Aboriginal artists with a launch event of finalists during NAIDOC week.	6/7/2017	\$850	\$850	\$850
Barnardos Australia - South Coast (Warrawong)	Greene Street NAIDOC Family Fun Day - showcase local Indigenous talent and provide cultural experiences, resources and targeted information.	4/7/2017	\$1,000	\$1,000	\$1,000
CareWays Community Inc	Koonawarra NAIDOC Cultural Celebration and Open Day	6/7/2017	\$5,000	\$1,160	\$1,160
StreetCrew (Dapto)	Community Fire Side Dreaming Stories – grant to be used to pay to operate their own bus.	2/7/2017 to 9/7/2017	\$4,000	\$0 (grant to be used for community transport)	
Total Requested			\$12,840		
Total Available		1.			\$5,000

The above recommendations were made at Council's Aboriginal Reference Group meeting held on 24 May 2017.

Item 16 - Attachment 2 - Part C: Small Grants NAIDOC Week Event - 2017-18 Successful Recipients

David F	armer
General	Manager
Wollong	ong City Council
Date	

Name of Event	Date of Event	Location of Event	Approximate attendance	How would sponsorship be used for this event	Type of sponsership cash/in kind	Amount recommended
City-Wide Events						
Ability Artists Exhibition	10 and 11 September 2017	Commal	300 to 400	The sponsorship would allow for hire of the venue, publicity costs, printing and the hire of exhibition aides such as easels and plinths.	CASH	\$ 900.00
chOir-lly LOUD Festival of Song	3 to 5 November 2017	City Mall. Town Hall, Civic Square, North Beach	3000 accumulative for all program events	We are seeking \$5,500. We would use \$3000 of this to assist in paying fees and accommodation for Suade Vocaltronics and Lady Sings it Better. To engage these groups and to provide them with accommodation on Saturday night will cost us about \$14,300. These groups will be running workshops and a master class. Both groups will also be headline acts in the Gata Concert. \$1,500 would support our marketing strategy to promote the free performances in the festival to the community, in part through posters placed in venues throughout the city, and through various other channels including Merrigong's services. We would use \$1,000 to help cover the cost of outdoor sound, which on the basis of our experience in 2015, we believe is essential for all of our outdoor performances.	CASH	\$ 2,500.00
Henk Oz 2018	11 to 15 January 2018	Arts Precinct, Mail, Conservatorium of Music	2000	To cover some of the costs of running this not for profit free event, where musicians do not get paid for performances. Costs include bus hire to transport musicians and their instruments to and from accommodation, contribute to accommodation costs, catering for musicians, printing of feetival programs and promotional material and banners, sponsorship of musicians who run workshops.	CASH	\$ 2,000.00
Memory Walk & Jog	26 February 2018	Stuart Park, North Wallongong	2000	The cash component would be used to promote the event.	CASH	\$ 1,000.00

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Name of Event	Date of Event	Location of Event	Approximate attendance	How would sponsorship be used for this event	Type of sponsorship cash/in kind	Amount recommended
Sky's the Limit - Mini Olympics	26 October 2017	Beaton Park, Wollangong NSW 2500	300 participents / 250 volunteers	This cost would contribute towards participant athlete Mini Olympics T Shirts. These are produced every year in different colours as a souvenir gift to the youth. We also have staff and a few volunteer t-shirts printed so we sland out amongst the crowd and easy to spot if attendees have questions or queries.	CASH	\$ 1,000.00
Southern State	25 and 26 August 2017	WIN Entertainment Centre, Wolkangang	15,000	Southern Stars can only continue with ongoing support of our sponsors. With very limited funds from the Department of Education if is now more important to have the support of our sponsors. An event of this magnitude has extensive Production and Operational costs.	CASH	\$ 8,000.00
Local General Com	nunity Events					
2017 Illawarra Disability Sports Family Day	5 November 2017	Beaton Park Sports Precanct	100	Cash sponsorship would be used to cover costs of venue hire of non-council facilities at Beaton Park. Sports Precinct as well as specialist coaches and marketing. In-kind support would cover use of council facilities at Beaton Park Sports Precinct.	CASH	S. 750.00
BlueScope WIN Wollongong Eisteddfod	28 May 2017 to 9 July 2017	IPAC, Town Hall, Conservatorium & Wesley Church	8,000 - 10,000	Council funds, and the Council name, are used for co-sponsorship of the prestigious signature sections; Operatic ARIA and Senior Piano Scholarship as these sections attract high quality entrants and the maximum number of interstate performers. Funds are also used towards to the high cost of venue hire and professional adjudicator's expenses plus other costs such as programme printing and sound equipment hiring.	CASH	\$ 1,500.00
Carol's in the Burgh	16 December 2017	Helensburgh Park, Park Avenue and Blackwell Street, Helensburgh	2000 to 3000 people	To cover cost of toilets, bins, DA and admin fees etc.	CASH	\$ 1,500,00

Item 16 - Attachment 3 - Part D: Sponsorship of Community Events - 2017-18 Successful Recipients



Name of Event	Date of Event	Location of Event	Approximate attendance	How would sponsorship be used for this event	Type of sponsorship cash/in kind	Amount recommended
Dapto Community Carols	2 December 2017	Dapto Showgrounds	5000	Welkingong City Council sponsorship together with other local businesses and churches allow us to put on a great free event for the community of Dapto.	CASH	\$ 2,500.00
Festival of Flight	12 November 2017	Stanwell Park reserve	Weather permitting 1500 to 2000 over the day	Performers and entertainment management. The remainder will go towards publicity.	CASH	\$ 2,000.00
Figtree Community Carola	9 December 2017	Figtree High School Sports Field	On average 5,500 to 6,000	To offset the significant overheads associated with running the event.	CASH	\$ 2,500,00
Fitness Five Fun Run	1 April 2018	Lower Grown Street Wallangong	400 runners plus 200 volunteers and spectators	Offset Council costs re licences, fees and charges.	CASH	5 1,500.00
Greenscres Mountain to Mountain Challenge	29 July 2018	Edmund Rice College to Summit of Mt Kembia	Between 1200 and 1500	Sponsorship would be used to offset some of the costs of staging the event, primarily the costs involved with traffic management, participant transport back to the start area at the conclusion of the event and the provision of bathroom facilities and waste removal along the route.	CASH	5 2,000.00
Horsley Community Day	6 May 2018	Horsley Community Centre 82 Bong Bong Road Horsley	400	The Wollongong City Council generous sponsorship would be used for children's activities such as Matilda's Farmyard Nursery, lumping castle, popcommachine, face painting, art and craft supplies. The remainder of the grant will be put towards the cost of production.	CASH	\$ 750.00
Rainbow Run	10 September 2017	Rex Jackson Oval Helensburgh	300-500	Sponsorship from Council would be used to cover our upfront costs such as Traffir Management faes and Development Applications as well as advertising and promotion for the event.	CASH	\$ ±,000.00



Name of Event.	Date of Event	Location of Event	Approximate attendance	How would sponsorship be used for this event	Type of sponsorship cash/in kind	Amount recommended
Ride Around The Lake	6 May 2018	Lakeside Park Kannhooka	500-700 participants +500-1000 spectators/sup port	Sponsorship will be directed at promotion of the event and cycling in Illawarra to both a local Illawarra and out of town audience. Further funds will be directed at encouraging group and school entry, with a key focus on creating message of riding to support the events fundraising goals. Key initiatives will be to highlight the benefits of cycling, and showcase Illawarra cycle path the event route (Lake Illawarra) navigates. Marketing will be focused on social media channels.	CASH	\$ 1,500.00
					MAXIMUM INKIND	\$ 2,000.00
Spring into Commal	10 September 2017	Princes Highway, Commat NSW 2518	50,000 - 60,000 people	The Sponsorship Manies would entitle the Wollongong City Council to be listed as a Sponsor for Spring into Commal 2017 The monies would be used to help run the event (Traffic Management, Staging PA Hire and Entertainment etc).	CASH	\$ 4,000.00
Thirrouf Seaside and Arts Festival	31 March to 3 April 2018	Various locations in Suburb Main Street and Beach	20,000 ta 25,000	By offsetting some of the costs associated with marketing, equipment rental, application fees, prinling & stationary, site rentals, traffic management, First Aid, cleaning services. This helps reduce the set up expenditure which in turn will result in an increase in the end benefits returned to the community through the Lions Club of Austinmer Thirroul.	CASH	5 2,000 00.
Walk for Brain Cancer Wollungung	12 November 2017	Beaton Park Athletics Track	Airning for 400 (last year 282 & year before 125)	If would be used to fund the track use, marketing of the event, purchase of water bottles and snacks for the walkers, sausage sizzle, purchase stationery and other supplies that may be needed, provide kids/family entertainment, use of photographer, balloons, plates/cups/napkins, ice.	INKIND	\$ 600.00

Item 16 - Attachment 3 - Part D: Sponsorship of Community Events - 2017-18 Successful Recipients



Name of Event	Date of Event	Location of Event	Approximate attendance	How would sponsorship be used for this event	Type of sponsorship cash/inkind	Amount recommended
Sporting event - Nat	ional Significance					
Australia Day Aquathon	26 January 2016	Wollongong Harbour	5000 (1700- 2000 participants)	Sponsorship is directly linked to producing a national class sporting/fitness event with key professional and safety services and marketing of the event to a broad out of fown and local market. In a very competitive landscape, funds are used to maintain key marketing to attract high quality participants and reach out of town visitors. On a local front funds are also directed to promote the health and wellbeing benufits to litawarra community and focus on children's fitness.	MAXIMUM INKINO	\$ 4,500.00
** Port Kembla Billy Carl Derby	26 May 2018	Port Kembla	16,000+	New signs, liming equipment, sound/PA, high Visvests for volunteers, refreshments for volunteers	CASH	\$ 5,000.00
Wollongoog "Basin to Beach" Ocean Swim	25 March 2018	Belmore Basin - North Beach	300 ocean swimmers + 300+ other events, 1000 spec	Sponsorship will form four main roles Promote surf safety/ocean swimming to Illawarra community - a strategic alliance with Surf Life Saving Illawarra is to be formed to promote the sport, and ocean swimming, surf awareness. Promote and attract out of town ocean swimmers to Illawarra. Gain accreditation as an approved Global Ocean Swim event. Marketing within Illawarra and University students (many from non surf / ocean areas).	CASH	\$ 750.00
						\$ 53,750.00

Item 16 - Attachment 3 - Part D: Sponsorship of Community Events - 2017-18 Successful Recipients

^{**} We have been advised the Port Kembla Billy Cart Derby has been postponed, should the alternate date be within the 2017-18, the recommendation to support the event will remain and the funding agreement executed in support of the event and in line with the 2017-18 Financial Assistance Program.



PART E - CONTRIBUTION TO BANDS AND CHOIRS 2017-18 SUCCESSFUL RECIPIENTS

Item 16 - Attachment 4 - Part E: Contribution to Public Bands and Choirs - 2017-18 Successful Recipients

Name of Band Choir	Name of Secondary Band	Recommendation to Assessment Committee	How would sponsorship be used	Who is the target audience
Wollongong Harmony Chorus		\$500.00	We are in the process of updating our 'uniform' tops which are worn for public performances such as the Australia Day Citizenship Ceremony. We are also considering a new 'format' top for performances at concerts. We will be competing at Regional (Australian National) contest in Hobert in May 2018 and looking to introduce a new costume for that. This council grant would alleviate some of the cost involved with our effort to 'modernise' our public image.	The community of Wollongong City and surrounding suburbs, and the Greater Illawarra area.
Out of the Blue Singers Inc		\$500.00	The choir engages expert choral coaches to assist us with a vocal skills. We are planning on two of these engagements this year to prepare for a show that we are staging for the community. The money would be used to help offset costs required for these engagements.	The general public but mostly mature audiences interested in choral music.
Chord-eaux		\$250.00	The sponsorship would be used to help cover the band costs in providing a volunteer music program (70 concerts per year) to aged care facilities and other community events in the Wollongong LGA.	Residents of aged-care facilities and the general public at community events such as open days, fetes, etc.
Wallangong Weish Chair		\$250.00	Choir equipment is now about 20 years old and poor condition. Assistance is sought to renew performance and practice folders for music.	The public in general, but also aged care groups, Celtic festivals, folk festivals, charity concerts, weddings etc.
City of Wollongong Brass Band Incorporated	City of Wallengong Wind Band	\$3,000.00	Sponsorship is used to assist with funding for the purchase of music, insurance (including public liability) building maintenance and instrument repairs and replacement	All age groups are targeted. We have a junior training programme to ensure the long term survival of our band
Sing Australia Wollongong		\$500.00		
TOTAL RECOMM	ENDED	\$5,000,00		

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File: EM-900.010 Doc: IC17/327

ITEM 17

CHANGE TO ORGANISATIONAL STRUCTURE PENDING REVIEW BY INCOMING COUNCIL

This report considers an adjustment to the Organisational Structure to move to four Directors from the existing three. This is in light of Council being found 'Fit for the Future' and continued strong financial performance, the cessation of the merger proposal with Shellharbour City Council and the desire to continue to enhance the performance of the Council.

RECOMMENDATION

- A change in the Organisational Structure be made by removing the role of Director Corporate and Community Services and creating the roles of Director Community Services and Director Corporate Services.
- 2 The Director Community Services and Director Corporate Services be determined as Senior Staff positions in accordance with section 332 of the Local Government Act 1993.
- 3 The two new Director roles be filled internally in an acting capacity until the structure is formally reviewed by the incoming Council in accordance with legislative requirements.

