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**Executive Summary**

The Corrimal Town Centre Plan 2015-2025 provides strategic guidance on the future of Corrimal Town Centre.

The Vision of this Plan seeks to create a future Corrimal Town Centre that has:

- A Distinct Identity
- A Thriving Community Heart (Memorial Park)
- Strong Connections
- Smart Growth
- Pride in Quality Spaces

Stakeholders (including Council, State agencies, residents and landowners, businesses, schools and community groups) working together will result in the most effective and efficient way to achieve this Vision for Corrimal.

The Plan seeks to guide change through actions related to infrastructure improvements, stakeholder partnerships and planning control amendments.

A focus of the Plan is encouraging temporary public space projects to enhance Corrimal’s appearance and increase community use and appreciation of public parks and streets. The actions described within the Plan are further detailed in the accompanying Implementation Plan.

**Acknowledgements**

Wollongong City Council would like to show its respect and acknowledge the Traditional Owners of the Land to which this Plan applies, Elders past and present, and extend that respect to other Aboriginal and Torres Strait Islander people.

This Plan was developed in partnership with planning and urban design consultants Architectus.

The Corrimal Revitalisation Action Group (CRAG), made up of representatives of the Corrimal Chamber of Commerce, Neighbourhood Forum 4, Korrimul Bushcare and interested community members, have made a large contribution to this Plan. Wollongong City Council would like to acknowledge the time and effort and the ongoing contribution of the group and their partners to the revitalisation of Corrimal.

Wollongong City Council would like to thank members of the community who contributed to this plan by providing feedback at engagement activities throughout 2014 and 2015.
Introduction

What has been happening in Corrimal?
Background and Role of the Corrimal Town Centre Plan

In 2009, Council prepared the Corrimal Revitalisation Strategy with planning consultants Urbis. The primary role of the Strategy was to review Town Centre planning controls.

Council considered the Strategy in December 2009, and resolved to:
- retain the existing Town Centre boundary;
- not progress with a road link through Memorial Park linking Wilga and Railway Streets;
- change a range of height limit and density controls in the draft Wollongong Local Environmental Plan 2009; and
- use the Principles for Future Development described within the Strategy to prepare amendments to the Wollongong Development Control Plan 2009.

This report builds on the 2009 strategy and consultation themes, as well as the work undertaken by the Corrimal Revitalisation Action Group, and what we learnt during community engagement activities.

The role of this Plan is to provide direction and inform priorities in the Town Centre, specifically relating to planning control changes, infrastructure design and delivery, stakeholder partnerships and community projects.

This Plan provides a strategic direction for the Corrimal Town Centre. It is accompanied by an Implementation Plan which will deliver on actions prioritised in this Plan.

Vision for Corrimal Town Centre

- A Distinct Identity
- A Thriving Community Heart
- Strong Connections
- Smart Growth
- Pride in Quality Spaces

2008
Corrimal Town Centre Revitalisation Strategy

2009
Wollongong LEP 2009 adopted - led to changes to planning controls in town centre

2010
Flood mitigation works in catchment including culvert improvements and vegetation removal

2011
Over $2.3m spent on Corrimal roads and footpaths in the past 3 years

2012
Corrimal Community Centre and Library refurbished

2013
New all abilities playground opened. Council contributed $200k to the project

2014
Review of Towradgi Creek Catchment Flood Study

2015
Mural painted during Creative Corrimal Arts Festival

Mural underway: Photo by G. Payne
Corrimal is the major retail centre of the northern suburbs, framed by the Illawarra Escarpment to the west and the Pacific Ocean to the east. The town centre sits approximately 2 kilometres west of the ocean, separated by Memorial Drive and the Illawarra Rail line. The town centre is approximately 6.5 kilometres north of Wollongong City Centre and is approximately 80 kilometres south of Sydney.

The town centre sits across the Princes Highway with a strong grid network of east-west streets providing significant view corridors to the Escarpment.

The town centre was established amongst a network of east-west creek lines and an open space network, and is supported by major sporting fields at Memorial Park and Ziens Park.
Corrimal Town Centre straddles each side of the Princes Highway, and is generally defined by Collins Street to the north, Tarrawanna Road to the south, Underwood Street to the west and Memorial Park to the east.

The Town Centre land is zoned B2 Business Zone - Local Centre by Wollongong Local Environmental Plan 2009.

The Centre is made up of a range of small retail shops, alongside two large format retail developments - Stockland and Corrimal Park Mall. Community facilities, including a community centre, library and pool are located to the south along Short Street (the eastern extension of Tarrawanna Road).

Memorial Park is centrally located, offering all abilities play and sport facilities for soccer and tennis.

"Cultures and climates differ all around the world, but people are the same - they will gather in public space if you give them a good place to do it."

Jan Gehl, Architect and Urban Designer
Community Consultation and Participation

This report is informed by a range of community input, including consultation from the 2009 Revitalisation Strategy, a community-led survey (early 2015); and community input into the Draft Corrimal Town Centre Plan (2015). Results from all of these consultation activities are summarised in this section, and importantly, inform the strategies within this Plan.

2009 Community Consultation Highlights
Community consultation undertaken as part of the 2009 Strategy identified a number of key themes, including:
- Maintain views to the escarpment from Memorial Park and the Town Centre
- Avoid increasing height limits above 4 storeys (6-8 was previously proposed)
- Enhance and activate public open spaces
- Avoid new road links through Memorial Park
- Provide cycleways and pedestrian walkway linkages
- Enhance and upgrade community facilities and parks
- Encourage more cafés, outdoor dining and outdoor activities within the Town Centre and Memorial Park
- Increase residential densities within and around the Corrimal Town Centre to assist in generating demand for the provision and retention of services
- Ensure enhanced public safety and increase community facilities

Community Consultation late 2014 / early 2015
The Corrimal Revitalisation Action Group conducted a survey of more than 200 residents and visitors to the Corrimal Town Centre and these results have informed the draft Plan. 44% of survey respondents stated that improvements to Corrimal’s appearance would make it a more friendly and enjoyable place.
The draft Corrimal Town Centre Plan 2015 was placed on public exhibition between 13 July and 28 August 2015. A wide variety of promotion and engagement methods were used to seek the community and stakeholder’s views on the draft Plan, seeking input from students, business owners, residents and visitors.

- >350 conversations about the draft Plan (with community members, business and land owners and school students);
- Approximately 500 promotional flyers distributed in hardcopy and 5621 letters were sent to residents and landowners in Corrimal and surrounding suburbs;
- 371 written responses to the draft Plan (including comments on survey responses, discussion forum posts and feedback forms, posted letters and emails and comments collected at the information kiosk);
- 1032 people visited the project webpage;
- 59 participants posted on the online discussion forum, producing 143 forum posts
- 107 comments were received in the ‘Wishing Well’ at the information kiosk in Memorial Park
- >100 students offered over 350 comments and ideas for Corrimal Town Centre

What students told us

| Empty shops should be filled with new shops / more restaurants |
| Winter festival and markets / ice skating rink |
| Nature walk – trees, Aussie plants, bush tucker |
| Orchard (more jobs) |
| Wheel chair access |
| Indigenous arts to pay respect to Aboriginal Elders |
Quotes from the community

What we heard
The majority of responses were supportive of the Vision and Objectives of the draft Plan and excited by the prospect of revitalisation and investment in Corrimal’s public spaces and streets. Significantly, there were no submissions that directly opposed the draft Plan, although some did offer suggestions for improvement or highlighted gaps.

The most common themes identified within the submissions were:
1. A desire for more shops and services;
2. Support for (and many ideas for) activating and beautifying public spaces through ‘quick wins’ - smaller infrastructure projects or community-led projects;
3. Planting of street trees, increased public space landscaping/urban greening;
4. Making the town centre more pedestrian and cycle friendly; and
5. Encouraging more events, artistic and musical displays or performances.

I’d love to see Memorial Park play host to things like Parkour classes and tai chi, yoga, dance, meditation or similar group classes – building community links and then supporting local business as people go for coffee/breakfast afterwards.

Needs makeover & cleaned up - Clean whole place up. More cafe’s etc - TOO TOO Dull.

Shop fronts more attractive, street furniture, better parking, empty lots or council green areas to have a sustainable vegie garden for the people to become a part of. Removal of graffiti.

More social spaces, where people can just come and meet. Improve the disability access.

This is amazing! And for the record I liked all of these ideas and disliked just picking one [in each category].

Definitely outdoor picnic areas, ping pong in the park and outdoor chess.

There’s plenty of options already in Corrimal (where I live) to spend money, which is why I’ve favoured free, creative things that will, hopefully, bring people together and encourage a true community feel.

TOP 3 PILOT PROJECTS:
as chosen by online survey respondents
July-August 2015

1st Markets

2nd Temporary Kiosks

3rd Planter boxes and solar gadget charger
Analysis

What is Corrimal like now?
This section explores Corrimal’s strengths and opportunities, according to the following key themes:
1. Corrimal’s history and culture
2. The importance of Memorial Park as a central green community space
3. The visual connection from Memorial Park to Brokers Nose
4. Walkability and transport opportunities
5. The quality of buildings at street level
6. The impact of flooding on development capacity
7. Opportunities for growth
8. Key sites
A place rich in history

but this history is not visible in the Centre’s streets and public places
People are drawn to a town centre for local services and shopping, but also for different experiences, to spend time, play sport, meet friends, and just generally enjoy themselves. Culture, heritage, retail offerings, social interactions, natural environment and visual character all contribute to the uniqueness and appeal of a place.

Corrimal is a major town centre with strong community connections, rich Aboriginal and European history, nestled under a beautiful escarpment backdrop. This uniqueness needs to be visible and celebrated in the Centre’s streets and public spaces.

Events such as the hugely successful ‘Spring into Corrimal’ provide ways for the community to connect with each other, however more could be done to express Corrimal’s uniqueness in more everyday ways around the Centre, to improve its pull as a destination.