REPORT AUTHORISATIONS

Report of: David Farmer, General Manager

ATTACHMENTS

- 1 Existing Organisational Structure
- 2 Proposed Organisational Structure

BACKGROUND

Currently the Council has a three Director structure. Two of the Directorates have responsibility for three Divisions of Council, while one, Corporate and Community Services, has responsibility for 6 Divisions. This imbalance is imperfect, but was maintained when the current Council reviewed the structure when first gaining office due to the serious challenge of attaining financial sustainability and the pending 'Securing our Future' program.

It was envisaged that this structure would be reviewed when the 'Fit for the Future' target was achieved and Council could be more ambitious about optimising organisational performance and enhancing community outcomes. Council was declared 'Fit for the Future' in October 2015, however less than two months afterwards, the NSW Government unexpectedly announced the merger proposal of Wollongong City Council and Shellharbour City Council. This essentially precluded any major organisational changes and placed the Council in a holding pattern.

With the abandonment of the merger proposal in February 2017 and the announcement of the September 2017 Council elections, it was initially considered prudent to maintain the existing organisational structure and go to market to fill the vacant Director Infrastructure and Works position. More substantial organisational change would be deferred to the incoming Council, who have a legislative requirement to review the structure within 12 months of being elected.

However, the recent recruitment process for the Director Infrastructure and Works did not identify a candidate who fully met the specification. We sought to attract applicants for the role with broad leadership skills, using the NSW Government's Capability Framework as a basis for our recruiting criteria. The capability framework focuses on leadership and management skills and promotes transferability of staff in leadership across various arms of Government. LGNSW are currently working with councils, including Wollongong, on developing a tailored version for our industry.



Mr Greg Doyle has been acting in the role of Director Infrastructure and Works for the past six months, and in a short space of time has demonstrated significant change in establishing a constructive and collaborative culture as well as increasing the focus on stakeholder relations. It is proposed he be confirmed in this position as a redeployment at the same level. This then leaves his role of Director Corporate and Community Services vacant. This is an extremely broad and demanding role and it is difficult for this reason to effectively drive sustainable change at an Executive level.

In my current Performance Agreement, suggested by the Performance Review Committee and endorsed by the Council, is the requirement to consider a four Director structure with the incoming Council. A review of similar sized councils shows the majority having four or more directors including:

- Central Coast Council
- Sutherland Shire Council
- Penrith City Council
- Liverpool City Council
- Campbelltown City Council
- Blacktown City Council

PROPOSAL

There is an opportunity to test the effectiveness of the four Director structure in an interim way by making a structural change in splitting the Corporate and Community Services Department into two, and deferring the making of any permanent appointments to these positions.

Currently the Director Corporate and Community Services has responsibility for:

- Finance
- Human Resources
- Governance and Information
- Community Cultural and Economic Development
- Library and Community Services
- Property and Recreation

This is an extremely broad set of responsibilities for a large council. Whilst it was appropriate during the Securing our Future program, it is not sustainable in the long term. One simple response is to create two Director's roles.

Director Corporate Services	Director Community Services		
Finance	Community Cultural and Economic Development		
Human Resources	Library and Community Services		
Governance and Information	Property and Recreation		

An expression of interest (EOI) would be undertaken to fill the two new Director roles on an acting basis. There are a number of very capable staff in the organisation who could be considered for these roles.

It is envisaged that the incoming Council will undertake a more comprehensive structural review, which may involve more significant changes, hence the proposal that the two Directors role be filled temporarily via an EOI process. It is envisaged there will be a different model of administrative support deployed, and minimal additional administrative resources will be required. Therefore the net cost of this decision will be an extra Director's salary for approximately 6 months (around \$160k including on costs).



The incoming Council, as it considers its revised Community Strategic Plan and new Delivery Program, may wish to adjust this structure. It is not fettered by this report's recommendation, as no staff are in contracted Director positions apart from the currently contracted Messrs Doyle and Carfield. The proposal will also allow existing staff to have extended experience acting in a Director role and will also provide opportunity for other staff to act in Manager roles.

The increased Executive presence will assist in supporting a major organisational change program to be rolled out over the next 12 months which will focus on – striving for excellence every day, encouraging creativity and collaboration across the organisation to address emerging issues, and a focus that the decisions and actions we take now can have long term impacts.

CONSULTATION AND COMMUNICATION

This matter was discussed at a Councillor Briefing on 5 June 2017.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 Goal 4: "We are a connected and engaged community". It specifically delivers on the following:

Community Strategic P	lan	Delivery Program 2012-2017
Strategy		5 Year Action
4.4 Our local Council has the trust of	the community	4.4.1.3 Continue to build a professional, customer focused quality organisation

However, the enhanced Executive resources will assist in progress towards all of the 6 Goals in Wollongong 2022.

RISK ASSESSMENT

This proposal mitigates against risk by increasing Executive oversight during a period of increasing change. Should the incoming Council wish to adopt a different approach, the use of existing staff filling the vacant roles via EOI means there are no legacy costs.

The Local Government Act s333 states "the Council must review, and may re determine the organisational structure within 12 months after any ordinary election of the Council".

FINANCIAL IMPLICATIONS

The cost of an extra Director role including on costs will be in the order of \$160,000 for 6 months. This can be funded within the General Manager's contingency which is contained within the Annual Plan and budget to be adopted tonight.

CONCLUSION

Wollongong City Council is at an exciting point with a strong financial and organisational platform to build on. A major organisational change program will be rolled out over the next 12 months in order to improve the performance of the organisation and provide enhanced community outcomes. The structural change proposed will allow increased Executive oversight during this period of change.

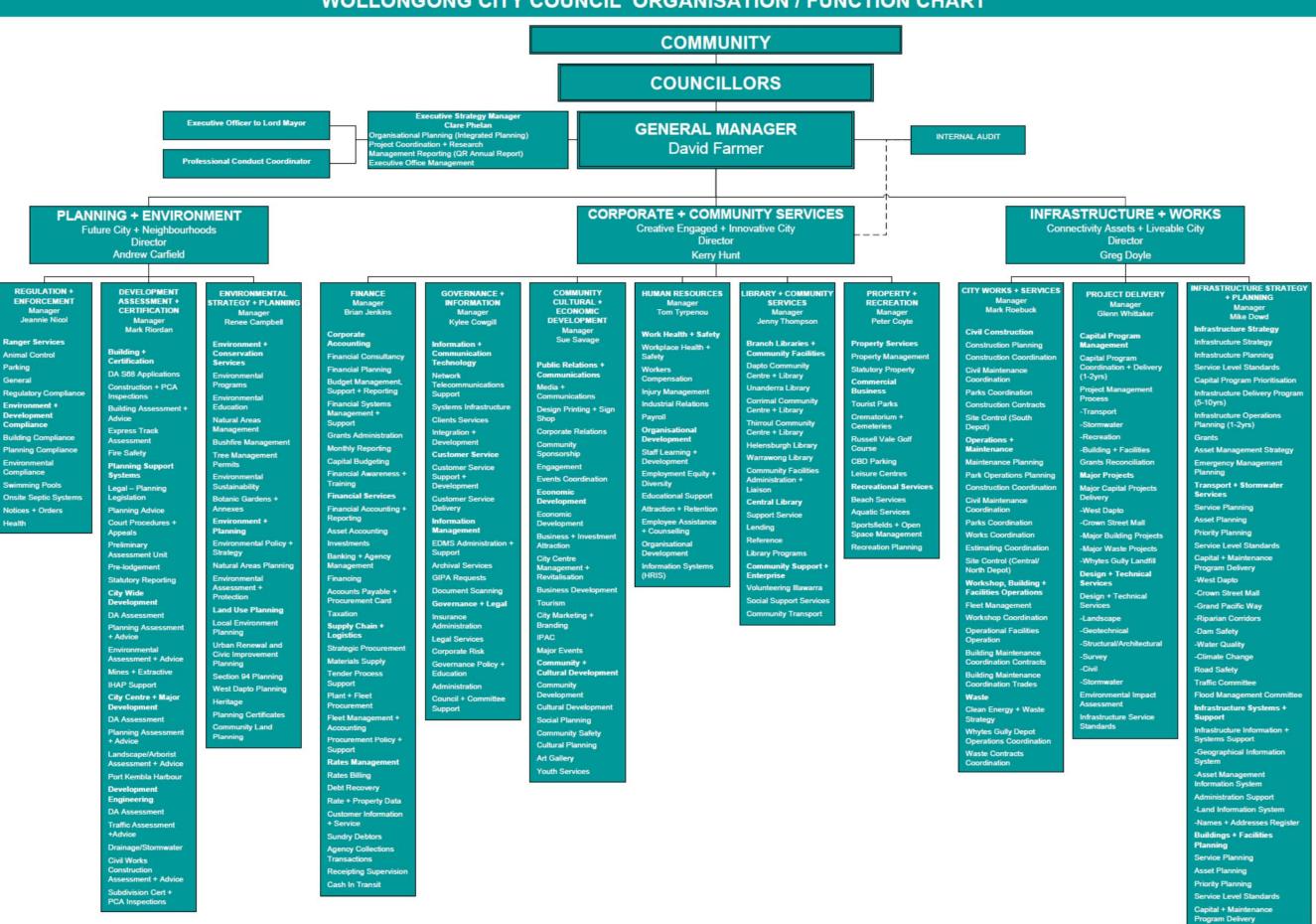
Item 17 - Attachment 1 - Existing Organisational Structure

Ordinary Meeting of Council

26 June 2017

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WOLLONGONG CITY COUNCIL ORGANISATION / FUNCTION CHART





Z17/141680Local Government Act - s332 Determination of Structure

Item 17 - Attachment 2 - Proposed Organisational Structure

- (1) A council must, after consulting the general manager, determine the following:
 - (a) the senior staff positions within the organisation structure of the council,
 - (b) the roles and reporting lines (for other senior staff) of holders of senior staff positions,
 - (c) the resources to be allocated towards the employment of staff.

Proposed Executive Structure



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Proposed Executive Structure - Linked to CSP



Z17/141680

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Proposed Structure - Community Directorate

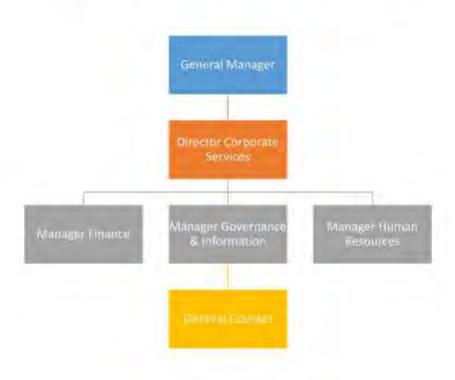


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Proposed Corporate Directorate Structure

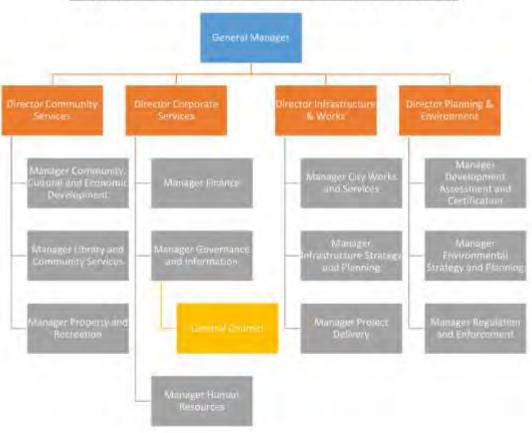


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Proposed Structure - Senior Staff Positions



Z17/141680 5



File: FI-914.05.001 Doc: IC17/331

ITEM 18 MAY 2017 FINANCIALS

The May 2017 financial results are positive compared to phased budget across the key indicators. The Operating Result (pre capital) is favourable by \$8.1M and the Funds Result shows a favourable variance compared to the phased budget of \$5.2M.

The Cash Flow Statement at the end of the period indicates that there is sufficient cash to support external restrictions.

Council has expended \$69.4M on its capital works program representing 78% of the annual budget. The year to date budget is \$71.6M (or 81% of the annual budget).

RECOMMENDATIONS

- 1 The financials be received and noted.
- 2 Proposed changes in the Capital Works Program be approved.

REPORT AUTHORISATIONS

Report of: Brian Jenkins, Manager Finance

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

- 1 Income and Expense Statement May 2017
- 2 Capital Project Report May 2017
- 3 Balance Sheet May 2017
- 4 Cash Flow Statement May 2017

BACKGROUND

This report presents the Income and Expense Statement, Balance Sheet and Cash Flow Statement for May 2017. Council's current budget has a Net Funding (cash) deficit of \$1.9M, an Operating Surplus [Pre Capital] of \$11.3M and a capital expenditure of \$88.4M. The current annual Net Funding budget includes a transfer to reserve of \$2.6M that relates to the 2015-16 year end positive funds result and \$4.9M that relates to positive results at the Quarterly Reviews in the current year. Included in this are proceeds of land sales amounting to \$1.6M.

The following table provides a summary view of the organisation's overall financial results for the year to date.

FORECAST POSITION	Original Budget	Revised Budget	YTD Forecast	YTD Actual	Variation		
KEY MOVEMENTS		1-Jul	26-May	26-May	26-May		
Operating Revenue	\$M	262.0	267.3	242.5	244.1	1.6	
Operating Costs	\$M	(262.1)	(256.0)	(230.6)	(224.1)	6.5	
Operating Result [Pre Capital]	\$M	(0.0)	11.3	11.9	20.0	8.1	
Capital Grants & Contributions	\$M	32.9	12.0	9.1	10.5	1.4	
Operating Result	\$M	32.9	23.3	21.1	30.5	9.5	
Funds Available from Operations	\$M	61.8	65.4	60.5	65.3	4.9	
Capital Works		101.6	88.4	71.6	69.4	2.2	
Contributed Assets		-	-	-	-	-	
Transfer to Restricted Cash		-	9.7	9.7	9.7	-	
Borrowings Repaid	\$M	7.3	7.3	6.6	6.4	0.2	
Funded from:							
- Operational Funds	\$M	61.8	58.1	60.5	65.3	4.9	
- Other Funding	\$M	47.1	38.1	32.7	30.6	(2.1)	
Total Funds Surplus/(Deficit)	\$M	(0.1)	(1.9)	5.4	10.6	5.2	



Financial Performance

The May 2017 Operating Result [pre capital] shows a positive variance compared to budget of \$8.1M.

The Operating Result includes non-cash or restricted variations such as lower restricted asset funded operational projects expenditure (\$1.7M), lower depreciation (\$1.3M), grant income transferred to restricted assets (\$0.3M), the loss on disposal of assets (\$0.2M) and the timing of the payment of leave entitlements (\$0.1M) partially offset by lower domestic waste transfers to restricted assets (\$0.4M). This has resulted in a variation to Funds Available from Operations of \$4.9M.

Council has received advice that it will receive the first 2 instalments of the Financial Assistance Grant in June 2017 that relate to the 2017-18 financial year and will result in a positive variance in the current year amounting to approximately \$9.0M.

Current year to date variations indicate that significant under expenditure will occur in funded projects in the current year. When these are re-introduced in the 2017-18 year these will reduce the Operating Result, however will not impact on the funds result as they are offset by transfers from restricted assets.

Funds Result

The Total Funds result includes the funds component of the Operating Result in addition to lower Council funded capital expenditure.

Capital Budget

As at 26 May 2017, Council had expended \$69.4M or 78% of the approved annual capital budget of \$88.4M. The capital adjustments proposed as part of the May capital report propose an increase to the capital budget of \$0.6M to an annual budget of \$89.0M with this increase funded from restricted assets.

Liquidity

Council's cash and investments increased during May 2017 to holdings of \$163.0M compared to \$161.3M at the end of April 2017. This reflects normal trends for this time of the year.

CASH, INVESTMENTS & AVAILABLE FUNDS						
	Actual 2015/16	Original Budget 2016/17	December QR 2016/17	March QR 2016/17	Actual Ytd May 2017	
	\$M	\$M	\$M	\$M	\$M	
Total Cash and Investments	154.0	133.7	137.8	143.6	163.0	
Less Restrictions: External Internal Total Restrictions	75.3 55.3 130.6	88.8 37.6 126.4	74.5 52.2 126.7	75.0 57.9 132.9	80.4 59.6 140.0	
Available Cash Adjusted for: Current payables	(34.9)	7.3	(23.5)	(23.0)	(29.0)	
Receivables Other	22.9 2.9	23.0 4.6	25.3	25.1	27.3 4.0	
Net Payables & Receivables Available Funds	(9.1) 14.4	4.0 11.3	1.8 12.9	2.0 12.8	2.3 25.3	

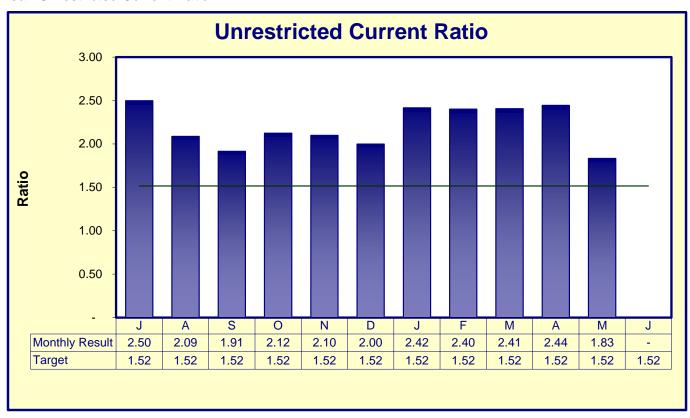
The Available Funds position excludes restricted cash. External restrictions are funds that must be spent for a specific purpose and cannot be used by Council for general operations. Internal restrictions are funds that Council has determined will be used for a specific future purpose.

The Available Funds forecast that was revised during the March Quarterly Review is within Council's Financial Strategy target of 3.5% to 5.5% of Operational Revenue [pre capital] and is between \$9.2M



and \$14.4M for the year ending 30 June 2017. The actual Available Funds at 26 May 2017 are impacted by the progress of planned expenditure and increased revenue to date.

The Unrestricted Current Ratio measures the cash/liquidity position of an organisation. This ratio is intended to disclose the ability of an organisation to satisfy payment obligations in the short term from the unrestricted activities of Council. Council's current ratio is below the Local Government Benchmark of >2:1, however, the strategy is to maximise the use of available funds for asset renewal by targeting a lean Unrestricted Current Ratio.



Receivables

Receivables are the amount of money owed to Council or funds that Council has paid in advance. At May 2017, receivables totalled \$27.3M, compared to receivables of \$21.6M at May 2016. Fluctuations relate to the timing of rates payments which are accrued before the actual payments are due.

Payables

Payables (the amount of money owed to suppliers) of \$29.0M were owed at May 2017 compared to payables of \$25.7M in May 2016. The difference in payables relate to goods and services and capital projects delivered but not yet paid for, timing of the receipt of rating income and timing of the Financial Assistance Grant payments.

Debt

Council continues to have financial strength in its low level of borrowing. The industry measure of debt commitment is the Debt Service Ratio that measures the proportion of revenues that is required to meet annual loan repayments.

Council's Financial Strategy includes provision for additional borrowing in the future and Council will consider borrowing opportunities from time to time to bring forward the completion of capital projects where immediate funding is not available. Council currently has borrowings through an interest free loan and the subsidised Local Government Infrastructure Renewal Scheme (LIRS). In 2009-10, Council borrowed \$26M interest free to assist in the delivery of the West Dapto Access Plan. Council has also been successful in securing subsidies for loans under the three rounds of the LIRS program and has entered into loans of \$20M in 2012-13 for Round 1, \$4.3M in 2013-14 for Round 2 and \$15M



for Round 3. The LIRS program provides a loan subsidy of 4% for Round 1 and 3% for the subsequent rounds. Loan funds have been used to accelerate the Citywide Footpaths, Shared Path Renewal, Missing Links Construction Program, building refurbishment works for Berkeley Community Centre, Corrimal Library and Community Centre, Thirroul Pavilion and Kiosk and to support the West Dapto Access – Fowlers Road project respectively. Council was advised of eligibility for further subsidy under Round 3 and an additional amount of \$5.5M was drawn down earlier this year that will also be used to support the West Dapto Access – Fowlers Road project.

Council's Debt Service Ratio forecast for 2016-17 is approximately 3.5%, which is still below Council's target of 4% and remains low in comparison to the Local Government's benchmark ratio of <10%. It is noted that non-cash interest expense relating to the amortisation of the income recognised on the West Dapto Access Plan Loan is not included when calculating the Debt Service Ratio.

Assets

The Balance Sheet shows that \$2.5B of assets are controlled and managed by Council for the community as at 26 May 2017. The 2016-17 capital works program includes projects such as the West Dapto Access strategy, civil asset renewals including roads, car parks and buildings and purchase of library books. As at 26 May 2017, Council had expended \$69.4M or 78% of the approved annual capital budget of \$88.4M.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 'We are a connected and engaged community'. It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-17	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
4.4.5 Finances are managed effectively to ensure long term financial sustainability	4.4.5.1 Effective and transparent financial management systems are in place	Provide accurate and timely financial reports monthly, quarterly and via the annual financial statement Continuous Budget Management is in place, controlled and reported Manage and further develop compliance program Monitor and review achievement of Financial Strategy

CONCLUSION

The results for May 2017 are generally within projections over a range of financial indicators and it is expected that Council will achieve a more favourable result compared to the forecast annual results.



	2016/17 Orginal Budget \$'000	2016/17 Current Budget \$'000	2016/17 YTD Budget \$'000	2016/17 Actual YTD \$'000
In	come Staten		V 000	7 000
Income From Continuing Operations		ioni		
Revenue:				
Rates and Annual Charges	184,035	184,540	166,863	166,84
User Charges and Fees	33,594	36,874	33,694	33,86
Interest and Investment Revenues	4,253	5,448	5,244	5,19
Other Revenues	10,205	9,887	8,320	9,37
Grants & Contributions provided for Operating Purposes	29,961	30,521	28,360	28,65
Grants & Contributions provided for Capital Purposes	32,947	12,049	9,137	10,50
Profit/Loss on Disposal of Assets	0	52	52	20
Total Income from Continuing Operations	294,994	279,371	251,670	254,64
Expenses From Continuing Operations				
Employee Costs	117,960	119,762	108,047	106,70
Borrowing Costs	4,131	4,082	3,690	3,71
Materials, Contracts & Other Expenses	89,066	84,850	75,214	71,74
Depreciation, Amortisation + Impairment	64,840	61,839	56,770	55,46
Internal Charges (labour)	(12,352)	(12,935)	(11,695)	(12,34
Internal Charges (not labour)	(1,566)	(1,566)	(1,431)	(1,18
Total Expenses From Continuing Operations	262,079	256,031	230,596	224,09
- Operating Results From Continuing Operations	32,916	23,340	21,074	30,54
	32,910	23,340	21,074	30,34
Net Operating Result for the Year	32,916	23,340	21,074	30,54
Net Operating Result for the Year before Grants & Contributions provided for Capital Purposes	(31)	11,292	11,937	20,04
Contributions provided for Capital Purposes	(31) 11.2%	11,292 8.4%	11, 937 8.4%	20,04 12.0
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] %	11.2% Inding State	nent	8.4%	12.0
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year	11.2%	8.4%		12.0
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back:	11.2% unding States 32,916	8.4% nent 23,340	21,074	12.0 30,54
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions	11.2% unding Stater 32,916	8.4% nent 23,340 76,002	21,074	30,54 67,94
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations	11.2% unding State 32,916 78,451 15,013	8.4% ment 23,340 76,002 15,050	21,074 C	30,54 67,94
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash	11.2% Inding State 32,916 78,451 15,013 (52,636)	8.4% ment 23,340 76,002 15,050 (36,906)	21,074 21,074 69,687 13,271 (32,432)	30,54 67,94 11,70 (33,63
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements	11.2% 11.2% 11.2% 11.2% 11.2% 12.916 15.013 (52,636) (11.943)	8.4% ment 23,340 76,002 15,050 (36,906) (12,082)	21,074 21,074 69,687 13,271 (32,432) (11,122)	30,54 67,94
Functional Provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Function Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions	11.2% anding State 32,916 78,451 15,013 (52,636) (11,943) 0	3.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0	21,074 21,074 69,687 13,271 (32,432) (11,122) 0	30,54 67,94 11,70 (33,63 (11,22)
Functional Provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Function Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions	11.2% 11.2% 11.2% 11.2% 11.2% 12.916 15.013 (52,636) (11.943)	8.4% ment 23,340 76,002 15,050 (36,906) (12,082)	21,074 21,074 69,687 13,271 (32,432) (11,122)	30,54 67,94 11,70 (33,63-
Funds Available from Operations Advances (made by) / repaid to Council	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801	3.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404	21,074 21,074 69,687 13,271 (32,432) (11,122) 0	30,54 67,94 11,70 (33,63 (11,22
Functional provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Funct Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801	3.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478	30,54 67,94 11,70 (33,63 (11,22
Functional provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Funct Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801	3.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478	30,54 67,94 11,77 (33,63 (11,22 65,33
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285)	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285)	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589)	30,54 67,94 11,70 (33,63 (11,22)
Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid CAPITAL BUDGET	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889	30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39
Functional Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Fundational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Fundational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285)	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285)	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589)	30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39
Functional Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Fundational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Fundational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 (7,285) 58,119 (88,372) 0	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6.589) 53,889 (71,572) 0	30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94
Put Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372)	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889	30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94
Functional Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Funded From Capital Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Funds Available From Operations Advances (made by) / repaid to Council Borrowings repaid Contributed Assets CAPITAL BUDGET Assets Acquired Contributed Assets Funds Available For Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Funded From :-	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 (7,285) 54,516 (101,627) 0 0	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372) 0 (9,654)	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654)	12.6 30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94 (69,35
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Irransfers to Restricted Cash Funded From: - Operational Funds	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372) 0 (9,654)	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654)	12.6 30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94
Put Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions - Funds Available from Operations - Advances (made by) / repaid to Council - Borrowings repaid - Operational Funds Available for Capital Budget - CAPITAL BUDGET - Assets Acquired - Contributed Assets - Funded From : Operational Funds - Sale of Assets	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516 (101,627) 0 54,516 1,743	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 3,297	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6.589) 53,889 (71,572) 0 (9.654) 53,889 3,157	12.6 30,54 67,94 11,70 (33,63 (11,22 65,3: (6,39 58,94 (69,35
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Purposes Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Transfers to Restricted Cash Funded From: - Operational Funds - Sale of Assets - Internally Restricted Cash	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 61,801 0 (7,285) 54,516 (101,627) 0 54,516 1,743 21,770	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 3,297 11,501	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654) 53,889 3,157 9,774	12.6 30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94 (69,35 (9,65
Functional Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Capital Funds Available for Capital Budget CAPITAL BUDGET Assets to Restricted Cash -payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Coperational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Funded From : Operational Funds Sale of Assets - Internally Restricted Cash - Borrowings	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 (7,285) 54,516 (101,627) 0 0 54,516 1,743 21,770 0	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 58,119 58,119 5,500	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654) 53,889 3,157 9,774 5,500	12.6 30,54 67,94 11,77 (33,63 (11,22 65,3: (6,39 58,94 (69,35 58,94 2,86 8,96 5,56
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Transfers to Restricted Cash - Under From: - Operational Funds - Sale of Assets - Internally Restricted Cash - Borrowings - Capital Grants	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 (7,285) 54,516 (101,627) 0 54,516 1,743 21,770 0 11,065	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 3,297 11,501 5,500 7,334	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654) 53,889 3,157 9,774 5,500 5,344	12.6 30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94 (69,35 (9,65 58,94 2,88 8,98 5,55 6,32
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Transfers to Restricted Cash Funded From: - Operational Funds - Sale of Assets - Internally Restricted Cash - Borrowings - Capital Grants - Developer Contributions (Section 94)	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 (7,285) 54,516 (101,627) 0 54,516 1,743 21,770 0 11,065 6,008	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 3,297 11,501 5,500 7,334 4,533	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654) 53,889 3,157 9,774 5,500 5,344 3,800	12.6 30,54 67,94 11,70 (33,63 (11,22 65,33 (6,39 58,94 (9,65 58,94 2,86 8,98 5,50 6,33
Contributions provided for Capital Purposes NET SURPLUS (DEFICIT) [Pre capital] % Fu Net Operating Result for the Year Add back: - Non-cash Operating Transactions - Restricted cash used for operations - Income transferred to Restricted Cash - Payment of Accrued Leave Entitlements - Payment of Carbon Contributions Funds Available from Operations Advances (made by) / repaid to Council Borrowings repaid Operational Funds Available for Capital Budget CAPITAL BUDGET Assets Acquired Contributed Assets Transfers to Restricted Cash Funded From: - Operational Funds - Sale of Assets - Internally Restricted Cash - Borrowings - Capital Grants	11.2% Inding State 32,916 78,451 15,013 (52,636) (11,943) 0 (7,285) 54,516 (101,627) 0 54,516 1,743 21,770 0 11,065	8.4% ment 23,340 76,002 15,050 (36,906) (12,082) 0 65,404 0 (7,285) 58,119 (88,372) 0 (9,654) 58,119 3,297 11,501 5,500 7,334	8.4% 21,074 69,687 13,271 (32,432) (11,122) 0 60,478 0 (6,589) 53,889 (71,572) 0 (9,654) 53,889 3,157 9,774 5,500 5,344	12.6 30,54 67,94 11,77 (33,63 (11,22 65,33 (6,39 58,94 (69,35 (9,65 58,94 2,88 8,98 5,55 6,32