Aboriginal heritage

Aboriginal people’s connection with the Illawarra has a history that began tens of thousands of years before European colonisation. Traditional stories tell of Aboriginal people’s relationship with the landscape.

One story, on Wollongong City Council’s website, speaks of a point on the range known as Mount Corrimal (now Brokers Nose) after the Aboriginal warrior “Kurimul” or “Kurumul” (kori-mul).

“In the Dreaming, “Kurumul” was a warrior who took another man’s wife. When pursued by the husband, Kurumul raced up the mountain and climbed a tall tree. The husband gathered wood and set fire to the tree, and Kurumul was carried up in flames into the sky above the mountain.”

Dr. George Cox acquired 50 acres of land in Corrimal in 1840 from land grantee James Martin. Dr. Cox’s property was named Summer Hill and he resided there until his death in 1880.

“Dr. Cox was medically trained but did not practice his profession, though he was known to be ‘most considerate and kind’ to locals who fell ill. He was also a great collector and Fred Ziems recalls the doctor’s study being ‘more like a museum than a surgery’! His property was also known locally as the Coxton Estate and Cox’s Hill.”

Corrimal Colliery was opened in 1883. A private colliery line was constructed along Tarrawanna Road, connecting with the Corrimal Coke Works site. These days, an original steam train, affectionately known as the “Green Frog”, sits in Memorial Park as a reminder of the area’s coal mining history, however there is little information about the importance of the train on display.

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The Streets Ice Cream Company came from humble beginnings. Edwin (Ted) Street started making ice cream in a small churn, just after the Depression, to supply his milk bar. It tasted so good that other shops wanted to buy it and before long, Mr. Street was supplying ice cream to dozens of shops.

He built an ice works and factory near the corner of the Princes Highway and Tarrawanna Road. Many locals still remember the huge neon sign, featuring a polar bear licking an ice cream outside the Corrimal works (the first moving neon sign in Wollongong).
Memorial Park is emerging as the community heart of Corrimal

however, the park should welcome more activity

Memorial Park is a great asset for the Corrimal community, providing over 5 hectares of green space and sporting facilities in the middle of the Town Centre.

Many town centres are not as lucky as Corrimal, and do not have green space so readily available. Luke’s Place is a new playground and a major attraction for the area, and the mature trees and natural ambience of the Park provide respite from the busy urban centre.

Memorial Park has a strong sporting history and provides important sporting facilities, including soccer fields (junior and senior) and tennis courts. The soccer field at the rear of the Park and the tennis courts are licenced exclusively for sport, however the junior sports field is not licenced and can be used for both soccer and complementary activities.

Memorial Park is not used as frequently for passive recreation. Passive recreation includes activities such as picnics, reading, informal sport and play (e.g. frisbee or cards) or simply meeting up and relaxing with friends or family.

Memorial Park links key destinations but is poorly lit and does not provide formal pathway connections. Memorial Park connects directly to the main street (Princes Highway) but the forecourt is untidy and the bus stop is old. The park is also bordered by buildings, but the buildings present blank walls and do not provide activity for the park.

Escarpmnt views are seen from a range of spaces in Memorial Park, but future buildings may compromise these views. North Corrimal Creek runs through the Park (partly in public ownership and partly in private ownership), and is a unique natural feature.

The park’s name references the War Memorial in Anzac Grove, however the Memorial is not well-linked to the rest of the Park and important heritage and cultural features are not interpreted.

As a whole, the park could leverage better off its location as a unique community meeting space and centre for sports, as well as improve pedestrian and cyclist movement around the Town Centre.
A beautiful natural setting creates a sense of place

and balance is needed between protecting key views and enabling high-quality redevelopment.

The escarpment backdrop to the Town Centre is visually striking. Corrimal’s connection to the natural environment contributes to its sense of place. This unique setting can be supported by a variety of measures including public space improvements, landscaping, and keeping a visual link to the escarpment. A very important visual connection is the view to Brokers Nose from Memorial Park.

View impact analysis - the yellow dotted line shows maximum permitted height of 15 metres.

Current planning policy allows development up to 15 metres in height (4 storeys) along the western side of the Princes Highway in the Town Centre. From the forecourt of Memorial Park (view 1), development to 15 metres obscures views of Brokers Nose as shown in the photographs to the left. Standing further east in Memorial Park (further from the Princes Highway - view 4), the escarpment profile is visible over 15 metre high development and visual links are maintained.

Flooding in this area (from the Memorial Park forecourt west to Underwood Street) is a serious constraint to redevelopment. The visual links to the escarpment have been protected in this area partly because redevelopment is difficult due to flood risks.
A walkable centre structure

compromised by unattractive, and sometimes difficult, connections

The centre boasts a grid network of streets and laneways and most services are located within a 500m radius. Whilst the underlying structure of the centre is considered walkable, there are a number of factors affecting the desirability of walking through the town centre, including:
- The Princes Highway and Memorial Drive are significant barriers to east-west pedestrian movement
- some sections of kerb and footpath are in disrepair
- missing footpath links to key destinations, e.g. through Gilbert Street
- steep slopes in some areas of the Town Centre
- the appearance and feel of key street environments are not inviting or comfortable

A good walking experience includes a level footpath and offers safety, interesting sights, protection from vehicles and the weather (e.g. shade trees or rain awnings) and places to rest and stay.

The physical appearance of a street can greatly influence the feel of a place and encourage or discourage walking.

Approximately 30% of the motor vehicle traffic travelling down the Princes Highway in Corrimal is through traffic.

Approx. avg. weekday traffic counts for Corrimal:
- Princes Hwy - 12,000 vehicles per day
- Memorial Dr - 40,000 vehicles per day

On one day in May 2014 over 2300 people were counted crossing the Princes Highway between Russell Street and Railway Street.
The centre’s small shopfronts add character to the streetscape

but dull and inactive frontages create an unattractive streetscape

The Town Centre offers a mix of main street retail shopping opportunities (along Princes Highway and Railway Street), and large anchor stores in malls.

Ground-level shopfronts are a vital part of the street environment. Active and attractive frontages invite people in and create a welcoming atmosphere. Tidy shopfronts with transparent windows and frequent openings (doors) as well as interesting things to see, changes in details and materials attract people in and improve surveillance over the street, increasing liveliness and safety.

Outdoor dining is another great way to activate the street, and is encouraged where pedestrian accessibility is not compromised.

Redevelopment needs to consider what quality the new building will provide to people walking by at street level. A number of active frontage examples are illustrated in the photographs below. Frontages that establish visual connections over the street do not always need to be retail or business uses and can be residential. Establishing a visual connection to the street means providing windows and/or porches, including a variety of facades, materials and details, low fencing and limiting blank walls.

In 2014, 6.5% of ground floor frontages in the Town Centre were assessed as active or pleasant.
North Corrimal Creek is a natural asset

but subject to heavy flooding, limiting development opportunities

Corrimal Town Centre is located within the Towradgi Creek Catchment and large areas of the Town Centre is flood affected.

A flood study and floodplain risk management study and plan for the catchment was completed in 2003, which informed flood mitigation works and changes to planning controls. Current planning controls significantly limit development opportunities in flood-affected areas of the Town Centre regardless of permitted building heights. Due to flooding risks, increasing the footprint of existing buildings within flood prone areas in the Corrimal Town Centre is very difficult.

On 9 June 2015, Council adopted a revised Towradgi Creek Flood Study. This updated flood study was prepared to account for changes in the catchment and improvements in flood-modelling software. Recognising that no two floods are the same, the updated flood study uses the best available data to model and predict flood patterns.

The next stage of the process will be the development of an updated Floodplain Risk Management Study and Plan, which will review risk levels of flood affected land and explore how best to manage flooding risks in the catchment.

The trouble with flooding: risks and impacts

- risk to life and property
- limits redevelopment and new development opportunities
- increases development costs
- where development is permitted, design measures to address flood constraints such as raised floor levels negatively affect streetscape and street-level activity and cause accessibility issues
- can cause erosion and land instability
- higher insurance costs
- expensive clean-up costs

North Corrimal Creek

Recent plantings along the northern banks have improved the appearance of this section of creek, running through Memorial Park. The Riparian Corridor Management Study (2004) recognises the importance of rehabilitating creeks, however there is a complex relationship between planting in creek corridors and flooding impacts.

The benefits of planting along a creek include the stabilisation of banks, the shading of the creek bed to control weed growth and the slowing of floodwater velocity. However, some plants in the floodway can make flood impacts worse by creating/catching debris, blocking culverts and reducing the capacity of the channel to quickly convey floodwater.

Planting to improve the visual quality of the creek is desirable given the location of the creek in a popular park in a major town centre. Planting and vegetation management in this creek corridor needs to be undertaken carefully, to make sure flood impacts are considered and are not made worse.
Underwood Street and Princes Highway block

The worst location for damages in the catchment during the August 1998 flood was part of the retail area between Underwood Street and the Princes Highway.

Development in the northern section of the Underwood Street and Princes Highway block (bounded by Russell Street) is located over the natural flow path of North Corrimal Creek. During a flood, water is carried over land to Underwood Street and flows through to the Princes Highway and Memorial Park. In 1998, floodwaters banked up and flowed down Underwood Street through to Francis Street, crossing catchments and discharging into South Corrimal Creek.

The North Corrimal Creek catchment is identified as an area very sensitive to change in terms of flood impact. Redevelopment in the Underwood and Princes Highway block has the potential to significantly shift flood behaviour in this area.

Any proposed redevelopment in the flood-affected area of the Town Centre would need to provide evidence that the impact of the development will not alter flood behaviour and compound flooding impacts elsewhere. With the current flood levels in this area, redevelopment that realises the maximum permitted heights and density is highly constrained and in some cases cost prohibitive.

The Towradgi Creek Floodplain Risk Management Study and Plan will explore a variety of options for flood risk mitigation in the North Corrimal Creek sub catchment. These options may include engineering works, infrastructure improvements and changes to planning controls.