Manager Project Delivery Division Commentary on May 2017 Capital Budget Report

As at 26 May 2017, year to date expenditure was \$69.4M of the approved capital budget of \$88.4M. This value is \$2.2M less than the forecast expenditure of \$71.6M for this period.

The delivery of the capital program is monitored monthly and actions are focused on closing the gap between forecast and actual expenditure.

The following table summarises the proposed changes to the total Capital Budget by transfer of budget between programs and reduction or introduction of various types of external or loan funding and the transfer of operational budget to capital. These changes result is a net change in the overall capital budget from \$88.4M to \$89.0M.

Program	Major Points of change to Capital Budget			
Traffic Facilities	Rephase R.M.S. and Sect 94 funding for multiple existing projects			
Roadworks	Rephase R.M.S. and Roads to Recovery funding for multiple existing projects			
West Dapto Infrastructure Expansion	Rephase West Dapto Section 94 and Section 94A (City Wide) funding and LIRS 3 Funding for existing projects.			
Footpaths	Rephase LIRS and Sect 94 funding for multiple existing projects			
Stormwater Management	Rephase stormwater levy funding for multiple existing projects			
Community Buildings	Reallocate budget from Capital Budget Contingency to Community Buildings Program. Rephase Strategic Projects funding for existing project.			
Carbon Abatement	Reallocate budget from Capital Budget Contingency to Carbon Abatement Program for existing project.			
Tourist Park - Upgrades and Renewal	Reallocate budget from Tourist Park - Upgrades and Renewal Program to Crematorium/Cemeteries - Upgrades and Renewal program and Leisure Centres & RVGC programs.			
Crematorium/Cemeteries – Upgrades and Renewal	Reallocate budget from Tourist Park - Upgrades and Renewal Program to Crematorium/Cemeteries – Upgrades and Renewal program.			
Leisure Centres & RVGC	Reallocate budget from Tourist Park - Upgrades and Renewal Program to Leisure Centres & RVGC programs.			
Play Facilities Renew/Upgrade	Reallocate budget from Play Facilities Renew/Upgrade to Sporting Facilities Program			
Recreation Facilities	Rephase O.E.H. and PKCIF funding for existing projects			
Sporting Facilities	Reallocate budget from Playgrounds Renew/Upgrade Program and Natural Area Management and Rehabilitation program to Sporting Facilities program.			
Rock/tidal Pools	Relocate budget from Treated Water Pools to Rock and Tidal Pools			
Treated Water Pools	Rephase Sect 94 funding for existing project. Relocate budget from Treated Water Pools to Rock and Tidal Pools			
Natural Area Management and Rehabilitation	Reallocate budget from Natural Area Management and Rehabilitation program to Sporting Facilities program.			
Whytes Gully New Cells	Rephase Waste reserve funding for existing projects			
Whytes Gully Renewal Works	Rephase Waste reserve funding for existing projects			
Portable Equipment (mowers etc)	Reallocate budget from Capital Project Contingency to Portable Equipment (mowers etc)			
Emergency Services Plant & Equipment	Reallocate budget from Emergency Services Plant & Equipment to Capital Project Contingency.			
Land Acquisitions	Reallocate budget from Land Acquisitions to Capital Project Contingency			
Capital Project Contingency	Multiple budget reallocations to and from various programs as detailed above.			



Item 18 - Attachment 2 - Capital Project Report - May 2017

	C		PROJECT		Т		
		as at the pe	erioù erideu zo	May 2017			
	\$10		\$1000			\$'00	
	CURRENT	BUDGET	WORKING B	UDGET		VARIAT	ION
ASSET CLASS PROGRAMME	EXPENDITURE	OTHER FUNDING	EXPENDITURE	OTHER FUNDING	YTD EXPENDITURE	EXPENDITURE	OTHER FUNDING
loads And Related Assets							
Traffic Facilities	1,194	(785)	1,107	(699)	820	(86)	
Public Transport Facilities Roadworks	242 16,743	(20) (2,990)	242 16,875	(20)	198 13,050	0 132	(
Bridges, Boardwalks and Jetties	2,145	(112)	2,145	(112)	1,813	(0)	,
TOTAL Roads And Related Assets	20,324	(3,907)	20,369	(3,952)	15,881	45	
√est Dapto							
West Dapto Infrastructure Expansion	3,393	(3,178)	3,834	(3,619)	3,250	440	
TOTAL West Dapto	3,393	(3,178)	3,834	(3,619)	3,250	440	(
ootpaths And Cycleways							
Footpaths	4,573	(1,674)	4,490	(1,591)	3,794	(83)	
Cycle/Shared Paths	5,912	(2,523)	5,912	(2,523)	5,064	0	
Commercial Centre Upgrades - Footpaths and Cyclewa	3,784	(795)	3,784	(795)	3,177	(0)	
TOTAL Footpaths And Cycleways	14,268	(4,991)	14,185	(4,908)	12,035	(83)	
arparks							
Carpark Construction/Formalising Carpark Reconstruction or Upgrading	170 2,032	0	170 2,032	0	171 1,586	(0)	
TOTAL Carparks	2,202	0	2,202	0	1,757	0	
tormwater And Floodplain Manageme	ent						
Floodplain Management	1,961	(905)	1,961	(905)	595	0	
Stormwater Management	2,345	(467)	2,296	(418)	1,346	(49)	
Stormwater Treatment Devices TOTAL Stormwater And Floodplain N	358 4,664	(130)	358 4,615	(130)	2,272	0	
•	4,004	(1,502)	4,015	(1,453)	2,212	(49)	
uildings							
Cultural Centres (IPAC, Gallery, Townhall) Administration Buildings	1,117 1,565	0	1,117 1,565	0	665 1,407	(0)	
Community Buildings	11,322	(1,798)	11,573	(1,801)	10,215	251	
Public Facilities (Shelters, Toilets etc.)	2,423	(170)	2,423	(170)	2,286	(0)	
Carbon Abatement	1,000	(1,000)	1,211	(1,000)	438	211	
TOTAL Buildings	17,427	(2,968)	17,889	(2,971)	15,011	462	
ommercial Operations							
Tourist Park - Upgrades and Renewal	1,100	0	1,081	0	602	(19)	
Crematorium/Cemetery - Upgrades and Renewal Leisure Centres & RVGC	195 155	0	212 157	0	107 155	17 2	
TOTAL Commercial Operations	1,450	0	1,450	0	865	0	
arks Gardens And Sportfields							
Play Facilities	1,340	(10)	1,314	(10)	1,079	(26)	
Recreation Facilities	1,826	(221)	1,846	(246)	1,691	20	
Sporting Facilities Lake Illawarra Foreshore	1,298	(580)	1,374	(580)	1,201 0	76 0	
TOTAL Parks Gardens And Sportfield	4,464	(811)	4,534	(836)	3,971	70	
eaches And Pools				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
Beach Facilities	425	^	427		419	2	
Beach Facilities Rock/Tidal Pools	1,255	0	1,262	0	1,160	7	
Treated Water Pools	998	(18)	979	(9)	735	(18)	
TOTAL Beaches And Pools	2,678	(18)	2,668	(9)	2,314	(10)	

Item 18 - Attachment 2 - Capital Project Report - May 2017



CAPITAL PROJECT REPORT \$1000 \$1000 \$'000 CURRENT BUDGET WORKING BUDGET VARIATION ASSET CLASS PROGRAMME OTHER FUNDING EXPENDITURE OTHER FUNDING EXPENDITURE OTHER FUNDING YTD EXPENDITURE EXPENDITURE Natural Areas Environmental Management Program Natural Area Management and Rehabilitation 0 0 165 0 210 0 0 80 (45) TOTAL Natural Areas 210 0 165 0 81 (45) Waste Facilities 263 13 Whytes Gully New Cells 7,039 7,302 (7,302) 6,272 Whytes Gully Renewal Works (382) 395 49 279 (13) 382 (395)Helensburgh Rehabilitation 49 (49) (49) 49 0 TOTAL Waste Facilities 7,470 (7,470) 7,746 (7,746) 6,599 276 (276) Fleet TOTAL Fleet 1,843 (940) 1,843 (940) 1,610 Plant And Equipment Portable Equipment (Mowers etc.) 406 (53) 442 (53) 119 Mobile Plant (trucks, backhoes etc.) Fixed Equipment 3,686 320 (1,436) 3,686 320 1,459 1 (1,436) TOTAL Plant And Equipment 4,412 (1,489) 4,448 (1,489) 1,579 36 Information Technology 0 583 Information Technology 1.335 (165) 1.335 (165) TOTAL Information Technology 1,335 (165) 1,335 (165) 0 Library Books Library Books 1,193 1,193 (66) 1,098 0 TOTAL Library Books 1.193 1.193 1.098 (66) (66) 0 Public Art 200 0 152 (0) Art Gallery Acquisitions 110 110 90 TOTAL Public Art 310 0 310 0 242 (0) Emergency Services Emergency Services Plant and Equipment 100 0 80 0 TOTAL Emergency Services 100 0 80 0 65 (20) Land Acquisitions 0 Land Acquisitions 168 84 0 76 (83) TOTAL Land Acquisitions (83) Non-Project Allocations Capital Project Contingency Capital Project Plan 400 62 TOTAL Non-Project Allocations 461 69 67 0 0 (392) Loans West Dapto Loan (2,900)0 (2,900)LIRS Loan (6,094) (6,094) TOTAL Loans 0 (8,994) 0 (8,994) 0 GRAND TOTAL (37,148) 88,372 (36,501) 89,019 69,356 647 (647)

WOLLONGONG C	ITY COUNCIL	
	Actual 2016/17 \$'000	Actual 2015/16 \$'000
BALANCE SH	HEET	
	as at 26/05/17	as at 30/06/16
CURRENT ASSETS		
Cash Assets	14,750	17,746
Investment Securities	118,656	126,193
Receivables	27,291	21,280
Inventories Other	6,022 4,290	6,028 3,207
Assets classified as held for sale	0	0
Total Current Assets	171,008	174,453
NON-CURRENT ASSETS		
TOTAL CONTROL PROCESS		
Non Current Cash Assets	29,585	10,085
Property, Plant and Equipment	2,276,924	2,265,362
Investment Properties Westpool Equity Contribution	4,775 1,310	4,775 1,310
Intangible Assets	542	1,042
Total Non-Current Assets	2,313,135	2,282,574
TOTAL ASSETS	2,484,144	2,457,027
CURRENT LIABILITIES		
Current Payables	29,029	33,258
Current Provisions payable < 12 months	15,760	16,998
Current Provisions payable > 12 months Current Interest Bearing Liabilities	37,858 7,160	37,858 6,690
_		
Total Current Liabilities	89,807	94,804
NON-CURRENT LIABILITIES		
Non Current Interest Bearing Liabilities	33,247	33,940
Non Current Provisions	45,767	44,031
Total Non-Current Liabilities	79,014	77,970
TOTAL LIABILITIES	168,820	172,774
NET ASSETS	2,315,323	2,284,253
EQUITY		
Accumulated Surplus Asset Revaluation Reserve	1,199,213 976,107	1,167,459 986,148
Restricted Assets	140,003	130,647
TOTAL EQUITY	2,315,323	2,284,253