Railway Street

Blockages to the culvert at Memorial Drive contribute to flooding problems along Railway Street. A debris control structure has been constructed to reduce the likelihood of culvert blockages in the future. The channel downstream of Railway Street (running through the former Coke Works site) is infested by dense weed growth, reducing the capacity of the creek channel to convey flood flows and affecting flooding at Railway Street. Strategic improvements to North Corrimal Creek have been identified as an option to reduce flooding in the local area.
A centre with capacity for growth

but redevelopment is made challenging by constraints

Corrimal is strategically placed to grow. As a major urban centre close to the Wollongong City Centre, Corrimal is accessible by road and public transport. Corrimal provides a wide variety of retail, services and community facilities for residents of the area and the northern suburbs. Population growth in Corrimal and surrounds will bring more people to the centre and increase demand for retail variety and services. Growth needs to be of high-quality design that adds to the overall quality of the centre and enhances resident and visitor experiences.

As part of the review of planning controls in the Wollongong Local Environmental Plan 2009, the development capacity of the centre was increased. The height limit was increased to 15 metres and the floor space ratio (density) control increased to 1.5:1 across most of the B2 Local Centre-zoned area. Height controls for the block north of Memorial Park, bound by Wilga and Collins Streets, were not changed, and this area retains a 9 metre height limit.

Since these changes to the Wollongong LEP 2009, limited development has occurred. Flooding constraints appear to have limited development opportunities. If sites affected by flooding are not maintained or renewed, they will fall into disrepair and reduce the overall amenity of the centre. Options for sites affected by flooding need to be considered.

Higher residential densities near the Town Centre and railway station are desirable, and it is important to recognise that higher-density living does not necessarily mean higher, bulkier buildings. There are a variety of ways to design homes to deliver higher densities in an attractive and functional way.

Higher density doesn’t always mean higher buildings - there are many ways to achieve higher densities. The graphic above shows two very different developments at the same density.
Key sites

A number of large sites have been identified within or close to the Town Centre that may have future redevelopment potential, although many of these areas are highly constrained and further studies are required to test possible development capacity in these areas.

Flooding impacts, impacts on views to Brokers Nose and economic impacts to the Town Centre are key considerations for redevelopment.

If sites are amalgamated for development, the fine grain structure of smaller shopfronts needs to be maintained through good design practices.

1. Wilga Street Block
   - Development capacity of this block is currently limited - height restricted to 9m and FSR varies 0.5:1 and 1.5:1. This block has a split zoning of B2 Local Centre and R2 Low Density Residential
   - Site comprises a number of large lots in close proximity to all centre services
   - Public car park servicing Town Centre and Memorial Park is located in the middle of the block
   - Flood affected areas limited to south-west corner, and does not impose a constraint on intensified development
   - Opportunity to activate park with redevelopment to improve safety and surveillance and increase residential population in centre and support local business
   - Merit in investigating increasing height controls and floor space ratio in this block, consistent with rest of Town Centre.
     Develop accompanying design guidelines, principles and development controls to ensure high quality built form.

2. Former Mitre 10 Site
   - Needs renewal - site in disrepair
   - Flooding is a very significant constraint to development on this site
   - Need to consider impact on view corridors - retain filtered views of Brokers Nose from Memorial Park.

3. Underwood Street Car Park Site
   - Currently undeveloped site, providing informal car parking, messy appearance
   - Limited flood impacts, some areas not affected by flooding.
   - Retain east-west pedestrian link across site - connecting Underwood Street and Bertram Lane
   - Need to consider view corridors - retain view of Brokers Nose from Memorial Park.

4. Former Coke Works Site
   - Large site, adjacent to railway station, walking distance to centre services, although Memorial Drive crossing is not pleasant
   - Investigations are required to understand flooding and contamination constraints. This will inform development capacity of the site.
   - Important to establish a quality east-west pedestrian link from Town Centre to railway station and beach. Development would need to have an active street interface with Railway Street.
   - Large area currently zoned RE2 Private Recreation. Remaining portion zoned IN3 Heavy Industrial. Future development would need to be complementary to Town Centre and not draw away activity from Town Centre
   - Investigations into historical, archaeological and cultural significance of site required
   - Future works need to be cognisant of flood impacts and in accordance with existing Vegetation Management Plan. Opportunities for open space and recreation uses in flood-prone areas.

5. Stockland Corrimal
   - Planning controls provide capacity to expand on current property - 15 metre height limit, 1.5:1 floor space ratio
   - Can facilitate expansion of retail in the Town Centre
   - Important to improve this site's relationship to the street - encourage active frontages - ‘fill in’ of space in periphery car park areas and encourage shops that address the street
   - Access and egress to parking lots needs to be well-designed and circulation in car parks needs to be efficient
Vision + Strategies

What do we want Corrimal to be in the future?

This Plan provides a Vision for the Corrimal Town Centre that will be achieved over the long term; however, there are many shorter term, even temporary, projects that can assist in revitalising Corrimal whilst larger projects await budget or design.

The key actions within this Plan focus initially on the Princes Highway entry of Memorial Park to build on the existing energy around the playground.

The delivery of other actions is then expected to radiate out from the community heart of Memorial Park, each action building on the previous and linking together all aspects of the Town Centre.
Vision

In the future, Corrimal Town Centre will have...

A Distinct Identity

1. Local Aboriginal culture and heritage is acknowledged and reflected in public spaces
2. Public spaces display and communicate the multi-layered history of Corrimal (including Aboriginal, mining, sporting and industrial history)
3. The escarpment setting is reinforced through landscaping, materials, environmental initiatives and the preservation of important views of Brokers Nose from Memorial Park.
4. The Town Centre holds unique events
5. The Town Centre supports small businesses, and provides a mix of specialty and chain stores and professional services

A Thriving Community Heart

6. Memorial Park is the community heart of Corrimal Town Centre
7. Memorial Park is beautiful, well-maintained and lively, offering a variety of activities and opportunities for socialising, playing sport, relaxing and having fun
8. Memorial Park is safe, accessible and inviting for all age groups and abilities
9. The edges of Memorial Park are active and well-maintained, adding energy and surveillance to the park
10. The Princes Highway main street is pedestrian focused and provides opportunities to stay and spend time
11. The Town Centre is easy to move around and welcoming for everyone
12. Pedestrian and cycle paths provide links to and from key destinations, and the Town Centre sits on the link from the escarpment to the sea
13. Laneway links are appreciated and are safe and inviting
14. Public transport facilities and links are safe and attractive and people use public transport more
15. A pedestrian-friendly environment reduces car trips within the Town Centre, and car parking areas are strategically situated close to essential services and high-quality pedestrian links

Smart Growth

16. The Centre is the urban goods and services hub for the northern suburbs and provides a wide variety of jobs, facilities and activities in a unique environment
17. The Centre embraces inexpensive, temporary projects that enhance public space
18. Redevelopment in and around the Town Centre provides housing choice and supports the local economy
19. Care for the environment is on display through sustainable building practices, in green streets and spaces and through community and business initiatives

Pride in Quality Spaces

20. Buildings, furnishings and parks are renewed and looked after
21. Shopfronts are attractive and address the street
22. Developments are designed to bring people to the street and blank walls have been replaced by active and pleasant frontages
23. The Town Centre embraces quality, low-maintenance landscaping, and street trees, garden beds and creek rehabilitation create a lovely atmosphere
24. New development is designed to enhance the setting and streetscape, and to offer comfort to people inside and at street level
25. High-quality design raises Corrimal’s profile and encourages investment

Strong Connections

To achieve the vision, we need to consider all these elements together
Redefine Memorial Park Town Square

The Town Square is redesigned to be the heart of the Town Centre. The Town Square will be a safe, fun and inviting meeting place that integrates the park entry, bus stop, playground and steam train.

**Action 1: Medium term**

Design and Deliver a Town Square

Memorial Park forecourt area will be designed to be the community heart of the Town Centre. It will be highly accessible and cater for everyone, promoting a wide range of activities.

The Town Square will be delivered in stages. Landscaping and furniture will be tidy and low maintenance and will include features unique to Corrimal.

**Action 2: Medium - long term**

Activate Edges of the Park

All buildings next to the park will be encouraged to interact with and open out on to the park.

Incentives to activate this area will be explored. Planning controls will require frontages to the park to activate and visually connect with the park.

**Action 3: Short term**

Pilot Project/s

A pilot project is a small scale and often temporary trial of a large and more permanent idea. Pilot projects can be a low-cost and fast way to add energy and activity to a space.

Council will collaborate with the community to investigate and deliver a range of pilot projects throughout the Town Centre and Memorial Park (e.g. ‘pop up’ stalls and kiosks, outdoor activities, ping pong, temporary seating, flower pots etc.).

NOTE: PHOTOS ARE EXAMPLES ONLY - ILLUSTRATING GOOD EXAMPLES AND IDEAS FROM AROUND THE WORLD
Strategies

Deliver a Pedestrian-Friendly Main Street

The main street (Princes Highway) is designed to enhance pedestrian comfort and movement and provides an array of shops and services with high-quality shopfronts. Outdoor dining is encouraged and people are encouraged to stop and spend time.

Action 4: Medium term
Pedestrian-Friendly Main Street
Options to calm vehicle traffic along the Princes Highway (between Railway and Russell Streets) will be investigated, aiming to make crossing the main street easier and improving the pedestrian environment.

Action 5: Short term
Accessibility and Safety Audit
Undertake an accessibility and safety appraisal of the Town Centre to inform infrastructure maintenance and priority upgrades (including footpaths, toilets/amenities, accessible car parking) and to inform the Town Square and main street renewal design.

Action 6: Medium - long term
Streetscape Renewal
The renewal of the main street will incorporate a broad range of elements, including fixing failing kerbs and lifted pavers, as well as street tree planting, provision of upgraded and new street furniture, ensuring awnings are consistent and improving shopfront appearance and activation. This project will be delivered in stages.