Item 18 - Attachment 4 - Cash Flow Statement - May 2017



	TTD AUGUST	Aittie
	3016:11	201801
	8 1900	8 7806
CASH FLOWS FROM OPERATING ACTIVI	TIES	
Microsofte:		
Rates & Average Charges	110.686	174.80
Liner Chargest & Piece	75,460	23.314
Historick & Informat Processed.	5.416	5.633
Glorita A Contributions	30.000	56 053
Ottev	10.476	30,130
Payeranta	2000	500.00
Erroloyea Beretta & Ots-costs	(102,838)	(100.032
Malerala A Goottacts	ESA/4/00)	- Hari, (60)
Remowing Costs	(1.213)	D 543
One	154/4641	(h)
Not Cash provided (or used in) Operating Activities	78,410	98,504
Neuralini Sets of Information Property, Plant & Equatrisms Delarmed Calebrar Receipts Payaments Programmia Programmia Programmia Programmia Programmia Programmia Programmia of Innocentrous Rel Casali providing for useful high Innocentrous	(11,169)	(81.46) (80.546)
CASH FLOWS FROM FINANCING ACTIVIT	IES	
Passiuta.	er mine	
Proceeds from Borrowings & Astronous	5.500	
Payments: Region/ment of Biorowings & Asherican	100.00.00	200
Papayment of Berrowings & Automotion Papayment of Petaron Lease Listables	(0.047)	(01.300
Polytogram of F-statics Leaves Colonias		
Net Cash Flow provided (used in) Financing Addivities.	(1.147)	(6.360
Net promise (Decreate) in Cash & Cash Equivalent	0,966	115.600
pay (set à Cert Coursers et handrains : tigining il year	154 (124	muaso
Cosh & Cash Equivalents and Investments - year to date	182,990	154,024

as n/ 26 May 201	770 Amer 2016/17 1 345	2015/1 2015/1
Lincold Carrier on the Carrier	9 394	7.91
Total Cash & Cash Equivalents and tove-steams - year to date	162,990	154,004
Attributed to:		
Dictional Sunta titura Creter believi	60.423	75.271
Warner Restrictions (refer below)	20,660	88,307
Amenitation	22,560	20,079
	162,990	154,024
External Restrictions		
Developer Cardiffutions	16,450	15.37
898 Certificans	800	220
Specific Playerus Unarcompet Braids	A 6027	4.664
Special Rates Law Wolkespece Mail	246	180
Soucial Rates Lest Wolfsmoons Silv Centre	41	
Local Infragrantum Renness Scheme	20,600	16.190
Dresperded Litera	7.406	7.307
Disneylc Warte Management	10.580	0.00
Private Supplicities	4.647	3.RM
West Darto Henry Cepour Assistance Program	10,064	0.700
Storowest Management Service Charge	1.031	1.39
Vinez Court Horizo Corporate la sumo	100	10
Caton Price	1,630	4,57
Total Estermai Restrictions	80,423	75.276
Internal Restrictions		
Property Deuterorania	ARR	4.121
Properly Investment Forst	8.286	6.138
Strategic Property	30,468	75.86
Fishing Projects	5.200	5,589
Sports Priority Program	321	400
Car Purking Stategy	875	.000
MacCalin Park Development	376	166
Garry Westwich Fork	200	177
George Dispused Fronty	7.114	10,00
Тенератирин фонц Явчение	164	104
West Daylo Development Assessment Retex	1,236	30
Southern Phone Industri Amon	420	479
Later Havesto Estuary (Management Punc)	(70)	9
	1	
Total Immmal Restrictions	58.580	56,377



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ITEM 19 STATEMENT OF INVESTMENTS - MAY 2017

This report provides an overview of Council's investment portfolio performance for the month of May 2017.

Council's average weighted return for May 2017 was 2.56% which was above the benchmark return of 1.62%. The result was primarily due to solid returns received on the term deposits. The remainder of Council's portfolio continues to provide a high level of consistency in income and a high degree credit quality and liquidity.

RECOMMENDATION

Council receive the Statements of Investments for May 2017.

REPORT AUTHORISATIONS

Report of: Brian Jenkins, Manager Finance

Authorised by: Kerry Hunt, Director Corporate and Community Services - Creative, Engaged and

Innovative City (Acting)

ATTACHMENTS

1 Statements of Investments - May 2017

2 Investment Income Compared to Budget 2016-2017

BACKGROUND

Council is required to invest its surplus funds in accordance with the Ministerial Investment Order and Division of Local Government guidelines. The Order reflects a conservative approach and restricts the investment types available to Council. In compliance with the Order and Division of Local Government guidelines, Council adopted an Investment Policy on 19 October 2015. The Investment Policy provides a framework for the credit quality, institutional diversification and maturity constraints that Council's portfolio can be exposed to. Council's investment portfolio was controlled by Council's Finance Division during the period to ensure compliance with the Investment Policy. Council's Governance Committee's role of overseer provides for the review of the Council's Investment Policy and Management Investment Strategy.

Council's Responsible Accounting Officer is required to sign the complying Statements of Investments contained within the report, certifying that all investments were made in accordance with the Local Government Act 1993 and the Local Government Regulation 2005.

Council's investment holdings as at 26 May 2017 were \$162,978,925 (Statement of Investments attached) [27 May 2016 \$158,881,978].

Council's average weighted return for May 2017 was 2.56% which was above the benchmark return of 1.62%. The result was primarily due to solid returns received on the term. The remainder of Council's portfolio continues to provide a high level of consistency in income and a high degree credit quality and liquidity.

At 26 May 2017, year to date interest and investment revenue of \$4,677,053 was recognised compared to the year to date budget of \$4,792,935 (as revised in the March Quarterly Review).

Council's CBA Zero Coupon Bond experienced an increase in valuation for May 2017 of \$11,894. The valuation methodology used by Laminar (Council's investment consultants) discounts the bond using a margin for a straight four year CBA obligation but also considers the illiquidity premium, this being a restructured deal and there being limited bids on the security. As this bond gradually nears maturity, movements in interest rates and liquidity will have less of an impact on the securities valuation. While there will be short term fluctuations along the way, the investments valuation will gradually increase to its



\$4M maturity value. Council's seventeen floating rate notes had a net decrease in value of \$10,895 for May 2017.

Council holds two Mortgaged Backed Securities (MBS) that recorded a net decrease in value of \$15,775 for May 2017. These investments continue to pay higher than normal variable rates. While the maturity dates are outside Council's control, the investment advisors had previously indicated that capital is not at risk at that stage and recommended a hold strategy due to the illiquid nature of the investment.

The NSW TCorp Long-Term Growth Facility recorded an increase in value of \$16,672 in May 2017. The fluctuation is a reflection of the current share market volatility both domestically and internationally.

During May 2017, Standard & Poor- a global rating agency issued a lowering of the long-term issuer credit rating and outlook status on 23 Australian Financial Institutions; predominantly Regional Banks' and Residential mortgage-backed securities (RMBS) providers by one notch each. The credit ratings on the four major Australian banks--Australia and New Zealand Banking Group Ltd., Commonwealth Bank of Australia, National Australia Bank Ltd., and Westpac Banking Corp remained unchanged. Council's portfolio includes investments with some institutions impacted by these changes, however, Council's portfolio remains within policy and strategy limits. Council will continue to monitor the portfolio's risk rating exposures and enforce the Investment Policy and reassess Investment Strategy targets and limits as required.

At the May 2017 RBA meeting, the official cash rate remained unchanged at 1.50%. The RBA has advised that it would continue to assess the outlook and adjust policy as needed to foster sustainable growth in demand and inflation outcomes consistent with the inflation target over time. The current inflation rate is quite low and below target.

This report complies with Council's Investment Policy which was endorsed by Council on 19 October 2015. Council's Responsible Accounting Officer has signed the complying Statements of Investments contained within the report, certifying that all investments were made in accordance with the Local Government Act 1993 and the Local Government Regulation 2005.

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal 'We are a connected and engaged community'. It specifically delivers on the following:

Community Strategic Plan	Delivery Program 2012-17	Annual Plan 2016-17
Strategy	5 Year Action	Annual Deliverables
4.4.5 Finances are managed effectively to ensure long term financial sustainability	4.4.5.1 Effective and transparent financial management systems are in place	Provide accurate and timely financial reports monthly, quarterly and via the annual financial statement Continuous Budget Management is in place, controlled and reported Manage and further develop compliance program Monitor and review achievement of Financial Strategy

CONCLUSION

The investments for May 2017 have performed favourably compared to the year to date budget and the portfolio recorded an average weighted return above the annualised Bloomberg Bank Bill Index Benchmark.



Item 19 - Attachment 1 - Statements of Investments - May 2017

WOLLONGONG CITY COUNCIL									
	STATEMENT OF INVESTMENTS 26 May 2017								
On Call & Term Deposits			20 May 2017						
on can a remi beposits									
DIRECT INVESTMENTS									
DIRECTINVESTMENTS					Sundana.				
Investment Body	Rating	Purchase Price \$		Security	Purchase Date	Maturity Date	Interest / Coupon Rate		
NAB Professional Maximiser	A-1+	-	23,252,280	11am	26/05/2017	26/05/2017	1.90%		
NAB General Fund NAB	A-1+ A-1+	1,000,000	1,261,608 1,000,000	General A/c T/Deposit	26/05/2017 30/11/2016	26/05/2017 31/05/2017	2.75%		
ME	A-2	1,000,000	1,000,000	T/Deposit	10/03/2017	10/06/2017	2.55%		
ME	A-2	1,000,000	1,000,000	T/Deposit	23/12/2015	15/06/2017	3.15%		
SUN	A-1	1,500,000	1,500,000	T/Deposit	24/05/2016	23/06/2017	2.85%		
STG	A-1+	2,000,000	2,000,000	T/Deposit	27/05/2016	26/06/2017	2.70%		
SUN	A-1	2,000,000	2,000,000	T/Deposit	29/09/2016	26/06/2017	2.60%		
SUN	A-1	2,000,000	2,000,000	T/Deposit	29/09/2016	26/06/2017	2.60%		
ME	A-2	2,500,000	2,500,000	T/Deposit	22/08/2016	24/07/2017	2.70%		
BEN	A-2	1,000,000	1,000,000	T/Deposit	29/09/2016	26/07/2017	2.80%		
BEN	A-2	2,000,000	2,000,000	T/Deposit	29/09/2016	26/07/2017	2.90%		
BEN	A-2	2,000,000	2,000,000	T/Deposit	31/07/2015	31/07/2017	3.00%		
ANZ BWest	A-1+	2,500,000	2,500,000	T/Deposit	06/08/2016	07/08/2017	2.64%		
BOQ	A-1+	2,000,000	2,000,000	T/Deposit	10/03/2017	08/08/2017	2.60%		
CBA	A-2 A-1+	3,000,000 2,000,000	3,000,000 2,000,000	T/Deposit T/Deposit	28/08/2015 09/08/2016	28/08/2017 08/09/2017	2.80% 2.61%		
IMB	A-1+ A-2	2,000,000	2,000,000	T/Deposit	10/03/2017	08/09/2017	2.55%		
BEN	A-2	1,000,000	1,000,000	T/Deposit	11/09/2015	11/09/2017	2.95%		
ME	A-2	2,000,000	2,000,000	T/Deposit	29/09/2016	29/09/2017	2.65%		
CBA	A-1+	2,000,000	2,000,000	T/Deposit	29/09/2016	29/09/2017	2.59%		
SUN	A-1	2,000,000	2,000,000	T/Deposit	10/03/2017	06/10/2017	2.60%		
ME	A-2	1,000,000	1,000,000	T/Deposit	14/09/2016	13/10/2017	2.65%		
STG	A-1+	1,000,000	1,000,000	T/Deposit	19/09/2016	19/10/2017	2.58%		
WBC	A-1+	2,000,000	2,000,000	T/Deposit	19/10/2016	19/10/2017	2.56%		
IMB	A-2	3,000,000	3,000,000	T/Deposit	30/09/2016	30/10/2017	2.50%		
BOQ	A-2	2,000,000	2,000,000	T/Deposit	10/03/2017	10/11/2017	2.65%		
SUN	A-1	2,000,000	2,000,000	T/Deposit	24/05/2016	24/11/2017	2.85%		
CBA	A-1+	2,000,000	2,000,000	T/Deposit	27/05/2016	27/11/2017	2.71%		
CBA	A-1+	1,000,000	1,000,000	T/Deposit	10/03/2017	05/12/2017	2.68%		
BOQ BEN	A-2 A-2	2,000,000 3,000,000	2,000,000 3,000,000	T/Deposit T/Deposit	29/09/2016 08/12/2016	28/12/2017 08/01/2018	2.60% 2.70%		
ME	A-2 A-2	1,500,000	1,500,000	T/Deposit	08/12/2016	08/01/2018	2.70%		
CBA	A-1+	2,000,000	2,000,000	T/Deposit	10/03/2017	05/02/2018	2.72%		
IMB	A-2	3,000,000	3,000,000	T/Deposit	08/12/2016	08/03/2018	2.63%		
ME	A-2	1,000,000	1,000,000	T/Deposit	14/09/2016	14/03/2018	2.65%		
STG	A-1+	1,000,000	1,000,000	T/Deposit	16/02/2017	16/03/2018	2.62%		
NAB	A-1+	1,500,000	1,500,000	T/Deposit	28/02/2017	28/03/2018	2.63%		
IMB	A-2	2,000,000	2,000,000	T/Deposit	28/02/2017	29/03/2018	2.61%		
CBA	A-1+	2,000,000	2,000,000	T/Deposit	10/03/2017	10/04/2018	2.74%		
NAB	A-1+	2,000,000	2,000,000	T/Deposit	18/11/2016	18/05/2018	2.85%		
BOQ	A-2	3,000,000	3,000,000	T/Deposit	23/02/2017	23/05/2018	2.80%		
NAB	A-1+	1,030,000	1,030,000	T/Deposit	19/12/2016	19/06/2018	2.79%		
BOQ IMB	A-2	2,000,000	2,000,000	T/Deposit	09/09/2016	10/09/2018	2.65%		
ME ME	A-2 A-2	2,000,000 2,000,000	2,000,000 2,000,000	T/Deposit T/Deposit	12/09/2016 14/09/2016	12/09/2018 14/09/2018	2.65%		
SUN	A-2 A-1	2,000,000	2,000,000	T/Deposit	29/09/2016	28/09/2018	2.65%		
WBC	A-1 A-1+	3,000,000	3,000,000	T/Deposit	23/02/2017	23/11/2018	2.80%		
BOQ	A-2	1,500,000	1,500,000	T/Deposit	08/12/2016	07/12/2018	2.95%		
SUN	A-1	3,000,000	3,000,000	T/Deposit	08/12/2016	07/12/2018	2.76%		
WBC	A-1+	3,000,000	3,000,000	T/Deposit	31/01/2017	31/01/2019	2.90%		
BEN	A-2	1,000,000	1,000,000	T/Deposit	13/03/2017	13/03/2019	2.90%		
Total			119,543,888						

WOLLONGONG CITY COUNCIL STATEMENT OF INVESTMENTS 26 May 2017 continu

Bond and Floating Rate Note Securities

DIRECT INVESTMENTS							
Investment Body	Rating	Purchase Price \$	Fair Value of Holding \$	Security	Purchase Date	Maturity Date	Interest / Coupon Rate
Commonwealth Bank Australia zero coupon							
bond with a \$4M face value	AA-	2,000,000	3,904,694	BOND	21/01/2008	22/01/2018	
CBA	AA-	1,000,000	1,007,190	FRN	19/10/2015	19/10/2018	2.53%
CUA	BBB	3,000,000	3,035,700	FRN	01/04/2016	01/04/2019	3.40%
Westpac	AA-	3,000,000	3,028,920	FRN	11/03/2016	10/05/2019	2.74%
Greater Bank Ltd	BBB	2,000,000	2,027,920	FRN	07/06/2016	07/06/2019	3.38%
Bendigo Bank	A-	1,000,000	1,005,110	FRN	16/09/2015	17/09/2019	2.72%
Bendigo Bank	A-	2,000,000	2,005,380	FRN	21/11/2016	21/02/2020	2.84%
CUA	BBB	2,000,000	2,011,040	FRN	20/03/2017	20/03/2020	3.10%
ME Bank	BBB	2,000,000	2,007,480	FRN	06/04/2017	06/04/2020	3.04%
NAB	AA-	3,000,000	3,026,700	FRN	24/06/2015	03/06/2020	2.58%
Bendigo Bank	A-	2,000,000	2,003,740	FRN	18/08/2015	18/08/2020	2.84%
SUN Corp	A+	1,500,000	1,521,045	FRN	20/10/2015	20/10/2020	3.00%
NAB	AA-	1,000,000	1,011,840	FRN	05/11/2015	05/11/2020	2.82%
SUN	A+	2,000,000	2,036,980	FRN	12/04/2016	12/04/2021	3.14%
AMP	A	2,000,000	2,024,320	FRN	24/05/2016	24/05/2021	3.08%
Vestpac	AA-	3,000,000	3,060,300	FRN	03/06/2016	03/06/2021	2.96%
ANZ	AA-	2,000,000	2,025,380	FRN	16/08/2016	16/08/2021	2.86%
AMP	A	3,000,000	3,009,720	FRN	30/03/2017	30/03/2022	2.84%
MERALD A Mortgage Backed Security *	AAA	653,644	483,853	M/Bac	17/07/2006	21/08/2022	2.18%
MERALD B Mortgage Backed Security *	AA	2,000,000	1,250,540	M/Bac	17/07/2006	21/08/2056	2.49%
Total			41,487,852				

Managed Funds & Other

MANAGED FUNDS							
Investment Body	Rating	Purchase Price \$	Fair Value of Holding \$	Purchase Date	Monthly Return (Actual)	Annualised % p.a.	FYTD (Actual)
Tcorp Long Term Growth Facility Trust	N/A	1,131,841	1,947,182	13/06/2007	0.86%	11.26%	12.99%

Investment Body		Security			
Southern Phone Company	N/A 2				shares
	TOTAL INVESTMENTS			162,978,925	

^{*} The maturity date provided is the weighted-average life of the security. This is the average amount of time that will elapse from the date of security's issuance until each dollar is repaid based on an actuarial assessment. Assessments are carried out on a regular basis which can potentially extend the life of the investment. Current assessments anticipate an extension of life of the investment.

This is to certify that all of the above investments have been placed in accordance with the Act, the regulations and Council's Investment Policies.

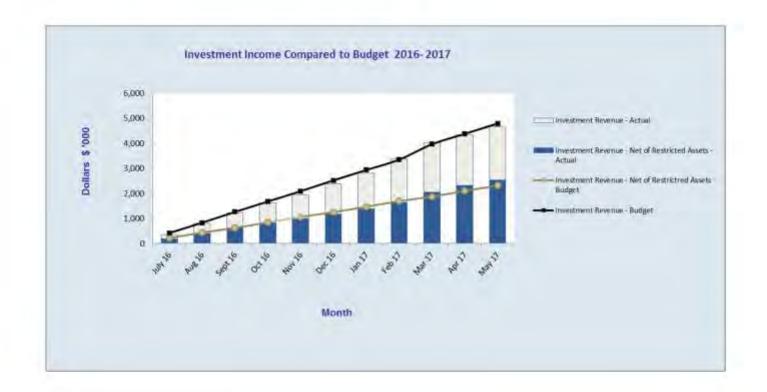
Brian Jenkins

RESPONSIBLE ACCOUNTING OFFICER

Item 19 - Attachment 2 - Investment Income Compared to Budget 2016-2017

343







File: IW-911.01.162 Doc: IC17/310

ITEM 20

CITY OF WOLLONGONG TRAFFIC COMMITTEE - MINUTES OF MEETING HELD 31 MAY 2017

A meeting of the City of Wollongong Traffic Committee was held on 31 May 2017.

Items 1 – 5 and 11 – 13 have been adopted by Council through delegated authority.

Items 6 – 10 of the meeting must be determined by Council and are recommended to Council for approval for the temporary regulation of traffic on public roads for works or events by independent parties.

RECOMMENDATION

In accordance with the powers delegated to Council, the Minutes and recommendations of the City of Wollongong Traffic Committee meeting held on 31 May 2017 in relation to the Regulation of Traffic be adopted.

REPORT AUTHORISATIONS

Report of: Mike Dowd, Manager Infrastructure Strategy and Planning

Authorised by: Greg Doyle, Director Infrastructure and Works - Connectivity Assets and Liveable City

(Acting)

ATTACHMENTS

- 1 Standard Conditions for Road Closures
- 2 Standard Conditions for Street Parties
- 3 Coastal Classic Event
- 4 Spring Into Corrimal
- 5 Road Closure Balmoral Street, Balgownie
- 6 Thunder Run
- 7 Staff Street Road Closure

BACKGROUND

REGULATION OF TRAFFIC

6 OTFORD - WARD 1

Coastal Classic Event 2 September 2017 Lady Wakehurst Drive, Station, Beaumont and Fanshawe Roads

Background:

The Coastal Classic event has been held for a number of years and involves participants starting at the Otford Public School in Station Road, Otford and proceeding north into the Royal National Park. The route crosses Lady Wakehurst Drive under a hold and release arrangement approved previously by NSW Roads and Maritime Services, with local roads closed between 6.00am and 10.30am.

Consultation:

Consultation regarding this event is a condition of the approval for the road closures and it is understood that the organisers have a standing agreement from Otford Public School for the use of their site to marshal the participants.

PROPOSAL SUPPORTED UNANIMOUSLY

The proposed road closure be approved subject to submitted traffic management plans (Attachment 3) and Council's Standard Conditions for Road Closures (Attachment 1)

7 CORRIMAL - WARD 1

Spring into Corrimal Event - 10 September 2017 Princes Highway, Underwood, Railway, Collins, Wilga and Short Streets

Background:

The Spring into Corrimal event involves the closure of the Princes Highway through the Corrimal CBD between Short Street, Tarrawanna Road and Collins Street. The closure of the highway and the adjoining side streets, including Wilga Street will take effect from 6.00am through to 5.00pm on the day. The Traffic Management Plan will include the relocation of bus and taxi zones to Underwood Street, which are to have traffic controllers in position to ensure they remain open for public transport services. The road closures involve a number of traffic signals and accordingly require formal approval from NSW Roads and Maritime Services.

Consultation:

Consultation regarding this event and associated road closures is a condition of approval.

PROPOSAL SUPPORTED UNANIMOUSLY:

The proposed road closures be approved subject to:

- Temporary bus stops be installed on opposites sides of Underwood Street, immediately north of Francis Street with a traffic controller in attendance. The temporary bus zones are to be established prior to the road closures taking effect (preferably the evening before)
- Submitted traffic management plans (Attachment 4)
- Council's Standard Conditions for Road Closures (Attachment 1)

8 BALGOWNIE - WARD 1

Balmoral Street – Syro Malabar Church Procession

Background:

The Syro Malabar Church located in Balmoral Street has requested a street party style road closure to permit a short parade on 16 July 2017 (Attachment 5). Balmoral Street will be closed between Kembla Street and the Parkway from 1.00pm to 2.15pm on the day. The church has provided a signed petition from residents in the area indicating that they support this event.

Consultation:

Consultation has been carried out prior to the application being made.

PROPOSAL SUPPORTED UNANIMOUSLY:

The proposed road closure be approved subject to Council's Standard Conditions for Street Parties (Attachment 2)

9 WOLLONGONG - WARD 2

Thunder Run for Harley Davidson – Sunday 29 October 2017 - Cliff Road, Squires Way, George Hanley Drive, Clive Bissell Drive, Mt Keira Road, Harry Graham Drive and Cordeaux Road

Background:

After a successful Harley Days event in 2016 it is proposed the event be held in a similar way in 2017 on the weekend of 28- 29 October. The event only requires the regulation of traffic on public roads for the Thunder Run on Sunday 29 October. The Thunder Run involves participating



motorcycle riders assembling at the Innovation Campus off Squires Way and travelling northwards to Towradgi Road, Memorial Drive, Mt Ousley Road, Clive Bissell Drive, Mt Keira Road, Harry Graham Drive, Cordeaux Road, Princes Highway, Five Islands Road, Springhill Road, Corrimal Street and Kembla Street to Stuart Park.

The Thunder Run begins at 9.00am and is expected to be completed by 11.00am at Stuart Park. The organisers have arranged for marshals and traffic controllers at the points indicated on the TMP, and there are contingency plans in place for weather or road conditions which may affect the Thunder Run. NSW RMS and the NSW Police have been involved in assisting the organisers to prepare this application. Separate approvals are required from both Police and NSW Roads and Maritime Services.

Consultation:

Consultation is a condition of approval for the road closures and regulation of traffic for this event.

PROPOSAL SUPPORTED UNANIMOUSLY:

The proposed road closures and regulation of traffic be approved subject to:

- Additional Marshalls to be located in Towradgi Road east of the railway bridge to warn riders
 of the limited sight distance and the traffic signals ahead.
- The submitted traffic management Plans (Attachment 6)
- Council's Standard Conditions for Road Closures (Attachment 1)

10 WOLLONGONG WARD 2

Staff Street – Road closure for dismantling of tower crane – Thursday 29 and Friday 30 June 2017 with alternative dates in case of poor weather listed as 5, 6 and 7 July 2017

Background:

The builder of a site in Staff Street, Wollongong adjacent to the intersection with Allan Street has requested a road closure for the dismantling of the tower crane. The closures will take effect from 6am to 5pm each day however residents will be permitted normal access from Crown Street.

The builder has requested three alternate dates, Wednesday to Friday 5th, 6th and 7th July 2017 in case of poor weather conditions. A similar closure was in place for the assembly of the crane and the closure was effected without incident.

Consultation:

Consultation regarding this Agenda item is a condition of approval.

PROPOSAL SUPPORTED UNANIMOUSLY:

The proposed road closure be approved subject to submitted traffic management plans (Attachment 7) and Council's Standard Conditions for Road Closures (Attachment 1)

PLANNING AND POLICY IMPACT

This report contributes to the delivery of Wollongong 2022 goal under the objective Community Goal 6 – We have sustainable, affordable and accessible transport.

It specifically delivers on core business activities as detailed in the Transport Services Plan 2016-17.

Attachment 1 - WCC Standard Conditions

Standard Conditions for Road Closures

For Special Events and Work Related activities Within Council Road Reserves.

Following approval by Wollongong City Council, road closures are subject to the additional Council conditions:

- The Applicant must complete the Council form 'Application to Open and Occupy or Underbore a Roadway or Footpath' (Refer to Checklist below – relates to Section 138 of the Roads Act.)
- NSW Police Approval: The Applicant must obtain written approval from NSW Police, where required under the Roads Act.
- If the Road Closure is within 100m of any traffic control signals or on a 'State Classified Road' the Applicant must obtain a Road Occupancy Licence (ROL) from NSW Roads & Maritime Services (RMS).
- 4. The Applicant must advise all affected residents and business owners within the closure area of the date/s and times for the closure, at least 7 days prior to the intended date of works.
- 5. **The Applicant must advise Emergency Services:** Ambulance, Fire Brigade and Police, Taxi and Bus Companies of the closure dates and times in writing, 7 days prior to the intended date of works. The Applicant must endeavour to minimise the impact on bus services during the closure.
- Traffic Management Plan: The closure must be set up in accordance with the approved Traffic Management Plan (TMP) prepared by an appropriately qualified traffic controller; a copy of whose qualifications must be included with the submitted TMP.
- Traffic Management Plan Setup: The Traffic Management Plan must be set up by appropriately qualified traffic control persons or the NSW Police.
- 8. Access to properties affected by the road closure must be maintained where possible. Where direct access cannot be achieved, an alternative arrangement must be agreed to by both the applicant and the affected person/s.
- Public Notice Advertisement: The Applicant must advertise the road closure in the Public Notices section of the local paper, detailing closure date/s and times at least 7 days prior to the closure.
- 10. Public Liability Policy: The Applicant must provide Council with a copy of their current insurance policy to a value of no less than \$20 million dollars to cover Wollongong City Council from any claims arising from the closure.