PHOTOS ILLUSTRATE GOOD EXAMPLES AND IDEAS FROM AROUND THE WORLD
Strategies

Enhance Town Centre Connections

Corrimal is connected from the escarpment to the sea. Pedestrian and cycle links connect key destinations and are designed to enhance and encourage walking and cycling, and make wayfinding easier within the Town Centre.

Action 7: Medium term
Gilbert Street Link
Gilbert Street will provide a level connection for pedestrians and cyclists to connect the community centre, pool and library with Memorial Park, the main street and other shops and services.

Action 8: Medium-long term
Memorial Park Link
A pedestrian and cycle path through Memorial Park will connect Wilga Street to Railway Street.

Action 9: Short-medium term
Railway Station Link
Pedestrian links between Corrimal Railway Station and the Town Centre will be enhanced.

Action 10: Short term
Wayfinding
A wayfinding strategy will be developed to improve pedestrian awareness and define important links/destinations in the Town Centre.

Action 11: Short term
Private and Public Art
Promote a range of private and public art in the Town Centre, to bring life to blank walls, build a unique character and interest to the Town Centre experience.

PHOTOS ILLUSTRATE GOOD EXAMPLES AND IDEAS FROM AROUND THE WORLD
Support diversity in Memorial Park

A versatile park catering to a wide variety of uses and activities, creating a buzz about the park and promoting use day and night.

Action 12: Short term - ongoing
Memorial Park - Events and Activities
The playing field adjacent to the playground will remain important for active sport activities, with flexibility in function outside of these times. A variety of activities will be encouraged all year round, day and night, from markets to community uses (e.g. community centre activities, library and school activities brought outdoors).

Action 13: Short - medium term
Creek Rehabilitation
Planting guidelines will be produced for the North Corrimal Creek rehabilitation, to encourage future landscaping to be flood-compatible, low-maintenance and to create a safe and inviting atmosphere for the park.

Action 14: Medium term
Heritage Interpretation
Investigate ways to interpret and celebrate the identity and history of the Town Centre’s industrial, Indigenous and European heritage.

Action 15: Long term
Memorial Park Recreation Master Plan
Prepare a Recreation Master Plan to guide the future uses and functionality of the Park, addressing the role of the park and all aspects of passive and active recreation needs, and design to cater to community needs.
**Strategies**

**Encourage high-quality investment**

High-quality redevelopment is encouraged in appropriate locations to attract more residents to the centre, and support economic vitality.

**Action 16: Short term**

Explore Options for Flood-Prone Land

Aligned with the Floodplain Risk Management Review, explore development scenarios and building form controls to understand the impact of flooding on development feasibility.

**Action 17: Medium term - ongoing**

Residential Capacity Review

Housing capacity of the Town Centre and surrounding lands to be investigated (facilitated by the Wollongong Housing Study Review) to identify potential increase in housing supply.

**Action 18: Short - medium term**

Planning Controls

Planning controls such as zoning, height limits and density controls sit within the Wollongong Local Environmental Plan 2009, and any future changes to these will need to be informed by a built form review and the Floodplain Risk Management Review.

Changes to planning controls relating to building design in the Wollongong Development Control Plan 2009 will be progressed, informed by the Vision and Objectives of this Plan.

**Action 19: Short term - ongoing**

Business and Economic Development

Work with and support local business to facilitate improvements to street appeal and activation of the Town Centre by promoting active frontages, encouraging outdoor dining, facilitating events and assisting local business navigate approvals processes.

PHOTOS ILLUSTRATE GOOD EXAMPLES AND IDEAS FROM AROUND THE WORLD
Strategies

Planning controls

In accordance with Action 19: Planning Controls, future changes to the Wollongong Development Control Plan 2009 will be consistent with the Vision and Objectives of this Plan.

Before changes to the DCP are made, designers and decision-makers are required to address the Vision and Objectives of this Plan in relation to any proposed development.

Key policy considerations are illustrated in the planning diagrams to the right.

Any future changes to planning controls will involve separate community engagement.
Awnings:
The provision of continuous and consistent awnings improves amenity for pedestrians with all-weather comfort.

Continuous Footpaths:
Priority is given to a continuous and uninterrupted footpath along the main street and key connections.

Town Centre Entry Statements:
A range of landscape, streetscape and building design elements, alongside signage provides a sense of entering the Town Centre.

View Corridors:
Street layouts protect view corridors. Built form review will explore mechanisms to protect filtered views from Memorial Park Town Square.

Solar Access:
New development does not detract from direct sunlight to Memorial Park and the Town Square.

Building Setbacks:
Buildings along Princes Highway, Railway Street and Russell Street address the street with no front setback. Car parking must be screened/internalised.
Implementing the Plan

How do we get to where we want to be?
The Corrimal Town Centre Plan 2015 will allow Council, business and the community to guide planning control changes, planning decisions, infrastructure improvements, and build stakeholder and community relationships.

The accompanying Implementation Plan lists actions for delivery against timeframes and budget needs. These actions are consistent with the Vision and Strategies outlined and are grouped into three key areas: planning, infrastructure and community capacity building. The actions of this Plan will be considered annually as part of Council’s corporate planning and budgeting cycle.

How this Plan will be delivered

Quick Wins

Supporting temporary projects that activate public spaces can change people’s perceptions of a place and bring about change in a short space of time.

Active shopfronts provide natural surveillance and add energy and variety to a town square.

Colourful pots could add natural elements and a temporary splash of colour to the main street.

NOTE: PHOTOMONTAGES ARE CONCEPT IMAGES
A parklet temporarily uses a car parking space to create more public space for people to spend time in the street.

BEFORE

AFTER

Events can bring the community together to celebrate and share this unique space in a range of different ways.

BEFORE

AFTER

Introducing opportunities for new recreation activities can invite people to stay longer and enjoy more of the Town Centre.

BEFORE

AFTER

Public art can transform private and public laneways, improving their appeal and enhancing community pride.

BEFORE

AFTER

A parklet temporarily uses a car parking space to create more public space for people to spend time in the street.
Table of Contents

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Executive Summary – Corrimal Town Centre Plan 2015 -2025

The Corrimal Town Centre Plan 2015-2025 provides strategic guidance on the future of Corrimal Town Centre for business, residents and community groups.

The Vision of this Plan seeks to create a future Corrimal Town Centre that has:

- a Distinct Identity
- a Thriving Community Heart (Memorial Park)
- Strong Connections
- Smart Growth
- Pride in Quality Spaces.

Stakeholders (including Council, State Agencies, residents and landowners, businesses, schools and community groups) working together will result in the most effective and efficient way to achieve this Vision for Corrimal.

The Plan seeks to guide change through actions related to stakeholder partnerships, planning control amendments and staged infrastructure improvements.

A focus of the Plan is encouraging a range of temporary public space projects in the shorter term, as well as progressing longer term (beyond 2018-19) future renewal works, to enhance Corrimal’s appearance and increase community use and appreciation of public parks and streets. The Actions described within the Corrimal Town Centre Plan are further detailed in this Implementation Plan.

The purpose of the Implementation Plan is to guide the delivery of key projects and actions in a collaborative and coherent way. The actions within the Implementation Plan contain funded and unfunded projects. Unfunded projects require budget and resourcing to be programmed. The unfunded projects are staged within this Plan and will be considered for programming through a city-wide prioritisation process.

Examples of short term/temporary public space projects.
PART 1

Background

WHY WE’VE DEVELOPED THIS PLAN

The Corrimal Town Centre Implementation Plan has been developed in parallel with the Corrimal Town Centre Plan 2015-2025. The purpose of the Implementation Plan is to guide the programming and delivery of key projects and actions in a collaborative and coherent way.

This document complements the Corrimal Town Centre Plan by ensuring:

- **Actions** are identified and prioritised to facilitate the efficient delivery of the Plan.
- **Responsibility** is defined – with tasks and projects broken down into achievable actions, aligned with the Annual Plan with clear lines of responsibility.
- **Expectations** are managed – clarifying which projects are Council led, which projects have secured funding and timeframes for delivery, and clearly reporting unfunded projects.
- **Governance** is tested – with a requirement for Council to review the processes and framework needed to give weight to the intent of the Corrimal Town Centre Plan in planning and resourcing.
- **Priority** projects are defined in sufficient detail enabling the implementation process to commence.

STRUCTURE OF THIS STRATEGY

The structure of this Implementation Plan has been developed specifically in response to the opportunities and challenges that exist in the Corrimal Town Centre.

As directed by the Town and Village Planning process, three key areas of implementation focus are identified:

**Planning Policy** – Giving statutory weight to the Plan.
**Infrastructure** – The delivery of public domain upgrades.
**Community Capacity Building** – Working with the community to activate, celebrate and invigorate their town centre.

Underpinning each of these categories of implementation is **Governance**, which focuses on how the ideas and projects within the Plan will translate to action and delivery.
Strategic Alignment

HOW WE’VE DEVELOPED THIS PLAN

The Corrimal Town Centre Plan 2015-2025 provides a vision for the future of Corrimal Town Centre. The Plan and accompanying Corrimal Town Centre Implementation Plan, detail specific strategies and actions to work towards realising this vision over the next 10 years. The vision and strategies were co-created by Wollongong Council and the Corrimal Revitalisation Action Group, a volunteer group mobilised to drive a community-led approach to planning and delivery of revitalisation outcomes. The actions detailed in the Implementation Strategy are guided by community aspirations and aligned with the vision and strategies of the Corrimal Town Centre Plan.

The draft Corrimal Town Centre Plan was exhibited between 13 July and 28 August 2015. A comprehensive community engagement program gathered invaluable feedback across a number of forums from a wide variety of participants, including school students, community groups, businesses, residents, agencies and interested individuals. This feedback was integrated into the final Corrimal Town Centre Plan.

RELATIONSHIP TO COUNCIL’S STRATEGIC PLANNING

This report contributes to the delivery of Wollongong 2022 goal “We are a healthy community in a liveable city”. It specifically delivers on the following:

<table>
<thead>
<tr>
<th>Community Strategic Plan</th>
<th>Delivery Program 2012-2017</th>
<th>Annual Plan 2015-16</th>
</tr>
</thead>
<tbody>
<tr>
<td>Strategy</td>
<td>5 Year Action</td>
<td>Annual Deliverables</td>
</tr>
<tr>
<td>5.1.6 Urban areas are created to provide a healthy living environment for our community</td>
<td>5.1.6.1 Review planning controls for priority locations</td>
<td>Complete the Corrimal Town Centre Study. (14-15 Annual Plan). Implement key actions from the Corrimal Town Centre Study.</td>
</tr>
</tbody>
</table>

The Corrimal Town Centre Plan and Implementation Plan 2015-2025 are supporting documents under Council’s Integrated Planning and Reporting framework. Supporting documents include Council endorsed strategies, plans, master plans, town and village plans, precinct plan and action plans that include short, medium and long-term outcomes to support the development of Council’s IPR Legislated Documents (Wollongong 2022: Community Strategic Plan, Delivery Program and Annual Plan).

AIMS AND OBJECTIVES

The overarching vision of the Corrimal Town Centre Plan is:

In the future Corrimal Town Centre will have:

- A Distinct Identity
- A Thriving Community Heart
- Strong Connections
- Smart Growth
- Pride in Quality Spaces

Each of the five vision statements are supported by a series of objectives. The objectives provide a framework to measure how development, infrastructure and community-led projects contribute to the achievement of the community’s aspirations for Corrimal Town Centre.
Engagement and Communications

Wollongong City Council has been working with the Corrimal Revitalisation Action Group since 2014 to create the Corrimal Town Centre Plan.

The draft Corrimal Town Centre Plan was exhibited between 13 July and 28 August 2015. A large volume of feedback was received from the community across various mediums (surveys, online forums, written submissions, conversations etc). More information about what we learnt during community consultation can be found in the Corrimal Town Centre Plan Engagement Report.

This Implementation Plan has been endorsed by Council’s Service Manager Operations Group.

Financial Impact Statement

This Implementation Plan will be used to inform annual planning priorities and budgeting processes. The role of the Implementation Plan is to align actions and future capital works to strategic aspirations, clarify priorities for Corrimal Town Centre and give weight to funding proposals, including Council’s internal budgeting and external grant funding proposals.

The Corrimal Town Centre Implementation Plan is linked to the strategic document - the Corrimal Town Centre Plan 2015-2025. This Implementation Plan includes targeted project dates and estimated capital costs of each action (refer to the Table on pg.9 for estimated costs). Future project scoping and design work will inform more detailed costings.

The actions within the Implementation Plan contain funded and unfunded projects. Unfunded projects require budget and resourcing to be programmed. The unfunded projects are staged within this Plan and will be considered for funding and programming through a city-wide prioritisation process.
PART 2

IMPLEMENTATION PLAN - A LIVING, CHANGING DOCUMENT

The purpose of the Implementation Plan is to guide the delivery of key projects and actions in a collaborative and coherent way to promote best outcomes for the community. As such the Implementation Plan remains flexible and will continue to be refined over time.

The extent to which the precise timing, responsibility and funding for each action can be predicted varies greatly and will vary over time. It is important to recognise that some actions will require leadership and funding outside of Council control and that actions need to be prioritised taking into account other projects and their resource implications across the Local Government Area.

The Implementation Plan needs to be a robust document which can evolve over time, respond to changing demands and allow for transparent reporting. It is also a tool to communicate with investors and the community about future opportunities to partner in the delivery of projects.

In this context it is recommended that the content and direction of the Implementation Plan Table (see pg.9) be reviewed by the implementation body on a regular basis (to be determined as per Action 1.1) to ensure its ongoing relevance and to ensure future opportunities and constraints can be captured and integrated into the annual planning and business reporting process.

This Implementation Plan has sought to offer an approach to establish a flexible decision making and delivery framework for the projects identified in the Corrimal Town Centre Plan 2015-2025.

IMPLEMENTATION PLAN TABLE

The attached table presents the detailed projects developed in the Corrimal Town Centre Plan.

List of abbreviations (project leaders and partners)*
- LUP  Land Use Planning
- CS   Corporate Strategy
- CE   Community Engagement
- FS   Floodplain Strategy
- PR   Property and Recreation
- LCS  Library and Community Services
- CCS  Community Cultural Services
- ED   Economic Development
- F    Finance
- DAC  Development Assessment and Certification
- ENVS Environment Strategy
- ISP  Infrastructure Strategy and Planning
- PD   Project Delivery
- CW   City Works
- BG   Botanic Garden
- NA   Natural Areas
- GI   Governance and Information
- RE   Regulation and Enforcement
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CRAG</td>
<td>Corrimal Revitalisation Action Group</td>
</tr>
<tr>
<td>CCoC</td>
<td>Corrimal Chamber of Commerce</td>
</tr>
<tr>
<td>BC</td>
<td>Bushcare</td>
</tr>
<tr>
<td>Bus Co.</td>
<td>Local Bus Companies</td>
</tr>
<tr>
<td>RMS</td>
<td>Roads and Maritime Services</td>
</tr>
<tr>
<td>DPI</td>
<td>Department of Planning and Infrastructure</td>
</tr>
<tr>
<td>ST</td>
<td>Sydney Trains</td>
</tr>
<tr>
<td>OEH</td>
<td>Office of Environment and Heritage</td>
</tr>
</tbody>
</table>

* Please note this is not an exclusive list and all partners may not be listed and additional partners or project leaders may emerge. Many actions within the Implementation Plan will involve community engagement and future consultation activities.

**Other abbreviations**

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>DCP</td>
<td>Development Control Plan</td>
</tr>
<tr>
<td>LEP</td>
<td>Local Environmental Plan</td>
</tr>
<tr>
<td>PCG</td>
<td>Project Coordination Group</td>
</tr>
<tr>
<td>ACTION / PROJECT</td>
<td>INFORMATION</td>
</tr>
<tr>
<td>-----------------</td>
<td>-------------</td>
</tr>
<tr>
<td>1. GOVERNANCE</td>
<td></td>
</tr>
<tr>
<td>1.1 PLAN MANAGEMENT AND COORDINATION</td>
<td>Establish a Project Coordination Group (PCG) to track priorities and delivery of actions. The PCG will have the additional responsibility to collect baseline data for performance measuring purposes.</td>
</tr>
<tr>
<td>1.2 ANNUAL MONITORING</td>
<td>An action tracker will be published on Council’s website. This tool will report on progress against the Corrimal Town Centre Plan and Implementation Plan and keep the community updated.</td>
</tr>
<tr>
<td>1.3 COMMUNITY CAPACITY BUILDING</td>
<td>Continue to support community engagement and participation in delivering upon the actions within the Corrimal Town Centre Plan; for example, continuing to work with groups such as the Corrimal Revitalisation Action Group and Corrimal Chamber of Commerce.</td>
</tr>
<tr>
<td>2. PLANNING</td>
<td></td>
</tr>
<tr>
<td>2.1 TOWN CENTRE RESIDENTIAL CAPACITY REVIEW</td>
<td>Through the Housing Study Review, test the residential capacity of the town centre to cater for intensified residential living, with a focus on the Wilga Street Block, ensuring the strategic direction for residential capacity and built form in the town centre aligns with the Floodplain Risk Management Study.</td>
</tr>
<tr>
<td>2.2 FORMER CORRIMAL COKE WORKS SITE</td>
<td>Work with site owners to guide investigation of site renewal – Planning Proposal request to be prepared and submitted by owner and required to be strategically aligned with Town Centre Plan and other strategies.</td>
</tr>
<tr>
<td>2.3 DEVELOPMENT CONTROL PLAN REVIEW AND CHANGES</td>
<td>Review and update Wollongong DCP Chapter B4 – Development in Business Zones to reflect the endorsed Corrimal Town Centre Plan and outcomes of Town Centre Residential Capacity Review and Floodplain Risk Management Plan.</td>
</tr>
<tr>
<td>2.4 LOCAL ENVIRONMENTAL PLAN REVIEW AND CHANGES</td>
<td>Review LEP controls and prepare a Planning Proposal to reflect the endorsed Corrimal Town Centre Plan and outcomes of Town Centre Residential Capacity Review and Floodplain Risk Management Plan.</td>
</tr>
<tr>
<td>3. INFRASTRUCTURE</td>
<td></td>
</tr>
<tr>
<td>3.1 TOWN CENTRE ACCESSIBILITY APPRAISAL</td>
<td>In accordance with the Disability Inclusion and Access Plan, undertake an accessibility appraisal of the town centre (including links to key destinations – community hub, railway station) to inform priority infrastructure upgrades – footpaths, toilets/</td>
</tr>
</tbody>
</table>

**Corrimal Town Centre Goals:**
- A DISTINCT IDENTITY
- A THRIVING COMMUNITY HEART
- STRONG CONNECTIONS
- SMART GROWTH
- PRIDE IN QUALITY

Wollongong 2022 Goals:
1. We value and protect our environment  
2. We have an innovative and sustainable economy  
3. Wollongong is a creative, vibrant city  
4. We are a connected and engaged community  
5. We are a healthy community in a liveable city  
6. We have sustainable, affordable and accessible public transport
3.2 SAFETY AUDIT
Undertake a safety audit of the Town Centre (within and to key destinations such as the train station, community hub) to inform infrastructure maintenance needs and longer term strategies to include in Town Square and Main Street renewal design.

Finalised Safety Audit
CCS
CW
Funded
Operational
M
OBJECTIVES: 10-15 & 20-25
GOAL 5
OBJECTIVES: 5.3.5.4
STRATEGIES: 5.3.2; 5.3.3; 5.4.1; 5.4.3

3.3 INFRASTRUCTURE MINOR CAPITAL RENEWAL
Based on priorities identified in accessibility audit, safety audit and infrastructure audit, undertake essential maintenance in town centre:
- Princes Highway refuge
- Railway St / Princes Highway kerb ramps
- Removal of key trip hazards
- Bus stop shelter and seating renewal
- Memorial Park seating
- Street furniture replacement.