Checklist:

☑ Completed Council Form:

'Application to Open and Occupy or Underbore a Roadway or Footpath'.

Required information as shown below MUST be attached:

- ☑ A copy of the letter from the Traffic Committee authorising the closure
- ☑ The Traffic Management Plan (TMP)
- ☑ The Road Occupancy Licence (ROL) if required
- ☑ Written approval from NSW Police
- ☑ Public Liability Insurance

Applications may be lodged in the Customer Service Centre located on the Ground Floor of Council's Administration Building, 41 Burelli Street Wollongong between 8.30am and 5pm Monday to Friday.

Z16/135267

Attachment 2 – Standard Conditions for Street Parties 1 of 2

STANDARD CONDITIONS FOR ROAD CLOSURES FOR STREET PARTIES

- Each road affected by the closure approval shall be restored to full and uninterrupted traffic flow prior to the 1 end of the closure.
- The road shall be cleared sufficiently to allow an emergency vehicle access to a property within the closure area. For this reason, no barbeques, heavy tables or other heavy equipment is to be set up on the road pavement.
- 3 You are required to advertise the road closure in the local newspaper

Temporary Road Closure - Larkins Lane, Yallah

Date: 18 December 2015 2 pm - 7 pm Time: **Event: Street Party**

- 4 Council will notify emergency services and the Police Service.
- 5 NSW Police Service directions are to be strictly adhered to.
- 6 Council will endeavour to make available to you the following equipment for the closure

Regular Street Equipment Requirements		Cul - De - Sac Street Equipment Requirements	
6	Barrier legs	3	Barrier legs
12	Road Barriers	6	Road Barriers
2	Road Closed Signs	1	Road Closed Signs
4	Flashing Lights	2	Flashing Lights

It should be noted that Council does not supply 9 volt batteries for flashing lights, however batteries can be made available for approximately \$3.40 each.

The flashing lights must be fixed to the barriers and operating prior to sunset.

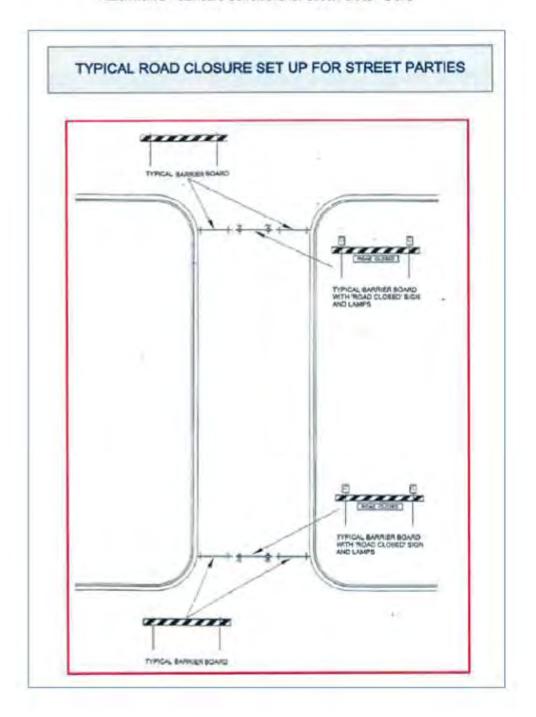
It is your responsibility to collect this equipment from Council's Works Depot Store, Montague Street, North Wollongong, prior to 2.00 pm on the last working day prior to your proposed road closure, and return same on the next working day following the closure. Please ensure you sign a receipt when collecting and returning this equipment.

Equipment, which is returned damaged beyond use or not returned at all, will be replaced at your cost.

A sufficient number of people (at least 2), together with a vehicle suitable for the purpose of transporting the relevant equipment, are to be provided by the organisers for the loading and unloading of this equipment at the Depot.

- You are requested to email Council's Events and Functions Coordinator events@wollongong.nsw.gov.au two weeks prior to pick-up to ensure availability of the equipment.
- 8 If Council's Store does not have sufficient equipment to lend, you are to obtain equipment from another source (e.g. hire firm), at your expense.

Attachment 2 - Standard Conditions for Street Parties - 2 of 2





Coastal Classic Royal National Park Otford to Bundeena 2nd September 2017

Traffic Control Plan

Prepared By:

Gary Farebrother
Design and Inspect Traffic Control Plans
Card No: 0032576581
Exp: 18/July/2019



Event Overview Map Operational Times: 2nd September 2017 – 7.30am to 3pm



<u>Traffic Control Overview Map – Start to Cliff Track</u> <u>Operational Times:</u> 2nd September 2017 – 7.30am to 9.30am



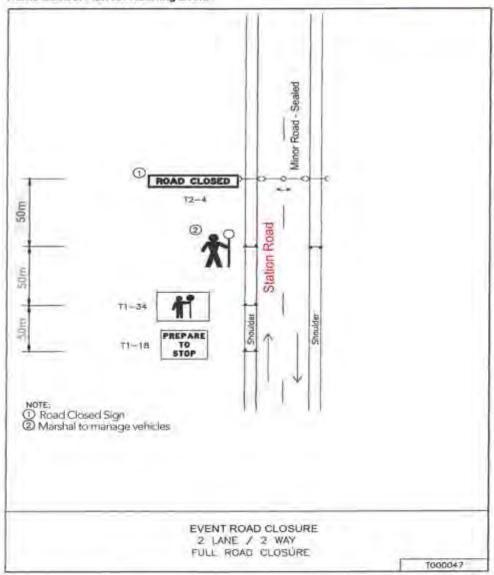
Page 2 of 8



TCP - A



Traffic Control Plan for Running Event



Design and Inspect Traffic Control Plans Gary Farebrother Card No: 0032576581 Exp: 18/July/2019

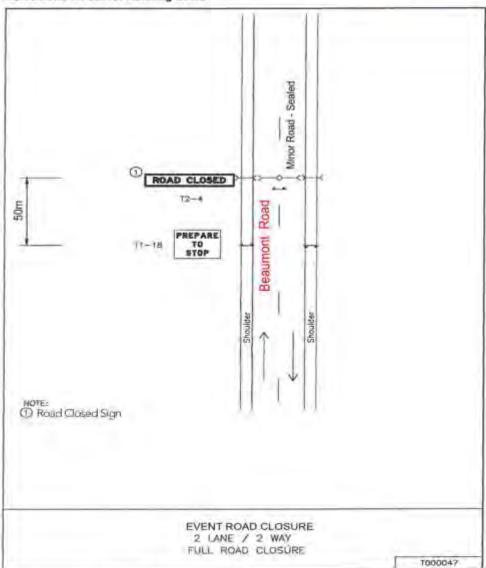
Page 3 of 8



TCP - B



Traffic Control Plan for Running Event



Design and Inspect Traffic Control Plans Gary Farebrother Card No: 0032576581 Exp: 18/July/2019

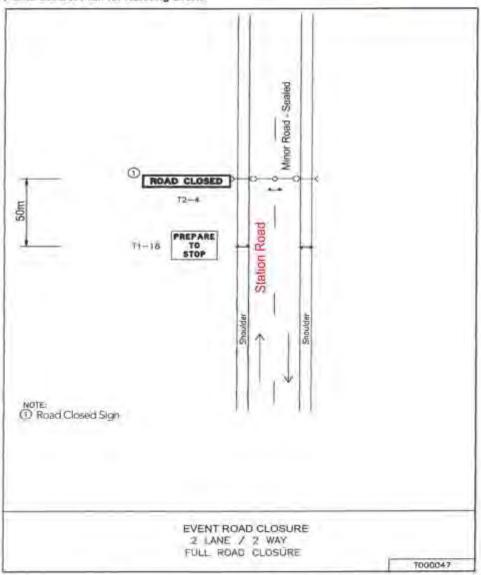
Page 4 of 8



TCP - C



Traffic Control Plan for Running Event



Design and Inspect Traffic Control Plans Gary Farebrother Card No: 0032576581 Exp: 18/July/2019

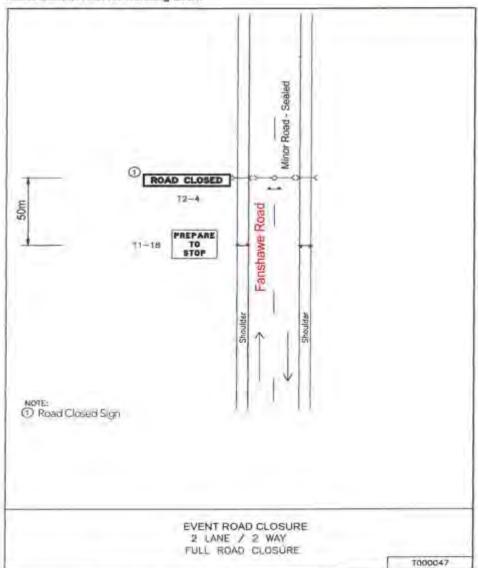
Page 5 of 8



TCP - D



Traffic Control Plan for Running Event



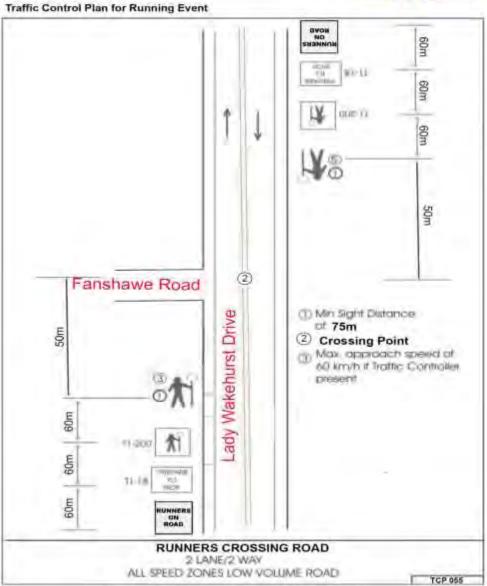
Design and Inspect Traffic Control Plans Gary Farebrother Card No: 0032576581 Exp: 18/July/2019

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TCP - E





Design and Inspect Traffic Control Pans Gary Farebrother Card No: 0032576581 Exp: 18/July/2019

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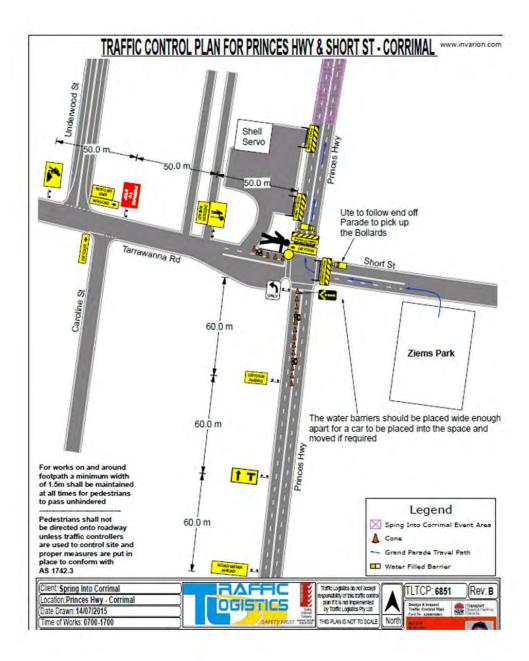
TCP E



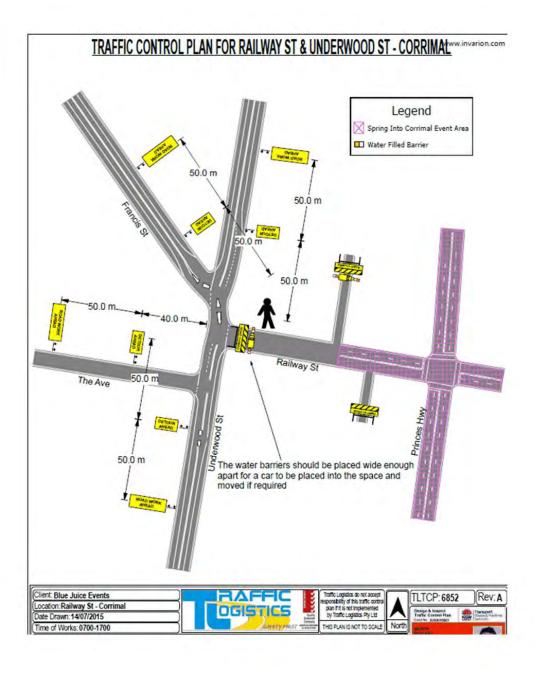
Additional Sign "Runners On Road" - 900x900