Design and construction of infrastructure improvements delivered on budget and on time
ISP
PD
LUP
CSS
CCS
Funded
Capital
$420,000
($42,000 design 15/16 & $378,000 construct 17/18)
H
OBJECTIVES: 10-15 & 25
GOALS 4 & 6
OBJECTIVES: 4.2; 4.4; 5.3; 5.3.5; 5.4; 5.4.3
STRATEGIES: 4.2.3; 4.4.2; 4.4.3; 5.1.2; 5.1.7; 5.3.3; 5.5.1; 5.6.13

3.4 PLANNING FOR FLOODING - FLOODPLAIN RISK MANAGEMENT STUDY AND PLAN
As part of the review of the Towradgi Creek Catchment Floodplain Risk Management Study and Plan, explore a range of management options for flood-prone sites in the town centre along Princes Highway and Underwood Streets.

Completed Floodplain Risk Management Study and Plan
FS
LUP
Unfunded
Operational + Subject to grant funding
Managed by ISP
H
OBJECTIVES: 16-25
GOAL 1; GOAL 5
OBJECTIVES: 1.1.4
STRATEGIES: 1.1.3; 1.4.3

3.5 CORRIMAL TOWN CENTRE PILOT PROJECTS
Collaborate with the community to investigate and deliver a range of pilot projects in the town centre and Memorial Park (e.g. ‘pop up’ stalls and kiosks, outdoor activities, ping pong, temporary seating, flower pots etc.).

Delivery of a temporary projects
CCS
ED
LUP
CRA
PD
RMS
CW
Unfunded
Operational
$50,000
H
OBJECTIVES: 1-9
GOALS 1-6
OBJECTIVES: 1.3; 1.4; 2.1; 2.2; 2.4; 3.1; 3.2; 3.4.2; 4.4; 5.1; 5.5.6; 5.6.2
STRATEGIES: 1.3; 1.4; 2.1; 2.2; 2.4; 3.1; 3.2; 3.3; 3.4; 4.2; 4.4; 5.1; 5.4; 5.4.2; 4.4.3; 4.4.4; 5.1.2; 5.1.4; 5.1.5; 5.1.7; 5.5.2; 5.6.1; 5.6.2

3.6 PUBLIC TOILET STRATEGY – MEMORIAL PARK
Consider accessible public toilets to support the town centre as part of developing the Public Toilet Strategy.

Be considered as part of Public Toilet Strategy
CCS
PR
LUP
ISP
Unfunded
Operational
Managed by CCS
M
OBJECTIVES: 10-15
GOAL 5
OBJECTIVES: 5.1; 5.3; 5.5
STRATEGIES: 5.1.2; 5.1.4; 5.1.7; 5.3.2; 5.3.3; 5.4.2; 5.4.3; 5.5.1; 5.5.2

3.7 CORRIMAL TOWN CENTRE TRAFFIC STUDY AND PEDESTRIAN ACCESS & MOVEMENT PLAN
Traffic study and access and movement study to investigate preferred pedestrian crossing location and design, test local context and model impacts on the traffic network and car parking; and investigate infrastructure requirements to deliver a pedestrian link from Town Centre to Community Hub.

Completed Traffic Study and Pedestrian Access and Movement Plan
ISP
RMS
LUP
CS
Bus Co.
Unfunded
Operational
$40,000
H
OBJECTIVES: 1-25
GOAL 1; GOAL 5; GOAL 6
OBJECTIVES: 1.3; 5.1; 5.5; 5.6.1; 5.6.2
STRATEGIES: 1.3; 5.1.7; 5.5.1; 5.5.2; 5.6.1; 5.6.2

Wollongong 2022 Goals:
1. We value and protect our environment
2. We have an innovative and sustainable economy
3. Wollongong is a creative, vibrant city
4. We are a connected and engaged community
5. We are a healthy community in a liveable city
6. We have sustainable, affordable and accessible public transport

Finalised Town Centre Goals:
1. A DISTINCT IDENTITY
2. SMART GROWTH
3. STRONG CONNECTIONS
4. A THRIVING COMMUNITY HEART
5. STRONG GROWTH
6. PRIDE IN QUALITY
<table>
<thead>
<tr>
<th>ACTION / PROJECT</th>
<th>INFORMATION</th>
<th>PERFORMANCE MEASURE</th>
<th>PROJECT LEADER</th>
<th>PARTNERS</th>
<th>COST (ESTIMATED)</th>
<th>PRIORITY</th>
<th>TARGET PROJECT YEAR (SUBJECT TO FUNDING/RESOURCING)</th>
<th>CONNECTION TO GOALS AND OBJECTIVES OF CORRIMAL TOWN CENTRE PLAN: WOLLONGONG 2022</th>
<th>CONNECTION TO OUR COMMUNITY STRATEGIC PLAN: WOLLONGONG 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.8a Town Square and Main Street Renewal - Precinct Plan</td>
<td>Main Street &amp; Town Square Precinct Plan – scoping of town square and main street renewal project. The precinct plan will include preliminary costings and inform design of the main street upgrade, including footpaths, pedestrian crossing, street furniture, street greenings/plantings, lighting and the Town Square upgrade including paving, landscaping, seating, bus stop, steam train, public art etc.</td>
<td>Completed Precinct Plan</td>
<td>ISP</td>
<td>PD LUP LCS CCD ED PR RMS ENV S F Bus Co.</td>
<td>Unfunded Capital $30,000</td>
<td>H</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOALS 1-6 OBJECTIVES: 1.3.1; 1.4.16.2; 3.3.14.42; 5.1.3.5.3.5.6.5; 6.2 STRATEGIES: 1.1.4.13.2.14; 1.4.12.13.21.13.23.23.3.4.2.3.2; 5.1.4.51.5; 7.3; 3.3.3.4.1.5.; 5.1.6.43; 5.5.2; 5.6.1; 6.13; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 1-25</td>
</tr>
<tr>
<td>3.8b Town Square and Main Street Renewal - Concept Design</td>
<td>Main Street &amp; Town Square Concept Design - the Concept Plan will refine the design of upgrades in the Precinct Plan and include more detailed costings and landscape and civil designs.</td>
<td>Completed Concept Design</td>
<td>ISP</td>
<td>PD LUP LCS CCD ED PR RMS ENV S F Bus Co.</td>
<td>Unfunded Capital $50,000</td>
<td>H</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOALS 1-6 OBJECTIVES: 1.1.3.1; 1.4.16.2; 3.3.14.42; 5.1.3.5.3.5.6.5; 6.2 STRATEGIES: 1.1.4.13.2.14; 1.4.12.13.21.13.23.23.3.4.2.3.2; 5.1.4.51.5; 7.3; 3.3.3.4.1.5.; 5.1.6.43; 5.5.2; 5.6.1; 6.13; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 1-25</td>
</tr>
<tr>
<td>3.8c Town Square and Main Street Renewal - Detailed Design</td>
<td>Main Street &amp; Town Square Detailed Design – a detailed design of the town square and main street renewal project will provide construction-ready design detail.</td>
<td>Completed Detailed Design</td>
<td>ISP</td>
<td>PD LUP LCS CCD ED PR RMS ENV S F Bus Co.</td>
<td>Unfunded Capital $100,000</td>
<td>H</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOALS 1-6 OBJECTIVES: 1.1.3.1; 1.4.16.2; 3.3.14.42; 5.1.3.5.3.5.6.5; 6.2 STRATEGIES: 1.1.4.13.2.14; 1.4.12.13.21.13.23.23.3.4.2.3.2; 5.1.4.51.5; 7.3; 3.3.3.4.1.5.; 5.1.6.43; 5.5.2; 5.6.1; 6.13; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 1-25</td>
</tr>
<tr>
<td>3.8d Town Square and Main Street Renewal - Construct</td>
<td>Construction of town square and main street upgrade.</td>
<td>Construction of town square and main street renewal on time and budget Increased # of pedestrians and staying activities in town centre post construction</td>
<td>ISP</td>
<td>PD LUP LCS CCD ED PR RMS ENV S F Bus Co.</td>
<td>Unfunded Capital + grant funding opportunities $2M</td>
<td>H</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOALS 1-6 OBJECTIVES: 1.1.3.1; 1.4.16.2; 3.3.14.42; 5.1.3.5.3.5.6.5; 6.2 STRATEGIES: 1.1.4.13.2.14; 1.4.12.13.21.13.23.23.3.4.2.3.2; 5.1.4.51.5; 7.3; 3.3.3.4.1.5.; 5.1.6.43; 5.5.2; 5.6.1; 6.13; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 1-25</td>
</tr>
<tr>
<td>3.9a Gilbert Street Pedestrian Footpath New - Design</td>
<td>Concept and Detailed Design – footpath and associated crossings/ refuges, way finding and signage.</td>
<td>Completed design on time and budget</td>
<td>ISP</td>
<td>PD LCS CCS PR F</td>
<td>Unfunded Capital $20,000</td>
<td>M</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOAL 1; GOAL 6; GOAL 6 OBJECTIVES: 1.3.1; 5.1; 5.6; 6.1.2 STRATEGIES: 1.3.2; 5.1.2; 5.1.7; 5.1.51.52.6.1; 6.1.3; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 10-15 &amp; 16-19</td>
</tr>
<tr>
<td>3.9b Gilbert Street Pedestrian Footpath New - Construct</td>
<td>Construction of new footpath on Gilbert Street</td>
<td>Construction of footpath on time and budget Increase in # of pedestrians and cyclists using Gilbert Street</td>
<td>ISP</td>
<td>LCS CCS PR F</td>
<td>Unfunded Capital $300,000</td>
<td>M</td>
<td>15/16 16/17 17/18 18/19+</td>
<td>GOAL 1; GOAL 6; GOAL 6 OBJECTIVES: 1.3.1; 5.1; 5.6; 6.1.2 STRATEGIES: 1.3.2; 5.1.2; 5.1.7; 5.1.51.52.6.1; 6.1.3; 6.2.1; 6.2.2</td>
<td>OBJECTIVES: 10-15 &amp; 16-19</td>
</tr>
<tr>
<td>ACTION / PROJECT</td>
<td>INFORMATION</td>
<td>PERFORMANCE MEASURE</td>
<td>PROJECT LEADER</td>
<td>PARTNERS</td>
<td>COST [ESTIMATED]</td>
<td>PRIORITY</td>
<td>TARGET PROJECT YEAR [SUBJECT TO FUNDING / RESOURCING]</td>
<td>CONNECTION TO GOALS AND OBJECTIVES OF CORRIMAL TOWN CENTRE PLAN</td>
<td>CONNECTION TO OUR COMMUNITY STRATEGIC PLAN: WOLLONGONG 2022</td>
</tr>
<tr>
<td>------------------</td>
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<td>--------------------------</td>
</tr>
<tr>
<td><strong>3.10 MEMORIAL PARK RECREATION MASTER PLAN</strong></td>
<td>Prepare a Recreation Master Plan to guide the future role and functionality of the Park, addressing all aspects of passive and active recreation needs, and the following considerations: - Establishment of a bush tucker garden, in partnership with the local Aboriginal and bush care groups - Public toilets - Pedestrian and cyclist links</td>
<td>Completed Recreation Master Plan</td>
<td>PR</td>
<td>LCS ED ENVS LUP PD F</td>
<td>Unfunded Operational $30,000</td>
<td>L</td>
<td>18/16 16/17 17/18 18/19+</td>
<td>OBJECTIVES: 1-5 &amp; 20-25</td>
<td>GOALS 1-6</td>
</tr>
<tr>
<td><strong>3.11 ESCARPMENT TO COAST WALK</strong></td>
<td>Investigate the feasibility of a walking trail connecting the escarpment / mountains to the sea.</td>
<td>Feasibility analysis completed</td>
<td>ISP</td>
<td>PR ENVS F PD</td>
<td>Unfunded Operational Managed by ISP</td>
<td>L</td>
<td>18/16 16/17 17/18 18/19+</td>
<td>OBJECTIVES: 1-5 &amp; 10-15</td>
<td>GOAL 1-2</td>
</tr>
<tr>
<td><strong>3.12 WAYFINDING SIGNAGE</strong></td>
<td>A project to implement wayfinding and signage across the town centre. Encourage fun and unique signage in key locations in the town centre.</td>
<td>CC/CRAG P LUP ISP</td>
<td></td>
<td></td>
<td>Unfunded Operational Linked to item 3.2</td>
<td>L</td>
<td>18/16 16/17 17/18 18/19+</td>
<td>OBJECTIVES: 1-5 &amp; 10-15</td>
<td>GOAL 3</td>
</tr>
<tr>
<td><strong>3.13 CORRIMAL WI-FI</strong></td>
<td>Investigate options for free Wi-fi in the Corrimal Town Centre.</td>
<td>Feasibility analysis completed</td>
<td>ED</td>
<td>ISP GI</td>
<td>Unfunded Operational</td>
<td>L</td>
<td>18/16 16/17 17/18 18/19+</td>
<td>OBJECTIVES: 10-19</td>
<td>GOAL 4</td>
</tr>
</tbody>
</table>

### 4. COMMUNITY CAPACITY BUILDING

| **4.1 CREEK MAINTENANCE & BEAUTIFICATION** | Produce guidelines for creek maintenance for Bush care and community groups and support ongoing management, maintenance and beautification of Towradgi Creek in partnership with Council and Bush care and community groups. | Completed creek planning guidelines | ENVS | NA ISP PR BG | Funded Operational Managed by ENVS | H | 18/16 16/17 17/18 18/19+ | OBJECTIVES: 1-5 | GOAL 1 | OBJECTIVES: 1.1-1.4, 1.6, 4.2, 4.4, 5.1-5.3, 5.6, 5.8 | STRATEGIES: 1.1-1.4, 1.6, 4.2, 4.4, 5.1-5.3, 5.6, 5.8 |

### 4.2 EVENTS & ACTIVITIES

| Facilitate community led initiatives to activate spaces in the Town Centre including unique events & festivals, encouraging temporary uses, pop up stalls and multi-functional spaces e.g. Illawarra 200 Movie Night. This action could also involve: Preparing DA for events/markets/Outdoor fitness training – classes and enabling opportunities to bringing existing activities outdoors – e.g. library, community centre and school activities. | CCS ED LCS ISP PR LUP PD DAC CRAG CoC | | | | Funded Operational + subject to grant funding opportunities Managed by CCS/ED | H | 18/16 16/17 17/18 18/19+ | OBJECTIVES: 1-5 | GOAL 7 | OBJECTIVES: 3.3, 3.4, 4.2, 4.4, 5.1-5.4 | STRATEGIES: 3.2, 3.3, 4.2, 4.4, 5.1-5.4, 4.4, 4.4-4.5, 5.4, 5.5 |

### 4.3 COMMUNITY STRATEGIC PLAN:

**WOLLONGONG 2022**

- **GOALS 1 – We value and protect our environment**
- **GOALS 2 – We have an innovative and sustainable economy**
- **GOALS 3 – We are a creative, vibrant city**
- **GOALS 4 – We are a connected and engaged community**
- **GOALS 5 – We are a healthy community in a liveable city**
- **GOALS 6 – We have sustainable, affordable and accessible public transport**
### ACTION / PROJECT

**4.3 BUILDING BUSINESS PARTNERSHIPS / PROMOTING ACTIVE AND ATTRACTIVE STREETS**

- Work with and support local business & Chamber of Commerce. Specifically:
  - education around active frontages
  - encourage outdoor dining
  - encourage events
  - assist local business navigate approvals processes

**4.4 TOWN CENTRE PUBLIC ART PROJECTS**

- Promote a range of private and public art projects in the Town Centre – e.g. laneway art projects.

**4.5 CORRIMAL TOWN CENTRE HERITAGE INTERPRETATION**

- Investigate ways to interpret and celebrate the identity and history of the Town Centre’s industrial, Indigenous and European heritage. Examples include (but are not limited to): the Kurrimul/Kurumul story; Steam train; Streets ice cream; Tarrawanna railway; Cokeworks; Sporting history.

**4.6A CORRIMAL TOWN CENTRE SHOPFRONT + FAÇADE IMPROVEMENT STUDY**

- This study will investigate the feasibility and parameters for delivering small grants (matched funding) to building owners in Corrimal Town Centre to encourage active frontages, improve the streetscape appearance and encourage pedestrian environment.

**4.6B CORRIMAL TOWN CENTRE SHOPFRONT + FAÇADE IMPROVEMENT SCHEME DELIVERY**

- Dependent on the outcome of action 4.6, the delivery of small matched funding grants to improve shopfronts and building façades in Corrimal Town Centre in accordance with an adopted Shopfront + Façade Improvement Study.

<table>
<thead>
<tr>
<th>ACTION / PROJECT</th>
<th>INFORMATION</th>
<th>PERFORMANCE MEASURE</th>
<th>PROJECT LEADER</th>
<th>PARTNERS</th>
<th>COST [ESTIMATED]</th>
<th>PRIORITY</th>
<th>TARGET PROJECT YEAR (SUBJECT TO FUNDING/RESOURCING)</th>
<th>CONNECTION TO GOALS AND OBJECTIVES OF CORRIMAL TOWN CENTRE PLAN</th>
<th>CONNECTION TO OUR COMMUNITY STRATEGIC PLAN: WOLLONGONG 2022</th>
</tr>
</thead>
</table>
| 4.3 BUILDING BUSINESS PARTNERSHIPS / PROMOTING ACTIVE AND ATTRACTIVE STREETS | Work with and support local business & Chamber of Commerce. Specifically:
  - education around active frontages
  - encourage outdoor dining
  - encourage events
  - assist local business navigate approvals processes | Increase in % of shopfronts having pleasant or active frontages
Increase in # of outdoor dining chairs
Decrease in vacant premises | ED | LUP CCG, LCS ISP PR DAC | Unfunded Operational Managed by ED | H | | | GOALS 2-5
OBJECTIVES: 1.6.3; 2.4.1; 3.4.2; 3.4.3; 4.1.3; 4.2.3; 4.4.1-4.4.6; 5.1.1-5.1.7; 5.4.1-5.4.3; 5.5.1-5.5.5
STRATEGIES: 2.1; 2.2; 2.3.3; 2.3.2; 2.4.1; 2.4.2; 2.5.1; 3.1.1-3.1.3; 3.2.1-3.2.3; 3.3.1; 3.4.1-3.4.2; 4.2.1-4.2.3; 4.4.1-4.4.6; 5.1.1-5.1.4; 5.4.1-5.4.3; 5.5.1-5.5.5 |
| 4.4 TOWN CENTRE PUBLIC ART PROJECTS | Promote a range of private and public art projects in the Town Centre – e.g. laneway art projects. | Increase in # public art projects
Community pride in Corrimal Town Centre improves | CCS | LCS ISP LUP ED | Unfunded Operational + grant funding opportunities Managed by CCS | H | | | GOALS 2-5
OBJECTIVES: 1.6.3; 3.2.3; 3.4.2; 4.2.1-4.2.3; 5.5.1-5.5.5 |
| 4.5 CORRIMAL TOWN CENTRE HERITAGE INTERPRETATION | Investigate ways to interpret and celebrate the identity and history of the Town Centre’s industrial, Indigenous and European heritage. Examples include (but are not limited to): the Kurrimul/Kurumul story; Steam train; Streets ice cream; Tarrawanna railway; Cokeworks; Sporting history. | Community pride in Corrimal Town Centre improves | LUP | LCS CCED ISP PD F CRAG | Unfunded Operational + grant opportunities | H | | | GOALS 1-5
OBJECTIVES: 1.4; 2.1; 2.2; 3.1.2; 3.4.2; 4.2.1-4.2.3; 5.5.1-5.5.5 |
| 4.6A CORRIMAL TOWN CENTRE SHOPFRONT + FAÇADE IMPROVEMENT STUDY | This study will investigate the feasibility and parameters for delivering small grants (matched funding) to building owners in Corrimal Town Centre to encourage active frontages, improve the streetscape appearance and enhance the pedestrian environment. | Completed Corrimal Town Centre Shopfront + Façade Improvement Study | LUP | ED ISP PD CCoC DAC | Unfunded Operational $30,000 | M | | | GOALS 1-5
OBJECTIVES: 1.3; 1.4; 1.6; 2.4; 3.4; 4.1; 4.2; 4.4; 4.5 |
| 4.6B CORRIMAL TOWN CENTRE SHOPFRONT + FAÇADE IMPROVEMENT SCHEME DELIVERY | Dependent on the outcome of action 4.6, the delivery of small matched funding grants to improve shopfronts and building façades in Corrimal Town Centre in accordance with an adopted Shopfront + Façade Improvement Study | Increase in % of shopfronts having pleasant or active frontages
Community pride in Corrimal Town Centre improves | ED | LUP CCoC DAC | Unfunded Operational $300,000 | M | | | GOALS 1-5
OBJECTIVES: 1.3; 1.4; 1.6; 2.4; 3.4; 4.1; 4.2; 4.4; 4.5 |