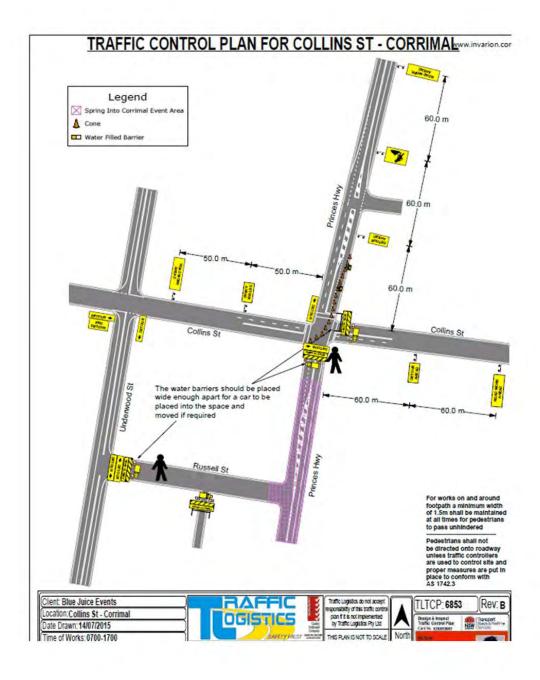






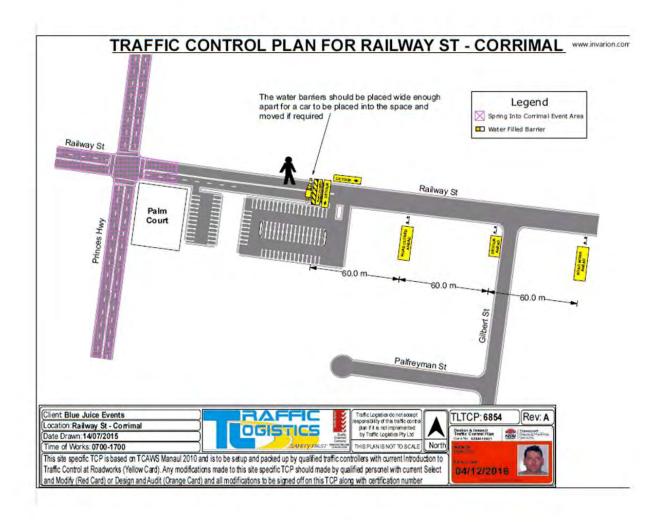




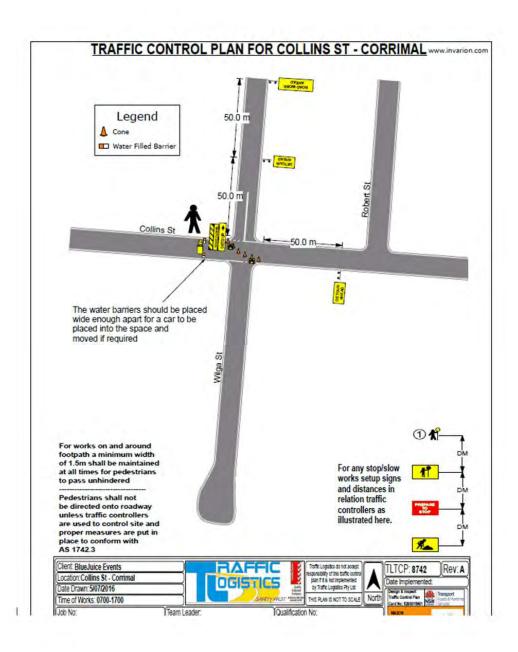


Item 20 - Attachment 4 - Spring Into Corrimal

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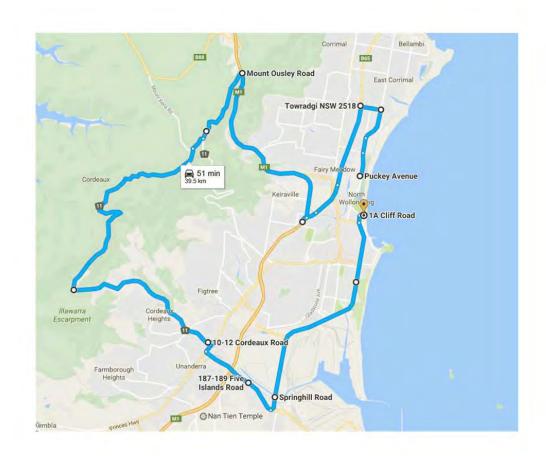


Attachment 5 – Partial Road Closure - Balmoral Street, Balgownie





Attachment 6 – Thunder Run Course Map – Page 1 of 16





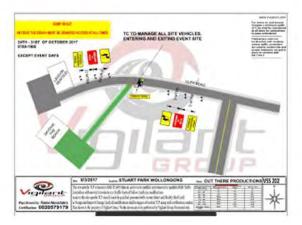
Attachment 6 – Thunder Run Pedestrian Movement Plan Page 2 of 16





Attachment 6 – Thunder Run Page 3 of 16



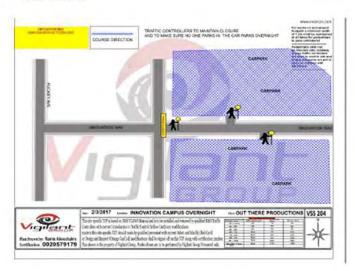


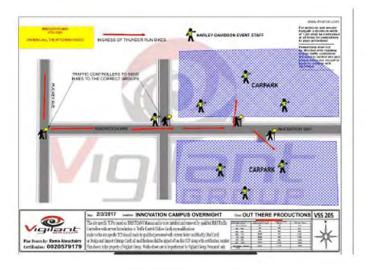




Attachment 6 – Thunder Run Page 4 of 16

SPILINGER, IL

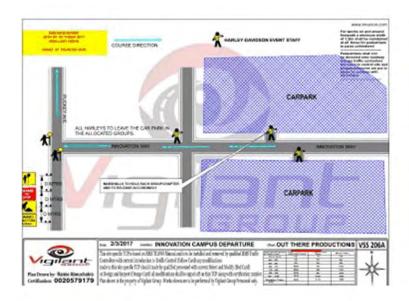


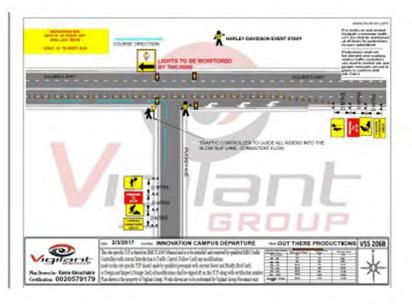




Attachment 6 – Thunder Run Page 5 of 16

Trace personal

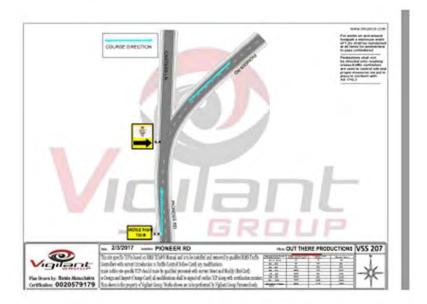


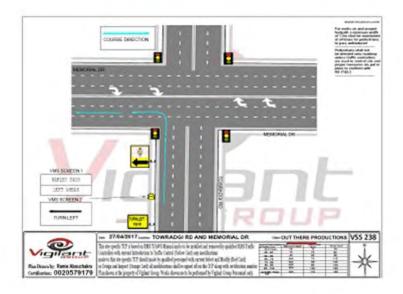




Attachment 6 – Thunder Run Page 6 of 16

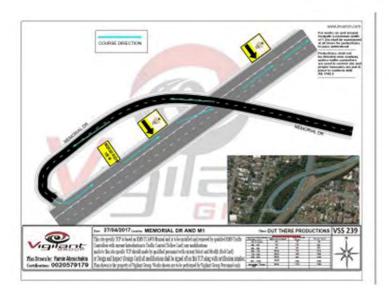
TABLE TERMINER

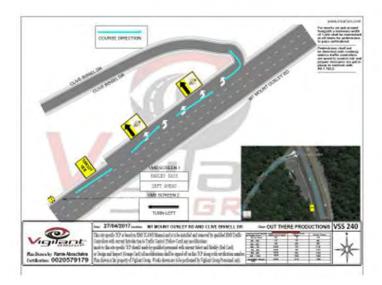






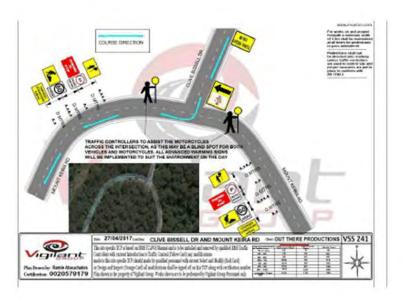
Attachment 6 – Thunder Run Page 7 of 16







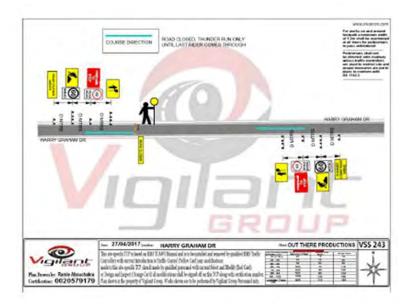
Attachment 6 – Thunder Run Page 8 of 16







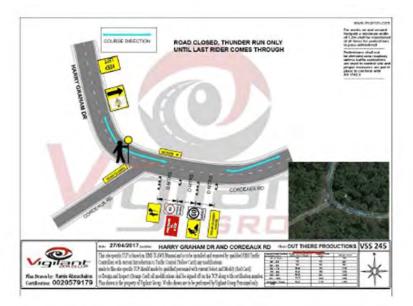
Attachment 6 – Thunder Run Page 9 of 16

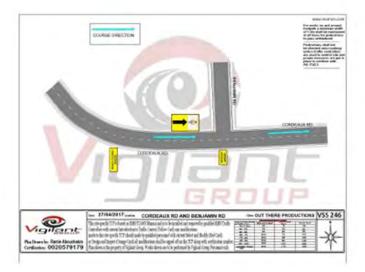






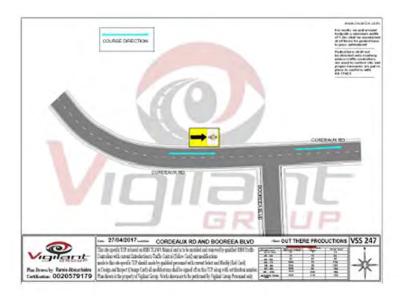
Attachment 6 – Thunder Run Page 10 of 16

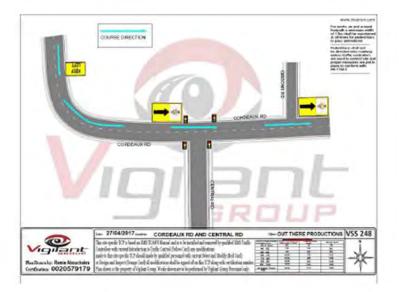






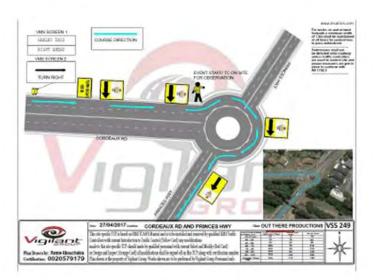
Attachment 6 – Thunder Run Page 11 of 16

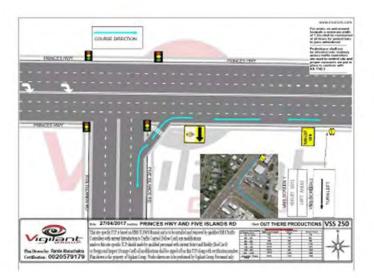






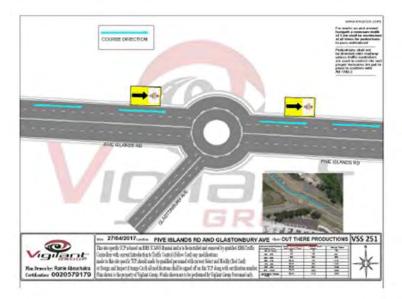
Attachment 6 – Thunder Run Page 12 of 16







Attachment 6 – Thunder Run Page 13 of 16

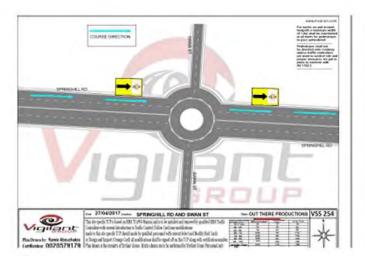






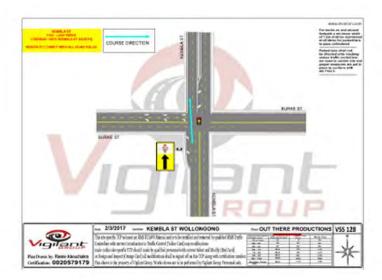
Attachment 6 – Thunder Run Page 14 of 16

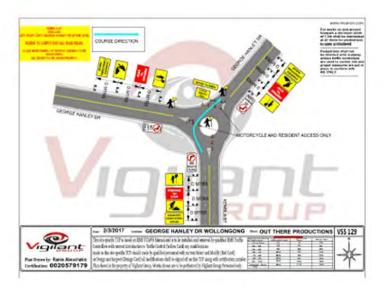






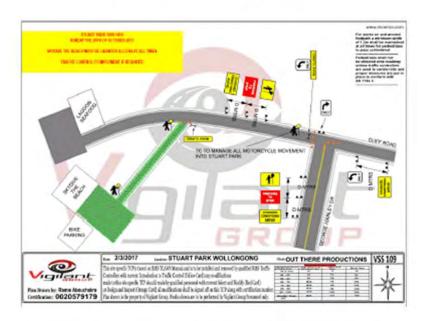
Attachment 6 – Thunder Run Page 15 of 16







Attachment 6 – Thunder Run Page 16 of 16



Item 20 - Attachment 7 - Staff Street Road Closure



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