**WOLLONGONG 2022 Goals:**
1. We value and protect our environment
2. We have an innovative and sustainable economy
3. Wollongong is a creative, vibrant city
4. We are a connected and engaged community
5. We are a healthy community in a liveable city
6. We have sustainable, affordable and accessible public transport
## Risk Analysis

### QUALITATIVE RISK IDENTIFICATION AND TREATMENT SCHEDULE – Corrimal Town Centre Plan 2015-2025

<table>
<thead>
<tr>
<th>NATURE OF RISK</th>
<th>IDENTIFIED RISKS</th>
<th>EVALUATED RISKS</th>
<th>TREATMENT</th>
<th>EVALUATED RISKS – RESIDUAL</th>
<th>TREATMENTS TO BE IMPLEMENTED</th>
<th>TREATMENT COMPLETED?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Reputation/People</td>
<td>Plan is not implemented and engaged community stakeholders lose trust in Council</td>
<td>3 C M9 H</td>
<td>Increase accountability and transparency through annual monitoring – to be made available to the public</td>
<td>3 C M9</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Reputation/People/Environment/Property</td>
<td>Actions are implemented but not linked with strategic intent of Plan</td>
<td>3 C M9 H</td>
<td>Establish Plan Coordination Group to coordinate delivery of actions aligned with strategic intent</td>
<td>3 C M9</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Property/Reputation</td>
<td>Costs to implement Plan make it unfeasible</td>
<td>4 D M8 H</td>
<td>All actions to include capital cost estimates - see Implementation Plan Table</td>
<td>3 D M6</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>Environment/People/Property/Reputation</td>
<td>Actions cause harm to the environment, property or people</td>
<td>4 C H12 H</td>
<td>Completion of actions to follow all relevant legislative and approval processes and risk assessments</td>
<td>4 D M8</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>
## SEVERITY TABLE

<table>
<thead>
<tr>
<th>DESCRIPTOR</th>
<th>PEOPLE (Social)</th>
<th>PROPERTY &amp; FINANCIAL (Economic)</th>
<th>ENVIRONMENT (Environment)</th>
<th>REPUTATION (Governance)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Due to Council Culpability or Negligence</td>
<td>Property loss; increased expenses; lost revenue</td>
<td>e.g. Waterways; Bushland; Air; Fauna; Flora</td>
<td>Social; Ethical; Heritage; Cultural; Leadership</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Assess loss as either One-off or Recurrent multiplied by 10</td>
<td></td>
<td>“External Agency” may include: DLG; ICAC; Police; Audit Office, etc</td>
</tr>
<tr>
<td>Catastrophic</td>
<td>Death or total permanent disability</td>
<td>&gt; $15 million; Massive financial loss</td>
<td>Catastrophic event (e.g. habitat destruction) with national impact (e.g. endangered species) for more than one year</td>
<td>Appointment of Administrator</td>
</tr>
<tr>
<td>5</td>
<td></td>
<td></td>
<td></td>
<td>Major State or National media coverage</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,000 + complaints</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Financial loss or fraud &gt; $500,000</td>
</tr>
<tr>
<td>Major</td>
<td>Critical injury resulting in long-term partial disability</td>
<td>&gt; $5 million - $15 million; Major financial loss</td>
<td>Major event (e.g. creek contamination) with regional impact (e.g. lake, escarpment) for more than one year</td>
<td>External Agency inquiry with adverse finding</td>
</tr>
<tr>
<td>4</td>
<td></td>
<td></td>
<td></td>
<td>Significant regional media coverage</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>50 – 1,000 complaints</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Financial loss or fraud &gt; $50,000 - $500,000</td>
</tr>
<tr>
<td>Moderate</td>
<td>Very serious injury, e.g. broken arm, leg, wrist, etc which could result in hospitalisation and/or greater than 7 days off work</td>
<td>&gt; $100,000 - $5 million; High financial loss</td>
<td>Major event (e.g. creek contamination) with regional impact (e.g. lake, escarpment) for between one month and one year</td>
<td>External Agency request for clarification</td>
</tr>
<tr>
<td>3</td>
<td></td>
<td></td>
<td></td>
<td>Regional &amp; suburban media coverage</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>20 – 50 complaints</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Financial loss or fraud &gt; $5,000 - $50,000</td>
</tr>
<tr>
<td>Minor</td>
<td>Minor injury, e.g. strain, sprain, gash, etc resulting in between 1–7 days off work</td>
<td>&gt; $10,000 - $100,000; Minor financial loss</td>
<td>Minor event (e.g. 20lt oil spill) with localised impact (e.g. street, precinct) for less than month</td>
<td>Suburban media coverage</td>
</tr>
<tr>
<td>2</td>
<td></td>
<td></td>
<td></td>
<td>10 – 20 complaints</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Financial loss or fraud &gt; $1,000 - $5,000</td>
</tr>
<tr>
<td>Insignificant</td>
<td>Minor injury, e.g. cuts, abrasions, etc requiring first-aid and/or resulting in less than 1 day off work</td>
<td>&lt; $10,000; Low financial loss</td>
<td>Negligible event (e.g. noise pollution) with localised impact (e.g. street, precinct) for less than month</td>
<td>Media enquiry / Letter to the Editor</td>
</tr>
<tr>
<td>1</td>
<td></td>
<td></td>
<td></td>
<td>0 – 10 complaints</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>Financial loss or fraud &lt; $1,000</td>
</tr>
</tbody>
</table>
### LIKELIHOOD TABLE

<table>
<thead>
<tr>
<th>DESCRIPTOR</th>
<th>DESCRIPTION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Almost Certain A</td>
<td>Can happen at anytime</td>
</tr>
<tr>
<td></td>
<td>Is expected to occur in most circumstances</td>
</tr>
<tr>
<td></td>
<td>Occurs annually or more frequently</td>
</tr>
<tr>
<td>Likely B</td>
<td>Will probably occur in most circumstances</td>
</tr>
<tr>
<td></td>
<td>Has occurred several times in the past (in my career)</td>
</tr>
<tr>
<td></td>
<td>Might occur in a 2-3 year timeframe</td>
</tr>
<tr>
<td>Possible C</td>
<td>Has occurred once in the past at Council</td>
</tr>
<tr>
<td></td>
<td>Might occur under prevailing circumstances</td>
</tr>
<tr>
<td></td>
<td>Might occur in a 5 year timeframe</td>
</tr>
<tr>
<td>Unlikely D</td>
<td>Could occur at sometime at Council</td>
</tr>
<tr>
<td></td>
<td>Could happen but unlikely</td>
</tr>
<tr>
<td></td>
<td>Might occur in a 10 year timeframe</td>
</tr>
<tr>
<td>Rare E</td>
<td>May occur in exceptional circumstances</td>
</tr>
<tr>
<td></td>
<td>Heard of something like this happening elsewhere</td>
</tr>
<tr>
<td></td>
<td>Could happen but probably never will</td>
</tr>
</tbody>
</table>

### RISK SCORE MATRIX *

<table>
<thead>
<tr>
<th>LIKELIHOOD</th>
<th>SEVERITY</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Catastrophic 5</td>
</tr>
<tr>
<td>Almost Certain A</td>
<td>E25</td>
</tr>
<tr>
<td>Likely B</td>
<td>E20</td>
</tr>
<tr>
<td>Possible C</td>
<td>E15</td>
</tr>
<tr>
<td>Unlikely D</td>
<td>H10</td>
</tr>
<tr>
<td>Rare E</td>
<td>M5</td>
</tr>
</tbody>
</table>

**RISK LEVEL**

<table>
<thead>
<tr>
<th>RISK LEVEL</th>
<th>ACTION YOU SHOULD TAKE</th>
</tr>
</thead>
<tbody>
<tr>
<td>EXTREME</td>
<td>Immediate action required; Eliminate or reduce risk; or accept risk provided residual risk level is understood</td>
</tr>
<tr>
<td>HIGH</td>
<td>Reduce risk; or accept risk provided residual risk level understood</td>
</tr>
<tr>
<td>MODERATE</td>
<td>Accept the risk; Manage by routine procedure</td>
</tr>
</tbody>
</table>

Review Frequency and Document End Date

The Corrimal Town Centre Implementation Plan will be reviewed annually. The Corrimal Town Centre Plan and Corrimal Town Centre Implementation Plan will undergo a larger review in the financial year of 2019/20. The Plan end date is 2025.

Contact Information

For further information about the Corrimal Town Centre Plan and Implementation Plan please contact Wollongong Council’s Land Use Planning Team on 4227 7111.